

Hallwood Group Inc  
Form 10-Q  
November 14, 2011

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2011**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number: 1-8303**

**The Hallwood Group Incorporated**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation or organization)

**51-0261339**

(I.R.S. Employer Identification No.)

**3710 Rawlins, Suite 1500, Dallas, Texas**

(Address of principal executive offices)

**75219**

(Zip Code)

**214-528-5588**

(Registrant's telephone number, including area code)

**Not Applicable**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer   
(Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| <b>Class</b>                             | <b>Outstanding at October 31, 2011</b> |
|--|--|
| Common Stock, \$0.10 par value per share | 1,525,166 shares                       |

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**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES  
TABLE OF CONTENTS**

|  | <b><u>PAGE</u></b> |
|--|--------------------|
| <b><u>ITEM NO. PART I FINANCIAL INFORMATION</u></b>  |                    |
| <u>1 Financial Statements (Unaudited):</u>   |                    |
| <u>Condensed Consolidated Balance Sheets as of September 30, 2011 and December 31, 2010</u>  | 3                  |
| <u>Condensed Consolidated Statements of Operations for the Nine Months Ended September 30, 2011 and 2010</u>                                   | 4                  |
| <u>Condensed Consolidated Statements of Operations for the Three Months Ended September 30, 2011 and 2010</u>                                  | 5                  |
| <u>Condensed Consolidated Statements of Comprehensive Income (Loss) for the Three Months and Nine Months Ended September 30, 2011 and 2010</u> | 6                  |
| <u>Condensed Consolidated Statement of Changes in Stockholders' Equity for the Nine Months Ended September 30, 2011</u>                        | 7                  |
| <u>Condensed Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2011 and 2010</u>                                   | 8                  |
| <u>Notes to Condensed Consolidated Financial Statements</u>  | 9                  |
| <u>2 Management's Discussion and Analysis of Financial Condition and Results of Operations</u>   | 23                 |
| <u>4 Controls and Procedures</u>   | 33                 |
| <br>   |                    |
| <b><u>PART II OTHER INFORMATION</u></b>  |                    |
| <u>1 thru 6 Other Information</u>  | 34                 |
| <u>Signature Page</u>  | 36                 |
| <u>Index to Exhibits</u>   | 37                 |
| <u>EX-3.1</u>  |                    |
| <u>EX-3.2</u>  |                    |
| <u>EX-31.1</u>   |                    |
| <u>EX-31.2</u>   |                    |
| <u>EX-32.1</u>   |                    |
| <u>EX-101 INSTANCE DOCUMENT</u>  |                    |
| <u>EX-101 SCHEMA DOCUMENT</u>  |                    |
| <u>EX-101 CALCULATION LINKBASE DOCUMENT</u>  |                    |
| <u>EX-101 LABELS LINKBASE DOCUMENT</u>   |                    |
| <u>EX-101 PRESENTATION LINKBASE DOCUMENT</u>   |                    |
| <u>EX-101 DEFINITION LINKBASE DOCUMENT</u>   |                    |

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(dollars in thousands)  
(unaudited)

|   | <b>September<br/>30,<br/>2011</b> | <b>December<br/>31,<br/>2010</b> |
|---|-----------------------------------|----------------------------------|
| <b>ASSETS</b>                                       |                                   |                                  |
| <b>Current Assets</b>                               |                                   |                                  |
| Cash and cash equivalents                           | \$ 9,396                          | \$ 11,159                        |
| Marketable securities short-term investments        |                                   | 7,490                            |
| Accounts receivable, net                            |                                   |                                  |
| Factors   | 17,229                            | 14,043                           |
| Trade and other                                     | 10,338                            | 8,916                            |
| Related parties                                     | 40                                | 12                               |
| Inventories, net                                    | 28,948                            | 19,136                           |
| Deferred income tax, net                            | 4,235                             | 1,597                            |
| Prepays, deposits and other assets                  | 1,228                             | 700                              |
| Prepaid income taxes                                | 660                               | 1,093                            |
|   | 72,074                            | 64,146                           |
| <b>Noncurrent Assets</b>                            |                                   |                                  |
| Property, plant and equipment, net                  | 19,994                            | 20,984                           |
| Other assets  | 164                               | 147                              |
| Investments in Hallwood Energy, net                 |                                   |                                  |
|   | 20,158                            | 21,131                           |
| <b>Total Assets</b>                                 | <b>\$ 92,232</b>                  | <b>\$ 85,277</b>                 |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>          |                                   |                                  |
| <b>Current Liabilities</b>                          |                                   |                                  |
| Accounts payable                                    | \$ 11,631                         | \$ 7,996                         |
| Accrued expenses and other current liabilities      | 6,022                             | 6,016                            |
| Payable Hallwood Energy matters                     |                                   |                                  |
| Litigation reserve                                  | 7,500                             |                                  |
| Contingent additional investment in Hallwood Energy | 3,201                             | 3,201                            |
| Income taxes payable                                | 14                                | 27                               |
|   | 28,368                            | 17,240                           |
| <b>Noncurrent Liabilities</b>                       |                                   |                                  |
| Long term portion of loans payable                  | 2,000                             | 2,000                            |
| Deferred income tax                                 | 566                               | 566                              |

|  |           |           |
|--|-----------|-----------|
|  | 2,566     | 2,566     |
| <b>Total Liabilities</b>   | 30,934    | 19,806    |
| <b>Contingencies and Commitments (Note 14)</b>   |           |           |
| <b>Stockholders Equity</b>   |           |           |
| Common stock, issued 2,396,105 shares for both periods; outstanding<br>1,525,166 shares for both periods | 240       | 240       |
| Additional paid-in capital   | 51,700    | 51,700    |
| Retained earnings  | 22,762    | 26,935    |
| Treasury stock, 870,939 shares for both periods; at cost   | (13,404)  | (13,404)  |
| <b>Total Stockholders Equity</b>   | 61,298    | 65,471    |
| <b>Total Liabilities and Stockholders Equity</b>   | \$ 92,232 | \$ 85,277 |

See accompanying notes to condensed consolidated financial statements.

Page 3

---

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(in thousands, except per share amounts)  
(unaudited)

|  | <b>Nine Months Ended<br/>September 30,</b> |                  |
|--|--|------------------|
|  | <b>2011</b>                                | <b>2010</b>      |
| <b>Revenues</b>                              |  |                  |
| Textile products sales                       | \$ 101,117                                 | \$ 131,848       |
| <b>Expenses</b>                              |  |                  |
| Textile products cost of sales               | 82,426                                     | 95,498           |
| Administrative and selling expenses          | 17,358                                     | 19,636           |
| Litigation reserve – Hallwood Energy matters | 7,500                                      |                  |
|  | 107,284                                    | 115,134          |
| Operating income (loss)                      | (6,167)                                    | 16,714           |
| <b>Other Income (Loss)</b>                   |  |                  |
| Interest expense                             | (74)                                       | (207)            |
| Interest and other income                    | 35   | 8                |
|  | (39)                                       | (199)            |
| Income (loss) before income taxes            | (6,206)                                    | 16,515           |
| Income tax expense (benefit)                 | (2,033)                                    | 6,062            |
| <b>Net Income (Loss)</b>                     | <b>\$ (4,173)</b>                          | <b>\$ 10,453</b> |
| <b>Net Income (Loss) Per Common Share</b>    |  |                  |
| Basic  | \$ (2.74)                                  | \$ 6.85          |
| Diluted                                      | \$ (2.74)                                  | \$ 6.85          |
| <b>Weighted Average Shares Outstanding</b>   |  |                  |
| Basic  | 1,525                                      | 1,525            |
| Diluted                                      | 1,525                                      | 1,525            |

See accompanying notes to condensed consolidated financial statements.





Table of Contents

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(in thousands, except per share amounts)  
(unaudited)

|  | <b>Three Months Ended<br/>September 30,</b> |               |
|--|---|---------------|
|  | <b>2011</b>                                 | <b>2010</b>   |
| <b>Revenues</b>                            |   |               |
| Textile products sales                     | \$ 37,649                                   | \$ 36,771     |
| <b>Expenses</b>                            |   |               |
| Textile products cost of sales             | 30,116                                      | 28,454        |
| Administrative and selling expenses        | 6,881                                       | 7,361         |
| Litigation reserve Hallwood Energy matters |   |               |
|  | 36,997                                      | 35,815        |
| Operating income                           | 652   | 956           |
| <b>Other Income (Loss)</b>                 |   |               |
| Interest expense                           | (25)  | (89)          |
| Interest and other income                  | 5   | 2             |
|  | (20)  | (87)          |
| Income before income taxes                 | 632   | 869           |
| Income tax expense                         | 282   | 462           |
| <b>Net Income</b>                          | <b>\$ 350</b>                               | <b>\$ 407</b> |
| <b>Net Income Per Common Share</b>         |   |               |
| Basic                                      | \$ 0.23                                     | \$ 0.27       |
| Diluted                                    | \$ 0.23                                     | \$ 0.27       |
| <b>Weighted Average Shares Outstanding</b> |   |               |
| Basic                                      | 1,525                                       | 1,525         |
| Diluted                                    | 1,525                                       | 1,525         |

See accompanying notes to condensed consolidated financial statements.



Table of Contents

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)**  
(in thousands)  
(unaudited)

|                                    | <b>Three Months</b> |             | <b>Nine Months Ended</b> |             |
|------------------------------------|---------------------|-------------|--------------------------|-------------|
|                                    | <b>Ended</b>        |             | <b>September 30,</b>     |             |
|                                    | <b>2011</b>         | <b>2010</b> | <b>2011</b>              | <b>2010</b> |
| <b>Net Income (Loss)</b>           | \$ 350              | \$ 407      | \$ (4,173)               | \$ 10,453   |
| Other Comprehensive Income (Loss)  |                     |             |                          |             |
| None                               |                     |             |                          |             |
| <b>Comprehensive Income (Loss)</b> | \$ 350              | \$ 407      | \$ (4,173)               | \$ 10,453   |

See accompanying notes to condensed consolidated financial statements.

Page 6

---

Table of Contents

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS EQUITY**  
(in thousands)  
(unaudited)

|  | Common Stock<br>Par | Additional<br>Paid-In | Retained  | Treasury  | Stock  | Total<br>Stockholders |           |
|--|---------------------|-----------------------|-----------|-----------|--------|-----------------------|-----------|
|  | Shares              | Value                 | Capital   | Earnings  | Shares | Cost                  | Equity    |
| <b>Balance, January 1,<br/>2011</b>    | 2,396               | \$ 240                | \$ 51,700 | \$ 26,935 | 871    | \$ (13,404)           | \$ 65,471 |
| Net loss                               |                     |                       |           | (4,173)   |        |                       | (4,173)   |
| <b>Balance,<br/>September 30, 2011</b> | 2,396               | \$ 240                | \$ 51,700 | \$ 22,762 | 871    | \$ (13,404)           | \$ 61,298 |

See accompanying notes to condensed consolidated financial statements.

Page 7

---

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)  
(unaudited)

|  | <b>Nine Months Ended</b> |             |
|--|--------------------------|-------------|
|  | <b>September 30,</b>     |             |
|  | <b>2011</b>              | <b>2010</b> |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>  |                          |             |
| Net income (loss)  | \$ (4,173)               | \$ 10,453   |
| Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities: |                          |             |
| Litigation reserve – Hallwood Energy matters   | 7,500                    |             |
| Deferred tax expense (benefit)   | (2,638)                  | 174         |
| Depreciation, amortization and impairment  | 1,886                    | 1,684       |
| Provision for obsolete inventory   | 96                       | 219         |
| Provision for doubtful accounts and factor dilution  | (30)                     |             |
| Changes in assets and liabilities:   |                          |             |
| (Increase) decrease in inventories   | (9,908)                  | 2,404       |
| (Increase) decrease in accounts receivable   | (4,606)                  | 9,812       |
| Increase (decrease) in accounts payable  | 4,128                    | (3,999)     |
| Increase (decrease) in accrued expenses and other current liabilities                              | 6                        | (1,553)     |
| Net change in other assets and liabilities   | (545)                    | 10          |
| Net change in income taxes receivable/payable  | 420                      | (159)       |
| <br>   |                          |             |
| Net cash provided by (used in) operating activities  | (7,864)                  | 19,045      |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>  |                          |             |
| Proceeds from redemption of short-term investments   | 7,500                    |             |
| Investments in short-term investments  | (10)                     |             |
| Investments in property, plant and equipment, net  | (1,389)                  | (6,116)     |
| <br>   |                          |             |
| Net cash provided by (used in) investing activities  | 6,101                    | (6,116)     |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>  |                          |             |
| Proceeds from revolving credit facility  | 2,000                    | 11,745      |
| Repayments of revolving credit facility  | (2,000)                  | (15,195)    |
| Redemption of preferred stock  |                          | (1,000)     |
| <br>   |                          |             |
| Net cash provided by (used in) financing activities  |                          | (4,450)     |
| <br>   |                          |             |
| <b>INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>  | (1,763)                  | 8,479       |
| <br>   |                          |             |
| <b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>  | 11,159                   | 7,838       |

|   |          |           |
|---|----------|-----------|
| <b>CASH AND CASH EQUIVALENTS, END OF PERIOD</b> | \$ 9,396 | \$ 16,317 |
|---|----------|-----------|

See accompanying notes to condensed consolidated financial statements.

Page 8

---

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

**Note 1 Organization, Interim Condensed Consolidated Financial Statements and New Accounting Pronouncements**

*Organization.* The Hallwood Group Incorporated (the Company) (NYSE Amex: HWG) was incorporated in Delaware in 1981. The Company operates as a holding company. The Company operates its principal business in the textile products industry through its wholly owned subsidiary, Brookwood Companies Incorporated ( Brookwood ).

*Interim Condensed Consolidated Financial Statements.* The interim condensed consolidated financial statements of the Company and its subsidiaries (collectively, the Hallwood Group) have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and disclosures required by accounting principles generally accepted in the United States of America. Although condensed, in the opinion of management, all adjustments considered necessary for a fair presentation have been included. These condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and related disclosures thereto included in the Company's annual report on Form 10-K for the year ended December 31, 2010.

*Textile Products.* Textile products operations are conducted through Brookwood. Brookwood is an integrated textile firm that develops and produces innovative fabrics and related products through specialized finishing, treating and coating processes. Brookwood has two principal subsidiaries at September 30, 2011:

Kenyon Industries, Inc. ( Kenyon ). Kenyon, located in Rhode Island, uses the latest technologies and processes in dyeing, finishing, coating and printing of woven synthetic products. Kenyon provides quality finishing services for fabrics used in a variety of markets, such as military, luggage and knapsacks, flag and banner, apparel, industrial and sailcloth.

Brookwood Laminating Inc. ( Brookwood Laminating ). Brookwood Laminating, located in Connecticut, uses the latest in processing technology to provide quality laminating services for fabrics used in military clothing and equipment, sailcloth, medical equipment, industrial applications and consumer apparel. Up to five layers of textile materials can be processed using both wet and dry lamination techniques.

Textile products accounts for all of Hallwood Group's operating revenues. See Note 4 for additional information on Brookwood.

*Investments in Financial Instruments.* In the 2011 first quarter, the Company opened an investment account with UBS AG, a global financial services firm, and intended to transfer a significant portion of the cash it holds from time to time to the UBS account to invest. As of November 14, 2011, no funds have been transferred into the UBS account. In connection with the Hallwood Energy litigation matters discussed in Note 14, on July 25, 2011, the Court issued Proposed Findings of Fact, Conclusions of Law and Judgment Awarding Various Monetary Damages (the Proposed Findings) in the Adversary proceedings. The Court proposed damage awards plus interest and attorney fees. The Company has filed objections to the Proposed Findings and will vigorously defend against the entry of any final judgment. Until this matter is concluded, the Company does not intend to pursue its previously announced intention to transfer funds into the UBS account.

*Energy.* Prior to October 2009, the Company held an investment in Hallwood Energy, L.P. ( Hallwood Energy ). Hallwood Energy was a privately held independent oil and gas limited partnership and operated as an upstream energy company engaged in the acquisition, development, exploration, production, and sale of hydrocarbons, with a primary focus on natural gas assets. The Company accounted for the investment in Hallwood Energy using the equity method of accounting, recording its pro rata share of Hallwood Energy's net income (loss), partners' transactions and comprehensive income (loss). As further discussed in Note 5, Hallwood Energy filed for bankruptcy in March 2009. In connection with the confirmation of Hallwood Energy's bankruptcy in October 2009, the Company's ownership interest in Hallwood Energy was extinguished and the Company no longer accounts for the investment in Hallwood Energy using the equity method of accounting.

*Consolidation Policy.* The Company's Brookwood subsidiary operates on a 5-4-4 accounting cycle with its months always ending on a Saturday for accounting purposes, while the Company operates on a traditional fiscal month

accounting cycle. For purposes of the year-end financial statements the Brookwood cycle always ends on December 31, however, quarterly interim financial statements may not correspond to the fiscal quarter-end. Hallwood Group's condensed consolidated financial statements as of September 30, 2011 and 2010 include Brookwood's operations through October 1, 2011 and September 26, 2010, respectively. Estimated operating results of Brookwood for the intervening periods to September 30, 2011 and 2010, respectively, are provided below (in thousands):

Page 9

---



**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

|                                     | <b>Amounts in Intervening Periods</b>  |                       |
|-------------------------------------|--|-----------------------|
|                                     | <b>Nine Months Ended September 30,</b> | <b>2010</b>           |
|                                     | <b>2011</b>                            | <b>2010</b>           |
|                                     | <b>(one</b>                            | <b>(four business</b> |
|                                     | <b>business</b>                        | <b>days)</b>          |
|                                     | <b>day)</b>                            | <b>days)</b>          |
| Textile products sales              | \$ 6                                   | \$ 2,293              |
| Textile products costs of sales     | 4                                      | 1,780                 |
| Administrative and selling expenses | 80                                     | 404                   |

*New Accounting Pronouncements.* In June 2011, the Financial Accounting Standards Board issued Accounting Standards Update No. 2011-05 (ASU 2011-05), *Presentation of Comprehensive Income*. This standard eliminates the current option to present other comprehensive income and its components in the statement of changes in equity. It will require companies to report the total of comprehensive income including the components of net income and the components of other comprehensive income in either a single continuous statement of comprehensive income or in two separate but consecutive statements. Hallwood Group will adopt ASU 2011-05 in its annual financial statements for the year ended December 31, 2011. The adoption of ASU 2011-05 will not affect Hallwood Group's financial position, results of operations or cash flows.

**Note 2 Cash, Cash Equivalents and Marketable Securities**

The following tables summarize the estimated fair value of Hallwood Group's cash, cash equivalents and marketable securities and the gross unrealized holding gains and losses (in thousands):

|                                 | <b>September 30, 2011</b> |  |                                       |                       |
|---------------------------------|---------------------------|--|---------------------------------------|-----------------------|
|                                 | <b>Cost</b>               | <b>Gross<br/>Unrealized<br/>Losses</b> | <b>Gross<br/>Unrealized<br/>Gains</b> | <b>Fair<br/>Value</b> |
| Cash and Cash Equivalents       |                           |  |                                       |                       |
| Cash                            | \$ 4,149                  | \$                                     | \$                                    | \$ 4,149              |
| Available for-sale-securities:  |                           |  |                                       |                       |
| Money market funds              | 5,247                     |  |                                       | 5,247                 |
| Total cash and cash equivalents | \$ 9,396                  | \$                                     | \$                                    | \$ 9,396              |
| Marketable Securities           |                           |  |                                       |                       |
| Short-term investments          |                           |  |                                       |                       |
| Variable-rate demand notes      | \$                        | \$                                     | \$                                    | \$                    |

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

|                                 | <b>Cost</b> | <b>December 31, 2010</b>               |                                       | <b>Fair Value</b> |
|---------------------------------|-------------|--|---------------------------------------|-------------------|
|                                 |             | <b>Gross<br/>Unrealized<br/>Losses</b> | <b>Gross<br/>Unrealized<br/>Gains</b> |                   |
| Cash and Cash Equivalents       |             |  |                                       |                   |
| Cash                            | \$ 5,909    | \$                                     | \$                                    | \$ 5,909          |
| Available for-sale-securities:  |             |  |                                       |                   |
| Money market funds              | 5,250       |  |                                       | 5,250             |
| Total cash and cash equivalents | \$ 11,159   | \$                                     | \$                                    | \$ 11,159         |
| Marketable Securities           |             |  |                                       |                   |
| Short-term investments          |             |  |                                       |                   |
| Variable-rate demand notes      | \$ 7,490    | \$                                     | \$                                    | \$ 7,490          |

There are no unrealized gains or losses for the variable-rate demand notes because of the frequent resetting nature of such notes. Variable-rate demand notes are considered highly liquid and although the variable-rate demand notes have long-term nominal maturity dates, the interest rates generally reset weekly. Despite the long-term nature of the variable-rate demand notes, they are classified as short-term due to Hallwood Group's ability to quickly liquidate these securities at par plus accrued interest with seven-day notice. The variable-rate demand notes were sold at par during 2011 in connection with Brookwood's recurring operations.

**Note 3 Inventories**

All inventories relate to Brookwood. Inventories as of the balance sheet dates were as follows (in thousands):

|                            | <b>September<br/>30,<br/>2011</b> | <b>December<br/>31,<br/>2010</b> |
|----------------------------|-----------------------------------|----------------------------------|
| Raw materials              | \$ 7,864                          | \$ 6,796                         |
| Work in progress           | 8,714                             | 4,782                            |
| Finished goods             | 13,666                            | 8,758                            |
|                            | 30,244                            | 20,336                           |
| Less: Obsolescence reserve | (1,296)                           | (1,200)                          |
| Total                      | \$ 28,948                         | \$ 19,136                        |

**Note 4 Operations of Brookwood Companies Incorporated**

*Receivables.* Brookwood maintains factoring agreements with several factors, which provide that receivables resulting from credit sales to customers, excluding the U.S. Government, may be sold to the factor, subject to a commission and the factor's prior approval. Factored receivables were \$17,229,000 and \$14,043,000 at September 30, 2011 and December 31, 2010, which were net of a returned goods dilution allowance of \$80,000 and \$114,000, respectively.

Brookwood monitors its factors and their ability to fulfill their obligations to Brookwood in a timely manner. As of November 14, 2011, all of Brookwood's factors were complying with payment terms in accordance with factor agreements.

Trade receivables were \$10,000,000 and \$8,387,000 at September 30, 2011 and December 31, 2010, which were net of an allowance for doubtful accounts of \$133,000 and \$129,000, respectively. The trade receivable balance at September 30, 2011 and December 31, 2010 includes approximately \$1,639,000, which was the balance remaining related to fabric sold in two products to a Brookwood customer that supplies the U.S. military for which payment has been delayed due to a pending compliance issue (see also Note 14). Brookwood resolved the issue with respect to one of the products and received payment at full value in 2009. Additionally, resolution with respect to the second product with one of the procurement entities was achieved and Brookwood received payment at

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

full value of \$3,242,000 in October 2010. Although Brookwood is continuing efforts to structure a resolution with the final procurement entity, Brookwood has communicated to its supplier regarding satisfaction of the unpaid receivable. Brookwood believes it is likely to collect the balance due.

*Sales Concentration.* Brookwood has two customers who accounted for more than 10% of Brookwood's sales. Sales to one Brookwood customer, Tennier Industries, Inc. (Tennier), accounted for more than 10% of Brookwood's sales during both the 2011 and 2010 periods. Brookwood's relationship with Tennier is ongoing. Sales to Tennier, which are included in military sales, were \$5,061,000 and \$11,456,000 in the 2011 third quarter and nine month periods, respectively, compared to \$8,296,000 and \$44,064,000 in 2010. Sales to Tennier represented 13.4% and 22.6% of Brookwood's net sales in the 2011 and 2010 third quarters, respectively, and 11.3% and 33.4% in the 2011 and 2010 nine month periods, respectively. Sales to another customer, ORC Industries, Inc. (ORC), accounted for more than 10% of Brookwood's sales in 2010. Brookwood's relationship with ORC is ongoing. Sales to ORC, which are included in military sales, were \$867,000 and \$1,958,000 in the 2011 third quarter and nine month periods, respectively, compared to \$2,583,000 and \$12,662,000 in 2010. Sales to ORC represented 2.3% and 7.0% of Brookwood's net sales in the 2011 and 2010 third quarters, respectively, and 1.9% and 9.6% in the 2011 and 2010 nine month periods, respectively. Brookwood received an increased level of military orders and sales in late March and into the subsequent 2011 periods, however not to the same level as the first half of 2010.

Military sales accounted for \$21,802,000 and \$52,212,000 in the 2011 third quarter and nine month periods, respectively, compared to \$23,295,000 and \$93,246,000 in 2010. The military sales represented 57.9% and 63.4% of Brookwood's net sales in the 2011 and 2010 third quarters, respectively, and 51.6% and 70.7% in the 2011 and 2010 nine month periods, respectively. Generally, military sales represent sales of a product to a customer (prime and sub-prime contractors) that will be incorporated into an end product that will be used to fulfill a U.S. or international military contract.

*Flood at Kenyon Facility.* On March 31, 2010, Kenyon was affected by the general flooding that took place in the State of Rhode Island and in particular from the Pawcatuck River. Kenyon was closed for a period of seven days after which it reinstated production of unaffected production lines. Only certain production lines were affected and production capacity was restored within a few weeks. Brookwood filed claims with its insurance carriers, through its Kenyon subsidiary. Brookwood recognized the \$100,000 insurance policy deductible in the 2010 third quarter and has received from its carriers \$1,235,000 for its building and contents claims, including \$229,000 received in the 2011 first quarter. No additional amounts are due. Brookwood also filed a claim under its business interruption insurance policy and received \$150,000 in July 2011 from its carrier in satisfaction of its claim, which was recognized as a recovery in the 2011 second quarter.

*Stockholders' Equity.* The Company is the holder of all of Brookwood's outstanding \$13,500,000 Series A, \$13.50 annual dividend per share, redeemable preferred stock and all of its 10,000,000 outstanding shares of common stock. The preferred stock has a liquidation preference of \$13,500,000 plus accrued but unpaid dividends. At September 30, 2011, cumulative dividends in arrears on the preferred stock amounted to approximately \$456,000.

*2005 Long-Term Incentive Plan for Brookwood.* In December 2005, the Company adopted The Hallwood Group Incorporated 2005 Long-Term Incentive Plan for Brookwood Companies Incorporated (the 2005 Long-Term Incentive Plan for Brookwood) to encourage employees of Brookwood to increase the value of Brookwood and to be employed by Brookwood. The terms of the incentive plan provide for a total award amount to participants equal to 15% of the fair market value of consideration received by the Company in a change of control transaction, as defined, in excess of the sum of the liquidation preference plus accrued unpaid dividends on the Brookwood preferred stock (approximately \$13,956,000 at September 30, 2011). The base amount will fluctuate in accordance with a formula that increases by the amount of the annual dividend on the preferred stock, currently \$1,823,000, and decreases by the amount of the actual preferred dividends paid by Brookwood to the Company. The plan generally defines a change of control transaction as a transaction approved by the Company's board of directors or by the holders of at least 50% of

the voting capital stock of the Company that results in: (i) a change in beneficial ownership of the Company or Brookwood of 50% or more of the combined voting power, (ii) the sale of all or substantially all of the assets of Brookwood, or (iii) any other transaction that, in the Company's board of directors discretion, has substantially the same effect of item (i) or (ii). Certain transfers, generally among existing stockholders and their related parties, are exempted from the definition.

However, if the Company's board of directors determines that certain specified Brookwood officers, or other persons performing similar functions do not have, prior to the change of control transaction, in the aggregate an equity or debt interest of at least two percent in the entity with whom the change of control transaction is completed, then the minimum amount to be awarded under the plan shall be \$2,000,000. In addition, the Company agreed that, if members of Brookwood's senior management do not have, prior to a change of control transaction in the aggregate an equity or debt interest of at least two percent in the entity with whom the change of

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

control transaction is completed (exclusive of any such interest any such individual receives with respect to his or her employment following the change of control transaction), then the Company will be obligated to pay an additional \$2,600,000.

**Note 5 Investments in Hallwood Energy, L.P.**

Hallwood Energy was a privately held independent oil and gas limited partnership and operated as an upstream energy company engaged in the acquisition, development, exploration, production, and sale of hydrocarbons, with a primary focus on natural gas assets. The Company had invested \$75,401,000 in Hallwood Energy comprised of a general partnership interest, Class A and Class C limited partnership interests and convertible notes.

Prior to the confirmation of Hallwood Energy's plan of reorganization in Bankruptcy Court in October 2009 (discussed below), the Company accounted for the investment in Hallwood Energy using the equity method of accounting and recorded its pro rata share of Hallwood Energy's net income (loss), partner capital transactions and comprehensive income (loss), as appropriate. In connection with Hallwood Energy's bankruptcy reorganization, the Company's general and limited partnership interests in Hallwood Energy were extinguished and the Company no longer accounts for the investment in Hallwood Energy using the equity method of accounting.

*Bankruptcy Reorganization by Hallwood Energy.* In March 2009, Hallwood Energy, Hallwood Energy Management, LLC (the general partner of Hallwood Energy, HEM) and Hallwood Energy's subsidiaries, filed petitions for relief under Chapter 11 of the United States Bankruptcy Code. The cases were adjudicated in the United States Bankruptcy Court for the Northern District of Texas, Dallas Division, in *In re Hallwood Energy, L.P., et al Case No. 09-31253*. The Company was only an investor in and creditor of Hallwood Energy. The bankruptcy filing did not include the Company or any other of its assets.

In October 2009, the Bankruptcy Court confirmed a plan of reorganization of the debtors that, among other things, extinguished Hallwood Energy's general partnership and limited partnership interests, including those held by the Company. In addition, Hallwood Energy's convertible notes, including those held by the Company, are subordinated to recovery in favor of Hall Phoenix/Inwood, Ltd. (HPI), the secured lender to Hallwood Energy. As a result of these developments, the Company does not anticipate that it will recover any of its investments in Hallwood Energy.

*Contingent Commitment to Invest Additional Funds.* In connection with the then ongoing efforts to complete a transaction to raise additional capital by entering into an agreement for the sale and farmout of an undivided interest in up to 33.33% of substantially all of its assets to FEI Shale, L.P. (FEI), a subsidiary of Talisman Energy, Inc. (the Talisman Energy Transaction), the Company loaned Hallwood Energy \$2,961,000 in May 2008. Concurrent with the completion of the Talisman Energy Transaction in June 2008, the Company entered into an equity support agreement (the Equity Support Agreement) with Hallwood Energy under which the Company committed, under certain conditions, to contribute equity or debt capital to Hallwood Energy to maintain a reasonable liquidity position for Hallwood Energy or prevent or cure any default under Hallwood Energy's credit facilities with respect to interest payments, up to a maximum amount of \$12,500,000. The Company contributed \$2,039,000 at the completion date (for a total amount of \$5,000,000) to Hallwood Energy and committed to provide an additional amount of up to \$7,500,000 in certain circumstances under the terms of a \$12,500,000 convertible subordinated note agreement that was issued by Hallwood Energy in May 2008 and underwritten by the Company. In September 2008, the Company loaned an additional \$4,300,000 to Hallwood Energy under the Equity Support Agreement.

An obligation and related additional equity loss were recorded in 2008 to the extent of the Company's contingent commitment to provide additional financial support to Hallwood Energy pursuant to the Equity Support Agreement, in accordance with generally accepted accounting principles. The Equity Support Agreement terminated not later than October 2009 in connection with the confirmation of Hallwood Energy's plan of reorganization. The Equity Support Agreement is no longer in effect, although (as previously discussed) the obligation, subject to certain defenses raised by the Company, to pay the remaining contingent commitment amount of \$3,201,000 is at issue in the pending adversary proceeding against the Company. The \$3,201,000 amount is included in the Payable Hallwood Energy

matters reported on Hallwood Group's consolidated balance sheets.

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

*Litigation.* In connection with Hallwood Energy's bankruptcy proceeding, Hallwood Energy and other parties have filed lawsuits and threatened to assert additional claims against the Company and certain related parties alleging actual, compensatory and exemplary damages in excess of \$200,000,000, based on purported breach of contract, fraud, breach of fiduciary duties, neglect, negligence and various misleading statements, omissions and misrepresentations. See Note 14.

*Other.* For further information on Hallwood Energy's activities, including its bankruptcy reorganization, refer to the Company's annual report on Form 10-K for the year ended December 31, 2010.

**Note 6 Loans Payable**

Loans payable, all of which relate to Brookwood, at the balance sheet dates were as follows (in thousands):

|   | September 30,<br>2011 | December 31,<br>2010 |
|---|-----------------------|----------------------|
| Working Capital Revolving Credit Facility; due January 2014 | \$ 2,000              | \$ 2,000             |
| Current portion   |                       |                      |
| Noncurrent portion  | \$ 2,000              | \$ 2,000             |

*Working Capital Revolving Credit Facility.* The Company's Brookwood subsidiary has a revolving credit facility in an amount up to \$25,000,000 with KeyBanc (the Working Capital Revolving Credit Facility). Borrowings are collateralized by all accounts receivable, certain finished goods inventory, machinery and equipment and all of the issued and outstanding capital stock of Brookwood and its subsidiaries. The interest rate was a blended rate of 1.73% and 3.02% at September 30, 2011 and December 31, 2010, respectively. The outstanding balance was \$2,000,000 at September 30, 2011 and Brookwood had \$22,879,000 of borrowing availability under this facility, which is net of a standby letter of credit for \$121,000.

*Renewal of Credit Facility.* In September 2010, Brookwood entered into an amendment of the Working Capital Revolving Credit Facility, to extend the term to January 31, 2014. The interest rate payable on the facility is dependent on the leverage ratio, as defined, and can vary from LIBOR + 1.50% - 2.00% and KeyBanc's Base Rate, typically prime rate + 0.50% - 1.00%, at Brookwood's option. The principal amount of \$25,000,000 and the loan covenants were not changed.

*Loan Covenants.* The Working Capital Revolving Credit Facility provides for a maximum total debt to tangible net worth ratio of 1.50 and a covenant that Brookwood shall maintain a quarterly minimum income before taxes of not less than one dollar. In October 2009, an additional covenant was added that provides for a total funded debt to EBITDA (earnings before interest, taxes, depreciation and amortization) ratio, for the trailing four quarters, of not greater than 2.00 to be calculated on a quarterly basis, commencing December 31, 2009.

As of December 31, 2010 and for all interim periods in 2010 Brookwood was in compliance with its loan covenants. Due to a decline in military sales for the 2011 first quarter, Brookwood was unable to meet the financial covenant that requires income before taxes of at least \$1 in each quarter. Brookwood's loss before taxes for the 2011 first quarter was \$299,000. Accordingly, in May 2011, Brookwood requested and received a waiver from KeyBanc for the income covenant for the 2011 first quarter. Future compliance with the covenants under its Working Capital Revolving Credit Facility depends on Brookwood's military orders increasing from the levels in the 2010 fourth quarter and 2011 first quarter. Brookwood received an increased level of military orders in late March and into the subsequent 2011 periods, and reported income before taxes of \$2,395,000 and \$3,304,000 in the 2011 third quarter and second quarter, respectively, and was in compliance with its loan covenants for the 2011 second and third



quarters.

*Payments of Dividends.* Brookwood submits a quarterly loan compliance certificate to KeyBanc and concurrently requests the bank's consent to pay cash dividends and tax sharing payments to the Company. Brookwood paid to the Company dividends of \$1,000,000 in February 2011, May 2011 and September 2011. Brookwood anticipates requesting from KeyBanc the ability to borrow additional amounts from its Working Capital Revolving Credit Facility to pay cash dividends or to make advances to the Company to enable the Company to receive not only its quarterly cash dividends but an undetermined portion (in excess of the cash currently held

Page 14

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**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

by the Company) of its potential obligations relating to the Hallwood Energy litigation. KeyBanc has not yet agreed to allow Brookwood to borrow funds to pay any such cash dividend or other advance to the Company and has indicated that it will only agree to a limited amount to be determined depending on additional financial information to be supplied by Brookwood. If for any reason Brookwood is unable to draw upon additional borrowings under its Working Capital Revolving Credit Facility or otherwise advance funds to the Company, the Company would be required to seek alternative sources of funding. The Company has not yet determined what, if any, sources would be available to it, but will consider such alternatives as an additional or new facility or term loan and potential sales of assets or additional securities. No assurance can be given that any such additional sources of funding will be available to the Company.

Additionally, any payment of a dividend or advance to the Company by Brookwood is dependent on a number of other factors including approval of Brookwood's board of directors, Brookwood's ability to meet the requirements of the Delaware corporate laws for payment of dividends, and compliance with other applicable laws and requirements. As a result, no assurance can be given that these amounts will be available when needed or required.

*Restricted Net Assets.* Cash dividends and tax sharing payments by Brookwood to the Company are contingent upon compliance with the KeyBanc loan covenants and the other restrictions described above. This limitation on the transferability of assets constitutes a restriction of Brookwood's net assets, which were \$61,052,000 and \$60,596,000 as of September 30, 2011 and December 31, 2010, respectively.

**Note 7 Redeemable Preferred Stock**

The Company completed the redemption of its Series B Preferred Stock, at \$4.00 per share on July 20, 2010, the mandatory redemption date, in the total amount of \$1,000,000 and the Series B Preferred Stock was cancelled on the stock records of the Company.

**Note 8 Stockholders Equity**

*Stock Options.* At September 30, 2011, there were no outstanding stock options. The Company's former stock option plan terminated in 2005 and no stock options are available for issuance.

**Note 9 Income Taxes**

Following is a schedule of the income tax expense (benefit) (in thousands):

|           | <b>Three Months Ended</b> |             | <b>Nine Months Ended</b> |             |
|-----------|---------------------------|-------------|--------------------------|-------------|
|           | <b>September 30,</b>      |             | <b>September 30,</b>     |             |
|           | <b>2011</b>               | <b>2010</b> | <b>2011</b>              | <b>2010</b> |
| Federal   |                           |             |                          |             |
| Current   | \$ 208                    | \$ 152      | \$ 398                   | \$ 5,157    |
| Deferred  | (13)                      | 174         | (2,638)                  | 174         |
| Sub-total | 195                       | 326         | (2,240)                  | 5,331       |
| State     |                           |             |                          |             |
| Current   | 87                        | 136         | 207                      | 731         |
| Deferred  |                           |             |                          |             |
| Sub-total | 87                        | 136         | 207                      | 731         |
| Total     | \$ 282                    | \$ 462      | \$ (2,033)               | \$ 6,062    |

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The net deferred tax asset was \$3,669,000 and \$1,031,000 at September 30, 2011 and December 31, 2010, respectively. The deferred tax asset at September 30, 2011 was comprised of \$3,669,000 attributable to temporary differences, including \$2,625,000 for a litigation reserve and \$1,120,000 associated with the Company's investment in Hallwood Energy. The deferred tax asset at December 31, 2010 was comprised of \$1,031,000 attributable to temporary differences, including \$1,120,000 associated with the Company's

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

investment in Hallwood Energy. The statutory federal tax rate in both periods was 35%, while state taxes were determined based upon taxable income apportioned to those states in which the Company does business at their respective tax rates.

Hallwood Group had a federal income tax receivable of \$75,000 and \$473,000 at September 30, 2011 and December 31, 2010, respectively, and net state tax receivable of \$571,000 and \$593,000, at September 30, 2011 and December 31, 2010, respectively.

**Note 10 Fair Value of Financial Instruments**

The following table summarizes the valuation of the Company's financial instruments based upon the inputs used to measure fair value in the three levels of the fair value hierarchy as of September 30, 2011 and December 31, 2010.

Level 1 Quoted market prices in active markets for identical assets or liabilities

Level 2 Quoted prices for similar assets or liabilities in active markets or inputs that are observable

Level 3 Inputs that are unobservable

|                            | <b>September 30, 2011</b> |                 |                |
|----------------------------|---------------------------|-----------------|----------------|
|                            | <b>Level<br/>1</b>        | <b>Level 2</b>  | <b>Level 3</b> |
| Cash Equivalents           |                           |                 |                |
| Money market funds         | \$ 5,247                  | \$              | \$             |
| Marketable Securities      |                           |                 |                |
| Short-term investments     |                           |                 |                |
| Variable-rate demand notes |                           |                 |                |
| <b>Total</b>               | <b>\$ 5,247</b>           | <b>\$</b>       | <b>\$</b>      |
|                            |                           |                 |                |
|                            | <b>December 31, 2010</b>  |                 |                |
|                            | <b>Level<br/>1</b>        | <b>Level 2</b>  | <b>Level 3</b> |
| Cash Equivalents           |                           |                 |                |
| Money market funds         | \$ 5,250                  | \$              | \$             |
| Marketable Securities      |                           |                 |                |
| Short-term investments     |                           |                 |                |
| Variable-rate demand notes |                           | 7,490           |                |
| <b>Total</b>               | <b>\$ 5,250</b>           | <b>\$ 7,490</b> | <b>\$</b>      |

Money market funds are classified as Level 1 instruments as they are traded in active markets with sufficient volume and frequency of transactions.

The variable-rate demand notes were classified as Level 2 instruments. Their fair values are based on quoted prices for similar assets or liabilities or determined using inputs that use readily observable market data that are actively quoted and can be validated through external sources, including third-party pricing services, brokers and market transactions.

The fair value of financial instruments that are short-term or reprice frequently and have a history of negligible credit losses are considered to approximate their carrying value. These include cash, short term receivables, accounts payable and other liabilities.

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

**Note 11 Supplemental Disclosures to the Condensed Consolidated Statements of Cash Flows**

The following transactions affected recognized assets or liabilities but did not result in cash receipts or cash payments (in thousands):

**Supplemental schedule of non-cash investing and financing activities:**

| Description   | Nine Months Ended     |        |
|---|-----------------------|--------|
|   | September 30,<br>2011 | 2010   |
| Accrued capital expenditures in accounts payable and accrued expenses:<br>Amount at end of period | \$ 51                 | \$ 234 |

**Supplemental disclosures of cash payments:**

|                   |        |          |
|-------------------|--------|----------|
| Income taxes paid | \$ 202 | \$ 6,061 |
| Interest paid     | 76     | 181      |

**Note 12 Computation of Income (Loss) Per Common Share**

The following table reconciles weighted average shares outstanding from basic to diluted methods and reconciles net income (loss) used in the computation of income (loss) per share for the basic and diluted methods (in thousands):

| Description                                | Three Months Ended    |        | Nine Months Ended     |           |
|--|-----------------------|--------|-----------------------|-----------|
|  | September 30,<br>2011 | 2010   | September 30,<br>2011 | 2010      |
| <b>Weighted Average Shares Outstanding</b> |                       |        |                       |           |
| Basic and diluted                          | 1,525                 | 1,525  | 1,525                 | 1,525     |
| <b>Net Income (Loss)</b>                   |                       |        |                       |           |
| Basic and diluted                          | \$ 350                | \$ 407 | \$ (4,173)            | \$ 10,453 |

For the three months and nine months ended September 30, 2011 and 2010, there were no outstanding stock options. No shares were excluded from the calculation of diluted earnings per share.

**Note 13 Related Party Transactions**

*Hallwood Investments Limited.* The Company has entered into a financial consulting contract with Hallwood Investments Limited (AHIL), a corporation associated with Mr. Anthony J. Gumbiner, the Company's chairman and principal stockholder. The contract provides for HIL to furnish and perform international consulting and advisory services to the Company and its subsidiaries, including strategic planning and merger activities, for annual compensation of \$996,000. The annual amount is payable in monthly installments. The contract automatically renews for one-year periods if not terminated by the parties beforehand. Additionally, HIL and Mr. Gumbiner are also eligible for bonuses from the Company or its subsidiaries, subject to approval by the Company's or its subsidiaries' board of directors. The Company also reimburses HIL for reasonable expenses in providing office space and administrative services in Europe in connection with HIL's services to the Company pursuant to the financial consulting contract and for travel and related expenses to between Europe and the Company's locations in the United States and health insurance premiums.

Table of Contents

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

A summary of the fees and expenses related to HIL and Mr. Gumbiner are detailed below (in thousands):

|  | <b>Three Months Ended</b> |             | <b>Nine Months Ended</b> |             |
|--|---------------------------|-------------|--------------------------|-------------|
|  | <b>September 30,</b>      |             | <b>September 30,</b>     |             |
|  | <b>2011</b>               | <b>2010</b> | <b>2011</b>              | <b>2010</b> |
| Consulting fees                          | \$ 249                    | \$ 249      | \$ 747                   | \$ 747      |
| Office space and administrative services | 71                        | 62          | 238                      | 192         |
| Travel and other expenses                | 71                        | 20          | 151                      | 110         |
| <br>                                     |                           |             |                          |             |
| Total                                    | \$ 391                    | \$ 331      | \$ 1,136                 | \$ 1,049    |

In addition, from time to time, HIL and Mr. Gumbiner have performed services for certain affiliated entities that are not subsidiaries of the Company, for which they receive consulting fees, bonuses, stock options, profit interests or other forms of compensation and expenses. The Company recognizes a proportionate share of such compensation and expenses, based upon its ownership percentage in the affiliated entities, through the utilization of the equity method of accounting. HIL or Mr. Gumbiner received no compensation from these affiliated entities during 2011 or 2010.

HIL and certain of its affiliates in which Mr. Gumbiner has an indirect financial interest share common offices, facilities and certain staff in the Company's Dallas office for which these companies reimburse the Company. Certain individuals employed by the Company, in addition to their services provided to the Company, perform services on behalf of the HIL-related affiliates. In addition, HIL utilizes some of the office space for purposes unrelated to the Company's business. The Company pays certain common general and administrative expenses for salaries, rent and other offices expenses and charges the HIL-related companies an overhead reimbursement fee for the share of the expenses allocable to these companies. For the three months ended September 30, 2011 and 2010, these companies reimbursed the Company \$25,000 and \$28,000, respectively, for such expenses. For the nine months ended September 30, 2011 and 2010, these companies reimbursed the Company \$72,000 and \$82,000, respectively.

**Note 14 Litigation, Contingencies and Commitments**

Reference is made to Note 16 to the consolidated financial statements contained in the Company's annual report on Form 10-K for the year ended December 31, 2010.

*Litigation.* From time to time, the Company, its subsidiaries, certain of its affiliates and others have been named as defendants in lawsuits relating to various transactions in which it or its affiliated entities participated. The Company and its subsidiaries are involved in a number of litigation matters. As discussed below, in the Hallwood Energy litigation, the court proposed an award of damages of \$18.7 million plus interest and attorney fees. The Company does not currently have sufficient cash, directly or through Brookwood, to make a cash payment of these amounts, if ultimately required to do so, and payment of a significant judgment based on the Proposed Findings would have a material adverse effect on the Company's financial position, results of operations or cash flows. The Company does not believe that the results of any other litigation matters would have a material adverse effect on the Company's financial position, results of operations or cash flows. In addition, the Company has spent and will likely continue to spend significant amounts in professional fees in connection with its defense of its pending litigation matters. The Company expenses professional fees and other costs associated with litigation matters as incurred.

In July 2007, Nextec Applications, Inc. filed *Nextec Applications, Inc. v. Brookwood Companies Incorporated and The Hallwood Group Incorporated* in the United States District Court for the Southern District of New York (SDNY No. CV 07-6901) claiming that the defendants infringed five United States patents. In October 2007, The Hallwood Group Incorporated was dismissed without prejudice on stipulation from the lawsuit. Nextec later added additional patents to the lawsuit. On March 31, 2010, the Court issued its Order on various motions for summary judgment,

which in part dismissed Nextec's infringement claims as to two of the four remaining patents in the case. Brookwood then requested reconsideration of certain of the Court's rulings with respect to the two remaining patents. On June 8, 2010, the Court denied Brookwood's request with respect to one of the remaining patents, but granted Brookwood leave to renew its motion for summary judgment for the second remaining patent. Brookwood filed a renewed motion for summary judgment of patent invalidity for the second remaining patent, which motion was later denied on March 8, 2011 due to a disputed issue of fact. Brookwood intends to vigorously defend against any remaining claims. Trial on this matter is currently scheduled to begin on January 30, 2012. While Brookwood believes it possesses valid defenses to these claims, due to the nature of litigation, the ultimate outcome of this case is indeterminable at this time.

*Hallwood Energy.* In March 2009, Hallwood Energy, HEM (the general partner of Hallwood Energy) and Hallwood Energy's subsidiaries, filed petitions for relief under Chapter 11 of the United States Bankruptcy Code. The cases were adjudicated in the United States Bankruptcy Court for the Northern District of Texas, Dallas Division, in *In re Hallwood Energy, L.P., et al Case No. 09-31253*. The Company was only an investor in and creditor of Hallwood Energy. The bankruptcy filing did not include the Company or any other of its assets.

In October 2009, the Bankruptcy Court confirmed a plan of reorganization of the debtors that, among other things, extinguished the Company's interest in Hallwood Energy's general partnership and limited partnership interests. In addition, Hallwood Energy's convertible notes, including those held by the Company, are subordinated to recovery in favor of HPI. As a result of these developments, the Company does not anticipate that it will recover any of its investments in Hallwood Energy.

The confirmed plan of reorganization in the Hallwood Energy bankruptcy proceeding also provides that a creditors trust created by the plan will pursue various claims against the Company, its officers, directors and affiliates and Hallwood Energy's officers and directors, including claims assigned to the creditors' trust by HPI.

In connection with an Acquisition and Farmout Agreement entered into between Hallwood Energy and FEI Shale, L.P. (FEI), in June 2008, the Company and Hallwood Energy entered into an Equity Support Agreement dated June 9, 2008, under which the Company agreed, under certain conditions, to contribute to Hallwood Energy



**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

up to \$12,500,000, in consideration for which the Company would receive equity or debt securities of Hallwood Energy. As of February 25, 2009 the Company had contributed \$9,300,000 to Hallwood Energy pursuant to the Equity Support Agreement. On that date, Hallwood Energy demanded that the Company fund the additional \$3,200,000, which the Company has not done. On March 30, 2009, Hallwood Energy filed an adversary proceeding against the Company seeking a judgment for the additional \$3,200,000. The case was originally styled *Hallwood Energy, L.P. v. The Hallwood Group Incorporated, Adversary No. 09-03082*, and was brought in the United States Bankruptcy Court for the Northern District of Texas, Dallas Division.

HPI and FEI intervened in the lawsuit and filed their respective complaints in intervention. Among the arguments advanced in the complaints in intervention is that the Company's failure to fund \$3,200,000 under the Equity Support Agreement damaged Hallwood Energy in an amount in excess of \$3,200,000. FEI generally claims that, in addition to not paying the \$3,200,000, the Company defrauded FEI and tortiously interfered with its rights under the Acquisition and Farmout Agreement, and it seeks approximately \$38,000,000 in additional damages. In their second amended complaint, HPI and the trustee for the creditors' trust contend that the additional damage is at least \$20,000,000 because they allege that the failure of the Company to fund the \$3,200,000 caused FEI to not fund \$20,000,000 due under the Farmout Agreement between Hallwood Energy and FEI. HPI and the trustee also assert that the Company is liable for exemplary damages of \$100,000,000 on account of its failure to fund the last \$3,200,000 under the Equity Support Agreement. Also in the second amended complaint, HPI and the trustee had named as additional defendants Hallwood Family (BVI) L.P., Hallwood Investments Limited, Hallwood Company Limited, the Hallwood Trust, Hallwood Financial Limited and Brookwood Companies Incorporated contending that the additional defendants are liable to the plaintiffs under the remedy of substantive consolidation. On May 5, 2010, the Court dismissed with prejudice the substantive consolidation and abuse of the bankruptcy process claims against all parties, resulting in the Company remaining as the sole defendant. In light of the Court's disposition of the theories advanced in the second amended complaint, the adversary proceeding is now styled as *Ray Balestri, Trustee of the Hallwood Energy I Creditors' Trust, as successor in interest to Hallwood Energy, L.P., Plaintiffs and FEI Shale L.P. and Hall Phoenix/Inwood Ltd., Plaintiffs in Intervention vs. The Hallwood Group Incorporated, Defendant; Adversary No. 09-03082-SGJ*. The parties participated in a Court-ordered mediation, held on July 8, 2010, but the parties were unable to reach a settlement of all or part of the lawsuit. The trial took place over a 13 day period from October 2010 to December 2010 and was followed up with the Bankruptcy Court's proposed findings in July 2011.

On July 25, 2011, the Bankruptcy Court issued the Proposed Findings of Fact, Conclusions of Law and Judgment Awarding Various Monetary Damages (the Proposed Findings) in the matter. The court proposed that the United States District Court award damages of \$3,200,000 for the Company's alleged breach of the Equity Support Agreement, to be allocated among the three plaintiffs and damages of \$15,485,714 to FEI, for the Company's alleged tortious interference with the Farmout Agreement, and, in the alternative, for the Company's alleged fraud in failing to disclose to FEI that the Company allegedly did not intend to fund the remaining obligation under the Equity Support Agreement, plus prejudgment and postjudgment interest and attorneys' fees as may be requested and awarded pursuant to subsequent motions and hearings. With respect to the issue of fraud by nondisclosure, the Bankruptcy Court proposed a finding that the Company (i) failed to disclose a belief that the Equity Support Agreement could legally be treated as terminated, (ii) failed to disclose its alleged intention not to fund the final \$3,200,000 under the Equity Support Agreement and (iii) orchestrated an alleged misimpression that Hallwood Energy was not contemplating bankruptcy while planning Hallwood Energy's bankruptcy and how to use FEI's funding in a Hallwood Energy bankruptcy against FEI's wishes. The court also proposed that the District Court reject HPI and the trustee's claim that the Company's failure to fund the \$3,200,000 caused FEI to not fund \$20,000,000 under the Farmout Agreement, that the District Court reject HPI and the trustee's claim that the Company tortiously interfered with certain contractual rights, and that the District Court reject HPI and the trustee's claim for exemplary or punitive damages. The Bankruptcy Court's Proposed Findings (including the awards) are not final. The United States District Court will be

reviewing the objections that have been filed by all parties in the case on a de novo basis and will eventually accept the Proposed Findings, decline to adopt the Proposed Findings and issue its own findings, or accept some of the Proposed Findings while declining to adopt the remaining Proposed Findings and issuing its own findings in their place. The District Court will then enter any final judgment accordingly. The reference of the case to the Bankruptcy Court has been withdrawn and it now resides in the United States District Court for the Northern District of Texas, Dallas Division.

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

In August 2011, the Company's board of directors authorized the Audit Committee, consisting solely of independent directors of the Company, to investigate the facts giving rise to the Proposed Findings and various allegations that have been made arising out of Hallwood Energy's bankruptcy. In addition, the Company's board of directors authorized the Audit Committee to hire, at the Company's expense, independent counsel and other advisors to assist the Audit Committee with such investigation. This investigation is currently ongoing.

As a result of Proposed Findings, the Company believes that for accounting purposes it is probable that a liability has been incurred and that an estimate of the amount of the loss for accounting purposes may be made. Accordingly, taking into consideration the Company's objections to the Proposed Findings, the Company reserved \$7,500,000 at June 30, 2011. The Company does not believe a change to the reserve is necessary at September 30, 2011. This noncash, accrued reserve of \$7,500,000 is reported in the Company's balance sheet under "Hallwood Energy matters - Litigation reserve" in addition to the \$3,201,000 that was previously recorded in connection with the Equity Support Agreement, for a total reserve of \$10,701,000 at September 30, 2011. This reserve amount has been established in consultation with the Company's litigation counsel in the Hallwood Energy litigation, based on their best judgment of the probabilities of success related to, among other factors, the objections filed by the Company and the adverse parties. However, the actual results of litigation cannot be predicted with any certainty and the amount of the Company's liability may exceed any estimates or reserves.

On August 3, 2009, the Company was served with a complaint in *Hall Phoenix/Inwood Ltd. and Hall Performance Energy Partners 4, Ltd. v. The Hallwood Group Incorporated, et al.* filed in the 298<sup>th</sup> District of Texas, No. 09-09551. The other defendants include Anthony J. Gumbiner, the Chairman and Chief Executive Officer of the Company, Bill Guzzetti, the President of the Company, certain affiliates of Mr. Gumbiner and certain officers of Hallwood Energy. The complaint alleges that the defendants defrauded plaintiffs in connection with plaintiffs acquiring interests in and providing loans to Hallwood Energy and seeks actual and exemplary damages. On September 15, 2010, Ray Balestri, Trustee of the Hallwood Energy I Creditors Trust, intervened in this proceeding and added certain of the Company's officers, directors, and an employee as defendants. The complaint alleges, among other things, claims against the defendants for breach of fiduciary duties, gross negligence and willful misconduct and seeks indeterminable actual and exemplary damages. The Company believes that the allegations and claims are without merit and intends to defend the lawsuit and any future claims vigorously. On November 5, 2010, this case was removed to the United States Bankruptcy Court for the Northern District of Texas, Dallas Division, Adversary No. 10-03358, but is subject to a pending motion to remand filed by the plaintiff.

On July 30, 2010, Hallwood Energy's trustee filed a complaint captioned *Ray Balestri, Trustee of the Hallwood Energy I Creditor's Trust v. Anthony J. Gumbiner, et al* in the Dallas County Court at Law No. 4, No. CC-10-05212D. The other defendants include certain current and former directors, officers and employees of the Company, certain of Hallwood Energy's former officers and directors, as well as outside legal counsel. The complaint alleges, among other things, claims against the defendants for breach of fiduciary duties, gross negligence and willful misconduct and seeks indeterminable actual and exemplary damages. The Company believes that the allegations and claims are without merit and intends to defend the lawsuit and any future claims vigorously. This case has been removed to the United States Bankruptcy Court for the Northern District of Texas, Dallas Division, Adversary No. 10-03263, but is subject to a pending motion to remand filed by the plaintiff.

Following a hearing on August 4, 2011, the Bankruptcy Court ordered that the two matters that were removed to that court continue to be subject to a stay prohibiting further activities in those matters, other than dismissals of any parties, and that various parties, including the Company and its directors, HPI, FEI Shale, Hallwood Energy, Hallwood Energy's former counsel, and Hallwood Energy's former directors, participate in a series of mediations in September and October 2011, which were ultimately completed in November 2011. The parties participated in the court-ordered mediations but have been unable to reach a settlement. A status conference has been scheduled for December 1, 2011.

The allegations in these two later lawsuits allege different causes of action than those involved in the Proposed Findings but there is some overlap with the causes of actions and issues covered by the Proposed Findings. The Company is unable to estimate a possible loss, if any, in these two actions.

From time to time, HPI or Hallwood Energy's trustee have threatened to assert, or implied that there may be, additional claims against the Company or its officers, directors or affiliates. Most recently, in connection with a

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

motion to conduct additional discovery, Hallwood Energy's trustee has suggested that certain of the individual current or former officers or directors of the Company or Hallwood Energy, or the Company, may have improperly appropriated certain intellectual property of Hallwood Energy in connection with business activities undertaken by those individuals in which the Company did not participate. However, no lawsuit has actually been filed and no specific damages have been asserted.

*Claim Filed by Company with Insurance Carrier for Directors' and Officers' Liability Insurance Policy.* The Company has incurred significant legal fees and associated costs in connection with these lawsuits. The Company has filed claims with the carrier for a directors' and officers' liability insurance policies maintained by the Company. The aggregate limit for each policy year under the Company's policies has been \$10,000,000. The insurance carrier has taken the position that all of the claims asserted in the Hallwood Energy litigation relate to the 2008-2009 policy year. In September 2009, the Company's insurance carrier indicated that it would reimburse the Company pursuant to the terms of its directors' and officers' liability insurance policy for a portion of these expenses, subject to a reservation of rights. The Company received reimbursement of legal fees and associated costs of approximately \$820,000 in the nine month period ended September 30, 2010, which were recorded as expense recoveries in administrative and selling expenses. Additionally, through September 30, 2010, the insurance carrier also paid approximately \$1,120,000 in reimbursement of legal fees and associated costs on behalf of other defendants in connection with the *Hall Phoenix/Inwood Ltd. and Hall Performance Energy Partners 4 Ltd v The Hallwood Group Incorporated, et al* matter. The insurance carrier had indicated that it would pay future legal fees and associated costs incurred on behalf of the Company directly to the service providers.

In August 2010, the insurance carrier informed the Company of a change in its coverage position whereby coverage was denied in reliance on the "insured vs. insured" exclusion in the policy. The Company believes it demonstrated that the exclusion does not apply and made demand that the insurance carrier provide coverage for these actions. In November 2010, the insurance carrier informally agreed to pay the previously unreimbursed defense costs of the Company and another insured party, in exchange for an agreement not to initiate a coverage lawsuit if the carrier performed promptly. In December 2010, the Company received additional reimbursement from the insurance carrier of legal fees and associated costs of approximately \$553,000. Additionally, in December 2010, the insurance carrier also paid \$1,288,000 of legal fees and associated costs on behalf of other defendants. In April 2011, the insurance carrier reimbursed the Company \$110,000 of legal fees and associated costs and paid \$849,000 of legal fees and costs on behalf of other defendants. In August 2011, the insurance carrier reimbursed the Company \$18,000 of legal fees and associated costs and paid \$251,000 of legal fees and costs on behalf of other defendants. Additional payments from the insurance carrier are pending.

Significant additional costs in excess of insurance reimbursements have been incurred by the Company and on behalf of other defendants. The Company continues to incur substantial litigation-related costs on these matters and the insurance carrier periodically processes claims for the reimbursement of such eligible and covered costs.

*Environmental Contingencies.* A number of jurisdictions in which the Company or its subsidiaries operate have adopted laws and regulations relating to environmental matters. Such laws and regulations may require the Company to secure governmental permits and approvals and undertake measures to comply therewith. Compliance with the requirements imposed may be time-consuming and costly. While environmental considerations, by themselves, have not significantly affected the Company's or its subsidiaries' business to date, it is possible that such considerations may have a significant and adverse impact in the future. The Company and its subsidiaries actively monitor their environmental compliance and while certain matters currently exist, management is not aware of any compliance issues which will significantly impact the financial position, results of operations or cash flows of the Company or its subsidiaries.

Brookwood and its subsidiaries are subject to a number of environmental laws, regulations, licenses and permits and have ongoing discussions with environmental regulatory authorities, including the U.S. Environmental Protection

Agency (the EPA ), the Rhode Island Department of Health ( RIDOH ), the Rhode Island Department of Environmental Management ( RIDEM ) and the Connecticut Department of Environmental Protection ( CTDEP ) on a number of matters, including compliance with safe drinking water rules and wastewater discharge and treatment regulations, the control of chemicals used in the companies coating operations that are classified as air pollutants, the presence of groundwater and soil contaminants at the companies facilities, the removal of underground storage tanks, and hazardous waste management.

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**Nine Months Ended September 30, 2011 and 2010**  
**(unaudited)**

From time to time Brookwood and its subsidiaries have paid fines or penalties for alleged failure to comply with certain environmental requirements, which did not exceed \$100,000 in the aggregate during the three years ended December 31, 2010 and the nine months ended September 30, 2011. In addition, Brookwood and its subsidiaries have entered into various settlements and agreements with the regulatory authorities requiring the companies to perform certain tests, undertake certain studies, and install remedial facilities. Brookwood and its subsidiaries incurred capital expenditures to comply with environmental regulations of approximately \$488,000 in the year ended December 31, 2010 and \$95,000 during the nine months ended September 30, 2011. In addition, Brookwood and its subsidiaries regularly incur expenses associated with various studies and tests to monitor and maintain compliance with diverse environmental requirements.

*Other Contingencies.* In May 2009, one of Brookwood's suppliers advised Brookwood that shipments to Brookwood during the period from September 2008 to April 2009 of a quantity of greige fabric from the supplier incorporated some fiber that was not of domestic origin in some yarn from the vendor. The fabric in question was ordered to fill contracts in support of the United States military, was required to be domestic and is subject to the preference for domestic source required flow down provisions of the Department of Defense Supplement to the Federal Acquisition Regulations implementing the provisions of 10 USC 2533a. Brookwood's suppliers have advised that the greige fabric containing the non-compliant yarn was supplied inadvertently to Brookwood in limited quantity. Brookwood has determined that this yarn affects two of their greige products. Brookwood advised its affected customers and the United States military of this circumstance. Brookwood resolved the issue with respect to one of the products and received payment at full value in 2009. Additionally, resolution on the second product with one of the procurement entities was achieved in July 2010 and Brookwood received payment at full value of \$3,242,000 in October 2010. Although Brookwood is continuing efforts to structure a resolution with the final procurement entity, Brookwood has communicated to its supplier regarding satisfaction of the unpaid receivable. Brookwood believes it is likely to collect the remaining amount due. The trade receivable balance at September 30, 2011 and December 31, 2010 includes \$1,639,000 for this matter.

**Note 15 Segments and Related Information**

The following represents Hallwood Group's reportable segment operations for the three months and nine months ended September 30, 2011 and 2010, respectively (in thousands):

|  | <b>Textile<br/>Products</b> | <b>Other</b> | <b>Consolidated</b> |
|--|-----------------------------|--------------|---------------------|
| <b>Three months ended September 30, 2011</b> |                             |              |                     |
| Total revenue from external sources          | \$ 37,649                   |              | \$ 37,649           |
| Operating income (loss)                      | \$ 2,420                    | \$ (1,768)   | \$ 652              |
| Other income (loss), net                     | (25)                        | 5            | (20)                |
| Income (loss) before income taxes            | \$ 2,395                    | \$ (1,763)   | \$ 632              |
| <b>Three months ended September 30, 2010</b> |                             |              |                     |
| Total revenue from external sources          | \$ 36,771                   |              | \$ 36,771           |
| Operating income (loss)                      | \$ 4,063                    | \$ (3,107)   | \$ 956              |

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|                                   |          |            |        |
|-----------------------------------|----------|------------|--------|
| Other income (loss), net          | (56)     | (31)       | (87)   |
| Income (loss) before income taxes | \$ 4,007 | \$ (3,138) | \$ 869 |

**Nine Months ended September 30, 2011**

|                                     |            |             |            |
|-------------------------------------|------------|-------------|------------|
| Total revenue from external sources | \$ 101,117 |             | \$ 101,117 |
| Operating income (loss)             | \$ 5,447   | \$ (11,614) | \$ (6,167) |
| Other income (loss), net            | (47)       | 8           | (39)       |
| Income (loss) before income taxes   | \$ 5,400   | \$ (11,606) | \$ (6,206) |

**Nine Months ended September 30, 2010**

|                                     |            |            |            |
|-------------------------------------|------------|------------|------------|
| Total revenue from external sources | \$ 131,848 |            | \$ 131,848 |
| Operating income (loss)             | \$ 23,064  | \$ (6,350) | \$ 16,714  |
| Other income (loss), net            | (174)      | (25)       | (199)      |
| Income (loss) before income taxes   | \$ 22,890  | \$ (6,375) | \$ 16,515  |

No differences have occurred in the basis or methodologies used in the preparation of this interim segment information from those used in the Company's annual report on Form 10-K for the year ended December 31, 2010. The total assets for Hallwood Group's operating segments have not materially changed since the Company's annual report on Form 10-K for the year ended December 31, 2010.



**Table of Contents****THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Overview**

*General.* The Hallwood Group Incorporated (the Company) operates as a holding company with its principal business in the textile products industry.

*Textile Products.* In 2010 and 2011, the Company derived all of its operating revenues from the textile activities of its Brookwood Companies Incorporated ( Brookwood ) subsidiary; consequently, the Company's success is highly dependent upon Brookwood's success. Brookwood's success will be influenced in varying degrees by its ability to continue sales to existing customers, costs, availability of supplies, its response to competition and its ability to generate new markets. Although the textile activities of the Company and its subsidiaries (collectively, the Hallwood Group) have generated positive cash flow in recent years, there is no assurance that this trend will continue.

While Brookwood has enjoyed substantial revenues from its military business, there is no assurance that this trend will continue. Brookwood's sales to the customers from whom it derives its military business have been volatile and difficult to predict, a trend the Company believes will continue. In recent years, orders from the military for goods generally were significantly affected by the increased activity of the U.S. military. If this activity does not continue or declines, then orders from the military generally, including orders for Brookwood's products, may be similarly affected. Military sales of \$21,802,000 and \$52,212,000 for the 2011 third quarter and nine month periods, respectively, were 6.4% and 44.0% lower than the comparable periods in 2010 of \$23,295,000 and \$93,246,000. Orders for military goods in the 2010 fourth quarter and 2011 first quarter declined significantly, which affected the 2011 first quarter military sales. Brookwood received an increased level of military orders in late March and into the subsequent 2011 periods, however not to the same level as the first half of 2010.

From time to time, the military limits orders for existing products and adopts revised specifications for new products to replace the products for which Brookwood's customers have been suppliers. The U.S. government released orders in recent years that include Brookwood's products, which resulted in substantial military sales. Changes in specifications or orders present a potential opportunity for additional sales; however, it is a continuing challenge to adjust to changing specifications and production requirements. Brookwood has regularly conducted research and development on various processes and products intended to comply with the revised specifications and participates in the bidding process for new military products. However, to the extent Brookwood's products are not included in future purchases by the U.S. government for any reason, Brookwood's sales could be adversely affected. A provision of U.S. federal law, known as the Berry Amendment, generally requires the Department of Defense to give preference in procurement to domestically produced products, including textiles. Brookwood's sales of products to the U.S. military market is highly dependent upon the continuing application and enforcement of the Berry Amendment by the U.S. government. In addition, the U.S. government is releasing contracts for shorter periods than in the past. The Company acknowledges the unpredictability in revenues and margins due to military sales and is unable at this time to predict future sales trends.

Unstable global nylon and chemical pricing and volatile domestic energy costs, coupled with a varying product mix, have continued to cause fluctuations in Brookwood's margins, a trend that will potentially continue.

Brookwood continues to identify new market niches intended to replace sales lost to imports. In addition to its existing products and proprietary technologies, Brookwood has developed advanced breathable, waterproof laminates and other materials, which have been well received by its customers. Continued development of these fabrics for military, industrial and consumer applications is a key element of Brookwood's business plan. The ongoing success of Brookwood is contingent on its ability to maintain its level of military business and adapt to the global textile industry. There can be no assurance that the positive results of the past can be sustained or that competitors will not aggressively seek to replace products developed by Brookwood.

The textile products business is not interdependent with the Company's other business operations. The Company does not guarantee the Brookwood bank facility and is not obligated to contribute additional capital. Conversely, Brookwood does not guarantee debts of the Company or any of the Company's subsidiaries and is not obligated to contribute additional capital to the Company beyond dividend payments and the tax sharing agreement.

*Investments in Financial Instruments.* In the 2011 first quarter, the Company opened an investment account with UBS AG, a global financial services firm, and disclosed that it intended to transfer a significant portion of the cash it holds from time to time to the UBS account to be placed in various financial instruments and may borrow additional amounts from UBS to invest. As of November 14, 2011, no funds have been transferred into the UBS account. In connection with the litigation matters of Hallwood Energy, L.P. ( Hallwood Energy ) discussed in Note 14, on July 25, 2011, the Court issued the Proposed Findings of Fact, Conclusions of Law and Judgment Awarding Various Monetary Damages (the Proposed Findings ) in the Adversary proceeding. The Court proposed that the

**Table of Contents****THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

United States District Court award damages against the Company plus interest and attorney fees. The Company has filed its objections to the Proposed Findings in the United States District Court and will vigorously defend against the entry of any final judgment. Until this matter is concluded, the Company does not intend to pursue its previously announced intention to transfer funds into the UBS account.

The Company intended to place the amounts in the UBS account in various instruments, including equity and debt that is publicly traded or is issued by United States and foreign publicly traded companies, financial institutions, mutual funds and exchange traded funds. The Company does not intend to invest in instruments for which there is not a public market or not issued by publicly traded companies, financial institutions, mutual funds or exchange traded funds. The amounts invested will at all times remain in the Company's investment account and under its control, and will be invested for its own account.

The UBS account will be a margin account, under which the Company may borrow from UBS up to 70% (for equity) to 90% (for debt) of the loan value of investment securities held in the account at a current borrowing cost of 50 basis points over the interest rate applicable to dollar deposits in the London interbank market. All borrowings in the account will be secured by a pledge of all assets held in the account. If at any time the value of the assets in the account fall below the agreed margin, or if UBS should, for any other reason, consider the assets pledged as no longer adequate cover for its claims, the Company will be required, upon request by UBS, either to reduce the debt through repayments or to furnish sufficient additional security, so as to re-establish the required margin. If the Company fails to comply with this demand within such time limit as may be set by UBS at its discretion, the debt will become repayable and UBS will be allowed to sell the assets on the open market to pay the debt.

As noted above, until the Hallwood Energy litigation matter is concluded, the Company does not intend to pursue its previously announced intention to transfer funds into the UBS account.

*Energy.* Hallwood Energy was a privately held independent oil and gas limited partnership and operated as an upstream energy company engaged in the acquisition, development, exploration, production, and sale of hydrocarbons, with a primary focus on natural gas assets.

In March 2009, Hallwood Energy, HEM (the general partner of Hallwood Energy) and Hallwood Energy's subsidiaries, filed petitions for relief under Chapter 11 of the United States Bankruptcy Code. The cases were adjudicated in the United States Bankruptcy Court for the Northern District of Texas, Dallas Division, in *In re Hallwood Energy, L.P., et al Case No. 09-31253*. The Company was only an investor in and creditor of Hallwood Energy. The bankruptcy filing did not include the Company or any other of its assets. In October 2009, the Bankruptcy Court confirmed the plan of reorganization of the debtors.

Refer to the section *Investments in Hallwood Energy* for a further description of the Company's former energy activities, including the bankruptcy case.

**Presentation**

The Company intends the discussion of its financial condition and results of operations that follows to provide information that will assist in understanding its financial statements, the changes in certain key items in those financial statements from year to year, and the primary factors that accounted for those changes, as well as how certain accounting principles, policies and estimates affect its financial statements.

**Results of Operations**

The Company reported net income for the 2011 third quarter of \$350,000, compared to net income of \$407,000 in 2010. Revenue for the 2011 third quarter was \$37,649,000, compared to \$36,771,000 in 2010.

The net loss for the 2011 nine month period was \$4,173,000, compared to net income of \$10,453,000 in 2010. Revenue for the 2011 nine month period was \$101,117,000, compared to \$131,848,000 in 2010.

**Table of Contents****THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Revenues**

Textile products sales of \$37,649,000 increased by \$878,000, or 2.4%, in the 2011 third quarter, compared to \$36,771,000 in 2010. Sales for the 2011 nine month period decreased by \$30,731,000, or 23.3%, to \$101,117,000, compared to \$131,848,000 in 2010. The fluctuations in the 2011 periods were principally due to a decrease in sales of specialty fabric to U.S. military contractors as a result of decreases in orders from the military to Brookwood's customers, partially offset by increased sales in its other market segments. Military sales accounted for \$21,802,000 and \$52,212,000 in the 2011 third quarter and nine month periods, respectively, compared to \$23,295,000 and \$93,246,000 in 2010. The military sales represented 57.9% and 63.4% of Brookwood's net sales in the 2011 and 2010 third quarters, respectively, and 51.6% and 70.7% in the 2011 and 2010 nine month periods, respectively. Generally, military sales represent sales of a product to a customer (prime and sub-prime contractors) that will be incorporated into an end product that will be used to fulfill a U.S. or international military contract.

*Sales Concentration.* Brookwood has two customers who accounted for more than 10% of Brookwood's sales. Sales to one Brookwood customer, Tennier Industries, Inc. (Tennier), accounted for more than 10% of Brookwood's sales during both the 2011 and 2010 periods. Brookwood's relationship with Tennier is ongoing. Sales to Tennier, which are included in military sales, were \$5,061,000 and \$11,456,000 in the 2011 third quarter and nine month periods, respectively, compared to \$8,296,000 and \$44,064,000 in 2010. Sales to Tennier represented 13.4% and 22.6% of Brookwood's net sales in the 2011 and 2010 third quarters, respectively, and 11.3% and 33.4% in the 2011 and 2010 nine month periods, respectively. Sales to another customer, ORC Industries, Inc. (ORC), accounted for more than 10% of Brookwood's sales in 2010. Brookwood's relationship with ORC is ongoing. Sales to ORC, which are included in military sales, were \$867,000 and \$1,958,000 in the 2011 third quarter and nine month periods, respectively, compared to \$2,583,000 and \$12,662,000 in 2010. Sales to ORC represented 2.3% and 7.0% of Brookwood's net sales in the 2011 and 2010 third quarters, respectively, and 1.9% and 9.6% in the 2011 and 2010 nine month periods, respectively.

Orders for military goods in the 2010 fourth quarter and 2011 first quarter declined significantly, which affected the 2011 first quarter military sales. Brookwood received an increased level of military orders in late March and into the subsequent 2011 periods, however, not to the same level as the first half of 2010.

**Expenses**

Textile products cost of sales of \$30,116,000 for the 2011 third quarter increased by \$1,662,000, or 5.8%, compared to \$28,454,000 in 2010. For the nine month periods, textile products cost of sales of \$82,426,000 for 2011 decreased by \$13,072,000, or 13.7%, compared to \$95,498,000 in 2010. The 2011 fluctuations principally resulted from material and labor costs associated with the lower sales volume for the military segment, and from changes in product mix, offset by an increase in royalty expense related to certain military products. Cost of sales includes all costs associated with the manufacturing process, including but not limited to, materials, labor, utilities, royalties, depreciation on manufacturing equipment and all costs associated with the purchase, receipt and transportation of goods and materials to Brookwood's facilities, including inbound freight, purchasing and receiving costs, inspection costs, internal transfer costs and other costs of the distribution network. Brookwood believes that the reporting and composition of cost of sales and gross margin is comparable with similar companies in the textile converting and finishing industry.

The gross profit margin decreased for the 2011 third quarter, 20.0% versus 22.6%, and for the 2011 nine month period, 18.5% versus 27.6%. The lower gross profit margin was attributed to lower military sales volume and changes in product mix.

Administrative and selling expenses were comprised of the following (in thousands):

| <b>Three Months Ended</b> |             | <b>Nine Months Ended</b> |             |
|---------------------------|-------------|--------------------------|-------------|
| <b>September 30,</b>      |             | <b>September 30,</b>     |             |
| <b>2011</b>               | <b>2010</b> | <b>2011</b>              | <b>2010</b> |

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|                  |          |          |           |           |
|------------------|----------|----------|-----------|-----------|
| Textile products | \$ 5,113 | \$ 4,253 | \$ 13,244 | \$ 13,285 |
| Corporate        | 1,768    | 3,108    | 4,114     | 6,351     |
| <br>             |          |          |           |           |
| Total            | \$ 6,881 | \$ 7,361 | \$ 17,358 | \$ 19,636 |

Textile products administrative and selling expenses of \$5,113,000 for the 2011 third quarter increased by \$860,000, or 20.2%, from 2010. For the 2011 nine months, selling and administrative expenses decreased by \$41,000, or 0.3%, compared to 2010. The increase for the 2011 third quarter from the 2010 quarter was primarily attributable to an increase in professional services of \$1,380,000, principally legal fees, partially offset by a decrease of \$494,000 related to performance and other related payroll costs.

**Table of Contents****THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The decrease for the 2011 nine month period was primarily attributable to a decrease of \$1,088,000 related to performance and other related payroll costs, and reduced factor commissions of \$137,000 and was partially offset by an increase in professional services of \$1,487,000, principally legal fees and an increase in employee related expenses of \$156,000.

The textile products administrative and selling expenses included items such as payroll, professional fees, sales commissions, factor commissions, marketing, rent, insurance and travel. Brookwood conducts research and development activities related to the exploration, development and production of innovative products and technologies. Research and development costs were approximately \$149,000 and \$486,000 for the three months and nine months ended September 30, 2011, compared to \$165,000 and \$598,000 for the three months and nine months ended September 30, 2010, respectively.

Corporate administrative expenses decreased \$1,340,000, or 43.1%, for the 2011 third quarter, compared to 2010. For the 2011 nine months, corporate expenses decreased \$2,237,000, or 35.2%, compared to 2010. The decreases were principally attributable to a decrease in professional fees of \$1,344,000 for the 2011 three month period and \$2,330,000 for the 2011 nine month period, respectively. The decline in professional fees is principally attributable to the December 2010 conclusion of the trial in the Adversary proceeding and the reimbursement of previously expensed legal fees from the insurance carrier for the Company's directors and officers liability insurance policy for costs related to the Hallwood Energy litigation matters.

In connection with the Hallwood Energy litigation matters discussed in Note 14, on July 25, 2011, the bankruptcy court issued Proposed Findings in the Adversary proceedings. The court proposed that the United States District Court award damages against the Company totaling approximately \$18,700,000 plus prejudgment and post judgment interest and attorneys' fees as may be requested and awarded pursuant to a subsequent motion. The Proposed Findings (including the awards) are not final. The Company and each of the other parties has objected to various aspects of the Proposed Findings to the United States District Court, which will review the portions to which objections have been raised on a de novo basis. The Company intends to vigorously defend against the entry of any final judgment.

As a result of the Proposed Findings, the Company believes that for accounting purposes it is probable that a liability has been incurred and that an estimate of the amount of the loss for accounting purposes may be made. Accordingly, taking into consideration the Company's objections to the Proposed Findings, the Company reserved \$7,500,000 at June 30, 2011. The Company does not believe a change to the reserve is necessary at September 30, 2011. This noncash, accrued reserve of \$7,500,000 is reported in the Company's balance sheet under Hallwood Energy matters - Litigation reserve, in addition to the \$3,201,000 that was previously recorded in connection with the Equity Support Agreement, for a total reserve of \$10,701,000 at September 30, 2011. This reserve amount has been established in consultation with the Company's litigation counsel in the Hallwood Energy litigation, based on their best judgment of the probabilities of success related to, among other factors, the objections filed by the Company and the adverse parties. However, the actual results of litigation cannot be predicted with any certainty and the amount of liability to the Company may exceed any estimates or reserves.

**Other Income (Loss)**

Interest expense was \$25,000 and \$74,000 in the 2011 third quarter and nine month periods, respectively, compared to \$89,000 and \$207,000 in the 2010 periods. Interest expense principally relates to Brookwood's revolving credit facility in an amount up to \$25,000,000 with KeyBanc (the Working Capital Revolving Credit Facility). The decreases in interest expense were due to a decline in the average outstanding loan amount and lower interest rates.

Interest and other income was \$5,000 and \$35,000 in the 2011 third quarter and nine month periods, respectively, compared to \$2,000 and \$8,000 in 2010. The 2011 increases were principally due to interest earned on short-term investments.

**Table of Contents****THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Income Taxes**

Following is a schedule of income tax expense (in thousands):

|           | <b>Three Months Ended</b> |             | <b>Nine Months Ended</b> |             |
|-----------|---------------------------|-------------|--------------------------|-------------|
|           | <b>September 30,</b>      |             | <b>September 30,</b>     |             |
|           | <b>2011</b>               | <b>2010</b> | <b>2011</b>              | <b>2010</b> |
| Federal   |                           |             |                          |             |
| Current   | \$ 208                    | \$ 152      | \$ 398                   | \$ 5,157    |
| Deferred  | (13)                      | 174         | (2,638)                  | 174         |
| Sub-total | 195                       | 326         | (2,240)                  | 5,331       |
| State     |                           |             |                          |             |
| Current   | 87                        | 136         | 207                      | 731         |
| Deferred  |                           |             |                          |             |
| Sub-total | 87                        | 136         | 207                      | 731         |
| Total     | \$ 282                    | \$ 462      | \$ (2,033)               | \$ 6,062    |

At September 30, 2011, the net deferred tax asset was attributable to temporary differences that upon reversal, could be utilized to offset income from operations. The statutory federal tax rate in both periods was 35%, while state taxes were determined based upon taxable income apportioned to those states in which the Company does business at their respective tax rates.

**Investments in Hallwood Energy**

Hallwood Energy was a privately held independent oil and gas limited partnership and operated as an upstream energy company engaged in the acquisition, development, exploration, production, and sale of hydrocarbons, with a primary focus on natural gas assets.

Prior to the confirmation of Hallwood Energy's plan of reorganization by Hallwood Energy (discussed below) in October 2009, the Company had invested \$61,481,000 in Hallwood Energy's general partnership interest and Class A and Class C limited partnership interests. In addition, the Company loaned Hallwood Energy \$13,920,000 in the form of convertible notes issued by Hallwood Energy. The Company accounted for the investment in Hallwood Energy using the equity method of accounting and recorded its pro rata share of Hallwood Energy's net income (loss), partners capital transactions, and comprehensive income (loss), as appropriate. In connection with Hallwood Energy's bankruptcy reorganization, the Company's general and limited partnership interests in Hallwood Energy were extinguished and the Company no longer accounts for the investment in Hallwood Energy using the equity method of accounting. Certain of the Company's officers and directors were investors in Hallwood Energy. In addition, as a member of management of Hallwood Energy, one officer of the Company held a profit interest in Hallwood Energy that was also extinguished in the bankruptcy.

*Bankruptcy Reorganization by Hallwood Energy.* In March 2009, Hallwood Energy, HEM (the general partner of Hallwood Energy) and Hallwood Energy's subsidiaries, filed petitions for relief under Chapter 11 of the United States Bankruptcy Code. The cases were adjudicated in the United States Bankruptcy Court for the Northern District of Texas, Dallas Division, in *In re Hallwood Energy, L.P., et al Case No. 09-31253*. The Company was only an investor in and creditor of Hallwood Energy. The bankruptcy filing did not include the Company or any other of its assets.

In October 2009, the Bankruptcy Court confirmed a plan of reorganization of the debtors that, among other things, extinguished Hallwood Energy's general partnership and limited partnership interests, including those held by the Company. In addition, Hallwood Energy's convertible notes, including those held by the Company, are subordinated to recovery in favor of Hall Phoenix/Inwood, Ltd. ( HPI ), the secured lender to Hallwood Energy. As a result of these developments, the Company does not anticipate that it will recover any of its investments in Hallwood Energy.

*Litigation.* In connection with Hallwood Energy's bankruptcy proceeding, Hallwood Energy and other parties have filed lawsuits and threatened to assert additional claims against the Company and certain related parties alleging actual, compensatory and exemplary damages in excess of \$200,000,000, based on purported breach of contract, fraud, breach of fiduciary duties, neglect, negligence and various misleading statements, omissions and misrepresentations. See Note 14 to the condensed consolidated financial statements of this report.



**Table of Contents****THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

In one of these matters, the court has issued the Proposed Findings proposing that damages be awarded against the Company totaling approximately \$18,700,000 plus prejudgment and postjudgment interest and attorney's fees as may be requested and awarded pursuant to a subsequent motion. The Proposed Findings (including the awards) are not final. As a result of the Proposed Findings, the Company has reserved \$7,500,000 on its balance sheet as a noncash accrual under Hallwood Energy matters' Litigation Reserve, in addition to the \$3,200,000 that was previously recorded in connection with the Equity Support Agreement.

**Critical Accounting Policies**

There have been no changes to the critical accounting policies identified and set forth in the Company's annual report on Form 10-K for the year ended December 31, 2010.

**Related Party Transactions**

*Hallwood Investments Limited.* The Company has entered into a financial consulting contract with Hallwood Investments Limited (AHIL), a corporation associated with Mr. Anthony J. Gumbiner, the Company's chairman and principal stockholder. The contract provides for HIL to furnish and perform international consulting and advisory services to the Company and its subsidiaries, including strategic planning and merger activities, for annual compensation of \$996,000. The annual amount is payable in monthly installments. The contract automatically renews for one-year periods if not terminated by the parties beforehand. Additionally, HIL and Mr. Gumbiner are also eligible for bonuses from the Company or its subsidiaries, subject to approval by the Company's or its subsidiaries' board of directors. The Company also reimburses HIL for reasonable expenses in providing office space and administrative services in Europe in connection with HIL's services to the Company pursuant to the financial consulting contract and for travel and related expenses between Europe and the Company's locations in the United States and health insurance premiums.

A summary of the fees and expenses related to HIL and Mr. Gumbiner are detailed below (in thousands):

|  | <b>Three Months Ended</b> |               | <b>Nine Months Ended</b> |                 |
|--|---------------------------|---------------|--------------------------|-----------------|
|  | <b>September 30,</b>      |               | <b>September 30,</b>     |                 |
|  | <b>2011</b>               | <b>2010</b>   | <b>2011</b>              | <b>2010</b>     |
| Consulting fees                          | \$ 249                    | \$ 249        | \$ 747                   | \$ 747          |
| Office space and administrative services | 71                        | 62            | 238                      | 192             |
| Travel and other expenses                | 71                        | 20            | 151                      | 110             |
| <b>Total</b>                             | <b>\$ 391</b>             | <b>\$ 331</b> | <b>\$ 1,136</b>          | <b>\$ 1,049</b> |

In addition, from time to time, HIL and Mr. Gumbiner have performed services for certain affiliated entities that are not subsidiaries of the Company, for which they receive consulting fees, bonuses, stock options, profit interests or other forms of compensation and expenses. The Company recognizes a proportionate share of such compensation and expenses, based upon its ownership percentage in the affiliated entities, through the utilization of the equity method of accounting. HIL or Mr. Gumbiner received no compensation from these affiliated entities during 2011 or 2010.

HIL and certain of its affiliates in which Mr. Gumbiner has an indirect financial interest share common offices, facilities and certain staff in the Company's Dallas office for which these companies reimburse the Company. Certain individuals employed by the Company, in addition to their services provided to the Company, perform services on behalf of the HIL-related affiliates. In addition, HIL utilizes some of the office space for purposes unrelated to the Company's business. The Company pays certain common general and administrative expenses for salaries, rent and other office expenses and charges the HIL-related companies an overhead reimbursement fee for the share of the expenses allocable to these companies. For the three months ended September 30, 2011 and 2010, these companies reimbursed the Company \$25,000 and \$28,000, respectively, for such expenses. For the nine months ended

September 30, 2011 and 2010, these companies reimbursed the Company \$72,000 and \$82,000, respectively.

**Table of Contents****THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Contractual Obligations and Commercial Commitments**

The Company and its subsidiaries have entered into various contractual obligations and commercial commitments in the ordinary course of conducting its business operations, which are provided below as of September 30, 2011 (in thousands):

|                                | 2011*         | Payments Due During the Year Ending December 31, |               |                 |               |               | Total           |
|--------------------------------|---------------|--|---------------|-----------------|---------------|---------------|-----------------|
|                                |               | 2012   | 2013          | 2014            | 2015          | Thereafter    |                 |
| <b>Contractual Obligations</b> |               |  |               |                 |               |               |                 |
| Long term debt                 | \$            | \$   | \$            | \$ 2,000        | \$            | \$            | \$ 2,000        |
| Operating leases               | 188           | 677  | 443           | 364             | 364           | 212           | 2,248           |
| <b>Total</b>                   | <b>\$ 188</b> | <b>\$ 677</b>                                    | <b>\$ 443</b> | <b>\$ 2,364</b> | <b>\$ 364</b> | <b>\$ 212</b> | <b>\$ 4,248</b> |

\* For the three months ending December 31, 2011.

Interest costs associated with the Company's debt, which bears interest at variable rates, are not a material component of the Company's expenses. Estimated interest payments, based on the current principal balances and weighted average interest rates, assuming the renewal of the revolving credit facility at its loan balance as of September 30, 2011, are \$9,000 for the three months ending December 31, 2011 and \$35,000 for each of the years ending December 31, 2012 through December 31, 2015, respectively.

*Employment Contracts.* The Company and its Brookwood subsidiary have compensation agreements with various personnel and consultants. Generally, the agreements extend for one-year terms and are renewable annually.

*2005 Long-Term Incentive Plan for Brookwood.* In December 2005, the Company adopted The Hallwood Group Incorporated 2005 Long-Term Incentive Plan for Brookwood Companies Incorporated ( "2005 Long-Term Incentive Plan for Brookwood" ) to encourage employees of Brookwood to increase the value of Brookwood and to continue to be employed by Brookwood. The terms of the incentive plan provide for a total award amount to participants equal to 15% of the fair market value of consideration received by the Company in a change of control transaction, as defined, in excess of the sum of the liquidation preference plus accrued unpaid dividends on the Brookwood preferred stock (approximately \$13,956,000 at September 30, 2011). The base amount will fluctuate in accordance with a formula that increases by the annual amount of the dividend on the preferred stock accrued, currently \$1,823,000, and decreases by the amount of the cash dividends actually paid. The plan generally defines a change of control transaction as a transaction approved by the Company's board of directors or by the holders of at least 50% of the voting capital stock of the Company that results in: (i) a change in beneficial ownership of the Company or Brookwood of 50% or more of the combined voting power, (ii) the sale of all or substantially all of the assets of Brookwood, or (iii) any other transaction that, in the Company's board of directors discretion, has substantially the same effect of item (i) or (ii). Certain transfers, generally among existing stockholders and their related parties, are exempted from the definition.

However, if the Company's board of directors determines that certain specified Brookwood officers, or other persons performing similar functions do not have, prior to the change of control transaction, in the aggregate an equity or debt interest of at least two percent in the entity with whom the change of control transaction is completed, then the minimum amount to be awarded under the plan shall be \$2,000,000. In addition, the Company agreed that, if members of Brookwood's senior management do not have, prior to a change of control transaction, in the aggregate an equity or debt interest of at least two percent in the entity with whom the change of control transaction is completed (exclusive of any such interest any such individual receives with respect to his or her employment following the change of control transaction), then the Company will be obligated to pay an additional \$2,600,000.

**Off-Balance Sheet Arrangements**

The Company has no off-balance sheet arrangements.

Page 29

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**Table of Contents****THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Financial Covenants**

The principal ratios required to be maintained under Brookwood's Working Capital Revolving Credit Facility for the last four quarters are provided below:

| Description                      | Requirement                     | Quarters Ended           |                  |                   |                         |
|----------------------------------|---------------------------------|--------------------------|------------------|-------------------|-------------------------|
|                                  |                                 | September<br>30,<br>2011 | June 30,<br>2011 | March 31,<br>2011 | December<br>31,<br>2010 |
| Total debt to tangible net worth | must be less than ratio of 1.50 | 0.34                     | 0.31             | 0.29              | 0.29                    |
| Total funded debt to EBITDA      | must be less than ratio of 2.00 | 0.21                     | 0.28             | 0.12              | 0.07                    |
| Income before income taxes       | must exceed \$1                 | Yes                      | Yes              | No                | Yes                     |

Brookwood was in compliance with its loan covenants under the Working Capital Revolving Credit Facility as of December 31, 2010 and for all interim periods in 2010.

Due to a decline in military sales for the 2011 first quarter, Brookwood was unable to meet the financial covenant that requires income before taxes of at least \$1 in each quarter. Brookwood's loss before taxes for the 2011 first quarter was \$299,000. Accordingly, in May 2011, Brookwood requested and received a waiver from KeyBanc for the income covenant for the 2011 first quarter. Future compliance with the covenants under its Working Capital Revolving Credit Facility depends on Brookwood's military orders increasing from the levels in the 2010 fourth quarter and 2011 first quarter. Brookwood received an increased level of military orders in late March and into the 2011 subsequent periods and reported income before taxes of \$2,395,000 and \$3,304,000 in the 2011 third quarter and second quarter, respectively, and was in compliance with its loan covenants for the 2011 second and third quarters.

Cash dividends and tax sharing payments by Brookwood to the Company are contingent upon compliance with the loan covenants in the Working Capital Revolving Credit Facility. This limitation on the transferability of assets constitutes a restriction of Brookwood's net assets, which were \$61,052,000 and \$60,596,000 as of September 30, 2011 and December 31, 2010, respectively.

**Table of Contents****THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Liquidity and Capital Resources**

*General.* The Company, through its Brookwood subsidiary, principally operates in the textile products segment. The Hallwood Group's cash position decreased by \$1,763,000 during the 2011 nine month period to \$9,396,000 as of September 30, 2011. The principal source of cash in the 2011 nine month period was \$7,490,000 of proceeds from the redemption of short-term investments. The primary uses of cash were \$7,864,000 used in operations (principally an increase in inventories) and \$1,389,000 for property, plant and equipment, principally at Brookwood. The amount outstanding under the Working Capital Revolving Credit Facility was \$2,000,000 at September 30, 2011 and December 31, 2010.

The Company is dependent on fees, dividends and advances from Brookwood for its liquidity requirements. Brookwood's ability to generate cash flow from operations will depend on its future performance, including the level and timing of military sales, and its ability to successfully implement business and growth strategies.

*Textiles.* Hallwood Group's textile products segment generates funds from the dyeing, laminating and finishing of fabrics and their sales to customers in the military, consumer, industrial and medical markets. Brookwood maintains a \$25,000,000 Working Capital Revolving Credit Facility with KeyBanc. The facility has a maturity date of January 31, 2014. At September 30, 2011, Brookwood had approximately \$22,879,000 of unused borrowing capacity on its Working Capital Revolving Credit Facility.

Brookwood maintains factoring agreements which provide that receivables resulting from credit sales to customers, excluding the U.S. Government, may be sold to the factor, subject to a commission and the factor's prior approval. Brookwood monitors its factors and their ability to fulfill their obligations to Brookwood in a timely manner. As of November 14, 2011, all of Brookwood's factors were complying with payment terms in accordance with factor agreements.

Brookwood paid cash dividends to the Company of \$3,000,000 and \$3,000,000 in the 2011 and 2010 nine month periods, respectively and \$4,000,000 for all of 2010. In addition, Brookwood made tax sharing payments to the Company of \$2,655,000 and \$8,236,000 in the 2011 and 2010 nine month periods, respectively, and \$10,434,000 for all of 2010 under its tax sharing agreement. Future cash dividends and tax sharing payments are contingent upon Brookwood's continued profitability and compliance with its loan covenants contained in the Working Capital Revolving Credit Facility. Brookwood's total debt to total tangible net worth ratio of 0.34 at September 30, 2011 increased slightly from 0.29 at December 31, 2010, which was substantially below the maximum allowable ratio of 1.50. Brookwood's total funded debt to EBITDA (earnings before interest, taxes, depreciation and amortization) ratio, for the trailing four quarters, was 0.21 and 0.07 at September 30, 2011 and December 31, 2010, respectively, which was substantially below the maximum allowable ratio of 2.0. Due to a decline in military sales for the 2011 first quarter, Brookwood was unable to meet the financial covenant that requires income before taxes of at least \$1 in each quarter. Brookwood's loss before taxes for the 2011 first quarter was \$299,000. Accordingly, in May 2011 Brookwood requested and received a waiver from KeyBanc for the income covenant. Future compliance with the covenants under its Working Capital Revolving Credit Facility depends on Brookwood's military orders increasing from the levels in the 2010 fourth quarter and 2011 first quarter. Brookwood noted an increased level of military orders in late March and into the subsequent 2011 periods and Brookwood reported income before taxes of \$2,395,000 and \$3,304,000 in the 2011 third quarter and second quarter, respectively, and was in compliance with its loan covenants for the 2011 second and third quarters.

Brookwood continuously evaluates opportunities to reduce production costs and expand its manufacturing capacity and portfolio of products. Accordingly, Brookwood incurs capital expenditures to pursue such opportunities, as well as for environmental and safety compliance, building upgrades, energy efficiencies, and various strategic objectives. In the 2011 nine month period and for all of 2010, Brookwood met its capital expenditure and equipment maintenance requirements from its operating cash flows and availability under its Working Capital Revolving Credit Facility. There were no material capital commitments as of September 30, 2011. It is anticipated that Brookwood's future capital expenditure projects will be funded from operations and, if necessary, availability under its Working Capital

Revolving Credit Facility. Brookwood estimates its 2011 capital expenditures will be within a range of \$1,500,000 to \$2,500,000.

*Impact of Litigation on the Company's Liquidity.* The Company and its subsidiaries are involved in a number of litigation matters, as described in Note 14 to the Condensed Consolidated Financial Statements as of and for the nine months ended September 30, 2011 and 2010 included in Part 1 of this report and the court in the Hallwood Energy litigation has issued the Proposed Findings proposing that the United States District Court award damages against the Company totaling approximately \$18,700,000 plus prejudgment and postjudgment interest and attorneys' fees as may be requested and awarded pursuant to a subsequent motion. The Proposed Findings (including the awards) are not final. The Company and each of the other parties has objected to various aspects of the Proposed Findings to the United States District Court, which will review the portions to which objections have been raised on a de novo basis. The Company intends to vigorously defend against the entry of any final judgment.

Page 31

---

**Table of Contents****THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The Company does not currently have sufficient cash, directly or through Brookwood, to pay the amount of the damages proposed in the Proposed Findings. Payment of a significant judgment based on the Proposed Findings, if ultimately required to do so, would have a material adverse effect on the Company, its financial position, results of operation and cash flows. The Company's ability to meet in cash a final judgment arising out of the Proposed Findings, including any requirement to post any supersedeas bond to appeal any such judgment or any agreed to cash settlement, would be dependent on the Company's then available cash (approximately \$6,500,000 at September 30, 2011) and its ability to receive cash dividends or other advances from Brookwood. To pay any such cash dividends or advances to the Company, Brookwood has indicated that it will (as required pursuant to the terms thereof) request its lender, KeyBanc, to approve additional borrowings under its Working Capital Revolving Credit Facility. The Working Capital Revolving Credit Facility provides for aggregate borrowings of up to \$25,000,000, of which \$2,121,000 was utilized at October 31, 2011. KeyBanc has not yet agreed to allow Brookwood to pay any such cash dividend or other advance to the Company and has indicated that it will only agree to a limited amount to be determined depending on additional financial information to be supplied by Brookwood. If for any reason Brookwood is unable to draw upon additional borrowings under its Working Capital Revolving Credit Facility, the Company would be required to seek alternative sources of funding. The Company has not yet determined what, if any, sources would be available to it, but will consider such alternatives as an additional or new facility or term loan and potential sales of assets or additional securities. No assurance can be given that any such additional sources of funding will be available to the Company.

Additionally, any payment of a dividend or advance by Brookwood to the Company is dependent on a number of other factors including approval of Brookwood's board of directors, Brookwood's ability to meet the requirements of the Delaware corporate laws for payment of dividends, and compliance with other applicable laws and requirements. As a result, no assurance can be given that these amounts will be available when needed or required. In addition, the Company has spent and will likely continue to spend significant amounts in professional fees in connection with its defense of its pending litigation matters. The Company expenses professional fees and other costs associated with litigation matters as incurred.

*Investments in Financial Instruments.* In the 2011 first quarter, the Company opened an investment account with UBS and disclosed that it intended to transfer a significant portion of the cash it holds from time to time to the UBS account to be placed in various financial instruments and may borrow additional amounts from UBS to invest. As of November 14, 2011, no funds have been transferred into the UBS account. The Company's ability to transfer funds to the UBS account will also depend in part on the availability of dividends and advances from Brookwood. Given the potential requirements necessary in connection with the Hallwood Energy litigation matter described above, the Company does not intend to pursue its previously announced intention to transfer funds into the UBS account.

**Forward-Looking Statements**

In the interest of providing stockholders with certain information regarding the Company's future plans and operations, certain statements set forth in this quarterly report on Form 10-Q relate to management's future plans, objectives and expectations. Such statements are forward-looking statements. Although any forward-looking statement expressed by or on behalf of the Company is, to the knowledge and in the judgment of the officers and directors, expected to prove true and come to pass, management is not able to predict the future with absolute certainty. Forward-looking statements involve known and unknown risks and uncertainties, which may cause the Company's actual performance and financial results in future periods to differ materially from any projection, estimate or forecasted result. Among others, these risks and uncertainties include those described in the Company's annual report on Form 10-K for the year ended December 31, 2010 in Item 1A Risk Factors and in this quarterly report on Form 10-Q for the quarterly period ended September 30, 2011 in Part II Item 1A Risk Factors. These risks and uncertainties are difficult or impossible to predict accurately and many are beyond the control of the Company. Other risks and uncertainties may be described, from time to time, in the Company's periodic reports and filings with the Securities and Exchange Commission.





**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES**

**Item 4. CONTROLS AND PROCEDURES**

**Evaluation of Disclosure Controls and Procedures.**

We performed an evaluation, under the supervision and with the participation of management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report pursuant to Rule 13a-15 promulgated under the Securities Exchange Act of 1934, as amended (the Exchange Act). Based upon that evaluation, our management, including our Chief Executive Officer and Chief Financial Officer, has concluded that, as of September 30, 2011, our disclosure controls and procedures were effective to provide reasonable assurance that material information required to be disclosed by us (including our consolidated subsidiaries) in the reports that we file or submit under the Exchange Act, as amended, was (i) recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and (ii) information required to be disclosed by us in the reports we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer to allow timely decisions regarding required disclosure.

**Changes in Internal Control over Financial Reporting.**

There were no changes in the Company's internal control over financial reporting that occurred during the quarterly period covered by this report that have materially affected, or are reasonably likely to materially affect, the Company's control over financial reporting.

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES  
PART II OTHER INFORMATION**

**Item**

**1 Legal Proceedings**

Reference is made to Note 14 to the Company's condensed consolidated financial statements included within this quarterly report on Form 10-Q.

**1A Risk Factors**

*Litigation and costs related thereto may adversely affect the Company's financial position, results of operations and cash flows.* The Company and its executive officers are involved in a number of litigation matters, as described in Note 14 to the Condensed Consolidated Financial Statements as of and for the nine months ended September 30, 2011 and 2010 included in Part 1 of this report and the court in the Hallwood Energy litigation has issued the Proposed Findings proposing that the United States District Court award damages against the Company totaling approximately \$18,700,000 plus prejudgment and postjudgment interest and attorneys' fees as may be requested and awarded pursuant to a subsequent motion. The Proposed Findings (including the awards) are not final. The Company and each of the other parties has objected to various aspects of the Proposed Findings to the United States District Court, which will review the portions to which objections have been raised on a de novo basis. The Company intends to vigorously defend against the entry of any final judgment. The Company does not currently have sufficient cash, directly or through Brookwood, to pay the amount of the damages proposed in the Proposed Findings. Payment of a significant judgment based on the Proposed Findings, if ultimately required to do so, would have a material adverse effect on the Company, its financial position, results of operation and cash flows. The Company's ability to meet in cash a final judgment arising out of the Proposed Findings, including any requirement to post any supersedeas bond to appeal any such judgment or any agreed to cash settlement, would be dependent on the Company's then available cash (approximately \$6,500,000 at September 30, 2011) and its ability to receive cash dividends or other advances from Brookwood. To pay any such cash dividends or advances to the Company, Brookwood has indicated that it will (as required pursuant to the terms thereof) request KeyBanc to approve additional borrowings under its Working Capital Revolving Credit Facility. The Working Capital Revolving Credit Facility provides for aggregate borrowings of up to \$25,000,000, of which \$2,121,000 was utilized at October 31, 2011. KeyBanc has not yet agreed to allow Brookwood to borrow funds to pay any such cash dividend or other advance to the Company and has indicated that it will only agree to a limited amount to be determined depending on additional financial information to be supplied by Brookwood. If for any reason Brookwood is unable to draw upon additional borrowings under its Working Capital Revolving Credit Facility, the Company would be required to seek alternative sources of funding. The Company has not yet determined what, if any, sources would be available to it, but will consider such alternatives as an additional or new facility or term loan and potential sales of assets or additional securities. No assurance can be given that any such additional sources of funding will be available to the Company.

Additionally, any payment of a dividend or advance to the Company by Brookwood is dependent on a number of other factors including approval of Brookwood's board of directors, Brookwood's ability to meet the requirements of the Delaware corporate laws for payment of dividends, and compliance with other applicable laws and requirements. As a result, no assurance can be given that these amounts will be available when needed or required.

Although the Company does not believe that the results of the other litigation matters, other than the Hallwood Energy litigation matter, are likely to have a material adverse effect on its financial position, results of operations or cash flows, it is possible that any of the litigation matters, including the other matters that have

been stayed as part of the Hallwood Energy bankruptcy proceedings, could result in material liability to the Company. In addition, the Company's insurance carrier has reimbursed the Company for certain legal fees and other associated costs relating to the defense of certain of these Hallwood Energy litigation matters under a reservation of rights. No assurance can be given that the insurance carrier will continue to reimburse the Company or contribute toward a judgment arising therefrom. As a result, significant additional costs may be incurred by the Company. See Note 14 to the Company's condensed consolidated financial statements included with this quarterly report on Form 10-Q.

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES  
PART II OTHER INFORMATION (continued)**

|   |   |      |
|---|---|------|
| 2 | Unregistered Sales of Equity Securities and Use of Proceeds | None |
| 3 | Defaults upon Senior Securities                             | None |
| 4 | (Removed and Reserved)                                      |      |
| 5 | Other Information   | None |
| 6 | Exhibits  |      |

3.1 Second Restated Certificate of Incorporation, dated September 1, 1995, and related Certificates of Amendment to the Second Restated Certificate of Incorporation dated May 12, 2004 and May 13, 2009, respectively.

3.2 Amended and Restated Bylaws of the Company and related Amendment to the Amended and Restated Bylaws, dated November 14, 2007.

31.1 Certification of the Chief Executive Officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.2 Certification of the Chief Financial Officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

32.1 Certification of Chief Executive Officer and Chief Financial Officer, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

101.INS XBRL Instance Document\*

101.SCH XBRL Taxonomy Extension Schema\*

101.CAL XBRL Taxonomy Extension Calculation Linkbase\*

101.DEF XBRL Additional Taxonomy Extension Definition Linkbase\*

101.LAB XBRL Taxonomy Extension Label Linkbase\*

101.PRE XBRL Taxonomy Extension Presentation Linkbase\*

\* Furnished electronically herewith. XBRL information is furnished and not filed or a part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of section 18 of the Securities Exchange Act of 1934, as amended, and otherwise is not subject to liability under these sections.

**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES  
SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**THE HALLWOOD GROUP  
INCORPORATED**

Dated: November 14, 2011

By: /s/ Richard Kelley  
Richard Kelley, Vice President  
(Duly Authorized Officer and  
Principal Financial and  
Accounting Officer)

Page 36

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**Table of Contents**

**THE HALLWOOD GROUP INCORPORATED AND SUBSIDIARIES  
INDEX TO EXHIBITS**

| <b>Exhibit<br/>Number</b> | <b>Description</b>  |
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