

EXPRESS-1 EXPEDITED SOLUTIONS INC

Form 10-K

March 26, 2010

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Form 10-K**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934  
For the Fiscal Year Ended December 31, 2009  
OR  
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**Commission File Number: 001-32172**

**EXPRESS-1 EXPEDITED SOLUTIONS, INC.**  
*(Exact name of registrant as specified in its charter)*

**Delaware**  
*(State or other jurisdiction of  
incorporation or organization)*

**03-0450326**  
*(I.R.S. Employer  
Identification No.)*

**3399 South Lakeshore Drive, Suite 225,  
Saint Joseph, Michigan 49085**  
*(Address of principal executive offices)*

**(269) 429-9761**  
*(Registrant's telephone number)*

**(269) 695-2700**  
*(Registrant's former telephone number)*

**Securities registered under Section 12(b) of the Exchange Act:**

**Title of Each Class:**

**Name of Each Exchange on Which Registered:**

Common Stock, par value \$.001 per share

American Stock Exchange

**Securities registered pursuant to Section 12(g) of the Act:**  
**None**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes ☐ No ☒

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act. Yes ☐ No ☒

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of the chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☐ No ☒

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☒

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☒  
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the act): Yes ☐ No ☒

The aggregate market value of the voting stock held by non-affiliates of the Registrant was approximately \$27.9 million as of June 30, 2009 based upon the closing price of \$.87 per share on the NYSE AMEX Equities Exchange (formerly AMEX).

As of March 12, 2010, there were 32,035,218 shares of the Registrant's \$0.001 par value common stock outstanding.

**DOCUMENTS INCORPORATED BY REFERENCE**

Specified portions of the registrant's proxy statement, which will be filed with the Commission pursuant to Regulation 14A in connection with the registrant's 2010 Annual Meeting of Stockholders, to be held on June 9, 2010 (the Proxy Statement), are incorporated by reference into Part III of this Report. Except with respect to information specifically incorporated by reference in this Report, the Proxy Statement is not deemed to be filed as part hereof.

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**EXPRESS-1 EXPEDITED SOLUTIONS, INC.**

**FORM 10-K FOR THE YEAR ENDED DECEMBER 31, 2008**

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This annual report on Form 10-K is for the year ended December 31, 2009. The Securities and Exchange Commission ( SEC ) allows us to incorporate by reference information that we file with the SEC, which means that we can disclose important information to you by referring you directly to those documents. Information incorporated by reference is considered to be part of this annual report. In addition, information that we file with the SEC in the future will automatically update and supersede information contained in this annual report. In this annual report, Company, we, us and our refer to Express-1 Expedited Solutions, Inc. and its subsidiaries.

**Table of Contents****PART I**

*This Annual Report on Form 10-K includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The Company has based these forward-looking statements on the Company's current expectations and projections about future events. These forward-looking statements are subject to known and unknown risks, uncertainties and assumptions about us and the Company's subsidiaries that may cause the Company's actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements. In many cases, you can identify forward-looking statements by terminology such as anticipate, estimate, believe, continue, could, intend, may, might, potential, predict, should, will, expect, objective, projection, forecast, goal, guidance, outlook, similar words. However, the absence of these words does not mean that the statements are not forward-looking. Factors that might cause or contribute to a material difference include, but are not limited to, those discussed elsewhere in this Annual Report, including the section entitled Risk Factors and the risks discussed in the Company's other Securities and Exchange Commission filings. The following discussion should be read in conjunction with the Company's audited Consolidated Financial Statements and related Notes thereto included elsewhere in this report.*

**ITEM 1. BUSINESS****General**

Express-1 Expedited Solutions, Inc. (the Company, we, our and us), a Delaware corporation, is a transportation services organization focused upon premium transportation services provided through one of three non-asset based operating units. Each of our operations is a distinct but complementary service led by its own management team. Our services consist of expedited surface transportation provided through Express-1, Inc. (Express-1), domestic and international freight forwarding services provided through Concert Group Logistics, Inc. (Concert Group Logistics or CGL) and premium truckload brokerage services provided through Bounce Logistics, Inc. (Bounce Logistics, or Bounce).

We serve a diverse client base located primarily within North America. Our Concert Group Logistics business unit also provides international freight forwarding services to customers in other regions of the world. We provide reliable same-day, time-critical, special handling or customized logistics solutions that meet our customer's needs. In addition, we provide aircraft charter services through third-party providers, in support of our customers' critical shipments. During 2009, we provided more than 132,000 critical movements for our customers through our three business units. Additional information regarding each of our operations is more fully outlined in the following table.

<b>Business Unit</b>	<b>Primary Office Location</b>	<b>Premium Industry Niche</b>	<b>Initial Date(1)</b>
Express-1	Buchanan, Michigan	Expedited Transportation	August-04
Concert Group Logistics	Downers Grove, Illinois	Freight Forwarding	January-08
Bounce Logistics	South Bend, Indiana	Premium Truckload Brokerage	March-08

- (1) Express-1 and Concert Group Logistics were both existing companies acquired as part of two separate acquisitions. Express-1 was formed in 1989, while Concert Group Logistics, LLC was formed in 2001. Bounce Logistics was a start-up operation and formed in the year denoted under the column labeled initial date.

In February of 2009, Express-1 Dedicated, Inc. ceased its operations as a dedicated carrier for a national auto manufacturer. For comparative purposes all reported financial activity of Express-1 Dedicated has been reflected net of taxes in the financial statements under the line item Income from Discontinued Operations.

### **Historical Development**

Originally created through a reverse merger, Segmentz, Inc. ( Segmentz ), a Delaware corporation, was formed in 2001. Immediately prior to this merger, the Company had no on-going operations. From its headquarters in Tampa, Florida, the Company's former management team planned and executed a series of acquisitions within different niches of the transportation industry. The Company raised capital through a series of private placements to



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fund these acquisitions. Our physical presence grew to include operations in twenty (20) cities, however, the Company remained unprofitable on a consolidated basis.

In late 2004, our Board of Directors approved a restructuring plan which included: (i) disposing of all unprofitable operations, (ii) replacing the executive management team, and (iii) relocating the Company's headquarters from Tampa, Florida to the Buchanan, Michigan offices of Express-1, Inc.

The restructuring plan began in 2004 and was completed in 2005. Only the company's profitable segments, Express-1 and Express-1 Dedicated, remained after completion of the restructuring plan. The Company incurred charges of \$7.1 million in 2004 and 2005 related to the execution of the restructuring plan. To highlight the completion of the restructuring plan and to further differentiate our remaining operations, our name was changed from Segmentz, Inc. to Express-1 Expedited Solutions, Inc. at the annual shareholders meeting in June 2006.

From 2006 through 2007, our Company enjoyed a period of strong organic growth and increasing levels of profitability. During this period, substantially all our debt was retired and our executive team and Board of Directors began to evaluate potential acquisitions to complement and diversify the Company's expedited transportation services. Non-asset based providers of premium transportation services were targeted during this process.

In January of 2008, our Company acquired certain assets, liabilities and operations from Concert Group Logistics, LLC. The Concert acquisition provided us with: (i) entry into the domestic and international freight forwarding market, (ii) cross selling opportunities through Concert's network of over 20 independent stations, and (iii) the ability to offer our existing customers a more comprehensive package of transportation services.

Also in January of 2008, we created and incorporated Bounce Logistics, Inc., our truckload brokerage operation focused on premium truckload services. Bounce Logistics began operations in March of 2008 and provided our Company with: (i) the opportunity to better serve the needs of the independent freight forwarders within our CGL network, and (ii) the ability to continue to expand the array of services offered to our existing customer base.

Certain assets and liabilities of First Class Expediting, an expeditor from Rochester Hills, MI, were purchased in January of 2009 to complement the expediting operations of Express-1, Inc. This purchase and its related operation is reported in Express-1's business unit.

In addition, certain assets and liabilities of LRG International were purchased in October of 2009 to complement the international freight forwarding services of Concert Group Logistics. Unlike the other independent stations which are run by independent agents, LRG is a company owned station managed and operated with employees of CGL. This purchase and its related operation is reported in CGL's business unit.

In February of 2009, Express-1 Dedicated, Inc. ceased its operations as a dedicated carrier for a national auto manufacturer. For comparative purposes all reported financial activity of Express-1 Dedicated has been reflected net in the financial statements under Income from Discontinued Operations.

## **Our Business Units**

As of December 31, 2009, our Company's operations consisted of three business units, Express-1, Concert Group Logistics and Bounce Logistics, which comprised approximately 50%, 40% and 10% of our consolidated 2009 revenues, respectively. Each of these business units is described more fully below. In accordance with US GAAP, we have summarized business unit financial information under Note 19 in the financial statements included in Item 8 of this report. Accounting policies for the reportable operating units are the same as those described in the summary of significant accounting policies in Note 1 to the financial statements and contained in Item 8 of this report. The table

below contains some basic information relating to our units.

**Table of Contents****Express-1 Expedited Solutions, Inc.****Segment Financial Data**

	<b>Year</b>	<b>Revenues</b>	<b>Operating Income</b>	<b>Total Assets</b>
<b><i>Continuing Operations</i></b>				
Express-1	2009	\$ 50,642,000	\$ 3,446,000	\$ 23,381,000
	2008	52,639,000	5,115,000	20,025,000
Concert Group Logistics	2009	41,162,000	1,121,000	23,509,000
	2008	51,136,000	1,711,000	19,026,000
Bounce Logistics	2009	10,425,000	458,000	2,150,000
	2008	7,011,000	(34,000)	1,120,000
<b><i>Discontinued Operations</i></b>				
Express-1 Dedicated	2009	666,000	28,000	
	2008	\$ 4,921,000	\$ 589,000	\$ 643,000

***Express-1***

Offering expedited transportation services to thousands of customers from its Buchanan, Michigan facility, Express-1 has become one of the largest ground expedited freight carriers in North America, handling approximately 54,000 shipments during 2009. Expedited transportation services can be characterized as time-critical, time-sensitive, emergency and/or high priority freight shipments, many of which have special handling needs. Expedited transportation providers typically manage a fleet of vehicles, ranging from cargo vans to semi tractor trailer units. The dimensions for each shipment dictate the size of vehicle used to move the freight in addition to the related revenue per mile. Expedited transportation services are unique and can be differentiated since the movements are typically created due to an emergency or time-sensitive situation. Expediting needs arise due to supply chain interruptions, failure within another mode of transportation or for any number of other reasons. Expedited shipments are predominantly direct transit movements offering door-to-door service within tightly prescribed time parameters.

Customers offer loads to Express-1 via telephone, fax, e-mail or the Internet on a daily basis, with only a small percentage of these loads being scheduled for future delivery dates. Contracts, as is common within the transportation industry, typically relate to terms and rates, but not committed business volumes. Customers are free to choose their expedite transportation providers on an at-will basis, which underscores Express-1's commitment to total customer satisfaction. Express-1 offers an ISO 9001:2008 certified, twenty-four hour, seven day-a-week call center allowing its customers immediate communication and status updates of their shipments. Express-1's commitment to excellence was again recognized as Express-1 received the Nasstrac Expedited Carrier of the Year Award for the second straight year in 2009.

Express-1 is predominantly a non-asset based service provider, meaning the transportation equipment used in its operation is almost exclusively provided by third parties, with less than two percent of the vehicles being owned by the company. These third-party owned vehicles are driven by independent contract drivers and by drivers employed directly by independent owners of multiple pieces of equipment, commonly referred to as fleet owners.

Express-1 serves its customers between shipping points within the United States, parts of Canada and Mexico. Express-1's freight movements are provided primarily to customers who are U.S. based, including movements that require Express-1 to utilize international partner carriers for movements outside the U.S. As of December 31, 2009,

we employed 91 full-time associates to support our Express-1 operations.

***Concert Group Logistics***

Concert Group Logistics (CGL), headquartered in Downers Grove, Illinois, was founded in 2001 as a non-asset based services company with an operational focus on the freight forwarding niche of the transportation industry. The CGL operating model is designed to attract and reward independent owners of freight forwarding operations

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from various domestic markets. These independent owners operate stations within exclusive geographical regions under long-term contracts with CGL. Management supports the belief that customers' needs are best served when owners deliver the goods and services for customers. CGL's independent network model allows greater flexibility and reliability than a majority of its competitors while lowering the total cost of services to customers. We believe the use of the independent station owner network provides competitive advantages in the market place. As of December 31, 2009, CGL supported its 26 independently owned stations with 28 full-time associates which include employees at the Tampa and Miami facilities acquired through the LRG International acquisition.

Through its network and the expertise of its independent station owners, CGL has the capability to provide logistics services on a global basis. CGL's services are not restricted by size, weight, mode or location and can be tailored to meet the transportation requirements of its client base. The major domestic and international services provided by CGL are outlined below.

*Domestic Offerings* time critical services including as-soon-as possible, air charter and expedites; time sensitive services including next day, second day and third day deliveries; and cost sensitive services including deferred delivery, less than truckload (LTL) and full truck load (FTL).

*International Offerings* time critical services including on-board courier and air charters; time sensitive services including direct transit and consolidation; and cost sensitive services including less-than-container loads, full-container-loads and vessel charters. Historically, international revenues generated from foreign companies have not been material.

*Other Service Offerings* value added services include: documentation on international shipments, customs clearance and banking; customized services including trade show shipment management, time definite and customized product distributions, reverse logistics and on site asset recovery projects, installation coordination, freight optimization and diversity compliance support.

### ***Bounce Logistics***

Bounce Logistics began operations in March 2008 and is headquartered in South Bend, Indiana. Led by an experienced management team, Bounce Logistics is a non-asset based transportation company operationally focused on providing premium freight brokerage services to customers in need of greater customer service levels than those typically offered in the market place. Bounce also services other customers in need of non-expedited premium transportation movements. As of December 31, 2009, Bounce Logistics employed 16 full-time associates within its operations.

### ***Express-1 Dedicated Discontinued Operations***

The operations of our Express-1 Dedicated business unit were classified as discontinued during the fourth quarter of 2008, due to the loss of a dedicated services contract with a domestic automotive company. As of the contract termination date, February 28, 2009, all operations ceased and all employees were released from service. The facility lease was transferred to a third party and all equipment was either sold or redeployed for use elsewhere within our operations without incurring any material impairments or losses. All revenues and costs associated with this operation have been accounted for, net of taxes, in the line item labeled Income from discontinued operations for all years presented in the Consolidated Statements of Operations.

## **GROWTH STRATEGY**

*Organic Growth* We believe that the opportunity for organic growth will continue within each of our service offerings expedite transportation, freight forwarding, and premium truckload brokerage over the long term. Management spends significant time and resources in the development of new customers, promotion of existing brands, focus on market penetration, and other activities to stimulate organic growth. Express-1, Concert Group Logistics and Bounce have experienced historical growth rates exceeding 20%. We anticipate that we can expect similar growth rates in the future as the worlds economies recover from the current recession.

*Acquisition Growth* We believe that the transportation and logistics industries within the US and international markets will continue to consolidate. The current weakness in the domestic and international economies

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potentially heightens opportunities to acquire companies and operations that complement our existing business platforms. In 2009, we successfully completed two acquisitions. Our focus on acquisition candidates includes the following characteristics:

Non-asset based operations model;

Premium transportation service niche with potential for long term growth and strong gross margins; and

A reputation for exceptional customer service.

Management is not interested in transportation companies that feature commoditized freight services. We are confident that we can access the proper financial backing given the right opportunity.

## **INFORMATION SYSTEMS**

The transportation industry increasingly relies upon information technology to link the shipper with its inventory and as an analytical tool to optimize transportation solutions. We utilize satellite tracking and communication units on our fleet of vehicles to continually update the position of equipment in our Express-1 fleet. We have the ability to communicate to individual units or to a larger group of units, based upon our specific needs. Information received through our satellite tracking and communication system automatically updates our internal software and provides our customers with real-time electronic updates.

Within our Concert Group Logistics business unit we utilize a web-based freight forwarding software package with customization exclusive to our CGL network. We offer on-line shipment entry, quoting and tracking and tracing for domestic and international shipments; as well as EDI messaging.

We have invested in what we believe are some of the most advanced operational, support and management software systems available for each of our business units, with most of this software being provided by third-party vendors. Our software systems have been designed to support the unique operational characteristics of each industry niche in which it is utilized. We have further customized these systems to more readily facilitate the flow of information from outside sources into our operations centers for use by our personnel and customers. Investments in technology, including; satellite communications equipment, computer networks, software customization and related information technology continues to be a strategic focus for each of our Companies. Hardware typically represents one of our largest categories of investment within our annual capital expenditure budget, and we believe the continual enhancement of our technology platforms is critical to our continued success.

## **CUSTOMERS, SALES AND MARKETING**

Our business units provide services to a variety of customers ranging in size from small entrepreneurial organizations to Fortune 500 companies. Each year, we collectively serve thousands of different customers and our customer base routinely changes from year-to-year. Our customers are engaged within industries such as: major domestic and foreign automotive manufacturing, production of automotive components and supplies, commercial printing, durable goods manufacturing, pharmaceuticals, food and consumer products production and the high tech sector. We have hazmat authority and transport lower risk hazardous materials such as automotive paint and batteries on occasion. In addition, we serve third-party logistics providers (3PL s), who themselves serve a multitude of customers and industries. Our 3-PL customers vary in size from small, independent, single facility organizations to large, global logistics companies. Within our Express-1 and Bounce Logistics business units, our services are marketed within the United States and Canada and Mexico. In addition to offering services within these same markets, our Concert Group Logistics unit also provides international services by both air and ocean as well as other value added services.

We maintain a staff of external sales representatives and related support staff within Express-1 and Bounce Logistics. Within Concert Group Logistics, services are introduced to customers by our network of independent station owners who manage the sales relationships within their exclusive markets. We believe our independent station ownership structure enables salespeople to better serve customers by developing a broad knowledge of logistics, local and regional market conditions, and specific logistics issues facing individual customers. Under the



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guidance of these experienced entrepreneurs, independent stations are given significant latitude to pursue opportunities and to commit resources to better serve customers.

Each year we seek to establish long-term relationships with new accounts and to increase the amount of business done with our existing customers. We are committed to providing our customers with a full range of logistics services. Our ability to offer multiple services through each of our business units represents a competitive advantage within the transportation industry. During 2009, no customer accounted for more than 7% of consolidated gross revenues. The 2009 acquisition of First Class allowed the Company to enter a niche expedite market in eastern Michigan. The acquisition of LRG allows us to expand our international freight forwarding business.

## **COMPETITION AND BUSINESS CONDITIONS**

The transportation industry is intensely competitive with thousands of transportation companies competing in the domestic and international markets. Our competitors include local, regional, national, and international companies with the same specialties that our business segments provide. Our business segments do not operate from a position of dominance and therefore must operate daily to retain established business relationships and forge new relationships in this competitive framework.

We compete on service, delivery timeframes, flexibility, reliability and rates. We have historically focused on transportation niches that demand superior service, in return for premium rates. We believe that our rates are in-line with our competitors, and based upon our reputation, we may at times mitigate rate pressure that our competitors face. As the domestic and world economies slowly recover, we recognize our ability to sustain premium rates may be compromised. We feel that we have established a reputation to quickly and efficiently serve the transportation needs of our customers.

## **REGULATION**

The U.S. Department of Transportation (DOT) regulates the domestic transportation industry. This regulatory authority has broad powers, generally governing matters such as authority to engage in motor carrier operations, safety, hazardous materials transportation, certain mergers, consolidations and acquisitions and periodic financial reporting. The trucking industry is subject to regulatory and legislative changes, which can affect the economics of the industry. We are also regulated by various state agencies and, in Canada, by other regulatory authorities.

Our satisfactory safety rating is the highest rating given by the Federal Motor Carrier Safety Administration (FMCSA), a department within the DOT. There are three safety ratings assigned to motor carriers: satisfactory, conditional, meaning that there are deficiencies requiring correction but not so significant to warrant loss of carrier authority, and unsatisfactory, which is the result of acute deficiencies that may lead to the revocation of carrier authority.

Our operations are also subject to various federal, state and local environmental laws and regulations dealing with transportation, storage, presence, use, and the disposal and handling of hazardous material. The Code of Federal Regulations regarding the transportation of hazardous material groups these materials into different classes according to risk. These regulations also require us to maintain minimum levels of insurance. At this time, we transport only low to medium risk hazardous material, representing a very small percentage of our total shipments.

For domestic business, our Concert Group Logistics business unit is also subject to regulation by the DOT in regards to air cargo security for all business, regardless of origin and destination. CGL is regulated as an indirect air carrier by the Department of Homeland Security and Transportation Security Administration. These agencies provide requirements, guidance and in some cases licensing to the freight forwarding industry. This ensures that we have

satisfactorily completed the security requirements and qualifications, adhered to the economic regulations, and implemented the required policies and procedures. These agencies require companies to fulfill these qualifications prior to transacting various types of business, failure to do so could result in penalties and fines.

For international business, our Concert Group Logistics business unit is a member of the International Air Transportation Association (IATA), a voluntary association of airlines and forwarders, which outlines operating procedures for freight forwarders acting as agents for its members. A substantial portion of our international air freight business is completed with other IATA members. For international ocean business we are registered as an

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Ocean Transportation Intermediary (OTI) by the Federal Maritime Commission (FMC), which establishes the qualifications and bonding requirements to operate as an OTI for business originating and terminating in the United States of America, as well as providing economic regulation. The FMC has authority to enforce regulations by assessing penalties and fines.

Our international services performed in foreign countries are provided through qualified local independent agents who hold the necessary authorities to operate and are subject to regulation and foreign jurisdiction in their respective countries.

## **SEASONALITY**

The Company's revenues and profitability have been historically subject to some seasonal fluctuations. In our historical cycle approximately 45% of revenue developed in the first half of the year, with the balance coming due in the second half. Due to the slowly recovering economy, it is not possible to determine whether the historical revenue and profitability cycle will occur.

## **EMPLOYEES AND INDEPENDENT CONTRACTORS**

At December 31, 2009, we had 137 full-time employees, none of whom were covered by a collective bargaining agreement. Of this number, 91 were employed at Express-1, 28 were employed at Concert Group Logistics, 16 were employed at Bounce Logistics and 4 were employed in our corporate office. In addition to our full-time employees, we employed 11 part-time employees as of December 31, 2009. We recognize our trained staff of employees as one of our most critical resources, and acknowledge the recruitment, training and retention of qualified employees as essential to our ongoing success.

In addition to our employees, we support the capacity needs of our Express-1 business unit through the use of independent contractor drivers. These individuals operate one or more of their own vehicles and pay for all the operating expenses of their equipment, including: wages, benefits, fuel, fuel taxes, physical damage insurance, maintenance, highway use taxes, and other related equipment costs. By utilizing the services of independent contractors we have reduced the amount of capital required for our growth, which we feel has lessened our financial risk.

Within Concert Group Logistics, we provide freight forwarding services through a network of independently owned stations that are under contract with Concert Group Logistics. Each of these stations is independently owned and operated, and provide sales and operations including negotiating with and maintaining customer relationships, managing transportation services with third-party providers and providing support to the customers of the network. The Concert Group Logistics operating model is designed upon the premise that when owners deliver, superior attention to detail and performance result. The Concert Group Logistics motto is, owners deliver, reflecting this belief.

## **SEC FILINGS**

We are classified as a Smaller Reporting Company for the purpose of filings with the Securities and Exchange Commission. Certain Form 10-K report disclosures previously included that are not required under the disclosure requirements of a smaller reporting company have been omitted in this report.

Interested parties may access our public filing free of charge on the SEC's EDGAR website located at [www.sec.gov](http://www.sec.gov).

## **CORPORATE INFORMATION**

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Express-1 Expedited Solutions, Inc. is incorporated in Delaware. Our executive office is located at 3399 South Lakeshore Drive, Suite 225, Saint Joseph, Michigan 49085. Our telephone number is (269) 429-9761 and the Internet website address is [www.express-1.com](http://www.express-1.com). Our stock is listed on the NYSE AMEX Equities Exchange under the symbol XPO . The information on our website is not incorporated in this report as a result of this reference.

**Table of Contents****ITEM 1A. RISK FACTORS**

Not Required.

**ITEM 1B. UNRESOLVED STAFF COMMENTS**

None

**ITEM 2. PROPERTIES**

Our executive offices are located within in an 880 square-foot leased office suite located at 3399 South Lakeshore Drive, Suite 225, Saint Joseph, Michigan 49085. Within this same office building are common areas to which we have access, including; board and meeting rooms, multimedia facilities and a lounge for visitors. In addition, the table below identifies other properties we maintain.

<b>Business Unit</b>	<b>Location</b>	<b>Purpose</b>	<b>Square Feet</b>	<b>Owned or Leased</b>
Express-1 Operations and Recruiting Center	429 Post Road Buchanan, MI 49107	Express-1 headquarters, call center & recruiting facility	23,000	Owned
Express-1/ First Class	2399 Avon Industrial Drive Rochester Hills, MI 48309	First Class Regional expedite call center	10,500	Leased
Concert Group Logistics	1430 Branding Ave. Suite 150, Downers Grove, IL 60515	CGL headquarters and general office	5,000	Leased
Concert Group Logistics/LRG	5113 West Knox Street Tampa, FL 33634	LRG station headquarters (International)	3,000	Leased
Bounce Logistics	5838 W. Brick Road, South Bend, IN 46628	Bounce headquarters and general office	6,300	Leased

**ITEM 3. LEGAL PROCEEDINGS**

Our Company is involved in various claims and legal actions arising in the ordinary course of business. We maintain reserves for identified claims within our financial statements. We cannot be assured that the ultimate disposition of these claims will not be in excess of the reserves established. Additionally, we maintain liability and umbrella liability insurance policies that provide protection against claims up to various limits of liability. These limits are intended to be sufficient to reasonably protect the Company against claims. In the opinion of our management, the ultimate disposition of all known matters will not have a materially adverse effect on our consolidated financial position, results of operations or liquidity.

**ITEM 4. (REMOVED AND RESERVED)**

**Table of Contents****PART II****ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS, AND ISSUER PURCHASES OF EQUITY SECURITIES**

The Company's common stock is traded on the NYSE AMEX Equities Exchange under the symbol XPO. The table below sets forth the high and low closing sales prices for the Company's common stock for the quarters included within 2009 and 2008 and for the first few months of 2010.

	<b>High</b>	<b>Low</b>
<b>2008</b>		
1st quarter	\$ 1.26	\$ .98
2nd quarter	1.36	1.10
3rd quarter	1.42	1.20
4th quarter	1.21	.85
<b>2009</b>		
1st quarter	\$ 1.10	\$ 0.67
2nd quarter	.95	.77
3rd quarter	.96	.81
4th quarter	1.29	0.91
<b>2010</b>		
1st quarter (through March 12, 2010)	\$ 1.45	\$ 1.22

As of March 12, 2010, there were approximately 3,600 holders of the Company's common stock, based upon data available to us from our proxy solicitor, transfer agent, and market maker for our common stock. The Company has never paid cash dividends on its common stock and intends to keep future earnings, if any, to retire debt and finance the expansion of its business. Accordingly, the Company does not anticipate that cash dividends will be paid in the near future. Future payment of dividends would depend on the Company's earnings, capital requirements, expansion plans, financial condition and other relevant factors.

**ITEM 6. SELECTED FINANCIAL DATA**

Not Required

**ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

This discussion is intended to further the reader's understanding of our Company's financial condition and results of operations and should be read in conjunction with our consolidated financial statements and related notes included elsewhere herein. This discussion also contains forward-looking statements. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of the risks and uncertainties set forth elsewhere in this Annual Report and in our other SEC filings. Readers are cautioned not to place undue reliance on any forward-looking statements, which speak only as of the date hereof. We are not a party to any transactions that would be considered off balance sheet pursuant to disclosure requirements under ITEM 303(c).

## **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

### ***Principles of Consolidation***

The accompanying consolidated financial statements include the accounts of Express-1 Expedited Solutions, Inc. and all of its wholly-owned subsidiaries. All significant inter-company balances and transactions have been eliminated in consolidation. Our Company does not have any variable interest entities whose financial results are not included in the consolidated financial statements.

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***Revenue Recognition***

Within the Company's Express-1 and Bounce Logistics business units, revenue is recognized primarily at the point in time delivery is completed on the freight shipments it handles; with related costs of delivery being accrued as incurred and expensed within the same period in which the associated revenue is recognized. For these business units, the Company uses the following supporting criteria to determine revenue has been earned and should be recognized:

Persuasive evidence that an arrangement exists;

Services have been rendered;

The sales price is fixed and determinable; and

Collectability is reasonably assured.

Within its Concert Group Logistics business unit, the Company utilizes an alternative point in time to recognize revenue. Concert Group Logistics revenue and associated operating expenses are recognized on the date the freight is picked up from the shipper. This alternative method of revenue recognition is not the preferred method of revenue recognition as prescribed within generally accepted accounting principles in the United States of America (US GAAP). This method recognizes revenue and associated expenses prior to the point in time that all services are completed; however, the use of this method does not result in a material difference. The Company has evaluated the impact of this alternative method on its consolidated financial statements and concluded that the impact is not material to the financial statements.

The Company reports revenue on a gross basis in accordance with US GAAP principles. The following facts justify our position of reporting revenue on a gross basis:

The Company is the primary obligor and is responsible for providing the service desired by the customer.

The customer holds the Company responsible for fulfillment including the acceptability of the service. (Requirements may include, for example, on-time delivery, handling freight loss and damage claims, establishing pick-up and delivery times, and tracing shipments in transit.)

The Company has discretion in setting sales prices and as a result, its earnings vary.

The Company has discretion to select its drivers, contractors or other transportation providers (collectively, service providers ) from among thousands of alternatives, and

The Company bears credit risk for all of its receivables.

***Purchase Price Allocation Process for Business Combinations***

The Company determines and allocates the purchase price of an acquired company to the tangible and intangible assets acquired and liabilities assumed as of the business combination date in accordance with US GAAP for business combinations. The purchase price allocation process requires us to use significant estimates and assumptions, including fair value estimates, as of the business combination date. We utilize third-party valuation companies to help us determine certain fair value estimates used for assets and liabilities.



While we use our best estimates and assumptions as a part of the purchase price allocation process to accurately value assets acquired and liabilities assumed at the business combination date, our estimates and assumptions are inherently uncertain and subject to refinement. As a result, during the purchase price allocation period, which is generally one year from the business combination date, we record adjustments to the assets acquired and liabilities assumed, with the corresponding offset to goodwill. In addition, there are contingencies based on earnings (commonly referred to as earnouts) included in some of our purchase agreements. The earnout is recorded as it is earned over the contingency period, which is generally one to three years from the business combination date. With the exception of unresolved income tax matters or the earnout of contingent consideration, subsequent to the purchase price allocation period any adjustment to assets acquired or liabilities assumed is included in our operating results in the period in which the adjustment is determined.

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In January 2009, the Company adopted new US GAAP for business combinations, which requires a number of changes, including changes in the way assets and liabilities are recognized as a result of business combinations. This new US GAAP requires that more assets and liabilities assumed be measured at fair value as of the acquisition date and that liabilities related to contingent consideration be re-measured at fair value in each subsequent reporting period. Additionally, certain earn-outs are now subject to fair value measurement. It also requires the capitalization of in-process research and development at fair value and requires the expensing of acquisition-related costs as incurred. The impact of the adoption of this new US GAAP for business combinations will depend on the nature of acquisitions completed after the date of adoption. For our acquisitions in 2009, the Company utilized a third-party valuation company to determine the fair value of the intangible assets, goodwill, and certain earn-outs. The estimates and assumptions used in the valuations at the acquisition date are subject to change, including the amounts recorded as liabilities related to certain earn-outs. Changes to these estimates may result in amounts that are material to the financial statements going forward.

### ***Carrying Values of Goodwill and Intangible Assets***

Goodwill represents the excess of the aggregate consideration paid for an acquisition over the fair value of the net tangible and intangible assets acquired. Intangible assets represent the cost of trade marks, trade names, websites, customer lists, non-compete agreements, and proprietary processes and software obtained in connection with certain of these acquisitions. Intangible assets with finite lives are amortized on a straight-line basis over their estimated useful lives, which range from 4 to 12 years. In accordance with US GAAP, goodwill and intangible assets determined to have indefinite lives are not subject to amortization but are tested for impairment annually, or more frequently if events or changes in circumstances indicate a potential impairment may have occurred. Circumstances that may indicate impairment include qualitative factors such as an adverse change in the business climate, loss of key personnel, and unanticipated competition. Additionally, management considers quantitative factors such as current estimates of the future profitability of the Company's reporting units, the current stock price, and the Company's market capitalization compared to its book value. In conducting its impairment test, the Company compares the fair value of each of its reporting units to the related book value. If the fair value of a reporting unit exceeds its net book value, long-lived assets are considered not to be impaired. If the net book value of a reporting unit exceeds its fair value, an impairment loss is measured and recognized. The Company conducts its impairment test during the third quarter of each year using balances as of June 30.

The Company accounts for long-lived assets, including intangibles that are amortized, in accordance with US GAAP, which requires that all long-lived assets be reviewed for impairment whenever events or circumstances indicate that the carrying amount of an asset may not be recoverable. If indicators of impairment are present, reviews are performed to determine whether the carrying value of an asset to be held and used is impaired. Such reviews involve a comparison of the carrying amount of an asset to future net undiscounted cash flows expected to be generated by the asset over its remaining useful life. If the comparison indicates that there is impairment, the impaired asset is written down to its fair value. The impairment to be recognized as a non-cash charge to earnings is measured by the amount by which the carrying amount of the asset exceeds the fair value of the asset. Assets to be disposed are reported at the lower of the carrying amount or fair value, less cost to dispose.

### ***Use of Estimates***

We prepare our consolidated financial statements in conformity with US GAAP. These principles require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the periods. Our management reviews these estimates, including but not limited to: purchased transportation, recoverability of long-lived assets, recoverability of prepaid expenses, valuation of investments, valuation allowances for deferred taxes, legal costs and settlements, acquisition earnouts, and allowance

for doubtful accounts, on a regular basis and makes adjustments based on historical experiences and existing and expected future conditions. These evaluations are performed and adjustments are made as information is available. Our management believes that these estimates are reasonable and have been discussed with our audit committee; however, actual results could differ from these estimates.

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***Concentration of Risk***

Financial instruments that potentially subject us to concentrations of credit risk include cash and account receivables.

The majority of cash is maintained with a regionally based institution. Deposits with this bank may exceed the amount of insurance provided on such deposits. Generally, these deposits may be redeemed upon demand, and, therefore, bear minimal risk.

Concentration of credit risk with respect to trade receivables is limited due to our large number of customers and wide range of industries and locations served. As of December 31, 2009, there was one customer that compromised approximately 9% of our consolidated accounts receivable balance.

Express-1 receives a significant portion of its revenue from customers who operate within the U.S. domestic automotive industry. Accordingly, our accounts receivable are comprised of a concentration of accounts from within this industry. The U.S. automotive industry is slowly recovering from the recent recession. In the event of further financial erosion by any of the Big Three domestic automotive manufacturers, the effect on our Company could be materially adverse. The slow recovery of any of the domestic automotive manufacturers can have an adverse effect on a significant portion of our customer base which is comprised in large-part by manufacturers and suppliers for the automotive industry.

We extend credit to various customers based on an evaluation of the customer's financial condition and their ability to pay in accordance with our payment terms. We provide for estimated losses on accounts receivable considering a number of factors, including the overall aging of account receivables, customers payment history and the customer's current ability to pay its obligation. Based upon our managements' review of accounts receivable and other receivables, allowance for doubtful accounts of approximately \$225,000 and \$133,000 are considered necessary as of December 31, 2009 and 2008, respectively. Although we believe our account receivables are recorded at their net realizable value, a decline in our historical collection rate could have a materially adverse effect on our operations and net income. We do not accrue interest on past due receivables.

**RESULTS OF OPERATIONS**

For financial reporting purposes, we recognize three business units which represent our unique service offerings. These units all utilize a non-asset based business model and focus on premium transportation markets including Express-1 offering ground expedite services, Concert Group Logistics, offering freight forwarding services and Bounce Logistics offering premium truckload brokerage services. Concert Group Logistics (CGL) and Bounce Logistics units were new to our Company during 2008. In addition to adding these business units in 2008 we discontinued one business unit, Express-1 Dedicated, which offered contract dedicated transportation services to one of the domestic big-three automotive companies. The operations of Express-1 Dedicated ceased on February 28, 2009.

Our Express-1 unit has two means of generating revenues and business volume. Express-1 transports shipments through the use of its fleet of vehicles, approximately 98% of which are owned and operated by independent contract drivers. In addition, Express-1 brokers expedite loads to other expedited transportation companies or to general carriers. Within the Express-1 operations, the volume of loads placed on our fleet of independent contract drivers represented approximately 86% of the load volume and 77% of the revenue for the year ended December 31, 2009.

Our Concert Group Logistics operation generates revenue and business volume by providing logistics services to its customers. These services fall under the broad category of freight forwarding, which include everything from the management of multi-modal shipments to logistics management for members of our customer base. The acquisition of LRG International Inc that transpired in October 2009 offers CGL direct international air and ocean freight forwarding

services to customers. CGL also operates a network of 26 independently owned locations. Each independent station is operated by a staff of logistics professionals who have specialized knowledge in providing transportation solutions within the geographic regions in which they operate. Many of these stations also offer international freight forwarding services through their many customer contacts.

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Bounce Logistics generates business volume and resulting revenue in much the same manner as our Express-1 business unit. Bounce accepts loads from its customers and engages transportation companies to handle the physical movement of these loads as a freight brokerage. In addition, Bounce is a licensed motor carrier and maintains a small fleet of independent contractor owned trucks to transport a portion of the loads it manages.

Fuel prices impact our business revenue, direct costs and resulting margin. In periods when fuel prices are increasing, our revenue increases as do our direct costs. Conversely, during periods where fuel prices are declining, our revenue decreases as does our direct cost. Within our Express-1 business unit, the impact of fuel prices on revenue and fuel costs can be separately identified and is disclosed within our internal reports. Within our Concert Group Logistics, and Bounce Logistics business units, the impact of fuel prices on our revenues and cost of purchased transportation cannot be separately identified. CGL and Bounce predominantly rely upon third parties to provide the physical movement of goods transported for our customers. As is common within the freight forwarding and freight brokerage industries, fuel is not separately negotiated with customers or the third-party transportation companies handling shipments. Rates are all-inclusive to include everything associated with the transit in most cases. We believe this treatment is consistent with other transportation companies engaged in businesses similar to each of our business units.

### *Economic Recession*

Our Company provides services for a multitude of customers across various industries. Historically, opportunities in one sector have mitigated weakness in another sector. Expansion in the U.S. and world economies created increasing levels of demand for transportation services. Our Company was able to grow organically in this environment at rates that were greater than the overall economy.

Beginning in 2008, it became increasingly difficult to replace business volume from industry sectors that were in decline with new industries or from the expansion of our network. During the fourth quarter of 2008, various economic sources pronounced that the U.S. economy was in a recession with these conditions continuing in 2009. Until such time as the overall economy begins to stabilize and show some improvement, it is likely that our Company's revenues, costs and levels of profitability will be impacted by these economic conditions until the overall economy stabilizes and shows some improvement. Within the *Risk Factors* section of this report on Form 10-K, we outline in more detail the potential impacts of the U.S. and world recession on our Company. Please refer to that section to gain a better understanding of our business.

### *Financial Tables*

Within our discussion and analysis of our financial results, we have included tables which better reflect the results in each of our business units for the periods discussed. We believe these tables allow the readers to better visualize our results in a manner more consistent with management. Readers can quickly determine results within our major reporting classifications, and changes in i) dollars, ii) percentage and iii) the percentage of consolidated revenue for the major captions within our financial reports. The tables are not intended to replace the financial statements, notes thereto or discussion by our management contained within this report. We encourage readers to review those items to gain a better understanding of our financial position and results of operations.

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**Express-1 Expedited Solutions, Inc.  
Comparative Financial Table**

**For the Twelve Months Ended December 31,**

			<b>Year to Year Change In</b>		<b>Percent of Revenue</b>	
	<b>2009</b>	<b>2008</b>	<b>In Dollars</b>	<b>Percentage</b>	<b>2009</b>	<b>2008</b>
<b>Revenues</b>						
Express-1	\$ 50,642,000	\$ 52,639,000	\$ (1,997,000)	-3.8%	50.6%	48.1%
Concert Group Logistics	41,162,000	51,136,000	(9,974,000)	-19.5%	41.1%	46.7%
Bounce Logistics	10,425,000	7,011,000	3,414,000	48.7%	10.4%	6.4%
Intercompany Eliminations	(2,093,000)	(1,324,000)	(769,000)	-58.1%	-2.1%	-1.2%
<b>Total Revenues</b>	<b>100,136,000</b>	<b>109,462,000</b>	<b>(9,326,000)</b>	<b>-8.5%</b>	<b>100.0%</b>	<b>100.0%</b>
<b>Direct Expenses</b>						
Express-1	39,874,000	40,408,000	(534,000)	-1.3%	78.7%	76.8%
Concert Group Logistics	36,979,000	46,578,000	(9,599,000)	-20.6%	89.8%	91.1%
Bounce Logistics	8,636,000	5,966,000	2,670,000	44.8%	82.8%	85.1%
Intercompany Eliminations	(2,093,000)	(1,324,000)	(769,000)	-58.1%	100.0%	100.0%
<b>Total Direct Expenses</b>	<b>83,396,000</b>	<b>91,628,000</b>	<b>(8,232,000)</b>	<b>-9.0%</b>	<b>83.3%</b>	<b>83.7%</b>
<b>Gross Margin</b>						
Express-1	10,768,000	12,231,000	(1,463,000)	-12.0%	21.3%	23.2%
Concert Group Logistics	4,183,000	4,558,000	(375,000)	-8.2%	10.2%	8.9%
Bounce Logistics	1,789,000	1,045,000	744,000	71.2%	17.2%	14.9%
<b>Total Gross Margin</b>	<b>16,740,000</b>	<b>17,834,000</b>	<b>(1,094,000)</b>	<b>-6.1%</b>	<b>16.7%</b>	<b>16.3%</b>
<b>Selling, General &amp; Administrative</b>						
Express-1	7,322,000	7,116,000	206,000	2.9%	14.5%	13.5%
Concert Group Logistics	3,062,000	2,847,000	215,000	7.6%	7.4%	5.6%
Bounce Logistics	1,331,000	1,079,000	252,000	23.4%	12.8%	15.4%
Corporate	1,854,000	1,622,000	232,000	14.3%	1.9%	1.5%
<b>Total Selling, General &amp; Administrative</b>	<b>13,569,000</b>	<b>12,664,000</b>	<b>905,000</b>	<b>7.1%</b>	<b>13.6%</b>	<b>11.6%</b>
<b>Operating Income from Continuing Operations</b>						
Express-1	3,446,000	5,115,000	(1,669,000)	-32.6%	6.8%	9.7%
Concert Group Logistics	1,121,000	1,711,000	(590,000)	-34.5%	2.7%	3.3%
Bounce Logistics	458,000	(34,000)	492,000	1447.1%	4.4%	-0.5%

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Corporate	(1,854,000)	(1,622,000)	(232,000)	-14.3%	-1.9%	-1.5%
<b>Operating Income from Continuing Operations</b>	3,171,000	5,170,000	1,999,000	-38.7%	3.2%	4.7%
Interest Expense	105,000	354,000	(249,000)	-70.3%	0.1%	0.3%
Other Expense	51,000	105,000	(54,000)	-51.4%	0.1%	0.1%
<b>Income from Continuing Operations Before Tax</b>	3,015,000	4,711,000	1,696,000	-36.0%	3.0%	4.3%
Tax Provision	1,325,000	1,894,000	(569,000)	-30.0%	1.3%	1.7%
Income from Continuing Operations	1,690,000	2,817,000	(1,127,000)	-40.0%	1.7%	2.6%
<b>Income from Discontinued Operations, Net of Tax</b>	15,000	339,000	(324,000)	-95.6%	0.0%	0.3%
<b>Net Income</b>	\$ 1,705,000	\$ 3,156,000	\$ (1,451,000)	-46.0%	1.7%	2.9%

**Consolidated Results**

Our 2009 operating results were impacted by the difficult economic conditions. The market challenges were addressed by taking specific actions to minimize the negative impact on earnings and adapt our Company for 2010. Specifically, operating costs were reduced, our asset light operating model provided for the quick reduction of direct



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expenses to help preserve gross margin percentages and the diversification and expansion of our customer base contributed to a strong finish and recovery of revenue later in 2009.

Consolidated revenue declined by 8.5% in 2009 after finishing the year with a strong fourth quarter in which revenue increased by \$6.7 million or 27% compared to the fourth quarter of 2008. LRG International contributed \$1.9 million of the revenue growth in the fourth quarter with the additional growth of \$4.7 million achieved organically.

Our three business units have distinct but complimentary business models yielding different gross margins. In 2009, the consolidated gross margin percentage improved to 16.7% from 16.3% in 2008 as the result of margin improvements at both CGL and Bounce and an increase in the mix of revenue from Express-1.

Selling, general and administrative expenses as a percentage of revenue declined steadily throughout the year as cost reduction measures were implemented in response to the economic conditions. The increase year over year in SG&A expenses was primarily due to the operating expenses, amortization and professional fees of First Class Expediting and LRG International, both acquired during the year.

With the deteriorating economic conditions we experienced declines in revenues and income from continuing operations for the first three quarters of 2009 compared to the respective quarters of 2008. Revenue and income from continuing operations did improve sequentially during the first three quarters of 2009 with the fourth quarter of 2009 yielding an increase in both revenue and income from continuing operations compared to the fourth quarter of 2008. The fourth quarter improvement was a result of both organic growth and the acquisition of LRG International. For the year, income from continuing operations declined by \$1.1 million as expense leveraging was diminished by the decline in revenues.

Income from discontinued operations, net of tax totaled \$15,000 in 2009 compared to \$339,000 in 2008. Our Express-1 Dedicated business unit was discontinued during the fourth quarter of 2008 due to the loss of its dedicated contract. We have been informed that the loss of the dedicated contract was due to rates. Another provider submitted a bid that would be below breakeven had our Company matched the rates. All operations were ceased effective February 28th, 2009, and all assets have either been sold or transferred to our other operations. The facility lease was absorbed by the new service provider and many of the employees were offered employment within the new operation.

### *Express-1*

Our Express-1 unit experienced a 5% increase in revenue from operations and a 48% decline in fuel surcharge revenue during 2009 versus 2008. Fuel surcharge revenue was \$4.6 million in 2009 versus \$9.0 million in 2008. The net result was a decline in total revenue of only 3.8% in 2009 under the most challenging market conditions Express-1 has faced in its history. This small decline in revenue for the year is particularly noteworthy considering Express-1's year over year revenue had declined by 32% through the second quarter. Express-1 continued to successfully mitigate declines in domestic automotive business as it did in 2008 by replacing automotive loads with shipments from customers in other industries. Express-1 incurred a charge in the fourth quarter of 2009 of \$400,000 for claims expense that exceeded the Company's insurance limits. This was a first time occurrence in Express-1's history. The effect of this charge was to reduce gross margin for the year from 22.1% to 21.3% compared to 23.2% in 2008. Gross margin also declined as a result of a larger portion of loads being brokered to third parties in the fourth quarter when Express-1 experienced a 59% increase in revenue compared to 2008. Express-1's SG&A expenses increased a modest 2.9% in 2009 primarily due to the operating costs of First Class Expediting acquired in January 2009.

### *Concert Group Logistics*

Concert Group Logistics felt the impact of the recessed economy and experienced a 19.5% decline in 2009 revenue compared to 2008. However, CGL was able to improve its gross margin to 10.2% from 8.9% resulting in a decline of only 8.2% in gross margin dollars. CGL's direct expenses consist primarily of payments for purchased transportation and commission (gross margin sharing) payments to the independent station owners. The gross margins attained are consistent with CGL's historical performance. Income from operations can increase on a

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prospective basis with the addition of independent stations and the associated increase in CGL revenue. Expansion within the independent station network should not require a corresponding percentage increase in sales general and administrative costs.

### ***Bounce Logistics***

Bounce Logistics continued strong development in 2009 following the start up of its operations in 2008. Revenues grew by 49% to \$10.4 million in 2009. Bounce improved its gross margin percentage from 14.9% in 2008 to 17.2% in 2009 and delivered \$458,000 of operating income after operating essentially at break even in 2008. Bounce's management team continues to focus on expanding its customer base and improving margins.

## **LIQUIDITY AND CAPITAL RESOURCES**

### ***General***

During 2009, the Company continued to focus its capital resources on acquiring transportation businesses to complement its existing network.

In the first quarter, \$250,000 was used to purchase certain assets and liabilities of First Class Expediting Services, Inc. to complement Express-1's expediting presence in Eastern Michigan. This purchase was financed through operating cash flows.

In October 2009, the Company, through its subsidiary Concert Group Logistics, Inc., acquired certain assets of LRG International, Inc., a Florida based international forwarding company ( LRG ). As consideration the former owners of LRG were paid \$2,000,000 in cash at closing, and will receive \$500,000 on the one year anniversary of the closing. Additionally, if certain financial targets are achieved by the division during 2010 and 2011, earn-out consideration totaling up to \$900,000 over the two year period will also be due the former owners. The earn-out payments may be made in cash, shares of XPO's common stock, or a combination of the two, at the discretion of the Company. The initial payment related to this acquisition was financed primarily through the Company's credit facility.

In January 2008, we completed the purchase of substantially all assets and certain liabilities of Concert Group Logistics, LLC. Total initial consideration given in the transaction included \$9.0 million in cash and the issuance of 4.8 million shares of Express-1 Expedited Solutions, Inc. common stock. This acquisition was financed with proceeds from our line of credit facility and the issuance of term debt. During the first quarter of 2009, the Company used \$1.1 million in cash to pay the final earn-out payment to the former owners of Concert Group Logistics.

Our liquidity position has changed significantly upon the completion of these purchase transactions and any analysis of our liquidity and capital resources should take this into consideration. For more information on these transaction please refer to Item 1, Item 8 and Footnote 13 elsewhere within this report.

### ***Cash Flow***

As of December 31, 2009, we had \$970,000 of working capital with associated cash of \$495,000 compared with working capital of \$4,428,000 and cash of \$1,107,000 at December 31, 2008. This represents a decrease of 78% or \$3,458,000 in working capital during the period.

During the year ended December 31, 2009, we used \$99,000 in cash from operations compared to the generation of \$7,048,000 for the prior year. Primary components of this decrease are related to: (i) a decrease in net income from operations and (ii) an increase in accounts receivable.

Investing activities used approximately \$3,474,000 during the year ended December 31, 2009 compared to our use of \$11,780,000 on these activities during the prior year. In January of 2009, \$250,000 in cash was used to purchase First Class Expediting and in October of 2009 \$2,000,000 was used to purchase LRG International. In addition, final earn-out payments to the former owners of Concert Group Logistics were made totaling \$1,100,000 in March of 2009. In 2008 the purchase of Concert Group Logistics was financed through borrowings of approximately \$9.0 million on the Company's line of credit facility. Cash of \$186,000 and \$1,109,000 was also

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used to purchase capital expenditure items, such as satellite communications equipment for our fleet, computer software and related computer hardware, during the 2009 and 2008 periods, respectively.

Financing activities provided approximately \$2,961,000 for the year ended December 31, 2009 compared to \$5,039,000 in 2008. In 2009 the purchases of First Class and LRG were financed through borrowings of approximately \$2.25 million on the Company's line of credit facility. As of December 31, 2009 our net draw for the year on our line of credit totaled \$4,210,000. In 2009 we reduced our outstanding term debt by \$1,249,000.

### ***Line of Credit***

To ensure that our Company has adequate near-term liquidity, we entered into a new credit facility with National City Bank in January, 2008. This \$14.6 million facility provides for a receivables based line of credit of up to \$11.0 million and a term debt component of \$3.6 million. The Company may draw upon the receivables based line of credit the lesser of \$11.0 million or 80% of eligible accounts receivable, less amounts outstanding under letters of credit. To fund the Concert Group Logistics, LLC purchase, the Company drew down \$3.6 million on the term facility and \$5.4 million on the receivables based line of credit. Substantially all the assets of our Company and wholly owned subsidiaries (Express-1, Inc., Concert Group Logistics, Inc. and Bounce Logistics, Inc.) are pledged as collateral securing our performance under the line. The line bears interest based upon a spread above thirty-day LIBOR with an increment of 125 basis points above thirty-day LIBOR for the receivables line and 150 basis points above thirty-day LIBOR for the term portion. The term loan is amortized over a thirty-six month period and requires monthly principal payments of \$100,000 together with accrued interest be paid until retired. As of December 31, 2009 the weighted average interest rate on the credit facility was approximately 1.53%, and rates are adjusted monthly. Available capacity under the line was approximately \$4.1 million as of December 31, 2009. The credit facility carries a maturity date of May 31, 2010. We are currently negotiating a new credit facility and anticipate renewing this facility prior to our maturity date.

The line carries certain covenants related to the Company's financial performance. Included among the covenants are a fixed charge coverage ratio and a total funded debt to earnings before interest and taxes, plus depreciation and amortization ratio. As of December 31, 2009, the Company was in compliance with all terms under the credit facility and no events of default existed under the terms of this agreement. The outstanding balance on the line of credit was approximately \$6,530,000 and \$2,320,000 at December 31, 2009 and 2008, respectively.

We had outstanding standby letters of credit at December 31, 2009 of \$335,000, related to insurance policies either continuing in force or recently canceled. Amounts outstanding for letters of credit reduce the amount available under our line of credit, dollar-for-dollar.

### ***Options and Warrants***

The following schedule represents those options that the Company has outstanding as of December 31, 2009. The schedule also segregates the options by expiration date and exercise price to better identify their potential for exercise. Additionally, the total approximate potential proceeds by year have been identified.

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During 2009, 2,252,000 warrants expired unexercised, and currently there are no outstanding warrants.

	Exercise pricing				Total Outstanding Options	Approximate Potential Proceeds
	.50-.75	.76-1.00	1.01-1.25	1.26-1.50		
<b><u>Option Expiration Dates</u></b>						
2010			600,000		600,000	\$ 750,000
2011			125,000		125,000	130,000
2014		50,000		500,000	550,000	769,000
2015	500,000		200,000		700,000	603,000
2016		50,000	125,000	100,000	275,000	314,000
2017			50,000	323,000	373,000	518,000
2018		290,000	105,000		395,000	390,000
2019	25,000	75,000	25,000		125,000	111,000
<b>Total Options</b>	<b>525,000</b>	<b>465,000</b>	<b>1,230,000</b>	<b>923,000</b>	<b>3,143,000</b>	<b>\$ 3,585,000</b>

**Contractual Obligations**

The table below reflects all contractual obligations of our Company as of December 31, 2009.

Contractual Obligations	Total	Payments Due by Period		Greater than 3 Years
		Less than 1 Year	1 to 3 Years	
Capital lease obligations	\$ 28,000	\$ 15,000	\$ 13,000	\$
Notes payable	1,400,000	1,200,000	200,000	0
Line of credit	6,530,000	6,530,000	0	0
Operating leases	1,263,000	480,000	743,000	40,000
Earn out obligation LRG*	1,400,000	500,000	900,000	0
Employment contracts	2,927,000	1,382,000	1,545,000	0
Total contractual obligations	\$ 13,548,000	\$ 10,107,000	\$ 3,401,000	\$ 40,000

\* For additional information regarding the LRG earnout, see **Footnote 13 Acquisitions** in the financial statements.

**NEW ACCOUNTING PRONOUNCEMENTS**

Please refer to **Footnote 1 Significant Accounting Policies** Recently Issued Financial Accounting Standards accompanying our financial statements in this report.

**ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Not Required.

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**ITEM 9. *CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE***

None

**ITEM 9A(T). *CONTROLS AND PROCEDURES***

**Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures**

We carried out an evaluation, as required by paragraph (b) of Rule 13a-15 and 15d-15 of the Exchange Act under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act as of December 31, 2009. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of December 31, 2009.

**Management's Annual Report on Internal Control over Financial Reporting.**

We are responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is defined in Rule 13a-15(f) and Rule 15d-15(f) promulgated under the Exchange Act as a process designed by, or under the supervision of, our Chief Executive Officer (our principal executive officer) and Chief Financial Officer (our principal accounting and financial officer), and effected by our board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. Our internal control over financial reporting includes those policies and procedures that:

Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of our assets;

Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that our receipts and expenditures are being made only in accordance with authorizations of our management and our directors; and

Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on the financial statements.

Our internal control system was designed to provide reasonable assurance to our management and board of directors regarding the preparation and fair presentation of published financial statements. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Our management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2009. In making this assessment, management used the criteria set forth in the Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on management's assessment, we believe that, as of December 31, 2009, our internal control over financial reporting is effective.

**Change in Internal Controls**



During the quarter ended December 31, 2009, there were no changes in our internal control over financial reporting that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Report of the Company's Independent Registered Public Accounting Firm**

This annual report on Form 10-K does not include an attestation report of the Company's independent registered public accounting firm regarding internal control over financial reporting. Management's report was not

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subject to attestation by the Company's independent registered public accounting firm pursuant to temporary rules of the Securities and Exchange Commission that permit the Company to provide only management's report in this annual report.

**ITEM 9B. *OTHER INFORMATION***

Not Applicable

**PART III**

**ITEM 10. *DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE***

The information required by this item is incorporated by reference from the information under the captions "Election of Directors" and "Executive Officers" contained in the Company's Proxy Statement to be filed with the Securities and Exchange Commission in connection with the solicitation of proxies for the Company's 2010 Annual Meeting of Stockholders to be held on June 9, 2010 (the "Proxy Statement").

Item 405 of Regulation S-K calls for disclosure of any known late filing or failure by an insider to file a report required by Section 16(a) of the Exchange Act. This information is contained in the section titled "Section 16(a) Beneficial Ownership Reporting Compliance" in the Proxy Statement and is incorporated herein by reference.

The Company has a separately designated standing Audit Committee established in accordance with Section 3(a) (58) (A) of the Securities Exchange Act of 1934. The members of the Audit Committee are Jennifer H. Dorris (Chairperson), John Affleck-Graves, and Jay Taylor. All of such members qualify as an independent director under applicable NYSE AMEX Equity Exchange standards and meet the standards established by The NYSE AMEX Equity Exchange for serving on an audit committee. The Company's Board of Directors has determined that Ms. Dorris qualifies as an audit committee financial expert under the definition outlined by the Securities and Exchange Commission.

The Company has adopted a Code of Business Conduct and Ethics for all of its directors, officers and employees. The Company's Code of Business Conduct and Ethics is available on the Company's website at [www.express-1.com](http://www.express-1.com). To date, there have been no waivers under the Company's Code of Business Conduct and Ethics. The Company will disclose future amendments to its Code of Business Conduct and Ethics and will post any waivers, if and when granted, under its Code of Business Conduct and Ethics on the Company's website at [www.express-1.com](http://www.express-1.com).

**ITEM 11. *EXECUTIVE COMPENSATION***

The information required by this item is incorporated by reference from the information under the captions "Compensation of Directors," and "Executive Compensation" contained in the Proxy Statement.

**ITEM 12. *SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS***

*(a) Equity Compensation Plan*

The following table sets forth information, as of December 31, 2009, with respect to the Company's compensation plans under which equity securities are authorized for issuance.

<b>Plan Category</b>	<b>Number of Securities to be Issued Upon Exercise of Outstanding Options, Warrants and Rights</b>	<b>Weighted-Average Exercise Price of Outstanding Options, Warrants and Rights</b>	<b>Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plan (Excluding Securities Reflected in Column)</b>
Equity compensation plan approved by security holders	3,143,000	\$ 1.14	2,457,000

Additionally, the Company has in place an ESOP plan in which 255,000 shares of the Company's stock are held on behalf of qualifying participants.

(b) *Security Ownership*

The information contained under the heading "Security Ownership of Certain Beneficial Owners and Management" in the Proxy Statement is incorporated in this Form 10-K by reference.

**ITEM 13. CERTAIN RELATIONSHIPS, RELATED TRANSACTIONS AND DIRECTOR INDEPENDENCE**

The information required by this Item is incorporated by reference to the sections of our Definitive Proxy Statement under the heading "Related Party Transactions" and "Director Independence."

**ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

The information required by this Item is incorporated by reference to the sections of our Definitive Proxy Statement under the heading "Principal Accountant Fees and Services."

**PART IV**

**ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES**

The Financial Statements required by this Item are included at the end of this report beginning on Page F-1 as follows:

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Reports of Independent Registered Public Accounting Firms	F-2
Consolidated Balance Sheets As of December 31, 2009 and 2008	F-3
Consolidated Statements of Operations For The Years Ended December 31, 2009 and 2008	F-4
Consolidated Statements of Stockholders' Equity For The Years Ended December 31, 2009 and 2008	F-5
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**ITEM 8. *FINANCIAL STATEMENTS***

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**Consolidated Financial Statements  
Express-1 Expedited Solutions, Inc.  
Years Ended December 31, 2009 and 2008**

**Report of Independent Registered Public Accounting Firm**

Board of Directors  
Express-1 Expedited Solutions, Inc.  
St. Joseph, Michigan

We have audited the accompanying consolidated balance sheets of Express-1 Expedited Solutions, Inc. as of December 31, 2009, and 2008; and the related consolidated statements of operations, changes in stockholders' equity, and cash flows for the years ended December 31, 2009 and 2008. These consolidated financial statements are the responsibility of the management of Express-1 Expedited Solutions, Inc. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. The company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audit included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Express-1 Expedited Solutions, Inc. as of December 31, 2009 and 2008; and the results of its operations and its cash flows for the years ended December 31, 2009 and 2008 in conformity with accounting principles generally accepted in the United States of America.

/s/ Pender Newkirk & Company LLP  
Pender Newkirk & Company LLP  
Certified Public Accountants

Tampa, Florida  
March 26, 2010

**Table of Contents****Express-1 Expedited Solutions, Inc.****Consolidated Balance Sheets**

	<b>December 31, 2009</b>	<b>December 31, 2008</b>
<b>ASSETS</b>		
<b>Current assets:</b>		
Cash	\$ 495,000	\$ 1,107,000
Accounts receivable, net of allowances of \$225,000 and \$133,000, respectively	17,569,000	12,202,000
Prepaid expenses	158,000	372,000
Deferred tax asset, current	353,000	493,000
Other current assets	459,000	650,000
<b>Total current assets</b>	<b>19,034,000</b>	<b>14,824,000</b>
Property and equipment, net of \$2,651,000 and \$2,220,000 in accumulated depreciation, respectively	2,797,000	3,141,000
Goodwill	16,959,000	14,915,000
Identified intangible assets, net of \$2,198,000 and \$1,682,000 in accumulated amortization, respectively	9,175,000	7,631,000
Loans and advances	30,000	63,000
Other long-term assets	1,044,000	1,108,000
<b>Total long-term assets</b>	<b>30,005,000</b>	<b>26,858,000</b>
<b>Total assets</b>	<b>\$ 49,039,000</b>	<b>\$ 41,682,000</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
<b>Current liabilities:</b>		
Accounts payable	\$ 6,769,000	\$ 6,578,000
Accrued salaries and wages	310,000	691,000
Accrued expenses, other	2,272,000	862,000
Line of credit	6,530,000	
Current maturities of long-term debt	1,215,000	1,235,000
Other current liabilities	968,000	1,030,000
<b>Total current liabilities</b>	<b>18,064,000</b>	<b>10,396,000</b>
Line of credit		2,320,000
Notes payable and capital leases, net of current maturities	213,000	1,400,000
Deferred tax liability, long-term	1,156,000	583,000
Other long-term liabilities	1,202,000	456,000
<b>Total long-term liabilities</b>	<b>2,571,000</b>	<b>4,759,000</b>

**Stockholders equity:**

Preferred stock, \$.001 par value; 10,000,000 shares, no shares issued or outstanding

Common stock, \$.001 par value; 100,000,000 shares authorized;

32,215,218 shares issued; and 32,035,218 shares outstanding, respectively

Additional paid-in capital

Treasury stock, at cost, 180,000 shares held

Accumulated earnings

32,000	32,000
26,488,000	26,316,000
(107,000)	(107,000)
1,991,000	286,000

**Total stockholders equity**

28,404,000	26,527,000
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**Total liabilities and stockholders equity**

\$ 49,039,000	\$ 41,682,000
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The accompanying notes are an integral part to the consolidated financial statements.

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Table of Contents**Express-1 Expedited Solutions, Inc.****Consolidated Statements of Operations**

	<b>Twelve Months Ended</b>	
	<b>December 31, 2009</b>	<b>December 31, 2008</b>
<b>Revenues</b>		
Operating revenue	\$ 100,136,000	\$ 109,462,000
<b>Expenses</b>		
Direct expense	83,396,000	91,628,000
<b>Gross margin</b>	16,740,000	17,834,000
Sales, general and administrative expense	13,569,000	12,664,000
<b>Operating income from continuing operations</b>	3,171,000	5,170,000
Other expense	51,000	105,000
Interest expense	105,000	354,000
<b>Income from continuing operations before income tax</b>	3,015,000	4,711,000
Income tax provision	1,325,000	1,894,000
<b>Income from continuing operations</b>	1,690,000	2,817,000
Income from discontinued operations, net of tax(1)	15,000	339,000
<b>Net income</b>	\$ 1,705,000	\$ 3,156,000
<b>Basic income per share</b>		
Income from continuing operations	\$ 0.05	\$ 0.09
Income from discontinued operations		0.01
Net income	0.05	0.10
<b>Diluted income per share</b>		
Income from continuing operations	0.05	0.09
Income from discontinued operations		0.01
Net income	\$ 0.05	\$ 0.10
<b>Weighted average common shares outstanding</b>		
Basic weighted average common shares outstanding	32,035,218	31,453,765
Diluted weighted average common shares outstanding	32,167,447	31,757,164

(1) Within income from discontinued operations are provisions for income tax of \$13,000 and \$250,000 for the years ended December 31, 2009 and 2008, respectively.

The accompanying notes are an integral part to the consolidated financial statements.

**Table of Contents****Express-1 Expedited Solutions, Inc.****Consolidated Statements of Cash Flows**

	<b>Year Ended December 31,</b>	
	<b>2009</b>	<b>2008</b>
<b>Operating activities</b>		
Net income applicable to stockholders	\$ 1,705,000	\$ 3,156,000
Adjustments to reconcile net income to net cash from operating activities		
Provision for allowance for doubtful accounts	92,000	(67,000)
Depreciation & amortization expense	1,191,000	1,114,000
Stock compensation expense	172,000	198,000
(Gain) loss on disposal of equipment	(29,000)	4,000
Non-cash impairment of other assets	124,000	
<b>Changes in assets and liabilities, net of effect of acquisition:</b>		
Account receivable	(5,459,000)	(231,000)
Deferred Taxes	713,000	2,016,000
Other current assets	104,000	(149,000)
Prepaid expenses	214,000	211,000
Other long-term assets/advances	(93,000)	100,000
Accounts payable	191,000	250,000
Accrued expenses	1,529,000	(566,000)
Other liabilities	(553,000)	1,012,000
Cash flows (used) provided by operating activities	(99,000)	7,048,000
<b>Investing activities</b>		
Acquisition of business, net of cash acquired	(2,250,000)	(8,489,000)
Payment of acquisition earn-out	(1,100,000)	(2,210,000)
Payment of purchases of property and equipment	(186,000)	(1,109,000)
Proceeds from sale of assets	62,000	28,000
<b>Cash flows used by investing activities</b>	(3,474,000)	(11,780,000)
<b>Financing activities</b>		
Credit line, net activity	4,210,000	2,320,000
Proceeds from debt for acquisition		3,600,000
Payments of debt	(1,249,000)	(1,049,000)
Proceeds from exercise of warrants		168,000
<b>Cash flows provided by financing activities</b>	2,961,000	5,039,000
<b>Net (decrease) increase in cash</b>	(612,000)	307,000
<b>Cash, beginning of period</b>	1,107,000	800,000
<b>Cash, end of period</b>	\$ 495,000	\$ 1,107,000

**Supplemental disclosures of noncash activities:**

Cash paid during the period for interest	\$	105,000	\$	318,000
Cash paid during the period for income taxes		396,000		267,000
Increase of goodwill due to accrual of acquisition earnout	\$	687,000	\$	1,100,000

**Acquisition activity (First Class & LRG 2009; CGL 2008)**

Cash	\$		\$	671,000
Accounts receivable purchased				5,856,000
Prepaid expenses				95,000
Property and equipment		112,000		415,000
Other assets				872,000
Intangible Assets		2,060,000		4,080,000
Goodwill		1,357,000		7,178,000
Liabilities assumed		(42,000)		(4,659,000)
Net assets acquired		3,487,000		14,508,000
Less equity issued, including issuance cost				(4,848,000)
Installment consideration payable		(500,000)		(500,000)
Fair Value of estimated earnouts		(737,000)		
Less cash acquired				(671,000)
Net cash paid	\$	2,250,000	\$	8,489,000

The accompanying notes are an integral part of the consolidated financial statements.

Table of Contents**Express-1 Expedited Solutions, Inc.****Consolidated Statements of Changes in Stockholders' Equity  
For the Two Years Ended December 31, 2009 and 2008**

	<b>Common Stock</b>		<b>Treasury Stock</b>		<b>Additional</b>	<b>Accumulated</b>	
	<b>Shares</b>	<b>Amount</b>	<b>Shares</b>	<b>Amount</b>	<b>Paid in</b>	<b>Earnings</b>	<b>Total</b>
					<b>Capital</b>	<b>(Deficit)</b>	
<b>Balance, January 1, 2008</b>	<b>27,008,768</b>	<b>\$ 27,000</b>	<b>(180,000)</b>	<b>\$ (107,000)</b>	<b>21,152,000</b>	<b>\$ (2,870,000)</b>	<b>\$ 18,202,000</b>
Issuance of stock for exercise of warrants	406,450				168,000		168,000
Stock option expense					198,000		198,000
Issuance of common stock	4,800,000	5,000			4,843,000		4,848,000
AMEX issuance fees					(45,000)		(45,000)
Net income						3,156,000	3,156,000
<b>Balance, December 31, 2008</b>	<b>32,215,218</b>	<b>32,000</b>	<b>(180,000)</b>	<b>(107,000)</b>	<b>26,316,000</b>	<b>286,000</b>	<b>26,527,000</b>
Issuance of stock for exercise of warrants							
Stock option expense					172,000		172,000
Issuance of common stock							
Net income						1,705,000	1,705,000
<b>Balance, December 31, 2009</b>	<b>32,215,218</b>	<b>\$ 32,000</b>	<b>(180,000)</b>	<b>\$ (107,000)</b>	<b>\$ 26,488,000</b>	<b>\$ 1,991,000</b>	<b>\$ 28,404,000</b>

The accompanying notes are an integral part of the consolidated financial statements.

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**Express-1 Expedited Solutions, Inc.**

**Notes to Consolidated Financial Statements  
Years ended December 31, 2009 and 2008**

**1. Significant Accounting Principles**

***Nature of Business***

*Express-1 Expedited Solutions, Inc.* ( *the Company* ) provides premium transportation and logistics services to thousands of customers primarily through its three wholly owned subsidiaries:

*Express-1, Inc. (Express-1)* provides time critical expedited transportation to its customers. This typically involves dedicating one truck and driver to a load which has a specified time delivery requirement. Most of the services provided are completed through a fleet of exclusive use vehicles that are owned and operated by independent contract drivers. The use of non-owned resources to provide services minimizes the amount of capital investment required and is often described with the terms non-asset or asset-light. In January of 2009, certain assets and liabilities of First Class Expediting were purchased to complement the operations of Express-1. The financial reporting of this operation has been included with Express-1.

*Concert Group Logistics, Inc. (CGL)* provides freight forwarding services through a chain of independently owned stations located throughout the United States. These stations are responsible for selling and operating freight forwarding transportation services within their geographic area under the authority of CGL. In October of 2009, certain assets and liabilities of LRG International were purchased to complement the operations of CGL. The financial reporting of this operation has been included with CGL.

*Bounce Logistics, Inc. (Bounce)* provides premium truckload brokerage transportation services to their customers throughout the United States.

For specific financial information relating to the above subsidiaries refer to **Footnote 19 Operating Segments**.

During 2008, the Company discontinued its Express-1 Dedicated business unit, in anticipation of the cessation of these operations in February 2009. All revenues and costs associated with this operation have been accounted for, net of taxes, in the line item labeled Income from discontinued operations for all years presented in the Consolidated Statements of Operations. More information on the discontinuance of the Express-1 Dedicated operations can be found in **Footnote 3 Discontinued Operations**.

***Principles of Consolidation***

The accompanying consolidated financial statements include the accounts of Express-1 Expedited Solutions, Inc. and all of its wholly owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation. The Company does not have any variable interest entities whose financial results are not included in the consolidated financial statements.

***Use of Estimates***

The Company prepares its consolidated financial statements in conformity with accounting principles generally accepted in the United States of America. These principles require management to make estimates and assumptions that impact the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date

of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. The Company reviews its estimates, including but not limited to, purchased transportation, recoverability of long-lived assets, accrual of acquisition earn-outs, recoverability of prepaid expenses, estimated legal accruals, valuation allowances for deferred taxes, valuation of investments and allowance for doubtful accounts, on a regular basis and makes adjustments based on historical experiences and existing and expected future conditions. These evaluations are performed and adjustments are made as information is available. Management believes that these estimates are reasonable and have been discussed with the audit committee; however, actual results could differ from these estimates.

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**Express-1 Expedited Solutions, Inc.**

**Notes to Consolidated Financial Statements (Continued)**

***Reclassifications***

Certain prior year amounts shown in the accompanying consolidated financial statements have been reclassified to conform to the 2009 presentation. These reclassifications did not have any effect on total assets, total liabilities, total stockholders' equity or net income.

***Concentration of Risk***

Financial instruments, which potentially subject the Company to concentrations of credit risk, are cash and cash equivalents and account receivables.

The majority of cash is maintained with regional financial institutions located in the United States and Canada. Deposits with these banks may exceed the amount of insurance provided on such deposits. Generally, these deposits may be redeemed upon demand.

The Company continues to mitigate the concentration of credit risk with respect to trade receivables for any one customer by the expansion of customer base, industry base, and service areas. For the year ended December 31, 2009, a domestic automotive manufacturer accounted for approximately 7% of the Company's consolidated revenue. During 2009, the Company generated approximately 9% of its consolidated revenue from the Big Three domestic automotive manufacturers. Additionally, at December 31, 2009, account receivable balances related to the Big Three automotive makers equaled 9% of the Company's consolidated account receivable balance. The concentration of credit risk extends to major automotive industry suppliers and international automotive manufacturers. The Company also services many customers who support and derive revenue from the automotive industry exclusive of the Big Three and their major suppliers.

The Company extends credit to its various customers based on evaluation of the customer's financial condition and ability to pay in accordance with the payment terms. The Company provides for estimated losses on accounts receivable considering a number of factors, including the overall aging of account receivables, customers payment history and the customer's current ability to pay its obligation. Based on management's review of accounts receivable and other receivables, an allowance for doubtful accounts of \$225,000 and \$133,000 is considered necessary as of December 31, 2009 and 2008, respectively. We do not accrue interest on past due receivables.

***Property and Equipment***

Property and equipment are stated at cost. Expenditures for maintenance and repair costs are expensed as incurred. Major improvements that increase the estimated useful life of an asset are capitalized. When property and equipment are sold or otherwise disposed of, the asset account and related accumulated depreciation account are relieved, and any gain or loss is included in the results of operations. Depreciation is calculated by the straight-line method over the following estimated useful lives of the related assets:

	<b>Years</b>
Land	0
Table of Contents	55

Building and improvements	39
Revenue equipment	3-7
Office equipment	3-10
Warehouse equipment and shelving	3-7
Computer equipment and software	3-5
Leasehold improvements	Lease term

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**Express-1 Expedited Solutions, Inc.**

**Notes to Consolidated Financial Statements (Continued)**

***Goodwill***

Goodwill consists of the excess of cost over the fair value of net assets acquired in business combinations. The Company follows the provisions of US GAAP in its accounting of goodwill, which requires an annual impairment test for goodwill and intangible assets with indefinite lives. The first step of the impairment test requires that the Company determine the fair value of each reporting unit, and compare the fair value to the reporting unit's carrying amount. To the extent a reporting unit's carrying amount exceeds its fair value, an indication exists that the reporting unit's goodwill may be impaired and the Company must perform a second more detailed impairment assessment. The second impairment assessment involves allocating the reporting unit's fair value to all of its recognized and unrecognized assets and liabilities in order to determine the implied fair value of the reporting unit's goodwill as of the assessment date. The implied fair value of the reporting unit's goodwill is then compared to the carrying amount of goodwill to quantify an impairment charge as of the assessment date. There was no impairment of goodwill associated with the Company's remaining operations, for the years ended December 31, 2009 and 2008. In the future, the Company will perform the annual test during its fiscal third quarter unless events or circumstances indicate impairment of the goodwill may have occurred before that time. For a more complete analysis of this item refer to **Footnote 7 Goodwill**.

***Identified Intangible Assets***

The Company follows the provisions of US GAAP in its accounting of identified intangible assets, which establishes accounting standards for the impairment of long-lived assets such as property, plant and equipment and intangible assets subject to amortization. The Company reviews long-lived assets to be held-and-used for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. If the sum of the undiscounted expected future cash flows over the remaining useful life of a long-lived asset is less than its carrying amount, the asset is considered to be impaired. Impairment losses are measured as the amount by which the carrying amount of the asset exceeds the fair value of the asset. When fair values are not available, the Company estimates fair value using the expected future cash flows discounted at a rate commensurate with the risks associated with the recovery of the asset. During 2009 and 2008, there was no impairment of intangible assets. For a more complete analysis of this item refer to **Footnote 8 Identified Intangible Assets**.

***Other Long-Term Assets***

Other long-term assets consist primarily of: balances representing various deposits, the long-term portion of the Company's non-qualified deferred compensation plan, and notes receivable from various CGL independent station owners. Also included within this account classification are incentive payments to independent station owners within the Concert Group Logistics network. These payments are made by Concert Group Logistics to certain station owners as an incentive to join the network. These amounts are amortized over the life of each independent station contract and the unamortized portion is recoverable in the event of default under the terms of the agreements.

***Estimated Fair Value of Financial Instruments***

The aggregated net fair value estimates discussed herein are based upon certain market assumptions and pertinent information available to management. The respective carrying value of certain on-balance-sheet financial instruments approximated their fair values. These financial instruments include cash, receivables, payables, accrued expenses and

short-term borrowings. Fair values were assumed to approximate carrying values for these financial instruments since they are short-term in nature and their carrying amounts approximate fair values or they are receivable or payable on demand. The fair value of the Company's debt is estimated based upon the quoted market prices for the same or similar issues or on the current rates offered to the Company for debt of similar maturities.

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**Express-1 Expedited Solutions, Inc.**

**Notes to Consolidated Financial Statements (Continued)**

***Revenue Recognition***

Within the Company's Express-1 and Bounce Logistics business units, revenue is recognized primarily at the point in time delivery is completed on the freight shipments it handles; with related costs of delivery being accrued as incurred and expensed within the same period in which the associated revenue is recognized. For these business units, the Company uses the following supporting criteria to determine revenue has been earned and should be recognized:

Persuasive evidence that an arrangement exists,

Services have been rendered,

The sales price is fixed and determinable, and

Collectability is reasonably assured.

Within its Concert Group Logistics business unit, the Company utilizes an alternative point in time to recognize revenue. Concert Group Logistics revenue and associated operating expenses are recognized on the date the freight is picked up from the shipper. This alternative method of revenue recognition is not the preferred method of revenue recognition as prescribed within US GAAP. This method recognizes revenue and associated expenses prior to the point in time that all services are completed; however, the use of this method does not result in a material difference. The Company has evaluated the impact of this alternative method on its consolidated financial statements and concluded that the impact is not material to the financial statements.

The Company reports revenue on a gross basis in accordance with US GAAP principles. The following facts justify our position of reporting revenue on a gross basis:

The Company is the primary obligor and is responsible for providing the service desired by the customer.

The customer holds the Company responsible for fulfillment including the acceptability of the service. (Requirements may include, for example, on-time delivery, handling freight loss and damage claims, establishing pick-up and delivery times, and tracing shipments in transit.)

The Company has discretion in setting sales prices and as a result, its earnings vary.

The Company has discretion to select its drivers, contractors or other transportation providers (collectively, service providers ) from among thousands of alternatives, and

The Company bears credit risk for all of its receivables.

***Income Taxes***

Taxes on income are provided in accordance with US GAAP. Deferred income tax assets and liabilities are recognized for the expected future tax consequences of events that have been reflected in the consolidated financial statements. Deferred tax assets and liabilities are determined based on the differences between the book values and the tax basis of

particular assets and liabilities in addition to the tax effects of net operating loss and capital loss carry forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in the tax rate is recognized as income or expense in the period that included the enactment date. A valuation allowance is provided to offset the net deferred tax assets if, based upon the available evidence, it is more likely than not that some or all of the deferred tax assets will not be realized. For a more complete analysis of this item refer to **Footnote 14 Income Taxes**.

Accounting for Uncertainty in Income Taxes is determined based on US GAAP, which clarifies the accounting for uncertainty in income taxes recognized in a company's financial statements and provides guidance on the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. US

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**Table of Contents****Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)**

GAAP also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosures, and transition. As of December 31, 2009, the Company had no uncertain tax positions that require disclosure or accrual. During 2009, the Internal Revenue Service completed its review of the Company's 2006 tax year, and based upon the review, no assessments or adjustments were required.

***Stock Option Plan***

The Company accounts for share-based compensation in accordance with US GAAP. The Company has recorded compensation expense related to stock options of \$172,000 and \$198,000 for the years ended December 31, 2009 and 2008, respectively.

The Company has in place a stock option plan approved by the shareholders for 5,600,000 shares of its common stock. Through the plan, the Company offers stock options to employees and directors which assist in recruiting and retaining these individuals. Options generally become fully vested three to five years from the date of grant and expire five to ten years from grant date. As of December 31, 2009, the Company had 2,457,000 shares available for future stock option grants under its existing plan. Under the plan, the Company may also grant restricted stock awards, subject to the satisfaction by the recipient of certain conditions specified in the restricted stock grant.

The weighted-average fair value of each stock option recorded in expense for the years ended December 31, 2009 and 2008 were estimated on the date of grant using the Black-Scholes option pricing model and were amortized over the vesting period of the underlying options. The Company has used one grouping for the assumptions, as its option grants are primarily basic with similar characteristics. The expected term of options granted has been derived based upon the Company's history of actual exercise behavior and represents the period of time that options granted are expected to be outstanding. Historical data was also used to estimate option exercises and employee terminations. Estimated volatility is based upon the Company's historical market price at consistent points in a period equal to the expected life of the options. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant and the dividend yield is zero. The assumptions outlined in the table below were utilized in the calculations of compensation expense from option grants in the reporting periods reflected.

	<b>Twelve Months Ended December 31,</b>	
	<b>2009</b>	<b>2008</b>
Risk-free interest rate	2.8%	3-4%
Expected life	5.1 years	5-6 years
Expected volatility	35%	35%
Expected dividend yield	none	none
Grant date fair value	\$0.31	\$0.37

As of December 31, 2009, the Company had approximately \$137,000 of unrecognized compensation cost related to non-vested share-based compensation that is anticipated to be recognized over a weighted average period of approximately .9 years. Remaining estimated compensation expense related to existing share-based plans is \$87,000, \$43,000 and \$7,000 for the years ending December 31, 2010, 2011 and thereafter, respectively.

At December 31, 2009, the aggregate intrinsic value of warrants and options outstanding was \$573,000. During the year ended December 31, 2008, warrants representing 153,250 shares were exercised and the Company received approximately \$168,000 in cash from these transactions. Also during the year, warrants representing 854,747 shares of the Company's stock were exercised in a cashless manner, wherein the Company did not receive cash proceeds from the transaction. During the years ended December 31, 2009 and 2008, stock options with a fair value of \$199,000 and \$261,000 vested, respectively. For additional information regarding our plan refer to **Footnote 12 Equity**.

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Table of Contents**Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)*****Earnings per Share***

Earnings per common share are computed in accordance with US GAAP which requires companies to present basic earnings per share and diluted earnings per share. Basic earnings per share are computed by dividing income by the weighted average number of shares of common stock outstanding during the year. Diluted earnings per common share are computed by dividing income by the weighted average number of shares of common stock outstanding and dilutive options outstanding during the year. The table below identifies the weighted average number of shares outstanding and the associated earnings per share for the periods represented.

	<b>For the Year Ended December 31,</b>	
	<b>2009</b>	<b>2008</b>
Income from continuing operations	\$ 1,690,000	\$ 2,817,000
Income from discontinued operations	15,000	339,000
Net income	\$ 1,705,000	\$ 3,156,000
Basic shares outstanding	32,035,218	31,453,765
Diluted shares outstanding	32,167,447	31,757,164
<b>Basic earnings per share</b>		
Income from continuing operations	\$ 0.05	\$ 0.09
Income from discontinued operations	\$ 0.00	\$ 0.01
Net Income	\$ 0.05	\$ 0.10
<b>Diluted earnings per share</b>		
Income from continuing operations	\$ 0.05	\$ 0.09
Income from discontinued operations	\$ 0.00	\$ 0.01
Net Income	\$ 0.05	\$ 0.10

The Company has in place an Employee Stock Ownership Plan (ESOP). Shares issued to this plan are included in the denominator of the earnings per share calculation. Dilutive shares outstanding from Company's ESOP were 255,000 for the years ended December 31, 2009 and 2008, respectively. For a more complete analysis of this item refer to

**Footnote 16 Employee Benefit Plans.**

***Recently Issued Financial Accounting Standards***

In June 2009, the Financial Accounting Standards Board (FASB) issued SFAS 168, *The FASB Accounting Standards Codification and the Hierarchy of Generally Accepted Accounting Principles*, which was primarily codified into Topic 105 *Generally Accepted Accounting Principles*, in the Accounting Standards Codification (ASC). This standard will become the single source of authoritative nongovernmental U.S. generally accepted accounting principles (GAAP), superseding existing FASB, American Institute of Certified Public Accountants (AICPA), Emerging Issues Task Force (EITF), and related accounting literature. This standard reorganizes the thousands of GAAP pronouncements into roughly 90 accounting topics and displays them using a consistent structure. Also included is relevant Securities and Exchange Commission guidance organized using the same topical structure in separate sections. The guidance will be effective for financial statements issued for reporting periods that end after

September 15, 2009. Beginning in the third quarter of 2009, this guidance impacts the Company's financial statements and related disclosures as all references to authoritative accounting literature reflect the newly adopted codification.

In May 2009, the FASB issued SFAS No. 165, *Subsequent Events*, which was primarily codified into Topic 855 *Subsequent Events* in the ASC. The guidance establishes principles and requirements for subsequent events. Specifically, it sets forth guidance pertaining to the period after the balance sheet date during which management should consider events and transactions for potential recognition or disclosure, circumstances under which an event or transaction would be recognized after the balance sheet date and the required disclosures that should be made



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**Express-1 Expedited Solutions, Inc.**

**Notes to Consolidated Financial Statements (Continued)**

about events or transactions that occurred after the balance sheet date. The guidance is effective for interim or annual financial periods ending after June 15, 2009, and as such, became effective for the Company on June 30, 2009.

In December 2007, the FASB issued SFAS No. 141(R), *Business Combinations*, which was primarily codified into Topic 805 *Business Combinations* in the ASC. This standard modifies certain aspects of how the acquiring entity recognizes and measures the identifiable assets, the liabilities assumed and the goodwill acquired in a business combination. The guidance is effective for fiscal years beginning after December 15, 2008 and impacted the nature of the acquisitions the Company completed in 2009. For additional information, please refer to **Footnote 13 Acquisitions**.

In April 2008, the FASB issued FASB Staff Position No. FAS 142-3, *Determination of the Useful Life of Intangible Assets*, which was primarily codified into Topic 350 *Intangibles Goodwill and Other* in the ASC. This guidance amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset and require enhanced related disclosures. The guidance must be applied prospectively to all intangible assets acquired as of and subsequent to fiscal years beginning December 15, 2008. This guidance became effective for the Company on January 1, 2009, and impacted the nature of the acquisitions the Company completed in 2009. Please refer to **Footnote 13 Acquisitions**.

The Company's management does not believe that other recent codified pronouncements by the FASB will have a material impact on the Company's current or future financial statements.

**2. Subsequent Events**

The Company has determined that there were no subsequent events requiring disclosure or adjustment to the consolidated financial statements.

**3. Discontinued Operations**

During the fourth quarter of 2008, the Company discontinued its Express-1 Dedicated business unit. The Company had operated this unit under the terms of a dedicated contract to supply transportation services to a domestic automotive manufacturer.

Substantially all of the assets of Express-1 Dedicated have been redeployed in other operating units of the Company, and therefore, no impairment charges were recorded on the Company's financial statements during 2009 or 2008. Management does not anticipate recording any additional material activity on its discontinued operations in future periods.

The following table reflects the revenue, operating expenses, gross margins, and net income of the Company's discontinued Express-1 Dedicated business unit for 2009 and 2008.

	<b>Year Ended December 31,</b>
	<b>2009                      2008</b>

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Operating revenue	\$ 666,000	\$ 4,921,000
Operating expense	532,000	3,805,000
Gross margin	134,000	1,116,000
Sales, general and administrative	106,000	527,000
Income before tax provision	28,000	589,000
Tax provision	13,000	250,000
Net income	\$ 15,000	\$ 339,000

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**Table of Contents****Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)****4. Accounts Receivable**

	<b>2009</b>	<b>2008</b>
Accounts receivable	\$ 17,794,000	\$ 12,335,000
Less: Allowance for doubtful accounts	(225,000)	(133,000)
	\$ 17,569,000	\$ 12,202,000

The activity in the Company's allowance for doubtful accounts during the year ended December 31, 2009 and 2008 is summarized below:

	<b>2009</b>	<b>2008</b>
Balance at beginning of year	\$ 133,000	\$ 77,000
Additions: Charged to cost and expense	92,000	117,000
Deductions and adjustments		(61,000)
Balance at end of year	\$ 225,000	\$ 133,000

**5. Property and Equipment**

	<b>Years Ending December 31, 2009</b>	<b>2008</b>
Buildings	\$ 1,115,000	\$ 1,115,000
Leasehold improvement	241,000	228,000
Office equipment	435,000	378,000
Trucks and trailers	1,725,000	1,884,000
Warehouse equipment	117,000	115,000
Computer equipment	1,091,000	1,066,000
Computer software	724,000	575,000
	5,448,000	5,361,000
Less: accumulated depreciation	(2,651,000)	(2,220,000)
Total property and equipment	\$ 2,797,000	\$ 3,141,000

Included within this schedule are assets financed with capital leases. The cost of these assets is approximately \$44,000 and \$225,000 as of December 31, 2009 and 2008, respectively. Accumulated depreciation on these assets was \$8,000 and \$185,000 as of December 31, 2009 and 2008, respectively.

Depreciation expense of property and equipment totaled approximately \$608,000 and \$664,000 for the years ended December 31, 2009 and 2008, respectively.

Within our Consolidated Statement of Operations, depreciation expense is included in both direct expense and sales general and administrative expense. For 2009 and 2008 depreciation expense of \$191,000 and \$300,000 was included within the line item direct expense, while depreciation expense of \$417,000 and \$364,000 was included within the line sales, general and administrative expense, respectively.

## **6. Loans and Advances**

In conjunction with its restructuring activities and the related disposal of its Temple operations, the Company entered into a loan with the buyer of this operation in July 2005. The loan called for the borrower to remit to the Company payments spread equally over a sixty month period beginning in July 2006. Interest on this borrowing accrued at the rate of 6% per annum.

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Table of Contents**Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)**

As of December 31, 2009 and 2008, the Company had outstanding balances on this note receivable of \$73,000 and \$104,000 of which approximately \$43,000 and \$41,000 was classified as short term, respectively.

**7. Goodwill**

The change in the carrying amount of goodwill for the years ended December 31, 2009 and 2008 is as follows:

<b>Balance at January 1, 2008</b>	\$ 7,737,000
CGL Purchase	6,678,000
Contingent contractually earned payments (CGL)	500,000
<b>Balance at December 31, 2008</b>	14,915,000
Contingent contractually earned payments (CGL)	687,000
LRG Purchase	1,357,000
<b>Balance at December 31, 2009</b>	\$ 16,959,000

In October 2009, the Company, through its subsidiary Concert Group Logistics, Inc., acquired certain assets of LRG International, Inc., a Florida based international forwarding company ( LRG ). As consideration the former owners of LRG were paid \$2,000,000 in cash at closing, and will receive \$500,000 on the one year anniversary of the closing. Additionally, if certain financial targets are achieved by the division during 2010 and 2011, earn-out consideration totaling up to \$900,000 over the two year period will also be due the former owners. The fair value liability of the potential earn-out payments based on the Company's third-party valuation was approximately \$737,000 as of December 31, 2009. The earn-out payments may be made in cash, shares of XPO's common stock, or a combination of the two, at the discretion of the Company. In accordance with US GAAP, goodwill included at December 31, 2009 is based upon estimated total consideration management expects to pay through the earnout period.

In conjunction with the purchase of Concert Group Logistics, LLC in January, 2008, the Company entered into a new contractual arrangement which resulted in the creation of goodwill. In addition to the goodwill created at the time of the initial transaction, the contract provided for contingent consideration to be paid to the former owners of Concert Group Logistics, LLC in the event certain performance measures were achieved in 2008 and 2009. In the first quarter of 2009, the Company entered into an agreement wherein all earnout and contractual obligations related to the CGL purchase were settled with the former owners of Concert Group Logistics, LLC for the amount of \$1.1 million. For additional information refer to **Footnote 13 Acquisitions**.

**Table of Contents****Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)****8. Identified Intangible Assets**

	<b>Year Ending December 31,</b>	
	<b>2009</b>	<b>2008</b>
Intangible not subject to amortization:		
Trade name	\$ 6,640,000	\$ 6,420,000
Intangibles subject to amortization:		
Employee contracts, net of accumulated amortization of \$235,000 and \$200,000 respectively	35,000	
Non-compete agreements, net of accumulated amortization of \$537,000 and \$328,000, respectively	226,000	271,000
Independent Participant Network, net of accumulated amortization of \$392,000 and \$196,000, respectively	588,000	784,000
Customer relationships, net of accumulated amortization of \$429,000 and \$347,000, respectively	1,470,000	147,000
Other intangibles, net of accumulated amortization of \$605,000 and \$507,000, respectively	216,000	9,000
Total identifiable intangible assets	\$ 9,175,000	\$ 7,631,000

The following is a schedule by year of future expected amortization expense related to identifiable intangible assets as of December 31, 2009:

2010	\$ 626,000
2011	491,000
2012	428,000
2013	232,000
2014	203,000
Thereafter	775,000
Total future expected amortization expense	\$ 2,755,000

The Company recorded amortization expense of approximately \$580,000 and \$450,000 for the years ended December 31, 2009 2008, respectively.

**9. Notes Payable and Capital Leases**

The Company enters into notes payable and capital leases with various third parties from time to time to finance certain operational equipment and other assets used in its business operations. The Company also uses financing for acquisitions and business start ups, among other items. Generally these loans and capital leases bear interest at market rates, and are collateralized with accounts receivable, equipment and certain assets of the Company.

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**Table of Contents****Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)**

The table below outlines the Company's notes payable and capital lease obligations as of December 31, 2009 and 2008.

	Interest rates	Term (months)	Year Ending December 31,	
			2009	2008
Capital leases for equipment	18%	24 - 60	\$ 28,000	\$ 35,000
Note payable	1.7%	36	1,400,000	2,600,000
Total note payable and capital leases			1,428,000	2,635,000
Less: current maturities of long-term debt			1,215,000	1,235,000
Non-current maturities of long term-debt			\$ 213,000	\$ 1,400,000

The Company recorded interest expense associated with capital leases of \$5,000 and \$4,000 for the years ended December 31, 2009 and 2008, respectively. For these same years, the Company recorded gross payments for capital lease obligations of \$54,000 and \$53,000, respectively. The Company also recorded interest expense for the above note payable of \$37,000 and \$122,000 for the years ending December 31, 2009 and 2008, respectively. Gross payments for the note payable for the same years totaled \$1,237,000 and \$1,122,000, respectively.

The following is a schedule by year of future minimum principal payments required under the terms of the above notes payable and capital lease obligations as of December 31, 2009:

2010	\$ 1,215,000
2011	213,000
Total future principal payments	\$ 1,428,000

The Company estimates it will incur interest expense associated with capital leases included within the total minimum principal schedule above amounting to approximately \$2,000 in 2010. The Company also estimates it will incur interest expense associated with notes payable included within the total minimum principal schedule above amounting to \$24,000 and \$3,000, respectively.

**10. Revolving Credit Facilities**

The Company entered into a new credit facility with National City Bank in January, 2008. This facility provides for a receivables based line of credit of up to \$11.0 million and a term note of \$3.6 million. The Company may draw upon the receivables based line of credit the lesser of \$11.0 million or 80% of eligible accounts receivables, less amounts outstanding under letters of credit. To fund the purchase of Concert Group Logistics, LLC, the Company drew



approximately \$3.6 million on the term facility and \$5.4 million on the receivables based line of credit. Substantially all the assets of the Company and its wholly owned subsidiaries (Express-1, Inc., Concert Group Logistics, Inc. and Bounce Logistics, Inc.) are pledged as collateral securing performance under the terms of the commitment. The outstanding balance on the line of credit was approximately \$6,530,000 and \$2,320,000 at December 31, 2009 and 2008, respectively.

The line bears interest based upon a spread above thirty-day LIBOR with an initial increment of 125 basis points above thirty-day LIBOR for the receivables line and 150 basis points above thirty-day LIBOR for the term note. Amortizing over a thirty-six month period, the term note requires monthly principal payments of \$100,000 together with accrued interest be paid until retired. The Company's interest rate spread remained LIBOR plus 150 basis points for the term loan and LIBOR plus 125 basis points for the receivables based line, as of December 31, 2009. The weighted average of interest on the credit facility was approximately 1.53% and the rates are adjusted monthly.

The line carries certain covenants related to the Company's financial performance. Adherence by the Company to the covenants and specific performance by the Company under the covenants directly impacts the Company's

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**Table of Contents****Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)**

compliance with the terms and conditions of the agreement. In the event the Company fails to meet one or more financial covenants, the Company could be deemed in default of its credit agreement. Included among the covenants are a fixed charge coverage ratio and a total funded debt to earnings before interest and taxes, plus depreciation and amortization ratio. As of December 31, 2009, the Company was in compliance with all terms under the credit facility and no events of default existed under the terms of this agreement. Available capacity in excess of outstanding borrowings under the line was approximately \$4.1 million as of December 31, 2009. The credit facility matures on May 31, 2010.

The Company had outstanding standby letters of credit at December 31, 2009 of \$335,000 related to insurance policies. Amounts outstanding for letters of credit reduce the amount available under the Company's line of credit facilities, dollar-for-dollar.

**11. Commitments and Contingencies*****Lease Commitments***

The following is a schedule by year of future minimum payments required under operating leases for various transportation and office equipment and real estate lease commitments that have an initial or remaining non-cancelable lease term as of December 31, 2009.

	<b>Current Operations</b>
For the years ended December 31,	
2010	\$ 480,000
2011	520,000
2012	223,000
2013	40,000
Total	\$ 1,263,000

***Litigation***

In the ordinary course of business, the Company may be a party to a variety of legal actions that affect any business. The Company does not currently anticipate any of these matters or any matters in the aggregate to have a materially adverse effect on the Company's business or its financial position or results of operations.

The Company carries liability and excess umbrella insurance policies that it deems sufficient to cover potential legal claims arising in the normal course of conducting its operations as a transportation company. In the event the Company is required to satisfy a legal claim in excess of this insurance, the cash flows and earnings of the Company could be negatively impacted.

***Regulatory Compliance***

The Company's activities are regulated by state and federal regulatory agencies under requirements that are subject to broad interpretations. The Company cannot predict positions that may be taken by these third parties that could require changes to the manner in which the Company operates.

**12. Equity**

***Convertible Preferred Stock***

The authorized preferred stock of the Company consists of 10,000,000 shares at \$0.001 par value, of which no shares were issued and outstanding as of December 31, 2009 and 2008. The authorized preferred stock is comprised

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**Table of Contents****Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)**

of three classes: Series A Redeemable, Series B Convertible and Series C Redeemable, each with differing terms, rates of interest and conversion rights.

***Common Stock***

Each share of common stock is entitled to one vote. The holders of common stock are also entitled to receive dividend payments whenever funds are legally available and dividends are declared by the Board of Directors (the Board), subject to the prior rights of the holders of all classes of stock outstanding. The Company records stock as issued when the consideration is received or the obligation is incurred.

***Treasury Stock***

In 2005, the Company received 180,000 shares of its Common Stock from the holders thereof in settlement of certain loans and deposits between the Company and these shareholders. The shares were recorded at market price on the dates on which they were acquired by the Company.

***Options and Warrants***

The Company has in place a stock option plan approved by the shareholders for 5,600,000 shares of its common stock. Through the plan, the Company offers stock options to employees and directors which assist in recruiting and retaining these individuals. Under the plan, the Company may also grant restricted stock awards, subject to the satisfaction by the recipient of certain conditions specified in the restricted stock grant.

Options generally become fully vested three to five years from the date of grant and expire five to ten years from the grant date. As of December 31, 2009 the Company has 3,143,000 options outstanding and an additional 2,457,000 options available for future grants under the existing plan.

In addition, the Company has historically issued warrants related to raising capital. As of December 31, 2009, all previously issued warrants have either expired or have been exercised and no outstanding warrants exist at year end.

The following table summarizes the Company's stock option and warrant activity with related information:

	<b>Warrants Options</b>	<b>Exercise Price Range</b>	<b>Weighted Average Exercise Price</b>
<b>Warrants &amp; options outstanding a January 1, 2008</b>	<b>11,769,000</b>	<b>\$ .57 - 2.75</b>	<b>\$ 1.47</b>
Warrants issued	32,000	1.25	1.25
Warrants exercised	(1,008,000)	1.00 - 1.50	1.04
Warrants cancelled/expiring	(4,262,000)	1.15 - 1.40	1.36
Options granted	660,000	0.92 - 1.20	1.41
Options expired/cancelled	(1,330,000)	1.25 - 1.75	1.71

<b>Warrants &amp; options outstanding at December 31, 2008</b>	<b>5,861,000</b>	<b>.57 - 2.75</b>	<b>1.52</b>
Warrants cancelled/expiring	(2,252,000)	1.50 - 2.20	2.05
Options granted	175,000	0.67 - 1.03	0.89
Options expired/cancelled	(641,000)	.079 - 2.75	1.29
<b>Options outstanding at December 31, 2009</b>	<b>3,143,000</b>	<b>\$ .57 - 1.48</b>	<b>\$ 1.14</b>

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**Table of Contents****Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)**

The following table summarizes information about options outstanding and exercisable as of December 31, 2009:

	<b>Outstanding Options</b>			<b>Exercisable Options</b>		
	<b>Number</b>	<b>Weighted</b>	<b>Weighted</b>	<b>Number</b>	<b>Weighted</b>	<b>Weighted</b>
	<b>Outstanding</b>	<b>Average</b>	<b>Average</b>	<b>Exercisable</b>	<b>Average</b>	<b>Average</b>
		<b>Remaining</b>	<b>Price</b>		<b>Remaining</b>	<b>Price</b>
		<b>Life</b>			<b>Life</b>	
<b>Range of Exercise</b>						
\$0.57 - \$1.48	3,143,000	5.1	\$ 1.14	2,697,000	4.6	\$ 1.16

***Equity Funding***

During 2008, the Company issued 5,206,450 shares of its common stock, with 4,800,000 of these shares being issued to the sellers of Concert Group Logistics, LLC to fund the Express-1 Expedited Solutions purchase of certain assets of the company. The remaining 406,450 shares of common stock were issued in conjunction with the exercise of warrants.

All of the securities issued by the Company to holders of warrants were issued in reliance on the exemptions from registration provided by Section 4(2) of the Securities Act of 1933, as amended (the Securities Act) or Rule 506 of Regulation D as promulgated under the Securities Act of 1933. Each of the recipients of the Company's securities represented to the Company that they were an accredited or sophisticated investor, had sufficient liquid assets to sustain a loss of their investment in the Company, had consulted with such independent legal counsel or other advisers as they deemed appropriate to evaluate their investment in the Company, had been afforded the right to ask questions of the Company, and were acquiring the Company's securities solely for their own account as a personal investment.

**13. Acquisitions*****Concert Group Logistics***

On January 31, 2008, the Company completed the purchase of substantially all assets and certain liabilities of Downers Grove, Illinois based Concert Group Logistics, LLC. (Concert LLC). With an effective transaction date of January 1, 2008, the Company completed the purchase through a newly formed subsidiary Concert Group Logistics, Inc.

At closing the Company paid the former owners of Concert LLC total consideration of \$9.0 million in cash and 4.8 million shares of the Company's common stock. The Company received \$3.2 million of assets consisting of cash, receivables, office equipment and other current assets, net of liabilities acquired in the transaction. The Company financed the acquisition through a new line of credit, a new term note payable and cash available from working capital.

The acquisition was accounted for as a purchase and the results of operations of the acquired businesses have been included in the consolidated financial statements from the effective date of the acquisition forward. The Company allocated the cost of the acquisition to the assets acquired and the liabilities assumed based upon estimated fair values. The Company utilized third party analysis in the formulation of its allocations and estimates for this valuation.

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**Table of Contents****Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)**

The following table sets forth the components of intangible assets associated with the acquisition:

	<b>Fair Value</b>	<b>Useful Lives</b>
Trademark/name	\$ 3,070,000	Indefinite
Independent participant network	980,000	5 years
Non-compete agreements	30,000	4 years
Total identifiable intangible assets	\$ 4,080,000	

***First Class***

In January of 2009, the Company purchased certain assets and liabilities from First Class Expediting Services Inc. (FCES). FCES was a Rochester Hills; Michigan based company providing regional expedited transportation in the Midwest. The Company paid the former owners of FCES \$250,000 in cash and received approximately \$40,000 of net assets consisting of primarily fixed assets net of related debt. The Company funded the transaction through cash available from working capital.

For financial reporting purposes, First Class is included with the operating results of Express-1. The Company has recognized identifiable intangible assets of \$210,000 amortizable over a 2-5 year period. The Company has not included proforma statement presentation for First Class due to its immateriality.

***LRG***

On October 1, 2009, CGL purchased certain assets and liabilities of Tampa, Florida based LRG International, Inc. (LRG), an international freight forwarder. The LRG purchase complements and expands CGL's ability to move international freight competitively. The transaction has an effective date of October 1, 2009. LRG's financial activity is included within CGL's segment information.

At closing the Company paid the former owners of LRG \$2 million in cash. The Company used its existing line of credit to finance the transaction. On the one year anniversary, the Company will pay the former owners \$500,000. The transaction also provides for potential earn-outs of \$900,000 provided certain performance criteria are met within the new division of CGL over a 2 year period. The Company recorded a liability of \$737,000 as of December 31, 2009 for these earn-outs. The Company has the discretion of paying the additional consideration in the form of cash, stock or any combination thereof.

The Company accounted for the acquisition as a purchase and included the results of operation of the acquired business in the consolidated financial statements from the effective date of the acquisition.

The following table sets forth the components of identifiable intangible assets associated with the acquisition:



	<b>Fair Value</b>	<b>Useful Lives</b>
Trademark/name	\$ 220,000	5 years
Association memberships	160,000	5 years
Customer list	1,410,000	12 years
Non-compete agreements	60,000	5 years
Total identifiable intangible assets	\$ 1,850,000	

The following unaudited Proforma consolidated information presents the results of operations of the Company for the twelve months ended December 31, 2009 and 2008, as if the acquisition of LRG International, Inc. had taken place at the beginning of each year presented. Proforma results presented within the table do not include adjustments for amortization of intangibles and depreciation of fixed assets as a result of the LRG purchase.

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**Notes to Consolidated Financial Statements (Continued)**

Operating revenue	\$ 106,540,000	\$ 121,713,000
Income from continuing operations before tax	3,409,000	5,225,000
Income from continuing operations	\$ 1,911,000	\$ 3,125,000
Basic income from continuing operations per share	0.06	0.11
Diluted income from continuing operations per share	0.06	0.11

	Year Ended December 31,	
	2009	2008
Current		
Federal	\$ 172,000	\$ 109,000
State	453,000	19,000
	625,000	128,000
Deferred		
Federal	591,000	1,712,000
State	122,000	304,000
	713,000	2,016,000
Total income tax provision	1,338,000	2,144,000
Income tax provision included in discontinued operations	13,000	250,000
Income tax provision included in continuing operations	\$ 1,325,000	\$ 1,894,000

	Year Ended December 31,	
	2009	2008
Income tax provision at statutory rate	\$ 1,038,000	\$ 1,832,000
Increase (decrease) in income tax due to:		

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State tax provision	379,067	326,000
All other non-deductible items	(79,067)	(14,000)
Total provision for income tax	\$ 1,338,000	\$ 2,144,000

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**Table of Contents****Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)**

The tax effects of temporary differences that give rise to significant portions of the current and non-current deferred tax asset at December 31, 2009 and 2008 are as follows:

	<b>Year Ended December 31,</b>	
	<b>2009</b>	<b>2008</b>
<b>Current deferred tax items</b>		
Allowance for doubtful accounts	\$ 90,000	\$ 56,000
Prepaid expenses	(98,000)	(149,000)
Adverse lease accrual		20,000
Charitable contributions		10,000
Accrued expenses	90,000	103,000
Accrued insurance claims	271,000	69,000
Unrealized currency loss		22,000
Net operating loss		362,000
 Total deferred tax asset, current	 \$ 353,000	 \$ 493,000
<b>Non-current deferred tax items</b>		
Property plant & equipment	\$ (138,000)	\$ (107,000)
Amortization expense	(1,615,000)	(999,000)
Accrued expenses	115,000	
Accrued deferred compensation	125,000	130,000
Stock option expense	222,000	206,000
AMT credit		187,000
Net operating loss	135,000	
 Total deferred tax liability, long-term	 (1,156,000)	 (583,000)
 Total deferred liability	 \$ (803,000)	 \$ (90,000)

As of December 31, 2009, the Company has no remaining federal net operating loss carry forward, and state net operating loss carry forwards totaling approximately \$1,900,000 which begin expiring in 2021.

**15. Related Party Transactions**

In January 2008, in conjunction with the Company's purchase of substantially all assets of Concert Group Logistics, LLC (Concert Transaction), Daniel Para, was appointed to the Board of Directors of the Company. Prior to the completion of the Concert Transaction, Mr. Para served as the Chief Executive Officer of Concert Group Logistics, LLC, and was its largest stockholder. The Company purchased substantially all the assets of Concert Group Logistics, LLC for \$9.0 million in cash, 4,800,000 shares of the Company's common stock and the assumption of certain liabilities. The transaction contained performance targets, whereby the former owners of Concert Group Logistics,

LLC could earn up to \$2.0 million of additional consideration. During March of 2009, the final earnout settlement with CGL was completed for consideration totaling \$1.2 million that included a \$1.1 million cash payment in addition to the forgiveness of an \$87,000 debt. The settlement included a general release between the Company and the former owners of Concert Group Logistics, LLC. Subsequent to the release, the Company has no future obligations related to the earnout provisions of the Concert Transaction. As the largest shareholder of Concert Group Logistics, LLC, Mr. Para received, either directly or through his family trusts and partnerships, approximately 85% of the proceeds transferred in the transaction. Immediately after the transaction, Mr. Para became the largest shareholder of the Company, through holdings attributable to himself and Dan Para Investments, LLC.

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**Express-1 Expedited Solutions, Inc.**

**Notes to Consolidated Financial Statements (Continued)**

In April 2009, the Company contracted the services of Daniel Para to serve as the Director of Business Development. Mr. Para will manage all Company activity related to mergers and acquisitions. His remuneration for these services is \$10,000 per month.

In January 2008, in conjunction with the Concert Group Logistics acquisition, the Company entered into a lease for approximately 6,000 square feet of office space located within an office complex at 1430 Branding Avenue, Downers Grove, Illinois 60515. The lease calls for, among other general provisions, rent payments in the amount of \$101,000, \$104,000 and \$107,000 to be paid for 2010 and the two subsequent years thereafter. The building is owned by an Illinois Limited Liability Company, which has within its ownership group, Daniel Para, the former CEO of Concert Group Logistics, LLC.

In August of 2004, the Company acquired Express-1, Inc. and contractually agreed to provide contingent earn-out payments to the former owners of Express-1, provided certain performance goals were achieved. Among the goals were specified revenue growth rates and gross margin requirements. Michael R. Welch and James M. Welch, both Named Executive Officers, were principals in the ownership group of Express-1, Inc. For the years ended December 31, 2005 and 2006, the Company paid \$1,500,000 and \$1,750,000 respectively to the former owners of Express-1, Inc. under the provisions of the purchase agreement. In each of these periods, the Company accrued the payment within its December 31 balance sheet and made the payment in the subsequent year per the terms of the purchase agreement. For 2007, the Company accrued within its December 31, 2007 balance sheet, \$2,000,000 to satisfy the final remaining earn out payment related to the Express-1, Inc. acquisition and subsequently satisfied this obligation through a cash payment during March of 2008.

The above transactions are not necessarily indicative of amounts, terms and conditions that the Company may have received in transactions with unrelated third part

**16. Employee Benefit Plans**

The Company has a defined contribution 401(k) salary reduction plan intended to qualify under section 401(a) of the Internal Revenue Code of 1986 ( 401(k) Plan ). The Salary Savings Plan allows eligible employees, as defined in the plan document, to defer up to fifteen percent of their eligible compensation, with the Company contributing an amount determined at the discretion of the Company's Board of Directors. The Company contributed approximately \$65,000 and \$173,000 to the 401(k) Plan for the years ended December 31, 2009 and 2008, respectively.

The Company also maintains a Non-qualified Deferred Compensation Plan for certain employees. This plan allows participants to defer a portion of their salary on a pretax basis and accumulate tax-deferred earnings plus interest. These deferrals are in addition to those allowed in the Company's 401(k) plans. The Company provides a discretionary matching contribution of 25 percent of the employee contribution, subject to a maximum Company contribution of \$2,500 per employee. The Company's matching contribution expense for such plans was \$0 and \$0 for the years ended December 31, 2009 and 2008, respectively. In addition, the Company contributed \$0, and \$30,000 for the years ended December 31, 2009 and 2008, respectively. This additional contribution to the plan was to fulfill contractual obligations. During the 4th quarter of 2009 the Company decided to terminate this benefit plan effective in January of 2010.

The Company has in place an Employee Stock Ownership Plan ( ESOP ) for all employees. The plan allows employer contributions, at the sole discretion of the board of directors. To be eligible to receive contributions the

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**Table of Contents****Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)**

employee must complete one year of full time service and be employed on the last day of the year. Contributions to the plan vest over a five-year period. The Company did not contribute shares to the ESOP in 2009 or 2008.

	<b>ESOP Shares Awarded</b>	<b>Stock Valuation</b>	<b>Issuance Date</b>	<b>Expense Recognized</b>
Outstanding prior to 2005	25,000	1.20	3/31/2005	\$ 30,000
2005	50,000	0.74	10/6/2006	124,000
2006	90,000	1.38	4/10/2007	101,000
2007	90,000	1.12	12/11/2007	101,000
2008				2,000
2009				40,000
Total	255,000			\$ 398,000

In addition to stock contributions in the ESOP Plan, the Company has on occasion contributed cash to provide for the payment of plan benefits and general plan expenses. The company contributed cash of \$40,000 and \$2,000 to the plan in the years ended December 31, 2009 and 2008, respectively.

**17. Employment Agreements**

The Company has in place with certain managers and executive s employment agreements calling for base compensation payments totaling \$1,382,000, \$929,000 and \$616,000 for the years ending December 31, 2010, 2011, and 2012, respectively. These agreements expire on various dates within the listed periods and also provide for performance based bonus and stock awards, provided the Company s performance meets defined performance objectives. These employment contracts vary in length and provide for continuity of employment pending termination for cause for the covered individuals.



**Table of Contents****Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)****18. Quarterly Financial Data****Express-1 Expedited Solutions, Inc.****Quarterly Financial Data (Unaudited)**

	<b>March 31, 2009</b>	<b>June 30, 2009</b>	<b>September 30, 2009</b>	<b>December 31, 2009</b>
Operating revenues	\$ 20,072,000	\$ 22,243,000	\$ 26,211,000	\$ 31,610,000
Direct expenses	16,856,000	18,606,000	21,482,000	26,452,000
Gross margin	3,216,000	3,637,000	4,729,000	5,158,000
Sales, general and administrative	3,243,000	3,006,000	3,284,000	4,036,000
Other expense	(10,000)	19,000	19,000	23,000
Interest expense	22,000	26,000	26,000	31,000
Income from continuing operations before tax	(39,000)	586,000	1,400,000	1,068,000
Income tax provision	(14,000)	273,000	599,000	467,000
Income from continuing operations	(25,000)	313,000	801,000	601,000
Income from discontinued operations, net of tax	30,000	(25,000)	10,000	
Net income	\$ 5,000	\$ 288,000	\$ 811,000	\$ 601,000
<b>Basic income per share</b>				
Income from continuing operations	\$	\$ 0.01	\$ 0.03	\$ 0.02
Income from discontinued operations				
Net income		0.01	0.03	0.02
<b>Diluted income per share</b>				
Income from continuing operations		0.01	0.02	0.02
Income from discontinued operations				
Net income	\$	\$ 0.01	\$ 0.02	\$ 0.02

**Table of Contents****Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)**

	<b>March 31, 2008</b>	<b>June 30, 2008</b>	<b>September 30, 2008</b>	<b>December 31, 2008</b>
Operating revenues	\$ 23,716,000	\$ 29,675,000	\$ 31,117,000	\$ 24,954,000
Direct expenses	19,606,000	24,925,000	26,164,000	20,933,000
Gross margin	4,110,000	4,750,000	4,953,000	4,021,000
Sales, General and Administrative	3,150,000	3,389,000	3,148,000	2,977,000
Other expense	3,000	12,000	21,000	69,000
Interest expense	80,000	99,000	94,000	81,000
Income from continuing operations before tax	877,000	1,250,000	1,690,000	894,000
Income tax provision	341,000	508,000	665,000	380,000
Income from continuing operations	536,000	742,000	1,025,000	514,000
Income from discontinued operations, net of tax	107,000	32,000	127,000	73,000
Net income	\$ 643,000	\$ 774,000	\$ 1,152,000	\$ 587,000
<b>Basic income per share</b>				
Income from continuing operations	\$ 0.02	\$ 0.02	\$ 0.03	\$ 0.02
Income from discontinued operations				
Net income	0.02	0.02	0.04	0.02
<b>Diluted income per share</b>				
Income from continuing operations	0.01	0.02	0.04	0.02
Income from discontinued operations				
Net income	\$ 0.02	\$ 0.02	\$ 0.04	\$ 0.02

**19. Operating Segments**

The Company has three reportable segments based on the type of service provided, to its customers:

Express-1, which provides expedited transportation services throughout North America.

Concert Group Logistics, which provides domestic and international freight forwarding services through a network of independently owned stations, and

Bounce Logistics which provides premium freight brokerage services for truckload shipments needing a high degree of customer service.

The costs of the Company's Board of Directors, executive team and certain corporate costs associated with operating as a public company are referred to as corporate charges. In addition to the aforementioned items, the Company also commonly records items such as its income tax provision and other charges that are reported on a consolidated basis within the corporate classification item.

The accounting policies of the reportable segments are the same as those described in the summary of significant accounting policies. Substantially all intercompany sales prices are market based. The Company evaluates performance based on operating income of the respective business segments.

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Table of Contents**Express-1 Expedited Solutions, Inc.****Notes to Consolidated Financial Statements (Continued)**

The following schedule identifies select financial data for each of the business segments.

**Express-1 Expedited Solutions, Inc**  
**Business Unit Data**

		<b>Concert Group</b>				<b>Total Continuing Operations</b>	<b>Discontinued Operations</b>
<b>ended December 31, 2009</b>	<b>Express-1</b>	<b>Logistics</b>	<b>Bounce</b>	<b>Corporate</b>	<b>Eliminations</b>		
	\$ 50,642,000	\$ 41,162,000	\$ 10,425,000		\$ (2,093,000)	\$ 100,136,000	\$
Income (loss) from operations	3,446,000	1,121,000	458,000	(1,854,000)		3,171,000	
Depreciation and amortization	711,000	452,000	27,000			1,190,000	
Impairment expense		76,000	24,000	5,000		105,000	
Gain (loss) on sale of assets				1,325,000		1,325,000	
	7,737,000	9,222,000				16,959,000	
	23,381,000	23,509,000	2,150,000	16,858,000	(16,859,000)	49,039,000	
<b>ended December 31, 2008</b>							
	52,639,000	51,136,000	7,011,000		(1,324,000)	109,462,000	4
Income (loss) from operations	5,115,000	1,711,000	(34,000)	(1,622,000)		5,170,000	
Depreciation and amortization	697,000	339,000	14,000			1,050,000	
Impairment expense		332,000		22,000		354,000	
Gain (loss) on sale of assets				1,894,000		1,894,000	
	7,737,000	7,178,000				14,915,000	
	\$ 20,025,000	\$ 19,026,000	\$ 1,120,000	\$ 13,678,000	\$ (12,810,000)	\$ 41,039,000	\$

(1) The total assets of the Express-1 Dedicated business unit have been transferred to the Company's other operations.

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b) *Exhibits*

The following exhibits are filed with this Form 10-K or incorporated herein by reference to the document set forth next to the exhibit listed below:

Exhibit

- 3.1 Amended and Restated Certificate of Incorporation of Segmentz, Inc., dated May 17, 2005, filed as Exhibit 3.1 to Form 10-K on March 27, 2008, and incorporated herein by reference.
  - 3.2 Certificate of Amendment to the Certificate of Incorporation of Segmentz, Inc., dated May 31, 2006, filed as Exhibit 3 to Form 8-K on June 7, 2006, and incorporated herein by reference.
  - 3.3 Certificate of Amendment to the Certificate of Incorporation of Express-1 Expedited Solutions, Inc., dated June 20, 2007, filed as Exhibit 3.1 to Form 10-Q on August 14, 2007, and incorporated herein by reference.
  - 3.4 Amended and Restated Bylaws of Express-1 Expedited Solutions, Inc., dated June 20, 2007, filed as Exhibit 3.2 to Form 10-Q on August 14, 2007, and incorporated herein by reference.
  - 3.5 2nd Amended and Restated Bylaws of Express-1 Expedited Solutions, Inc., dated August 30, 2007, filed as Exhibit 3.2 to Form 8-K/A on September 14, 2007, and incorporated herein by reference.
  - 10.1 Asset Purchase Agreement by and among Express-1 Expedited Solutions, Inc., Concert Group Logistics, Inc. and LRG International, Inc., dated October 5, 2009, filed as an exhibit to Form 8-K on October 5, 2009, and incorporated herein by reference.
  - 10.2 Executive Employment Agreement between Express-1 Expedited Solutions, Inc. and David G. Yoder, dated October 20, 2009.
  - 10.3 Mutual Release Agreement Related to EBITDA and Earnout Provisions between Express-1 Expedited Solutions, Inc. and Concert Group Logistics, LLC and its shareholders, dated February 27, 2009, filed as Exhibit 10.6 to Form 10-K on March 30, 2009 and incorporated herein by reference.
  - 14 Code of Ethics, filed as Exhibit 14 to Form 10-QSB on March 13, 2005, and incorporated herein by reference.
  - 21 Subsidiaries of the Registrant.
  - 23 Consent of Auditors, Pender Newkirk & Company LLP
  - 31.1 Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
  - 31.2 Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
  - 32.1 Certification of the Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  
(This exhibit shall not be deemed filed for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended or otherwise subject to the liability of that section. Further, this exhibit shall not be deemed incorporated by reference into any other filing under the Security Act of 1933, as amended, or by the Security Exchange Act of 1934, as amended.)
  - 32.2 Certification of the Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  
(This exhibit shall not be deemed filed for the purposes of Section 18 of the Securities Exchange Act of 1934 as amended or otherwise subject to the liability of that section. Further, this exhibit shall not be deemed incorporated by reference into any other filing under the Security Act of 1933, as amended, or by the Security Exchange Act of 1934, as amended.)
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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this Annual Report on Form 10-K to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of St. Joseph, MI, on March 26, 2010.

EXPRESS-1 EXPEDITED SOLUTIONS, INC.

By: /s/ Michael R. Welch  
Michael R. Welch  
(*Chief Executive Officer, President and Director*)

By: /s/ David G. Yoder  
David G. Yoder  
(*Chief Financial Officer*)

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, this Annual Report on Form 10-K has been signed by the following persons in the capacities indicated:

<b>Signature</b>	<b>Title</b>	<b>Date</b>
/s/ Jim Martell	Chairman of the Board of Directors	March 26, 2010
Jim Martell		
/s/ Michael R. Welch	Chief Executive Officer and Director	March 26, 2010
Michael R. Welch		
/s/ David G. Yoder	Chief Financial Officer	March 26, 2010
David G. Yoder		
/s/ Jennifer Dorris	Director and Chairperson of Audit Committee	March 26, 2010
Jennifer Dorris		
/s/ Jay Taylor	Director	March 26, 2010
Jay Taylor		
/s/ John Affleck-Graves	Director	March 26, 2010
John Affleck-Graves		
/s/ Calvin (Pete) Whitehead	Director	March 26, 2010

Pete Whitehead

/s/ Dan Para

Director

March 26, 2010

Dan Para