

BED BATH & BEYOND INC

Form 10-Q

October 05, 2010

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d)**  
**of the Securities Exchange Act of 1934**

**For the quarterly period ended August 28, 2010**

**Commission File Number 0-20214**

**BED BATH & BEYOND INC.**

(Exact name of registrant as specified in its charter)

**New York**

(State of incorporation)

**11-2250488**

(IRS Employer Identification No.)

**650 Liberty Avenue, Union, New Jersey 07083**

(Address of principal executive offices) (Zip Code)

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Registrant's telephone number, including area code: 908/688-0888

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒

Accelerated filer ☐

Non-accelerated filer ☐ (Do not check if a smaller reporting company)

Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

## Number of shares outstanding of the issuer's Common Stock:

Class
Common Stock - \$0.01 par value

Outstanding at August 28, 2010
259,110,849

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Table of Contents**BED BATH & BEYOND INC. AND SUBSIDIARIES***Consolidated Balance Sheets**(in thousands, except per share data)**(unaudited)*

	August 28, 2010	February 27, 2010
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 1,040,504	\$ 1,096,100
Short term investment securities	602,223	431,476
Merchandise inventories	1,903,096	1,759,703
Other current assets	306,571	276,066
Total current assets	3,852,394	3,563,345
Long term investment securities	132,242	132,860
Property and equipment, net	1,105,297	1,119,292
Other assets	350,079	336,633
Total assets	\$ 5,440,012	\$ 5,152,130
<b>Liabilities and Shareholders' Equity</b>		
Current liabilities:		
Accounts payable	\$ 771,752	\$ 611,163
Accrued expenses and other current liabilities	306,316	281,730
Merchandise credit and gift card liabilities	179,119	172,804
Current income taxes payable	25,244	83,857
Total current liabilities	1,282,431	1,149,554
Deferred rent and other liabilities	262,198	246,273
Income taxes payable	110,642	103,399
Total liabilities	1,655,271	1,499,226
Shareholders' equity:		
Preferred stock - \$0.01 par value; authorized - 1,000 shares; no shares issued or outstanding		
Common stock - \$0.01 par value; authorized - 900,000 shares; issued 323,548 and 320,553 shares, respectively; outstanding 259,111 and 262,898 shares, respectively	3,236	3,206
Additional paid-in capital	1,112,138	1,020,515
Retained earnings	5,074,262	4,754,954
Treasury stock, at cost; 64,437 and 57,655 shares, respectively	(2,404,835)	(2,126,499)
Accumulated other comprehensive (loss) income	(60)	728
Total shareholders' equity	3,784,741	3,652,904
Total liabilities and shareholders' equity	\$ 5,440,012	\$ 5,152,130

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See accompanying Notes to Consolidated Financial Statements.

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**BED BATH & BEYOND INC. AND SUBSIDIARIES**

*Consolidated Statements of Earnings*

*(in thousands, except per share data)*

*(unaudited)*

	Three Months Ended		Six Months Ended	
	August 28, 2010	August 29, 2009	August 28, 2010	August 29, 2009
Net sales	\$ 2,136,730	\$ 1,914,909	\$ 4,059,781	\$ 3,609,249
Cost of sales	1,261,812	1,141,516	2,409,827	2,169,038
Gross profit	874,918	773,393	1,649,954	1,440,211
Selling, general and administrative expenses	578,016	551,362	1,127,658	1,075,876
Operating profit	296,902	222,031	522,296	364,335
Interest income	327	1,476	843	3,243
Earnings before provision for income taxes	297,229	223,507	523,139	367,578
Provision for income taxes	115,474	87,976	203,831	144,875
Net earnings	\$ 181,755	\$ 135,531	\$ 319,308	\$ 222,703
Net earnings per share - Basic	\$ 0.71	\$ 0.53	\$ 1.24	\$ 0.87
Net earnings per share - Diluted	\$ 0.70	\$ 0.52	\$ 1.22	\$ 0.86
Weighted average shares outstanding - Basic	257,013	257,814	258,207	257,378
Weighted average shares outstanding - Diluted	259,928	259,940	261,783	259,352

See accompanying Notes to Consolidated Financial Statements.

Table of Contents**BED BATH & BEYOND INC. AND SUBSIDIARIES***Consolidated Statements of Cash Flows**(in thousands, unaudited)*

	<b>Six Months Ended</b>	
	<b>August 28, 2010</b>	<b>August 29, 2009</b>
<b>Cash Flows from Operating Activities:</b>		
Net earnings	\$ 319,308	\$ 222,703
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation	89,882	89,746
Stock-based compensation	22,636	22,137
Tax benefit from stock-based compensation	(2,660)	(964)
Deferred income taxes	(11,281)	(13,943)
Other	(694)	(12)
(Increase) decrease in assets:		
Merchandise inventories	(143,393)	(113,038)
Trading investment securities	(1,859)	(4,071)
Other current assets	(29,525)	(32,756)
Other assets	(2,562)	302
Increase (decrease) in liabilities:		
Accounts payable	168,903	183,176
Accrued expenses and other current liabilities	24,322	19,123
Merchandise credit and gift card liabilities	6,315	(2,283)
Income taxes payable	(51,370)	11,318
Deferred rent and other liabilities	16,080	10,968
Net cash provided by operating activities	404,102	392,406
<b>Cash Flows from Investing Activities:</b>		
Purchase of held-to-maturity investment securities	(780,750)	
Redemption of held-to-maturity investment securities	555,020	
Redemption of available-for-sale investment securities	14,025	27,245
Redemption of trading investment securities	42,825	
Capital expenditures	(83,574)	(67,631)
Net cash used in investing activities	(252,454)	(40,386)
<b>Cash Flows from Financing Activities:</b>		
Proceeds from exercise of stock options	70,054	45,663
Excess tax benefit from stock-based compensation	1,038	2,778
Repurchase of common stock, including fees	(278,336)	(33,069)
Net cash (used in) provided by financing activities	(207,244)	15,372
Net (decrease) increase in cash and cash equivalents	(55,596)	367,392
Cash and cash equivalents:		

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Beginning of period		1,096,100		668,209
End of period	\$	1,040,504	\$	1,035,601

See accompanying Notes to Consolidated Financial Statements.



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**BED BATH & BEYOND INC. AND SUBSIDIARIES**

*Notes to Consolidated Financial Statements*

*(unaudited)*

***1) Basis of Presentation***

The accompanying consolidated financial statements have been prepared without audit. In the opinion of management, the accompanying consolidated financial statements contain all adjustments (consisting of only normal recurring accruals and elimination of intercompany balances and transactions) necessary to present fairly the financial position of Bed Bath & Beyond Inc. and subsidiaries (the Company) as of August 28, 2010 and February 27, 2010 and the results of its operations for the three and six months ended August 28, 2010 and August 29, 2009, respectively, and its cash flows for the six months ended August 28, 2010 and August 29, 2009, respectively.

The accompanying unaudited consolidated financial statements are presented in accordance with the requirements for Form 10-Q and consequently do not include all the disclosures normally required by U.S. generally accepted accounting principles (GAAP). Reference should be made to Bed Bath & Beyond Inc.'s Annual Report on Form 10-K for the fiscal year ended February 27, 2010 for additional disclosures, including a summary of the Company's significant accounting policies, and to subsequently filed Forms 8-K.

The Company exhibits less seasonality than many other retail businesses, although sales levels are generally higher in the calendar months of August, November and December, and generally lower in February.

***2) Fair Value Measurements***

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (i.e. the exit price) in an orderly transaction between market participants at the measurement date. In determining fair value, the Company uses various valuation approaches, including quoted market prices and discounted cash flows. The hierarchy for inputs used in measuring fair value maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Observable inputs are inputs that market participants would use in pricing the asset or liability developed based on market data obtained from independent sources. Unobservable inputs are inputs that reflect a company's judgment concerning the assumptions that market participants would use in pricing the asset or liability developed based on the best information available under the circumstances. The fair value hierarchy is broken down into three levels based on the reliability of inputs as follows:

- Level 1 Valuations based on quoted prices in active markets for identical instruments that the Company is able to access. Since valuations are based on quoted prices that are readily and regularly available in an active market, valuation of these products does not entail a significant degree of judgment.

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- Level 2 Valuations based on quoted prices in active markets for instruments that are similar, or quoted prices in markets that are not active for identical or similar instruments, and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets.

- Level 3 Valuations based on inputs that are unobservable and significant to the overall fair value measurement.

As of August 28, 2010, the Company's financial assets utilizing Level 1 inputs include long term investment securities traded on active securities exchanges. The Company did not have any financial assets utilizing Level 2 inputs. Financial assets utilizing Level 3 inputs included short term and long term investments in auction rate securities consisting of preferred shares of closed end municipal bond funds (See Investment Securities, Note 4).

To the extent that valuation is based on models or inputs that are less observable or unobservable in the market, the determination of fair value requires more judgment. Accordingly, the Company's degree of judgment exercised in determining fair value is greatest for instruments categorized in Level 3. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an asset or liability must be classified in its entirety based on the lowest level of input that is significant to the measurement of fair value.

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Valuation techniques used by the Company must be consistent with at least one of the three possible approaches: the market approach, income approach and/or cost approach. The Company's Level 1 valuations are based on the market approach and consist primarily of quoted prices for identical items on active securities exchanges. The Company's Level 3 valuations of auction rate securities are based on the income approach, specifically, discounted cash flow analyses which utilize significant inputs based on the Company's estimates and assumptions. Inputs include current coupon rates and expected maturity dates.

The following table presents the valuation of the Company's financial assets as of August 28, 2010 measured at fair value on a recurring basis by input level:

(in millions)	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Unobservable Inputs (Level 3)	Total
Short term - available-for-sale securities:			
Auction rate securities	\$	\$ 2.4	\$ 2.4
Long term - available-for-sale securities:			
Auction rate securities		118.3	118.3
Long term - trading securities:			
Nonqualified deferred compensation plan assets	13.9		13.9
Total	\$ 13.9	\$ 120.7	\$ 134.6

The following table presents the changes in the Company's financial assets that are measured at fair value on a recurring basis using significant unobservable inputs (Level 3):

(in millions)	Auction Rate Securities	Put Option	Total Significant Unobservable Inputs (Level 3)
Balance on February 27, 2010, net of temporary valuation adjustment	\$ 176.3	\$ 2.3	\$ 178.6
Change in temporary valuation adjustment included in accumulated other comprehensive (loss) income	(1.0)		(1.0)
Unrealized gain included in earnings (1)	2.3		2.3
Change in valuation of Put Option		(2.3)	(2.3)
Redemptions at par	(56.9)		(56.9)
Balance on August 28, 2010, net of temporary valuation adjustment	\$ 120.7	\$	\$ 120.7

(1) None of the gains for the period included in earnings relate to assets still held on August 28, 2010.

Subsequent to the end of the second quarter of fiscal 2010 through September 13, 2010, the Company additionally redeemed approximately \$2.4 million of short term available-for-sale securities at par.

## Fair Value of Financial Instruments

The Company's financial instruments include cash and cash equivalents, investment securities, accounts payable and certain other liabilities. The Company's investment securities consist primarily of U.S. Treasury securities, which are stated at amortized cost, and auction rate securities, which are stated at their approximate fair value. The book value of all financial instruments is representative of their fair values.

***3) Cash and Cash Equivalents***

Included in cash and cash equivalents are credit and debit card receivables from banks, which typically settle within five business days, of \$71.9 million and \$56.0 million as of August 28, 2010 and February 27, 2010, respectively.

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## 4) Investment Securities

The Company's investment securities as of August 28, 2010 and February 27, 2010 are as follows:

(in millions)	August 28, 2010	February 27, 2010
Available-for-sale securities:		
Short term	\$ 2.4	\$ 15.0
Long term	118.3	120.8
Trading securities:		
Short term		40.5
Long term	13.9	12.1
Held-to-maturity securities:		
Short term	599.8	373.6
Put option:		
Short term		2.3
Total investment securities	\$ 734.4	\$ 564.3

## Auction Rate Securities

As of August 28, 2010 and February 27, 2010, the Company's available-for-sale investment securities represented approximately \$123.8 million and approximately \$137.9 million par value of auction rate securities, respectively, less temporary valuation adjustments of approximately \$3.1 million and \$2.1 million, respectively. Since these valuation adjustments are deemed to be temporary, they are recorded in accumulated other comprehensive (loss) income, net of a related tax benefit, and did not affect the Company's earnings. These securities at par are invested in preferred shares of closed end municipal bond funds, which are required, pursuant to the Investment Company Act of 1940, to maintain minimum asset coverage ratios of 200%. All of these available-for-sale investments carried triple-A credit ratings from one or more of the major credit rating agencies as of August 28, 2010 and February 27, 2010, and none of them are mortgage-backed debt obligations. The Company believes that the unrealized losses are temporary and reflect the investments' current lack of liquidity. As of August 28, 2010 and February 27, 2010, the Company's available-for-sale investments have been in a continuous unrealized loss position for 12 months or more. Due to their lack of liquidity, the Company classified approximately \$118.3 million and \$120.8 million of these investments as long term investment securities at August 28, 2010 and February 27, 2010, respectively. During the six months ended August 28, 2010, approximately \$14.1 million of these securities were redeemed at par. Subsequent to the end of the second quarter of fiscal 2010 through September 13, 2010, the Company additionally redeemed approximately \$2.4 million of short term available-for-sale securities at par.

As of February 27, 2010, the Company's trading investment securities included approximately \$40.5 million at fair value (\$42.8 million at par) of additional auction rate securities which were invested in securities collateralized by student loans. As of February 27, 2010, all of these securities carried triple-A credit ratings from one or more of the major credit rating agencies and were more than 100% collateralized with approximately 90% of such collateral in the aggregate being guaranteed by the United States government. In fiscal 2008, the Company entered into an agreement (the "Agreement") with the investment firm that sold the Company these securities. By entering into the Agreement, the Company (1) received the right ( "Put Option") to sell these auction rate securities back to the investment firm at par, at its sole discretion, anytime during the period from June 30, 2010 through July 2, 2012, and (2) gave the investment firm the right to purchase these auction rate securities or sell them on the Company's behalf at par anytime after the execution of the Agreement through July 2, 2012. The Company elected to measure the Put

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Option at fair value. During the first six months of fiscal 2010, pursuant to the Agreement, the remaining \$42.8 million of these securities were redeemed at par. Prior to the redemption of these securities, during the six months ended August 28, 2010, the Company recognized a pre-tax unrealized gain of approximately \$2.3 million to reflect the increase in the fair value of these securities and also recorded a pre-tax loss of approximately \$2.3 million to reflect the decrease in the fair value of the Put Option, which resulted in no net impact to the consolidated statement of earnings.

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*U.S. Treasury Securities*

As of August 28, 2010 and February 27, 2010, the Company's short term held-to-maturity securities included approximately \$599.8 million and approximately \$373.6 million, respectively, of U.S. Treasury Bills with remaining maturities of less than one year. These securities are stated at their amortized cost which approximates fair value.

*Other trading investment securities*

The Company's other trading investment securities, which are provided as investment options to the participants of the nonqualified deferred compensation plan, are stated at fair market value. The values of these trading investment securities included in the table above are approximately \$13.9 million and \$12.1 million as of August 28, 2010 and February 27, 2010, respectively.

**5) Property and Equipment**

As of August 28, 2010 and February 27, 2010, included in property and equipment, net is accumulated depreciation and amortization of \$1.3 billion and \$1.2 billion, respectively.

**6) Stock-Based Compensation**

The Company measures all employee stock-based compensation awards using a fair value method and records such expense in its consolidated financial statements. Currently, the Company's stock-based compensation relates to restricted stock awards and stock options. The Company's restricted stock awards are considered nonvested share awards.

Stock-based compensation expense for the three and six months ended August 28, 2010 was approximately \$10.8 million (\$6.6 million after tax or \$0.03 per diluted share) and approximately \$22.6 million (\$13.8 million after tax or \$0.05 per diluted share), respectively. Stock-based compensation expense for the three and six months ended August 29, 2009 was approximately \$11.1 million (\$6.7 million after tax or \$0.03 per diluted share) and approximately \$22.1 million (\$13.4 million after tax or \$0.05 per diluted share), respectively. In addition, the amount of stock-based compensation cost capitalized for the six months ended August 28, 2010 and August 29, 2009 was approximately \$0.6 million.

*Incentive Compensation Plans*

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The Company currently grants awards under the Bed Bath & Beyond 2004 Incentive Compensation Plan (the "2004 Plan"). The 2004 Plan is a flexible compensation plan that enables the Company to offer incentive compensation through stock options, restricted stock awards, stock appreciation rights and performance awards, including cash awards. Under the 2004 Plan, grants are determined by the Compensation Committee for those awards granted to executive officers and by an appropriate committee for all other awards granted. Awards of stock options and restricted stock generally vest in five equal annual installments beginning one to three years from the date of grant.

Prior to fiscal 2004, the Company had adopted various stock option plans (the "Prior Plans"), all of which solely provided for the granting of stock options. Upon adoption of the 2004 Plan, the common stock available under the Prior Plans became available for issuance under the 2004 Plan. No further option grants may be made under the Prior Plans, although outstanding awards under the Prior Plans will continue to be in effect.

Under the 2004 Plan and the Prior Plans, an aggregate of 83.4 million shares of common stock were authorized for issuance. The Company generally issues new shares for stock option exercises and restricted stock awards. As of August 28, 2010, unrecognized compensation expense related to the unvested portion of the Company's stock options and restricted stock awards was \$27.8 million and \$120.8 million, respectively, which is expected to be recognized over a weighted average period of 3.2 years and 4.5 years, respectively.

### *Stock Options*

Stock option grants are issued at fair market value on the date of grant and generally become exercisable in five equal annual installments beginning one to three years from the date of grant. Option grants for stock options issued prior to May 10, 2004 expire ten years after the date of grant. Option grants for stock options issued since May 10, 2004 expire eight years after the date of grant. All option grants are nonqualified.

The fair value of the stock options granted was estimated on the date of the grant using a Black-Scholes option-pricing model that uses the assumptions noted in the following table. During the first quarter of fiscal 2010, the Company granted approximately 0.5 million stock options. No stock options were granted during the second quarter of fiscal 2010.



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Black-Scholes Valuation Assumptions (1)	Six Months Ended	
	August 28, 2010	August 29, 2009
Weighted Average Expected Life (in years) (2)	6.1	6.3
Weighted Average Expected Volatility (3)	33.70%	40.39%
Weighted Average Risk Free Interest Rates (4)	2.56%	2.45%
Expected Dividend Yield		

(1) Forfeitures are estimated based on historical experience.

(2) The expected life of stock options is estimated based on historical experience.

(3) Expected volatility is based on the average of historical and implied volatility. The historical volatility is determined by observing actual prices of the Company's stock over a period commensurate with the expected life of the awards. The implied volatility represents the implied volatility of the Company's call options, which are actively traded on multiple exchanges, had remaining maturities in excess of twelve months, had market prices close to the exercise prices of the employee stock options and were measured on the stock option grant date.

(4) Based on the U.S. Treasury constant maturity interest rate whose term is consistent with the expected life of the stock options.

Changes in the Company's stock options for the six months ended August 28, 2010 were as follows:

(Shares in thousands)	Number of Stock Options	Weighted Average Exercise Price
Options outstanding, beginning of period	13,457	\$ 35.62
Granted	515	45.20
Exercised	(2,099)	33.37
Forfeited or expired	(18)	37.99
Options outstanding, end of period	11,855	\$ 36.43
Options exercisable, end of period	9,353	\$ 36.49

The weighted average fair value for the stock options granted during the first six months of fiscal 2010 and 2009 was \$17.05 and \$12.33, respectively. The weighted average remaining contractual term and the aggregate intrinsic value for options outstanding as of August 28, 2010 was 3.1 years and \$25.4 million, respectively. The weighted average remaining contractual term and the aggregate intrinsic value for options exercisable as of August 28, 2010 was 2.5 years and \$17.6 million, respectively. The total intrinsic value for stock options exercised during the first six months of fiscal 2010 and 2009 was \$25.4 million and \$39.8 million, respectively.

Net cash proceeds from the exercise of stock options for fiscal 2010 were \$70.1 million and the net associated income tax detriment was \$1.6 million.

## *Restricted Stock*

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Restricted stock awards are issued and measured at fair market value on the date of grant and generally become exercisable in five equal annual installments beginning one to three years from the date of grant. Vesting of restricted stock awarded to certain of the Company's executives is dependent on the Company's achievement of a performance-based test for the fiscal year of grant, and assuming achievement of the performance-based test, time vesting, subject, in general, to the executive remaining in the Company's employ on specified vesting dates. The Company recognizes compensation expense related to these awards based on the assumption that the performance-based test will be achieved. Vesting of restricted stock awarded to the Company's other employees is based solely on time vesting.

Changes in the Company's restricted stock for the six months ended August 28, 2010 were as follows:

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(Shares in thousands)	Number of Restricted Shares	Weighted Average Grant-Date Fair Value
Unvested restricted stock, beginning of period	4,446	\$ 33.49
Granted	959	44.79
Vested	(657)	36.32
Forfeited	(64)	33.17
Unvested restricted stock, end of period	4,684	\$ 35.41

**7) Shareholders Equity**

Between December 2004 and September 2007, the Company's Board of Directors authorized, through several share repurchase programs, the repurchase of \$2.950 billion of its shares of common stock. The Company was authorized to make repurchases from time to time in the open market or through other parameters approved by the Board of Directors pursuant to existing rules and regulations. The Company also purchases shares of its common stock to cover employee related taxes withheld on vested restricted stock awards. In the first six months of fiscal 2010, the Company repurchased approximately 6.8 million shares of its common stock for a total cost of approximately \$278.3 million, bringing the aggregate total of common stock repurchased to approximately 64.4 million shares for a total cost of approximately \$2.4 billion since the initial authorization in December 2004.

**8) Earnings Per Share**

The Company presents earnings per share on a basic and diluted basis. Basic earnings per share is computed by dividing net earnings by the weighted average number of shares outstanding. Diluted earnings per share is computed by dividing net earnings by the weighted average number of shares outstanding including the dilutive effect of stock-based awards as calculated under the treasury stock method.

Stock-based awards for the three and six months ended August 28, 2010 of approximately 3.5 million and 2.4 million, respectively, and for the three and six months ended August 29, 2009 of approximately 12.6 million and 14.0 million, respectively, were excluded from the computation of diluted earnings per share as the effect would be anti-dilutive.

**9) Lines of Credit**

At August 28, 2010, the Company maintained two uncommitted lines of credit of \$100 million each, with expiration dates of September 3, 2010 and February 28, 2011, respectively. Subsequent to the end of the second fiscal quarter of 2010, the expiration date on the line of credit that expired on September 3, 2010 was extended to September 2, 2011. These uncommitted lines of credit are currently and are expected to be used for letters of credit in the ordinary course of business. During the first six months of fiscal 2010, the Company did not have any direct borrowings under the uncommitted lines of credit. Although no assurances can be provided, the Company intends to renew both uncommitted lines of credit before the respective expiration dates.

***10) Supplemental Cash Flow Information***

The Company paid income taxes of \$268.2 million and \$147.6 million in the first six months of fiscal 2010 and 2009, respectively.

The Company recorded an accrual for capital expenditures of \$13.4 million and \$6.6 million as of August 28, 2010 and August 29, 2009, respectively.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**Overview**

Bed Bath & Beyond Inc. and subsidiaries (the "Company") is a chain of retail stores, operating under the names Bed Bath & Beyond ("BBB"), Christmas Tree Shops ("CTS"), Harmon and Harmon Face Values ("Harmon") and buybuy BABY. In addition, the Company is a partner in a joint venture which operates two stores in the Mexico City market under the name Home & More. The Company sells a wide assortment of domestics merchandise and home furnishings. Domestics merchandise includes categories such as bed linens and related items, bath items and kitchen textiles. Home furnishings include categories such as kitchen and tabletop items, fine tabletop, basic housewares, general home furnishings, consumables and certain juvenile products. The Company's objective is to be a customer's first choice for products and services in the categories offered, in the markets in which the Company operates.

The Company's strategy is to achieve this objective through excellent customer service, an extensive breadth and depth of assortment, everyday low prices, introduction of new merchandising offerings and development of its infrastructure.

While it appears that the economic environment has stabilized, persistent high unemployment and uncertainty in the economy could continue to pressure consumers and affect their spending. The Company cannot predict whether, when or the manner in which these economic conditions will change.

In light of the risks posed by the current macroeconomic environment, the Company continues to systematically review all expenditures with the goal of prudently managing its business. At the same time, the Company remains committed to making the required investments in its infrastructure to help position the Company for continued success. The Company continues to review and prioritize its capital needs while continuing to make investments, principally for new stores, existing store improvements, information technology enhancements, and other projects whose impact is considered important to its future.

For the three months ended August 28, 2010, the Company experienced an approximate 7.4% increase in comparable store sales as compared with an approximate 0.6% decrease in comparable store sales for the three months ended August 29, 2009. Net sales and comparable store sales for the second quarter of fiscal 2010 reflected continued consumer acceptance of the Company's merchandise offerings. Net sales and comparable store sales for the second quarter of fiscal 2009 were negatively affected by the economic slowdown.

The following represents an overview of the Company's financial performance for the periods indicated:

- For the three and six months ended August 28, 2010, the Company's net sales were \$2.137 billion and \$4.060 billion, respectively, an increase of approximately 11.6% and 12.5%, respectively, as compared with the three and six months ended August 29, 2009.

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- Comparable store sales for the fiscal second quarter of 2010 increased by approximately 7.4% as compared with a decrease of approximately 0.6% for the corresponding period last year. For the six months ended August 28, 2010, comparable store sales increased by approximately 7.9% as compared with a decrease of approximately 1.1% for the six months ended August 29, 2009.

A store is considered a comparable store when it has been open for twelve full months following its grand opening period (typically four to six weeks). Stores relocated or expanded are excluded from comparable store sales if the change in square footage would cause meaningful disparity in sales over the prior period. In the case of a store to be closed, such store's sales are not considered comparable once the store closing process has commenced.

- Gross profit for the three months ended August 28, 2010 was \$874.9 million, or 40.9% of net sales, compared with \$773.4 million, or 40.4% of net sales, for the three months ended August 29, 2009. Gross profit for the six months ended August 28, 2010 was \$1.650 billion, or 40.6% of net sales, compared with \$1.440 billion, or 39.9% of net sales, for the six months ended August 29, 2009.

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- Selling, general and administrative expenses ( SG&A ) for the three months ended August 28, 2010 were \$578.0 million, or 27.1% of net sales, compared with \$551.4 million, or 28.8% of net sales, for the three months ended August 29, 2009. SG&A for the six months ended August 28, 2010 were \$1.128 billion, or 27.8% of net sales, compared with \$1.076 billion, or 29.8% of net sales, for the six months ended August 29, 2009.

- The effective tax rate was 38.9% and 39.0% for the three and six months ended August 28, 2010, and 39.4% for the three and six months ended August 29, 2009, respectively.

- For the three and six months ended August 28, 2010, the Company's net earnings per diluted share were \$0.70 (\$181.8 million) and \$1.22 (\$319.3 million), respectively, compared with net earnings per diluted share of \$0.52 (\$135.5 million) and \$0.86 (\$222.7 million) for the three and six months ended August 29, 2009.

Capital expenditures for the six months ended August 28, 2010 and August 29, 2009 were \$83.6 million and \$67.6 million, respectively.

***Results of Operations***

*Net Sales*

Net sales for the three months ended August 28, 2010 were \$2.137 billion, an increase of \$221.8 million or approximately 11.6% over net sales of \$1.915 billion for the corresponding quarter last year. For the three months ended August 28, 2010, approximately 63.5% of the increase in net sales was attributable to the increase in comparable store sales and the balance of the increase was primarily attributable to an increase in the Company's new store sales.

For the three months ended August 28, 2010, comparable store sales for 1,035 stores represented \$2.035 billion of net sales and for the three months ended August 29, 2009, comparable store sales for 969 stores represented \$1.820 billion of net sales. The number of stores includes only those which constituted a comparable store for the entire respective fiscal period. The increase in comparable store sales for the three months ended August 28, 2010 was approximately 7.4%, as compared with a decrease of approximately 0.6% for the comparable period last year. Net sales and comparable store sales for the three months ended August 28, 2010 reflected continued consumer acceptance of the Company's merchandise offerings. Net sales and comparable store sales for the three months ended August 29, 2009 were negatively affected by the economic slowdown.

Sales of domestics merchandise and home furnishings for the Company accounted for approximately 43% and 57% of net sales, respectively, for the three months ended August 28, 2010 and approximately 44% and 56% of net sales, respectively, for the three months ended August 29, 2009.

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For the six months ended August 28, 2010, net sales were \$4.060 billion, an increase of \$450.5 million or approximately 12.5% over net sales of \$3.609 billion for the corresponding six months last year. For the six months ended August 28, 2010, approximately 62.4% of the increase in net sales was attributable to the increase in comparable store sales and the balance of the increase was primarily attributable to an increase in the Company's new store sales.

For the six months ended August 28, 2010, comparable store sales for 1,015 stores represented \$3.846 billion of net sales and for the six months ended August 29, 2009, comparable store sales for 943 stores represented \$3.417 billion of net sales. The number of stores includes only those which constituted a comparable store for the entire respective fiscal period. The increase in comparable store sales for the six months ended August 28, 2010 was approximately 7.9%, as compared with a decrease of approximately 1.1% for the comparable period last year. Net sales and comparable store sales for the six months ended August 28, 2010 reflected continued consumer acceptance of the Company's merchandise offerings. Net sales and comparable store sales for the six months ended August 29, 2009 were negatively affected by the economic slowdown, in general, and issues specific to the housing industry.

Sales of domestics merchandise and home furnishings for the Company accounted for approximately 42% and 58% of net sales, respectively, for the six months ended August 28, 2010 and approximately 43% and 57% of net sales, respectively, for the six months ended August 29, 2009.

### *Gross Profit*

Gross profit for the three months ended August 28, 2010 was \$874.9 million, or 40.9% of net sales, compared with \$773.4 million, or 40.4% of net sales, for the three months ended August 29, 2009.



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Gross profit for the six months ended August 28, 2010 was \$1.650 billion, or 40.6% of net sales, compared with \$1.440 billion, or 39.9% of net sales, for the six months ended August 29, 2009. The increase in gross profit as a percentage of net sales for the three and six months ended August 28, 2010 was primarily due to decreases in coupon redemptions as a percentage of net sales, partially offset by a shift in the mix of merchandise sold to lower margin categories.

*Selling, General and Administrative Expenses*

SG&A for the three months ended August 28, 2010 was \$578.0 million, or 27.1% of net sales, compared with \$551.4 million, or 28.8% of net sales, for the three months ended August 29, 2009. The decrease in SG&A as a percentage of net sales for the three months ended August 28, 2010 was primarily due to a decrease in advertising expenses resulting from a continued reduction in the distribution of advertising pieces, as well as relative decreases in payroll and occupancy expenses. Payroll and occupancy (including rent, depreciation and utilities) expenses benefited from the approximate 7.4% increase in comparable store sales.

SG&A for the six months ended August 28, 2010 was \$1.128 billion, or 27.8% of net sales, compared with \$1.076 billion, or 29.8% of net sales, for the six months ended August 29, 2009. The decrease in SG&A as a percentage of net sales for the six months ended August 28, 2010 was primarily due to a decrease in advertising expenses resulting from a continued reduction in the distribution of advertising pieces, as well as relative decreases in occupancy and payroll expenses. Occupancy (including rent, depreciation and utilities) and payroll expenses benefited from the approximate 7.9% increase in comparable store sales.

*Operating Profit*

Operating profit for the three months ended August 28, 2010 was \$296.9 million, or 13.9% of net sales, compared with \$222.0 million, or 11.6% of net sales, during the comparable period last year. For the six months ended August 28, 2010, operating profit was \$522.3 million, or 12.9% of net sales, compared with \$364.3 million, or 10.1% of net sales, during the first six months of fiscal 2009. The increases in operating profit as a percentage of net sales in both comparable periods was a result of the changes in SG&A as a percentage of net sales and the gross profit margin as described above.

*Income Taxes*

The effective tax rate for the three months ended August 28, 2010 was 38.9% compared to 39.4% for the three months ended August 29, 2009. The tax rate for the three months ended August 29, 2009 included an approximate \$1.4 million expense due to the recognition of certain discrete tax items.

The effective tax rate for the six months ended August 28, 2010 was 39.0% compared to 39.4% for the six months ended August 29, 2009. The tax rate for the six months ended August 28, 2010 and August 29, 2009 included an approximate \$0.7 million and \$2.3 million expense, respectively, due to the recognition of certain discrete tax items.

The Company expects continued volatility in the effective tax rate from quarter to quarter because the Company is required each quarter to determine whether new information changes the assessment of both the probability that a tax position will effectively be sustained and the appropriateness of the amount of recognized benefit.

#### *Net Earnings*

As a result of the factors described above, net earnings for the three and six months ended August 28, 2010 were \$181.8 million and \$319.3 million, respectively, compared with \$135.5 million and \$222.7 million for the corresponding periods in fiscal 2009.

#### *Expansion Program*

The Company is engaged in an ongoing expansion program involving the opening of new stores in both new and existing markets, the expansion or relocation of existing stores and the continuous review of strategic acquisitions.

As a result of this program, the Company operated 972 BBB stores, 61 CTS stores, 45 Harmon stores and 33 buybuy BABY stores at the end of the fiscal second quarter of 2010, compared with 943 BBB stores, 53 CTS stores, 41 Harmon stores and 19 buybuy BABY stores at the end of the corresponding quarter last year. At August 28, 2010, Company-wide total store square footage was approximately 34.1 million square feet. In addition, the Company is a partner in a joint venture which operates two stores in the Mexico City market under the name Home & More.

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The Company plans to continue to expand its operations and invest in its infrastructure to reach its long-term objectives. During the fiscal second quarter of 2010, the Company opened five BBB stores and two buybuy BABY stores. For all of fiscal 2010, the Company expects the total number of new store openings will be in the mid to high forties range across all of its concepts. The continued growth of the Company is dependent, in large part, upon the Company's ability to execute its expansion program successfully.

***Liquidity and Capital Resources***

The Company has no outstanding bank borrowings and has been able to finance its operations, including its expansion program, entirely through internally generated funds. For fiscal 2010, the Company believes that it will continue to finance its operations, including its expansion program and planned capital expenditures, entirely through internally generated funds.

*Fiscal 2010 compared to Fiscal 2009*

Net cash provided by operating activities for the six months ended August 28, 2010 was \$404.1 million, compared with \$392.4 million in the corresponding period in fiscal 2009. Year over year, the Company experienced an increase in net earnings partially offset by an increase in cash used for the net components of working capital (primarily income taxes payable and merchandise inventories).

Inventory per square foot was \$55.78 as of August 28, 2010, an increase of approximately 3.4% from \$53.97 as of August 29, 2009. The Company continues to focus on optimizing inventory productivity while maintaining appropriate in-store merchandise levels to support sales.

Net cash used in investing activities for the six months ended August 28, 2010 was \$252.5 million, compared with \$40.4 million in the corresponding period of fiscal 2009. For the six months ended August 28, 2010, net cash used in investing activities was due to \$168.9 million of purchases of investment securities, net of redemptions, and \$83.6 million of capital expenditures. For the six months ended August 29, 2009, net cash used in investing activities was primarily due to \$67.6 million of capital expenditures, partially offset by redemptions of investment securities of \$27.2 million.

Capital expenditures for fiscal 2010, principally for new stores, existing store improvements, information technology enhancements and other projects, are planned to be approximately \$225.0 million, which remains subject to the timing of projects.

Net cash used in financing activities for the six months ended August 28, 2010 was \$207.2 million, compared with net cash provided by financing activities of \$15.4 in the corresponding period of fiscal 2009. The increase in net cash used was primarily due to a \$245.3 million increase in common stock repurchases partially offset by a \$24.4 million increase in cash proceeds from the exercise of stock options.

*Auction Rate Securities*

As of August 28, 2010, the Company held investments in auction rate securities of approximately \$123.8 million at par. Beginning in mid-February 2008, the auction process for the Company's auction rate securities failed and continues to fail. These failed auctions result in a lack of liquidity in the securities but do not affect the underlying collateral of the securities. All of these investments carry triple-A credit ratings from one or more of the major credit rating agencies and the Company believes that given their high credit quality, it will ultimately recover at par all amounts invested in these securities. As of August 28, 2010, these securities had a temporary valuation adjustment of approximately \$3.1 million to reflect their current lack of liquidity. Since this valuation adjustment is deemed to be temporary, it was recorded in accumulated other comprehensive (loss) income, net of a related tax benefit, and did not affect the Company's net earnings for the six months ended August 28, 2010.

During the six months ended August 28, 2010, approximately \$56.9 million of auction rate securities were redeemed at par. Approximately \$42.8 million of these redemptions concluded an agreement with the investment firm that sold the Company a portion of its auction rate securities. Subsequent to the end of the second quarter of fiscal 2010 through September 13, 2010, the Company additionally redeemed approximately \$2.4 million of these securities at par.

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The Company does not anticipate that any potential lack of liquidity in its auction rate securities, even for an extended period of time, will affect its ability to finance its operations, including its expansion program and planned capital expenditures. The Company continues to monitor efforts by the financial markets to find alternative means for restoring the liquidity of these investments. These investments will remain primarily classified as non-current assets until the Company has better visibility as to when their liquidity will be restored. The classification and valuation of these securities will continue to be reviewed quarterly.

***Seasonality***

The Company exhibits less seasonality than many other retail businesses, although sales levels are generally higher in the calendar months of August, November and December, and generally lower in February.

***Critical Accounting Policies***

See Critical Accounting Policies under Item 7 of the Company's Annual Report on Form 10-K for the fiscal year ended February 27, 2010 (2009 Form 10-K), filed with the Securities and Exchange Commission (SEC) and incorporated by reference herein. There were no changes to the Company's critical accounting policies during the first six months of fiscal 2010.

***Forward-Looking Statements***

This Form 10-Q may contain forward-looking statements. Many of these forward-looking statements can be identified by use of words such as may, will, expect, anticipate, approximate, estimate, assume, continue, model, project, plan, and similar words and phrases. The Company's actual results and future financial condition may differ materially from those expressed in any such forward-looking statements as a result of many factors that may be outside the Company's control. Such factors include, without limitation: general economic conditions including the housing market, a challenging overall macroeconomic environment and related changes in the retailing environment, consumer preferences and spending habits; demographics and other macroeconomic factors that may impact the level of spending for the types of merchandise sold by the Company; unusual weather patterns; competition from existing and potential competitors; competition from other channels of distribution; pricing pressures; the cost of labor, merchandise and other costs and expenses; the ability to find suitable locations at acceptable occupancy costs to support the Company's expansion program; the impact of failed auctions for auction rate securities held by the Company; and matters arising out of or related to the Company's stock option grants and procedures and related matters, including any tax implications relating to the Company's stock option grants. The Company does not undertake any obligation to update its forward-looking statements.

***Available Information***

The Company makes available as soon as reasonably practicable after filing with the SEC, free of charge, through its website, [www.bedbathandbeyond.com](http://www.bedbathandbeyond.com), the Company's annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports, electronically filed or furnished pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.

*Item 3. Quantitative and Qualitative Disclosures about Market Risk*

The Company's exposure to market risk for changes in interest rates relates primarily to the Company's investment securities. The Company's market risks at August 28, 2010 are similar to those disclosed in Item 7A of the Company's 2009 Form 10-K.

*Item 4. Controls and Procedures*

*(a) Disclosure Controls and Procedures*

The Company's Principal Executive Officer and Principal Financial Officer have reviewed and evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Exchange Act Rules 240.13a-15(e) and 15d-15(e)) as of August 28, 2010 (the end of the period covered by this quarterly report on Form 10-Q). Based on that evaluation, the Principal Executive Officer and the Principal Financial Officer have concluded that the Company's current disclosure controls and procedures are effective to ensure that information required to be disclosed by our management in the reports that it files or submits under the Securities Exchange Act of 1934 is (i) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and (ii) accumulated and communicated to our management, including our Principal Executive Officer and Principal Financial Officer, to allow timely decisions regarding required disclosure.

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(b) *Changes in Internal Control over Financial Reporting*

There were no changes in the Company's internal controls over financial reporting that occurred during the Company's most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal controls over financial reporting.

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The Company is party to various legal proceedings arising in the ordinary course of business, which the Company does not believe to be material to the Company's business or financial condition.

*Item 1A. Risk Factors*

In addition to the other information set forth in this Form 10-Q, carefully consider the factors discussed under "Risk Factors" in the Company's 2009 Form 10-K as filed with the Securities and Exchange Commission. These risks could materially adversely affect the Company's business, financial condition and results of operations. These risks are not the only risks the Company faces. The Company's operations could also be affected by additional factors that are not presently known to the Company or by factors that the Company currently considers immaterial to its business.

*Item 2. Unregistered Sales of Equity Securities and Use of Proceeds*

The Company's purchases of its common stock during the second quarter of fiscal 2010 were as follows:

Period	Total Number of Shares Purchased (1)	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1)	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs (1) (2)
May 30, 2010 - June 26, 2010	1,426,000	\$ 43.22	1,426,000	\$ 677,514,065
June 27, 2010 - July 24, 2010	1,634,800	\$ 37.27	1,634,800	\$ 616,583,810
July 25, 2010 - August 28, 2010	1,845,200	\$ 38.21	1,845,200	\$ 546,087,048
Total	4,906,000	\$ 39.35	4,906,000	\$ 546,087,048

(1) Between December 2004 and September 2007, the Company's Board of Directors authorized, through several share repurchase programs, the repurchase of \$2.950 billion of its shares of common stock. The Company was authorized to make repurchases from time to time in the open market or through other parameters approved by the Board of Directors pursuant to existing rules and regulations. Shares purchased indicated in this table also include the withholding of a portion of restricted shares to cover taxes on vested restricted shares.

(2) Excludes brokerage commissions paid by the Company.



*Item 6. Exhibits*

The exhibits to this Report are listed in the Exhibit Index included elsewhere herein.

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***SIGNATURES***

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**BED BATH & BEYOND INC.**  
(Registrant)

Date: October 5, 2010

By:

*/s/ Eugene A. Castagna*  
Eugene A. Castagna  
Chief Financial Officer and Treasurer  
(Principal Financial and Accounting Officer)

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**EXHIBIT INDEX**

<b>Exhibit No.</b>	<b>Exhibit</b>
10.1	Amendment dated as of August 13, 2010 to Amended and Restated Employment Agreement between the Company and Warren Eisenberg, dated as of December 31, 2008.
10.2	Amendment dated as of August 13, 2010 to Amended and Restated Employment Agreement between the Company and Leonard Feinstein, dated as of December 31, 2008.
31.1	Certification of Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32	Certification of Principal Executive Officer and Principal Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS**	XBRL Instance Document
101.SCH**	XBRL Taxonomy Extension Schema Document
101.CAL**	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF**	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB**	XBRL Taxonomy Extension Label Linkbase Document
101.PRE**	XBRL Taxonomy Extension Presentation Linkbase Document

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\*\* In accordance with Rule 406T of Regulation S-T, the XBRL related information in Exhibit 101 to this Quarterly Report on Form 10-Q shall not be deemed to be filed for purposes of Section 18 of the Exchange Act, or otherwise subject to the liability of that section, and shall not be part of any registration statement or other document filed under the Securities Act or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.