

COVANTA HOLDING CORP

Form 10-Q

April 23, 2008

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Form 10-Q**

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For the quarterly period ended March 31, 2008**
- OR**
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For the transition period from            to**

**Commission file number 1-6732**

**Covanta Holding Corporation**

*(Exact name of registrant as specified in its charter)*

**Delaware**

*(State or other jurisdiction of incorporation or organization)*

**95-6021257**

*(I.R.S. Employer Identification Number)*

**40 Lane Road, Fairfield, NJ**

*(Address of Principal Executive Office)*

**07004**

*(Zip code)*

**(973) 882-9000**

*(Registrant's telephone number including area code)*

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer <input type="checkbox"/>	Accelerated filer <input type="checkbox"/>	Non-accelerated filer <input type="checkbox"/>	Smaller reporting company <input type="checkbox"/>
		(Do not check if a smaller reporting company)	

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

**APPLICABLE ONLY TO CORPORATE ISSUERS:**

The number of shares of the registrant's Common Stock outstanding as of the last practicable date.

<b>Class</b>	<b>Outstanding at April 16, 2008</b>
Common Stock, \$0.10 par value	154,241,952 shares

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**COVANTA HOLDING CORPORATION AND SUBSIDIARIES**

**FORM 10-Q QUARTERLY REPORT  
For the Quarter Ended March 31, 2008**

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Certification by the CEO

Certification by the CFO

Section 906 Certifications

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**Cautionary Note Regarding Forward-Looking Statements**

Certain statements in this Quarterly Report on Form 10-Q may constitute forward-looking statements as defined in Section 27A of the Securities Act of 1933 (the Securities Act ), Section 21E of the Securities Exchange Act of 1934 (the Exchange Act ), the Private Securities Litigation Reform Act of 1995 (the PSLRA ) or in releases made by the Securities and Exchange Commission ( SEC ), all as may be amended from time to time. Such forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause the actual results, performance or achievements of Covanta Holding Corporation and its subsidiaries ( Covanta ) or industry results, to differ materially from any future results, performance or achievements expressed or implied by such forward-looking statements. Statements that are not historical fact are forward-looking statements. Forward-looking statements can be identified by, among other things, the use of forward-looking language, such as the words plan, believe, expect, anticipate, intend, estimate, project, may, will, would, could, should, seeks, similar words, or the negative of these terms or other variations of these terms or comparable language, or by discussion of strategy or intentions. These cautionary statements are being made pursuant to the Securities Act, the Exchange Act and the PSLRA with the intention of obtaining the benefits of the safe harbor provisions of such laws. Covanta cautions investors that any forward-looking statements made by Covanta are not guarantees or indicative of future performance. Important assumptions and other important factors that could cause actual results to differ materially from those forward-looking statements with respect to Covanta include, but are not limited to, the risks and uncertainties affecting their businesses described in Item 1A. Risk Factors of Covanta s Annual Report on Form 10-K for the year ended December 31, 2007 and in other filings by Covanta with the SEC.

Although Covanta believes that its plans, intentions and expectations reflected in or suggested by such forward-looking statements are reasonable, actual results could differ materially from a projection or assumption in any of its forward-looking statements. Covanta s future financial condition and results of operations, as well as any forward-looking statements, are subject to change and inherent risks and uncertainties. The forward-looking statements contained in this Quarterly Report on Form 10-Q are made only as of the date hereof and Covanta does not have or undertake any obligation to update or revise any forward-looking statements whether as a result of new information, subsequent events or otherwise, unless otherwise required by law.

Table of Contents**PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****COVANTA HOLDING CORPORATION AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF INCOME**

	<b>For the Three Months Ended March 31,</b>	
	<b>2008</b>	<b>2007</b>
	<b>(Unaudited)</b>	
	<b>(In thousands, except per share amounts)</b>	
<b>OPERATING REVENUES:</b>		
Waste and service revenues	\$ 217,623	\$ 198,911
Electricity and steam sales	153,065	113,666
Other operating revenues	18,078	17,632
Total operating revenues	388,766	330,209
<b>OPERATING EXPENSES:</b>		
Plant operating expenses	259,011	202,007
Depreciation and amortization expense	48,574	48,043
Net interest expense on project debt	13,761	14,605
General and administrative expenses	24,154	22,192
Write-down of assets		18,266
Other operating expenses	12,501	16,816
Total operating expenses	358,001	321,929
<b>Operating income</b>	<b>30,765</b>	<b>8,280</b>
<b>Other income (expense):</b>		
Investment income	1,640	5,184
Interest expense	(13,720)	(21,260)
Loss on extinguishment of debt		(32,006)
Total other expenses	(12,080)	(48,082)
Income (loss) before income tax (expense) benefit, minority interests and equity in net income from unconsolidated investments	18,685	(39,802)
Income tax (expense) benefit	(7,536)	18,176
Minority interests	(1,869)	(1,398)

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Equity in net income from unconsolidated investments		5,492		5,106
<b>NET INCOME (LOSS)</b>	\$	14,772	\$	(17,918)
<b>Weighted Average Common Shares Outstanding:</b>				
Basic		153,165		151,476
Diluted		154,572		151,476
<b>Earnings (Loss) Per Share:</b>				
Basic	\$	0.10	\$	(0.12)
Diluted	\$	0.10	\$	(0.12)

The accompanying notes are an integral part of the condensed consolidated financial statements.



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**COVANTA HOLDING CORPORATION AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

	As of	
	March 31, 2008 (Unaudited)	December 31, 2007
	(In thousands, except per share amounts)	
<b>ASSETS</b>		
<b>Current:</b>		
Cash and cash equivalents	\$ 124,394	\$ 149,406
Marketable securities available for sale	2,495	2,495
Restricted funds held in trust	193,702	187,951
Receivables (less allowances of \$4,723 and \$4,353)	244,824	252,114
Unbilled service receivables	57,072	59,232
Deferred income taxes	51,141	29,873
Prepaid expenses and other current assets	115,796	113,927
<b>Total Current Assets</b>	<b>789,424</b>	<b>794,998</b>
Property, plant and equipment, net	2,616,995	2,620,507
Investments in fixed maturities at market (cost: \$21,963 and \$26,338, respectively)	21,996	26,260
Restricted funds held in trust	195,510	191,913
Unbilled service receivables	54,530	56,685
Waste, service and energy contracts, net	257,266	268,353
Other intangible assets, net	86,668	88,954
Goodwill	127,751	127,027
Investments in investees and joint ventures	77,840	81,248
Other assets	113,602	112,554
<b>Total Assets</b>	<b>\$ 4,341,582</b>	<b>\$ 4,368,499</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
<b>Current:</b>		
Current portion of long-term debt	\$ 6,835	\$ 6,898
Current portion of project debt	194,644	195,625
Accounts payable	39,405	29,916
Deferred revenue	24,126	25,114
Accrued expenses and other current liabilities	213,523	234,000
<b>Total Current Liabilities</b>	<b>478,533</b>	<b>491,553</b>
Long-term debt	1,010,906	1,012,534

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Project debt	1,032,178	1,084,650
Deferred income taxes	462,883	440,723
Waste and service contracts	127,154	130,464
Other liabilities	147,897	141,740
<b>Total Liabilities</b>	<b>3,259,551</b>	<b>3,301,664</b>
<b>Commitments and Contingencies (Note 14)</b>		
<b>Minority Interests</b>	<b>40,256</b>	<b>40,773</b>
<b>Stockholders Equity:</b>		
Preferred stock (\$0.10 par value; authorized 10,000 shares; none issued and outstanding)		
Common stock (\$0.10 par value; authorized 250,000 shares; issued 154,732 and 154,281 shares; outstanding 154,229 and 153,922 shares)	15,473	15,428
Additional paid-in capital	765,409	765,287
Accumulated other comprehensive income	17,092	16,304
Accumulated earnings	243,851	229,079
Treasury stock, at par	(50)	(36)
<b>Total Stockholders Equity</b>	<b>1,041,775</b>	<b>1,026,062</b>
<b>Total Liabilities and Stockholders Equity</b>	<b>\$ 4,341,582</b>	<b>\$ 4,368,499</b>

The accompanying notes are an integral part of the condensed consolidated financial statements.

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**COVANTA HOLDING CORPORATION AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

	<b>For the  Three Months Ended  March 31,  2008                      2007  (Unaudited)  (In thousands)</b>	
<b>OPERATING ACTIVITIES:</b>		
Net income (loss)	\$ 14,772	\$ (17,918)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Depreciation and amortization expense	48,574	48,043
Write-down of assets		18,266
Loss on extinguishment of debt		32,006
Amortization of long-term debt deferred financing costs	931	863
Amortization of debt premium and discount	(2,770)	(3,757)
Stock-based compensation expense	3,651	1,978
Equity in net income from unconsolidated investments	(5,492)	(5,106)
Dividends from unconsolidated investments	9,122	
Minority interests	1,869	1,398
Deferred income taxes	803	(19,423)
Other, net	(595)	(1,170)
Change in restricted funds held in trust	(25,862)	36
Change in working capital, net of effects of acquisitions	4,470	1,274
Net cash provided by operating activities	49,473	56,490
<b>INVESTING ACTIVITIES:</b>		
Proceeds from the sale of investment securities	13,401	8,554
Purchase of investment securities	(9,137)	
Purchase of property, plant and equipment	(38,990)	(19,074)
Property insurance proceeds	3,500	
Other, net	(1,524)	230
Net cash used in investing activities	(32,750)	(10,290)
<b>FINANCING ACTIVITIES:</b>		
Proceeds from the issuance of common stock, net		135,936
Proceeds from the exercise of options for common stock, net	221	111
Proceeds from borrowings on long-term debt		949,901
Financings of insurance premiums, net	(3,455)	
Proceeds from borrowings on project debt	4,076	2,442

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Principal payments on long-term debt	(1,691)	(1,158,968)
Principal payments on project debt	(55,119)	(55,939)
Payments of long-term debt deferred financing costs		(18,324)
Payments of tender premiums on debt extinguishment		(32,694)
Decrease in holding company restricted funds		6,660
Decrease in restricted funds held in trust	16,310	34,200
Distributions to minority partners	(2,346)	(3,395)
Net cash used in financing activities	(42,004)	(140,070)
Effect of exchange rate changes on cash and cash equivalents	269	105
Net decrease in cash and cash equivalents	(25,012)	(93,765)
Cash and cash equivalents at beginning of period	149,406	233,442
Cash and cash equivalents at end of period	\$ 124,394	\$ 139,677

The accompanying notes are an integral part of the condensed consolidated financial statements.

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**COVANTA HOLDING CORPORATION AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)**

**Note 1. Organization and Basis of Presentation**

The terms we, our, ours, us and Company refer to Covanta Holding Corporation and its subsidiaries; the term Energy refers to our subsidiary Covanta Energy Corporation and its subsidiaries.

***Organization***

We are a leading developer, owner and operator of infrastructure for the conversion of energy-from-waste, waste disposal and renewable energy production businesses in the United States, Europe and Asia. We conduct all of our operations through subsidiaries which are engaged predominantly in the businesses of waste and energy services. We also engage in the independent power production business outside the United States.

We own, have equity investments in, and/or operate 57 energy generation facilities, 47 of which are in the United States and 10 of which are located outside the United States. Our energy generation facilities use a variety of fuels, including municipal solid waste, wood waste (biomass), landfill gas, water (hydroelectric), natural gas, coal, and heavy fuel-oil. We also own or operate several businesses that are associated with our energy-from-waste business, including a waste procurement business, three landfills, and several waste transfer stations. We have two reportable segments, Domestic and International, which are comprised of our domestic and international waste and energy services operations, respectively.

***Basis of Presentation***

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with United States generally accepted accounting principles ( GAAP ) and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (including normal recurring accruals) considered necessary for fair presentation have been included in our financial statements. Operating results for the interim period are not necessarily indicative of the results that may be expected for the fiscal year ended December 31, 2008. This Form 10-Q should be read in conjunction with the Audited Consolidated Financial Statements and accompanying Notes in our Annual Report on Form 10-K for the year ended December 31, 2007 ( Form 10-K ).

We use the equity method to account for our investments for which we have the ability to exercise significant influence over the operating and financial policies of the investee. Consolidated net income includes our proportionate share of the net income or loss of these companies. Such amounts are classified as equity in net income from unconsolidated investments in our condensed consolidated financial statements. Investments in companies in which we do not have the ability to exercise significant influence are carried at the lower of cost or estimated realizable value.

Certain prior period amounts have been reclassified in the unaudited condensed consolidated financial statements to conform to the current period presentation. All intercompany accounts and transactions have been eliminated.

During the first quarter of 2008, we revised our presentation of the condensed consolidated statements of cash flows to present changes in restricted funds held in trust relating to operating activities as a component of cash flow from

operating activities and changes in restricted funds held in trust relating to financing activities (debt principal repayments) as a component of cash flow from financing activities; previously we included all changes in restricted funds held in trust as a component of cash flow from financing activities. We have reclassified the net increase in cash flows from operating activities from the financing activities section of the condensed consolidated statements of cash flows to conform to our current period presentation, as this amount was not material for the three months ended March 31, 2007.

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**COVANTA HOLDING CORPORATION AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**Note 2. Recent Accounting Pronouncements**

In March 2008, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 161, Disclosures about Derivative Instruments and Hedging Activities ( SFAS 161 ), which is intended to improve financial reporting about derivative instruments and hedging activities by requiring enhanced disclosures to enable investors to better understand the effects on an entity's financial position, financial performance, and cash flows. SFAS 161 is effective for us on January 1, 2009. Although we do not currently expect the adoption of SFAS 161 to have a material impact on our consolidated financial statements, we are continuing to assess the potential disclosure effects of SFAS 161.

In December 2007, the FASB issued SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements ( SFAS 160 ). SFAS 160 amends Accounting Research Bulletin No. 51, Consolidated Financial Statements, to establish accounting and reporting for the noncontrolling (minority) interests in a subsidiary and the deconsolidation of a subsidiary. Moreover, SFAS 160 eliminates the diversity that currently exists in accounting for transactions between an entity and noncontrolling interests by requiring they be treated as equity transactions. SFAS 160 is effective for us on January 1, 2009. Although we do not currently expect the adoption of SFAS 160 to have a material impact on our consolidated financial statements, we are continuing to assess the potential effects of SFAS 160.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), Business Combinations ( SFAS 141(R) ). SFAS 141(R)'s objective is to improve reporting by creating greater consistency in the accounting and financial reporting of business combinations, resulting in more complete, comparable, and relevant information for investors and other users of financial statements. To achieve this goal, the new standard requires the acquiring entity in a business combination to recognize and measure all of the assets acquired and liabilities assumed in the transaction including any noncontrolling interest of the acquired entity; to recognize and measure any goodwill acquired or gain resulting from a bargain purchase; establishes the acquisition-date fair value as the measurement objective; and requires the acquirer to disclose to investors and other users of financial statements all of the information they need to evaluate and understand the nature and financial effect of the business combination. SFAS 141(R) is effective for us on January 1, 2009. We are continuing to assess the potential effects of SFAS 141(R).

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities, including an amendment of FASB Statement No. 115 ( SFAS 159 ). SFAS 159 allows entities to voluntarily choose to measure certain financial assets and liabilities at fair value ( fair value option ). The fair value option may be elected on an instrument-by-instrument basis and is irrevocable, unless a new election date occurs. If the fair value option is elected for an instrument, SFAS 159 specifies that the effect of the first remeasurement to fair value will be reported as a cumulative-effect adjustment to the opening balance of retained earnings and unrealized gains and losses for that instrument shall be reported in earnings at each subsequent reporting date. We adopted SFAS 159 on January 1, 2008, but did not elect to apply the fair value option to any of our eligible financial assets and liabilities.

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements ( SFAS 157 ), which defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles, and expands disclosures about fair value measurements. This statement does not require any new fair value measurements. SFAS 157 was effective for us on January 1, 2008. In February 2008, the FASB issued FASB Staff Position FAS 157-2, Effective Date of FASB Statement No. 157, which deferred the effective date of SFAS 157 for one year

for all nonfinancial assets and nonfinancial liabilities, except for those items that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). The partial adoption of SFAS 157 on January 1, 2008 had no impact on our financial position, results of operations, cash flows or earnings per share. Our investment securities that are traded on a national securities exchange are stated at the last reported sales price on the day of valuation; other securities in the over-the-counter market and listed securities for which no sale was reported on the date are stated at the last quoted bid price.



**Table of Contents****COVANTA HOLDING CORPORATION AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

	As of March 31, 2008	Fair Value Measurements at Reporting Date Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
(In thousands)				
Marketable securities available for sale	\$ 2,495	\$ 2,495	\$	\$
Investments in fixed maturities at market	21,996	21,996		
Derivatives Contingent interest feature of the Convertible Debentures (See Note 12)	0			0
Total	\$ 24,491	\$ 24,491	\$	0 \$

**Note 3. Acquisitions, Business Development and Dispositions**

Our growth strategy includes the acquisition of waste and energy related businesses located in markets with significant growth opportunities, as well as the development of new projects and expansion of existing projects. Acquisitions are accounted for under the purchase method of accounting. The results of operations reflect the period of ownership of the acquired businesses, business development projects and dispositions. The acquisitions in the section below are not material to our unaudited condensed consolidated financial statements individually or in the aggregate and therefore, disclosures of pro forma financial information have not been presented.

**Acquisitions***EnergyAnswers Corporation*

On October 1, 2007, we acquired the operating businesses of EnergyAnswers Corporation for cash consideration of approximately \$41 million. We also assumed net debt of \$21 million (\$23 million of consolidated indebtedness net of \$2 million of restricted funds held in trust). These businesses include a 400 tons per day ( tpd ) energy-from-waste facility in Springfield, Massachusetts and a 240 tpd energy-from-waste facility in Pittsfield, Massachusetts. Approximately 75% of waste revenues are contracted for at these facilities. We subsequently sold certain assets acquired in this transaction for a total consideration of \$5.8 million during the fourth quarter of 2007 and the first quarter of 2008. Our preliminary purchase price allocation, which includes \$9.8 million of goodwill, is based on estimates and assumptions, any changes to which could affect the reported amounts of assets, liabilities and expenses resulting from this acquisition.

*Westchester Transfer Stations*

On October 1, 2007, we acquired two waste transfer stations in Westchester County, New York from Regus Industries, LLC for cash consideration of approximately \$7.3 million.

*Pacific Ultrapower Chinese Station, California*

On October 18, 2007, we acquired an additional 5% ownership interest in our subsidiary Pacific Ultrapower Chinese Station, a biomass energy facility located in California, for less than \$1 million in cash, increasing our ownership interest to a majority interest of 55%. Although we have acquired majority interest, we do not have the ability to exercise significant influence over the operating and financial policies of the investee and therefore, we continue to account for this investment under the equity method.

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**COVANTA HOLDING CORPORATION AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

*Biomass Energy Facilities*

On July 16, 2007, we acquired Central Valley Biomass Holdings, LLC ( Central Valley ) from The AES Corporation. Under the terms of the purchase agreement, we paid \$51 million in cash plus approximately \$5 million in cash related to post-closing adjustments and transaction costs. Central Valley owns two biomass energy facilities and a biomass energy fuel management business, which are all located in California. In addition, we invested approximately \$8 million prior to December 31, 2007 and \$7.6 million during the quarter ended March 31, 2008 in capital improvements to significantly increase the facilities productivity and improve environmental performance. We expect to invest an additional \$2 million to \$4 million during the remainder of 2008. The purchase price allocation included \$23.6 million of goodwill.

*Holliston Transfer Station*

On April 30, 2007, we acquired a waste transfer station in Holliston, Massachusetts from Casella Waste Systems Inc. for cash consideration of approximately \$7.5 million.

***Business Development***

*Harrisburg Energy-from-Waste Facility*

On May 29, 2007, we entered into a ten year agreement to maintain and operate an 800 tpd energy-from-waste facility located in Harrisburg, Pennsylvania and have a right of first refusal to purchase the facility. Under the agreement, the term of which commenced February 1, 2008 following satisfaction of certain conditions precedent, we will earn a base annual service fee of approximately \$10.5 million, which is subject to annual escalation and certain performance-based adjustments. We also have agreed to provide construction management services and to advance up to \$25.5 million in funding for certain facility improvements required to enhance facility performance, the repayment of which is guaranteed by the City of Harrisburg.

*Lee County Energy-from-Waste Facility*

In December 2007, we completed the expansion and commenced the operation of the expanded energy-from-waste facility located in and owned by Lee County in Florida. We expanded waste processing capacity from 1,200 tpd to 1,836 tpd and increased gross electricity capacity from 36.9 megawatts ( MW ) to 57.3 MW. As part of the agreement to implement this expansion, we received a long-term operating contract extension expiring in 2024.

*Hillsborough County Energy-from-Waste Facility*

We designed, constructed, and now operate and maintain the 1,200 tpd mass-burn energy-from-waste facility located in and owned by Hillsborough County in Florida. Due to the growth in the amount of municipal solid waste generated in Hillsborough County, Hillsborough County informed us of its desire to expand the facility s waste processing and electricity generation capacities. In August 2005, we entered into agreements with Hillsborough County to implement this expansion, and to extend the agreement under which we operate the facility through 2027. Environmental and other project related permits have been secured and the expansion construction commenced on December 29, 2006. Completion of the expansion, and commencement of the operation of the expanded project, is expected in 2009.



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**COVANTA HOLDING CORPORATION AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

***International Joint Ventures***

***China Joint Ventures***

On December 12, 2007, we entered into an agreement to acquire a 40% equity interest in Guangzhou Development Covanta Environmental Energy Co., Ltd ( GDC Environmental Energy ), a company to be located in Guangzhou Municipality, Peoples Republic of China. GDC Environmental Energy will be a newly-formed entity involved in developing energy-from-waste projects in Guangdong Province in Southeast China. Our investment in GDC Environmental Energy is subject to various regulatory approvals and is expected to be completed during the second quarter of 2008.

On April 25, 2007, we purchased a 40% equity interest in Chongqing Sanfeng Environmental Industry Co., Ltd. ( Sanfeng ), a company located in Chongqing Municipality, Peoples Republic of China. The company, which was renamed Sanfeng Covanta Environmental Industry Co., Ltd., owns minority equity interests in two 1,200 metric tpd 24 MW mass-burn energy-from-waste projects. We made an initial cash payment of approximately \$10 million in connection with our investment in Sanfeng.

***Dublin Joint Venture***

On September 6, 2007, we entered into definitive agreements for the development of a 1,700 metric tpd energy-from-waste project serving the City of Dublin, Ireland and surrounding communities. The Dublin project is being developed and will be owned by Dublin Waste to Energy Limited, which is co-owned by us and DONG Energy Generation A/S. As part of the transaction, we purchased a controlling stake in Dublin Waste to Energy Limited. Project construction, which is expected to start in late 2008, is estimated to cost approximately 300 million euros and is expected to require 36 months to complete. Dublin Waste to Energy Limited has a 25-year tip fee type contract to provide disposal service for approximately 320,000 metric tons of waste annually. The project is expected to sell electricity into the local electricity grid under short-term arrangements. We, along with DONG Energy Generation A/S, have committed to provide financing for all phases of the project; however, we expect that numerous project financing structures will be available once the initial development phase is complete.

***Dispositions***

On September 13, 2007, we completed the sale of the Linan coal facility in China for \$2.3 million and recorded a pre-tax gain of approximately \$1.7 million in other operating income in our condensed consolidated statements of income.

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## COVANTA HOLDING CORPORATION AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 4. Earnings (Loss) Per Share**

Per share data is based on the weighted average outstanding number of our, par value \$0.10 per share, common stock during the relevant period. Basic earnings per share are calculated using the weighted average number of outstanding shares of common stock. Diluted earnings per share computations, as calculated under the treasury stock method, include the weighted average number of shares of additional outstanding common stock issuable for stock options, restricted stock, and rights whether or not currently exercisable. Diluted earnings per share for all the periods presented does not include securities if their effect was anti-dilutive (in thousands, except per share amounts).

	<b>For the Three Months Ended March 31,</b>	
	<b>2008</b>	<b>2007</b>
Net income (loss)	\$ 14,772	\$ (17,918)
<b>Basic earnings (loss) per share:</b>		
Weighted average basic common shares outstanding	153,165	151,476
Basic earnings (loss) per share	\$ 0.10	\$ (0.12)
<b>Diluted earnings (loss) per share:</b>		
Weighted average basic common shares outstanding	153,165	151,476
Stock options	619	
Restricted stock	788	
Convertible debentures		
Weighted average diluted common shares outstanding	154,572	151,476
Diluted earnings (loss) per share	\$ 0.10	\$ (0.12)
Stock options excluded from the weighted average dilutive common shares outstanding because their inclusion would have been antidilutive	1,938	2,770
Restricted stock awards excluded from the weighted average dilutive common shares outstanding because their inclusion would have been antidilutive		820

On January 31, 2007, we issued 1.00% Senior Convertible Debentures due 2027 (the "Debentures"). The Debentures are convertible under certain circumstances if the closing sale price of our common stock exceeds a specified conversion price before February 1, 2025. As of March 31, 2008, the Debentures did not have a dilutive effect on earnings per share.



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## COVANTA HOLDING CORPORATION AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 5. Financial Information by Business Segments**

We have two reportable segments, Domestic and International, which are comprised of our domestic and international waste and energy services operations, respectively. The results of our reportable segments are as follows (in thousands):

	Reportable Segments		All Other(1)	Total
	Domestic	International		
<b>Three Months Ended March 31, 2008:</b>				
Operating revenues	\$ 323,284	\$ 62,779	\$ 2,703	\$ 388,766
Operating income (loss)	25,354	5,838	(427)	30,765
<b>Three Months Ended March 31, 2007:</b>				
Operating revenues	\$ 287,755	\$ 39,801	\$ 2,653	\$ 330,209
Operating income (loss)	5,235	3,503	(458)	8,280

(1) All other is comprised of our insurance subsidiaries operations.

**Note 6. Changes in Capitalization***Long-Term Debt*

Long-term debt is as follows (in thousands):

	March 31, 2008	As of December 31, 2007
1.00% Senior Convertible Debentures due 2027	\$ 373,750	\$ 373,750
Term loan due 2014	643,500	645,125
Other long-term debt	491	557
Total	1,017,741	1,019,432
Less: current portion	(6,835)	(6,898)
Total long-term debt	\$ 1,010,906	\$ 1,012,534

*Short-Term Liquidity*



As of March 31, 2008, we had available credit for liquidity as follows (in thousands):

	<b>Total Available Under Facility</b>	<b>Maturing</b>	<b>Outstanding Letters of Credit as of March 31, 2008</b>	<b>Available as of March 31, 2008</b>
Revolving Loan Facility(1)	\$ 300,000	2013	\$ 25,810	\$ 274,190
Funded L/C Facility	\$ 320,000	2014	\$ 317,983	\$ 2,017

(1) Up to \$200 million of which may be utilized for letters of credit.

### ***2007 Recapitalization***

During the first quarter of 2007, we completed a comprehensive recapitalization utilizing a series of equity and debt financings including the following transactions:

the refinancing of our previously existing credit facilities with new credit facilities, comprised of a \$300 million revolving credit facility (the Revolving Loan Facility ), a \$320 million funded letter of

**Table of Contents****COVANTA HOLDING CORPORATION AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

credit facility (the Funded L/C Facility), and a \$650 million term loan (the Term Loan Facility ) (collectively referred to as the Credit Facilities );

an underwritten public offering of 6.118 million shares of our common stock, from which we received proceeds of approximately \$136.6 million, net of underwriting discounts and commissions;

an underwritten public offering of approximately \$373.8 million aggregate principal amount of Debentures, from which we received proceeds of approximately \$364.4 million, net of underwriting discounts and commissions; and

the repayment, by means of a tender offer and redemptions, of approximately \$611.9 million in aggregate principal amount of outstanding notes previously issued by certain of our intermediate subsidiaries. We completed our tender offer and redemptions for approximately \$604.4 million in aggregate principal amount of outstanding notes on February 22, 2007. The remaining \$7.5 million of the outstanding notes were redeemed in April 2007 and September 2007.

As a result of the recapitalization, we recognized a loss on extinguishment of debt of approximately \$32.0 million, pre-tax, which was comprised of the write-down of deferred financing costs, tender premiums paid for the intermediate subsidiary debt, and a call premium paid in connection with previously existing financing arrangements. These amounts were partially offset by the write-down of unamortized premiums relating to the intermediate subsidiary debt and a gain associated with the settlement of our interest rate swap agreements.

***Credit Facilities***

The loan documentation under the Credit Facilities contains customary affirmative and negative covenants and financial covenants. We were in compliance with all required covenants as of March 31, 2008.

***Stockholders Equity***

During the three months ended March 31, 2008, we granted 444,157 restricted stock awards and 250,000 options to purchase our common stock. See Note 11. Stock-Based Compensation.

**Note 7. Comprehensive Income (Loss)**

The components of comprehensive income (loss) are as follows (in thousands):

	<b>Three Months Ended March 31,</b>	
	<b>2008</b>	<b>2007</b>
Comprehensive income, net of income taxes:		
Net income (loss)	\$ 14,772	\$ (17,918)
Foreign currency translation	1,027	434

SFAS 158 unrecognized net loss	(169)	
Net unrealized (loss) gain on available-for-sale securities	(70)	217
Net realized gain on derivative instruments		(2,125)
Net comprehensive income (loss) adjustments	788	(1,474)
Comprehensive income (loss)	\$ 15,560	\$ (19,392)

**Note 8. Income Taxes**

We record our interim tax provision based upon our estimated annual effective tax rate and account for the tax effects of discrete events in the period in which they occur. We file a federal consolidated income tax return with our

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**COVANTA HOLDING CORPORATION AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

eligible subsidiaries. Our subsidiary, Covanta Lake II, Inc. files outside of the consolidated return group. Our federal consolidated income tax return also includes the taxable results of certain grantor trusts described below.

We currently estimate our annual effective tax rate, including discrete items, for the year ended December 31, 2008 to be approximately 41.0%. We review the annual effective tax rate on a quarterly basis as projections are revised. The effective income tax rate was 40.3% and 45.7% for the three months ended March 31, 2008 and 2007, respectively. The liability for uncertain tax positions, exclusive of interest and penalties, was \$25.9 million and \$25.4 million as of March 31, 2008 and December 31, 2007, respectively. No material additional liabilities were recorded for uncertain tax positions during the three months ended March 31, 2008. Included in the balance of unrecognized tax benefits as of March 31, 2008 are potential benefits of \$3.4 million that, if recognized, would impact the effective tax rate.

We continue to reflect interest accrued on uncertain tax positions and penalties as part of the tax provision under FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109, ( FIN 48 ). For both quarters ended March 31, 2008 and 2007, we recognized \$0.4 million of interest and penalties on unrecognized tax benefits. As of March 31, 2008 and December 31, 2007, we had accrued interest and penalties associated with unrecognized tax benefits of \$8.0 million and \$7.6 million, respectively.

As issues are examined by the Internal Revenue Service ( IRS ) and state auditors, we may decide to adjust the existing FIN 48 liability for issues that were not deemed an exposure at the time we adopted FIN 48. Accordingly, we will continue to monitor the results of these audits and adjust the liability as needed. Federal income tax returns for our subsidiary Covanta Energy are closed for the years through 2002. However, to the extent net operating loss carryforwards ( NOLs ) are utilized from earlier years, this will allow the IRS to re-examine closed years. The tax returns of our subsidiary Covanta ARC Holdings, Inc. and its subsidiaries ( ARC Holdings ) are open for federal audit for the tax return years of 2001 and forward, and are currently the subject of an IRS examination. This examination is related to ARC Holdings' refund requests related to NOL carryback claims from tax years prior to our acquisition of ARC Holdings in 2005 that require Joint Committee approval. State income tax returns are generally subject to examination for a period of three to five years after the filing of the respective return. The state impact of any federal changes remains subject to examination by various states for a period of up to one year after formal notification to the states. We have various state income tax returns in the process of examination, administrative appeals or litigation.

Our NOLs predominantly arose from our predecessor insurance entities (which were subsidiaries of our predecessor, which was formerly named Mission Insurance Group, Inc., Mission ). These Mission insurance entities have been in state insolvency proceedings in California and Missouri since the late 1980 s. The amount of NOLs available to us will be reduced by any taxable income generated by current members of our consolidated tax group, which include grantor trusts associated with the Mission insurance entities.

While we cannot predict with certainty what amounts, if any, may be includable in taxable income as a result of the final administration of these grantor trusts, we believe that neither existing arrangements with the California Commissioner of Insurance nor the final administration by the Missouri Director of Insurance will result in a material reduction in available NOLs.

We had consolidated federal NOLs estimated to be approximately \$275 million for federal income tax purposes as of December 31, 2007. The NOLs will expire in various amounts from December 31, 2009 through December 31, 2026, if not used. In addition to the consolidated federal NOLs, as of December 31, 2007, we had additional federal credit

carryforwards of \$23.1 million, federal loss carryforwards of \$85.0 million and state NOL carryforwards of \$232.4 million, all of which will expire between 2008 and 2026. These deferred tax assets are offset by a valuation allowance of \$33.2 million.

For further information, refer to Note 9. Income Taxes of the Notes to the Consolidated Financial Statements included in our Form 10-K.

Table of Contents**COVANTA HOLDING CORPORATION AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Note 9. Supplementary Information***Operating Revenues*

The components of waste and service revenues are as follows (in thousands):

	<b>For the Three Months Ended March 31,</b>	
	<b>2008</b>	<b>2007</b>
Waste and service revenues unrelated to project debt	\$ 193,864	\$ 173,386
Revenue earned explicitly to service project debt-principal	17,197	17,290
Revenue earned explicitly to service project debt-interest	6,562	8,235
Total waste and service revenues	\$ 217,623	\$ 198,911

Under some of our service agreements, we bill municipalities fees to service project debt (principal and interest). The amounts billed are based on the actual principal amortization schedule for the project bonds. Regardless of the amounts billed to client communities relating to project debt principal, we recognize revenue earned explicitly to service project debt principal on a levelized basis over the term of the applicable service agreement. In the beginning of the service agreement, principal billed is less than the amount of levelized revenue recognized related to principal and we record an unbilled service receivable asset. At some point during the service agreement, the amount we bill will exceed the levelized revenue and the unbilled service receivable begins to reduce, and ultimately becomes nil at the end of the contract.

In the final year(s) of a contract, cash is utilized from debt service reserve accounts to pay remaining principal amounts due to project bondholders and such amounts are no longer billed to or paid by municipalities. Generally, therefore, in the last year of the applicable service agreement, little or no cash is received from municipalities relating to project debt, while our levelized service revenue continues to be recognized until the expiration date of the term of the service agreement.

Our independent power production facilities in India generate electricity and steam explicitly for specific purchasers and as such, these agreements are considered lease arrangements. Electricity and steam sales included lease income from our international business of \$54.1 million and \$30.2 million for the three months ended March 31, 2008 and 2007, respectively.

*Operating Costs**Pass through costs*

Pass through costs are costs for which we receive a direct contractually committed reimbursement from the municipal client which sponsors an energy-from-waste project. These costs generally include utility charges, insurance

premiums, ash residue transportation and disposal and certain chemical costs. These costs are recorded net of municipal client reimbursements in our condensed consolidated financial statements. Total pass through costs were \$16.4 million and \$15.9 million for the three months ended March 31, 2008 and 2007, respectively.

*Amortization of waste, service and energy contracts*

The vast majority of our waste, service and energy contracts were valued in March 2004 and June 2005 related to the acquisitions of Covanta Energy and ARC Holdings, respectively. These intangible assets and liabilities were recorded using then-available information at their estimated fair market values based upon discounted cash flows. The following table details the amount of the actual/estimated amortization expense and contra-expense associated

Table of Contents**COVANTA HOLDING CORPORATION AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

with these intangible assets and liabilities as of March 31, 2008 included or expected to be included in our statement of income for each of the years indicated (in thousands):

	<b>Waste, Service and Energy Contracts (Amortization Expense)</b>	<b>Waste and Service Contracts (Contra-Expense)</b>
Three Months ended March 31, 2008	\$ 11,087	\$ (3,310)
Remainder of 2008	\$ 34,248	\$ (10,080)
2009	42,026	(13,441)
2010	29,707	(13,028)
2011	26,619	(12,687)
2012	24,560	(12,692)
Thereafter	100,106	(65,226)
Total	\$ 257,266	\$ (127,154)

*SEMASS Fire*

On March 31, 2007, our SEMASS energy-from-waste facility located in Rochester, Massachusetts experienced a fire in the front-end receiving portion of the facility. Damage was extensive to this portion of the facility and operations at the facility were suspended completely for approximately 20 days. As a result of this loss, we recorded an asset impairment of \$18.3 million, pre-tax, in the first quarter of 2007, which represented a preliminary estimate of the net book value of the assets destroyed. During the year ended December 31, 2007, we reduced the impairment recorded to \$17.3 million, pre-tax, based upon additional analysis as the facility was being restored. The cost of repair or replacement, and business interruption losses, are insured under the terms of applicable insurance policies, subject to deductibles. We cannot predict the timing of when we will receive the proceeds under such policies. During the year ended December 31, 2007, we recorded insurance recoveries of \$17.3 million related to repair and reconstruction, \$2.7 million related to clean-up costs and \$2.0 million related to business interruption losses. Insurance recoveries are recorded as a reduction to the loss related to the write-down of assets where such recoveries relate to repair and reconstruction costs, or as a reduction to operating expenses where such recoveries relate to other costs or business interruption losses.

*Other operating expenses*

The components of other operating expenses are as follows (in thousands):

**For the Three Months  
Ended March 31,**



	<b>2008</b>	<b>2007</b>
Construction costs	\$ 13,157	\$ 14,146
Insurance subsidiary operating expenses	2,371	2,211
Insurance recoveries	(3,748)	
Foreign exchange gain	(497)	(215)
Other	1,218	674
Total other operating expenses	\$ 12,501	\$ 16,816

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The components of net periodic benefit costs are as follows (in thousands):

	<b>Pension Benefits For the Three Months Ended March 31,</b>		<b>Other Post-Retirement Benefits For the Three Months Ended March 31,</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
Service cost	\$	\$	\$	\$
Interest cost	1,176	1,146	137	192
Expected return on plan assets	(1,182)	(1,108)		
Amortization of actuarial (gain) loss	(131)		(38)	26
Net periodic benefit cost	\$ (137)	\$ 38	\$ 99	\$ 218

*Defined Contribution Plans*

Substantially all of our domestic employees are eligible to participate in defined contribution plans we sponsor. Our costs related to defined contribution plans were \$4.2 million and \$4.0 million for the three months ended March 31, 2008 and 2007, respectively.

**Note 11. Stock-Based Compensation**

Compensation expense related to our stock-based payment awards totaled \$3.7 million and \$2.0 million during the three months ended March 31, 2008 and 2007, respectively.

During the three months ended March 31, 2008, we awarded certain employees 444,157 shares of restricted stock awards. The restricted stock awards will be expensed over the requisite service period, subject to an assumed ten percent forfeiture rate. The terms of the restricted stock awards include two vesting provisions; one based on a performance factor and continued service (applicable to 66% of the award) and one based solely on continued service (applicable to 34% of the award). If all performance and service criteria are satisfied, the awards vest during March of 2009, 2010 and 2011.

On February 21, 2008 and March 31, 2008, we granted options to purchase an aggregate of 200,000 shares and 50,000 shares, respectively, of common stock. The options expire 10 years from the date of grant and vest in equal installments over five years commencing on March 17, 2009. The stock option fair values were estimated on the date of grant using the Black-Scholes option pricing model with the following assumptions:

<b>Grant Date</b>	<b>Exercise Price</b>	<b>Risk-Free Interest Rate</b>	<b>Dividend Yield</b>	<b>Volatility Expected</b>	<b>Expected Life</b>
February 21, 2008	\$ 26.26	3.387%	0%	28%	6.54 years
March 31, 2008	\$ 27.50	2.977%	0%	31%	6.48 years

As of March 31, 2008, we had approximately \$16.5 million and \$9.5 million of unrecognized compensation expense related to our unvested restricted stock awards and unvested stock options, respectively. We expect this compensation expense to be recognized over a weighted average period of 2.2 years for our unvested restricted stock awards and 4.1 years for our unvested stock options.

**Table of Contents****COVANTA HOLDING CORPORATION AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Note 12. Financial Instruments*****Interest Rate Swaps***

Under financing arrangements in effect from June 24, 2005 to February 9, 2007, we were required to enter into hedging arrangements with respect to a portion of our exposure to interest rate changes with respect to our borrowing under the credit facilities which were in effect. These interest rate swaps were designated as cash flow hedges in accordance with SFAS No. 133 Accounting for Derivative Instruments and Hedging Activities. Accordingly, unrealized gains or losses were deferred in other comprehensive income until the hedged cash flows affect earnings. In connection with the refinancing of our debt facilities in January 2007, the interest rate swap agreements described above were settled on February 9, 2007 for a pre-tax gain of \$3.4 million and we were no longer required to enter into interest rate swap agreements.

***Contingent Interest***

On January 31, 2007, we completed an underwritten public offering of \$373.8 million aggregate principal amount of Senior Convertible Debentures. The Debentures bear interest at a rate of 1.00% per year, payable semi-annually in arrears, on February 1 and August 1 of each year, commencing on August 1, 2007, and will mature on February 1, 2027. Beginning with the six-month interest period commencing February 1, 2012, we will pay contingent interest on the Debentures during any six-month interest period in which the trading price of the Debentures measured over a specified number of trading days is 120% or more of the principal amount of the Debentures. When applicable, the contingent interest payable per \$1,000 principal amount of Debentures will equal 0.25% of the average trading price of \$1,000 principal amount of Debentures during the five trading days ending on the second trading day immediately preceding the first day of the applicable six-month interest period. The contingent interest feature in the Debentures is an embedded derivative instrument. The first contingent cash interest payment period does not commence until February 1, 2012, and the fair market value for the embedded derivative was zero as of March 31, 2008.

**Note 13. Related-Party Transactions**

We are party to an agreement with Quezon Power, Inc. ( Quezon ), in which we hold a 26% equity investment, where we assumed responsibility for the operation and maintenance of Quezon's coal-fired electricity generation facility. Accordingly, 26% of the net income of Quezon is reflected in our statement of income and as such, 26% of the revenue earned under the terms of the operation and maintenance agreement is eliminated against Equity in Net Income from Unconsolidated Investments. For the three months ended March 31, 2008 and 2007, we collected \$9.0 million and \$7.4 million, respectively, for the operation and maintenance of the facility. As of March 31, 2008 and December 31, 2007, the net amount due to Quezon was \$1.8 million and \$1.1 million, respectively, which represents advance payments received from Quezon for operation and maintenance costs.

**Note 14. Commitments and Contingencies**

We and/or our subsidiaries are party to a number of claims, lawsuits and pending actions, most of which are routine and all of which are incidental to our business. We assess the likelihood of potential losses on an ongoing basis and when losses are considered probable and reasonably estimable, record as a loss an estimate of the ultimate outcome. If we can only estimate the range of a possible loss, an amount representing the low end of the range of possible

outcomes is recorded. The final consequences of these proceedings are not presently determinable with certainty.

***Environmental Matters***

Our operations are subject to environmental regulatory laws and environmental remediation laws. Although our operations are occasionally subject to proceedings and orders pertaining to emissions into the environment and

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**COVANTA HOLDING CORPORATION AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

other environmental violations, which may result in fines, penalties, damages or other sanctions, we believe that we are in substantial compliance with existing environmental laws and regulations.

We may be identified, along with other entities, as being among parties potentially responsible for contribution to costs associated with the correction and remediation of environmental conditions at disposal sites subject to federal and/or analogous state laws. In certain instances, we may be exposed to joint and several liabilities for remedial action or damages. Our ultimate liability in connection with such environmental claims will depend on many factors, including our volumetric share of waste, the total cost of remediation, and the financial viability of other companies that also sent waste to a given site and, in the case of divested operations, its contractual arrangement with the purchaser of such operations.

The potential costs related to the matters described below and the possible impact on future operations are uncertain due in part to the complexity of governmental laws and regulations and their interpretations, the varying costs and effectiveness of cleanup technologies, the uncertain level of insurance or other types of recovery and the questionable level of our responsibility. Although the ultimate outcome and expense of any litigation, including environmental remediation, is uncertain, we believe that the following proceedings will not have a material adverse effect on our consolidated financial position or results of operations.

In June 2001, the Environmental Protection Agency ( EPA ) named Covanta Haverhill, Inc. ( Haverhill ), as a potentially responsible party ( PRP ) at the Beede Waste Oil Superfund Site, Plaistow, New Hampshire ( Beede site ). On December 15, 2006, Haverhill together with numerous other PRPs signed the Beede Waste Oil Superfund Site RD/RA Consent Decree with respect to remediation of the Beede site. The Consent Decree becomes effective upon approval and entry by the U.S. District Court in New Hampshire. We currently believe that based on the amount of waste oil Haverhill is alleged to have sent to the Beede site in comparison to other similarly-situated settling PRPs, its ultimate liability will not be material to its financial position and results of operations although it is not possible at this time to predict that outcome with certainty.

In August 2004, EPA notified Covanta Essex Company ( Essex ) that it was potentially liable for Superfund response actions in the Lower Passaic River Study Area, referred to as LPRSA, a 17 mile stretch of river in northern New Jersey. Essex is one of at least 73 PRPs named thus far that have joined the LPRSA PRP group. On May 8, 2007, EPA and the PRP group entered into an Administrative Order on Consent by which the PRP group is undertaking a Remedial Investigation/Feasibility Study ( Study ) of the LPRSA under EPA oversight. The cost to complete the Study is estimated at \$37 million, in addition to EPA oversight costs. Essex 's share of the Study costs to date are not material to its financial position and results of operations; however, the Study costs are exclusive of any costs that may be required of PRPs to remediate the LPRSA or costs associated with natural resource damages to the LPRSA that may be assessed against PRPs. Considering the history of industrial and other discharges into the LPRSA from other sources, including named PRPs, Essex believes any releases to the LPRSA from its facility to be de minimis in comparison; however, it is not possible at this time to predict that outcome with certainty or to estimate Essex 's ultimate liability in the matter, including for LPRSA remedial costs and/or natural resource damages.

***Other Matters***

Other commitments as of March 31, 2008 were as follows (in thousands):

	<b>Commitments Expiring by Period</b>		
	<b>Total</b>	<b>Less Than One Year</b>	<b>More Than One Year</b>
Letters of credit	\$ 377,214	\$ 55,535	\$ 321,679
Surety bonds	61,981		61,981
Total other commitments net	\$ 439,195	\$ 55,535	\$ 383,660

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**COVANTA HOLDING CORPORATION AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Concluded)**

The letters of credit were issued under various credit facilities (primarily the Funded L/C Facility and the Revolving Credit Facility) to secure our performance under various contractual undertakings related to our domestic and international projects or to secure obligations under our insurance program. Each letter of credit relating to a project is required to be maintained in effect for the period specified in related project contracts, and generally may be drawn if it is not renewed prior to expiration of that period.

We believe that we will be able to fully perform under our contracts to which these existing letters of credit relate, and that it is unlikely that letters of credit would be drawn because of a default of our performance obligations. If any of these letters of credit were to be drawn by the beneficiary, the amount drawn would be immediately repayable by us to the issuing bank. If we do not immediately repay such amounts drawn under these letters of credit, unreimbursed amounts would be treated under the Credit Facilities as additional term loans in the case of letters of credit issued under the Funded L/C Facility, or as revolving loans in the case of letters of credit issued under the Revolving Loan Facility.

The surety bonds listed on the table above relate primarily to performance obligations (\$53.0 million) and support for closure obligations of various energy projects when such projects cease operating (\$9.0 million). Were these bonds to be drawn upon, we would have a contractual obligation to indemnify the surety company.

We have certain contingent obligations related to the Debentures. These are:

- holders may require us to repurchase their Debentures on February 1, 2012, February 1, 2017 and February 1, 2022;
- holders may require us to repurchase their Debentures, if a fundamental change occurs; and
- holders may exercise their conversion rights upon the occurrence of certain events, which would require us to pay the conversion settlement amount in cash and/or our common stock.

For specific criteria related to contingent interest, conversion or redemption features of the Debentures, refer to Note 6 of the Notes to Consolidated Financial Statements in our Form 10-K.

We have issued or are party to performance guarantees and related contractual support obligations undertaken pursuant to agreements to construct and operate domestic and international waste and energy facilities, and a domestic water facility. For some projects, such performance guarantees include obligations to repay certain financial obligations if the project revenues are insufficient to do so, or to obtain financing for a project. With respect to our domestic and international businesses, we have issued guarantees to municipal clients and other parties that our subsidiaries will perform in accordance with contractual terms, including, where required, the payment of damages or other obligations. Additionally, damages payable under such guarantees on our energy-from-waste facilities could expose us to recourse liability on project debt. If we must perform under one or more of such guarantees, our liability for damages upon contract termination would be reduced by funds held in trust and proceeds from sales of the facilities securing the project debt and is presently not estimable. Depending upon the circumstances giving rise to such domestic and international damages, the contractual terms of the applicable contracts, and the contract counterparty's choice of remedy at the time a claim against a guarantee is made, the amounts owed pursuant to one or more of such guarantees could be greater than our then-available sources of funds. To date, we have not incurred material liabilities under such guarantees, either on domestic or international projects.





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**ITEM 2. *MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS***

The terms we, our, ours, us, Covanta and Company refer to Covanta Holding Corporation and its subsidiaries. The following discussion addresses our financial condition as of March 31, 2008 and our results of operations for the three months ended March 31, 2008, compared with the same periods last year. It should be read in conjunction with our Audited Consolidated Financial Statements and Notes thereto for the year ended December 31, 2007 and Management's Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 10-K for the year ended December 31, 2007 to which the reader is directed for additional information.

The preparation of interim financial statements necessarily relies heavily on estimates. Due to the use of estimates and certain other factors, such as the seasonal nature of our waste and energy services business, as well as competitive and other market conditions, we do not believe that interim results of operations are indicative of full year results of operations. The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts and classification of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ materially from those estimates.

**OVERVIEW**

We are a leading developer, owner and operator of infrastructure for the conversion of waste to energy (known as energy-from-waste), as well as other waste disposal and renewable energy production businesses in the United States, Europe and Asia. We are organized as a holding company and conduct all of our operations through subsidiaries which are engaged predominantly in the businesses of waste and energy services. We also engage in the independent power production business outside the United States.

We own, have equity investments in, and/or operate 57 energy generation facilities, 47 of which are in the United States and 10 of which are located outside the United States. Our energy generation facilities use a variety of fuels, including municipal solid waste, wood waste (biomass), landfill gas, water (hydroelectric), natural gas, coal, and heavy fuel-oil. We also own or operate several businesses that are associated with our energy-from-waste business, including a waste procurement business, three landfills, and several waste transfer stations.

Our mission is to be the world's leading energy-from-waste company, with a complementary network of renewable energy generation and waste disposal assets. We expect to build value for our stockholders by satisfying our clients waste disposal and energy generation needs with safe, reliable and environmentally superior solutions. In order to accomplish this mission and create additional value for our stockholders, we are focused on:

- providing customers with superior service and effectively managing our existing businesses;
- generating sufficient cash to meet our liquidity needs and invest in the business; and
- developing new projects and making acquisitions to grow our business in the United States, Europe and Asia.

We believe that our business offers solutions to public sector leaders around the world in two related elements of critical infrastructure: waste disposal and renewable energy generation. We believe that the environmental benefits of energy-from-waste, as an alternative to landfilling, are clear and compelling: utilizing energy-from-waste reduces greenhouse gas emissions, lowers the risk of groundwater contamination, and conserves land. At the same time, energy-from-waste generates clean, reliable energy from a renewable fuel source, thus reducing dependence on fossil fuels, the combustion of which is itself a major contributor to greenhouse gas emissions. As public planners in the United States, Europe and Asia address their needs for more environmentally sensitive waste disposal and energy generation in the years ahead, we believe that energy-from-waste will be an increasingly attractive alternative.

We are actively engaged in the current discussion among policy makers in the United States regarding the benefits of energy-from-waste and the reduction of our dependence on landfilling for waste disposal and fossil fuels for energy. The extent to which we are successful in growing our business will depend in part on our ability to effectively communicate the benefits of energy-from-waste to public planners seeking waste disposal solutions, and

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to policy makers seeking to encourage renewable energy technologies as viable alternatives to reliance on fossil fuels as a source of energy.

***Acquisitions and Business Development***

In our domestic business, we are pursuing additional growth opportunities through project expansions, new energy-from-waste and other renewable energy projects, contract extensions, acquisitions, and businesses ancillary to our existing business, such as additional waste transfer, transportation, processing and landfill businesses.

We are also pursuing international waste and/or renewable energy business opportunities, particularly in markets where the market demand, regulatory environment or other factors encourage technologies such as energy-from-waste in order to reduce dependence on landfilling for waste disposal and fossil fuels for energy production in order to reduce greenhouse gas production. In particular, we are focusing on the United Kingdom, Ireland and China, and are also pursuing opportunities in certain other markets in Europe, such as Italy, and in Canada and other markets in the Americas.

During 2007, we continued to grow our business via acquisitions, investments, project expansions, contract extensions and new contracts as described below.

**Domestic Business**

We acquired the operating businesses of EnergyAnswers Corporation ( EnergyAnswers ) for approximately \$41 million in cash. We also assumed net debt of \$21 million (\$23 million of consolidated indebtedness net of \$2 million of restricted funds held in trust). These businesses include a 400 tons per day ( tpd ) energy-from-waste facility in Springfield, Massachusetts and a 240 tpd energy-from-waste facility in Pittsfield, Massachusetts. Both energy-from-waste projects have tip fee type contracts. Approximately 75% of waste revenues are contracted for at these facilities. In addition, we acquired businesses that include a landfill operation in Springfield, Massachusetts, which is used for ash disposal; and two transfer stations, one in Canaan, New York, permitted to transfer 600 tpd of waste, and the other located at the Springfield energy-from-waste facility, permitted to transfer 500 tpd of waste. We subsequently sold certain assets acquired in this transaction for a total consideration of \$5.8 million during the fourth quarter of 2007 and the first quarter of 2008.

We acquired Central Valley Biomass Holdings, LLC ( Central Valley ) from The AES Corporation. Under the terms of the purchase agreement, we paid \$51 million in cash, plus approximately \$5 million in cash related to post-closing adjustments and transaction costs. Central Valley owns two biomass energy facilities and a biomass energy fuel management business, all located in California's Central Valley. These facilities added 75 megawatts ( MW ) to our portfolio of renewable energy plants. In addition, we invested approximately \$8 million prior to December 31, 2007, and \$7.6 million during the quarter ended March 31, 2008 in capital improvements to increase the facilities' productivity and improve environmental performance. We expect to invest an additional \$2 million to \$4 million during the remainder of 2008.

We entered into a new tip fee type contract with the Town of Hempstead in New York for a term of 25 years commencing upon expiration of the existing contract in 2009.

We acquired two waste transfer stations in Westchester County, New York from Regus Industries, LLC for cash consideration of approximately \$7.3 million. These facilities increased our total waste capacity by approximately 1,150 tpd and enhance our portfolio of transfer stations in the Northeast United States.

We acquired a waste transfer station in Holliston, Massachusetts from Casella Waste Systems Inc. for cash consideration of approximately \$7.5 million. This facility increased our total waste capacity by approximately 700 tpd.

We completed the expansion and commenced the operation of the expanded energy-from-waste facility located in and owned by Lee County in Florida. We expanded waste processing capacity from 1,200 tpd to 1,836 tpd and increased gross electricity capacity from 36.9 MW to 57.3 MW. As part of the agreement to implement this expansion, we received a long-term operating contract extension expiring in 2024.

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On May 29, 2007, we entered into a ten year agreement to maintain and operate an 800 tpd energy-from-waste facility located in Harrisburg, Pennsylvania and have a right of first refusal to purchase the facility. Under the agreement, the term of which commenced February 1, 2008 following satisfaction of certain conditions precedent, we will earn a base annual service fee of approximately \$10.5 million, which is subject to annual escalation and certain performance-based adjustments. We also have agreed to provide construction management services and to advance up to \$25.5 million in funding for certain facility improvements required to enhance facility performance, the repayment of which is guaranteed by the City of Harrisburg.

We designed, constructed, operate and maintain the 1,200 tpd mass-burn energy-from-waste facility located in and owned by Hillsborough County in Florida. In August 2005, we entered into agreements with Hillsborough County to implement an expansion, and to extend the agreement under which we operate the facility to 2027. During 2006, environmental and other project related permits were secured and the expansion construction commenced on December 29, 2006. Completion of the expansion, and commencement of the operation of the expanded project, is expected in 2009.

We acquired an additional 5% ownership interest in Pacific Ultrapower Chinese Station, a biomass energy facility located in California, which increased our equity ownership interest to 55%.

***International Business***

We entered into an agreement to acquire a 40% equity interest in Guangzhou Development Covanta Environmental Energy Co., Ltd ( GDC Environmental Energy ), a company to be located in Guangzhou Municipality, Peoples Republic of China. GDC Environmental Energy will be a newly-formed entity involved in developing energy-from-waste projects in Guangdong Province in Southeast China. Guangzhou Development Industry (Holdings) Co., Ltd. holds the remaining 60% equity interest in GDC Environmental Energy through a wholly-owned subsidiary. Our investment in GDC Environmental Energy is subject to various regulatory approvals and is expected to be completed during the second quarter of 2008.

We purchased a 40% equity interest in Sanfeng Covanta Environmental Industry Co., Ltd. ( Sanfeng ), a company located in Chongqing Municipality, Peoples Republic of China. Sanfeng is engaged in the business of owning and operating energy-from-waste projects and providing design and engineering, procurement and construction services for energy-from-waste facilities in China. Sanfeng currently owns minority equity interests in two 1,200 metric tpd 24 MW mass-burn energy-from-waste projects. Chongqing Iron & Steel Company (Group) Limited holds the remaining 60% equity interest in Sanfeng. We paid approximately \$10 million in connection with our investment in Sanfeng. We expect to utilize Sanfeng as a key component of our effort to grow our energy-from-waste business in China. We expect to make additional investments as and when Sanfeng is successful in developing additional projects.

We announced that we have entered into definitive agreements for the development of a 1,700 metric tpd energy-from-waste project serving the City of Dublin, Ireland and surrounding communities. The Dublin project, which marks our most significant entry to date into the European waste and renewable energy markets, is being developed and will be owned by Dublin Waste to Energy Limited, which is co-owned by us and DONG Energy Generation A/S. As part of the transaction, we purchased a controlling stake in Dublin Waste to Energy Limited. Under the Dublin project agreements, several customary conditions must be satisfied before construction can begin, including the issuance of all required licenses and permits. The permitting process is underway and construction is expected to commence in late 2008.

We are responsible for the design and construction of the project, which is estimated to cost approximately 300 million euros and will require 36 months to complete. We will operate and maintain the project for Dublin Waste to Energy Limited, which has a 25-year Tip Fee type contract with Dublin to provide disposal service for approximately 320,000 metric tons of waste annually. The project is structured on a build-own-operate-transfer model, where ownership will transfer to Dublin after the 25-year term, unless extended. The project is expected to sell electricity into the local grid under short-term arrangements. We have committed to provide financing for all phases of the project, along with DONG Energy Generation A/S; however, we expect that numerous project financing structures will be available once the initial development phase is complete.

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### **Business Segments**

Our reportable segments are Domestic and International, which are comprised of our domestic and international waste and energy services operations, respectively.

#### *Domestic*

For all energy-from-waste projects, we receive revenue from two primary sources: fees charged for operating projects or processing waste received and payments for electricity and steam sales. We also operate, and in some cases have ownership interests in, transfer stations and landfills which generate revenue from waste disposal fees or operating fees. In addition, we own and in some cases operate, other renewable energy projects in the United States which generate electricity from wood waste (biomass), landfill gas, and hydroelectric resources. The electricity from these projects is sold to utilities. For these projects, we receive revenue from electricity sales, and in some cases cash from equity distributions.

#### *International*

We have ownership interest in and/or operate facilities internationally, including independent power production facilities in the Philippines, Bangladesh and India where we generate electricity by combusting coal, natural gas and heavy fuel-oil, and energy-from-waste facilities in China and Italy. We receive revenue from operating fees, electricity and steam sales, and in some cases cash from equity distributions.

### **Contract Structures**

We have 24 energy-from-waste projects where we charge a fixed fee (which escalates over time pursuant to contractual indices that we believe are appropriate to reflect price inflation) for operation and maintenance services. We refer to these projects as having a Service Fee structure. Our contracts at Service Fee projects provide revenue that does not materially vary based on the amount of waste processed or energy generated and as such is relatively stable for the contract term. In addition, at most of our Service Fee projects, the operating subsidiary retains only a fraction of the energy revenues generated, with the balance used to provide a credit to the municipal client against its disposal costs. Therefore, in these projects, the municipal client derives most of the benefit and risk of energy production and changing energy prices.

We also have 13 energy-from-waste projects where we receive a per-ton fee under contracts for processing waste. We refer to these projects as having a Tip Fee structure. At Tip Fee projects, we generally enter into long-term waste disposal contracts for a substantial portion of project disposal capacity and retain all of the energy revenue generated. These Tip Fee service agreements include stated fixed fees earned by us for processing waste up to certain base contractual amounts during specified periods. These Tip Fee service agreements also set forth the per-ton fees that are payable if we accept waste in excess of the base contractual amounts. The waste disposal and energy revenue from these projects is more dependent upon operating performance and, as such, is subject to greater revenue fluctuation to the extent performance levels fluctuate.

Under both structures, our returns are expected to be stable if we do not incur material unexpected operation and maintenance costs or other expenses. In addition, most of our energy-from-waste project contracts are structured so that contract counterparties generally bear, or share in, the costs associated with events or circumstances not within our control, such as uninsured force majeure events and changes in legal requirements. The stability of our revenues and returns could be affected by our ability to continue to enforce these obligations. Also, at some of our energy-from-waste facilities, commodity price risk is mitigated by passing through commodity costs to contract counterparties. With respect to our other domestic renewable energy projects and international independent power



projects, such structural features generally do not exist because either we operate and maintain such facilities for our own account or we do so on a cost-plus basis rather than a fixed-fee basis.

At some of our domestic renewable energy and international independent power projects, our operating subsidiaries purchase fuel in the open markets which exposes us to fuel price risk. At other plants, fuel costs are contractually included in our electricity revenues, or fuel is provided by our customers. In some of our international projects, the project entity (which in some cases is not our subsidiary) has entered into long-term fuel purchase

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contracts that protect the project from changes in fuel prices, provided counterparties to such contracts perform their commitments.

**Seasonal Effects**

Our quarterly operating income from domestic and international operations within the same fiscal year typically differs substantially due to seasonal factors, primarily as a result of the timing of scheduled plant maintenance. We typically conduct scheduled maintenance periodically each year, which requires that individual boiler units temporarily cease operations. During these scheduled maintenance periods, we incur material repair and maintenance expenses and receive less revenue until the boiler units resume operations. This scheduled maintenance typically occurs during periods of off-peak electric demand in the spring and fall. The spring scheduled maintenance period is typically more extensive than scheduled maintenance conducted during the fall. As a result, we typically incur the highest maintenance expense in the first half of the year. Given these factors, we typically experience lower operating income from our projects during the first six months of each year and higher operating income during the second six months of each year.

**Contract Duration**

We operate energy-from-waste projects under long-term agreements. For those projects we own, our contract to sell the project's energy output (either electricity or steam) generally expires at or after the date when the initial term of our contract to operate or receive waste also expires. Expiration of these contracts will subject us to greater market risk in maintaining and enhancing revenues as we enter into new contracts. Following the expiration of the initial contracts, we intend to enter into replacement or additional contracts for waste supplies and will sell our energy output either into the regional electricity grid or pursuant to new contracts. Because project debt on these facilities will be paid off at such time, we believe that we will be able to offer disposal services at rates that will attract sufficient quantities of waste and provide acceptable revenues. For those projects we operate but do not own, prior to the expiration of the initial term of our operating contract, we will seek to enter into renewal or replacement contracts to continue operating such projects. We will seek to bid competitively in the market for additional contracts to operate other facilities as similar contracts of other vendors expire.

**Table of Contents****RESULTS OF OPERATIONS**

The comparability of the information provided below with respect to our revenues, expenses and certain other items was affected by several factors. Our Linan coal facility located in China was sold in September 2007 and was not included as a consolidated subsidiary since its disposition date. As outlined above under *Acquisitions and Business Development*, our acquisition and business development initiatives in 2007 resulted in various additional projects which increased comparative 2008 revenues and expenses. These factors must be taken into account in developing meaningful comparisons between the periods compared below. The following general discussions should be read in conjunction with the condensed consolidated financial statements and the Notes thereto and other financial information appearing and referred to elsewhere in this report.

**Consolidated Results of Operations Comparison of Results for the Three Months Ended March 31, 2008 vs. Results for the Three Months Ended March 31, 2007**

	<b>For the Three Months Ended March 31,</b>		<b>Increase (Decrease)</b>
	<b>2008</b>	<b>2007</b>	<b>2008 vs 2007</b>
	<b>(Unaudited, in thousands)</b>		
<b>CONSOLIDATED RESULTS OF OPERATIONS:</b>			
Total operating revenues	\$ 388,766	\$ 330,209	\$ 58,557
Total operating expenses	358,001	321,929	36,072
<b>Operating income</b>	<b>30,765</b>	<b>8,280</b>	<b>22,485</b>
<b>OTHER INCOME (EXPENSE):</b>			
Investment income	1,640	5,184	(3,544)
Interest expense	(13,720)	(21,260)	(7,540)
Loss on extinguishment of debt		(32,006)	(32,006)
Total other expenses	(12,080)	(48,082)	(36,002)
<b>Income (loss) before income tax (expense) benefit, minority interests and equity in net income from unconsolidated investments</b>	<b>18,685</b>	<b>(39,802)</b>	<b>58,487</b>
Income tax (expense) benefit	(7,536)	18,176	25,712
Minority interests	(1,869)	(1,398)	(471)
Equity in net income from unconsolidated investments	5,492	5,106	386
<b>NET INCOME (LOSS)</b>	<b>\$ 14,772</b>	<b>\$ (17,918)</b>	<b>32,690</b>
<b>WEIGHTED AVERAGE COMMON SHARES OUTSTANDING:</b>			
Basic	153,165	151,476	1,689

Diluted	154,572	151,476	3,096
<b>EARNINGS PER SHARE:</b>			
Basic	\$ 0.10	\$ (0.12)	\$ 0.22
Diluted	\$ 0.10	\$ (0.12)	\$ 0.22

*Operating Income*

Operating revenues increased by \$58.6 million primarily due to increased waste and service revenues at our energy-from-waste facilities and additional revenues from new businesses acquired during 2007 in the Domestic segment as discussed below. Operating revenues also increased due to increased demand from the electricity offtaker and resulting higher electricity generation at our Indian facilities in the International segment.

Operating expenses increased by \$36.1 million primarily due to increased plant operating expenses resulting from increased plant maintenance activities, escalating costs in fuel and materials, and additional operating costs from new businesses acquired during 2007 in the Domestic segment as discussed below. In the International segment, operating expenses increased as a result of increased plant operating expenses primarily due to increased demand from the electricity offtaker and resulting higher generation at our Indian facilities. Operating expenses for the three months ended March 31, 2007 include a write-down of assets related to a fire at our SEMASS energy-from-waste facility on March 31, 2007.

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Additional detail related to operating revenues and operating expenses is provided in the reported Domestic and International segment discussions below.

*Other Components of Net Income*

Total investment income decreased by \$3.5 million primarily due to lower invested cash balances and lower interest rates.

Interest expense decreased by \$7.5 million primarily due to lower loan balances and lower interest rates resulting from the 2007 recapitalization. As a result of the recapitalization in the first quarter of 2007, we recognized a loss on extinguishment of debt charge of approximately \$32.0 million, pre-tax. See Note 6. Changes in Capitalization of the Notes to the Condensed Consolidated Financial Statements for additional information.

Income tax expense increased by \$25.7 million due to the absence of both the write-down of assets related to SEMASS and the loss on extinguishment of debt which occurred during the three months ended March 31, 2007, combined with increased pre-tax income resulting from increased waste and service revenues at our energy-from-waste facilities and additional revenues from new businesses acquired during 2007.

**Domestic Results of Operations Comparison of Results for the Three Months Ended March 31, 2008 vs. Results for the Three Months Ended March 31, 2007**

	<b>For the</b>		<b>Increase</b>
	<b>Three Months Ended</b>		<b>(Decrease)</b>
	<b>March 31,</b>		<b>2008 vs 2007</b>
	<b>2008</b>	<b>2007</b>	<b>2008 vs 2007</b>
	<b>(Unaudited, in thousands)</b>		
Waste and service revenues	\$ 216,819	\$ 197,882	\$ 18,937
Electricity and steam sales	91,090	74,894	16,196
Other operating revenues	15,375	14,979	396
<b>Total operating revenues</b>	<b>323,284</b>	<b>287,755</b>	<b>35,529</b>
Plant operating expenses	205,294	170,461	34,833
Depreciation and amortization expense	46,157	46,005	152
Net interest expense on project debt	12,110	13,085	(975)
General and administrative expenses	19,618	19,931	(313)
Write-down of assets		18,266	(18,266)
Other operating expense	14,751	14,772	(21)
<b>Total operating expenses</b>	<b>297,930</b>	<b>282,520</b>	<b>15,410</b>
<b>Operating income</b>	<b>\$ 25,354</b>	<b>\$ 5,235</b>	<b>20,119</b>

*Operating Revenues*

Variances in revenues for the domestic segment are as follows (in millions):

	<b>Domestic Segment Operating Revenue Variances</b>		
	<b>Existing Business</b>	<b>New Business(A)</b>	<b>Total</b>
Waste and service revenues			
Service fee	\$ 2.4	\$ 0.2	\$ 2.6
Tip fee	2.5	9.4	11.9
Recycled metal	4.3	0.1	4.4
Total waste and service revenues	9.2	9.7	18.9
Electricity and steam sales	6.0	10.2	16.2
Other operating revenues	0.4		0.4
Total operating revenues	\$ 15.6	\$ 19.9	\$ 35.5

(A) New Business is defined as businesses acquired after March 31, 2007.

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Revenues from Service Fee arrangements for existing business increased primarily due to contractual escalations, partially offset by lower revenues earned explicitly to service project debt of \$1.5 million. Revenues from Tip Fee arrangements for existing business increased primarily due to increased waste volume handled.

Recycled metal revenues increased due to higher pricing for scrap metal and increased volume of metal recovered for sale.

Electricity and steam sales for existing business increased due to higher energy rates and higher production.

*Operating Expenses*

Variances in plant operating expenses for the domestic segment are as follows (in millions):

	<b>Domestic Segment Plant Operating Expense Variances</b>		
	<b>Existing Business</b>	<b>New Business(A)</b>	<b>Total</b>
Total plant operating expenses	\$ 17.5	\$ 17.3	\$ 34.8

(A) New Business is defined as businesses acquired after March 31, 2007.

Existing business plant operating expenses increased by \$17.5 million primarily due to increased plant maintenance and cost escalations.

Net interest expense on project debt decreased by \$1.0 million primarily due to lower project debt balances.

On March 31, 2007, our SEMASS energy-from-waste facility experienced a fire in the front-end receiving portion of the facility. Damage was extensive to this portion of the facility and operations at the facility were suspended completely for approximately 20 days. As a result of this loss, we recorded an asset impairment of \$18.3 million, pre-tax, in the first quarter of 2007, which represented a preliminary estimate of the net book value of the assets destroyed. During the year ended December 31, 2007, we reduced the impairment recorded to \$17.3 million, pre-tax, based upon additional analysis as the facility was being restored. The cost of repair or replacement, and business interruption losses, are insured under the terms of applicable insurance policies, subject to deductibles. We cannot predict the timing of when we will receive the proceeds under such policies. During the year ended December 31, 2007, we recorded insurance recoveries of \$17.3 million related to repair and reconstruction, \$2.7 million related to clean-up costs and \$2.0 million related to business interruption losses. Insurance recoveries are recorded as a reduction to the loss related to the write-down of assets where such recoveries relate to repair and reconstruction costs, or as a reduction to operating expenses where such recoveries relate to other costs or business interruption losses.

**Table of Contents****International Results of Operations Comparison of Results for the Three Months Ended March 31, 2008 vs. Results for the Three Months Ended March 31, 2007**

	<b>For the Three Months Ended March 31,</b>		<b>Increase (Decrease)</b>
	<b>2008</b>	<b>2007</b>	<b>2008 vs 2007</b>
	<b>(Unaudited, in thousands)</b>		
Waste and service revenues	\$ 804	\$ 1,029	\$ (225)
Electricity and steam sales	61,975	38,772	23,203
Total operating revenues	62,779	39,801	22,978
Plant operating expenses	53,717	31,546	22,171
Depreciation and amortization expense	2,405	2,027	378
Net interest expense on project debt	1,651	1,520	131
General and administrative expenses	3,790	1,371	2,419
Other operating income	(4,622)	(166)	4,456
Total operating expenses	56,941	36,298	20,643
Operating income	\$ 5,838	\$ 3,503	2,335

Variances in revenues and plant operating expenses for the international segment are as follows (in millions):

	<b>International Segment</b>	
	<b>Operating Revenue Variances</b>	<b>Plant Operating Expense Variances</b>
Indian facilities energy sales	\$ 24.8	\$ 23.4
Yanjiang steam sales	0.8	0.9
Sale of Linan facility	(2.4)	(2.4)
Other	(0.2)	0.3
Total	\$ 23.0	\$ 22.2

The increase in revenues and plant operating expenses under energy contracts at both Indian facilities resulted primarily from increased demand from the electricity offtaker and resulting higher electricity generation. The increase in revenues and plant operating expenses from the Yanjiang facility in China resulted from higher steam sales. The decrease in revenues and plant operating expenses resulted from the sale of the Linan facility in China during the third quarter of 2007.



General and administrative expenses increased by \$2.4 million primarily due to increased litigation expense associated with an insurance claim, normal wage and benefit escalations and additional business development spending.

Other operating income increased by \$4.5 million primarily due to insurance recoveries associated with a facility in China which was sold in 2006.

## **LIQUIDITY AND CAPITAL RESOURCES**

Generating sufficient cash to invest in our business, meet our liquidity needs, pay down project debt, and pursue strategic opportunities remain important objectives of management. We derive our cash flows principally from our operations at our domestic and international projects, where our historical levels of production allow us to satisfy project debt covenants and payments, and distribute cash. We typically receive cash distributions from our domestic projects on either a monthly or quarterly basis, whereas a material portion of cash from our international projects is received semi-annually, during the second and fourth quarters.

During the first quarter of 2007, we completed a comprehensive recapitalization utilizing a series of equity and debt financings. Under the new credit facilities, we have substantially greater, but not unrestricted, ability to make

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investments in our business and to take advantage of opportunities to grow our business through investments and acquisitions, both domestically and internationally.

Our primary future cash requirements will be to fund capital expenditures to maintain our existing businesses, make debt service payments and grow our business through acquisitions and business development. We will also seek to enhance our cash flow from renewals or replacement of existing contracts, from new contracts to expand existing facilities or operate additional facilities and by investing in new projects.

The frequency and predictability of our receipt of cash from projects differs, depending upon various factors, including whether restrictions on distributions exist in applicable project debt arrangements, whether a project is domestic or international, and whether a project has been able to operate at historical levels of production.

Additionally, as of March 31, 2008, we had available credit for liquidity of \$274.2 million under the Revolving Loan Facility (as defined below) and unrestricted cash of \$124.4 million.

Our projected contractual obligations are consistent with amounts disclosed in our Annual Report on Form 10-K for the year ended December 31, 2007. We believe that when combined with our other sources of liquidity, including our existing cash on hand and the Revolving Loan Facility, we will generate sufficient cash over at least the next twelve months to meet operational needs, make capital expenditures, invest in the business and service debt due.

***2007 Recapitalization***

During the first quarter of 2007, we completed a comprehensive recapitalization utilizing a series of equity and debt financings including the following transactions:

the refinancing of our previously existing credit facilities with new credit facilities, comprised of a \$300 million revolving credit facility, a \$320 million funded letter of credit facility, and a \$650 million term loan (collectively referred to as the Credit Facilities );

an underwritten public offering of 6.118 million shares of our common stock, from which we received proceeds of approximately \$136.6 million, net of underwriting discounts and commissions;

an underwritten public offering of approximately \$373.8 million aggregate principal amount of Debentures, from which we received proceeds of approximately \$364.4 million, net of underwriting discounts and commissions; and

the repayment, by means of a tender offer and redemptions, of approximately \$611.9 million in aggregate principal amount of outstanding notes previously issued by certain of our intermediate subsidiaries. We completed our tender offer and redemptions for approximately \$604.4 million in aggregate principal amount of outstanding notes on February 22, 2007. The remaining \$7.5 million of the outstanding notes were redeemed in April 2007 and September 2007.

As a result of the recapitalization, we recognized a loss on extinguishment of debt of approximately \$32.0 million, pre-tax, which was comprised of the write-down of deferred financing costs, tender premiums paid for the intermediate subsidiary debt, and a call premium paid in connection with previously existing financing arrangements. These amounts were partially offset by the write-down of unamortized premiums relating to the intermediate subsidiary debt and a gain associated with the settlement of our interest rate swap agreements.

***Credit Agreement Financial Covenants***

The loan documentation under the Credit Facilities contains customary affirmative and negative covenants and financial covenants as discussed in Note 6. Long-Term Debt of the Notes to the Consolidated Financial Statements included in our Annual Report on Form 10-K for the year ended December 31, 2007. As of March 31, 2008, we were in compliance with the covenants under the Credit Facilities.

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The financial covenants of the Credit Facilities, which are measured on a trailing four quarter period basis, include the following:

maximum Covanta Energy leverage ratio of 4.25 to 1.00 for the four quarter period ended March 31, 2008, which measures Covanta Energy's principal amount of consolidated debt less certain restricted funds dedicated to repayment of project debt principal and construction costs ( Consolidated Adjusted Debt ) to its adjusted earnings before interest, taxes, depreciation and amortization, as calculated under the Credit Facilities ( Adjusted EBITDA ). The definition of Adjusted EBITDA in the Credit Facilities excludes certain non-cash charges. The maximum Covanta Energy leverage ratio allowed under the Credit Facilities adjusts in future periods as follows:

- 4.25 to 1.00 for each of the four quarter periods ended June 30 and September 30, 2008;
- 4.00 to 1.00 for each of the four quarter periods ended December 31, 2008, March 31, June 30 and September 30, 2009;
- 3.75 to 1.00 for each of the four quarter periods ended December 31, 2009, March 31, June 30 and September 30, 2010;
- 3.50 to 1.00 for each four quarter period thereafter;

maximum Covanta Energy capital expenditures incurred to maintain existing operating businesses of \$100 million per fiscal year, subject to adjustment due to an acquisition by Covanta Energy; and

minimum Covanta Energy interest coverage ratio of 3.00 to 1.00, which measures Covanta Energy's Adjusted EBITDA to its consolidated interest expense plus certain interest expense of ours, to the extent paid by Covanta Energy.

**Sources and Uses of Cash Flow for the Three Months Ended March 31, 2008 and 2007:**

	<b>For the</b>		<b>Increase</b>
	<b>Three Months Ended</b>		<b>(Decrease)</b>
	<b>March 31,</b>		<b>2008 vs 2007</b>
	<b>2008</b>	<b>2007</b>	
	<b>(Unaudited, in thousands)</b>		
Net cash provided by operating activities	\$ 49,473	\$ 56,490	\$ (7,017)
Net cash used in investing activities	(32,750)	(10,290)	22,460
Net cash used in financing activities	(42,004)	(140,070)	(98,066)
Effect of exchange rate changes on cash and cash equivalents	269	105	164
Net decrease in cash and cash equivalents	\$ (25,012)	\$ (93,765)	(68,753)

During the first quarter of 2008, we revised our presentation of the condensed consolidated statements of cash flows to present changes in restricted funds held in trust relating to operating activities as a component of cash flow from operating activities and changes in restricted funds held in trust relating to financing activities (debt principal repayments) as a component of cash flow from financing activities; previously we included all changes in restricted funds held in trust as a component of cash flow from financing activities. We have reclassified the net increase in cash flows from operating activities from the financing activities section of the condensed consolidated statements of cash flows to conform to our current period presentation, as this amount was not material for the three months ended

March 31, 2007.

Net cash provided by operating activities for the three months ended March 31, 2008 was \$49.5 million, a decrease of \$7.0 million from the prior year period. The decrease was primarily due to the timing of working capital.

Net cash used in investing activities for the three months ended March 31, 2008 was \$32.8 million, an increase of \$22.5 million from the prior year period. The increase was primarily due to higher purchases of property, plant and equipment of \$19.9 million which consisted of higher maintenance capital expenditures in the three months ended March 31, 2008 compared to the prior year, \$7.5 million of refurbishment expenditures for the two biomass facilities acquired in 2007, and \$1.2 million relating to rebuilding the SEMASS facility. Other factors included net investment activities of \$4.3 million, partially offset by property insurance proceeds of \$3.5 million related to the fire at our SEMASS energy-from-waste facility.

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Net cash used in financing activities for the three months ended March 31, 2008 was \$42.0 million, a decrease of \$98.1 million from the prior year period. This decrease was primarily due to the 2007 recapitalization. The net proceeds from refinancing the previously existing credit facilities with the New Credit Facilities was \$5.6 million, net of transaction fees. Proceeds of approximately \$364.4 million and \$136.6 million, each net of underwriting discounts and commissions, were received during the three months ended March 31, 2007 related to underwritten public offerings of Debentures and common stock, respectively. The combination of the proceeds from the public offerings of Debentures and common stock and approximately \$130.0 million in cash and restricted cash (available for use as a result of the recapitalization) were utilized for the repayment, by means of a tender offer, of approximately \$604.4 million in principal amount of outstanding notes previously issued by certain intermediate subsidiaries.

**Project Debt***Domestic Project Debt*

Financing for the energy-from-waste projects is generally accomplished through tax-exempt and taxable municipal revenue bonds issued by or on behalf of the municipal client. For such facilities that are owned by a subsidiary of ours, the municipal issuers of the bond loans the bond proceeds to our subsidiary to pay for facility construction. For such facilities, project-related debt is included as Project debt (short- and long-term) in our consolidated financial statements. Generally, such project debt is secured by the revenues generated by the project and other project assets including the related facility. The only potential recourse to us with respect to project debt arises under the operating performance guarantees described below under *Other Commitments and Contingencies*. Certain subsidiaries had recourse liability for project debt which is recourse to Covanta ARC LLC, but is non-recourse to us, which as of March 31, 2008 aggregated to \$251.2 million.

*International Project Debt*

Financing for projects in which we have an ownership or operating interest is generally accomplished through commercial loans from local lenders or financing arranged through international banks, bonds issued to institutional investors and from multilateral lending institutions based in the United States. Such debt is generally secured by the revenues generated by the project and other project assets and is without recourse to us. Project debt relating to two international projects in India is included as Project debt (short- and long-term) in our consolidated financial statements. In most projects, the instruments defining the rights of debt holders generally provide that the project subsidiary may not make distributions to its parent until periodic debt service obligations are satisfied and other financial covenants are complied with.

**Other Commitments and Contingencies**

Other commitments as of March 31, 2008 were as follows (in thousands):

	<b>Commitments Expiring by Period</b>		
	<b>Total</b>	<b>Less Than One Year</b>	<b>More Than One Year</b>
Letters of credit	\$ 377,214	\$ 55,535	\$ 321,679
Surety bonds	61,981		61,981
Total other commitments net	\$ 439,195	\$ 55,535	\$ 383,660

The letters of credit were issued under various credit facilities (primarily the Funded L/C Facility and the Revolving Credit Facility) to secure our performance under various contractual undertakings related to our domestic and international projects, or to secure obligations under our insurance program. Each letter of credit relating to a project is required to be maintained in effect for the period specified in related project contracts, and generally may be drawn if it is not renewed prior to expiration of that period.

We believe that we will be able to fully perform under our contracts to which these existing letters of credit relate and that it is unlikely that letters of credit would be drawn because of a default of our performance obligations. If any of these letters of credit were to be drawn by the beneficiary, the amount drawn would be immediately

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repayable by us to the issuing bank. If we do not immediately repay such amounts drawn under these letters of credit, unreimbursed amounts would be treated under the Credit Facilities as additional term loans in the case of letters of credit issued under the Funded L/C Facility, or as revolving loans in the case of letters of credit issued under the Revolving Loan Facility.

The surety bonds listed on the table above relate primarily to performance obligations (\$53.0 million) and support for closure obligations of various energy projects when such projects cease operating (\$9.0 million). Were these bonds to be drawn upon, we would have a contractual obligation to indemnify the surety company.

We have certain contingent obligations related to the Debentures. These are:

holders may require us to repurchase their Debentures on February 1, 2012, February 1, 2017 and February 1, 2022;

holders may require us to repurchase their Debentures, if a fundamental change occurs; and

holders may exercise their conversion rights upon the occurrence of certain events, which would require us to pay the conversion settlement amount in cash and/or our common stock.

For specific criteria related to contingent interest, conversion or redemption features of the Debentures, see Note 6. Changes in Capitalization of the Notes to the Consolidated Financial Statements included in our Audited Consolidated Financial Statements and accompanying Notes in our Annual Report on Form 10-K for the year ended December 31, 2007.

We have issued or are party to performance guarantees and related contractual support obligations undertaken pursuant to agreements to construct and operate certain domestic and international energy and waste facilities, and one domestic water facility. For some projects, such performance guarantees include obligations to repay certain financial obligations if the project revenues are insufficient to do so, or to obtain financing for a project. With respect to our domestic and international businesses, we have issued guarantees to municipal clients and other parties that our subsidiaries will perform in accordance with contractual terms, including, where required, the payment of damages or other obligations. Additionally, damages payable under such guarantees on our energy-from-waste facilities could expose us to recourse liability on project debt. If we must perform under one or more of such guarantees, our liability for damages upon contract termination would be reduced by funds held in trust and proceeds from sales of the facilities securing the project debt and is presently not estimable. Depending upon the circumstances giving rise to such domestic and international damages, the contractual terms of the applicable contracts, and the contract counterparty's choice of remedy at the time a claim against a guarantee is made, the amounts owed pursuant to one or more of such guarantees could be material. To date, we have not incurred material liabilities under such performance guarantees, either on domestic or international projects.

## **Discussion of Critical Accounting Policies and Estimates**

In preparing our condensed consolidated financial statements in accordance with United States generally accepted accounting principles, we are required to use judgment in making estimates and assumptions that affect the amounts reported in our financial statements and related notes. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. These estimates form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Many of our critical accounting policies are subject to significant judgments and uncertainties which could potentially result in materially different results under different conditions and assumptions. Future events rarely develop exactly as forecast, and the best estimates routinely require adjustment. Management believes there have been no material changes during the three months ended March 31, 2008 to the items discussed in Discussion of Critical Accounting Policies in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations of our





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***Recent Accounting Pronouncements***

See Note 2. Recent Accounting Pronouncements of the Notes for information related to new accounting pronouncements.

**ITEM 3. *QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK***

In the normal course of business, our subsidiaries are party to financial instruments that are subject to market risks arising from changes in interest rates, foreign currency exchange rates, and commodity prices. Our use of derivative instruments is very limited and we do not enter into derivative instruments for trading purposes.

Management believes there have been no material changes during the three months ended March 31, 2008 to the items discussed in Item 7A. Quantitative and Qualitative Disclosures About Market Risk in our Annual Report on Form 10-K for the year ended December 31, 2007.

**ITEM 4. *CONTROLS AND PROCEDURES***

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of Covanta's disclosure controls and procedures, as required by Rule 13a-15(b) and 15d-15(b) under the Securities Exchange Act of 1934 (the Exchange Act) as of March 31, 2008. Our disclosure controls and procedures are designed to reasonably assure that information required to be disclosed by us in reports we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding disclosure and is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's (SEC) rules and forms.

Our management, with the participation of the Chief Executive Officer and Chief Financial Officer, believes that our disclosure controls and procedures are effective to provide such reasonable assurance.

Our management, including the Chief Executive Officer and Chief Financial Officer, believes that any disclosure controls and procedures or internal controls and procedures, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must consider the benefits of controls relative to their costs. Inherent limitations within a control system include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by unauthorized override of the control. The design of any systems of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Accordingly, because of the inherent limitations in a cost effective control system, misstatements due to error or fraud may occur and may not be prevented or detected.

**Changes in Internal Control over Financial Reporting**

There has not been any change in our system of internal control over financial reporting during the most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, internal control over financial reporting.

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**PART II OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

See Note 14. Commitments and Contingencies of the Notes to the Condensed Consolidated Financial Statements.

**ITEM 1A. RISK FACTORS**

There have been no material changes during the three months ended March 31, 2008 to the risk factors discussed in Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2007.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

None.

**ITEM 5. OTHER INFORMATION**

(a) None.

(b) Not applicable.

**ITEM 6. EXHIBITS**

<b>Exhibit Number</b>	<b>Description</b>
31.1	Certification pursuant to Section 302 of Sarbanes-Oxley Act of 2002 by the Chief Executive Officer.
31.2	Certification pursuant to Section 302 of Sarbanes-Oxley Act of 2002 by the Chief Financial Officer.
32	Certification of periodic financial report pursuant to Section 906 of Sarbanes-Oxley Act of 2002 by the Chief Executive Officer and Chief Financial Officer.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Covanta Holding Corporation  
(Registrant)

By: /s/ Mark A. Pytosh

Mark A. Pytosh  
Executive Vice President and Chief Financial Officer

By: /s/ Thomas E. Bucks

Thomas E. Bucks  
Vice President and Chief Accounting Officer

Date: April 23, 2008