ANALOG DEVICES INC Form DEF 14A February 04, 2009

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 SCHEDULE 14A

(Rule 14a-101)

INFORMATION REQUIRED IN PROXY STATEMENT SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

Filed by the Registrant b Filed by a Party other than the Registrant o Check the appropriate box:

- o Preliminary Proxy Statement
- o Confidential, For Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- b Definitive Proxy Statement
- o Definitive Additional Materials
- o Soliciting Material Pursuant to § 240.14a-12

Analog Devices, Inc.

(Name of Registrant as Specified in Its Charter)
(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- b No fee required.
- o Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
 - (1) Title of each class of securities to which transaction applies:
 - (2) Aggregate number of securities to which transaction applies:
 - (3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
 - (4) Proposed maximum aggregate value of transaction:
 - (5) Total fee paid:
- o Fee paid previously with preliminary materials.
- o Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.
 - (1) Amount previously paid:
 - (2) Form, Schedule or Registration Statement No.:
 - (3) Filing Party:

(4) Date Filed:

Table of Contents

February 4, 2009

Dear Shareholder:

You are cordially invited to attend the Annual Meeting of Shareholders to be held at 10:00 a.m. local time on Tuesday, March 10, 2009, at the Company s headquarters at Three Technology Way, Norwood, Massachusetts.

At the Annual Meeting you are being asked to elect four Class I members to our Board of Directors, each for a term of three years, ratify the selection of Ernst & Young LLP as our independent registered public accounting firm for the fiscal year ending October 31, 2009, and consider and vote upon a shareholder proposal that we de-classify our Board of Directors. Your Board of Directors recommends that you vote FOR the election of each of the Class I directors named in the proxy statement, FOR the ratification of Ernst & Young LLP and AGAINST the shareholder proposal.

Please carefully review the attached proxy materials and take the time to cast your vote.

Yours sincerely,

Ray Stata Chairman of the Board Jerald G. Fishman President and Chief Executive Officer

ANALOG DEVICES, INC. ONE TECHNOLOGY WAY NORWOOD, MASSACHUSETTS 02062-9106

NOTICE OF 2009 ANNUAL MEETING OF SHAREHOLDERS

To Be Held On March 10, 2009

To our Shareholders:

The 2009 Annual Meeting of Shareholders of Analog Devices, Inc. will be held at our headquarters at Three Technology Way, Norwood, Massachusetts 02062, on Tuesday, March 10, 2009 at 10:00 a.m. local time. At the meeting, shareholders will consider and vote on the following matters:

- 1. To elect the four director nominees named in this proxy statement to our Board of Directors to serve as Class I directors, each for a term of three years.
- 2. To ratify the selection of Ernst & Young LLP as our independent registered public accounting firm for the fiscal year ending October 31, 2009.
- 3. To act upon a shareholder proposal that we de-classify our Board of Directors.

The shareholders will also act on any other business that may properly come before the meeting.

Shareholders of record at the close of business on January 16, 2009 are entitled to vote at the meeting. Your vote is important no matter how many shares you own. Whether you expect to attend the meeting or not, please vote your shares over the Internet or by telephone in accordance with the instructions set forth on the proxy card, or complete, sign, date and promptly return the enclosed proxy card in the postage-prepaid envelope we have provided. Your prompt response is necessary to ensure that your shares are represented at the meeting. You can change your vote and revoke your proxy at any time before the polls close at the meeting by following the procedures described in the accompanying proxy statement.

All shareholders are cordially invited to attend the meeting.

By order of the Board of Directors,

Margaret K. Seif *Secretary*

Norwood, Massachusetts February 4, 2009

Table of Contents

TABLE OF CONTENTS

INFORMATION ABOUT THE ANNUAL MEETING AND VOTING	1
What is the purpose of the annual meeting?	1
Who can vote?	1
How many votes do I have?	2
Is my vote important?	2
How do I vote?	2
Can I change my vote after I have mailed my proxy card or after I have voted my shares over the Internet or	
by telephone?	2
Can I vote if my shares are held in street name?	2
How do I vote my 401(k) shares?	3
How do I vote my shares held in trust in the Analog Ireland Success Sharing Share Plan?	3
What constitutes a quorum?	3
What vote is required for each item?	3
How will votes be counted?	4
Who will count the votes?	4
Will my vote be kept confidential?	4
How does the Board of Directors recommend that I vote on the proposals?	4
Will any other business be conducted at the meeting or will other matters be voted on?	4
Where can I find the voting results?	4
How and when may I submit a shareholder proposal, including a shareholder nomination for director, for the	
2010 annual meeting?	5
What are the costs of soliciting these proxies?	5
How can I obtain an Annual Report on Form 10-K?	6
Whom should I contact if I have any questions?	6
HOUSEHOLDING OF ANNUAL MEETING MATERIALS	6
SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT	7
SECTION 16(A) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE	8
PROPOSAL 1 ELECTION OF DIRECTORS	9
Nominees for Class I Directors (For a three-year term expiring at the 2012 Annual Meeting)	9
Class II Directors (Terms Expire at the 2010 Annual Meeting)	10
Class III Directors (Terms Expire at the 2011 Annual Meeting)	10
CORPORATE GOVERNANCE	11
<u>General</u>	11
Determination of Independence	12
Director Candidates	12
Communications from Shareholders and Other Interested Parties	13
Board of Directors Meetings and Committees	13
Report of the Audit Committee	15
Independent Registered Public Accounting Firm Fees and Other Matters	17
Director Compensation	18
Certain Relationships and Related Transactions	21
Certain Legal Proceedings	22
i	

Table of Contents

INFORMATION ABOUT EXECUTIVE COMPENSATION	23
Compensation Discussion and Analysis	23
Summary Compensation	32
Grants of Plan-Based Awards in Fiscal Year 2008	35
Outstanding Equity Awards at Fiscal Year-End 2008	36
Option Exercises During Fiscal 2008	38
Pension Benefits	38
Non-Qualified Deferred Compensation Plan	39
Retention, Employment and Other Agreements	40
Potential Payments Upon Termination or Change in Control	43
Option Program Description	45
Securities Authorized for Issuance Under Equity Compensation Plans	47
Compensation Committee Interlocks and Insider Participation	50
Compensation Committee Report	50
PROPOSAL 2 RATIFICATION OF SELECTION OF INDEPENDENT REGISTERED	
PUBLIC ACCOUNTING FIRM	51
PROPOSAL 3 CONSIDER AND VOTE UPON A SHAREHOLDER PROPOSAL TO DE-CLASSIFY	
OUR BOARD OF DIRECTORS	51
OTHER MATTERS	53
ELECTRONIC VOTING	53
ii	

ANALOG DEVICES, INC. ONE TECHNOLOGY WAY NORWOOD, MASSACHUSETTS 02062-9106

PROXY STATEMENT FOR ANNUAL MEETING OF SHAREHOLDERS

March 10, 2009

This proxy statement contains information about the 2009 Annual Meeting of Shareholders of Analog Devices, Inc. The meeting will be held on Tuesday, March 10, 2009, beginning at 10:00 a.m. local time, at our headquarters at Three Technology Way, Norwood, Massachusetts 02062. You may obtain directions to the location of the annual meeting by visiting our website at www.analog.com or by contacting Mindy Kohl, Director, Investor Relations, Analog Devices, Inc., One Technology Way, Norwood, MA 02062; telephone: 781-461-3282.

This proxy statement is furnished in connection with the solicitation of proxies by the Board of Directors of Analog Devices, Inc., which is also referred to as Analog Devices, ADI, or the Company in this proxy statement, for use at the annual meeting and at any adjournment of that meeting. All proxies will be voted in accordance with the instructions they contain. If you do not specify your voting instructions on your proxy, it will be voted in accordance with the recommendation of the Board of Directors. You may revoke your proxy at any time before it is exercised at the meeting by giving our secretary written notice to that effect.

Our Annual Report to Shareholders for the fiscal year ended November 1, 2008 is being mailed to shareholders with the mailing of these proxy materials on or about February 4, 2009.

Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting of Shareholders to be Held on March 10, 2009:

This proxy statement and the 2008 Annual Report to Shareholders are available for viewing, printing and downloading at www.analog.com/AnnualMeeting.

We will furnish to any shareholder (without charge) a copy of our Annual Report on Form 10-K for the fiscal year ended November 1, 2008 as filed with the Securities and Exchange Commission, except for exhibits, upon written or oral request to Analog Devices, Inc., Attention: Mindy Kohl, Director, Investor Relations, Analog Devices, Inc., One Technology Way, Norwood, MA 02062; telephone: 781-461-3282.

INFORMATION ABOUT THE ANNUAL MEETING AND VOTING

What is the purpose of the annual meeting?

At the annual meeting, shareholders will consider and vote on the following matters:

- 1. The election of the four nominees named in this proxy statement to our Board of Directors to serve as Class I directors, each for a term of three years.
- 2. The ratification of the selection of Ernst & Young LLP as our independent registered public accounting firm for the fiscal year ending October 31, 2009.
- 3. To act upon a shareholder proposal that we de-classify our Board of Directors.

The shareholders will also act on any other business that may properly come before the meeting.

Who can vote?

To be able to vote, you must have been an Analog Devices shareholder of record at the close of business on January 16, 2009. This date is the record date for the annual meeting.

Shareholders of record at the close of business on January 16, 2009 are entitled to vote on each proposal at the annual meeting. The number of outstanding shares entitled to vote on each proposal at the meeting is 291,190,002 shares of our common stock.

Table of Contents

How many votes do I have?

Each share of our common stock that you owned on the record date entitles you to one vote on each matter that is voted on.

Is my vote important?

Your vote is important no matter how many shares you own. Please take the time to vote. Take a moment to read the instructions below. Choose the way to vote that is easiest and most convenient for you and cast your vote as soon as possible.

How do I vote?

If you are the record holder of your shares, meaning that you own your shares in your own name and not through a bank or brokerage firm, you may vote in one of four ways.

- (1) You may vote over the Internet. If you have Internet access, you may vote your shares from any location in the world by following the Vote by Internet instructions on the enclosed proxy card.
- (2) You may vote by telephone. You may vote your shares by following the Vote by Telephone instructions on the enclosed proxy card.
- (3) You may vote by mail. You may vote by completing and signing the proxy card enclosed with this proxy statement and promptly mailing it in the enclosed postage-prepaid envelope. You do not need to put a stamp on the enclosed envelope if you mail it in the United States. The shares you own will be voted according to your instructions on the proxy card you mail. If you return the proxy card, but do not give any instructions on a particular matter described in this proxy statement, the shares you own will be voted in accordance with the recommendations of our Board of Directors. The Board of Directors recommends that you vote FOR Proposals 1 and 2 and AGAINST Proposal 3.
- (4) You may vote in person. If you attend the meeting, you may vote by delivering your completed proxy card in person or you may vote by completing a ballot. Ballots will be available at the meeting.

Can I change my vote after I have mailed my proxy card or after I have voted my shares over the Internet or by telephone?

Yes. You can change your vote and revoke your proxy at any time before the polls close at the meeting by doing any one of the following things:

signing another proxy with a later date;

giving our secretary a written notice before or at the meeting that you want to revoke your proxy; or

voting in person at the meeting.

Your attendance at the meeting alone will not revoke your proxy.

Can I vote if my shares are held in street name?

If the shares you own are held in street name by a bank or brokerage firm, your bank or brokerage firm, as the record holder of your shares, is required to vote your shares according to your instructions. In order to vote your shares, you will need to follow the directions your bank or brokerage firm provides you. Many banks and brokerage firms also offer the option of voting over the Internet or by telephone, instructions for which would be provided by your bank or brokerage firm on your vote instruction form. Under the current rules of the New York Stock Exchange, or NYSE, if you do not give instructions to your bank or brokerage firm, it will still be able to vote your shares with respect to certain discretionary items, but will not be allowed to vote your shares with respect to certain non-discretionary items. The election of directors (proposal one) and the ratification of Ernst & Young LLP as our independent registered public accounting firm (proposal two) are each considered to be a discretionary item under the NYSE rules and your bank or brokerage firm will be able to vote on those items, even if it does not receive instructions from you, so long as it

2

Table of Contents

holds your shares in its name. The shareholder proposal to de-classify our Board (proposal three) is a non-discretionary item. If you do not instruct your bank or broker how to vote with respect to this item, your bank or broker may not vote with respect to this proposal, but rather those votes will be counted as broker non-votes.

If your shares are held in street name, you must bring an account statement or letter from your bank or brokerage firm showing that you are the beneficial owner of the shares as of the record date (January 16, 2009) in order to be admitted to the meeting on March 10, 2009. To be able to vote your shares held in street name at the meeting, you will need to obtain a proxy card from the holder of record.

How do I vote my 401(k) shares?

If you participate in the Analog Devices Stock Fund through The Investment Partnership Plan of Analog Devices, or TIP, your proxy will also serve as a voting instruction for Fidelity Management Trust Company, or Fidelity, which serves as the administrator of TIP, with respect to shares of ADI common stock attributable to your TIP account, or TIP shares, as of the record date. You should sign the proxy card and return it in the enclosed envelope to Broadridge Financial Solutions, Inc., or you may submit your proxy over the Internet or by telephone by following the instructions on the enclosed card. Broadridge will notify Fidelity of the manner in which you have directed your TIP shares to be voted. Fidelity will vote your TIP shares as of the record date in the manner that you direct. If Broadridge does not receive your voting instructions from you by 11:59 p.m. eastern time on March 5, 2009, Fidelity will vote your TIP shares as of the record date in the same manner, proportionally, as it votes the other shares of common stock for which proper and timely voting instructions of other TIP participants have been received by Fidelity.

How do I vote my shares held in trust in the Analog Ireland Success Sharing Share Plan?

If you participate in the Analog Ireland Success Sharing Share Plan (the Ireland share plan), you may instruct Irish Pensions Trust Limited, which serves as the trustee of the Ireland share plan, to vote the amount of shares of common stock which they hold on your behalf as of the record date. Mercer Trustees Limited (Mercer), which administers the Irish share plan on behalf of Irish Pensions Trust Limited, will send you a voting card that you may use to direct Mercer how to vote your shares. You should sign the voting card and return it to Mercer in the envelope that Mercer provides. Mercer will vote the shares in the manner that you direct on the voting card. If Mercer does not receive your voting card by 5:00 p.m. Greenwich Mean Time (GMT) on Friday, February 27, 2009, Mercer will not vote your shares.

What constitutes a quorum?

In order for business to be conducted at the meeting, a quorum must be present in person or represented by valid proxies. For each of the proposals to be presented at the meeting, a quorum consists of the holders of a majority of the shares of common stock issued and outstanding on January 16, 2009, the record date, or at least 145,595,002 shares.

Shares of common stock represented in person or by proxy (including broker non-votes and shares that abstain or do not vote with respect to a particular proposal to be voted upon) will be counted for the purpose of determining whether a quorum exists at the meeting for that proposal. Broker non-votes are shares that are held in street name by a bank or brokerage firm that indicates on its proxy that it does not have or did not exercise discretionary authority to vote on a particular matter.

If a quorum is not present, the meeting will be adjourned until a quorum is obtained.

What vote is required for each item?

Election of directors. Under our bylaws, a nominee will be elected to the Board of Directors if the votes cast for the nominee s election exceed the votes cast against the nominee s election (with abstentions and broker non-votes not counting as votes for or against). If an uncontested incumbent director nominee receives a majority of votes against his election, the director must tender a resignation from the Board. The Board will then decide whether to accept the resignation within 90 days following certification of the shareholder vote (based on the

3

Table of Contents

recommendation of a committee of independent directors). We will publicly disclose the Board s decision and its reasoning with regard to the offered resignation.

Ratification of independent registered public accounting firm. Under our bylaws, the affirmative vote of a majority of the total number of votes cast at the meeting is needed to ratify the selection of Ernst & Young LLP as our independent registered public accounting firm.

Approval of shareholder proposal to de-classify the Board. Under our bylaws, approval of the shareholder proposal to de-classify our Board of Directors requires a majority of the total number of votes cast at the meeting.

How will votes be counted?

Each share of common stock will be counted as one vote according to the instructions contained on a proper proxy card, whether submitted in person, by mail, over the Internet or by telephone, or on a ballot voted in person at the meeting. With respect to all proposals, shares will not be voted in favor of the matter, and will not be counted as voting on the matter, if they either (1) abstain from voting on a particular matter, or (2) are broker non-votes. Accordingly, assuming the presence of a quorum, abstentions for a particular director nominee and broker non-votes will have no effect on the outcome of the election of directors, the ratification of our independent registered public accounting firm or the shareholder proposal to de-classify our Board of Directors.

Who will count the votes?

The votes will be counted, tabulated and certified by Broadridge Financial Solutions, Inc.

Will my vote be kept confidential?

Yes, your vote will be kept confidential and we will not disclose your vote, unless (1) we are required to do so by law (including in connection with the pursuit or defense of a legal or administrative action or proceeding), or (2) there is a contested election for the Board of Directors. The inspector of elections will forward any written comments that you make on the proxy card to management without providing your name, unless you expressly request disclosure on your proxy card.

How does the Board of Directors recommend that I vote on the proposals?

The Board of Directors recommends that you vote:

FOR the election of each of the four nominees to serve as Class I directors on the Board of Directors, each for a term of three years;

FOR the ratification of the selection of Ernst & Young LLP as our independent registered public accounting firm for the 2009 fiscal year; and

AGAINST the shareholder proposal to de-classify our Board of Directors.

Will any other business be conducted at the meeting or will other matters be voted on?

The Board of Directors does not know of any other matters that may come before the meeting. If any other matter properly comes before the meeting, the persons named in the proxy card that accompanies this proxy statement, whether you submit your proxy in person, by mail, over the Internet or by telephone, will exercise their judgment in

deciding how to vote, or otherwise act, at the meeting with respect to that matter or proposal. Under Massachusetts law, where we are incorporated, an item may not be brought before our shareholders at a meeting unless it appears in the notice of the meeting. Our bylaws establish the process for a shareholder to bring a matter before a meeting. See *How and when may I submit a shareholder proposal, including a shareholder nomination for director, for the 2010 annual meeting?* below.

Where can I find the voting results?

We will report the voting results in our quarterly report on Form 10-Q for the second quarter of fiscal 2009, which we expect to file with the Securities and Exchange Commission in May 2009.

4

How and when may I submit a shareholder proposal, including a shareholder nomination for director, for the 2010 annual meeting?

If you are interested in submitting a proposal for inclusion in the proxy statement for the 2010 annual meeting, you need to follow the procedures outlined in Rule 14a-8 of the Securities Exchange Act of 1934, or the Exchange Act. To be eligible for inclusion, we must receive your shareholder proposal for our proxy statement for the 2010 annual meeting of shareholders at our principal corporate offices in Norwood, Massachusetts at the address below no later than October 7, 2009.

Our amended and restated bylaws require that we be given advance written notice of shareholder nominations for election to our Board of Directors and of other matters that shareholders wish to present for action at an annual meeting of shareholders (other than matters included in our proxy materials in accordance with Rule 14a-8 under the Exchange Act). The Secretary must receive such notice at the address noted below not less than 90 days or more than 120 days before the first anniversary of the preceding year s annual meeting. However, if the date of our annual meeting is advanced by more than 20 days, or delayed by more than 60 days, from the anniversary date, then we must receive such notice at the address noted below not earlier than the 120th day before such annual meeting and not later than the close of business on the later of (1) the 90th day before such annual meeting or (2) the seventh day after the day on which notice of the meeting date was mailed or public disclosure was made, whichever occurs first. Assuming that the 2010 annual meeting is not advanced by more than 20 days nor delayed by more than 60 days from the anniversary date of the 2009 annual meeting, you would need to give us appropriate notice at the address noted below no earlier than November 10, 2009, and no later than December 10, 2009. If a shareholder does not provide timely notice of a nomination or proposal to be presented at the 2010 annual meeting, the proxies designated by our Board of Directors will have discretionary authority to vote on any such proposal which may come before the meeting. Under Massachusetts law, an item may not be brought before our shareholders at a meeting unless it appears in the notice of the meeting.

Our amended and restated bylaws also specify requirements relating to the content of the notice that shareholders must provide to the Secretary of Analog Devices for any matter, including a shareholder proposal or nomination for director, to be properly presented at a shareholder meeting. A copy of the full text of our amended and restated bylaws is on file with the Securities and Exchange Commission.

Any proposals, nominations or notices should be sent to:

Secretary, Analog Devices, Inc. c/o: Mindy Kohl
Director, Investor Relations
Analog Devices, Inc.
One Technology Way
Norwood, MA 02062

Phone: 781-461-3282 Fax: 781-461-3491

Email: investor.relations@analog.com

What are the costs of soliciting these proxies?

We will bear the costs of solicitation of proxies. We have engaged The Altman Group, Inc. to assist us with the solicitation of proxies and expect to pay The Altman Group less than \$15,000 for their services. In addition to

solicitations by mail, The Altman Group and our directors, officers and regular employees may solicit proxies by telephone, email and personal interviews without additional remuneration. We will request brokers, custodians and fiduciaries to forward proxy soliciting material to the owners of shares of our common stock that they hold in their names. We will reimburse banks and brokers for their reasonable out-of-pocket expenses incurred in connection with the distribution of our proxy materials.

5

Table of Contents

How can I obtain an Annual Report on Form 10-K?

Our Annual Report on Form 10-K for the fiscal year ended November 1, 2008 is available on our website at www.analog.com. If you would like a copy of our Annual Report on Form 10-K, we will send you one without charge. Please contact:

Mindy Kohl Director, Investor Relations Analog Devices, Inc. One Technology Way Norwood, MA 02062

Phone: 781-461-3282

Email: investor.relations@analog.com

Whom should I contact if I have any questions?

If you have any questions about the annual meeting or your ownership of our common stock, please contact Mindy Kohl, our director of investor relations, at the address, telephone number or email address listed above.

HOUSEHOLDING OF ANNUAL MEETING MATERIALS

Some banks, brokers and other nominee record holders may be participating in the practice of householding proxy statements and annual reports. This means that only one copy of our proxy statement and annual report to shareholders may have been sent to multiple shareholders in your household. We will promptly deliver a separate copy of either document to you if you contact us at the following address or telephone number: Investor Relations Department, Analog Devices, Inc., One Technology Way, Norwood, Massachusetts 02062, telephone: 781-461-3282. If you want to receive separate copies of the proxy statement or annual report to shareholders in the future, or if you are receiving multiple copies and would like to receive only one copy per household, you should contact your bank, broker, or other nominee record holder, or you may contact us at the above address, telephone number or email address.

6

SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The following table contains information regarding the beneficial ownership of our common stock as of January 15, 2009 by:

the shareholders we know to beneficially own more than 5% of our outstanding common stock; each director named in this proxy statement; each executive officer named in the Summary Compensation Table included in this proxy statement; and

all of our directors and executive officers as a group.

	Number of Shares Beneficially		Shares Acquirable Within		Total Beneficial	Percent of Common Stock Beneficially
Name and Address of Beneficial Owner(1)	Owned(2)	+	60 Days(3)	=	Ownership	Owned(4)
5% Shareholders:						
T. Rowe Price Associates, Inc.(5)	19,886,173				19,886,173	6.8%
100 East Pratt Street						
Baltimore, Maryland 21202						
UBS Global Asset Management (Americas)						
Inc.(6)	14,972,363				14,972,363	5.1%
One North Wacker						
Chicago, Illinois 60606						
Directors and Named Executive Officers:			7 0.224		06.000	
James A. Champy	6,666		79,334		86,000	
John L. Doyle	9,728		152,300		162,028	
Jerald G. Fishman	421,348		3,035,631		3,456,979	
John C. Hodgson	5,000		36,750		41,750	
Yves-Andre Istel	12,000		5,383		17,383	*
Robert R. Marshall	89,000		455,860		544,860	
Robert P. McAdam	186,601		529,756		716,357	*
Joseph E. McDonough	13,083		534,930		548,013	*
Neil Novich	8,000		5,000		13,000	
Vincent T. Roche	100		426,056		426,156	
F. Grant Saviers	7,500		154,800		162,300	
Paul J. Severino	16,200		30,000		46,200	
Kenton J. Sicchitano	5,500		83,000		88,500	
Ray Stata(7)	5,110,823		660,246		5,771,069	2.0%
All directors and executive officers as a group						
(18 persons, consisting of 10 officers and 8	5.007.260		6 602 062		12 (00 222	4.00
non-employee directors)(8)	5,907,360		6,692,862		12,600,222	4.2%

- * Less than 1% of the outstanding common stock.
- (1) Unless otherwise indicated, the address of each beneficial owner listed is c/o Analog Devices, Inc., One Technology Way, Norwood, MA 02062.
- (2) For each person, the Number of Shares Beneficially Owned column may include shares of common stock attributable to the person because of that person s voting or investment power or other relationship. Unless otherwise indicated, each person in the table has sole voting and investment power over the shares listed. The inclusion in the table of any shares, however, does not constitute an admission of beneficial ownership of those shares by the named shareholder.
- (3) The number of shares of common stock beneficially owned by each person is determined under rules promulgated by the Securities and Exchange Commission, or SEC. Under these rules, a person is deemed to have beneficial ownership of any shares over which that person has or shares voting or investment power, plus any shares that the person may acquire within 60 days, including through the exercise of stock options. Unless otherwise indicated, for each person named in the table, the number in the Shares Acquirable Within

7

Table of Contents

- 60 Days column consists of shares covered by stock options that may be exercised within 60 days after January 15, 2009.
- (4) The percent ownership for each shareholder on January 15, 2009 is calculated by dividing (1) the total number of shares beneficially owned by the shareholder by (2) the number of shares of our common stock outstanding on January 15, 2009 (291,189,920 shares) plus any shares acquirable (including stock options exercisable) by the shareholder in question within 60 days after January 15, 2009.
- (5) Based solely on a Form 13F-HR filed by T. Rowe Price Associates, Inc. on November 14, 2008 reporting the above stock ownership as of September 30, 2008. T. Rowe Price Associates, Inc. reports that it has sole voting authority with respect to 3,796,578 shares and sole investment discretion with respect to 19,886,173 shares.
- (6) Based solely on a Form 13F-HR filed by UBS Global Asset Management (Americas) Inc. on January 21, 2009 reporting the above stock ownership as of December 31, 2008. UBS Global Management (Americas) Inc. reports that it has sole voting authority with respect to 12,801,055 shares and shared voting authority with respect to 6,523 shares. UBS Global Management (Americas) Inc. also reports that it has sole investment discretion with respect to 8,643,213 shares and shared investment discretion with respect to 6,329,150 shares.
- (7) Includes 1,108,709 shares held by Mr. Stata s wife, 400,277 shares held in trusts for the benefit of Mr. Stata s children, and 2,487,588 shares held in charitable lead trusts, as to which Mr. Stata disclaims beneficial ownership.
- (8) All directors and executive officers as a group disclaim beneficial ownership of a total of 3,996,574 shares.

SECTION 16(A) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Securities Exchange Act of 1934 requires our directors, executive officers and the holders of more than 10% of our common stock to file with the SEC initial reports of ownership of our common stock and other equity securities on a Form 3 and reports of changes in such ownership on a Form 4 or Form 5. Officers, directors and 10% shareholders are required by SEC regulations to furnish us with copies of all Section 16(a) forms they file. To our knowledge, based solely on a review of our records and written representations