

RELIANT ENERGY INC  
Form DEF 14A  
April 09, 2008

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
SCHEDULE 14A**

Proxy Statement Pursuant to Section 14(a) of the Securities  
Exchange Act of 1934 (Amendment No. )

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to §240.14a-12

RELIANT ENERGY, INC.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

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- No fee required.
  - Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
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(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

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(4) Date Filed:

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**Proxy Statement  
and  
Notice of 2008 Annual Meeting of Stockholders**

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April 9, 2008

**NOTICE OF 2008 ANNUAL MEETING OF STOCKHOLDERS**

Dear Stockholder:

You are invited to attend the 2008 Annual Meeting of Stockholders of Reliant Energy, Inc. on Tuesday, May 20, 2008, beginning at 9:00 a.m., Central Time, at the Magnolia Hotel, 1100 Texas Avenue, Houston, Texas.

At the meeting, stockholders will be asked to:

1. Elect nine directors to our Board of Directors to serve until the next annual meeting of stockholders;
2. Ratify the Audit Committee's selection of KPMG LLP as our independent auditors for fiscal year 2008; and
3. Transact such other business that may properly come before the meeting.

This year we are furnishing proxy materials to our stockholders over the Internet. You may read, print and download our proxy statement and annual report at <http://www.eproxyaccess.com/rri>. On or about April 9, 2008, we mailed our stockholders a notice containing instructions on how to access our proxy materials and vote online. The notice also provides instructions on how you can request proxy materials to be sent to you by mail or email and how you can enroll to receive proxy materials by mail or email for future meetings.

Stockholders of record at the close of business on March 31, 2008 are entitled to vote. Each share entitles the holder to one vote. You can vote over the Internet at <http://www.eproxyaccess.com/rri> or by casting a ballot at the meeting. You may also vote by telephone by following the instructions found on the Internet site. If you request to receive proxy materials by mail or email, you may vote by any of the above methods or by mailing a proxy card. For specific voting information, see **General Information** beginning on page 1 of the enclosed proxy statement. **Please vote in advance of the meeting even if you plan to attend the meeting.**

Attendance is limited to stockholders of Reliant Energy, Inc., their proxy holders and our guests. Check-in will begin at 8:15 a.m. Stockholders holding stock in brokerage accounts must bring a brokerage statement or other evidence of share ownership as of March 31, 2008 in order to be admitted to the meeting. If you need special assistance at the meeting because of a disability, please contact our Assistant Corporate Secretary, Wendi Bickett, at (713) 497-5636.

Sincerely,

Michael L. Jines  
Senior Vice President,  
General Counsel and Corporate Secretary

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**RELIANT ENERGY, INC.  
1000 Main Street  
Houston, Texas 77002  
(713) 497-3000**

**PROXY STATEMENT**

**GENERAL INFORMATION**

We are providing these proxy materials to you in connection with the solicitation of proxies by the Board of Directors of Reliant Energy, Inc. for the 2008 Annual Meeting of Stockholders (the Meeting ) and for any adjournment or postponement of the Meeting. In this proxy statement, we refer to Reliant Energy, Inc. as we, our or us.

We are making these proxy materials available to you on the Internet. On or about April 9, 2008, we mailed a notice to our stockholders containing instructions on how to access the proxy materials at <http://www.eproxyaccess.com/rri> and vote online. In addition, stockholders may request proxy materials to be sent to them by mail or email.

**What is the purpose of the Meeting?**

At the Meeting, stockholders will be asked to elect directors and ratify our independent auditors.

**Who is entitled to vote at the Meeting?**

Only stockholders of record at the close of business on March 31, 2008, the record date for the Meeting, are entitled to receive notice of and participate in the Meeting. If you were a stockholder of record on that date, you are entitled to vote all of the shares you held on that date at the Meeting, or any postponements or adjournments of the Meeting.

If your shares are registered directly in your name, you are the holder of record of these shares and the notice was sent directly to you. If you hold your shares in a brokerage account or through a bank or other holder of record, you hold the shares in street name, and your broker, bank or other holder of record sent the voting instructions to you.

If you hold your shares indirectly in the Reliant Energy, Inc. Savings Plan or the Reliant Energy, Inc. Union Savings Plan (collectively, the Reliant Benefit Plans ), you have the right to direct the trustee of the Reliant Benefit Plans (the Trustee ) how to vote your shares as described in the voting materials sent to you by the Trustee.

**How many votes do I have?**

You have one vote for each share of our common stock you owned as of the record date for the Meeting.

**How do I vote?**

You may vote over the Internet at <http://www.eproxyaccess.com/rri> by following the instructions provided in the notice mailed to you or by voting in person at the Meeting. You may also vote by telephone by following the instructions found on the Internet site. If you request proxy materials by mail or email, you may vote by any of the above methods or by mailing a proxy card.

If you hold your shares in street name, you have the right to direct your broker, bank or other holder of record how to vote by following the instructions sent to you by the holder of record. If you desire to vote in person at the Meeting, as a holder in street name, you must provide a legal proxy from your bank, broker or other holder of record.



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**May I change my vote?**

Yes, you may change your vote at any time prior to the vote tabulation at the Meeting by (a) voting in person at the Meeting, (b) casting a vote over the Internet or by telephone at a later date or (c) sending a written notice of revocation to our Assistant Corporate Secretary by mail to Reliant Energy, Inc., P.O. Box 1384, Houston, Texas 77251-1384 or by facsimile at (713) 497-0140. If you request proxy materials by mail or email, you may also change your vote by mailing a proxy card with a later date. If you recast your vote, only your later dated proxy (whether cast by Internet, telephone, mail or in person) will be counted.

**What are the Board's recommendations?**

The Board's recommendations are set forth together with the description of each item in this proxy statement. The Board recommends a vote *FOR* election of nine directors to our Board to serve until the next annual meeting of stockholders and the Board and the Audit Committee recommend a vote *FOR* ratification of the appointment of KPMG LLP as our independent auditors for fiscal year 2008.

If any other matter properly comes before the Meeting, Wendi S. Bickett and Michael L. Jines (the Proxy Holders) will vote as recommended by the Board or, if no recommendation is given, in their own discretion.

**How many votes must be present to hold the Meeting?**

We will have a quorum, and will be able to conduct the business of the Meeting, if the holders of a majority of shares of common stock outstanding and entitled to vote are represented in person or by proxy at the Meeting. As of the record date, 345,606,056 shares of common stock, representing the same number of votes, were outstanding. The presence of the holders of at least 172,803,029 shares of common stock will be required to establish a quorum. Proxies received but marked as abstentions or broker non-votes will be included in the calculation of the quorum. For more information regarding broker non-votes, see [How are my votes counted?](#)

**What vote is required to approve each item?**

Directors are elected if the votes cast for that nominee's election exceed the votes cast against that nominee's election. Ratification of KPMG LLP's appointment requires the affirmative vote of a majority of the shares of common stock represented at the Meeting and entitled to vote.

**How are my votes counted?**

In both proposals, you may vote *FOR*, *AGAINST* or *ABSTAIN*. If you *ABSTAIN* on voting for any nominee for director, your vote will not be counted as a vote cast. If you *ABSTAIN* on the ratification of KPMG LLP's appointment, your vote will be counted as a vote *AGAINST* that proposal.

Broker non-votes, if any, will not be counted as having been entitled to vote or as a vote cast. A broker non-vote occurs when the broker is unable to vote on a proposal because the proposal is not routine and the owner has not provided any instructions on that matter. New York Stock Exchange rules determine whether proposals are routine or not routine. A broker holding shares for an owner in street name may vote for a routine proposal without voting instructions. The broker may vote on a non-routine proposal only if the owner has provided voting instructions. The election of directors and the ratification of the KPMG LLP's appointment are routine items.

**What if I do not mark a voting choice for some of the matters listed on my proxy card?**

If you request proxy materials by mail or email and send a proxy card without indicating your vote, your shares will be voted *FOR* the director nominees listed on the proxy card and *FOR* the proposal to ratify the selection of our independent auditors.

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**Can the shares that I hold in the Reliant Benefit Plans be voted if I do not return my instructions to the plan trustee timely?**

You must provide voting instructions to the Trustee for the shares you hold indirectly in the Reliant Benefit Plans by 11:59 p.m., Eastern Time, on May 15, 2008. If you do not timely provide voting instructions, then the Trustee will vote your shares in the same proportion as the shares for which timely instructions were received, unless to do so would be prohibited by law.

**Could other matters be decided at the Meeting?**

We do not know of any matters that will be considered at the Meeting other than the items set forth in this proxy statement. If other matters are properly raised at the Meeting, your proxy authorizes the Proxy Holders to vote as they think best, unless authority to do so is withheld by you in your proxy.

**What happens if the Meeting is postponed or adjourned?**

If the Meeting is postponed or adjourned, your proxy will still be good and may be voted at the postponed or adjourned meeting. You will still be able to change or revoke your proxy until it is voted at the Meeting.

**CORPORATE GOVERNANCE**

The following section summarizes information about our corporate governance policies, our Board and its committees and the director nomination process.

**Our Governance Practices**

**Corporate Governance Guidelines**

We are committed to sound corporate governance principles. To evidence this commitment, the Board has adopted Corporate Governance Guidelines, which, along with the charters of the Board committees, our Business Ethics Policy and our corporate compliance program, provide the framework for our corporate governance. Complete copies of our Corporate Governance Guidelines, charters of the Board committees and our Business Ethics Policy are available on our website at <http://www.reliant.com/corporate> or in print to any stockholder who requests it from our Investor Relations department at 713-497-7000. The Board and management regularly review corporate governance developments and the Board modifies these charters and guidelines and management modifies the policy and program as appropriate.

**Code of Business Conduct**

We have adopted a written Business Ethics Policy, which is a code of conduct and ethics for our directors, executives and employees and satisfies the U.S. Securities and Exchange Commission's (SEC) definition of a code of ethics. Our Business Ethics Policy prohibits our directors, executives and employees from having relationships or engaging in activities which might conflict with, or give the appearance of conflicting with, our interests or which might affect that person's independence or judgment. This policy is based upon our value of acting with absolute integrity.

All of our directors, executives and employees are required to annually certify their compliance with the Business Ethics Policy. The policy requires any exception to or waiver of the policy for a director or executive be made only by

the Board or an independent Board committee and disclosed on our website. To date, we have not received any requests for or granted any waivers of the policy for any of our executives or directors.

Among other things, the policy addresses:

Conflicts of interest;

Corporate opportunities;

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Confidentiality;

Fair dealing;

Protection and use of our assets;

Compliance with laws, rules and regulations (including insider trading laws);

Reporting of any illegal or unethical behavior;

Gifts and entertainment;

Proper conduct in interacting with government agencies and officials; and

Limitations on certain corporate political contributions.

The policy prohibits any director or executive from seeking or accepting credit or an extension of credit in the form of a personal loan from us, trading our securities acquired in connection with their service or employment during any retirement plan black-out period and, in the case of executives, receiving any tax services from our independent auditors.

Under the terms of our Business Ethics Policy, each of our independent directors is required to ensure that he or she does not have any relationships or engage in any activities that would result in the director not being independent. Prior to engaging in any material relationship or activity that could reasonably be expected to affect his or her independence, the director must consult with our General Counsel or, in some cases, the Board.

The policy includes procedures for directors and employees to report possible violations of laws, regulations or the policy. Reports may be made to an employee's immediate supervisor, our Senior Vice President, Chief Risk and Compliance Officer ( Chief Compliance Officer ), any member of the Corporate Compliance Office or the Office of Ethics and Compliance or any other senior company official. Reports may also be made anonymously to the Chief Compliance Officer through a toll-free compliance hotline administered by an independent third party. All reported violations are investigated promptly and, to the extent possible, treated confidentially. It is our policy that there will be no acts of retaliation, intimidation, threat, coercion or discrimination against any individual for truthfully reporting, furnishing information or assisting or participating in any manner in an investigation, compliance review or other activity related to the administration of our Business Ethics Policy.

**Corporate Compliance Program**

Under our corporate compliance program, our employees and directors annually participate in a series of ethics and compliance training courses that define problematic relationships and activities and promote understanding of conflicts of interests and our values, including acting with absolute integrity and communicating openly, honestly and frequently. Our Office of Ethics and Compliance monitors compliance with the Business Ethics Policy and confirms that our current policies and controls adequately ensure that our business practices are consistent with the Business Ethics Policy. The Office of Ethics and Compliance is composed of our President and Chief Executive Officer, our Chief Operating Officer, our Chief Financial Officer, our Chief Compliance Officer and our Senior Vice President and General Counsel. The Audit Committee provides oversight of the program.

**Stock Ownership Guidelines, Mandatory Holding Periods and Policies Regarding Hedging Economic Risk of Securities Ownership**

To align our directors and executives with the interests of our stockholders, we have stock ownership guidelines for our directors and executives. All non-management directors have an ownership target of 30,000 shares of our common stock. In addition, our President and Chief Executive Officer has an ownership target of 120,000 shares, all executive vice presidents have targets of 60,000 shares, and all senior vice presidents that are executives have targets of 30,000 shares. The target stock ownership levels are expected to be achieved within five years of the adoption of the guidelines (March 7, 2011) or within five years of first



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appointment to the Board or election as an executive, whichever is later. Each executive is expected to retain at least 50% of the after-tax earned restricted or performance shares until twelve months after the vesting date. The Nominating & Governance Committee may approve requests for exclusions to the retention expectation, for purposes of estate planning, gifts to charity, education or the purchase of a primary residence. With the exception of those directors and executives who have joined us in the last eighteen months, all of our directors and executives have met the target stock ownership guidelines.

Because short-range speculation in our securities based on fluctuations in the market may cause conflicts of interests with our stockholders, our Insider Trading Policy prohibits trading in options, warrants, puts and calls related to our securities and it also prohibits selling our securities short or holding our securities in margin accounts.

## **The Board of Directors**

### **Board Size; Meetings of the Board**

Our Board currently has ten members (its authorized size). During 2007, the Board met nine times and all directors attended 100% of the meetings. For information regarding meetings of the committees of our Board, see [Committees of the Board of Directors](#) [Committee Composition and Meetings](#) below.

### **Meetings of Non-Management Directors and Role of the Lead Director**

To facilitate candid discussion among our non-management directors, the agenda for each Board and committee meeting includes an executive session of non-management directors. The Chairman of the Board presides over meetings of non-management directors and assists in the preparation of the agenda for each meeting in consultation with the Lead Director. Steven L. Miller is our Lead Director and presides over meetings of independent directors.

### **Director Independence**

At least once a year, the Nominating & Governance Committee reviews all relationships each director has with us, including any charitable contributions we make to organizations where our directors serve as board members. In addition, the Nominating & Governance Committee considers that in the ordinary course of our business we provide electricity to some directors and entities with which they are affiliated on the same rates, terms and conditions as provided to our other similarly situated customers. The Nominating & Governance Committee reports the results of its review to the Board, which then determines which directors satisfy applicable independence standards. Rather than adopting categorical standards, the Board assesses independence on a case-by-case basis, in each case consistent with legal requirements and the listing standards of the New York Stock Exchange.

The Board considered Pastor Caldwell's consulting relationship with a contractor that provides some of our call center services. In determining that the relationship did not constitute a material relationship, the Board noted that Pastor Caldwell does not have any interest in the transactions between us and the contractor, he does not serve as an executive, partner or employee of the contractor and he has no ownership interest in the contractor.

The Board also reviewed the terms of our office space sublease to a subsidiary of Endeavour International Corporation, a corporation of which Mr. Transier serves as the Chairman, Chief Executive Officer and President. In determining that the sublease did not constitute a material relationship, the Board noted the relatively insignificant amount of all periodic lease payments (approximately \$260,000 during the year ended December 31, 2007) and the relatively small amount of the office space (approximately 16,000 square feet). The Board observed that we previously received the advice of an independent real estate consultant that the terms of the sublease were fair and reasonable, consistent with subleases in comparable transactions and on terms no more favorable than those that could

have been obtained from unrelated parties. The sublease terminated in March 2008.

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The Board determined that Mesdames Barpoulis and Perez and Messrs. Barnett, Breeding, Caldwell, Miller, Silverstein and Transier are independent directors. Mr. Jacobs, our President and Chief Executive Officer, is not considered by the Board to be an independent director because of his employment with the Company. Mr. Staff, the Chairman of the Board, is not considered by the Board to be an independent director because of his prior position as Chief Executive Officer of the Company. Each member of our Audit, Nominating & Governance and Compensation Committees is independent under the SEC's rules and regulations, the listing standards of the New York Stock Exchange and our Corporate Governance Guidelines.

## **Director Attendance at Annual Meetings**

All of our directors attended the 2007 annual meeting and we expect all directors standing for reelection will attend the 2008 Meeting.

## **Director Orientation and Continuing Education**

At least annually, we offer a seminar to the Board on topics relevant to their responsibilities as directors. In 2007, we conducted a customized director education program led by the National Association of Corporate Directors. Each director is also encouraged to attend an external seminar each year. New directors participate in a special orientation program conducted by our management. The Nominating & Governance Committee annually reviews and evaluates the director education and orientation program. A copy of our Guidelines for Director Orientation and Continuing Education is available on our website at <http://www.reliant.com/corporate>.

## **Limitation on Number of Public Company Board Memberships**

To ensure that each director is able to devote sufficient time to performing his or her duties, our Corporate Governance Guidelines prohibit our directors from serving on the boards of more than three other public companies. In addition, the Board and the Nominating & Governance Committee take into account service on other boards as a factor in evaluating director performance and committee assignments. The Audit Committee's Charter prohibits committee members from serving on the audit committee of more than two other public companies.

## **Change in Professional or Personal Circumstances**

The Nominating & Governance Committee evaluates material changes in the personal or professional status of a director that could be expected to diminish the director's ability to effectively function as a member of the Board. In addition, as part of the annual director evaluation process, the Board considers changes in professional status and health, family, business or personal issues that may bear on effectiveness of Board service. Our Corporate Governance Guidelines require directors to submit a resignation letter if they have a substantial change in job. The Board has discretion to accept or reject these resignations.

## **Board and Individual Director Evaluation Process**

The Nominating & Governance Committee conducts an annual evaluation to determine whether the Board, its committees and its members are functioning effectively. The evaluation focuses on the Board's (and each Board committee's and member's) contribution as a whole to us and on areas that the Board, any Board committee, any individual director and/or management believe can be improved. Additionally, each year, the Chairman of the Board and the Lead Director meet privately with each director for an individual director evaluation. The Lead Director confirms to the Board, at its next regularly scheduled meeting, the completion of the individual director evaluation process and presents to the Board any appropriate conclusions or recommendations for action.

**Succession Planning**

The Compensation Committee annually reports to the Board on succession planning and collaborates with the Board to evaluate potential successors to our Chief Executive Officer and senior executives. As part of this process, the Compensation Committee solicits views from the non-management members of the Board. We

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have also adopted policies regarding succession in the event of an emergency involving or the unexpected resignation, retirement or incapacity of our Chief Executive Officer or Chairman of the Board.

**Director Elections**

Our bylaws provide that, to be elected, each nominee must receive more votes cast for that nominee's election than votes cast against that nominee's election. In contested elections where the number of nominees exceeds the number of directors to be elected, the vote standard will continue to be a plurality of votes cast. This bylaw provision cannot be changed without stockholder approval.

In addition, our Corporate Governance Guidelines include a director resignation policy, which is summarized as follows:

nominees must have submitted irrevocable, conditional resignations that become effective if that nominee is not elected by a majority of the votes cast in his or her election at the next annual meeting;

the Nominating & Governance Committee makes a recommendation to the Board on whether to accept or reject the resignation, or whether other action should be taken;

the Board takes action with respect to the resignation within 90 days following the stockholders' meeting and publicly discloses its decision and the rationale behind it; and

if a majority of the members of the Board are not elected by the required vote, then an ad hoc Board committee consisting of the independent directors who were elected will perform the duties described above.

**Committees of the Board of Directors****Committee Composition and Meetings**

All of our directors attended at least 90% of the total meetings held by all Board committees on which they served in 2007.

| <b>Committee</b>                     | <b>Members</b>                                                                                                       | <b>Number of Meetings in 2007</b> |
|--------------------------------------|----------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| Audit Committee                      | William L. Transier<br>(Chairperson)<br>E. William Barnett<br>Laree E. Perez<br>Evan J. Silverstein                  | 8                                 |
| Nominating & Governance Committee    | Steven L. Miller (Chairperson)<br>E. William Barnett<br>Donald J. Breeding<br>Kirbyjon H. Caldwell<br>Laree E. Perez | 4                                 |
| Risk and Finance Oversight Committee | Joel V. Staff (Chairperson)<br>Sarah M. Barpoulis<br>Kirbyjon H. Caldwell<br>Evan J. Silverstein                     | 3                                 |

Compensation Committee

Donald J. Breeding  
(Chairperson)  
Sarah M. Barpoulis  
Steven L. Miller  
William L. Transier

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**Summary of Committee Responsibilities**

All of our committee charters are available at <http://www.reliant.com/corporate>.

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*Audit Committee*

The purposes of the Audit Committee are to oversee:

- the quality and integrity of our financial statements;
- our compliance with legal and regulatory requirements;
- our independent auditors' qualifications, independence and performance;
- our corporate compliance program and the activities managed by the Chief Compliance Officer; and
- the performance of our internal audit function.

In addition, the Audit Committee annually reviews our disclosures regarding deficiencies, if any, in the design or operation of internal controls.

The Board has determined that Ms. Perez and Messrs. Silverstein and Transier are qualified as audit committee financial experts under the SEC's rules and regulations. In addition, the Board has determined that each member of the Audit Committee has the requisite accounting and related financial management expertise under the New York Stock Exchange listing standards.

*Nominating & Governance Committee*

The purposes of the Nominating & Governance Committee are to:

- assist the Board by identifying individuals qualified to become Board members and recommend to the Board director nominees for election at the annual meetings of stockholders or for appointments to fill vacancies;
- recommend to the Board director nominees for each Board committee and advise the Board on the appropriate composition of the Board and its committees;
- advise the Board about and recommend to the Board appropriate corporate governance practices and assist the Board in implementing those practices; and
- implement the annual performance review process for the Board and its committees.

In addition, the Nominating & Governance Committee reviews all relationships each director has with us and reports the results of its review to the Board with appropriate recommendations, if any, for approval.

*Risk & Finance Oversight Committee*

The purposes of the Risk & Finance Oversight Committee are to:

- assist the Board by identifying and evaluating our financial and risk profile;
- assist the Board by overseeing our financial and risk management policies and activities (other than financial reporting and tax-related risk issues, which are the responsibility of the Audit Committee); and

oversee the activities of the Chief Risk Officer.

In addition, the Risk & Finance Oversight Committee annually reviews our environmental policies and initiatives.

*Compensation Committee*

The purposes of the Compensation Committee are to:

review, evaluate and approve our agreements, plans, policies and programs to compensate our officers and directors;

oversee our plans, policies and programs to compensate our employees;



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review and discuss with management the Compensation Discussion and Analysis and, based on that review and discussion, determine whether to recommend to the Board that the Compensation Discussion and Analysis be included in our annual report or proxy statement for the Meeting;

produce a report for inclusion in our proxy statement for the Meeting;

evaluate the performance of our Chief Executive Officer and executives;

set the compensation for our Chief Executive Officer and such other executives as the Compensation Committee deems appropriate and otherwise discharge the Board's responsibilities relating to compensation of our officers and directors;

make an annual report to the Board on succession planning; and

encourage stock ownership by directors and executives, including through the use of equity compensation programs.

The Compensation Committee has discretion to establish and delegate some or all of its authority to subcommittees. During 2007, the Compensation Committee did not establish or utilize a subcommittee for considering or determining executive or director compensation, and it has no current plans to do so. For information regarding the Compensation Committee and its independent consultant's role in setting compensation, see Executive Compensation Compensation Discussion and Analysis and Director Compensation.

**Compensation Committee Interlocks and Insider Participation**

During 2007, all members of the Compensation Committee were independent directors and no member is or was our employee. During 2007, none of our executives served on a compensation committee (or equivalent) or a board of directors of another entity that had an executive serving on our Compensation Committee or Board.

**Director Nominations**

**Director Qualifications and Nomination Process**

The Nominating & Governance Committee considers prospective nominees for Board membership suggested by Board members, management or stockholders. The Committee may also retain a third-party executive search firm to assist it in identifying prospective nominees.

Once the Nominating & Governance Committee has identified a prospective nominee, it decides whether to conduct a full evaluation of the candidate. This decision is based on information provided to the Committee with the recommendation of the candidate, the Committee's knowledge of the candidate and possible inquiries to the person making the recommendation or others. The Committee's primary considerations are the need for additional Board members to fill vacancies or expand the size of the Board and the likelihood that the candidate can satisfy the evaluation factors described below. The Committee also considers the diversity of and the optimal mix of talent and experience on the Board and other factors as it deems relevant, including the current composition of the Board, the balance of management and independent directors and the need for expertise in particular areas.

The Committee next evaluates the candidate's standards and qualifications, including the candidate's experience, independence, knowledge, commitment to our values, skills, expertise, independence of mind, integrity, service on the

boards of other public companies, openness, ability to work as part of a team, willingness to commit the required time and familiarity with our business. Following an evaluation and interviews, the Committee makes a recommendation to the Board regarding the candidate. After considering the recommendation, the Board determines whether or not to extend an offer to the candidate for Board membership.

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**Submission of Stockholder Nominations to the Board**

A stockholder who wishes to recommend a prospective nominee for the Board should notify us at Reliant Energy, Inc., P.O. Box 1384, Houston, Texas 77251-1384. The notice should be addressed to the attention of the Corporate Secretary or the Chairman of the Nominating & Governance Committee in care of the Corporate Secretary. The notice should include whatever supporting material the stockholder considers appropriate. The Nominating & Governance Committee will also consider whether to nominate any person nominated by a stockholder pursuant to the provisions of our bylaws relating to stockholder nominations as described in Dates for Submission of Stockholder Proposals for 2009 Annual Meeting below.

**Stockholder Communications to the Board**

Stockholders and other parties interested in communicating directly with the Chairman of the Nominating & Governance Committee, the Lead Director, the non-management directors as a group or the Board may do so by writing in care of the Corporate Secretary at P.O. Box 1384, Houston, Texas 77251-1384. Instructions on how to communicate with the Board are also available on our website at <http://www.reliant.com/corporate>.

Additionally, under the terms of our Business Ethics Policy, anyone desiring to raise a complaint or concern regarding accounting, internal control or auditing matters directly with the Audit Committee has the ability to do so by contacting EthicsPoint, Inc. at the following address or toll free number:

Reliant Energy Ethics & Compliance Helpline  
c/o EthicsPoint, Inc.  
P.O. Box 230369  
Portland, OR 97281-0369  
Attention: Audit Committee  
Toll Free Number: (866) 693-8442

Such complaints and concerns will be forwarded directly to the Chairman of the Audit Committee.

The Nominating & Governance Committee has approved a process for handling correspondence received by us and addressed to non-management members of the Board. Our Corporate Secretary reviews all correspondence that, in his opinion, deals with the functions of the Board or otherwise requires their attention. The Corporate Secretary has the discretion not to forward unsolicited marketing materials, mass mailings, unsolicited publications, surveys and questionnaires, resumes and other forms of job inquiries and requests for business contacts or referrals. In addition, the Corporate Secretary may, in his discretion, handle any director communication that is an ordinary course of business matter, including routine questions, complaints, comments and related communications that can appropriately be handled by management. However, directors may at any time request copies of all correspondence that is addressed to members of the Board. Concerns relating to accounting, internal controls or auditing matters are immediately brought to the attention of our internal audit department or Chief Compliance Officer and handled in accordance with our Business Ethics Policy.

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**ITEMS TO BE VOTED ON BY STOCKHOLDERS**

**Item 1: Election of Directors**

The first proposal to be voted on at the Meeting is the election of directors for a term of office expiring at our 2009 annual meeting. Ms. Barpoulis recently decided not to stand for reelection when her term expires at the Meeting. The Board, based on recommendations from the Nominating & Governance Committee, nominated and recommends the nine directors named below. Proxies cannot be voted for a greater number of persons than the number of nominees named. We have no reason to believe that any of the nominees will be unavailable for election. If any nominee becomes unavailable for election, the Board can name a substitute nominee and proxies will be voted for the substitute nominee, unless discretionary authority has been withheld. Mr. Jacobs, our President and Chief Executive Officer, is standing for election by the stockholders for the first time.

*E. William Barnett, Age 75*

*Director since October 2002*

Mr. Barnett is a member of the Board of Directors of Enterprise Products GP, LLC, the general partner of Enterprise Products Partners L.P., and is Chairman of its Audit, Conflicts and Governance Committee. Mr. Barnett also serves on the Board of Directors of Westlake Chemical Corporation and is Chairman of its Nominating and Governance Committee and a member of its Audit Committee.

*Donald J. Breeding, Age 73*

*Director since October 2002*

Mr. Breeding served as President and Chief Executive Officer of Airline Management, LLC, an aviation and airline consulting company, from 1997 until 2007. Mr. Breeding serves as Chairman of the Board of Directors of Pinnacle Airlines Corp. and is Chairman of its Nominating and Corporate Governance Committee and a member of its Compensation Committee.

*Kirbyjon H. Caldwell, Age 54*

*Director since August 2003*

Pastor Caldwell has served as Senior Pastor of Windsor Village United Methodist Church since June 1982. He also serves on the Board of Directors of Continental Airlines and is a member of its Human Resources Committee and its Corporate Governance Committee.

*Mark M. Jacobs, Age 46*

*Director since May 2007*

Mr. Jacobs has served as our President and Chief Executive Officer since May 2007. Prior to that, he served as our Executive Vice President and Chief Financial Officer from July 2002.

*Steven L. Miller, Age 62*

*Director since August 2003*

Mr. Miller has served as Chairman and President of SLM Discovery Ventures, Inc., a company pursuing commercial ventures in support of volunteerism, social outreach and higher education academic achievement, since September

2002. From January 2003 to September 2004, Mr. Miller served as Chairman of CEO Initiative-Diversity Best Practices, and from February 2003 to December 2004, he served as Chairman of Momentum Bio Ventures, Inc., a venture capital/management services company focusing on biotechnology and life sciences.

*Laree E. Perez, Age 54*

*Director since April 2002*

Ms. Perez has served as an independent financial consultant with The Medallion Company, LLC, an investment advisory/consultation and professional money management company, since September 2002. Ms. Perez also serves on the Board of Directors of Martin Marietta Materials, Inc. and is a member of its Audit Committee and its Ethics, Environment, Safety and Health Committee.

*Evan J. Silverstein, Age 53*

*Director since August 2006*

Mr. Silverstein served as General Partner and Portfolio Manager of SILCAP LLC, a market-neutral hedge fund that principally invests in utilities and energy companies, from January 1993 to December 2005.

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*Joel V. Staff, Age 64*

*Director since October 2002*

Mr. Staff served as our Chief Executive Officer from April 2003 until his retirement in May 2007. He continues to serve on our Board as non-executive Chairman. He also serves on the Board of Directors of ENSCO International Incorporated and is a member of its Nominating, Governance and Compensation Committee.

*William L. Transier, Age 53*

*Director since December 2002*

Mr. Transier has served as Chairman, Chief Executive Officer, and President of Endeavour International Corporation, an international oil and gas exploration and production company focused on the North Sea, since September 2006. From February 2004 to September 2006, he served as Co-Chief Executive Officer of Endeavor International Corporation. From March 1999 to April 2003, he served as Executive Vice President and Chief Financial Officer of Ocean Energy, Inc., an independent oil and gas exploration and production company that merged with Devon Energy Corporation. Mr. Transier serves on the Board of Directors of Endeavour International Corporation. He serves on the Board of Directors of Helix Energy Solutions Group, Inc. and is the Chairman of its Compensation Committee and a member of its Audit Committee. He also serves on the Board of Directors of Cal Dive International, Inc. and is a member of its Audit and Governance Committees and the Chairman of its Compensation Committee. Cal Dive International, Inc. is a majority-owned subsidiary of Helix Energy Solutions Group, Inc.

**OUR BOARD OF DIRECTORS RECOMMENDS A VOTE *FOR*  
EACH OF THE NOMINEES LISTED ABOVE.**

**Item 2: Ratification of Appointment of Independent Auditors**

The Audit Committee annually reviews the qualifications, performance and independence of our independent auditors in accordance with regulatory requirements and guidelines and evaluates whether to change our independent auditors. Based on this review, the Audit Committee decided to appoint KPMG LLP as our independent auditors to conduct our audit for 2008.

Although stockholder approval is not required for the appointment of KPMG LLP, the Board and the Audit Committee have determined that it is a good corporate governance practice. Ratification requires the affirmative vote of a majority of the shares entitled to vote on the matter and represented in person or by proxy at the Meeting. If our stockholders do not ratify the appointment, the Audit Committee may reconsider the appointment. However, even if the appointment is ratified, the Audit Committee, in its discretion, may select different independent auditors if it subsequently determines that such a change would be in the best interest of us and our stockholders.

**THE BOARD AND THE AUDIT COMMITTEE RECOMMEND A VOTE *FOR* THE RATIFICATION  
OF THE APPOINTMENT OF KPMG LLP AS INDEPENDENT AUDITORS.**

**Table of Contents****STOCK OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT****Directors and Executive Officers**

The following table shows the number of shares of our common stock beneficially owned as of March 31, 2008 by each director, the executives named in the Summary Compensation Table and all directors and executives as a group. None of these shares are pledged as security.

| <b>Name of Beneficial Owner</b>                          | <b>Amount and Nature of<br/>Beneficial Ownership</b><br>(1)(2)(3)* |
|----------------------------------------------------------|--------------------------------------------------------------------|
| E. William Barnett                                       | 98,114                                                             |
| Sarah M. Barpoulis                                       | 12,039                                                             |
| Donald J. Breeding                                       | 55,716                                                             |
| Kirbyjon H. Caldwell                                     | 34,087                                                             |
| Rick J. Dobson                                           |                                                                    |
| D. Rogers Herndon                                        | 7,523                                                              |
| Mark M. Jacobs                                           | 1,621,215                                                          |
| Michael L. Jines                                         | 316,134                                                            |
| Brian Landrum                                            | 725,553                                                            |
| Steven L. Miller                                         | 72,697                                                             |
| Laree E. Perez                                           | 47,865                                                             |
| Evan J. Silverstein                                      | 19,339                                                             |
| Joel V. Staff                                            | 2,985,194                                                          |
| William L. Transier                                      | 57,935                                                             |
| All directors and executives as a group (19 individuals) | 6,952,496 <sup>(4)</sup>                                           |

\* Unless otherwise indicated, the number of shares beneficially owned represents less than 1% of our outstanding common stock as of March 31, 2008.

- (1) Includes the number of shares that the directors or executives had a right to acquire as of or within 60 days after March 31, 2008 upon the passage of time or upon separation from service as follows: Mr. Barnett 64,134; Ms. Barpoulis 0; Mr. Breeding 30,777; Pastor Caldwell 21,000; Mr. Herndon 5,766; Mr. Jacobs 1,066,496; Mr. Jines 279,022; Mr. Landrum 546,432; Mr. Miller 28,077; Ms. Perez 33,500; Mr. Silverstein 6,000; Mr. Staff 2,072,340; Mr. Transier 33,455; and all directors and executives as a group 4,938,469. For non-management directors standing for reelection, these amounts include 6,000 shares of restricted stock to be granted following election at the Meeting.
- (2) Includes shares allocated to executives under the Reliant Energy, Inc. Savings Plan and the Reliant Energy, Inc. Employee Stock Purchase Plan as follows: Mr. Herndon 1,757; Mr. Jacobs 17,405; Mr. Jines 2,288; Mr. Landrum 18,356; Mr. Staff 11,613; and all executives as a group 87,010.
- (3) Includes shares of restricted stock, which the following directors have voting power but no investment power until the restrictions lapse: Mr. Barnett 14,418; Ms. Barpoulis 6,156; Mr. Breeding 13,511; Pastor Caldwell 12,219; Mr. Miller 14,574; Ms. Perez 6,000; Mr. Silverstein 11,470; Mr. Staff 7,094; and

Mr. Transier 6,000.

- (4) The number of shares beneficially owned by all directors and executives as a group represents approximately 2.0% of our outstanding common stock as of March 31, 2008.



**Table of Contents****Principal Stockholders**

The following table sets forth information about persons whom we know to be the beneficial owners of more than 5% of our issued and outstanding common stock based solely on our review of the Schedule 13G or Schedule 13D Statement of Beneficial Ownership filed by these persons with the SEC as of the date of such filing:

| <b>Name and Address<br/>of Beneficial Owner</b>                                                       | <b>Amount and Nature of<br/>Beneficial Ownership</b> | <b>Percent<br/>of Class</b> |
|-------------------------------------------------------------------------------------------------------|------------------------------------------------------|-----------------------------|
| Horizon Asset Management, Inc.<br>470 Park Avenue South, 4th floor south<br>New York, New York 10016  | 39,321,274                                           | 11.4%                       |
| Goldman Sachs Asset Management, L.P<br>32 Old Slip<br>New York, New York 10005                        | 33,871,116                                           | 9.8                         |
| Kinetics Asset Management, Inc.<br>470 Park Avenue South, 4th floor south<br>New York, New York 10016 | 21,685,951                                           | 6.3                         |
| FMR LLC<br>Edward C. Johnson 3d<br>82 Devonshire Street<br>Boston, Massachusetts 02109                | 21,596,334                                           | 6.2                         |

**Section 16(a) Beneficial Ownership Reporting Compliance**

Section 16(a) of the Securities Exchange Act of 1934, as amended (the Exchange Act ), requires our directors, executives and persons who own more than 10% of our outstanding common stock to file initial reports of ownership and reports of changes in ownership of our common stock with the SEC. Based on our review of the reports submitted to us and representations from certain reporting persons that they have complied with the applicable filing requirements, we believe that during 2007, all of our directors, executives and greater than 10% stockholders complied with the reporting requirements of Section 16(a) of the Exchange Act.

**CERTAIN RELATIONSHIPS AND TRANSACTIONS WITH RELATED PERSONS**

During 2007, there were no transactions in which we were a participant and the amount involved exceeded \$120,000 and in which any related person, including our executives and directors, had or will have a direct or indirect material interest. See Corporate Governance Our Governance Practices for a discussion of our policies and procedures related to conflicts of interest.

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**EXECUTIVE COMPENSATION**

**Compensation Discussion and Analysis**

**What are the elements and objectives of our executive compensation program?**

Our compensation program for executives consists of base salary, annual incentive awards and long-term incentive awards. Using these elements, the Compensation Committee (the Committee) has designed our compensation program to prudently use our resources while meeting the following objectives:

attract and retain the talent that we feel is required to successfully execute our business strategy;

align the interests of our executives with the interests of our stockholders;

reinforce expectations of leadership and achievement, consistent with our values and our vision to be the best positioned, most trusted choice for electricity in competitive markets; and

provide a strong incentive to our executives to achieve their potential and our goals and long-term success.

**How are executive compensation amounts determined?**

In determining target compensation levels for each executive, the Committee considers:

market data;

individual performance;

corporate performance;

compensation history; and

internal equity.

None of these factors are weighted, but are considered together.

*Market Data*

Market data is a key consideration for the Committee. The Committee has retained Towers, Perrin, Forster & Crosby, Inc. (Towers Perrin), a nationally recognized independent compensation consultant, to annually provide competitive market data for base salary, target annual incentive awards and expected value of target long-term incentive awards. In conducting the competitive analysis, Towers Perrin gathers information from us, public filings and appropriate survey sources. Towers Perrin reports the results of the competitive analysis to the Compensation Committee but does not make recommendations. The Committee considers this data for general market movement and trends and the positioning of our executives relative to the market. The Committee reviewed and considered market data as prepared by Towers Perrin in early 2007 for the following groups:

a peer group composed of 18 other utility and power generation companies (The AES Corporation, American Electric Power Company, Inc., Calpine Corporation, Constellation Energy Group, Inc., Dominion Resources, Inc., Duke Energy Corporation, Dynegy Inc., Edison International, Entergy Corporation, Exelon Corporation, FPL Group, Inc., Mirant Corporation, NRG Energy, Inc., PG&E Corporation, PPL Corporation, Sempra Energy, TXU Corp. and The Williams Companies, Inc.). These companies were selected primarily because they are engaged in the merchant energy business, have significant generation portfolios, and/or have significant non-regulated generation operations;

approximately 100 major energy organizations in the broader energy industry; and

approximately 800 organizations in the broader general industry.

The two broader industry groups are surveyed because we do not compete exclusively within our peer group for leadership talent. The market data for these two groups is size-adjusted to our revenue size by Towers Perrin to provide appropriate comparisons. All three surveys are included in the consideration of each element of compensation for each executive; however, no comparable market data was available for Mr. Herndon at the broader general industry level.

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Market data for target total direct compensation (base salary, targeted annual incentive and expected value of long-term incentive awards) is developed at both the 50th and 75th percentiles for each reference point in order to provide a broad market view; however, the Committee does not seek to target total direct compensation at any particular level. Each executive's position relative to the market data is reflective of their experience (both with us and with other organizations) and the other factors described below. Three of the four executives were below the 50th percentile for the peer group, three of the four executives were above the 50th percentile for the broader energy industry, and all executives for whom there was comparable market data were below the 50th percentile for the broader general industry. All executives were below the 75th percentile for each reference point for which comparable market data was available. Messrs. Dobson and Staff are not included in these comparisons to the market data because neither received annual incentive or long-term incentive awards in 2007. See discussion of Messrs. Dobson and Staff under [How does each element and our decisions regarding that element fit into our compensation program's objectives and affect other elements?](#)

### *Individual Performance*

The Committee also considers individual performance, including achievement of individualized goals, current and potential impact on corporate performance, reputation, skills, experience, criticality and demonstration of our values as important factors. Our values are to:

- act with absolute integrity;
- collaborate with, support and respect our employees;
- communicate openly, honestly and frequently;
- create value for every customer;
- ensure a safe, healthy and enjoyable workplace;
- care for our environment and communities;
- develop a highly motivated, valued and diverse workforce;
- optimize our financial and physical resources; and
- continuously simplify and improve our processes.

The format used for our executives' annual performance evaluations is the same as for all employees (except our President and Chief Executive Officer). See [What is the role of our executives in the compensation process?](#)

### *Corporate Performance*

Significant portions of our annual incentive awards and long-term incentive awards are tied to corporate and operational results, which must be measured to determine the level of payout. See [Why do we choose to pay each element?](#)

### *Compensation History*

In determining an executive's compensation, the Committee considers the base salary and the annual incentive target and payout history of each executive for the preceding four years. The Committee also considers each executive's equity holdings, including the date of any grants, the types of awards (restricted stock, stock options or cash), the vesting provisions, the expiration dates, the exercise prices, if applicable, and the number of units or shares granted. The Committee reviews these historical awards to ensure an appropriate portion of executive compensation provides retention value.

*Internal Equity*

Differences in levels of compensation among our executives exist because of differences in their roles and responsibilities and based on all of the factors discussed above. The Committee does not use formulas in determining compensation amounts, but is mindful of internal equity and the impact of perceived fairness related to its decisions.

**Table of Contents****How does each element and our decisions regarding that element fit into our compensation program's objectives and affect other elements?**

To achieve our compensation program's objectives, the Committee believes that a significant portion of executive compensation should be composed of variable, at risk elements, with the majority of these elements being based on alignment with our stockholders and achievement of our long-term success. Base salaries attract and retain the talent we need to lead and grow our business. The Committee strives for a balanced and effective mix of elements, which are not weighted in any particular manner. We have no policies or formulas for allocating among different forms of pay.

The table below sets forth the allocation range of fixed and variable compensation for our executives (other than Messrs. Dobson and Staff), based on the Committee's determinations in early 2007. Mr. Dobson, who joined us in October 2007, was not eligible to receive an annual incentive or long-term incentive award in 2007. He was granted common stock options and restricted stock units in connection with his appointment. Mr. Staff, who retired in May 2007, did not receive the 2007 annual incentive award or long-term incentive award. In connection with Mr. Staff's retirement, the terms of some of his option awards were extended beyond their post-separation expiration date to allow him to exercise these stock options during the earlier of the remaining initial term of the awards or two years after leaving our Board. See Summary Compensation Table and 2007 Grants of Plan-Based Awards.

| Range                            | Fixed Cash  |     | Cash Annual Incentive Award <sup>(1)</sup> |     | Variable Equity/Equity Based Long-Term Incentive Awards <sup>(2)</sup> |     |
|----------------------------------|-------------|-----|--------------------------------------------|-----|------------------------------------------------------------------------|-----|
|                                  | Base Salary |     |                                            |     |                                                                        |     |
| Percentage of Total Compensation | 17%         | 35% | 17%                                        | 21% | 44%                                                                    | 67% |

(1) Based on target levels.

(2) Based on expected values in accordance with market data.

Mr. Jacobs' compensation was weighted more heavily towards long-term incentive awards in comparison to the other executives, which is consistent with market data for chief executive officers. In connection with his appointment as President and Chief Executive Officer, Mr. Jacobs received an additional grant of restricted stock units and common stock options. See 2007 Grants of Plan-Based Awards.

**Why do we choose to pay each element?***Base Salary*

Base salary is paid in cash commensurate with the responsibilities of each individual's position. The Committee annually reviews base salary and approves adjustments based on the factors discussed under "How are executive compensation amounts determined?" The Committee believes the base salaries provide a competitive level of fixed compensation based on the individual's experience and performance as well as the position's market value. See Summary Compensation Table for amounts of 2007 base salaries.

*Annual Incentive Awards*

Annual incentive awards are paid in cash and are tied to annual achievement against the performance metrics described below. The purpose of our annual incentive awards is to encourage superior performance on key corporate and employee metrics that are critical to our business. Annual incentive awards are calculated as a specified target percentage of base salary. These target percentages for executives are approved by the Committee based on the market data surveys prepared by Towers Perrin and internal equity.

| <b>Executive</b>                                                                      | <b>Percent of Base Salary<sup>(1)</sup></b> |               |                |
|---------------------------------------------------------------------------------------|---------------------------------------------|---------------|----------------|
|                                                                                       | <b>Threshold</b>                            | <b>Target</b> | <b>Maximum</b> |
| Mark Jacobs, President and Chief Executive Officer                                    | 20%                                         | 100%          | 200%           |
| Brian Landrum, Executive Vice President and Chief Operating Officer                   | 14                                          | 70            | 140            |
| Michael Jines, Senior Vice President, General Counsel and Corporate Secretary         | 12                                          | 60            | 120            |
| D. Rogers Herndon, Senior Vice President, Strategic Planning and Business Development | 12                                          | 60            | 120            |

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- (1) Achievement between specified levels is pro-rated. Performance below threshold results in no payment. Performance above maximum is capped at the maximum percentage.

The Committee annually approves the performance metrics, levels and relevant weighting of each metric following its review of management's proposals. The metrics reflect our annual operating plan and strategic priorities. We use these metrics in managing our business and in making public disclosures. The target amounts are consistent with our 2007 annual operating plan. The metric payout amounts are based on probability of achievement: threshold, 90%; target, 50%; maximum, 10%. These probabilities are assessed by management and reviewed with the Committee. The weighting of the different performance metrics is based on the Committee's assessment of the relative priorities of the specific performance metrics. The Committee has discretion to approve payouts for performance above or below the performance metrics in order to take into account extraordinary or unexpected market, business or individual performance events. For 2007, the Committee did not exercise this discretion.

| 2007 Metric                               | Threshold | Target<br>(\$ in millions) | Maximum  | Achievement<br>of Target | Weight |
|-------------------------------------------|-----------|----------------------------|----------|--------------------------|--------|
| Corporate Metrics                         |           |                            |          |                          |        |
| Open EBITDA <sup>(1)</sup>                | \$ 600    | \$ 1,000                   | \$ 1,400 | 89.6%                    | 30%    |
| Wholesale open contribution margin        | \$ 500    | \$ 601 <sup>(2)</sup>      | \$ 800   | 105.2%                   | 30%    |
| Retail contribution margin <sup>(3)</sup> | \$ 350    | \$ 500                     | \$ 600   | 104.0%                   | 30%    |
| Employee Survey Results <sup>(4)</sup>    | 29%       | 36%                        | 44%      | 176.26%                  | 10%    |
| Total                                     |           |                            |          |                          | 100%   |

- (1) Open EBITDA is considered an important metric for valuation of our performance and our stock. It represents EBITDA adjusted for unrealized gains/losses on energy derivatives, western states and similar settlements, debt extinguishments and conversions, historical and operational wholesale hedges, and gains on sales of emission allowances and assets.
- (2) Wholesale open contribution margin encompasses our commercial capacity factor objectives, energy margin and execution ability. It represents revenues less cost of sales, operation and maintenance and bad debt expense for our wholesale energy segment, adjusted to exclude the impact of historical and operational wholesale hedges and unrealized gains/losses on energy derivatives. The target is further adjusted for purposes of calculating annual incentive awards by the expected margin impact of changes in commodity (gas, coal and SO<sub>2</sub>) prices versus the commodity prices assumed in the original target.
- (3) Retail contribution margin encompasses our customer count objectives and margin execution performance. It represents revenues less cost of sales, operation and maintenance, selling and marketing and bad debt expense for our retail energy segment, adjusted to exclude the impact of unrealized gains/losses on energy derivatives.
- (4) This metric ties each executive to improvements in annual employee survey results related to our effort to build a great company to work for and reflecting achievement of our vision and values. The threshold levels are based upon the results from the prior year's survey, the target levels are based on a mid-range between the threshold and maximum levels, and the maximum levels are based on data provided by an outside performance management consultant as necessary to achieve our strategic initiatives. Achievement of target amount represents the average achievement percentage of all survey questions.

In 2007, we did not apply operational results as a performance metric for our named executives (as we did in 2006) because the drivers of operational results are captured by the corporate metrics.



See non-equity incentive plan compensation in the Summary Compensation Table for valuation disclosure related to 2007 annual incentive awards for each executive.

*Long-Term Incentive Awards*

The long-term incentive awards are equity and equity-based awards to align our executives' interests with those of our stockholders. These awards are designed to retain our executives and to provide them continued motivation to achieve our long-term success.

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In 2007, the Committee approved the award vehicles and amount of each vehicle following its review of management's proposals, which considered market data prepared by Towers Perrin, individual performance, long-term potential, retention risk, difficulty of replacement, long-term impact of position and internal equity. In February 2007, the Committee granted the executives (other than Messrs. Dobson and Staff) long-term incentive awards structured as set forth in the following table. Upon joining the Company, Mr. Dobson was granted common stock options that vest ratably over a three-year period and time-based restricted stock units that vest November 1, 2010 and settle in common stock.

| <b>Award Vehicle</b>                        | <b>Vesting Period</b>                                                                                                                                                           | <b>Percentage of Total Award Value</b> |
|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| Restricted Stock Units                      | Time-based, three-year cliff vesting, common stock settled                                                                                                                      | 35%                                    |
| Performance-Based Cash Units <sup>(1)</sup> | Vesting upon achievement of stock price of \$23 <sup>(2)</sup> for 20 consecutive trading days at any time during three-year term. Expires if not vested within three-year term | 35%                                    |
| Common Stock Options                        | Time-based, vest ratably over three-year period                                                                                                                                 | 30%                                    |

(1) Vested on June 1, 2007.

(2) Represents approximately 15% annual growth rate in share price of our common stock over 3 years.

The structure of our long-term incentive awards reflects the Committee's view that the purpose of the executive's equity compensation should strengthen alignment with stockholders, provide incentives tied to our performance and serve as a retention vehicle. Time-based restricted stock units retain some value regardless of our stock price and create alignment with stockholder interests because their value changes as our stock price changes. Performance-based cash units are primarily a stockholder alignment tool, as they are earned or vested upon the achievement of key performance metrics. Time-based common stock options can be retentive if their value increases, and they create stockholder alignment because their value increases as our stock price increases. The weighting of the long-term incentive award vehicles is reflective of the Committee's goal to have a balanced and effective mix of cash and equity elements.

See stock awards and option awards in the Summary Compensation Table and grant date fair value under 2007 Grants of Plan-Based Awards for valuation disclosure related to 2007 long-term incentive awards for each executive.

*Executive Perquisites*

We do not provide substantial personal benefits or perquisites. We do allow up to \$5,000 per year for each executive in reimbursement for specified financial planning services and a one-time allowance of \$5,000 for estate planning services. In 2007, Mr. Dobson also received relocation assistance in connection with his appointment. See Summary Compensation Table.

**How were payment amounts and trigger events determined for termination or change-in-control?**

We provide for payments and benefits if an executive is terminated without cause or resigns for good reason in connection with a change-in-control. In addition, under our executive severance plan, we provide for payments and other benefits if an executive's employment is involuntarily terminated other than by reason of death, disability, cause

or a change-in-control. The payment multiples and the triggering events for receipt of these payments and benefits are based in part on a market analysis provided by Towers Perrin in 2006. The change-in-control triggering events were selected so that our executives would be encouraged to continue their attention and dedication to us with indifference towards a change in our control. We choose to provide severance benefits for termination in these circumstances to provide financial assistance and resolve any possible related claims against us that may arise. The potential payments under these arrangements do not affect the other elements of the executives' compensation. See Potential Payments upon Termination or Change-in-Control.

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**What is the role of our executives in the compensation process?**

Our Chief Executive Officer has access to the internal and external compensation information described above, including each of our executive's annual performance review. Using that information, our Chief Executive Officer makes recommendations to the Committee regarding the compensation of our other executives. Our management team also may make recommendations to the Committee regarding annual incentive compensation and long-term incentive compensation, such as the forms, weighting and vesting of awards and performance metrics, where applicable. In each case, the Committee independently reviews the data, considers the Chief Executive Officer's and management's proposals, consults with Towers Perrin as needed, and makes its own determinations for our executives. For additional information regarding Towers Perrin's role in the compensation process, see [How are executive compensation amounts determined?](#)

In setting the Chief Executive Officer's compensation, the Committee consults with each non-management director for their views of the Chief Executive Officer's performance and compensation. The Committee then presents a report to the Board so that all directors have an opportunity to be heard in advance of the Committee's final action.

**What are our equity and security ownership requirements?**

We encourage stock ownership by executives through the use of equity awards and mandatory holding periods. In addition, the Board has adopted stock ownership guidelines for our directors and executives. See [Corporate Governance Stock Ownership Guidelines and Mandatory Holding Period](#). Other than Mr. Dobson, who joined us in October 2007, each executive meets or exceeds the applicable guidelines.

**When are awards granted and base salaries approved?**

Each year the Committee approves our executives' base salaries, payout of annual incentive awards for the prior year, and annual and long-term incentive awards for the current year at its first regular quarterly meeting (generally in February or March). Because Mr. Herndon was not an executive at that time, the Committee reviewed but did not approve Mr. Herndon's 2007 compensation. Any awards for newly hired executives, such as Mr. Dobson, are granted on the first business day of the month immediately following the executive's appointment date. Offers to executive candidates are reviewed with the Committee prior to being made. Any equity awards included in an offer are subject to the Committee's approval.

Our executives do not have any role in establishing the timing of grants or vesting of stock options. We do not have any program, plan or practice to time grants of equity or equity-based awards in coordination with the release of material non-public information and we do not set grant dates to new executives in coordination with the release of such information. We have not timed, and do not intend to time, our release of material non-public information for the purpose of affecting the value of executive compensation. See [2007 Grants of Plan-Based Awards](#).

**Does the accounting and tax treatment of a particular form of compensation impact the form and design of awards?**

The Committee considers tax, tax deductibility and accounting treatment of various compensation alternatives. However, these are not typically driving factors. The Committee may approve non-deductible compensation arrangements if it believes they are in the best interests of the Company and its stockholders taking into account several factors, including our ability to utilize the deduction based on projected taxable income.



**Table of Contents****Compensation Committee Report**

The Compensation Committee oversees the compensation plans, policies and programs of Reliant Energy, Inc. on behalf of the Board of Directors. In performing its oversight function, the Compensation Committee reviewed and discussed with management the Compensation Discussion and Analysis prior to its inclusion in this proxy statement. Based on these reviews and discussions, the Compensation Committee recommended to the Board, and the Board approved, that the Compensation Discussion and Analysis be included in this proxy statement.

The undersigned members of the Compensation Committee have submitted this Report to the Board of Directors.

Compensation Committee,

Donald J. Breeding (Chairperson)

Sarah M. Barpoulis

Steven L. Miller

William L. Transier

**Summary Compensation Table**

The following table sets forth the compensation of our President and Chief Executive Officer, our former Chief Executive Officer, our Chief Financial Officer and each of our three most highly compensated other executives who were serving as of December 31, 2007. None of our executives has an employment agreement or arrangement. For further discussion of executive compensation, see Compensation Discussion and Analysis.

| Name and Position                                                     | Year | Salary     | Bonus | Stock Awards <sup>(1)</sup> | Option Awards <sup>(1)</sup> | Non-Equity Incentive Plan Compensation <sup>(2)</sup> | Change in                                                  | All Other Compensation <sup>(4)</sup> | Total Compensation <sup>(3)</sup> |
|-----------------------------------------------------------------------|------|------------|-------|-----------------------------|------------------------------|-------------------------------------------------------|------------------------------------------------------------|---------------------------------------|-----------------------------------|
|                                                                       |      |            |       |                             |                              |                                                       | Nonqualified Deferred Compensation <sup>(3)</sup> Earnings |                                       |                                   |
| Jacobs <sup>(5)</sup><br>President and Chief Executive Officer        | 2007 | \$ 767,125 |       | \$ 1,417,562                | \$ 284,325                   | \$ 821,864                                            | \$                                                         | \$ 125,190                            | \$ 3,306,066                      |
| Jacobs <sup>(5)</sup><br>President and Chief Executive Officer        | 2006 | 623,000    |       | 1,041,068                   | 1,092,979                    | 776,870                                               |                                                            | 90,640                                | 3,533,917                         |
| Jacobs <sup>(5)</sup><br>President and Former Chief Executive Officer | 2007 | 397,396    |       | 185,743                     | 1,175,940                    | 75                                                    |                                                            | 1,700                                 | 1,769,754                         |
| Jacobs <sup>(5)</sup><br>President and Former Chief Executive Officer | 2006 | 1,037,500  |       | 2,056,081                   | 2,358,204                    | 1,381,645                                             |                                                            | 40,461                                | 6,833,891                         |
| Robson <sup>(6)</sup><br>Vice President and Chief Financial Officer   | 2007 | 88,542     |       | 14,552                      | 16,032                       |                                                       |                                                            | 36,168                                | 145,294                           |
| Robson <sup>(6)</sup><br>Vice President and Chief Financial Officer   | 2006 | 610,000    |       | 1,324,364                   | 107,521                      | 424,708                                               |                                                            | 97,329                                | 2,572,622                         |
| Robson <sup>(6)</sup><br>Vice President and Chief Financial Officer   | 2006 | 545,303    |       | 1,069,605                   | 983,209                      | 509,577                                               |                                                            | 60,795                                | 3,107,894                         |

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|                                                                                      |      |         |                        |         |         |         |       |        |     |
|--------------------------------------------------------------------------------------|------|---------|------------------------|---------|---------|---------|-------|--------|-----|
| L. Jines<br>ice President,<br>Counsel and<br>e Secretary<br>s Herndon <sup>(6)</sup> | 2007 | 397,250 |                        | 603,209 | 48,972  | 237,137 | 9,713 | 56,856 | 1,3 |
|                                                                                      | 2006 | 380,750 |                        | 443,760 | 471,924 | 293,466 | 8,839 | 48,611 | 1,0 |
| ice President,<br>Planning and                                                       | 2007 | 311,250 | 153,125 <sup>(7)</sup> | 843,233 | 31,719  | 185,832 |       | 25,361 | 1,5 |

ment

- (1) Represents the compensation expense recognized in 2007 for financial reporting purposes in accordance with (SFAS 123R), which requires us to expense the fair value of equity awards over the vesting period applicable to the award. Except as noted in the next paragraph, the amounts relate to long-term incentive awards granted in 2007 and in prior fiscal years, disregarding the estimate of forfeitures.

For Mr. Staff, the 2007 amount reported in the *Stock Awards* column relates to stock awards granted to him for his services as a member of our Board. The amount reported in the *Option Awards* column represents the incremental change in fair value under (SFAS 123R) of options granted to Mr. Staff in 2003 and 2004 that were modified to extend the post-separation exercise period upon his retirement in May 2007.

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The assumptions we used for calculating the (SFAS 123R) compensation expense of the equity awards are provided in note 10 to our consolidated financial statements in our most recent Form 10-K. Information regarding the (SFAS 123R) fair values of the 2007 equity awards is provided under 2007 Grants of Plan-Based Awards.

- (2) Represents (i) annual incentive awards earned by each executive based on the achievement level of annual performance goals and (ii) Power of One Program awards. These cash awards are discussed further under 2007 Grants of Plan-Based Awards.
- (3) Represents above-market interest (more than 120% of the applicable federal rate) earned on the deferred compensation balance in the Reliant Energy, Inc. Successor Deferral Plan.
- (4) The amounts shown as All Other Compensation for each executive in 2007 are composed of the following items:

| Name              | Savings Plan <sup>(a)</sup> | Deferral Plan <sup>(b)</sup> | Executive Life Insurance <sup>(c)</sup> | Perquisites <sup>(d)</sup> | Tax Gross Ups <sup>(e)</sup> | Total      |
|-------------------|-----------------------------|------------------------------|-----------------------------------------|----------------------------|------------------------------|------------|
| Mark M. Jacobs    | \$ 19,700                   | \$ 105,490                   |                                         |                            |                              | \$ 125,190 |
| Joel V. Staff     | 1,700                       |                              |                                         |                            |                              | 1,700      |
| Rick J. Dobson    | 5,971                       |                              |                                         | \$ 20,206                  | \$ 9,991                     | 36,168     |
| Brian Landrum     | 13,393                      | 77,844                       | \$ 5,507                                |                            | 585                          | 97,329     |
| Michael L. Jines  | 13,457                      | 43,399                       |                                         |                            |                              | 56,856     |
| D. Rogers Herndon | 17,450                      | 7,329                        |                                         |                            | 582                          | 25,361     |

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- (a) Represents company contributions to the Reliant Energy, Inc. Savings Plan, including a 2007 discretionary contribution made in 2008.
- (b) Represents company contributions to the savings restoration component of the Reliant Energy, Inc. Deferral Plan, including a 2007 discretionary contribution made in 2008.
- (c) We provide Mr. Landrum life insurance structured to return the cumulative premium payments to us after the benefit is paid. This amount represents what we expect it would cost Mr. Landrum to obtain the same coverage under a term life insurance policy. In 2007 we paid premiums of \$31,689, which we believe overstate our cost of providing Mr. Landrum this benefit.
- (d) Consists of \$15,206 related to relocation expenses and \$5,000 related to financial planning.
- (e) Represents tax reimbursements for taxable income recognized in connection with Messrs. Dobson's and Herndon's relocation assistance expenses and Mr. Landrum's life insurance premiums.
- (5) In May 2007, Mr. Staff retired from his position as Chief Executive Officer and Mr. Jacobs was promoted from Executive Vice President and Chief Financial Officer to President and Chief Executive Officer. Mr. Staff continues to serve as our non-management Chairman of the Board.
- (6) Mr. Dobson joined us as our Chief Financial Officer in October 2007. In November 2007, Mr. Herndon was promoted to Senior Vice President, Strategic Planning and Business Development and was appointed as an executive.

(7)



Represents a pro-rated discretionary bonus received by Mr. Herndon in connection with his prior position in commercial operations. The awards under this program are designed to reward individuals in high-impact positions in our commercial operations department and are not available to executives.

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**2007 Grants of Plan-Based Awards**

| Grant Date | Estimated Future Payouts Under Non-Equity Incentive Plan Awards |                       |                        | Estimated Possible Payouts Under Equity Incentive Plan Awards <sup>(2)</sup> |            |             | All Other Stock Awards; Number of Shares of Stock or Units <sup>(3)</sup> | All Other Option Awards; Number of Securities Underlying Options <sup>(4)</sup> | Exercise or Base Price of Option Awards <sup>(5)</sup> |
|------------|-----------------------------------------------------------------|-----------------------|------------------------|------------------------------------------------------------------------------|------------|-------------|---------------------------------------------------------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------|
|            | Threshold <sup>(1)</sup>                                        | Target <sup>(1)</sup> | Maximum <sup>(1)</sup> | Threshold (#)                                                                | Target (#) | Maximum (#) |                                                                           |                                                                                 |                                                        |
|            | \$ 153,425                                                      | \$ 767,125            | \$ 1,534,250           |                                                                              |            |             |                                                                           |                                                                                 |                                                        |
|            |                                                                 | 150 <sup>(6)</sup>    |                        |                                                                              |            |             |                                                                           |                                                                                 |                                                        |
| 2/20/07    |                                                                 |                       |                        |                                                                              | 46,688     | 46,688      |                                                                           |                                                                                 |                                                        |
| 2/20/07    |                                                                 |                       |                        |                                                                              |            |             | 27,079                                                                    |                                                                                 |                                                        |
| 2/20/07    |                                                                 |                       |                        |                                                                              |            |             |                                                                           | 58,026                                                                          | \$ 16.260                                              |
| 5/16/07    |                                                                 |                       |                        |                                                                              |            |             | 32,240                                                                    |                                                                                 |                                                        |
| 5/16/07    |                                                                 |                       |                        |                                                                              |            |             |                                                                           | 80,663 <sup>(7)</sup>                                                           | \$ 26.365                                              |
|            |                                                                 | 75 <sup>(6)</sup>     |                        |                                                                              |            |             |                                                                           |                                                                                 |                                                        |
| 5/16/07    |                                                                 |                       |                        |                                                                              |            |             | 6,000                                                                     |                                                                                 |                                                        |
| 5/16/07    |                                                                 |                       |                        |                                                                              |            |             |                                                                           |                                                                                 |                                                        |
| 7/2/07     |                                                                 |                       |                        |                                                                              |            |             | 1,604                                                                     |                                                                                 |                                                        |
| 10/1/07    |                                                                 |                       |                        |                                                                              |            |             | 2,027                                                                     |                                                                                 |                                                        |
| 11/1/07    |                                                                 |                       |                        |                                                                              |            |             | 9,700                                                                     |                                                                                 |                                                        |
| 11/1/07    |                                                                 |                       |                        |                                                                              |            |             |                                                                           | 24,000                                                                          | \$ 26.955                                              |
|            | 85,400                                                          | 427,000               | 854,000                |                                                                              |            |             |                                                                           |                                                                                 |                                                        |
|            |                                                                 | 150 <sup>(6)</sup>    |                        |                                                                              |            |             |                                                                           |                                                                                 |                                                        |
| 2/20/07    |                                                                 |                       |                        |                                                                              | 47,180     | 47,180      |                                                                           |                                                                                 |                                                        |
| 2/20/07    |                                                                 |                       |                        |                                                                              |            |             | 27,364                                                                    |                                                                                 |                                                        |
| 2/20/07    |                                                                 |                       |                        |                                                                              |            |             |                                                                           | 58,637                                                                          | \$ 16.260                                              |
|            | 47,670                                                          | 238,350               | 476,700                |                                                                              |            |             |                                                                           |                                                                                 |                                                        |
|            |                                                                 | 150 <sup>(6)</sup>    |                        |                                                                              |            |             |                                                                           |                                                                                 |                                                        |
| 2/20/07    |                                                                 |                       |                        |                                                                              | 21,489     | 21,489      |                                                                           |                                                                                 |                                                        |
| 2/20/07    |                                                                 |                       |                        |                                                                              |            |             | 12,464                                                                    |                                                                                 |                                                        |
| 2/20/07    |                                                                 |                       |                        |                                                                              |            |             |                                                                           | 26,707                                                                          | \$ 16.260                                              |
|            | 37,350                                                          | 186,750               | 373,500                |                                                                              |            |             |                                                                           |                                                                                 |                                                        |
|            |                                                                 | 150 <sup>(2)</sup>    |                        |                                                                              |            |             |                                                                           |                                                                                 |                                                        |
| 2/20/07    |                                                                 |                       |                        |                                                                              | 13,918     | 13,918      |                                                                           |                                                                                 |                                                        |
| 2/20/07    |                                                                 |                       |                        |                                                                              |            |             | 8,072                                                                     |                                                                                 |                                                        |
| 2/20/07    |                                                                 |                       |                        |                                                                              |            |             |                                                                           | 17,298                                                                          | \$ 16.260                                              |

(1) Represents the range of payouts possible under our annual incentive plan. The actual amounts paid in 2008 based on 2007 performance are included in the Non-Equity Incentive Plan Compensation column of the

Summary Compensation Table. Because of Mr. Staff's retirement, he did not qualify for a payout under our annual incentive plan. Except in the case of death, disability or retirement following five years of service, the executive must be employed by us on the payment date to receive payment of the award. Because Mr. Dobson was not appointed until October 2007, he was not eligible for an annual incentive award.

- (2) Represents long-term incentive awards of performance-based cash units. Each unit represents the right to receive a cash payment equal to the fair market value of one share of our common stock for each unit earned upon the achievement of the performance goal. No units are earned for performance below target. No additional units are earned for performance above target. Therefore, the threshold is zero and the maximum equals the target.

Under (SFAS 123R), the reported grant date fair values were determined using a Monte Carlo simulation valuation model with a risk-free interest rate assumption of 4.71% and an expected volatility of 30.36%.

- (3) Except for Mr. Staff, amounts represent long-term incentive awards of restricted stock units. Mr. Staff's awards were granted in connection with his services as a member of our Board. For vesting schedules, see Outstanding Equity Awards at 2007 Fiscal Year-End. The grant date fair value, computed in accordance with (SFAS 123R), is based on the average of the high and low sales prices of our common stock on the grant date.
- (4) Represents long-term incentive awards of common stock options. For vesting schedules, see Outstanding Equity Awards at 2007 Fiscal Year-End. The grant date fair value is computed in accordance with (SFAS 123R), using the Black-Scholes option pricing model based on the following assumptions:

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|                          | <b>Stock Option Grant Date</b> |                  |                  |
|--------------------------|--------------------------------|------------------|------------------|
|                          | <b>2/20/2007</b>               | <b>5/16/2007</b> | <b>11/1/2007</b> |
| Risk-free interest rates | 4.67%                          | 4.63%            | 4.09%            |
| Dividend Yield           |                                |                  |                  |
| Expected Volatility      | 30.36%                         | 31.32%           | 40.03%           |
| Expected Term            | 6 years                        | 6 years          | 6 years          |

- (5) The exercise or base price is the average of the high and low sales prices of our common stock on the grant date. The closing sales prices of our common stock on February 20, 2007; May 16, 2007 and November 1, 2007 were \$16.35; \$26.43 and \$26.83, respectively.
- (6) Represents Power of One awards earned based on plant availability and retail customer count goals. All of our employees participate in this program.
- (7) Represents additional awards granted to Mr. Jacobs in connection with his appointment as President and Chief Executive Officer.
- (8) Effective upon Mr. Staff's retirement and with the approval of our Board, the terms of some stock options granted to Mr. Staff in 2003 and 2004 were extended beyond their post-separation expiration date to allow him to exercise these stock options during the earlier of the remaining initial term of the awards or two years after leaving our Board. The grant date fair value included in the table for these awards represents the incremental fair value computed as of the modification date in accordance with (SFAS 123R).

Table of Contents**Outstanding Equity Awards at 2007 Fiscal Year-End**

| Name              | Option Awards       |                       | Equity Incentive Plan Awards; Number of Securities Underlying Unexercised Options |        | Expiration Date | Number of Shares or Units of Stock that Have Not Vested <sup>(2)</sup> | Stock Awards                                                 |                                                    | Market Value of Unearned Income | Equity Incentive Plan Awards; Market Value of Unearned Income |
|-------------------|---------------------|-----------------------|-----------------------------------------------------------------------------------|--------|-----------------|------------------------------------------------------------------------|--------------------------------------------------------------|----------------------------------------------------|---------------------------------|---------------------------------------------------------------|
|                   | Options Exercisable | Unexercisable Options | Exercise Price                                                                    | Option |                 |                                                                        | Shares or Units of Stock that Have Not Vested <sup>(3)</sup> | Shares, Units or Other Rights that Have Not Vested |                                 |                                                               |
| Mark M. Jacobs    | 318,667             |                       | \$ 4.7900                                                                         |        | 7/28/2012       | 27,079                                                                 |                                                              | \$ 710,553                                         |                                 |                                                               |
|                   | 212,000             |                       | 3.5050                                                                            |        | 3/10/2013       | 32,240                                                                 |                                                              | 845,978                                            |                                 |                                                               |
|                   | 489,600             |                       | 8.1350                                                                            |        | 2/12/2014       |                                                                        |                                                              |                                                    |                                 |                                                               |
|                   |                     | 58,026                | 16.2600                                                                           |        | 2/19/2017       |                                                                        |                                                              |                                                    |                                 |                                                               |
| Joel V. Staff     |                     | 80,663                | 26.3650                                                                           |        | 5/15/2017       |                                                                        |                                                              |                                                    |                                 |                                                               |
|                   | 5,000               |                       | 3.5150                                                                            |        | 3/12/2013       | 6,727                                                                  |                                                              | 176,516                                            |                                 |                                                               |
|                   | 550,315             |                       | 4.8850                                                                            |        | 5/8/2013        |                                                                        |                                                              |                                                    |                                 |                                                               |
|                   | 633,125             |                       | 4.4200                                                                            |        | 8/28/2013       |                                                                        |                                                              |                                                    |                                 |                                                               |
| Rick J. Dobson    | 870,400             |                       | 8.1350                                                                            |        | 2/12/2014       |                                                                        |                                                              |                                                    |                                 |                                                               |
|                   |                     | 24,000                | 26.9550                                                                           |        | 10/31/2017      | 9,700                                                                  |                                                              | 254,528                                            |                                 |                                                               |
| Brian Landrum     | 15,772              |                       | 7.1507                                                                            |        | 2/24/2010       | 27,364                                                                 |                                                              | 718,031                                            |                                 |                                                               |
|                   | 43,520              |                       | 30.0000                                                                           |        | 3/5/2011        |                                                                        |                                                              |                                                    |                                 |                                                               |
|                   | 47,600              |                       | 10.9000                                                                           |        | 2/29/2012       |                                                                        |                                                              |                                                    |                                 |                                                               |
|                   | 39,195              |                       | 3.5050                                                                            |        | 3/10/2013       |                                                                        |                                                              |                                                    |                                 |                                                               |
|                   | 272,000             |                       | 8.1350                                                                            |        | 2/12/2014       |                                                                        |                                                              |                                                    |                                 |                                                               |
|                   | 108,800             |                       | 12.6250                                                                           |        | 8/9/2015        |                                                                        |                                                              |                                                    |                                 |                                                               |
| Michael L. Jines  |                     | 58,637                | 16.2600                                                                           |        | 2/19/2017       |                                                                        |                                                              |                                                    |                                 |                                                               |
|                   | 52,520              |                       | 30.0000                                                                           |        | 3/5/2011        | 12,464                                                                 |                                                              | 327,055                                            |                                 |                                                               |
|                   | 217,600             |                       | 8.1350                                                                            |        | 2/12/2014       |                                                                        |                                                              |                                                    |                                 |                                                               |
| D. Rogers Herndon |                     | 26,707                | 16.2600                                                                           |        | 2/19/2017       |                                                                        |                                                              |                                                    |                                 |                                                               |
|                   |                     | 17,298                | 16.2600                                                                           |        | 2/19/2017       | 60,000 <sup>(4)</sup>                                                  |                                                              | 1,574,400                                          |                                 |                                                               |

- (1) Represents 2007 long-term incentive awards of common stock options granted with an exercise price equal to the average of the high and low trading prices of our common stock on the date of grant. Each common stock option vests ratably over a three-year period beginning on February 20, 2008, except for the 80,663 common stock options granted to Mr. Jacobs, which vest ratably over a three-year period beginning on May 16, 2008, and the 24,000 common stock options granted to Mr. Dobson, which vest ratably over a three-year period beginning on November 1, 2008.
- (2) Represents 2007 long-term incentive awards of restricted stock units. The 32,240 restricted stock units granted to Mr. Jacobs vest ratably over a three-year period beginning on May 16, 2010. The remainder of the awards cliff vest as follows: February 20, 2010 (Mr. Jacobs (27,079), Mr. Landrum (27,364), Mr. Jines (12,464) and Mr. Herndon (8,072)); November 1, 2010 (Mr. Dobson (9,700)); May 20, 2008 (Mr. Staff (6,727)); and May 17, 2009 (Mr. Herndon (60,000)).
- (3) The market value is based on the December 31, 2007 closing price of our common stock (\$26.24).
- (4) Represents grant to Mr. Herndon in connection with his initial employment with us in May 2006. Upon vesting, one-half of this award will be settled in shares and one-half in cash.

**Table of Contents****2007 Option Exercises and Stock Vested**

The following table provides information regarding the number of shares vested and the pretax value realized by each executive from the exercise of stock options or vesting of stock awards in 2007.

| Name              | Option Awards                         |                                           | Stock Awards                         |                                          |
|-------------------|---------------------------------------|-------------------------------------------|--------------------------------------|------------------------------------------|
|                   | Number of Shares Acquired on Exercise | Value Realized on Exercise <sup>(1)</sup> | Number of Shares Acquired on Vesting | Value Realized on Vesting <sup>(2)</sup> |
| Mark M. Jacobs    |                                       | \$                                        | 46,688 <sup>(3)</sup>                | \$ 1,184,008                             |
| Joel V. Staff     |                                       |                                           | 2,904 <sup>(4)</sup>                 | 77,049                                   |
| Rick J. Dobson    |                                       |                                           |                                      |                                          |
| Brian Landrum     |                                       |                                           | 47,180 <sup>(3)</sup>                | 1,196,485                                |
| Michael L. Jines  | 93,289                                | 1,482,739                                 | 21,489 <sup>(3)</sup>                | 544,961                                  |
| D. Rogers Herndon |                                       |                                           | 13,918 <sup>(3)</sup>                | 352,960                                  |

- (1) Represents the product of the number of shares acquired and the excess of the market value of the shares on the exercise date over the exercise price.
- (2) Represents the product of the number of shares acquired and the average of the high and low sales price of our common stock on the vesting date.
- (3) Represents 2007 long-term incentive awards of performance-based cash units that vested upon achievement of the performance goal.
- (4) Issued in connection with Mr. Staff's election to receive his director compensation in stock.

**2007 Nonqualified Deferred Compensation**

Our Deferral Plan has two separate programs, a deferred compensation program and a savings restoration program.

Under the deferred compensation program, executives may elect to defer payment of up to 80% of their base salary and/or up to 100% of their annual incentive award. The deferred amounts are always 100% vested. In order to address statutory requirements, we have grandfathered the benefits earned by Mr. Landrum prior to January 1, 2005. No other executives named in the Summary Compensation Table have grandfathered balances. Mr. Landrum may elect to take distribution of grandfathered amounts in one of the following forms:

total distribution in a specified year (while still employed or after termination);

partial distribution (at least 50%) in specified years; or

annual installments beginning at a specified age or after termination of employment.

Mr. Landrum may also receive a lump sum distribution at any time subject to a 10% penalty and may change his distribution elections for grandfathered amounts subject to a 12-month waiting period.

Different distribution options apply to amounts deferred after December 31, 2004. Executives may elect distribution for each year's deferred amounts on the earlier of a specified date or age or upon termination of employment. If an election is made to receive a distribution based on a date or age, the deferrals must have been made at least three years prior to the distribution date. In the case of distributions to be made upon termination of employment, no distribution will be made until six months after the termination of employment.

The savings restoration program of the Deferral Plan permits us to provide contributions and matching amounts that cannot be made on an executive's behalf to the tax-qualified Reliant Energy Inc. Savings Plan because of Internal Revenue Service rules. For 2007, these rules limited total additions to an executive's account to \$45,000 and also limited the amount of compensation that could be considered for contribution purposes to \$225,000. As with the deferred compensation program, benefits are divided into grandfathered and non-grandfathered amounts. Executives may elect to take distribution of benefits earned before January 1, 2005 in either a lump sum or annual installments upon termination of employment. They may also take a lump sum distribution at any time subject to a 10% penalty and may change their distribution election for



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these amounts, subject to a 12-month waiting period. Benefits earned after December 31, 2004 will be distributed automatically in a lump sum six months after termination of employment.

Under the Deferral Plan, executives' accounts are deemed to be invested among a group of designated mutual funds as directed by the executive. The investment elections can be changed at any time. Earnings credited to the executives' accounts reflect the earnings of the deemed investment. We have established a rabbi trust to which we contribute amounts we expect to use to pay benefits under the Deferral Plan programs.

In addition to benefits received under the Deferral Plan described above, Mr. Jines will receive benefits under the Successor Deferral Plan. The Successor Deferral Plan holds account balances consisting of salary and bonus deferrals that were transferred from a nonqualified deferred compensation plan maintained by our former parent company, CenterPoint Energy, Inc. No additional contributions to this plan are permitted. Earnings are credited to the account balance at an interest rate equal to the Moody's Long Term Corporate Bond Index plus 2%. The plan provides for distribution elections as follows:

early distribution of either 50% or 100% of the amount deferred plus earnings for a particular year provided the funds have been in the plan at least three years; or

in a lump sum or annual installments upon termination upon or after age 65.

Distribution elections can be changed subject to a 12-month waiting period. In the event of a change-in-control of the Company (as defined in the Successor Deferral Plan), distribution will be made as if Mr. Jines had terminated employment upon or after age 65. We have established a rabbi trust to which, upon the occurrence of a change-in-control, we will contribute amounts we expect to use to pay benefits under this plan.

| <b>Name</b>       | <b>Executive Contributions in 2007</b> | <b>Company Contributions in 2007<sup>(1)</sup></b> | <b>Aggregate Earnings in 2007<sup>(2)</sup></b> | <b>Aggregate Withdrawals/Distributions in 2007</b> | <b>Aggregate Balance at 12/31/2007</b> |
|-------------------|----------------------------------------|----------------------------------------------------|-------------------------------------------------|----------------------------------------------------|----------------------------------------|
| Mark M. Jacobs    | \$                                     | \$ 96,952                                          | \$ 51,011                                       | \$                                                 | \$ 440,691                             |
| Joel V. Staff     |                                        | 34,361                                             | 93,318                                          | 81,820                                             | 196,800                                |
| Rick J. Dobson    |                                        |                                                    |                                                 |                                                    |                                        |
| Brian Landrum     |                                        | 65,483                                             | 34,552                                          |                                                    | 367,006                                |
| Michael L. Jines  |                                        | 41,320                                             | 48,947                                          |                                                    | 648,820                                |
| D. Rogers Herndon |                                        |                                                    |                                                 |                                                    |                                        |

(1) Represents our matching and discretionary contributions to the savings restoration component of the Reliant Energy, Inc. Deferral Plan. These reported amounts include our contributions made in 2007 with respect to fiscal year 2006 compensation as follows: \$17,835; \$34,361; \$10,023; and \$11,728 for Messrs. Jacobs; Staff; Landrum and Jines, respectively. The remaining contributions are reported for 2007 in the All Other Compensation column of the Summary Compensation Table.

(2) Represents the annual earnings on the nonqualified deferred compensation account balances of the Deferral Plan during 2007. Earnings may increase or decrease depending on the performance of the deemed investment elections offered under the Deferral Plan. Mr. Staff also recognized earnings on deferred stock units granted to him for his services as a Board member prior to his election as Chief Executive Officer in 2003, and Mr. Jines recognized earnings on his account balance under the Reliant Energy, Inc. Successor Deferral Plan. The above-market earnings credited to Mr. Jines under the Successor Deferral Plan are also reported in the Change

in Nonqualified Deferred Compensation Earnings column of the Summary Compensation Table.

**Potential Payments upon Termination or Change-in-Control**

**Change-in-Control**

We have entered into change-in-control agreements with our executives named in the Summary Compensation Table. The change-in-control agreements provide for payments and benefits following termination in connection with a change-in-control in the following circumstances:

an involuntary termination that did not result from death, disability or termination for cause;

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termination by the executive for Good Reason; or  
 termination initiated by us and mutually agreed upon by the executive and us.

For this purpose, Good Reason generally means:

- a significant reduction in duties and responsibilities;
- a reduction in annual base salary;
- our failure to continue certain benefits and material compensation plans (or comparable benefits plans); or
- a change in the location of the executive's principal place of employment (generally a relocation of more than 50 miles).

If the payment obligations under the agreements are triggered, we are required to provide the following severance benefits:

- a cash severance payment equal to a multiple of salary (three in the case of Messrs. Jacobs, Dobson, and Landrum and two in the case of Messrs. Jines and Herndon) plus the same multiple times the executive's target annual incentive award, payable in a lump sum;
- a pro-rated target annual incentive award based on the number of days the executive was employed during the year in which his employment was terminated, payable in a lump sum;
- continued welfare benefits coverage (medical, dental and vision) for two years;
- outplacement services for 12 months and financial planning services; and
- gross-up payments intended to reimburse the executive for any excise taxes under Internal Revenue Code section 4999 in connection with the agreement.

The executives' agreements for long-term incentive awards provide that in the event of a change-in-control prior to the vesting date, any unvested restricted stock units will vest and will be settled in cash based on the fair market value of our stock on the date immediately preceding the change-in-control. Any unvested common stock options also will vest and all (vested and unvested) unexercised common stock options will be settled by a cash payment per share equal to the difference between the exercise price of the options and the fair market value of our stock on the date preceding the date of the change-in-control.

The change-in-control agreements provide that the executive may not disclose confidential information and may not hire or solicit to hire any of our employees for one year after a covered termination under the agreement.

The following table summarizes payments and benefits to be provided to the executives in connection with a change-in-control assuming a qualifying termination of employment as of December 31, 2007:

| <b>Cash</b> | <b>Medical,<br/>Dental and<br/>Miscellaneous</b> | <b>Excise Tax</b> | <b>Equity-based</b> | <b>Total<br/>Pre-Tax</b> |
|-------------|--------------------------------------------------|-------------------|---------------------|--------------------------|
|-------------|--------------------------------------------------|-------------------|---------------------|--------------------------|

| <b>Name</b>       | <b>Severance</b> | <b>Vision Coverage</b> | <b>Benefits<sup>(1)</sup></b> | <b>Gross-Up</b> | <b>Awards<sup>(2)</sup></b> | <b>Benefit</b> |
|-------------------|------------------|------------------------|-------------------------------|-----------------|-----------------------------|----------------|
| Mark M. Jacobs    | \$ 4,904,400     | \$ 30,028              | \$ 25,000                     |                 | \$ 2,135,630                | \$ 7,095,058   |
| Rick J. Dobson    | 2,550,020        | 30,038                 | 25,000                        | \$ 1,084,071    | 254,528                     | 3,943,657      |
| Brian Landrum     | 3,187,500        | 29,999                 | 25,000                        | 1,356,750       | 1,303,229                   | 5,902,478      |
| Michael L. Jines  | 1,283,200        | 29,944                 | 25,000                        |                 | 593,591                     | 1,931,735      |
| D. Rogers Herndon | 1,088,000        | 24,985                 | 25,000                        |                 | 1,958,843                   | 3,096,829      |

(1) Represents the value of outplacement (\$20,000) and financial planning (\$5,000) services.

(2) Represents the intrinsic value of all unvested outstanding equity awards based on an assumed price of \$26.24 (closing price on December 31, 2007). Additionally, all vested unexercised common stock options will be settled by cash payments as follows: Mr. Jacobs, \$20,519,435; Mr. Landrum, \$8,328,230 and Mr. Jines, \$3,939,648. Messrs. Dobson and Herndon do not have any vested common stock options.

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For additional information, see Compensation Discussion and Analysis How were payment amounts and trigger events determined for termination or change-in-control? For payments made in connection with termination under our nonqualified deferred compensation plans, see 2007 Nonqualified Deferred Compensation.

**Executive Severance**

Our executive severance plan provides for payments and other benefits upon involuntary termination of the executive's employment that did not result from death, disability or termination for cause or that did not follow a change-in-control. If the payment obligations under the plan are triggered, we are required to provide severance benefits (subject to certain conditions) as follows:

a cash severance payment equal to a multiple of salary (two in the case of Mr. Jacobs and 1.5 in the case of Messrs. Dobson, Jines, Herndon and Landrum) plus the same multiple times the target annual incentive award, payable in a lump sum;

a pro-rated target annual incentive award based on the number of days the executive was employed during the year in which his employment was terminated, payable in a lump sum; and

continued welfare benefit coverage (medical, dental and vision) for the number of years equal to the applicable severance multiple (two in the case of Mr. Jacobs and 1.5 in the case of Messrs. Dobson, Jines, Herndon and Landrum).

To receive severance benefits under the plan, the executive must sign a waiver and release providing that the executive waives all claims against us, will not disclose confidential information, and for one year, will not hire or solicit to hire any of our employees. In the event an executive receives severance benefits under the plan and is rehired within 60 days, the executive must repay the benefits received.

The following table summarizes severance payments and benefits to be provided to the executives assuming a qualifying termination of employment as of December 31, 2007:

| Name              | Multiple of Salary | Multiple of Annual Incentive Award at Target | Pro Rata Annual Incentive Award at Target | Medical, Dental and Vision Coverage | Outplacement <sup>(1)</sup> | Total        |
|-------------------|--------------------|----------------------------------------------|-------------------------------------------|-------------------------------------|-----------------------------|--------------|
| Mark M. Jacobs    | \$ 1,700,000       | \$ 1,700,000                                 | \$ 850,000                                | \$ 30,028                           | \$ 20,000                   | \$ 4,300,028 |
| Rick J. Dobson    | 750,006            | 525,004                                      | 350,002                                   | 22,529                              | 20,000                      | 1,667,541    |
| Brian Landrum     | 937,500            | 656,250                                      | 437,500                                   | 22,499                              | 20,000                      | 2,073,749    |
| Michael L. Jines  | 601,500            | 360,900                                      | 240,600                                   | 22,496                              | 20,000                      | 1,245,496    |
| D. Rogers Herndon | 510,000            | 306,000                                      | 204,000                                   | 18,739                              | 20,000                      | 1,058,739    |

(1) Outplacement services are not part of the benefits required under our executive severance plan; however, we generally provide them for a period of 12 months.

For additional information, see Compensation Discussion and Analysis How were payment amounts and trigger events determined for termination or change-in-control? For payments made in connection with termination under our

nonqualified deferred compensation plans, see Nonqualified Deferred Compensation.

**Table of Contents****DIRECTOR COMPENSATION**

In setting non-management director compensation, the Compensation Committee considers factors it deems appropriate, including market data, and recommends the form and amount of compensation to the Board for approval. In 2007, Towers Perrin presented the Compensation Committee with updates in market trends and market data on non-management director compensation, including annual board and committee retainers, board and committee meeting fees, committee chairperson fees and stock-based compensation relative to our peer group and a peer group composed of 85 similarly-sized companies in the S&P 500.

The following table summarizes compensation earned by or granted to our non-management directors during 2007. Mr. Staff's compensation is described in the Summary Compensation Table. Mr. Jacobs is not compensated for his director services.

| Name                 | Fees Earned or |                                |                                 | Change in Pension Value and Nonqualified Non-equity Deferred Incentive |              | All Compensation Other | Total      |
|----------------------|----------------|--------------------------------|---------------------------------|------------------------------------------------------------------------|--------------|------------------------|------------|
|                      | Paid in Cash   | Stock Awards <sup>(1)(2)</sup> | Option Awards <sup>(3)(4)</sup> | Compensation Earnings                                                  | Compensation |                        |            |
|                      |                |                                |                                 |                                                                        |              |                        |            |
| E. William Barnett   | \$ 23,750      | \$ 238,280                     | \$ 16,156                       |                                                                        |              |                        | \$ 278,186 |
| Sarah M. Barpoulis   | 45,563         | 183,776                        |                                 |                                                                        |              |                        | 229,339    |
| Donald J. Breeding   | 88,250         | 175,545                        | 16,156                          |                                                                        |              |                        | 279,951    |
| Kirbyjon H. Caldwell | 68,500         | 140,242                        | 16,156                          |                                                                        |              |                        | 224,898    |
| Steven L. Miller     |                | 235,266                        | 16,156                          |                                                                        |              |                        | 251,422    |
| Laree E. Perez       | 104,000        | 135,902                        | 16,156                          |                                                                        |              |                        | 256,058    |
| Evan J. Silverstein  | 52,500         | 168,623                        |                                 |                                                                        |              |                        | 221,123    |
| William L. Transier  | 81,000         | 183,064                        | 16,156                          |                                                                        |              |                        | 280,220    |

(1) Represents the compensation expense recognized in 2007 for financial reporting purposes in accordance with (SFAS 123R), which requires us to expense the fair value of equity awards over the vesting period applicable to the award. Amounts relate to restricted stock awards granted in 2007 and prior years, disregarding the estimate of forfeitures. The fair value is based on the average of the high and low sales prices of our common stock on the grant date.

(2) The grant date fair values of the 2007 awards were as follows: Mr. Barnett \$254,497; Ms. Barpoulis \$177,252; Mr. Breeding \$177,884; Pastor Caldwell \$178,299; Mr. Miller \$279,545; Ms. Perez \$158,190; Mr. Silverstein \$193,279 and Mr. Transier \$191,958. Outstanding unvested restricted stock awards as of December 31, 2007 were as follows: Mr. Barnett 16,680; Ms. Barpoulis 6,104; Mr. Breeding 21,485; Pastor Caldwell 12,167; Mr. Miller 14,367; Ms. Perez 6,000; Mr. Silverstein 11,374 and Mr. Transier 6,000.

(3)

Represents the compensation expense recognized in 2007 for financial reporting purposes in accordance with (SFAS 123R), which requires us to expense the fair value of equity awards over the vesting period applicable to the award. Amounts relate to option awards granted in prior years, disregarding the estimate of forfeitures. No option awards were made to our non-management directors in 2007 or 2006.

The fair value for options that were granted to the non-management directors was estimated at the date of grant using the Black-Scholes option valuation model with the following weighted average assumptions:

|                          | <b>2005</b> | <b>2004</b> |
|--------------------------|-------------|-------------|
| Risk-free interest rates | 3.70%       | 3.91%       |
| Dividend Yield           |             |             |
| Expected Volatility      | 65.19%      | 71.19%      |
| Expected Term            | 5 years     | 5 years     |

- (4) As of December 31, 2007, the outstanding option awards and the respective per option weighted average exercise price of the awards were: Mr. Barnett 15,000 (\$8.61); Mr. Breeding 1,667 (\$12.47); Pastor Caldwell 5,000 (\$12.47); Mr. Miller 10,000 (\$11.15); Ms. Perez 15,000 (\$8.61) and Mr. Transier 15,000 (\$8.61).

Mr. Staff, as Chairman of the Board, received an annual retainer of \$125,000 and all other non-management directors received an annual retainer of \$45,000. All non-management directors received a fee of \$2,000 for each Board and committee meeting attended. Non-management directors who serve on committees, other than the Audit Committee, also receive a \$5,000 committee retainer for each committee on which he or she serves. Non-management directors who serve on the Audit Committee receive a \$10,000 committee retainer. Directors are permitted to choose to receive their retainers and meeting fees in either cash or stock or



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a combination of both. A director who chooses common stock will receive compensation in common stock following the end of each quarter and will also receive a 25% premium payable in restricted stock which vests and is transferable at the end of his or her current term.

Each newly elected non-management director receives 5,000 shares of restricted stock upon initial election to the Board, which vests and is transferable at the end of his or her initial term. Annually, each non-management director receives a grant of 6,000 shares of restricted stock which vests and is transferable at the end of the term in which granted.

## **AUDIT MATTERS**

### **Report of the Audit Committee**

The Audit Committee oversees the financial reporting process for Reliant Energy, Inc. (the Company) on behalf of the Board.

In performing its oversight function, the Audit Committee reviewed and discussed with management and the independent auditors the annual and all quarterly financial statements prior to their issuance in the Company's periodic reports filed with the SEC. In connection with such financial statement and disclosure reviews, management advised the Audit Committee that each set of financial statements reviewed had been prepared in accordance with generally accepted accounting principles, and reviewed significant accounting and disclosure issues with the Audit Committee. These reviews included discussions with the independent auditors of the matters required to be discussed by Statement on Auditing Standards No. 61, as amended, Communication with Audit Committees, including the quality of the Company's accounting policies, the reasonableness of management's significant accounting judgments and estimates and the clarity and completeness of disclosures in the financial statements.

In addition, the Audit Committee has received from the independent auditors written disclosures and a letter as required by Independence Standards Board Standard No. 1, Independence Discussions with Audit Committees, discussed with the independent auditors their independence from the Company and its management, and considered whether the independent auditors' provision of non-audit services to the Company is compatible with maintaining the auditors' independence.

The Audit Committee discussed with the Company's internal and independent auditors the overall scope and plans for their respective audits. The Audit Committee met with the internal and independent auditors, with and without management present, to discuss the results of their examinations, their evaluations of the Company's internal controls and the overall quality of the Company's financial reporting. In addition, the Audit Committee met with the Company's President and Chief Executive Officer and Chief Financial Officer to discuss the processes that they have undertaken to evaluate the accuracy and fair presentation of the Company's financial statements and the effectiveness of the Company's system of disclosure controls and procedures.

The Audit Committee also reviewed and discussed with the Company's management and independent auditors the Company's internal control over financial reporting, including management's assessment of the effectiveness of the Company's internal control over financial reporting and its independent auditors' audit of the Company's internal control over financial reporting.

In reliance on the reviews and discussions referred to above, the Audit Committee recommended to the Board, and the Board approved, that the Company's audited financial statements be included in its Annual Report on Form 10-K for the year ended December 31, 2007 for filing with the SEC.

The undersigned members of the Audit Committee have submitted this Report to the Board of Directors.

Audit Committee,

William L. Transier (Chairperson)

E. William Barnett

Laree E. Perez

Evan J. Silverstein

**Table of Contents****Change in Independent Auditors**

In March 2006, the Audit Committee of our Board of Directors appointed KPMG LLP as our independent registered public accounting firm and dismissed Deloitte & Touche LLP. The decision to dismiss Deloitte & Touche LLP was approved by the Audit Committee of our Board of Directors.

Deloitte & Touche LLP's reports on our consolidated financial statements as of December 31, 2005 and 2004 and for the years then ended did not contain an adverse opinion or a disclaimer of opinion and were not qualified or modified as to uncertainty, audit scope or accounting principles, except that Deloitte & Touche LLP's audit reports dated March 14, 2005 and March 14, 2006 each included an explanatory paragraph relating to the change in method of accounting for major maintenance to the expense as incurred method in 2004. Deloitte & Touche LLP's audit reports on management's assessment of the effectiveness of internal control over financial reporting and the effectiveness of internal control over financial reporting as of December 31, 2004 and December 31, 2005 did not contain an adverse opinion or disclaimer of opinion, nor were they qualified or modified as to uncertainty, audit scope or accounting principles.

In connection with the audits of our financial statements for each of the two fiscal years ended December 31, 2005 and 2004 and through the date of the dismissal of Deloitte & Touche LLP, there were no disagreements between Reliant Energy and Deloitte & Touche LLP on any matters of accounting principles or practices, financial statement disclosure, or auditing scope or procedure, which, if not resolved to Deloitte & Touche LLP's satisfaction, would have caused Deloitte & Touche LLP to make reference to the matter in connection with its reports. During the two fiscal years ended December 31, 2005 and 2004 and through the date of the dismissal of Deloitte & Touche LLP, there were no reportable events as defined in Regulation S-K, Item 304(a)(1)(v).

In deciding to select KPMG LLP, the Audit Committee reviewed auditor independence issues and existing commercial relationships with KPMG LLP and concluded that KPMG LLP has no commercial relationship with us that would impair its independence. During each of the two fiscal years ended December 31, 2005 and 2004 and through the date of KPMG LLP's engagement, we did not consult with KPMG LLP regarding any of the matters or events set forth in Item 304(a)(2)(i) and (ii) of Regulation S-K. KPMG LLP's reports on our consolidated financial statements for our two most recent fiscal years did not contain an adverse opinion or a disclaimer of opinion and were not qualified or modified as to uncertainty, audit scope or accounting principles, except that KPMG LLP's audit reports dated February 25, 2008 and February 26, 2007 each included an explanatory paragraph relating to the change in accounting for share-based payment transactions and defined benefit pension and other post-retirement plans in 2006, and the February 25, 2008 audit report also included an explanatory paragraph relating to the change in accounting for uncertainty in income taxes. Representatives of KPMG LLP will be present at the Meeting. They will have an opportunity to make a statement if they wish and will be available to respond to appropriate questions from stockholders at the Meeting.

**Principal Accounting Firm Fees**

The following table shows the fees related to the audit and other services provided by KPMG LLP for the fiscal years ending December 31, 2006 and 2007:

|                    | <b>2006</b>  | <b>2007</b>  |
|--------------------|--------------|--------------|
| Audit Fees         | \$ 5,285,000 | \$ 4,912,500 |
| Audit-Related Fees |              | 35,500       |

|                |              |              |
|----------------|--------------|--------------|
| Tax Fees       |              | 57,490       |
| All Other Fees |              |              |
| Total          | \$ 5,285,000 | \$ 5,005,490 |

*Audit Fees.* This category totaled \$5.3 million in 2006 and \$4.9 million in 2007. It includes fees and expenses related to the audit of our annual financial statements and the audit of our internal controls over financial reporting. This category also includes the review of financial statements included in our Quarterly Reports on Form 10-Q and services that are normally provided by the independent auditors in connection with

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regulatory filings or engagements, consultations provided on audit and accounting matters that arose during, or as a result of, the audits or the reviews of interim financial statements, reviews of offering documents and registration statements for debt and issuance of related comfort letters and the preparation of any written communications on internal control matters.

*Audit-Related Fees.* This category consists of assurance and related services that are reasonably related to the performance of the audit or review of our financial statements and are not reported above under Audit Fees.

*Tax Fees.* This category consists of professional services rendered for tax compliance and tax advice. The services for the fees disclosed under this category are for technical tax advice.

**Policy on Audit Committee Pre-Approval of Audit and Permissible Non-Audit Services of Independent Auditors**

The Audit Committee's charter provides for review and pre-approval by the Committee of all audit services, permissible non-audit services and related fees conducted by our independent auditor. All of the fees and services described above under Audit Fees, Audit-Related Fees, and Tax Fees were approved by the Audit Committee, which concluded that the provision of such services by KPMG LLP were compatible with the maintenance of that firm's independence in the conduct of their auditing functions.

**Policy on the Rotation of Independent Auditors**

Under its charter, the Audit Committee has the duty and responsibility for ensuring the rotation of audit partners as required by law as well as periodically evaluating whether to rotate our independent auditors.

**OTHER MATTERS**

As of the date of this proxy statement, we know of no business that will be presented for consideration at the Meeting other than the items set forth in this proxy statement. The Board does not intend to bring any other matters before the meeting and has not been informed that any other matters are to be properly presented to the meeting by others. If other business is properly raised, your proxy authorizes the Proxy Holders to vote as they think best, unless authority to do so is withheld by you in your proxy.

**DATES FOR SUBMISSION OF STOCKHOLDER PROPOSALS  
FOR 2009 ANNUAL MEETING**

In order for stockholder proposals submitted under Rule 14a-8 of the Exchange Act to be presented at our 2009 annual meeting of stockholders and included in our proxy statement and form of proxy relating to that meeting, the proposals must be received not later than the close of business (5:00 p.m. Houston, Texas time) on December 10, 2008 to our Corporate Secretary via mail to Reliant Energy, Inc., P.O. Box 1384, Houston, Texas 77251-1384 or via facsimile to (713) 497-0140.

In addition, stockholders may present business at a stockholder meeting without having submitted the proposal under Rule 14a-8 as discussed above. For business to be properly brought or nominations of persons for election to our board to be properly made at the time of the 2009 annual meeting of stockholders, notice must be received by our Corporate Secretary at the address or facsimile number in the preceding paragraph between January 20, 2009 and the close of business (5:00 p.m. Houston, Texas time) on February 19, 2009. The notice must comply with the requirements of Article II, Section 11 or Article III, Section 4 of our bylaws, as applicable, and indicate whether the stockholder has solicited or intends to solicit proxies in support of the proposal. A copy of our bylaws may be

obtained upon written request to our Corporate Secretary.

### **SOLICITATION OF PROXIES**

We will bear all expenses of this proxy solicitation, including the cost of preparing and distributing this proxy statement. In addition to solicitation by use of electronic means and the mail, proxies and voting instructions may be solicited by some of our directors, executives and employees by further mailing, telephone, facsimile or personal contact. Such directors, executives and employees will not be additionally compensated

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but may be reimbursed for reasonable out-of-pocket expenses in connection with such solicitation. We have retained Innisfree M&A Incorporated, 501 Madison Avenue 20th Floor, New York, New York, 10022, to aid in the solicitation of votes. In addition, we will reimburse brokerage firms, nominees, fiduciaries, custodians and other agents for their expenses in distributing proxy materials to the beneficial owners of our common stock.

**ANNUAL REPORT TO STOCKHOLDERS**

Our Annual Report on Form 10-K, which includes our consolidated financial statements for the year ended December 31, 2007, accompanies the materials delivered to stockholders who request proxy materials by mail or email. The annual report may also be read, downloaded and printed at <http://www.reliant.com/corporate>. The annual report is not a part of the proxy solicitation material.

**ADDITIONAL INFORMATION ABOUT US**

From time to time, we receive calls from stockholders asking how to obtain additional information about us. If you would like to receive information about us, you may use one of the following methods:

Our main Internet site, located at [www.reliant.com](http://www.reliant.com), contains product and marketing data as well as job listings. A link to our investor relations site can be found at <http://www.reliant.com/corporate>. Our investor relations site contains our press releases, earnings releases, financial information and stock quotes, as well as links to our SEC filings.

You may read and copy the proxy statement at the SEC's Public Reference Room at 100 F Street, N.E., Room 1580, Washington, D.C. 20549. You may obtain further information about the operation of the SEC's Public Reference Room by calling the SEC at 1-800-SEC-0330. Our filings are also available to the public on the SEC's Internet site located at <http://www.sec.gov>.

To have information, such as our latest quarterly earnings release, Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Corporate Governance Guidelines, charters of our Board committees or Business Ethics Policy, mailed to you, please contact investor relations at (713) 497-7000 or via our website at <http://www.reliant.com/corporate>.

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**PLEASE VOTE TODAY! SEE REVERSE SIDE FOR THREE EASY WAYS TO VOTE. ? TO VOTE BY MAIL PLEASE DETACH PROXY CARD HERE AND RETURN IN THE ENVELOPE PROVIDED ? RELIANT ENERGY, INC. ANNUAL MEETING OF STOCKHOLDERS MAY 20, 2008 THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS P R O X Y**

The undersigned hereby appoints Michael L. Jines and Wendi S. Bickett and each of them as proxies for the undersigned, with full power of substitution, to act and to vote all the shares of common stock of Reliant Energy, Inc. held of record or in an applicable plan by the undersigned at the close of business on March 31, 2008, at the Annual Meeting of Stockholders to be held at the Magnolia Hotel 1100 Texas Avenue, Houston, Texas, at 9:00 a.m., Central Time, on Tuesday, May 20, 2008, or any postponement or adjournment thereof. **This proxy, when properly executed and returned, will be voted in the manner directed herein by the undersigned stockholder. If this proxy is properly executed and returned but no direction is made, this proxy will be voted FOR all of the nominees for director in Item 1 and FOR Item 2. If the undersigned has a beneficial interest in shares held in the Reliant Energy, Inc. Savings Plan or the Reliant Energy, Inc. Union Savings Plan, voting instructions with respect to such plan shares may be provided by completing and returning this proxy card or by use of the telephone or Internet service described in the proxy statement. The plan trustee will vote the shares in the undersigned s account in accordance with the instructions provided. The instructions by proxy card, telephone or Internet must be provided by 11:59 p.m., Eastern Time, on May 15, 2008. If the instructions are not timely provided, the plan trustee will vote the shares in the same proportion as the shares for which timely instructions were received, unless to do so would be inconsistent with the Employee Retirement Income Security Act of 1974, as amended. The undersigned hereby revokes all proxies previously given by the undersigned to vote at the Annual Meeting of Stockholders of any adjournment or postponement thereof, and hereby acknowledges receipt of the Notice of 2008 Annual Meeting of Stockholders, Annual Report and the Proxy Statement furnished herewith. IMPORTANT THIS PROXY CARD MUST BE SIGNED ON THE REVERSE SIDE. PLEASE REFER TO THE REVERSE SIDE FOR TELEPHONE AND INTERNET VOTING INSTRUCTIONS.**

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**RELIANT ENERGY, INC. YOUR VOTE IS IMPORTANT** Please take a moment now to vote your shares of Reliant Energy, Inc. common stock for the 2008 Annual Meeting of Stockholders. **YOU CAN VOTE TODAY IN ONE OF THREE WAYS: 1. Vote by Telephone** Please call toll-free at **1-866-233-5368 on a touch-tone telephone** and follow the simple recorded instructions. Your vote will be confirmed and cast as you directed. (Toll-free telephone voting is available for residents of the U.S. and Canada only. If outside the U.S. or Canada, call **1-215-521-1347**.) **OR 2. Vote by Internet** Please access **<https://www.eproxyaccess.com/rri>** and follow the simple instructions on the screen. Please note you must type an **s** after **http**. You may vote by telephone or Internet 24 hours a day, 7 days a week. Your telephone or Internet vote authorizes the named proxies to vote your shares in the same manner as if you had executed a proxy card. **OR 3. Vote by Mail** If you do not have access to a touch-tone telephone or to the Internet, please complete, sign, date and return the proxy card in the envelope provided to: Reliant Energy, Inc. c/o Innisfree M&A Incorporated, FDR Station, P.O. Box 5156, New York, NY 10150-5156. **? TO VOTE BY MAIL PLEASE DETACH PROXY CARD HERE AND RETURN IN THE ENVELOPE PROVIDED ? THE BOARD OF DIRECTORS RECOMMENDS A VOTE FOR ALL OF THE DIRECTORS IN ITEM 1 AND FOR ITEM 2.** 1.Election of directors. 2. Proposal to ratify  
FOR AGAINST ABSTAIN FOR AGAINST ABSTAIN FOR AGAINST  
ABSTAIN the selection of KPMG LLP as 01 E. William Barnett 06 Laree E.  
Perez Reliant Energy, Inc. s independent 02 Donald J. Breeding 07 Evan J.  
Silverstein auditor for the fiscal year ending 03 Kirbyjon H. Caldwell 08 Joel V.  
Staff December 31, 2008. 04 Mark M. Jacobs 09 William L. Transier 05 Steven L. Miller 3. In  
their discretion, the proxies are authorized to vote upon such other business as may properly come  
before the Annual Meeting of Stockholders or any postponement or adjournment thereof. \_\_\_\_, 2008  
Date Signature Signature NOTE: Please sign exactly as your name or names appear herein. For joint  
accounts, each owner should sign. When signing as executor, administrator, attorney, trustee or guardian,  
etc., please print your full title.