

LACROSSE FOOTWEAR INC

Form 10-Q

July 21, 2011

Table of Contents

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 25, 2011

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number 000-23800

LaCrosse Footwear, Inc.

(Exact name of Registrant as specified in its charter)

Wisconsin

(State or other jurisdiction of
incorporation or organization)

39-1446816

(I.R.S. Employer
Identification No.)

**17634 NE Airport Way
Portland, Oregon 97230**

(Address, zip code of principal executive offices)

(503) 262-0110

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer

Accelerated
filer

Non-accelerated filer

Smaller Reporting
Company

(Do not check if a smaller reporting
company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock, \$.01 par value, outstanding as of July 19, 2011: 6,502,611 shares

LACROSSE FOOTWEAR, INC.
Form 10-Q Index

	Page
<u>PART I. Financial Information</u>	
<u>Item 1. Condensed Consolidated Financial Statements</u>	
<u>Condensed Consolidated Balance Sheets as of June 25, 2011 (Unaudited) and June 26, 2010 (Unaudited) and December 31, 2010</u>	3
<u>Condensed Consolidated Statements of Operations (Unaudited) for the quarters and first half years ended June 25, 2011 and June 26, 2010</u>	4
<u>Condensed Consolidated Statements of Cash Flows (Unaudited) for the first half years ended June 25, 2011 and June 26, 2010</u>	5
<u>Notes to Interim Unaudited Condensed Consolidated Financial Statements</u>	6
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	11
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	14
<u>Item 4. Controls and Procedures</u>	14
<u>PART II. Other Information</u>	
<u>Item 1. Legal Proceedings</u>	15
<u>Item 1A. Risk Factors</u>	15
<u>Item 6 Exhibits</u>	16
<u>Signatures</u>	17
<u>EX-31.1</u>	
<u>EX-31.2</u>	
<u>EX-32.1</u>	
<u>EX-32.2</u>	
<u>EX-101 INSTANCE DOCUMENT</u>	
<u>EX-101 SCHEMA DOCUMENT</u>	
<u>EX-101 CALCULATION LINKBASE DOCUMENT</u>	
<u>EX-101 LABELS LINKBASE DOCUMENT</u>	
<u>EX-101 PRESENTATION LINKBASE DOCUMENT</u>	

Table of Contents**PART I FINANCIAL INFORMATION****ITEM 1. Condensed Consolidated Financial Statements**

LACROSSE FOOTWEAR, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
(UNAUDITED)

	June 25, 2011	December 31, 2010	June 26, 2010
<i>(in thousands, except share and per share data)</i>			
Assets:			
Current Assets:			
Cash and cash equivalents (Note 2)	\$ 622	\$ 4,274	\$ 17,317
Trade and other accounts receivable, less allowances of \$474, \$517, and \$448, respectively	15,358	22,834	16,260
Inventories, net (Note 3)	53,400	40,071	26,410
Prepaid expenses and other	1,156	1,321	1,191
Deferred tax assets	1,754	1,614	1,450
Total current assets	72,290	70,114	62,628
Property and equipment, net of accumulated depreciation of \$13,405, \$12,588, and \$13,313, respectively	16,002	16,154	12,135
Goodwill	10,753	10,753	10,753
Other assets	235	249	347
Total assets	\$ 99,280	\$ 97,270	\$ 85,863
Liabilities and Shareholders' Equity:			
Current Liabilities:			
Short-term borrowings (Notes 2 and 6)	\$ 13,404	\$	\$
Accounts payable	10,470	16,477	12,872
Accrued compensation	1,806	4,261	2,850
Product warranty and other accruals (Note 4)	1,928	3,356	1,773
Total current liabilities	27,608	24,094	17,495
Long-term debt	201	263	300
Deferred revenue	549	566	150
Deferred lease obligations	811	782	722
Compensation and benefits (Note 8)	3,939	4,385	4,306
Deferred tax liabilities	3,142	2,732	2,181
Total liabilities	36,250	32,822	25,154
Shareholders' Equity:			
Common stock, par value \$.01 per share; authorized 50,000,000 shares; issued 6,717,627 shares	67	67	67

Edgar Filing: LACROSSE FOOTWEAR INC - Form 10-Q

Additional paid-in capital	31,288	30,536	30,243
Accumulated other comprehensive loss (Note 10)	(3,624)	(3,731)	(3,645)
Retained earnings (Notes 9 and 11)	36,329	38,789	35,285
Less cost of 215,784, 258,775 and 265,318 shares of treasury stock, respectively	(1,030)	(1,213)	(1,241)
Total shareholders' equity	63,030	64,448	60,709
Total liabilities and shareholders' equity	\$ 99,280	\$ 97,270	\$ 85,863

See notes to interim unaudited condensed consolidated financial statements.

- 3 -

Table of Contents

LACROSSE FOOTWEAR, INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(UNAUDITED)

	Quarter Ended		First Half Year Ended	
	June 25, 2011	June 26, 2010	June 25, 2011	June 26, 2010
<i>(in thousands, except per share data)</i>				
Net sales	\$ 27,056	\$ 26,553	\$ 52,244	\$ 60,780
Cost of goods sold	16,646	15,690	31,397	36,149
Gross profit	10,410	10,863	20,847	24,631
Selling and administrative expenses	10,603	10,668	21,987	21,705
Operating income (loss)	(193)	195	(1,140)	2,926
Non-operating expense, net	(113)	(33)	(238)	(55)
Income (loss) before income taxes	(306)	162	(1,378)	2,871
Income tax provision (benefit) (Note 5)	(121)	61	(543)	1,108
Net income (loss)	\$ (185)	\$ 101	\$ (835)	\$ 1,763
Net income (loss) per common share (Note 1):				
Basic	\$ (0.03)	\$ 0.02	\$ (0.13)	\$ 0.28
Diluted	\$ (0.03)	\$ 0.02	\$ (0.13)	\$ 0.27
Weighted average number of common shares outstanding:				
Basic	6,501	6,430	6,493	6,401
Diluted	6,501	6,632	6,493	6,577

See notes to interim unaudited condensed consolidated financial statements.

Table of Contents

LACROSSE FOOTWEAR, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)

	June 25, 2011	June 26, 2010
Cash flows from operating activities:		
Net income (loss)	\$ (835)	\$ 1,763
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation and amortization	1,783	1,468
Stock-based compensation expense (Note 7)	404	349
Deferred income taxes	270	(98)
Loss on disposal of property and equipment	97	4
Changes in operating assets and liabilities:		
Trade and other accounts receivable	7,503	5,322
Inventories	(13,242)	435
Accounts payable	(5,791)	3,517
Accrued expenses and other	(4,073)	(2,816)
Net cash provided by (used in) operating activities	(13,884)	9,944
Cash flows from investing activities:		
Purchases of property and equipment	(2,048)	(3,865)
Cash flows from financing activities:		
Net proceeds from short-term borrowings (Note 6)	13,404	
Net proceeds from long-term debt		300
Cash dividends paid (Note 9)	(1,625)	(8,007)
Purchase of treasury stock		(59)
Proceeds from exercise of stock options	480	1,369
Net cash provided by (used in) financing activities	12,259	(6,397)
Effect of foreign currency exchange rate changes on cash and cash equivalents	21	(104)
Net decrease in cash and cash equivalents	(3,652)	(422)
Cash and cash equivalents:		
Beginning of period	4,274	17,739
End of period	\$ 622	\$ 17,317

Supplemental information:

Edgar Filing: LACROSSE FOOTWEAR INC - Form 10-Q

Cash payments for income taxes	\$ 1,335	\$ 3,958
Cash payments for interest	53	

See notes to interim unaudited condensed consolidated financial statements.

- 5 -

Table of Contents**LACROSSE FOOTWEAR, INC.****Notes to Interim Unaudited Condensed Consolidated Financial Statements****NOTE 1. INTERIM FINANCIAL REPORTING**

Basis of Presentation LaCrosse Footwear, Inc. (NASDAQ: BOOT) is referred to as we, us, or our in this report. The accompanying condensed consolidated financial statements were prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, we have condensed or omitted certain information and footnote disclosures that are included in our annual financial statements. These condensed unaudited consolidated financial statements should be read in conjunction with the audited consolidated financial statements and the related notes included in our Annual Report on Form 10-K for the year ended December 31, 2010. These condensed consolidated financial statements reflect, in the opinion of management, all adjustments (which consist of normal, recurring adjustments) necessary for a fair presentation of the financial position, results of operations, and cash flows for the periods presented.

These condensed consolidated financial statements include the accounts of LaCrosse Footwear, Inc., and our wholly-owned subsidiaries. All material inter-company accounts and transactions have been eliminated in consolidation.

We report our quarterly interim financial information based on 13-week periods. The nature of the 13-week calendar requires that the first three quarters end on a Saturday and the year end on December 31. As a result, every first quarter and every fourth quarter have a different number of days than in the prior year's quarters. The results of the interim periods are not necessarily indicative of the results for the full year. Historically, our net sales and our operating income have been more heavily weighted to the second half of the year.

Use of Estimates We are required to make certain estimates and assumptions which affect the amounts of assets, liabilities, revenues, and expenses we have reported and our disclosure of any contingent assets and liabilities at the date of the financial statements. Actual results could differ materially from these estimates and assumptions.

Net Income (Loss) per Common Share We present our net income (loss) on a per share basis for both basic and diluted common shares. Basic net income (loss) per common share is computed using the weighted average number of common shares outstanding during the period. The diluted net income (loss) per common share calculation assumes all stock options were exercised and converted into common stock at the beginning of the period, unless their effect would be anti-dilutive. A reconciliation of the shares used in the basic and diluted net income (loss) per common share is as follows (in thousands):

	Quarter Ended		First Half Year Ended	
	June	June 26,	June	June 26,
	25,	2010	25,	2010
	2011		2011	
Basic weighted average shares outstanding	6,501	6,430	6,493	6,401
Dilutive stock options		202		176
Diluted weighted average shares outstanding	6,501	6,632	6,493	6,577

NOTE 2. FAIR VALUE OF FINANCIAL INSTRUMENTS

Cash and cash equivalents at June 25, 2011, December 31, 2010, and June 26, 2010 were \$0.6 million, \$4.3 million, and \$17.3 million respectively. Short-term borrowings on the line of credit at June 25, 2011 were \$13.4 million. We had no short-term borrowings at December 31, 2010 or June 26, 2010. We have categorized our cash and cash equivalents and short-term borrowings as Level 1 financial instruments, measured at fair value based on quoted prices in active markets of identical assets. We did not have any transfers between the fair value hierarchy during the second quarter of 2011. We do not have any additional financial assets or liabilities that were measured at fair value on a recurring basis at June 25, 2011.

Table of Contents**NOTE 3. INVENTORIES**

A summary of inventories is presented below (in thousands):

	June 25, 2011	December 31, 2010	June 26, 2010
Raw materials	\$ 6,641	\$ 8,186	\$ 2,887
Work in process	626	637	372
Finished goods	46,859	31,646	23,790
Subtotal	54,126	40,469	27,049
Less: provision for obsolete and slow-moving inventories	(726)	(398)	(639)
Total	\$ 53,400	\$ 40,071	\$ 26,410

NOTE 4. PRODUCT WARRANTY

We provide a limited warranty for the replacement of defective products for a specified time period after sale. We estimate the costs that may be incurred under the limited warranty and record a liability in the amount of such anticipated costs at the time product revenue is recognized. Factors that affect our warranty liability include historical sales along with historical and anticipated future rates of warranty claims.

Changes in the accrued product warranty costs during the quarters and first half years ended June 25, 2011 and June 26, 2010 are summarized as follows (in thousands):

	Quarter Ended		First Half Year Ended	
	June 25, 2011	June 26, 2010	June 25, 2011	June 26, 2010
Balance, beginning of period	\$ 1,571	\$ 1,305	\$ 1,588	\$ 1,409
Accruals for products sold	714	740	1,470	1,559
Warranty claims	(722)	(707)	(1,495)	(1,630)
Balance, end of period	\$ 1,563	\$ 1,338	\$ 1,563	\$ 1,338

NOTE 5. INCOME TAXES

On a quarterly basis, we estimate what our effective tax rate will be for the full fiscal year and record a quarterly income tax provision (benefit) based on the anticipated rate. As the year progresses, we refine our estimate based on the facts and circumstances of each tax jurisdiction. The effective tax rates for the quarters ended June 25, 2011 and June 26, 2010 were 39.5% and 37.7%, respectively. The year to date effective tax rates for the first half years ended June 25, 2011 and June 26, 2010 were 39.4% and 38.6%, respectively. The increase in effective tax rate in 2011 is due to the impact of estimated annual permanent book-to-tax differences in relation to the projected annual pre-tax income.

We file a consolidated U.S. federal income tax return as well as foreign and state tax returns on a consolidated, combined, or stand-alone basis depending upon the jurisdiction. We have concluded tax examinations for U.S. federal and Oregon state filings through the tax years ended December 31, 2007 and December 31, 2006, respectively. Depending on the jurisdiction, we are no longer subject to state examinations by tax authorities other than Oregon for years prior to the 2005 and 2006 tax years. We are not subject to foreign tax examinations prior to the year ended December 31, 2008.

NOTE 6. FINANCING ARRANGEMENTS

Edgar Filing: LACROSSE FOOTWEAR INC - Form 10-Q

We have a line of credit agreement with Wells Fargo Bank, N.A., which expires June 30, 2012, if not renewed. Amounts borrowed under the agreement are secured by substantially all of our assets. The maximum amount of borrowings available from January 1 to May 31 is \$17.5 million, and \$30.0 million from June 1 to December 31. There are no borrowing base limitations under the credit agreement. The credit agreement provides for an interest rate of LIBOR plus 1.75% and an annual commitment fee of 0.15% on the unused balance. At June 25, 2011, \$13.4

- 7 -

Table of Contents

million in borrowings were outstanding on the line of credit. At December 31, 2010 and June 26, 2010, we had no outstanding balances under our line of credit agreement.

On January 31, 2011, we entered into an Amended and Restated Credit Agreement with Wells Fargo Bank, N.A. to amend the allowable capital expenditures for the remainder of the credit agreement term.

NOTE 7. SHARE-BASED COMPENSATION

We recognized \$0.1 million of share-based compensation expense for the quarters ended June 25, 2011 and June 26, 2010. We recognized \$0.4 million and \$0.3 million of share-based compensation expense in the first half years ended June 25, 2011 and June 26, 2010, respectively. We use the Black-Scholes option-pricing model to calculate the fair value of share-based awards. Our determination of fair value of share-based awards on the date of grant is affected by assumptions regarding certain variables. These variables include, but are not limited to, our expected dividend yield, our expected stock price volatility over the expected term of the awards, the risk-free interest rate, and the expected term of the options. The anticipated risk-free interest rate is based on treasury instruments whose terms are consistent with the expected term of the stock options granted. The expected volatility, term of options and dividend yield are based on historical experience.

The following table includes the assumptions we used in determining the fair value of stock options, the resulting weighted average fair value of options granted, and the applicable estimated forfeiture rates:

	First Half Year Ended	
	June 25, 2011	June 26, 2010
Expected dividend yield	3.2%	4.1%
Expected stock price volatility	51%	50%
Risk-free interest rate	1.7%	2.4%
Expected term of options	4.4 years	4.7 years
Estimated forfeiture rate	13%	15%
Weighted average fair value of options granted	\$5.56	\$4.19

The following table represents stock option activity for the quarter ended June 25, 2011:

	Number of Shares	Weighted Average Exercise Price	Weighted Average Remaining Contract Life
Outstanding options at beginning of period	914,136	\$12.87	
Granted	4,000	15.71	
Exercised	(1,975)	15.08	
Canceled	(12,907)	15.27	
Outstanding options at end of period	903,254	12.84	4.3 years
Outstanding exercisable at end of period	520,459	11.43	3.3 years

At June 25, 2011, the aggregate intrinsic value of options outstanding was \$2.4 million, and the aggregate intrinsic value of exercisable options was \$2.0 million.

NOTE 8. COMPENSATION AND BENEFIT PLANS

We have a defined benefit pension plan covering eligible past employees and less than 1% of current employees. We also sponsor an unfunded defined benefit post-retirement death benefit plan that covers eligible past employees.

Information regarding these two plans is presented below (in thousands).

Table of Contents

	Pension Plan Quarter Ended		Other Plan Quarter Ended	
	June 25, 2011	June 26, 2010	June 25, 2011	June 26, 2010
Cost (income) recognized during the quarter:				
Interest cost	\$ 218	\$ 227	\$ 4	\$ 4
Expected return on plan assets	(254)	(235)		
Amortization of prior loss	46	38		
Net periodic pension cost	\$ 10	\$ 30	\$ 4	\$ 4

	Pension Plan First Half Year Ended		Other Plan First Half Year Ended	
	June 25, 2011	June 26, 2010	June 25, 2011	June 26, 2010
Cost (income) recognized during the first half year:				
Interest cost	\$ 436	\$ 454	\$ 8	\$ 8
Expected return on plan assets	(508)	(470)		
Amortization of prior loss	91	76		
Net periodic pension cost	\$ 19	\$ 60	\$ 8	\$ 8

The following is a reconciliation to the compensation and benefits financial statement line item on the accompanying condensed consolidated balance sheets (in thousands):

	June 25, 2011	December 31, 2010	June 26, 2010
Pension Plan	\$ 3,662	\$ 4,116	\$ 4,024
Other Plan	277	269	282
Total compensation and benefits	\$ 3,939	\$ 4,385	\$ 4,306

We contributed \$0.5 million to our defined benefit pension plan during the first half of 2011 and anticipate contributing an additional \$0.4 million during the remainder of 2011.

NOTE 9. CASH DIVIDENDS

On April 21, 2011, we announced a quarterly cash dividend of twelve and one-half cents (\$0.125) per share of our common stock. The dividend of \$0.8 million was paid on June 18, 2011 to shareholders of record as of the close of business on May 22, 2011.

NOTE 10. COMPREHENSIVE INCOME (LOSS)**Comprehensive Income (Loss):**

Comprehensive income (loss) represents net income (loss) plus revenue, expenses, gains and losses that are specifically excluded from net income (loss) and recognized directly as a component of shareholders' equity.

The reconciliation from net income (loss) to comprehensive income (loss) is as follows (in thousands):

Table of Contents

	Quarter Ended		First Half Year Ended	
	June 25, 2011	June 26, 2010	June 25, 2011	June 26, 2010
Net income (loss)	\$ (185)	\$ 101	\$ (835)	\$ 1,763
Other comprehensive income:				
Foreign currency translation adjustment	16	(156)	107	(297)
Comprehensive income (loss)	\$ (169)	\$ (55)	\$ (728)	\$ 1,466

Accumulated Other Comprehensive Loss:

Accumulated other comprehensive loss reported on our condensed consolidated balance sheets consists of adjustments related to foreign currency translation and liabilities for pension benefits. The components of accumulated other comprehensive loss are as follows (in thousands):

	June 25,	December	June 26,
	2011	31, 2010	2010
Pension actuarial loss, net of tax	\$ (3,308)	\$ (3,308)	\$ (3,079)
Foreign currency translation adjustment	(316)	(423)	(566)
Accumulated other comprehensive loss	\$ (3,624)	\$ (3,731)	\$ (3,645)

NOTE 11. SUBSEQUENT EVENTS

On July 21, 2011, we announced a third quarter cash dividend of twelve and one-half cents (\$0.125) per share of our common stock. This dividend will be paid on September 18, 2011 to shareholders of record as of the close of business on August 22, 2011. The total cash payment for this dividend will be approximately \$0.8 million.

Table of Contents

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Forward-Looking Statements

This Quarterly Report on Form 10-Q, including the following Management's Discussion and Analysis of Financial Condition and Results of Operations, contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995.

Forward-looking statements relate to future events and typically address the Company's expected future business and financial performance. Words such as plan, expect, aim, believe, project, target, anticipate, intend, should, could and other terms of similar meaning, typically identify such forward-looking statements. The Company assumes no obligation to update or revise any forward-looking statements to reflect the occurrence or non-occurrence of future events or circumstances.

The forward-looking statements in this Quarterly Report on Form 10-Q include, without limitation, statements of our expectations related to our future near-term demand, our seasonal demand being stronger in the second half of the year, our future sales performance with the U.S. government, the sufficiency of our inventory position to ensure product availability and meet at-once demand, future cash dividend policies, capital expenditure plans for the balance of 2011, and the adequacy of our existing resources and anticipated cash flows from operations to satisfy our future working capital needs. Forward-looking statements are based on certain assumptions and expectations of future events and trends that are subject to risks and uncertainties. Actual future results and trends may differ materially from historical results or those reflected in any such forward-looking statements depending on a variety of factors, including without limitation, economic, competitive and governmental factors outside of our control. For more information concerning these factors and other risks and uncertainties that could materially affect our results of operations, please refer to Part I, Item 1A Risk Factors, of our 2010 Annual Report on Form 10-K, as may be supplemented or amended in our 2011 quarterly reports on Form 10-Q, which information is incorporated herein by reference.

Overview

Our mission is to maximize the work and outdoor experience for our consumers. To achieve this, we design, develop, manufacture, and market premium-quality, high-performance footwear, supported by compelling marketing and superior customer service. Our trusted DANNER® and LACROSSE® brands are sold through four channels of distribution: (1) wholesale, (2) government, (3) direct, and (4) international. We focus on two types of consumers for our footwear lines: work and outdoor. Work consumers include people in military services, law enforcement, transportation, mining, oil and gas exploration and extraction, construction, and other occupations that require high-performance and protective footwear as a critical tool for the job. Outdoor consumers include people active in hunting, outdoor cross-training, hiking, and other outdoor recreational activities.

Weather, especially in the fall and winter, has been, and will likely continue to be, a significant contributing factor impacting our financial performance. Our sales are typically higher in the second half of the year due to stronger demand for our cold and wet weather outdoor product offerings. We augment these offerings by infusing innovative technology into all product categories with the intent to create additional demand in all four quarters of the year. Our sales performance continues to be driven by the success of our new product lines, our ability to meet at-once demand, and our ability to diversify and strengthen our portfolio of distribution channels. However, we have experienced, and may continue to experience significant fluctuations in our quarterly revenue performance due to our ability to successfully procure U.S. government contract orders, the timing of those orders and the related requested delivery dates. Our ability to procure future U.S. government sales is dependent upon a wide range of factors, some of which are outside of our control. Such factors include the U.S. government's policies regarding troop deployments in global regions requiring our specialized footwear, our ability to meet aggressive delivery schedules, and increased competition from other footwear suppliers.

Results of Operations

The following table sets forth selected financial information derived from our interim unaudited condensed consolidated financial statements. The discussion that follows the table should be read in conjunction with the interim unaudited condensed consolidated financial statements. In addition, please see Management's Discussion and Analysis of Financial Condition and Results of Operations, our consolidated annual financial statements and related notes

included in our Annual Report on Form 10-K for the year ended December 31, 2010.

Table of Contents

	Quarter Ended			First Half Year Ended		
	June 25, 2011	June 26, 2010	% Change	June 25, 2011	June 26, 2010	% Change
(in thousands)						
Net Sales	\$ 27,056	\$ 26,553	2%	\$ 52,244	\$ 60,780	(14%)
Gross Profit	10,410	10,863	(4%)	20,847	24,631	(15%)
Gross Margin %	38.5%	40.9%	(240 bps)	39.9%	40.5%	(60 bps)
Selling and Administrative Expenses	10,603	10,668	(1%)	21,987	21,705	1%
% of Net Sales	39.2%	40.2%	(100 bps)	42.1%	35.7%	640 bps
Non-Operating Expense, net	(113)	(33)	242%	(238)	(55)	333%
Income (Loss) Before Income Taxes	(306)	162	(289%)	(1,378)	2,871	(148%)
Income Tax Provision (Benefit)	(121)	61	(298%)	(543)	1,108	(149%)
Net Income (Loss)	(185)	101	(283%)	(835)	1,763	(147%)
Trade and other accounts receivable, net	15,358	16,260	(6%)			
Inventories, net	53,400	26,410	102%			

Quarter Ended June 25, 2011 Compared to Quarter Ended June 26, 2010:

Net Sales: Net sales for the second quarter of 2011 increased 2%, to \$27.1 million, from \$26.6 million in the same period of 2010. The increase in overall net sales is attributed to an increase in sales in the outdoor market compared to the prior period, which offset decreased sales in the work market. Sales to the work market were \$17.6 million for the second quarter of 2011, down 5% from \$18.6 million in the same period of 2010. The decline in work market sales is primarily due to decreased sales to the U.S. government and associated suppliers and our exit of the commodity apparel business partially offset by growth in the other areas of the work market. Excluding the contract military and the work apparel sales, work sales in the second quarter of 2011 increased 17% from the same period in 2010. Sales to the outdoor market were \$9.4 million for the second quarter of 2011, up 18% from \$8.0 million in the same period of 2010. The quarterly increase in outdoor sales was driven by stronger sales of both our hiking and hunting product offerings.

Gross Margin: Gross margin for the second quarter of 2011 was 38.5% of net sales, compared to 40.9% in the same period of 2010. The decrease in gross margin of 240 basis points is primarily attributable to an increase in closeout sales of work apparel products which we chose to discontinue in 2010 (130 basis points), domestic manufacturing inefficiencies related to production mix and volumes (90 basis points), and other items (140 basis points) partially offset by a more favorable channel sales mix in our wholesale and direct channels (120 basis points).

Selling and Administrative Expenses: Selling and administrative expenses in the second quarter of 2011 decreased 1%, to \$10.6 million from \$10.7 million in the same period of 2010. The decrease in selling and administrative expenses primarily relates to a reduction in compensation expense (\$0.4 million) partially offset by investments in our marketing and product development initiatives (\$0.3 million).

Income Tax Provision (Benefit): We recognized an income tax benefit at an effective rate of 39.5% for the second quarter of 2011 compared to an income tax provision at an effective rate of 37.7% in the same period of 2010. The increase in our second quarter 2011 effective tax rate from the second quarter of 2010 is due to the impact of estimated annual permanent book-to-tax differences in relation to the projected annual pre-tax income.

Net Income (Loss): Net loss for the second quarter of 2011 was \$0.2 million, or \$0.03 diluted net loss per common share, compared to net income of \$0.1 million, or \$0.02 diluted net income per common share in the same period of 2010. The decrease in net income of \$0.3 million is attributable to the net sales, gross margin, selling and

administrative expenses, and tax rate changes discussed above.

Trade and Other Accounts Receivable, Net: Trade and other accounts receivable were \$15.4 million for the second quarter of 2011, down \$0.9 million, or 6%, from \$16.3 million in the second quarter of 2010 primarily due to improved collections in the second quarter of 2011.

Inventories, Net: Inventories increased \$27.0 million from the second quarter of 2010 to \$53.4 million.

Year-over-year changes affecting the inventory balance include increased domestic raw materials and finished goods acquired or produced in prior quarters to fulfill at-once military demand, additional purchases of core rubber styles in order to ensure product availability throughout the remainder of 2011, and an increase in inventory levels as compared to a year ago when we were transitioning out of certain product categories in anticipation of key product launches during the second half of 2010, in addition to experiencing supply constraints. We expect inventory levels to decline through the remainder of 2011.

- 12 -

Table of Contents**First Half of 2011 Compared to the First Half 2010:**

Net Sales: Net sales for the first half of 2011 decreased 14%, to \$52.2 million, from \$60.8 million in the same period of 2010. Sales to the work market were \$33.7 million in the first half of 2011, down 25% from \$45.0 million in the same period in 2010. The decline in work market sales primarily reflects decreased sales to various agencies of the U.S. government and associated suppliers and our exit of the commodity apparel business partially offset by growth in other areas of the work market. Excluding the contract military and the work apparel sales, work sales in the first half of 2011 increased 15% from the same period in 2010. Sales to the outdoor market were \$18.6 million for the first half of 2011, up 17% from \$15.8 million in the same period of 2010. The growth in outdoor market sales was led by increased sales of our hiking and hunting product offerings partially offset by declines in our rubber and cold weather product offerings.

Gross Margin: Gross margin for the first half of 2011 was 39.9% of net sales, compared to 40.5% in the same period of 2010. The decrease in gross margin of 60 basis points is primarily attributable to domestic manufacturing inefficiencies related to production mix and volumes (190 basis points), and an increase in closeout sales (40 basis points) partially offset by a more favorable channel sales mix in our wholesale and direct channels (140 basis points) and other items (30 basis points).

Selling and Administrative Expenses: Selling and administrative expenses in the first half of 2011 increased 1% to \$22.0 million from \$21.7 million in the same period of 2010. The increase in selling and administrative expenses primarily relates to an increase in investments in our marketing and product development initiatives (\$0.7 million) partially offset by a reduction in our compensation expense and other items, net (\$0.4 million).

Income Tax Provision (Benefit): We recognized an income tax benefit at an effective rate of 39.4% for the first half of 2011 compared to an income tax provision at an effective rate of 38.6% in the same period of 2010. The increase in our year to date 2011 effective tax rate from the year to date 2010 effective tax rate is due to the impact of estimated annual permanent book-to-tax differences in relation to the projected annual pre-tax income.

Net Income (Loss): Net loss for the first half of 2011 was \$0.8 million, or \$0.13 diluted net loss per common share, compared to net income of \$1.8 million, or \$0.27 diluted net income per common share in the same period of 2010. The decrease in net income of \$2.6 million is attributable to the net sales, gross margin, selling and administrative expenses, and tax rate changes discussed above.

LIQUIDITY AND CAPITAL RESOURCES**Summary**

We ended the second quarter of 2011 with cash and cash equivalents of \$0.6 million compared to \$17.3 million in the same period in 2010. In recent years, we have funded working capital requirements, capital expenditures, and dividends principally with cash generated from operations. Beginning in the first quarter of 2011 we used our line of credit to fund some of our working capital requirements, primarily higher inventory levels. Working capital requirements in our historical business cycles are generally the lowest in the first quarter and the highest during the third quarter. We believe that our anticipated future cash flows from operations and our existing line of credit will be sufficient to satisfy our working capital needs for the foreseeable future.

Operating Activities: Cash used in operating activities was \$13.9 million for the first half of 2011 compared to cash provided by operating activities of \$9.9 million during the same period of 2010. The use of operating cash was primarily related to an increase in our inventories and decreases in our accounts payable and accrued expenses. The higher inventory build-up in the first half of 2011 is primarily attributable to increased raw materials and finished goods purchased for anticipated future near-term demand. The decrease in accounts payable is primarily related to the timing of payments to our third-party manufacturers for inventories. These differences were partially offset by higher cash collections of our accounts receivable during the first half of 2011 compared to the first half of 2010.

Investing Activities: Cash used in investing activities was \$2.0 million and \$3.9 million in the first halves of 2011 and 2010, respectively. Cash used in investing activities was greater in the first half of 2010 than in the first half of 2011 due to the initial investments made in our factory facility and factory store during 2010. We expect total 2011 capital expenditures to be approximately \$5.0 million.

Financing Activities: Cash provided by financing activities was \$12.3 million for the first half of 2011 compared to \$6.4 million used in financing activities during the same period of 2010. Cash provided by financing activities for the

first half of 2011 was primarily attributable to short-term borrowings of \$13.4 million on our line of credit. Cash used in financing activities for the first half of 2010 was primarily attributable to a one-time, special dividend of \$1.00 per share, which was partially offset by cash received from the exercise of stock options.

- 13 -

Table of Contents

A summary of our contractual cash obligations at June 25, 2011 is as follows (in thousands):

Contractual Obligations	Total	Remaining in 2011	Payments due by year:					Thereafter
			2012	2013	2014	2015		
Operating leases (1)	\$ 17,057	\$ 1,297	\$ 2,601	\$ 2,596	\$ 2,686	\$ 2,615	\$ 5,262	
Product purchase obligations (2)	18,033	18,033						

(1) See Part I, Item 2 Properties in our Annual Report on Form 10-K for the year ended December 31, 2010 for a description of our leased facilities.

(2) From time to time, we enter into purchase commitments with our suppliers and third-party manufacturers under customary purchase order terms. Any significant losses implicit in these contracts would be recognized in accordance with generally accepted accounting principles. At June 25, 2011, no such losses existed.

At June 25, 2011 and June 26, 2010, our pension plan had accumulated benefit obligations in excess of the respective plan assets and accrued pension liabilities. These obligations in excess of plan assets and accrued pension liabilities have resulted in cumulative direct charges to shareholders' equity (accumulated other comprehensive loss) net of tax of \$3.3 million and \$3.1 million as of June 25, 2011 and June 26, 2010, respectively. We contributed \$0.5 million to our pension plan during the first half of 2011 and anticipate contributing an additional \$0.4 million during the remainder of 2011.

On January 31, 2011, we entered into an Amended and Restated Credit Agreement with Wells Fargo Bank, N.A. to amend the allowable capital expenditures for the remainder of the credit agreement term, which expires June 30, 2012.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our significant accounting policies and estimates are summarized in Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the year ended December 31, 2010. There have been no significant changes in these critical accounting policies since December 31, 2010. Some of our accounting policies require us to exercise significant judgment in selecting the appropriate assumptions for calculating financial estimates. Such judgments are subject to an inherent degree of uncertainty. These judgments are based on our historical experience, known trends in our industry, terms of existing contracts and other information from outside sources, as appropriate. Actual results could differ materially from these estimates.

ITEM 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in our disclosures regarding market risk since December 31, 2010. See also Item 7A in our Annual Report on Form 10-K for the year ended December 31, 2010 for further sensitivity analysis regarding our market risk related to interest rates, pension liability and foreign currencies.

ITEM 4. Controls and Procedures

(a) Evaluation of disclosure controls and procedures. In accordance with Rule 13a-15 of the Securities Exchange Act of 1934 (the Exchange Act), as of the end of the period covered by this Quarterly Report on Form 10-Q, our management evaluated, with the participation of our President and Chief Executive Officer and Executive Vice President and Chief Financial Officer, the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) and Rule 15d-15(e) under the Exchange Act). Based upon their evaluation of these disclosure controls and procedures, the President and Chief Executive Officer and the Executive Vice President and Chief Financial Officer have concluded that the disclosure controls and procedures were effective as of the end of the period covered by this report.

(b) Changes in internal control over financial reporting. There was no change in our internal control over financial reporting that occurred during the period covered by this Quarterly Report on Form 10-Q that has materially affected,

or is reasonably likely to materially affect, our internal control over financial reporting.

- 14 -

Table of Contents

PART II

ITEM 1. Legal Proceedings

From time to time, we become involved in regulatory or legal proceedings incidental or routine to our business. When a loss is deemed probable to occur and the amount of such loss can be reasonably estimated, a liability is recorded in our financial statements.

ITEM 1A. Risk Factors

Other than the modification to the risk factors set forth below, there has not been a material change to the risk factors as set forth in our Annual Report on Form 10-K for the year ended December 31, 2010.

Sales to the U.S. Government, which are a significant portion of our net sales, are affected by government policies regarding troop deployments and may not continue at current levels, or we may not be able to fill these orders due to facility constraints. Additionally, we may continue to experience significant fluctuations in our quarterly revenue performance due to the timing of orders and requested shipment dates for U.S. government contract orders.

Our ability to continue to generate sales growth in the government channel is partially dependent upon a wide range of factors, some of which are outside of our ability to control. Such factors include the current U.S. government's policies regarding troop deployments in various global regions requiring our specialized footwear, the potential for reductions in the U.S. budget, our ability to meet aggressive delivery schedules, and increased competition from other footwear suppliers who may compete more effectively on the basis of price. A withdrawal of military forces from areas of conflict could result in decreased sales, particularly for troops deployed in Afghanistan, from which combat troops are scheduled to be withdrawn by the end of 2014. Additionally, a substantial portion of our U.S. government sales must be produced by our domestic manufacturing facility. We may experience disruptions in manufacturing and shipping products to our customers. Any such delay or disruption would adversely affect our results of operations. Being unable to fill orders on a timely basis could cause us to lose future orders from these sources and other customers in the work, law enforcement, Japanese and other markets who depend on our U.S.-manufactured Danner footwear being crafted to the very highest standards and being delivered on schedule. Given that government orders can be sporadic, we may incur fixed costs associated with this operation even if the orders do not support such levels of fixed costs. If government orders do not continue at current levels, or if we are unable to fill orders, it would have a negative impact on our earnings and results of operations.

Table of Contents

ITEM 6. Exhibits

The following exhibits are filed herewith and this list is intended to constitute the exhibit index:

- (31.1) Certification of President and Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) under the Securities Exchange Act of 1934.
- (31.2) Certification of Executive Vice President and Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) under the Securities Exchange Act of 1934.
- (32.1) Certification of the President and Chief Executive Officer pursuant to 18 U.S.C. Section 1350.
- (32.2) Certification of the Executive Vice President and Chief Financial Officer pursuant to 18 U.S.C. Section 1350.
- (101) The following financial statements from LaCrosse Footwear, Inc.'s Form 10-Q for the quarter ended June 25, 2011, formatted in XBRL (eXtensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets, (ii) Condensed Consolidated Statements of Operations, (iii) Condensed Consolidated Statements of Cash Flows, and (iv) Notes to Unaudited Interim Condensed Consolidated Financial Statements, tagged as blocks of text. Information is furnished and not filed and is not incorporated by reference in any registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of section 18 of the Securities Exchange Act of 1934, and otherwise is not subject to liability under these sections.

- 16 -

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

LACROSSE FOOTWEAR, INC.

(Registrant)

Date: July 21, 2011

By: */s/ Joseph P. Schneider*
Joseph P. Schneider
President and Chief Executive Officer
(Principal Executive Officer)

Date: July 21, 2011

By: */s/ David P. Carlson*
David P. Carlson
Executive Vice President and Chief
Financial Officer
(Principal Financial and Accounting
Officer)

- 17 -