TANDY LEATHER FACTORY INC
Form 10-Q
August 03, 2017
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
Form 10-Q
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended June 30, 2017
or
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number 1-12368
TANDY LEATHER FACTORY, INC.
(Exact name of registrant as specified in its charter) Delaware

75-2543540
(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)
1900 Southeast Loop 820, Fort Worth, Texas 76140
(Address of principal executive offices) (Zip code)
(817) 872-3200
(Registrant's telephone number, including area code)
(Former name, former address and former fiscal year, if changed since last report)
Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T
( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes [X] No [ ]

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one): Large accelerated filer [ ] Accelerated filer [ ] Non-accelerated filer [ ] Smaller reporting company [X ] Emerging growth company [ ]

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. []

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes [ ] No [X]

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class
Shares outstanding as of August 1, 2017
Common Stock, par value $\$ 0.0024$ per share $9,270,862$

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TANDY LEATHER FACTORY, INC.
FORM 10-Q
FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2017

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## PART I. FINANCIAL INFORMATION

Item 1. Financial Statements.

Tandy Leather Factory, Inc.
Consolidated Balance Sheets

| ASSETS |  |  |
| :--- | :--- | :--- |
| CURRENT ASSETS: |  |  |
| Cash | $\$ 14,841,370$ | $\$ 16,862,304$ |
| Accounts receivable-trade, net of allowance for doubtful accounts |  |  |
| of \$16,209 and \$2,404 in 2017 and 2016, respectively | 497,317 | 560,984 |
| Inventory | $37,327,488$ | $33,177,539$ |
| Prepaid income taxes | 455,423 | 964,323 |
| Prepaid expenses | $1,478,762$ | $1,608,860$ |
| Other current assets | 140,488 | 140,232 |
| Total current assets | $54,740,848$ | $53,314,242$ |
|  |  |  |
| PROPERTY AND EQUIPMENT, at cost | $26,585,838$ | $25,536,352$ |
| Less accumulated depreciation and amortization | $(10,831,122)$ | $(9,884,559$ |
|  | $15,754,716$ | $15,651,793$ |
|  | 404,615 | 375,236 |
| DEFERRED INCOME TAXES | 959,797 | 956,201 |
| GOODWILL | 19,954 | 20,840 |
| OTHER INTANGIBLES, net of accumulated amortization of approximately | 363,529 | 334,408 |
| \$709,000 and \$708,000 in 2017 and 2016, respectively | $\$ 72,243,459$ | $\$ 70,652,720$ |
| OTHER ASSETS |  |  |
| TOTAL ASSETS |  |  |
|  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY | $\$ 1,484,043$ | $\$ 1,621,884$ |
| CURRENT LIABILITIES: | $4,471,813$ | $5,937,187$ |
| Accounts payable-trade | 72,686 | 72,686 |
| Accrued expenses and other liabilities | $1,535,778$ | 614,311 |
| Current maturities of capital lease obligations | $7,564,320$ | $8,246,068$ |
| Current maturities of long-term debt |  |  |
| Total current liabilities | $1,838,066$ | $1,956,032$ |
|  |  |  |
| DEFERRED INCOME TAXES | $5,835,952$ | $6,757,419$ |
| LONG-TERM DEBT, net of current maturities | - | - |
| COMMITMENTS AND CONTINGENCIES |  |  |
| STOCKHOLDERS' EQUITY: |  |  |
| Preferred stock, \$0.10 par value; 20,000,000 shares authorized; |  |  |

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none issued or outstanding; attributes to be determined on issuance
Common stock, $\$ 0.0024$ par value; $25,000,000$ shares authorized;
$11,313,692$ and $11,235,992$ shares issued at 2017 and 2016, respectively;
$9,270,862$ and $9,193,162$ shares outstanding at 2017 and 2016, respectively

## Paid-in capital

Retained earnings
Treasury stock at cost (2,042,830 shares at 2017 and 2016, respectively)
Accumulated other comprehensive income
Total stockholders' equity
27,153 26,966

TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY

The accompanying notes are an integral part of these financial statements.
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Tandy Leather Factory, Inc.
Consolidated Statements of Comprehensive Income (Unaudited)
For the Three and Six Months Ended June 30

|  | THREE MONTHS |  | SIX MONTHS |  |  |
| :--- | :---: | :--- | :--- | :--- | :--- |
|  | 2017 | 2016 | 2017 | 2016 |  |
| NET SALES | $\$ 19,280,770$ | $\$ 19,522,905$ | $\$ 39,430,615$ | $\$ 40,195,132$ |  |
|  |  |  |  |  |  |
| COST OF SALES | $6,385,236$ | $6,627,115$ | $14,249,036$ | $14,646,596$ |  |
| Gross profit | $12,895,534$ | $12,895,790$ | $25,181,579$ | $25,548,536$ |  |
| OPERATING EXPENSES | $11,240,097$ | $10,056,899$ | $21,788,651$ | $20,346,855$ |  |
| INCOME FROM OPERATIONS | $1,655,437$ | $2,838,891$ | $3,392,928$ | $5,201,681$ |  |
|  |  |  |  |  |  |
| OTHER INCOME (EXPENSE): | $(53,680$ | $)$ | $(42,027$ | $)$ | $(90,024$ |
| $\quad$ Interest expense | 17,012 | 23,434 | 19,663 | $(65,456$ | 23,395 |$)$

The accompanying notes are an integral part of these financial statements.
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Tandy Leather Factory, Inc.
Consolidated Statements of Cash Flows (Unaudited)
For the Six Months Ended June 30

## CASH FLOWS FROM OPERATING ACTIVITIES:

Net income
Adjustments to reconcile net income to net cash used in operating activities:
Depreciation and amortization
(Gain) / loss on disposal or abandonment of assets
Non-cash stock-based compensation
Deferred income taxes
Foreign currency translation
Net changes in assets and liabilities:
Accounts receivable-trade
Inventory
Prepaid expenses
Other current assets
Accounts payable-trade
Accrued expenses and other liabilities
Income taxes payable
Total adjustments
Net cash used in operating activities
CASH FLOWS FROM INVESTING ACTIVITIES:
Purchase of property and equipment
Proceeds from sale of assets
Decrease in other assets
Net cash used in investing activities
CASH FLOWS FROM FINANCING ACTIVITIES:
Proceeds from notes payable and long term debt
Payments on capital lease obligations
Repurchase of common stock (treasury stock)
Proceeds from exercise of stock options
Net cash provided by (used in) financing activities
NET DECREASE IN CASH
(1,004,906) (898,007 )
$100 \quad 26,703$
(29,121 ) 352
(1,033,927) (870,952 )

CASH, beginning of period
$16,862,304 \quad 10,962,615$
CASH, end of period
\$14,841,370 \$9,839,204

## SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:

| Interest paid during the period | $\$ 90,024$ | $\$ 65,456$ |
| :--- | :--- | :--- |
| Income tax paid during the period, net of refunds | $\$ 554,670$ | $\$ 2,034,036$ |

The accompanying notes are an integral part of these financial statements. 5

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Tandy Leather Factory, Inc.
Consolidated Statements of Stockholders' Equity (Unaudited)
For the Six Months Ended June 30

|  | Number of Shares | Par <br> Value | Paid-in <br> Capital | Treasury Stock | Retained Earnings | Accumulated Other |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Comprehensive |  |
|  |  |  |  |  |  | Income | Total |
| BALANCE, |  |  |  |  |  |  |  |
| December 31, 2015 | 9,753,293 | \$27,062 | \$6,168,489 | \$(6,602,930 ) | \$53,067,234 | \$ (1,687,679 | ) $\$ 50,972,176$ |
| Purchase of treasury stock | (520,482 ) | - | - | (3,675,654 ) | - | - | (3,675,654 ) |
| Stock-based compensation | 33,685 | 80 | 113,222 | - | - | - | 113,302 |
| Net income | - | - | - | - | 3,341,912 | - | 3,341,912 |
| Translation adjustment | - | - | - | - | - | 254,753 | 254,753 |
| BALANCE, June |  |  |  |  |  |  |  |
| 30, 2016 | 9,266,496 | \$27,142 | \$6,281,711 | \$(10,278,584) | \$56,409,146 | \$ (1,432,926 | ) $\$ 51,006,489$ |

Accumulated
Other

| Number of | Par | Paid-in | Treasury | Retained | Comprehensive |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Shares | Value | Capital | Stock | Earnings | Income | Total |

BALANCE,
December 31, 2016 9,193,162 \$26,966 \$6,368,455 \$(10,278,584) \$59,469,493 \$(1,893,129 ) \$53,693,201
Exercise of stock

| options | 44,400 | 107 | $223,297$. | - | - | - | 223,404 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Stock-based <br> compensation | 33,300 | 80 | 171,080 | - | - | - | 171,160 |
| Net income | - | - | - | - | $2,258,997$ | - | $2,258,997$ |
| Translation <br> adjustment | - | - | - | - | - | 658,359 | 658,359 |

BALANCE, June 30, $2017 \quad 9,270,862$ \$27,153 \$6,762,832 \$(10,278,584) \$61,728,490 \$(1,234,770 ) \$57,005,121 6

The accompanying notes are an integral part of these financial statements. 6
$\qquad$

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TANDY LEATHER FACTORY, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 1.BASIS OF PRESENTATION AND CERTAIN SIGNIFICANT ACCOUNTING POLICIES

In the opinion of management, the accompanying consolidated financial statements for Tandy Leather Factory, Inc. and its consolidated subsidiaries contain all adjustments (consisting of normal recurring adjustments) necessary to present fairly its financial position as of June 30, 2017 and December 31, 2016, and its results of operations and cash flows for the three and six-month periods ended June 30, 2017 and 2016. Operating results for the three and six-month periods ended June 30, 2017 are not necessarily indicative of the results that may be expected for the year ending December 31, 2017. These consolidated financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes included in our Annual Report on Form 10-K for the year ended December 31, 2016.

The preparation of financial statements in accordance with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Reclassifications. Certain prior year amounts have been reclassified to conform to the current year presentation.
Inventory. Inventory is valued at the lower of first-in, first-out cost or market. In addition, the value of inventory is periodically reduced to net realizable value for slow-moving or obsolete inventory based on management's review of items on hand compared to their estimated future demand. Based on negotiations with vendors, title generally passes to us when merchandise is put on board. Merchandise to which we have title but have not yet received is recorded as inventory in transit.

| June 30, | December |
| :--- | :--- |
| 2017 | 31,2016 |

Inventory on hand:
Finished goods held for sale $\quad \$ 33,665,227 \quad \$ 30,684,026$
Raw materials and work in process $\quad 1,574,142 \quad 1,034,041$
Inventory in transit
2,088,119 1,459,472
\$37,327,488 \$33,177,539
Goodwill and Other Intangibles. Goodwill represents the excess of the purchase price over the fair value of net assets acquired in a business combination. Goodwill is required to be evaluated for impairment on an annual basis, absent indicators of impairment during the interim. Application of the goodwill impairment test requires exercise of judgment, including the estimation of future cash flows, determination of appropriate discount rates and other important assumptions. Changes in these estimates and assumptions could materially affect the determination of fair value and/or goodwill impairment for each reporting unit.

A two-step process is used to test for goodwill impairment. The first phase screens for impairment, while the second phase (if necessary) measures the impairment. We have elected to perform the annual analysis during the fourth calendar quarter of each year. As of December 31, 2016, management determined that the present value of the discounted estimated future cash flows of the stores associated with the goodwill is sufficient to support their respective goodwill balances. No indicators of impairment were identified during the first half of 2017.

The only change in our goodwill for the six-month periods ended June 30, 2017 and 2016 resulted from foreign currency translation of $\$ 3,596$ and $\$ 6,512$, respectively.

Other intangibles consist of the following:

|  | June 30, 2017 |  |  | December 31, 2016 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Accumulated |  |  | Accumulated |  |
|  | Gross | Amortization | Net | Gross | Amortization | Net |
| Trademarks, Copyrights | \$554,369 | \$ 545,665 | \$8,704 | \$554,369 | \$ 545,279 | \$9,090 |
| Non-Compete Agreements | 175,316 | 164,066 | 11,250 | 175,316 | 163,566 | 11,750 |
|  | \$729,685 | \$ 709,731 | \$19,954 | \$729,685 | \$ 708,845 | \$20,840 |

We recorded amortization expense of $\$ 886$ during the six months ended June 30, 2017 compared to $\$ 5,054$ during the first half of 2016. All of our intangible assets, other than goodwill, are subject to amortization under U.S. GAAP. Based on the current amount of intangible assets subject to amortization, the estimated amortization expense for each of the succeeding 5 years is as follows:

| 2017 | 871 |
| :--- | :--- |
| 2018 | 1,417 |
| 2019 | 666 |
| 2020 | 666 |
| 2021 | 666 |

Thereafter \$5,668

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Revenue Recognition. Our sales generally occur via two methods: (1) at the counter in our stores, and (2) shipment by common carrier. Sales at the counter are recorded and title passes as transactions occur. Otherwise, sales are recorded and title passes when the merchandise is shipped to the customer. Shipping terms are normally FOB shipping point. Sales tax and comparable foreign tax is excluded from revenue.

We offer an unconditional satisfaction guarantee to our customers and accept all product returns. Net sales represent gross sales less negotiated price allowances, product returns, and allowances for defective merchandise.

Comprehensive Income (loss). Comprehensive income includes net income and certain other items that are recorded directly to Stockholders' Equity. Our only source of other comprehensive income is foreign currency translation adjustments

Recent Accounting Pronouncements. In May 2014, the Financial Accounting Standards Board ("FASB") issued ASU No. 2014-09, which amends ASC Topic 606, "Revenue from Contracts with Customers". The amendments in this ASU are intended to provide a more robust framework for addressing revenue issues, improve comparability of revenue recognition practices and improve disclosure requirements. The amendments in this accounting standard update are effective for interim and annual reporting periods beginning after December 15, 2016. In April 2015, FASB issued ASU No. 2015-24, Revenue from Contracts with Customers: Deferral of the Effective Date which proposed a deferral of the effective date by one year, and on July 7, 2015, FASB decided to delay the effective date by one year. The deferral results in the new revenue standard being effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2017. We are therefore required to apply the new revenue guidance beginning in our 2018 interim and annual financial statements. This ASU can be adopted either retrospectively or as a cumulative-effect adjustment as of the date of adoption. Entities reporting under U.S. GAAP are not permitted to adopt this standard earlier than the original effective date for public entities (that is, no earlier than 2017 for calendar year-end entities.) We are currently evaluating what impact, if any, the adoption of this guidance will have on our financial condition, results of operations, cash flows and financial disclosures. Based on our procedures to date, we believe that the adoption will not have a material impact to our financial condition, results of operations or cash flows although our disclosures will be expanded. We expect to adopt ASU No. 2014-09 under the modified retrospective method. Given the nature of our business and that our sales generally occur at the counter or by shipment through common carrier at observable transaction prices with little, if any, variable consideration factors, we do not expect there to be significant changes to the amount and timing of revenue recognition. Finally, while we offer an unconditional right of return to our customers, this has historically been immaterial to our financial condition, results of operations and cash flows (annual gross product returns historically have represent less than $0.5 \%$ of our net sales over the last three years).

In February 2016, the FASB issued ASU 2016-02, "Leases", a comprehensive new standard that amends various aspects of existing accounting guidance for leases, including the recognition of a right of use asset and a lease liability for leases with a duration greater than one year. The guidance is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. Early adoption is permitted. We have not completed our review of the new guidance; however, we anticipate that upon adoption of the standard, using a modified retrospective approach, we will recognize additional assets and corresponding liabilities related to leases on our balance sheet.

## 2.NOTES PAYABLE AND LONG-TERM DEBT

On September 18, 2015, we executed a Promissory Note and Business Loan Agreement with BOKF, NA d/b/a Bank of Texas ("BOKF") which provides us with a line of credit facility of up to $\$ 10,000,000$ for the purpose of purchasing shares of our common stock pursuant to our stock repurchase program, announced in August 2015 and subsequently amended, which permits us to repurchase up to 2.2 million shares of our common stock at prevailing market prices through August 2018. On August 25, 2016, this line of credit was amended to increase the availability from $\$ 10,000,000$ to $\$ 15,000,000$ for the purchase of shares of our common stock through the earlier of August 25,2017 or

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the date on which the entire amount is drawn. During this time period, we are required to make monthly interest-only payments. At the end of this time period, we expect that the principal balance will be rolled into a 4 -year term note. We are currently working to amend this Promissory Note to extend the drawdown period and conversion date from August 25, 2017 to August 25, 2018 to align with our stock buyback program. This Promissory Note is secured by a Deed of Trust on the real estate located at 1900 SE Loop 820, Fort Worth, Texas. There were no amounts drawn on this line during the six months ended June 30, 2017. For the six months ended June 30, 2016, we drew approximately $\$ 3.7$ million on this line which was used to purchase approximately 520,500 shares of our common stock. At June 30, 2017, the unused portion of the line of credit was approximately $\$ 7.6$ million.

Also, on September 18, 2015, we executed a Promissory Note and Business Loan Agreement with BOKF which provides us with a line of credit facility of up to $\$ 6,000,000$ and is secured by our inventory. On August 25, 2016, this line of credit was amended to extend the maturity from September 18, 2017 to September 18, 2018. The Business Loan Agreement contains covenants that require us to maintain a funded debt to EBITDA ratio of no greater than 1.5 to 1 and that we will maintain a Fixed Charge Coverage Ratio greater than or equal to 1.2 to 1 . Both ratios are calculated quarterly on a trailing four quarter basis. For the six month periods ended June 30, 2017 and 2016, there were no amounts drawn on this line.

Amounts drawn under either facility accrue interest at the London interbank Eurodollar market rate for U.S. dollars (commonly known as "LIBOR") plus $1.85 \%$ ( $2.860 \%$ and $2.557 \%$ at June 30, 2017 and December 31, 2016, respectively).

The amount outstanding under the above agreements consisted of the following:

6/30/2017 12/31/2016
Line of Credit, as amended, in the maximum principal amount of $\$ 15,000,000$ with features as more fully described above -matures September 18, 2021
\$7,371,730 \$7,371,730
Line of Credit, as amended, in the maximum principal amount of $\$ 6,000,000$ with revolving features as more fully described above - matures September 18, 2018

$$
\$ 7,371,730 \quad \$ 7,371,730
$$

Less current maturities $\quad 1,535,778$ 614,311

## 3. CAPITAL LEASE OBLIGATIONS

We lease certain telecommunication equipment under a capital lease agreement. The asset subject to the agreement totaled $\$ 227,783$, of which $\$ 217,114$ and $\$ 210,904$ is included in Property and Equipment at June 30, 2017 and December 31, 2016, respectively, and $\$ 10,669$ and $\$ 16,879$ is included in Prepaid expenses (not placed in service) as of June 30, 2017 and December 31, 2016, respectively. Accumulated depreciation on the assets placed in service was approximately $\$ 33,300$ and $\$ 21,400$ at June 30, 2017 and December 31, 2016, respectively. Amortization of the capitalized cost is charged to depreciation expense. The final installment of our capital lease obligations, due at the end of 2017, is equal to $\$ 72,686$ and is included in current liabilities as of June 30, 2017.

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## 4. STOCK-BASED COMPENSATION

We have one stock option plan that terminated in March 2017. This plan permitted annual stock option grants to non-employee directors with an exercise price equal to the fair market value of the shares at the date of grant. Options outstanding and exercisable were granted at a stock option price which was not less than the fair market value of our common stock on the date the option was granted and no option has a term in excess of ten years. Under this plan, no options were awarded to directors during the six months ended June 30, 2017 or 2016 and therefore, no share based compensation expense was recorded for the six months ended June 30, 2017 or 2016. During the six months ended June 30, 2017 and 2016, the stock option activity under this now expired stock option plans was as follows:

|  |  |  | Weighted Average |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Weighted |  | Remaining |  |
|  | Average |  | Contractual | Aggregate |
|  | Exercise | of | Term (in | Intrinsic |
|  | Price | shares | years) | Value |
| Outstanding, January 1, 2017 | \$ 5.14 | 56,400 |  |  |
| Granted | - | - |  |  |
| Cancelled | \$ 5.14 | $(12,000)$ |  |  |
| Exercised | \$ 5.14 | $(44,400)$ | 3.99 | \$ 155,606 |
| Outstanding, June 30, 2017 | \$ - | - | - | \$ |
| Exercisable, June 30, 2017 | \$ - | - | - | \$ |
| Outstanding, January 1, 2016 | \$ 5.17 | 68,400 |  |  |
| Granted | - | - |  |  |
| Cancelled | - | - |  |  |
| Exercised | - | - |  |  |
| Outstanding, June 30, 2016 | \$ 5.17 | 68,400 | 4.99 | \$83,933 |
| Exercisable, June 30, 2016 | \$ 5.17 | 68,400 | 4.99 | \$83,933 |

We have a restricted stock plan that was adopted by our Board of Directors in January 2013 and approved by our stockholders in June 2013. The plan reserves up to 300,000 shares of our common stock for restricted stock awards to our executive officers, non-employee directors and other key employees. Awards granted under the plan may be stock awards or performance awards, and may be subject to a graded vesting schedule with a minimum vesting period of four years, unless otherwise determined by the committee that administers the plan.

In February 2017, our five independent directors were awarded restricted stock grants consisting of 1,801 shares each. In March 2016, our Chief Executive Officer and President were awarded restricted stock grants consisting of 11,765 shares each, and our five independent directors were awarded restricted stock grants consisting of 2,031 shares each. All of these grants vest in equal annual amounts over a four-year period. The fair value of these restricted stock grants is based on the market value of our common stock on the date of grant. Compensation costs for these awards is recognized on a straight-line basis over the four-year vesting period.

On June 6, 2017, vesting for certain restricted stock grants to three of our independent directors whose Board service had just completed were accelerated which resulted in $\$ 104,000$ of compensation expense that was recognized in the three and six months ended June 30, 2017.

A summary of the activity for non-vested restricted common stock awards as of June 30, 2017 and 2016 is presented below:

Shares Award

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|  |  | $\frac{1}{l} \frac{\text { Fair }}{}$ |
| :--- | :--- | ---: |
|  |  | $\frac{\text { Value }}{}$ |
| Balance, January 1, 2017 | 62,046 | $\$ 8.24$ |
| Granted | 9,005 | 8.05 |
| Forfeited | $(5,403$ | 8.05 |
| Vested | $(28,847)$ | 7.84 |
| Unvested Balance, June 30, 2017 | 36,801 | $\$ 7.93$ |
|  |  |  |
| Balance, January 1, 2016 | 60,433 | $\$ 8.97$ |
| Granted | 33,685 | 7.14 |
| Forfeited | $(8,187)$ | 8.97 |
| Vested | $(20,784)$ | 8.97 |
| Unvested Balance, June 30, 2016 | 65,147 | $\$ 8.03$ |

As of June 30, 2017, unrecognized compensation cost related to non-vested restricted stock awards was $\$ 241,242$ which we expect will be recognized in each of the following years as follows:

```
2017 $66,928
2018 100,127
2019 58,126
2020 14,853
2021 1,208
```

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## 5. EARNINGS PER SHARE

The following table sets forth the computation of basic and diluted earnings per share ("EPS") for the three and six months ended June 30:


The net effect of assuming the exercise of all potentially dilutive common share equivalents, including stock options to purchase common stock at exercise prices less than the average market prices and restricted stock awards of an aggregate of 36,801 and 133,562 shares of common stock have been included in the computations of diluted EPS for the quarters ended June 30, 2017 and 2016, respectively.

## 6. COMMITMENTS AND CONTINGENCIES

Legal Proceedings. We are periodically involved in litigation that arises in the ordinary course of business and operations. There are no such matters pending that we expect to have a material impact on our financial position or operating results. Legal costs associated with the resolution of claims, lawsuits and other contingencies are expensed as incurred.

## 7. SEGMENT INFORMATION

Effective January 1, 2017, we updated our reporting segments to better reflect how management analyzes the business and allocates resources, as follows:

## Prior Reporting Structure

1. Wholesale - chain of wholesale stores operating under the name, The Leather Factory, located in North America
2. Retail - chain of retail stores operating under the name, Tandy Leather Company, located in North America
3. International - four stores, 2 located in UK, 1 in Spain and 1 in Australia

Our reportable operating segments have been determined as separately identifiable business units, and we measure segment earnings as operating earnings, defined as income before interest and income taxes. The 2016 segment information has been restated to conform to the current segment structure.

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|  | North <br> America | International | Total |
| :--- | :--- | :--- | :--- |
| For the quarter ended June 30, 2017 |  |  |  |
| Net sales | $\$ 18,427,425$ | $\$ 853,345$ | $\$ 19,280,770$ |
| Gross profit | $12,449,202$ | 446,332 | $12,895,534$ |
| Operating income (loss) | $1,814,887$ | $(159,450$ | $1,655,437$ |
| Interest (expense) | $(53,680$ | - | $(53,680$ |
| Other income (expense), net | 15,195 | 1,817 | 17,012 |
| Income (loss) before income taxes | $1,776,402$ | $(157,633$ | $)$ |
|  |  | $1,618,769$ |  |
| $\quad$ Depreciation and amortization | 448,788 | 22,502 | 471,290 |
| $\quad$ Fixed asset additions | 387,054 | 18,095 | 405,149 |
| $\quad$ Total assets | $\$ 67,412,189$ | $\$ 4,831,270$ | $\$ 72,243,459$ |
|  |  |  |  |
| For the quarter ended June 30, 2016 |  |  |  |
| Net sales | $\$ 18,558,938$ | $\$ 963,967$ | $\$ 19,522,905$ |
| Gross profit | $12,155,311$ | 740,479 | $12,895,790$ |
| Operating income | $2,714,312$ | 124,579 | $2,838,891$ |
| Interest (expense) | $(42,027$ | - | $(42,027$ |
| Other income (expense), net | 8,986 | 14,448 | 23,434 |
| Income before income taxes | $2,681,271$ | 139,027 | $2,820,298$ |
|  |  |  |  |
| $\quad$ Depreciation and amortization | 394,943 | 22,622 | 417,565 |
| Fixed asset additions | 242,235 | 48,840 | 291,075 |
| Total assets | $\$ 61,820,547$ | $\$ 4,797,768$ | $\$ 66,618,315$ |

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|  | North |  |  |
| :---: | :---: | :---: | :---: |
|  | America | International | Total |
| For the six months ended June 30, 2017 |  |  |  |
| Net sales | \$37,659,139 | \$ 1,771,476 | \$39,430,615 |
| Gross profit | 24,202,159 | 979,420 | 25,181,579 |
| Operating income (loss) | 3,626,450 | (233,522 | ) $3,392,928$ |
| Interest (expense) | (90,024 ) | - | (90,024 |
| Other income (expense), net | 32,849 | (13,186 | 19,663 |
| Income (loss) before income taxes | 3,569,275 | (246,708 | 3,322,567 |
| Depreciation and amortization | 885,069 | 44,339 | 929,408 |
| Fixed asset additions | 984,880 | 20,026 | 1,004,906 |
| Total assets | \$67,412,189 | \$4,831,270 | \$72,243,459 |
| For the six months ended June 30, 2016 |  |  |  |
| Net sales | \$38,298,429 | \$ 1,896,703 | \$40,195,132 |
| Gross profit | 24,240,120 | 1,308,416 | 25,548,536 |
| Operating income | 5,055,521 | 146,160 | 5,201,681 |
| Interest (expense) | (65,456 ) | - | (65,456 |
| Other income (expense), net | 14,732 | 8,663 | 23,395 |
| Income before income taxes | 5,004,797 | 154,823 | 5,159,620 |
| Depreciation and amortization | 788,535 | 43,258 | 831,793 |
| Fixed asset additions | 845,099 | 52,908 | 898,007 |
| Total assets | \$61,820,547 | \$4,797,768 | \$66,618,315 |

Net sales for geographic areas were as follows:
Three months ended June 30, 20172016
United States \$16,546,075 \$16,610,634
Canada 1,646,224 1,746,547
All other countries $\quad 1,088,471 \quad 1,165,724$

Six months ended June 30,
2017
2016
United States
\$33,828,738 \$34,338,263
Canada 3,419,734 3,488,303
All other countries
2,182,143 2,368,566
\$39,430,615 \$40,195,132
Geographic sales information is based on the location of the customer. No single foreign country, except for Canada, accounted for any material amount of our consolidated net sales for the three and six-month periods ended June 30, 2017 and 2016. We do not have any significant long-lived assets outside of the United States.

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Item 2.
Management's Discussion and Analysis of Financial Condition and Results of Operations.

## Our Business

We are the world's largest specialty retailer of leather and leathercraft related items. We sell our products to our growing list of customers through company-owned stores and through orders generated from our website, www.tandyleather.com. We are a Delaware corporation, and our common stock trades on the NASDAQ Global Market under the symbol "TLF." We have built our business by offering our customers quality products in one location at competitive prices. We believe that the key to our success is our ability to profitably grow our base business. We expect to grow that business by opening new locations and by increasing sales in our existing locations. We are also focusing on improving our customer experience, increasing our brand awareness, and strengthening our store performance. In early 2017, we announced a district restructuring with our store footprint divided into fifteen districts. Each district contains six to ten stores, reporting to a district manager who is tasked with growing traffic and sales, as well as training the next generation of store managers to better serve our customers and succeed in today's retail environment. As of August 1, 2017, we have placed twelve of our fifteen district managers.

We operate in two segments: North America and International. Prior to January 1, 2017, we operated in three segments: Wholesale, Retail and International. To better reflect how management analyzes the business and allocates resources, we combined Wholesale and Retail into North America effective January 1, 2017, while International remains the same. All prior year data discussed throughout this Form 10Q has been restated to conform to the new reporting segment structure. There is no change to our consolidated financial position or results.

As of August 1, 2017, our North America segment operates 115 company-owned stores located in 42 U.S. states and 7 Canadian provinces. Tandy Leather Factory has long been known for its specialty retail leathercraft store chain, offering quality tools, leather, accessories, kits and teaching materials. We expect to grow the number of stores to approximately 150 in the future. Our pace of store openings has recently picked up due to a change in strategy with a focus on growth. To date in 2017, we have reopened one store in Harrisburg, PA and opened new stores in Allen, TX; Miami, FL; and McAllen, TX. We expect more North America new store openings in the future.

Our International Leathercraft segment operates four company-owned stores located in each of Northampton, United Kingdom; Manchester, United Kingdom; Sydney, Australia; and Jerez, Spain. We expect to continue opening international stores in the future, but do not intend to open any new International stores in 2017.

Critical Accounting Policies
A description of our critical accounting policies appears in Item 7 "Management's Discussions and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2016.

## Forward-Looking Statements

Certain statements contained in this report and other materials we file with the Securities and Exchange Commission, as well as information included in oral statements or other written statements made or to be made by us, other than statements of historical fact, are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements generally are accompanied by words such as "may," "will," "could," "should," "anticipate," "believe," "budgeted," "intend," "plan," "project," "potential," "estimate," "continue," or "future" variations thereof or other similar statements. There certain important risks that could cause results to differ materially from those anticipated by some of the forward-looking statements. Some, but not all, of the important risks, including, without limitation, those described below, could cause actual results to differ materially from those suggested by the forward-looking statements. Please

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refer also to our Annual Report on Form 10-K for fiscal year ended December 31, 2016 for additional information concerning these and other uncertainties that could negatively impact the Company. Potential factors, which could cause our actual results of operations to differ materially from those in the forward-looking statements include, among others:

ØGeneral economic conditions in the United States and abroad;
ØIncreased pressure on margins;
ØIncreases in the cost of the products we sell or a reduction in availability of those products;
ØChallenges in implementing our planned expansion and district restructuring program;
ØFailure to hire and train qualified personnel to operate new and existing stores;
ØFailure to protect our trademarks and other proprietary intellectual property rights;
ØNegative impact of foreign currency fluctuations on our financial condition and results of operations;
ØInformation technology system failures or network disruptions;
$\emptyset$ Significant data security or privacy breach of our information systems;
$\emptyset$ Loss or prolonged disruption in the operation of our centralized distribution center; and $\emptyset$ Damage to our brand.

We assume no obligation to update or otherwise revise our forward-looking statements even if experience or future changes make it clear that any projected results, express or implied, will not be realized.

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Results of Operations

Three Months Ended June 30, 2017 and 2016

The following tables present selected financial data for each of our segments:

|  | Quarter Ended June 30, 2017 |  | Quarter Ended June 30, 2016 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Income from |  | Income from |
|  | Net Sales | Operations | Net Sales | Operations |
| North America | \$18,427,425 | \$1,814,887 | \$18,558,938 | \$2,714,312 |
| International | 853,345 | (159,450) | 963,967 | 124,579 |
| Total | \$19,280,770 | \$ 1,655,437 | \$ 19,522,905 | \$2,838,891 |

Consolidated net sales for the quarter ended June 30, 2017 decreased $\$ 242,135$, or $1.2 \%$, compared to the same period in 2016. North America and International reported sales declines of $0.7 \%$ and $11.5 \%$, respectively. Income from operations on a consolidated basis for the quarter ended June 30, 2017 decreased $\$ 1,183,454$, from the second quarter of 2016 primarily due to the decrease in sales and an increase in operating expenses, primarily related to the six new stores opened since October 2016, as well as investments in our district manager program.

The following table shows in comparative form our consolidated net income for the second quarter of 2017 and 2016:
Net income $\left.\frac{\underline{2017}}{\$ 1,027,732} \frac{\underline{2016}}{\$ 1,820,915} \quad \frac{\frac{\%}{\text { change }}}{(43.6} \%\right)$

Additional information appears below for each segment (see also the information contained in Note 7 to the consolidated financial statements included in Item 1 of this Report).

## North America

North America consisted of 115 stores at June 30, 2017 and 109 stores at June 30, 2016. Six new stores opened since the beginning of the second quarter of 2016, with one each in Philadelphia, PA (October 2016); Lyndhurst, NJ (November 2016); Johnston, RI (December 2016); Allen, TX (April 2017); Miami, FL (May 2017); and McAllen, TX (May 2017). Our Harrisburg, PA store was temporarily closed from April 2016 to December 2016. A store is categorized as "new" until it is operating for the full comparable period in the prior year.

|  | $\#$ | Qtr Ended | $\#$ | Qtr Ended | $\$$ | \$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Stores | $06 / 30 / 17$ | Stores | $06 / 30 / 16$ | Change | Change |  |
| Same stores | 108 | $\$ 17,861,074$ | 108 | $\$ 18,485,428$ | $\$(624,354)$ | $(3.4$ | $\%)$ |
| New stores | 6 | 447,059 |  | - | 447,059 | N/A |  |
| Temp closed store | 1 | 119,292 | 1 | 73,510 | 45,782 | 62.3 | $\%$ |
| Total net sales | 115 | $\$ 18,427,425$ | 109 | $\$ 18,558,938$ | $\$(131,513)$ | $(0.7$ | $) \%$ |

The following table presents our sales mix by customer categories for the quarters ended June 30 :

| Customer Group | 2017 | 2016 |
| :--- | :--- | :--- |
| RETAIL (end users, consumers, individuals) | $56 \%$ | $53 \%$ |
| INSTITUTION (prisons, prisoners, hospitals, schools, youth organizations, etc.) | $4 \%$ | $4 \%$ |
| WHOLESALE (resellers \& distributors, saddle \& tack shops, authorized dealers, etc.) | $37 \%$ | $39 \%$ |
| MANUFACTURERS | $3 \%$ | $4 \%$ |

$$
100 \% 100 \%
$$

Net sales decreased $0.7 \%$, or $\$ 132,000$, for the second quarter of 2017 compared to the second quarter of 2016, primarily due to unfavorable currency exchange fluctuations in the Canadian dollar and soft sales in April 2017. By customer group, sales to our retail customers increased in the second quarter of 2017 compared to the second quarter of 2016, while sales to our wholesale and manufacturer groups declined.

Income from operations for North America during the quarter ended June 30, 2017 decreased by $\$ 899,000$ from the comparative 2016 quarter due to increase in operating expenses of $\$ 1,193,000$ offset by an increase in gross profit of $\$ 294,000$. Gross profit as a percentage of sales improved from $65.5 \%$ in the second quarter of 2016 to $67.6 \%$ in the second quarter of 2017, due to an increase in sales of higher margin products compared to last year's second quarter and customer mix with more retail than business sales. Operating expenses increased $12.6 \%$ compared to last year's comparable period. The most significant expense increases occurred in personnel, occupancy and selling costs related to the six new stores that have opened since October 2016 as well as the increase in our store manager salaries and the investment in our district manager program. We believe these investments in personnel and new stores are laying the foundation for future profitable growth.

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International Leathercraft
International Leathercraft consists of all stores located outside of North America. As of June 30, 2017 and 2016, the segment contained four stores, two of which are located in United Kingdom and one each in Australia and Spain (there were no new or closed stores). This segment's sales totaled approximately $\$ 853,000$ for the second quarter of 2017, compared to approximately $\$ 964,000$ in the second quarter of 2016 , a decrease of $\$ 111,000$ or $11.5 \%$, primarily due to lower average tickets and unfavorable foreign currency exchange rates in the UK and to a lesser extent, Spain. These unfavorable exchange rates also negatively impacted our gross profit margin which declined from $77 \%$ in 2016 to $52 \%$ in 2017. The impact of changes in foreign currency exchange rates in the UK and Spain makes our products more expensive and compresses gross profit. International's operating expenses of $\$ 606,000$ for the second quarter of 2017 decreased by $\$ 10,000$ compared to second quarter of 2016, primarily due to lower accrued bonus as a result of the unfavorable operating income performance quarter over quarter. Overall, advertising and marketing expenses are this segment's largest expense, followed by employee compensation, rent, travel, and shipping costs to customers.

## Other Expenses

We paid $\$ 54,000$ in interest on our bank debt in the second quarter of 2017, compared to $\$ 42,000$ in the second quarter of 2016 due to a slightly higher interest rate and higher weighted average outstanding balance in 2017 compared to 2016. We recorded income of $\$ 17,000$ for currency fluctuations in the second quarter of 2017, compared to $\$ 23,000$ in the second quarter of 2016.

Six Months Ended June 30, 2017 and 2016
The following tables present selected financial data for each of our segments:

|  | Six Months Ended June 30, 2017 |  | Six Months Ended June 30, 2016 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Income <br> from |  | Income from |
|  | Net Sales | Operations | Net Sales | Operations |
| North America | \$37,659,139 | \$3,626,450 | \$38,298,429 | \$5,055,521 |
| International | 1,771,476 | (233,522 ) | 1,896,703 | 146,160 |
| Total | \$39,430,615 | \$3,392,928 | \$40,195,132 | \$5,201,681 |

Consolidated net sales for the six months ended June 30, 2017 decreased $\$ 764,517$, or $1.9 \%$, compared to the same period in 2016. North America and International reported sales declines of $1.7 \%$ and $6.6 \%$, respectively. Income from operations on a consolidated basis for the six months ended June 30, 2017 decreased $35 \%$, or $\$ 1,808,753$, from the first half of 2016 primarily due to the decrease in sales and an increase in operating expenses, primarily related to seven new stores opened since the beginning of 2016, as well as investments in our district manager program.

The following table shows in comparative form our consolidated net income for the first half of 2017 and 2016:
Net income $\left.\frac{2017}{\$ 2,258,997} \frac{2016}{\$ 3,341,912} \frac{\frac{\%}{\text { change }}}{(32.4} \%\right)$

Additional information appears below for each segment (see also the information contained in Note 7 to the consolidated financial statements included in Item 1 of this Report).

North America
In addition to the six new stores mentioned previously, Nyack, NY opened in March 2016 and is considered a new store in the table below:

|  | Six Months |  |  |  |  |  |  |  |  |  |  | Six Months |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\#$ | Ended | $\#$ | Ended | $\$$ | $\%$ |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Stores | $06 / 30 / 17$ | Stores | $06 / 30 / 16$ | Change | Change |  |  |  |  |  |  |  |  |  |  |  |  |
| Same stores | 107 | $\$ 36,501,344$ | 107 | $\$ 37,401,837$ | $\$(900,493)$ | $(2.4$ | $\%)$ |  |  |  |  |  |  |  |  |  |  |  |
| New stores | 7 | 952,325 | 1 | 338,774 | 613,551 | 181.1 | $\%$ |  |  |  |  |  |  |  |  |  |  |  |
| Closed/temp closed stores | 3 | 205,470 | 3 | 557,818 | $(352,348)$ | $(63.2$ | $\%)$ |  |  |  |  |  |  |  |  |  |  |  |
| Total net sales | 115 | $\$ 37,659,139$ | 109 | $\$ 38,298,429$ | $\$(639,290)$ | $(1.7$ | $) \%$ |  |  |  |  |  |  |  |  |  |  |  |

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The following table presents our sales mix by customer categories for the six months ended June 30 :

| Customer Group | 2017 | 2016 |
| :--- | :--- | :--- |
| RETAIL (end users, consumers, individuals) | $58 \%$ | $55 \%$ |
| INSTITUTION (prisons, prisoners, hospitals, schools, youth organizations, etc.) | $3 \%$ | $3 \%$ |
| WHOLESALE (resellers \& distributors, saddle \& tack shops, authorized dealers, etc.) | $36 \%$ | $38 \%$ |
| MANUFACTURERS | $3 \%$ | $4 \%$ |
|  | $100 \%$ | $100 \%$ |

Net sales decreased $1.7 \%$, or $\$ 639,000$, for the first half of 2017 compared to the first half of 2016, primarily due to a soft start to the year and an overall lower average ticket as sales to our retail customers increased, while sales to our wholesale and manufacturer groups declined. However, we have seen an uptick in the number of sales transactions in May and June, compared to the same periods in 2016. We expect that this trend will continue into the second half of 2017 as our we roll out new products and our district managers continue to work with our store managers to develop local business and drive sales to our wholesale and manufacturer groups.

Income from operations for North America for the six months ended June 30, 2017 decreased $\$ 1,429,000$ from the comparative 2016 period. A decrease in gross profit of $\$ 38,000$ and an increase in operating expenses of $\$ 1,391,000$ contributed to the decline in income from operations. Gross profit as a percentage of sales increased from $63.3 \%$ in the first half of 2016 to $64.3 \%$ in the first half of 2017, due to an increase in sales of higher margin products compared to last year's first half and customer mix. Operating expenses increased $7.3 \%$ compared to last year's comparable period. The most significant expense increases occurred in personnel, occupancy and selling costs related to the seven new stores opened as well as the increase in our store manager salaries and the investment in our district manager program. We believe these investments in personnel and new stores are laying the foundation for future profitable growth.

## International Leathercraft

International's sales totaled approximately $\$ 1,771,000$ for the first half of 2017, compared to approximately $\$ 1,897,000$ in the first half of 2016 , a decrease of $\$ 125,000$ or $6.6 \%$, primarily due to lower average tickets and unfavorable foreign currency exchange rates in the UK and to a lesser extent, Spain. These unfavorable exchange rates also negatively impacted our gross profit margin which declined from $69.0 \%$ in 2016 to $55.3 \%$ in 2017. The impact of changes in foreign currency exchange rates in the UK and Spain makes our products more expensive and compresses gross profit. International's operating expenses increased by $\$ 51,000$ due to higher rent and advertising costs. Operating expenses totaled approximately $\$ 1,213,000$ in the first half of 2017, up from approximately $\$ 1,162,000$ in the first half of 2016. Overall, advertising and marketing expenses are this segment's largest expense, followed by employee compensation, rent, travel, and shipping costs to customers.

## Other Expenses

We paid approximately $\$ 90,000$ in interest on our bank debt in the first six months of 2017, compared to approximately $\$ 65,000$ in the first six months of 2016 . We recorded approximately $\$ 4,400$ in interest income on our cash balances in the six months ended June 30, 2017 compared to approximately $\$ 3,100$ in the six months ended June 30, 2016. We recorded expense of $\$ 15,000$ for currency fluctuations in the first half of 2017. Comparatively, in the first half of 2016, we recorded income of $\$ 5,400$ for currency fluctuations.

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Capital Resources, Liquidity and Financial Condition
On September 18, 2015, we executed a Promissory Note and Business Loan Agreement with BOKF, NA d/b/a Bank of Texas ("BOKF") which provides us with a line of credit facility of up to $\$ 10,000,000$ for the purpose of purchasing shares of our common stock pursuant to our stock repurchase program, announced in August 2015 and subsequently amended, which permits us to repurchase up to 2.2 million shares of our common stock at prevailing market prices through August 2018. On August 25, 2016, this line of credit was amended to increase the availability from $\$ 10,000,000$ to $\$ 15,000,000$ for the purchase of shares of our common stock through the earlier of August 25,2017 or the date on which the entire amount is drawn. During this time period, we are required to make monthly interest-only payments. At the end of this time period, we expect that the principal balance will be rolled into a 4 -year term note. We are currently working to amend this Promissory Note to extend the drawdown period and conversion date from August 25, 2017 to August 25, 2018 to align with our stock buyback program. This Promissory Note is secured by a Deed of Trust on the real estate located at 1900 SE Loop 820, Fort Worth, Texas. There were no amounts drawn on this line during the six months ended June 30, 2017. For the six months ended June 30, 2016, we drew approximately $\$ 3.7$ million on this line which was used to purchase approximately 520,500 shares of our common stock. At June 30, 2017, the unused portion of the line of credit was approximately $\$ 7.6$ million.

Also, on September 18, 2015, we executed a Promissory Note and Business Loan Agreement with BOKF which provides us with a line of credit facility of up to $\$ 6,000,000$ and is secured by our inventory. On August 25, 2016, this line of credit was amended to extend the maturity from September 18, 2017 to September 18, 2018. The Business Loan Agreement contains covenants that require us to maintain a funded debt to EBITDA ratio of no greater than 1.5 to 1 and that we will maintain a Fixed Charge Coverage Ratio greater than or equal to 1.2 to 1 . Both ratios are calculated quarterly on a trailing four quarter basis. For the six month periods ended June 30, 2017 and 2016, there were no amounts drawn on this line.

Amounts drawn under either facility accrue interest at the London interbank Eurodollar market rate for U.S. dollars (commonly known as "LIBOR") plus $1.85 \%$ ( $2.860 \%$ and $2.557 \%$ at June 30, 2017 and December 31, 2016, respectively).

On our consolidated balance sheet, total assets increased from $\$ 70.7$ million at year-end 2016 to $\$ 72.2$ million at June 30, 2017. Total stockholders' equity increased from $\$ 53.7$ million at December 31, 2016 to $\$ 57.0$ million at June 30, 2017, primarily due to net income earned in the first half of 2017, the exercise of stock options and impact of foreign currency translation. Our current ratio increased from 6.5 at December 31, 2016 to 7.2 at June 30, 2017 due primarily to the reduction in accrued liabilities for bonuses paid in the first half of 2017 and an increase in inventory.

As of June 30, 2017, our investment in inventory increased by $\$ 4.1$ million from year-end 2016, as we stocked up following the holiday sales and invest in our new stores and new products. Inventory turnover reached an annualized rate of 2.2 times during the first half of 2017, decreasing from 2.3 times for the half of 2016. Inventory turnover was 2.5 times for all of 2016. We compute our inventory turns as sales divided by average inventory.

Accounts payable decreased approximately $\$ 138,000$ to $\$ 1.5$ million at June 30,2017 compared to $\$ 1.6$ million at year-end 2016 due to timing of payments. Accrued expenses decreased from $\$ 5.9$ million at December 31, 2016 to $\$ 4.5$ million at June 30, 2017. The payment of the 2016 manager bonuses during the first half of 2017 primarily accounted for the reduction.

During the first half of 2017, cash flow used in operating activities was $\$ 1.2$ million, composed of net income of $\$ 2.3$ million, plus $\$ 929,000$ of depreciation and amortization, plus $\$ 628,000$ of foreign currency translation, offset by changes in working capital including purchases of inventory and payments of 2016 bonus.

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By comparison, during the first half of 2016, cash flow used in operating activities was approximately $\$ 231,000$, composed of net income of $\$ 3.3$ million, plus $\$ 832,000$ of depreciation and amortization, plus $\$ 256,000$ of foreign currency translation, offset by the increase in inventory and decrease in accounts payable and accrued expenses totaling $\$ 4.4$ million.

Cash flow used in investing activities totaled approximately $\$ 1,034,000$ and $\$ 871,000$ in the first half of 2017 and 2016, respectively, consisting primarily of the purchase of fixtures for new stores, store moves and remodels and computer equipment, and in 2017, vehicles and computer equipment for our new district managers.

There was $\$ 223,000$ of cash provided by financing activities in the first half of 2017 , related to proceeds from the exercise of stock options, compared to $\$ 22,000$ used in financing activities in the first half of 2016. In 2016, we purchased $\$ 3.7$ million of treasury stock, funded primarily through drawdowns on our line of credit with BOKF, as well as made a scheduled payment on our capital lease obligation for $\$ 6,710$.

We expect to fund our operating and liquidity needs as well as our store growth from a combination of current cash balances and internally generated funds.

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Item 3. Quantitative and Qualitative Disclosures About Market Risk.
For disclosures about market risk affecting us, see Item 7A "Quantitative and Qualitative Disclosures About Market Risk" in our Annual Report on Form 10-K for fiscal year ended December 31, 2016. We believe that our exposure to market risks has not changed significantly since December 31, 2016.

Item 4. Controls and Procedures.
Evaluation of Disclosure Controls and Procedures
Our management team, under the supervision and with the participation of our principal executive officer and our principal financial officer, evaluated the effectiveness of the design and operation of our disclosure controls and procedures as such term is defined under Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended, as of the last day of the fiscal period covered by this report, June 30, 2017. The term disclosure controls and procedures means our controls and other procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is accumulated and communicated to management, including our principal executive and principal financial officer, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. Based on this evaluation, our principal executive officer and our principal financial officer concluded that, as of June 30, 2017, our disclosure controls and procedures were effective at a reasonable assurance level.

## Changes in Internal Control Over Financial Reporting

There have been no changes in our internal control over financial reporting during the fiscal quarter ended June 30, 2017 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

Item 1. Legal Proceedings.
The information contained in Note 6 to the consolidated financial statements included in Item 1 of this Report is hereby incorporated into this Item 1 by reference.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds
There were no unregistered sales of equity securities during the quarter ended June 30, 2017. Further, there were no purchases of equity securities during the quarter ended June 30, 2017.

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Item 6. Exhibits.
Exhibit
Number

## Description

Certificate of Incorporation of The Leather Factory, Inc., and Certificate of Amendment to Certificate of Incorporation of The Leather Factory, Inc. filed as Exhibit Inc.'s Form 10-Q filed with the Securities and Exchange Commission on
August 12, 2005 and incorporated by reference herein.
$3.2 \quad$ Bylaws of The
Leather Factory, Inc. (n/k/a
Tandy Leather
Factory, Inc.), filed as Exhibit
3.5 to the

Current Report
on Form 8-K
filed by Tandy
Leather Factory, Inc ( $\mathrm{f} / \mathrm{k} / \mathrm{a}$ The Leather Factory, Inc.) with the Securities and
Exchange
Commission on
July 14, 2004
and
incorporated by
reference herein.
Certificate of
Designations of
Series A Junior
Participating
Preferred Stock
of Tandy
Leather Factory,
Inc. filed as
Exhibit 3.1 to
Tandy Leather
Factory's Inc.'sCurrent Reporton Form 8-K
filed with the
Securities and
Exchange
Commission on
June 10, 2013
and
incorporated by
reference herein.
13a-14(a) or
15d-14(a)
Certification by
Shannon L.
Greene, Chief
Executive
Officer.
13a-14(a) or
15d-14(a)
Certification by
Tina L. Castillo,
Chief Financial
Officer and
Treasurer.
Certification
Pursuant to 18
U.S.C. Section
1350, as
Adopted
*32.1 Pursuant to
Section 906 of
the
Sarbanes-Oxley
Act of 2002.

|  | XBRL Instanc Document. |
| :---: | :---: |
| *101.SCH | XBRL |
|  | Taxonomy |
|  | Extension |
|  | Schema |
|  | Document. |
| *101.CAL | XBRL |
|  | Taxonomy |
|  | Extension |
|  | Calculation |
|  | Document. |
| *101.DEF | XBRL |
|  | Taxonomy |
|  | Extension |
|  | Definition |
|  | Document. |
| *101.LAB | XBRL |
|  | Taxonomy |
|  | Extension |
|  | Labels |
|  | Document. |
| *101.PRE | XBRL |
|  | Taxonomy |
|  | Extension |
|  | Presentation |
|  | Document. |

*Filed
herewith.

## Table of Contents

## SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TANDY LEATHER FACTORY, INC.
(Registrant)
Date: August 3, 2017 By: /s/ Shannon L. Greene
Shannon L. Greene
Chief Executive Officer

Date: August 3, 2017 By: //s/ Tina L. Castillo
Tina L. Castillo
Chief Financial Officer
19

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EXHIBIT INDEX

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XBRL Instance
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