TANDY LEATHER FACTORY INC
Form 10-Q
August 16, 2010

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
Form 10-Q
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2010
or
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT
OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number 1-12368
TANDY LEATHER FACTORY, INC.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

75-2543540
(IRS Employer Identification Number)

1900 Southeast Loop 820, Fort Worth, Texas 76140
(Address of principal executive offices) (Zip Code)
(817) 872-3200
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for a shorter period that the registrant was required to submit and post such files). Yes [ ] No [ ]

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "large accelerated file", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one): Large accelerated filer [ ] Accelerated filer [ ] Non-accelerated filer [X]

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes [ ] No [X]

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date

Class
Common Stock, par value $\$ 0.0024$ per share

Shares outstanding as of August 6, 2010
10,254,442

TANDY LEATHER FACTORY, INC.

FORM 10-Q
FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2010

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## PART I. FINANCIAL INFORMATION

Item 1. Financial Statements.

Tandy Leather Factory, Inc.
Consolidated Balance Sheets


|  | Preferred stock, $\$ 0.10$ par value; 20,000,000 shares authorized; |  |  |
| :---: | :---: | :---: | :---: |
|  | none issued or outstanding; attributes to be determined on issuance | - |  |
|  | Common stock, $\$ 0.0024$ par value; $25,000,000$ shares authorized; |  |  |
|  | $11,148,065$ and $11,021,951$ shares issued at 2010 and 2009; |  |  |
|  | 10,254,442 and 10,130,628 shares outstanding at 2010 and 2009, | 26,755 | 26,453 |
|  | Paid-in capital | 5,676,288 | 5,491,736 |
|  | Retained earnings | 24,278,301 | 29,959,910 |
|  | Treasury stock ( 893,623 shares at 2010, 891,323 shares at 2009) | $(2,461,068)$ | $(2,452,649)$ |
|  | Accumulated other comprehensive income | 274,512 | 334,205 |
| Total stockholders' equity |  | 27,794,788 | 33,359,655 |
|  |  | \$45,793,896 | \$43,327,231 |

The accompanying notes are an integral part of these financial statements.

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Tandy Leather Factory, Inc.
Consolidated Statements of Income
(Unaudited)
For the Three and Six Months Ended June 30, 2010 and 2009

|  | THREE MONTHS |  | SIX MONTHS |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2010 | 2009 |
| NET SALES | \$14,350,822 | \$13,046,498 | \$28,939,360 | \$26,229,593 |
| COST OF SALES | 5,635,856 | 5,370,457 | 11,247,798 | 10,813,106 |
|  |  |  |  |  |
| Gross profit | 8,714,966 | 7,676,041 | 17,691,562 | 15,416,487 |
|  |  |  |  |  |
| OPERATING EXPENSES | 7,270,655 | 6,568,269 | 14,710,883 | 13,311,184 |
| INCOME FROM CONTINUING OPERATIONS | 1,444,311 | 1,107,772 | 2,980,679 | 2,105,303 |
| OTHER INCOME (EXPENSE): |  |  |  |  |
| Interest expense | $(65,615)$ | $(83,078)$ | $(131,219)$ | $(160,487)$ |
| Other, net | 81,741 | 142,418 | 83,208 | 219,690 |
| Total other income (expense) | 16,126 | 59,340 | $(48,011)$ | 59,203 |
| INCOME FROM CONTINUING OPERATIONS BEFORE INCOME TAXES | 1,460,437 | 1,167,112 | 2,932,668 | 2,164,506 |
| PROVISION FOR INCOME TAXES | 399,327 | 431,014 | 923,981 | 755,350 |
| NET INCOME FROM CONTINUING OPERATIONS | \$1,061,110 | 736,098 | 2,008,687 | 1,409,156 |
|  |  |  |  |  |
| INCOME FROM DISCONTINUED OPERATIONS, NET OF TAX | - | 25,153 | 536 | 50,012 |
|  |  |  |  |  |
| NET INCOME | \$1,061,110 | \$761,251 | \$2,009,223 | \$1,459,168 |
|  |  |  |  |  |
| NET INCOME FROM CONTINUING |  |  |  |  |
| OPERATIONS PER COMMON SHARE. |  |  |  |  |
| Basic | \$0.10 | \$0.07 | \$0.20 | \$0.14 |
| Diluted | \$0.10 | \$0.07 | \$0.20 | \$0.14 |

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| NET INCOME FROM |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| DISCONTINUED OPERATIONS PER |  |  |  |  |
| COMMON SHARE: | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ |
| Basic | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ | $\$ 0.00$ |
| Diluted |  |  |  |  |
|  |  |  |  |  |
| NET INCOME PER COMMON | $\$ 0.10$ | $\$ 0.07$ | $\$ 0.20$ | $\$ 0.14$ |
| SHARE: | $\$ 0.10$ | $\$ 0.07$ | $\$ 0.20$ | $\$ 0.14$ |
| Basic |  |  |  |  |
| Diluted |  |  |  |  |
|  | $10,191,506$ | $10,673,245$ | $10,164,759$ | $10,650,573$ |
| Weighted Average Number of Shares | $10,238,217$ | $10,731,998$ | $10,226,015$ | $10,705,871$ |

The accompanying notes are an integral part of these financial statements.

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Tandy Leather Factory, Inc.
Consolidated Statements of Cash Flows
(Unaudited)
For the Six Months Ended June 30, 2010 and 2009

|  | 2010 | 2009 |
| :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |
| Net income | \$2,009,223 | \$1,459,168 |
| Income from discontinued operations | 536 | 50,012 |
|  | 2,008,687 | 1,409,156 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Depreciation \& amortization | 471,410 | 560,835 |
| Loss on disposal or abandonment of assets | 8,553 | - |
| Non-cash stock-based compensation | 18,388 | 2,540 |
| Deferred income taxes | $(82,823)$ | 44,946 |
| Other | $(52,842)$ | 84,037 |
| Net changes in assets and liabilities: |  |  |
| Accounts receivable-trade, net | $(195,779)$ | $(446,874)$ |
| Inventory | $(1,244,465)$ | 229,038 |
| Income taxes | $(406,926)$ | $(194,104)$ |
| Other current assets | $(1,063,029)$ | $(294,962)$ |
| Accounts payable | 517,249 | 365,711 |
| Accrued expenses and other liabilities | 383,085 | $(197,606)$ |
| Total adjustments | $(1,647,179)$ | 153,561 |
| Net cash provided by continuing operating activities | 361,508 | 1,562,717 |
| Cash provided by (used in) discontinued operating activities | 6,831 | $(15,193)$ |
| Net cash provided by operating activities | 368,339 | 1,547,524 |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |
| Purchase of property and equipment | $(238,756)$ | $(442,402)$ |
| Purchase of certificates of deposit | $(2,572,593)$ | $(5,336,000)$ |
| Proceeds from maturities or sales of certificates of deposit | 5,086,000 | 2,775,000 |
| Proceeds from sale of assets | 6,560 | - |
| Decrease (increase) in other assets | $(1,612)$ | 1,052 |
|  |  |  |
| Net cash provided by (used in) investing activities | 2,279,599 | $(3,002,350)$ |
| Cash provided by discontinued investing activities | - | - |
| Net cash provided by (used in) investing activities | 2,279,599 | $(3,002,350)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |
| Payments on long-term debt and notes payable | $(101,250)$ | $(101,250)$ |
| Payments on capital lease obligations | - | $(593,949)$ |
| Repurchase of common stock (treasury stock) | $(8,419)$ | $(64,897)$ |
| Proceeds from issuance of common stock | 166,466 | 23,437 |


| Net cash provided by (used in) financing activities | 56,797 | $(736,659)$ |
| :--- | ---: | ---: | ---: |
| $\quad$ Cash provided by discontinued financing activities | - | - |
| Net cash provided by (used in) financing activities | 56,797 | $(736,659)$ |
| NET CHANGE IN CASH | $2,704,735$ | $(2,191,485)$ |
| CASH, beginning of period | $7,891,962$ | $7,810,298$ |
| CASH, end of period | $\$ 10,596,697$ | $\$ 5,618,813$ |
| SUPPLEMENTAL DISCLOSURES OF CASH FLOW |  |  |
| INFORMATION: |  |  |
| Interest paid during the period | $\$ 131,219$ | $\$ 160,487$ |
| Income taxes paid during the period, net of (refunds) | $1,405,089$ | 884,425 |

The accompanying notes are an integral part of these financial statements.

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Tandy Leather Factory, Inc.
Consolidated Statements of Stockholders' Equity
(Unaudited)
For the Six Months Ended June 30, 2010 and 2009

| Number of <br> Shares | Par <br> Value | Paid-in <br> Capital | Treasury <br> Stock | Retained <br> Earnings | Accumulated <br> Other <br> Comprehensive <br> Income (Loss) | Total |
| :--- | :---: | :---: | :--- | :--- | :---: | :--- | | Comprehensive |
| :---: |
| Income (Loss) |


| Shares issued stock options exercised | 25,000 | 60 | 23,377 | - | - | - | 23,437 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Purchase of treasury stock | $(24,274)$ | - | - | $(64,897)$ | - | - | $(64,897)$ |  |
| Stock-based compensation | - | - | 2,540 | - | - | - | 2,540 |  |
| Net income | - | - | - | - | 1,459,168 | - | 1,459,168 | \$1,459,168T |
| Translation adjustment | - | - | - | - | - | 99,457 | 99,457 | 99,457 |

BALANCE,
December 31,
$200810,664,555 \$ 26,388 \$ 5,464,443 \$(828,385) \$ 26,641,853 \quad \$(39,537) \$ 31,264,762$

BALANCE, June
30, $2009 \quad 10,665,281 \$ 26,448 \$ 5,490,360 \$(893,282) \$ 28,101,021 \quad \$ 59,920$ \$32,784,467
Comprehensive income for the six months ended June 30, 2009
\$1,558,625

BALANCE,
December 31,
$2009 \quad 10,130,628 \$ 26,453 \$ 5,491,736 \$(2,452,649) \$ 29,959,910 \quad \$ 334,205 \$ 33,359,655$

| Shares issued stock options exercised | 126,114 | 302 | 166,164 | - | - | - | 166,466 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Purchase of treasury stock | $(2,300)$ | - | - | $(8,419)$ | - | - | $(8,419)$ |  |
| Stock-based compensation | - | - | 18,388 | - | - | - | 18,388 |  |
| Dividend | - | - | - | - | $(7,690,832)$ |  | (7,690,832) |  |
| Net income | - | - | - | - | 2,009,223 | - | 2,009,223 | \$2,009,223 |
| Translation adjustment | - | - | - | - | - | $(59,693)$ | $(59,693)$ | $(59,693)$ |
| BALANCE, June |  |  |  |  |  |  |  |  |
| 30, 2010 | 10,254,442 | \$26,755 | \$5,676,288 | \$(2,461,068) | \$24,278,301 | \$274,512 | \$27,794,788 |  |

The accompanying notes are an integral part of these financial statements.

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TANDY LEATHER FACTORY, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 1. BASIS OF PRESENTATION AND CERTAIN SIGNIFICANT ACCOUNTING POLICIES

These financial statements include the accounts of Tandy Leather Factory, Inc. and its subsidiaries. Unless the context indicates otherwise, references to "we", "us", and "our" refer to the consolidated operations of Tandy Leather Factory, Inc. and its subsidiaries. In the opinion of management, the accompanying consolidated financial statements for Tandy Leather Factory, Inc. and its consolidated subsidiaries contain all adjustments (consisting of normal recurring adjustments) necessary to present fairly its financial position as of June 30, 2010 and December 31, 2009, and its results of operations and cash flows for the three and/or six-month periods ended June 30, 2010 and 2009. Operating results for the three and six-month periods ended June 30, 2010 are not necessarily indicative of the results that may be expected for the fiscal year ending December 31, 2010. These consolidated financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes included in our Annual Report on Form 10-K for the year ended December 31, 2009.

The preparation of financial statements in accordance with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Inventory. Inventory is stated at the lower of cost or market and is accounted for on the "first in, first out" method. Based on negotiations with vendors, title generally passes to us when merchandise is put on board. Merchandise to which we have title but have not yet received is recorded as "Inventory in transit". In addition, the value of inventory is periodically reduced for slow-moving or obsolete inventory based on management's review of items on hand compared to their estimated future demand.

The components of inventory consist of the following:

|  | June 30, 2010 | As of | December 31, <br> 2009 |
| :--- | ---: | ---: | ---: |
| Inventory on hand: |  |  |  |
| Finished goods held for sale | $\$ 15,439,162$ | $\$ 14,861,855$ |  |
| Raw materials and work in | $1,013,559$ | 609,002 |  |
| process | $1,657,570$ | $1,394,969$ |  |
| Inventory in transit | $\$ 18,110,291$ | $\$ 16,865,826$ |  |

Goodwill and Other Intangibles. Goodwill represents the excess of the purchase price over the fair value of net assets acquired in a business combination and is required to be tested for impairment on an annual basis, absent indicators of impairment during the interim. A two-step process is used to test for goodwill impairment. The first phase screens for impairment, while the second phase (if necessary) measures the impairment. We have elected to perform the annual analysis during the fourth calendar quarter of each year. As of December 31, 2009, management determined that the present value of the discounted estimated future cash flows of the stores associated with the goodwill is

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sufficient to support their respective goodwill balances. No indicators of impairment were identified during the first half of 2010.

A summary of changes in our goodwill for the six-month periods ended June 30, 2010 and 2009 is as follows:

|  | Leather Factory | Tandy Leather | Total |  |
| :--- | ---: | ---: | ---: | ---: |
| Balance, December 31, 2008 | $\$ 583,259$ | $\$ 383,406$ | $\$ 966,665$ |  |
| Acquisitions and adjustments | - | - | - |  |
| Foreign exchange gain (loss) | 4,799 | - | 4,799 |  |
| Impairments | - | - | - |  |
| Balance, June 30, 2009 | $\$ 588,058$ | $\$ 383,406$ | $\$ 971,464$ |  |
|  |  |  |  |  |
| Balance, December 31, 2009 | Leather Factory | Tandy Leather | Total |  |
| Acquisitions and adjustments | $\$ 600,417$ | $\$ 383,406$ | $\$ 983,823$ |  |
| Foreign exchange gain (loss) | $(1,706)$ | - | - | $(1,706)$ |
| Impairments | - | - | - |  |
| Balance, June 30, 2010 | $\$ 598,711$ | $\$ 383,406$ | $\$ 982,117$ |  |

Other intangibles consist of the following:

|  | As of June 30, 2010 |  |  | As of December 31, 2009 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Gross | Accumulated Net <br> Amortization |  | Gross | Accumulated Net <br> Amortization |  |
| Trademarks, <br> Copyrights | $\$ 544,369$ | $\$ 374,045$ | $\$ 170,324$ | $\$ 544,369$ | $\$ 356,067$ | $\$ 188,302$ |
| Non-Compete <br> Agreements | 181,246 | 74,312 | 106,934 | 181,636 | 62,136 | 119,500 |
|  | $\$ 725,615$ | $\$ 448,357$ | $\$ 277,258$ | $\$ 726,005$ | $\$ 418,203$ | $\$ 307,802$ |

We recorded amortization expense of $\$ 30,312$ during the first six months of 2010 compared to $\$ 25,645$ during the first half of 2009. All of our intangible assets are subject to amortization under U.S. GAAP. Based on the current amount of intangible assets subject to amortization, the estimated amortization expense for each of the succeeding five years is as follows:

|  | Wholesale <br> Leathercraft | RetailTotal <br> Leathercraft |  |
| ---: | ---: | ---: | ---: |
| 2010 | $\$ 29,190$ | $\$ 30,337$ | $\$ 59,527$ |
| 2011 | 28,263 | 30,337 | 58,600 |
| 2012 | 7,427 | 30,337 | 37,764 |
| 2013 | - | 30,337 | 30,337 |
| 2014 | - | 30,337 | 30,337 |

Revenue Recognition. Our sales generally occur via two methods: (1) at the counter in our stores, and (2) shipment by common carrier. Sales at the counter are recorded and title passes as transactions occur. Otherwise, sales are recorded and title passes when the merchandise is shipped to the customer. Our shipping terms are FOB shipping point.

We offer an unconditional satisfaction guarantee to our customers and accept all product returns. Net sales represent gross sales less negotiated price allowances, product returns, and allowances for defective merchandise.

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Recent Accounting Pronouncements. In January 2010, the Financial Accounting Standards Board, or FASB, issued guidance titled "Improving Disclosures About Fair Value Measurements" that amends existing disclosure requirements by adding required disclosures about items transferring into and out of levels 1 and 2 in the fair value hierarchy; adding separate disclosures about purchase, sales, issuances, and settlements relative to level 3 measurements; and clarifying, among other things, the existing fair value disclosures about the level of disaggregation. Except for the separate level 3 disclosures, this guidance was effective for financial statements issued for interim or fiscal years beginning after December 15, 2009 and our adoption of it on January 1, 2010 did not have a material impact on our financial condition or results of operations. The rest of the guidance is effective for financial statements issued for interim or fiscal years beginning after December 15, 2010. Since these are disclosure requirements only, our adoption will not have a material impact on our financial condition or results of operations.

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## 2. SHORT-TERM INVESTMENTS

All current fixed maturity securities are classified as "available for sale" and are reported at carrying value, which approximates fair value. We have determined that our investment securities are available to support current operations and, accordingly, have classified such securities as current assets without regard to contractual maturities. Investments at June 30, 2010 and December 31, 2009 consisted of certificates of deposit. The contractual maturities of the certificates of deposit as of June 30, 2010 are shown below. Actual maturities may differ from the contractual maturities because debtors may have the right to call obligations with or without call penalties.

| Due within one year | $\$ 636,000$ |
| :--- | ---: |
| Due between one and five years | $1,867,593$ |
| Due between five and ten years | - |
| Due between ten and fifteen years | - |
| Due between fifteen and twenty years | - |

We measure fair value as an exit price, which is the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As a basis for considering such assumptions, accounting standards establish a three-tier value hierarchy, which prioritizes the inputs used in the valuation methodologies in measuring fair value:

Level 1 - observable inputs that reflect quoted prices (unadjusted) for identical assets or liabilities in active markets.
Level 2 - include other inputs that are directly or indirectly observable in the marketplace.

Level 3 - unobservable inputs which are supported by little or no market activity.

Classification of the financial asset or liability within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement. We classify our certificates of deposit as level 2 assets and have maintained consistency in valuation techniques during the period ended June 30, 2010.

## 3. NOTES PAYABLE AND LONG-TERM DEBT

On July 31, 2007, we entered into a Credit Agreement and Line of Credit Note with JPMorgan Chase Bank, N.A., pursuant to which the bank agreed to provide us with a credit facility of up to $\$ 5,500,000$ to facilitate our purchase of real estate consisting of a 195,000 square foot building situated on 30 acres of land located at 1900 SE Loop 820 in Fort Worth, Texas. Proceeds in the amount of $\$ 4,050,000$ were used to fund the purchase of the property. On April 30, 2008, the principal balance was rolled into a 10-year term note with a 20 -year amortization and accrues interest at a rate of $7.10 \%$ per annum.

At June 30, 2010 and December 31, 2009, the amount outstanding under the above agreement consisted of the following:

| June 30, | December 31, |
| :---: | :---: |
| 2010 | 2009 |

Credit Agreement with JPMorgan Chase Bank collateralized by real estate; payable as follows:

Line of Credit Note dated July 31, 2007, converted to a 10 -year term note on April 30, 2008; $\$ 16,875$ monthly principal payments plus interest at $7.1 \%$ per annum; matures April 30, 2018

| $3,611,250$ | $3,712,500$ |
| ---: | ---: |
| $(202,500)$ | $(202,500)$ |
| $\$ 3,408,750$ | $\$ 3,510,000$ |

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## 4. STOCK-BASED COMPENSATION

We have one stock option plan which provides for annual stock option grants to non-employee directors with an exercise price equal to the fair market value of the shares at the date of grant. 9,000 options were awarded to directors in the second quarter of 2010. These options vest and become exercisable six months from the option grant date. We had two other stock option plans from 1995 which provided for stock option grants to officers, key employees and non-employee directors. These plans expired in 2005. The expiration of the plans has no effect on the options previously granted. Options outstanding and exercisable were granted at a stock option price which was not less than the fair market value of our common stock on the date the option was granted and no option has a term in excess of ten years.

We recognized share based compensation expense of $\$ 18,388$ and $\$ 0$ for each of the quarters ended June 30, 2010 and 2009 , respectively, and $\$ 18,388$ and $\$ 2,540$ for each of the six month periods ended June 30, 2010 and 2009, respectively, as a component of operating expenses.

During the six months ended June 30, 2010 and 2009, the stock option activity under our stock option plans was as follows:

|  | Weighted Average Exercise Price | \# of shares | Weighted Average A <br> Remaining Contractual Term (in years) | Aggregate <br> Intrinsic <br> Value |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Outstanding, January 1, } \\ & 2009 \end{aligned}$ | \$2.16 | 224,700 |  |  |
| Granted |  | - - |  |  |
| Cancelled |  | - - |  |  |
| Exercised | 0.94 | 25,000 |  |  |
| $\begin{aligned} & \text { Outstanding, June } 30 \text {, } \\ & 2009 \end{aligned}$ | \$2.31 | 199,700 | 2.77 | \$247,123 |
| $\begin{aligned} & \text { Exercisable, June } 30 \text {, } \\ & 2009 \end{aligned}$ | \$2.30 | 197,700 | 2.75 | \$244,583 |
| $\begin{aligned} & \text { Outstanding, January 1, } \\ & 2010 \end{aligned}$ | \$2.33 | 197,700 |  |  |
| Granted | 5.30 | 9,000 |  |  |
| Cancelled | - | - - |  |  |
| Exercised | 1.644 | 134,700 |  |  |
| $\begin{aligned} & \text { Outstanding, June } 30 \text {, } \\ & 2010 \end{aligned}$ | \$4.27 | 72,000 | 4.23 | \$152,133 |
| $\begin{aligned} & \text { Exercisable, June } 30 \text {, } \\ & 2010 \end{aligned}$ | \$4.27 | 72,000 | 4.23 | \$152,133 |

Other information pertaining to option activity during the six month periods ended June 30, 2010 and 2010 are as follows:

| June 30, 2010 |  |  | June 30, 2009 |
| :--- | :---: | :---: | :---: |
| Weighted average grant-date fair value of stock options <br> granted | $\$ 18,388$ | N/A |  |
| Total fair value of stock options vested | N/A | N/A |  |

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Total intrinsic value of stock options exercised
\$112,343 \$14,878
The fair values of stock options granted in 2010 were estimated on the dates of grant using the Black-Scholes option pricing model with the following weighted average assumptions: risk-free interest rate of $3.50 \%$; dividend yields of $0 \%$; volatility factor of $52.6 \%$; and an expected life of the valued options of 3 years.

As of June 30, 2010 and 2009, there was no unrecognized compensation cost related to nonvested stock options.

## 5. EARNINGS PER SHARE

The following table sets forth the computation of basic and diluted earnings per share ("EPS") for the three and six months ended June 30, 2010 and 2009:

|  | Three Months Ended June 30, |  | Six Months Ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2010 | 2009 |
| Numerator: |  |  |  |  |
| Net income | \$1,061,110 | \$761,251 | \$2,009,223 | \$1,459,168 |
| Numerator for basic and diluted earnings pe share | $\text { r } 1,061,110$ | 761,251 | 2,009,223 | 1,459,168 |
| Denominator: |  |  |  |  |
| Weighted-average shares outstanding-basic | 10,191,506 | 10,673,245 | 10,164,759 | 10,650,573 |
|  |  |  |  |  |
| Effect of dilutive securities: |  |  |  |  |
| Stock options | 46,711 | 58,753 | 61,256 | 55,298 |
| Dilutive potential common shares | 46,711 | 58,753 | 61,256 | 55,298 |
| Denominator for diluted earnings per share-weighted-average shares | r 10,238,217 | 10,731,998 | 10,226,015 | 10,705,871 |
|  |  |  |  |  |
| Basic earnings per share | \$0.10 | \$0.07 | \$0.20 | \$0.14 |
| Diluted earnings per share | \$0.10 | \$0.07 | \$0.20 | \$0.14 |

The net effect of converting stock options to purchase 173,700 and 126,700 shares of common stock at exercise prices less than the average market prices has been included in the computations of diluted EPS for the quarter and six months ended June 30, 2010 and 2009, respectively.

## 6. CASH DIVIDEND

In May 2010, our Board of Directors authorized a $\$ 0.75$ per share special one-time cash dividend that was paid to shareholders of record at the close of business on June 3, 2010. We released the funds used to pay for the special one-time cash dividend on July 1, 2010 and the dividend, totaling $\$ 7.6$ million, was paid to shareholders on July 5, 2010. Our Board will determine future cash dividends after giving consideration to our then existing levels of profit and cash flow, capital requirements, current and forecasted liquidity, as well as financial and other business conditions existing at the time. We did not make any dividend payments during 2009.

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## 7. SEGMENT INFORMATION

We identify our segments based on the activities of three distinct operations:
a. Wholesale Leathercraft, which consists of a chain of wholesale stores operating under the name, The Leather Factory, located in North America;
b. Retail Leathercraft, which consists of a chain of retail stores operating under the name, Tandy Leather Company, located in North America; and
c. International Leathercraft, consists of one combination wholesale/retail store located in Northampton, United Kingdom.

Our reportable operating segments have been determined as separately identifiable business units and we measure segment earnings as operating earnings, defined as income before interest and income taxes.

> Wholesale Retail InternationalLeathercraftDiscontinuedTotal Leathercraft Leathercraft Operations

| For the quarter ended June 30, 2010 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | \$6,248,279 | \$7,706,679 | \$395,864 | \$14,350,822 |
| Gross profit | 3,904,444 | 4,573,109 | 237,413 | 8,714,966 |
| Operating earnings | 623,266 | 769,476 | 51,569 | 1,444,311 |
| Interest (expense) | $(65,615)$ | - | - | $(65,615)$ |
| Other income (expense), net | 76,813 | $(2,610)$ | 7,538 | 81,741 |
| Income before income taxes | 634,464 | 766,866 | 59,107 | 1,460,437 |
| Depreciation and amortization | 201,828 | 32,251 | 3,305 | 237,384 |
| Fixed asset additions | 130,670 | 8,969 | - | 139,639 |
| Total assets | \$39,239,711 | \$5,878,346 | \$675,839 | -\$45,793,896 |

For the quarter ended June 30,
2009

| Net sales | $\$ 6,112,421$ | $\$ 6,626,225$ | $\$ 307,852$ | $\$ 13,046,498$ |
| :--- | ---: | ---: | ---: | ---: |
| Gross profit | $3,502,921$ | $4,026,569$ | 146,551 | $7,676,041$ |
| Operating earnings | 473,527 | 646,307 | $(12,062)$ | $1,107,772$ |
| Interest (expense) | $(83,078)$ | - | - | $(83,078)$ |
| Other income (expense), net | $(7,374)$ | 1,081 | 148,711 | 142,418 |
| Income before income taxes | 383,075 | 647,388 | 136,649 | $1,167,112$ |
|  |  |  |  |  |
| Depreciation and amortization | 250,296 | 27,848 | 3,401 | 281,545 |
| Fixed asset additions | 132,139 | 32,039 | - | 164,178 |
| Total assets | $\$ 34,880,109$ | $\$ 5,499,948$ | $\$ 1,238,393$ | $\$ 172,730 \$ 41,791,180$ |

> Wholesale Retail InternationalLeathercraftDiscontinuedTotal Leathercraft Leathercraft

For the six months ended June 30,
2010

| Net sales | $\$ 12,836,083$ | $\$ 15,322,975$ | $\$ 780,302$ | $\$ 28,939,360$ |
| :--- | ---: | ---: | ---: | ---: |
| Gross profit | $7,792,346$ | $9,410,403$ | 488,813 | $17,691,562$ |

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| Operating earnings | $1,157,462$ | $1,692,214$ | 131,003 | $2,980,679$ |
| :--- | ---: | ---: | ---: | ---: |
| Interest (expense) | $(131,219)$ | - | - | $(131,219)$ |
| Other income (expense), net | 96,956 | $(524)$ | $(13,224)$ | 83,208 |
| Income before income taxes | $1,123,199$ | $1,691,690$ | 117,779 | $2,932,668$ |
| Depreciation and amortization | 399,615 | 65,035 | 6,760 | 471,410 |
| $\quad$ Fixed asset additions | 201,377 | 37,379 | - | 238,756 |
| Total assets | $\$ 39,239,711$ | $\$ 5,878,346$ | $\$ 675,839$ | $-\$ 45,793,896$ |

For the six months ended June 30,
2009

| Net sales | $\$ 12,399,122$ | $\$ 13,229,747$ | $\$ 600,724$ | $\$ 26,229,593$ |
| :--- | ---: | ---: | ---: | ---: |
| Gross profit | $7,070,844$ | $7,976,733$ | 368,910 | $15,416,487$ |
| Operating earnings | 839,774 | $1,196,475$ | 69,054 | $2,105,303$ |
| Interest expense | $(160,487)$ | - | - | $(160,487)$ |
| Other income (expense), net | 86,634 | 890 | 132,166 | 219,690 |
| Income before income taxes | 765,921 | $1,197,365$ | 201,220 | $2,164,506$ |
|  |  |  |  |  |
| Depreciation and amortization | 497,398 | 56,872 | 6,565 | 560,835 |
| $\quad$ Fixed asset additions | 385,925 | 56,477 | - | 442,402 |
| Total assets | $\$ 34,880,109$ | $\$ 5,499,948$ | $\$ 1,238,393$ | $\$ 172,730 \$ 41,791,180$ |

Net sales for geographic areas for the three and six months ended June 30, 2010 and 2009 were as follows:

| Three months ended June | 2010 | 2009 |
| :--- | ---: | ---: |
| 30, |  |  |
| United States | $\$ 12,570,039$ | $\$ 11,357,751$ |
| Canada | $1,377,127$ | $1,080,061$ |
| All other countries | 403,656 | 608,686 |
|  | $\$ 14,350,822$ | $\$ 13,046,498$ |
|  |  |  |
| Six months ended June 30, | 2010 | 2009 |
| United States | $\$ 25,183,889$ | $\$ 22,915,566$ |
| Canada | $2,721,723$ | $2,131,135$ |
| All other countries | $1,033,748$ | $1,182,892$ |
|  | $\$ 28,939,360$ | $\$ 26,229,593$ |

Geographic sales information is based on the location of the customer. No single foreign country, except for Canada, accounted for any material amount of our consolidated net sales for the three or six-month periods ended June 30, 2010 or 2009. We do not have any significant long-lived assets outside of the United States.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

## Our Business

We are the world's largest specialty retailer and wholesale distributor of leather and leathercraft related items. We market our products to our growing list of customers through company-owned retail and wholesale stores. We are a Delaware corporation, and our common stock trades on the NASDAQ under the symbol "TLF." We operate our business in three segments: Wholesale Leathercraft, which operates wholesale stores in North America under the trade name, The Leather Factory, Retail Leathercraft, which operates retail stores in North America under the trade name, Tandy Leather Company, and International Leathercraft, which operates retail and wholesale stores outside of North America under the trade name, Tandy Leather Factory. See Note 7 to the Consolidated Financial Statements for additional information concerning our segments, as well as our foreign operations.

Our Wholesale Leathercraft segment operates 30 company-owned wholesale stores in 20 states and three Canadian provinces. These stores are engaged in the wholesale distribution of leather and related items, including leatherworking tools, buckles and belt adornments, leather dyes and finishes, saddle and tack hardware, and do-it-yourself kits, to retailers, manufacturers, and end users. Our Wholesale Leathercraft segment also includes our National Account sales group.

Our Retail Leathercraft segment operates company-owned Tandy Leather Company retail stores in 35 states and six Canadian provinces. Tandy Leather, the oldest and best-known supplier of leather and related supplies used in the leathercraft industry, has been the primary leathercraft resource for decades. Tandy Leather's products include quality tools, leather, accessories, kits and teaching materials. In 2002, we began expanding Tandy Leather's industry presence by opening retail stores. As of August 1, 2010, we were operating 76 Tandy Leather retail stores located throughout the United States and Canada.

Our International Leathercraft segment operates one company-owned store in Northampton, United Kingdom. The store, which opened in February 2008, operates as a combination retail and wholesale store.

## Critical Accounting Policies

A description of our critical accounting policies appears in Item 7 "Management's Discussions and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2009.

## Forward-Looking Statements

Certain statements contained in this report and other materials we file with the Securities and Exchange Commission, as well as information included in oral statements or other written statements made or to be made by us, other than statements of historical fact, are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements generally are accompanied by words such as "may," "will," "could," "should," "anticipate," "believe," "budgeted," "intend," "plan," "project," "potential," "estimate," "continue," or "future" variations thereof or other similar statements. Th certain important risks that could cause results to differ materially from those anticipated by some of the forward-looking statements. Some, but not all, of the important risks, including those described below, could cause actual results to differ materially from those suggested by the forward-looking statements. Please refer also to our annual report on Form 10-K for fiscal year ended December 31, 2009 for additional information concerning these and other uncertainties that could negatively impact the Company.

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$\emptyset$ We believe that a rise in oil and natural gas prices will increase the costs of the goods that we sell, including the costs of shipping those goods from the manufacturer to our stores and customers.

Various oils used to manufacture certain leather and leathercrafts are derived from petroleum and natural gas. Also, the carriers who transport our goods rely on petroleum-based fuels to power their ships, trucks and trains. They are likely to pass any incurred cost increases on to us. We are unsure how much of this increase we will be able to pass on to our customers.
$\emptyset$ Continued weakness in the economy in the United States, as well as abroad, may cause our sales to decrease or not to increase or adversely affect the prices charged for our products. Furthermore, negative trends in general consumer-spending levels, including the impact of the availability and level of consumer debt and levels of consumer confidence could adversely affect our sales.

General economic factors that are beyond our control impact our forecasts and actual performance. These factors include interest rates, recession, inflation, deflation, consumer credit availability, consumer debt levels, tax rates and policy, unemployment trends and other matters that influence consumer confidence and spending.

We assume no obligation to update or otherwise revise our forward-looking statements even if experience or future changes make it clear that any projected results, express or implied, will not be realized.

## Results of Operations

Three Months Ended June 30, 2010 and 2009

The following tables present selected financial data of each of our three segments for the quarters ended June 30, 2010 and 2009.

|  | Quarter Ended June 30, 2010 |  | Quarter Ended June 30, 2009 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Sales | Operating Income | Sales | Operating Income |
| Wholesale Leathercraft | \$6,248,279 | \$623,266 | \$6,112,421 | \$473,527 |
| Retail Leathercraft | 7,706,679 | 769,476 | 6,626,225 | 646,307 |
| International Leathercraft | 395,864 | 51,569 | 307,852 | $(12,062)$ |
| Total Operations | \$14,350,822 | \$1,444,311 | \$13,046,498 | \$1,107,772 |

Consolidated net sales for the quarter ended June 30,2010 increased $\$ 1.3$ million or $10 \%$, compared to the same period in 2009. Retail Leathercraft contributed the largest sales increase of $\$ 1.1$ million, followed first by Wholesale Leathercraft reporting an increase of $\$ 136,000$ and second by International Leathercraft reporting an increase of $\$ 88,000$. Operating income on a consolidated basis for the quarter ended June 30, 2010 was up $30 \%$ or $\$ 336,000$ over the second quarter of 2009.

The following table shows in comparative form our consolidated net income for the second quarters of 2010 and 2009:

|  | 2010 | 2009 | \% Change |
| :---: | :---: | :---: | :---: |
| Net income | $\$ 1,061,110$ | $\$ 761,251$ | $39.4 \%$ |

All segments were profitable and contributed to our consolidated net income. Additional information appears below for each segment.

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Wholesale Leathercraft
Our Wholesale Leathercraft operation consists of 30 wholesale stores and our National Account group. The following table presents the combined sales mix by customer categories for the quarters ended June 30, 2010 and 2009:

|  | Quarter ended |  |
| :--- | ---: | ---: |
| Customer Group | $06 / 30 / 10$ | $06 / 30 / 09$ |
| RETAIL (end users, consumers, individuals) | $30 \%$ | $27 \%$ |
| INSTITUTION (prisons, prisoners, hospitals, schools, youth <br> organizations, etc.) | $7 \%$ | $8 \%$ |
| WHOLESALE (resellers \& distributors, saddle \& tack shops, | $42 \%$ | $43 \%$ |
| authorized dealers, etc.) | $8 \%$ | $8 \%$ |
| MANUFACTURERS | $13 \%$ | $14 \%$ |
| NATIONAL ACCOUNTS | $100 \%$ | $100 \%$ |

Net sales were up $2 \%$ for the second quarter of 2010 as follows:

|  | Quarter <br> Ended 06/30/10 | Quarter <br> Ended 06/30/09 | \$ change | $\%$ |
| :--- | ---: | ---: | ---: | ---: |
| change |  |  |  |  |

Our same store sales increased $4.5 \%$ in the second quarter of 2010, as compared with the same period in 2009. Compared to the second quarter of 2009, we achieved sales increases in our retail and manufacturers customer categories, which were offset somewhat by decreases in our wholesale customer category. We believe the small business customer continues to struggle in the current economy, which is reflected in our sales by customer categories. Sales to our national account customers were down $13 \%$ for the quarter, compared to the same quarter last year. The sales decline was due to a change in placement with some customers, and changes in customers' buying patterns to a just-in-time stocking process. Our sales to these customers will depend on products we develop specifically for this group and the level of inventory we are willing to house in anticipation of orders. Therefore, it is possible we will experience further sales declines to our National Account group if the product we stock is not what these customers want to purchase. Our primary focus is on sales through our stores, rather than National Accounts, as we believe our stores represent the greatest potential for continued and consistent sales growth.

Operating income for Wholesale Leathercraft during the quarter ended June 30, 2010 increased by $\$ 150,000$ from the comparative 2009 quarter, an increase of $32 \%$. Operating expenses as a percentage of sales were $52.5 \%$, up $\$ 251,000$ from the second quarter of 2009. The largest expense increase was in Manager Bonuses, up $\$ 100,000$ due to the increase in profits generated at the stores. Legal fees increased $\$ 90,000$ for registrations of foreign trademarks. Freight out, which is the cost to ship product to customers, was up $\$ 26,000$, due to the increase in sales at the stores. Finally, Employee Benefits, specifically medical benefit costs, increased \$70,000.

## Retail Leathercraft

Our Retail Leathercraft operation consists of 76 Tandy Leather retail stores at June 30, 2010, compared to 75 stores at June 30, 2009. Net sales were up $16 \%$ for the second quarter of 2010 over the same quarter last year. A store is categorized as "new" until it is operating for the full comparable period in the prior year.

## \# Stores

|  |  | Qtr Ended 06/30/10 | Qtr Ended 06/30/09 | \$ Incr <br> (Decr) | \% Incr <br> (Decr) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Same (existing) store sales | 74 | \$7,588,880 | \$6,624,026 | \$964,854 | 14.6\% |
| New store sales | 2 | 117,799 | 2,199 | 115,600 | N/A |
| Total sales | 76 | \$7,706,679 | \$6,626,225 | 1,080,454 | 16.3\% |

The following table presents sales mix by customer categories for the quarters ended June 30, 2010 and 2009 for our Retail Leathercraft operation:

|  | Quarter Ended |  |
| :--- | :---: | ---: |
| Customer Group | $06 / 30 / 10$ | $06 / 30 / 09$ |
| RETAIL (end users, consumers, individuals) | $63 \%$ | $60 \%$ |
| INSTITUTION (prisons, prisoners, hospitals, schools, youth <br> organizations, etc.) | $8 \%$ | $11 \%$ |
| WHOLESALE (resellers \& distributors, saddle \& tack shops, <br> authorized dealers, etc.) | $28 \%$ | $28 \%$ |
| NATIONAL ACCOUNTS  <br> MANUFACTURERS  <br>  $1 \%$$\quad 100 \%$ | 10 |  |

The retail stores averaged approximately $\$ 33,000$ in sales per month for the second quarter of 2010 .

Sales to each customer group increased slightly over the second quarter of 2009, except for the Institution group. Operating income increased $\$ 123,000$, or $19 \%$, from the comparative 2009 quarter. Operating income as a percentage of sales also increased from $9.8 \%$ in the second quarter of 2009 to $10.0 \%$ in the second quarter of 2010. Our gross profit margin slipped from $60.8 \%$ to $59.3 \%$. Operating expenses as a percentage of sales decreased from $51.0 \%$ to $49.4 \%$ as sales grew at a faster rate than that of expenses during the quarter. Operating expenses increased $\$ 423,000$ over the second quarter of 2009. The new store opened in June 2009 accounted for additional operating expenses of $\$ 30,000$. Employee compensation increased $\$ 107,000$. Manager bonuses increased $\$ 73,000$ due to higher profits at the stores. In addition, advertising expenses increased $\$ 73,000$. Freight out and credit card fees increased $\$ 45,000$ and $\$ 23,000$, respectively, due to increased sales.

International Leathercraft
Consisting of one store located in the UK, this division's sales totaled $\$ 396,000$ for the second quarter of 2010, compared to $\$ 308,000$ in the second quarter of 2009 , an improvement of $29 \%$. Gross profit margin increased $10 \%$ from the second quarter of 2009 due to the impact of the conversion rate on the selling prices in our UK store. We determine UK selling prices taking into consideration the currency conversion between the U.S. dollar and the Great Britain pound. Even so, our UK store generates higher profit margins than that of a comparable U.S. store due to a beneficial product mix, selling more higher margin tools and supplies and less lower margin leather. Operating expenses totaled $\$ 186,000$ in the second quarter of 2010 , up from $\$ 159,000$ in the second quarter of 2009 for our UK store. Advertising expense is this division's largest expense, followed by employee compensation, shipping costs to customers, and rent.

## Other Expenses

We paid $\$ 66,000$ in interest expense in the second quarter of 2010 on our bank debt, which is related to our building purchase, compared to $\$ 84,000$ in interest expense in the second quarter last year. We earned $\$ 23,000$ in interest income during the second quarter of 2010, down from last year's second quarter interest income earned of $\$ 32,000$. We recorded $\$ 18,000$ in income during the second quarter of 2010 related to currency fluctuations from our

Canadian and UK operations. Comparatively, in the second quarter of 2009, we recorded income of \$78,000 for currency fluctuations.

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Six Months Ended June 30, 2010 and 2009
The following table presents selected financial data of each of our three segments for the six months ended June 30, 2010 and 2009:

|  | Six Months Ended June 30, 2010 |  | Six Months Ended June 30, 2009 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Sales | Operating Income | Sales | Operating Income |
| Wholesale Leathercraft | \$12,836,083 | \$1,157,462 | \$12,399,122 | \$839,774 |
| Retail Leathercraft | 15,322,975 | 1,692,214 | 13,229,747 | 1,196,475 |
| International Leathercraft | 780,302 | 131,003 | 600,724 | 69,054 |
| Total Operations | \$28,939,360 | \$2,980,679 | \$26,229,593 | \$2,105,303 |

Consolidated net sales for the six months ended June 30, 2010 were up $10 \%$, increasing $\$ 2.7$ million, compared to the same period in 2009. All three reporting segments contributed to the sales increase. Retail Leathercraft contributed the largest sales increase of $\$ 2.1$ million, followed by Wholesale Leathercraft reporting an increase of $\$ 437,000$ and International Leathercraft reporting an increase of $\$ 180,000$. Operating income on a consolidated basis for the six months ended June 30, 2010 increased $41.6 \%$ or $\$ 875,000$ compared to the first half of 2009.

The following table shows in comparative form our consolidated net income for the first half of 2010 and 2009:

|  | 2010 | 2009 |  |
| :--- | :---: | :---: | :---: | \% change

Wholesale Leathercraft
Net sales increased 3.5\%, or $\$ 437,000$, for the first half of 2010 as follows:

|  | Six Months <br> Ended 06/30/10 | Six Months <br> Ended <br> $06 / 30 / 09$ | \$ Change | \% Change |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| Same store sales (30) | $\$ 11,351,406$ | $\$ 10,741,997$ | $\$ 609,409$ | $5.6 \%$ |
| National account group | $1,484,677$ | $1,657,125$ | $(172,448)$ | $(10.4 \%)$ |
|  | $\$ 12,836,083$ | $\$ 12,399,122$ | $\$ 436,961$ | $3.5 \%$ |

The following table presents the combined sales mix by customer categories for the six months ended June 30, 2010 and 2009:

|  | Six Months Ended |  |
| :--- | ---: | ---: |
| Customer Group | $06 / 30 / 10$ | $06 / 30 / 09$ |
| RETAIL (end users, consumers, individuals) | $31 \%$ | $30 \%$ |
| INSTITUTION (prisons, prisoners, hospitals, schools, youth | $7 \%$ | $7 \%$ |
| organizations, etc.) <br> WHOLESALE (resellers \& distributors, saddle \& tack shops, | $41 \%$ | $41 \%$ |
| authorized dealers, etc.) | $7 \%$ | $7 \%$ |
| MANUFACTURERS | $14 \%$ | $15 \%$ |
| NATIONAL ACCOUNTS | $100 \%$ | $100 \%$ |

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Operating income for Wholesale Leathercraft for the first half of 2010 increased by $\$ 318,000$ from the comparative 2009 period, an improvement of $37.8 \%$. Compared to the first six months of 2009 , operating expenses increased $\$ 404,000$ for the first half of 2010 , increasing as a percentage of sales from $50.3 \%$ to $51.7 \%$.

Retail Leathercraft
Net sales were up $15.8 \%$ for the first half of 2010 over the same period last year.

|  | \# Stores | $\begin{aligned} & \text { Six Months } \\ & \text { Ended } \\ & 06 / 30 / 10 \end{aligned}$ | Six Months Ended 06/30/09 | \$ Incr (Decr) | \% Incr (Decr) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Same (existing) store sales | 74 | \$15,116,515 | \$13,227,54 | \$1,888,967 | 14.3\% |
| New store sales | 2 | 206,460 | 2,199 | 204,261 | N/A |
| Total sales | 76 | \$15,322,975 | \$13,229,747 | \$2,093,228 | 15.8\% |

The following table presents sales mix by customer categories for the six months ended June 30, 2010 and 2009 for our Retail Leathercraft operation:

|  | Six Months Ended |  |
| :--- | :---: | ---: |
| Customer Group | $06 / 30 / 10$ | $06 / 30 / 09$ |
| RETAIL (end users, consumers, individuals) | $64 \%$ | $63 \%$ |
| INSTITUTION (prisons, prisoners, hospitals, schools, youth <br> organizations, etc.) | $7 \%$ | $9 \%$ |
| WHOLESALE (resellers \& distributors, saddle \& tack shops, <br> authorized dealers, etc.) | $28 \%$ | $27 \%$ |
| NATIONAL ACCOUNTS |  |  |
| MANUFACTURERS | $1 \%$ | - |
|  | $100 \%$ | $100 \%$ |

The retail stores averaged approximately $\$ 33,000$ in sales per month for the first half of 2010.
Operating income for the first six months of 2010 increased $\$ 496,000$ from the comparative 2009, improving as a percentage of sales from $9.0 \%$ in the first half of 2009 to $11.0 \%$ in the first half of 2010. Gross margin improved from $60.3 \%$ to $61.4 \%$. Operating expenses decreased as a percentage of sales from $51.3 \%$ during the first half of 2009 to $50.4 \%$ during the first half of 2010 , indicating that sales grew faster than expenses.

## International Leathercraft

Sales totaled $\$ 780,000$ for the first six months of 2010 , an increase of $30 \%$ from sales of $\$ 601,000$ in the first six months of 2009. These sales were generated from our one store located in the UK, which opened in February 2008. Gross profit margin was $62.6 \%$ for the first half of 2009 , an improvement over the 2009 comparable period's gross profit margin of $61.4 \%$. Fiscal 2010 year-to-date operating expenses totaled $\$ 358,000$ compared to 2009 year-to-date operating expenses of $\$ 300,000$, an increase of $\$ 58,000$ or $19 \%$. Operating income in 2010 totaled $\$ 131,000$ compared to $\$ 69,000$ in 2009 , an improvement of $90 \%$.

## Other Expenses

We paid $\$ 131,000$ in interest expense in the first six months of 2010 on our debt related to our building purchase compared to $\$ 160,000$ in interest expense in the first half of 2009 . We earned $\$ 58,000$ in interest income in the six months ended June 30, 2010, down from last year's interest income of $\$ 61,000$, due to a decline in interest rates earned on our cash investments. We recorded $\$ 74,000$ in expense during the six months ended June 30, 2010 for currency
fluctuations from our Canadian and UK operations. Comparatively, in the first half of 2009, we recorded income of $\$ 107,000$ for currency fluctuations.

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Capital Resources, Liquidity and Financial Condition
On our consolidated balance sheet, total assets increased from $\$ 43.3$ million at fiscal year-end 2009 to $\$ 45.8$ million at June 30, 2010. The increase in inventory and other current assets accounted for the increase. Total stockholders' equity decreased from $\$ 33.3$ million at December 31, 2009 to $\$ 27.8$ million at June 30, 2010. The decrease was attributable to the special, one-time dividend of $\$ 7.6$ million that was approved by our Board of Directors in May, partially offset by the earnings in the first half of this year. Our current ratio fell from 5.6 at December 31, 2009 to 2.5 at June 30, 2010 due to the accrued dividend that was paid on July 5, 2010.

Our investment in inventory increased by $\$ 1.2$ million at June 30, 2010 from year-end 2009 levels. We continue to closely manage our inventory levels to follow our sales trends. Inventory turnover decreased slightly to an annualized rate of 3.31 times during the first half of 2010, from 3.34 times for the first half of 2009. Inventory turnover was 3.34 times for all of 2009. We compute our inventory turns as sales divided by average inventory. At the end of the second quarter of 2010, our total inventory on hand was within $5 \%$ of our internal targets for optimal inventory levels. We will be closely monitoring our inventory during the remainder of the year in order to maintain a sufficient inventory to support the stores' needs.

Trade accounts receivable were $\$ 1.4$ million at June 30 , 2010, up $\$ 190,000$ from $\$ 1.2$ million at year-end 2009. The average days to collect accounts receivable for the first half of 2010 were 42.4 days, down from 43.4 days for the first half of 2009. We continue to maintain a tight credit policy given the current economic environment and are closely monitoring our customers with open accounts to ensure collectability of the accounts.

Accounts payable increased $\$ 517,000$ to $\$ 1.7$ million at the end of the June 2010, as a result of an increase in purchases and an intentional slowdown of payments to vendors, taking full advantage of the payment terms. Accrued expenses and other liabilities increased $\$ 383,000$, the majority of which represented an increase in inventory in transit to us at June 30, 2010 compared to December 31, 2009, and the accrual of property taxes, most of which is paid in the fourth quarter each year.

During the first half of 2010, cash flow provided by operating activities was $\$ 368,000$. Net income accounted for the majority of the cash provided, offset by the increase in inventory and other current assets. Cash flow provided by investing activities totaled $\$ 2.3$ million, consisting of $\$ 2.5$ million in net certificate of deposit sales or maturities, offset by $\$ 239,000$ in fixed asset purchases. Cash flow provided by financing activities totaled $\$ 57,000$, consisting of proceeds from employee stock option exercises, offset by payments on our building debt.

We expect to fund our operating and liquidity needs as well as future expansion of the domestic retail and international stores from a combination of current cash balances and internally generated funds.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.
For disclosures about market risk affecting us, see Item 7A "Quantitative and Qualitative Disclosures About Market Risk" in our Annual Report on Form 10-K for fiscal year ended December 31, 2009. Our exposure to market risks has not changed significantly since December 31, 2009.

Item 4. Controls and Procedures.

## Evaluation of Disclosure Controls and Procedures

Our management team, under the supervision and with the participation of our principal executive officer and our principal financial officer, evaluated the effectiveness of the design and operation of our disclosure controls and

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procedures as such term is defined under Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended, as of the last day of the fiscal period covered by this report, June 30, 2010. The term disclosure controls and procedures means our controls and other procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is accumulated and communicated to management, including our principal executive and principal financial officer, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. Based on this evaluation, our principal executive officer and our principal financial officer concluded that, as of June 30, 2010, our disclosure controls and procedures were effective at a reasonable assurance level.

## Changes in Internal Control Over Financial Reporting

There have been no changes in our internal control over financial reporting during the fiscal quarter ended June 30, 2010 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds
As the following table indicates, we made no purchases of our common stock during the quarter ended June 30, 2010 ,as the prevailing market prices were above our maximum purchase price:

## ISSUER PURCHASES OF EQUITY SECURITIES

| Period | (a) Total Number of <br> Shares Purchased | (b) Average Price Paid per Share | (c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | (d) Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plans or Programs |
| :---: | :---: | :---: | :---: | :---: |
| April 1 - April 30 | - | - | - | 962,000 |
| May 1 - May 31 | - | - | - | 962,000 |
| June 1 - June 30 | - | - | - | 962,000 |
| Total | - | - | - | 962,000 |

(1) Represents shares that we may purchase through a stock repurchase program permitting us to repurchase up to one million shares of our common stock at prevailing market prices not to exceed $\$ 3.70$ per share. We announced the program on December 9, 2009, such program replacing our previous stock repurchase program which permitted us, on the date of its termination, to repurchase up to 974,773 shares of our common stock at prevailing prices not to exceed $\$ 2.85$ per share. Purchases under the program commenced on December 9, 2009 and will terminate on December 10, 2010.

Item 4. Submission of Matters to a Vote of Security Holders.
We held our Annual Meeting of Stockholders on May 18, 2010. At the meeting, stockholders elected seven directors to serve for the ensuing year. Out of the $10,141,522$ eligible votes, $7,503,586$ were cast at the meeting either by proxies solicited in accordance with Regulation 14A under the Securities Act of 1934, or by security voting in person. The tabulation of votes of the matters submitted to a vote of security holders is set forth below:

To elect members of the Board of Directors:

|  | For | Against | Abstaining | Broker Non-Votes |
| :--- | ---: | ---: | ---: | ---: |
| Shannon L. Greene | $7,496,139$ | 6,057 | 1,390 | - |
| T. Field Lange | $7,432,853$ | 69,043 | 1,690 | - |
| Joseph R. Mannes | $7,493,565$ | 8,331 | 1,690 | - |
| L. Edward Martin III | $7,436,027$ | 65,878 | 1,681 | - |
| Michael A. Nery | $6,093,680$ | $1,381,556$ | 28,350 | - |
| Jon Thompson | $7,494,446$ | 8,245 | 895 | - |
| Wray Thompson | $7,266,029$ | 235,817 | 1,740 | - |

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## Item 6. Exhibits

Exhibit Description
Number
3.1 Certificate of Incorporation of The Leather Factory, Inc., and Certificate of Amendment to Certificate of Incorporation of The Leather Factory, Inc. filed as Exhibit 3.1 to Form 10-Q filed by Tandy Leather Factory, Inc. with the Securities and Exchange Commission on August 12, 2005 and incorporated by reference herein.
3.2 Bylaws of The Leather Factory, Inc., filed as Exhibit 3.5 to the Current Report on Form 8-K (Commission File No. 001-12368) filed by Tandy Leather Factory, Inc (f/k/a The Leather Factory, Inc.) with the Securities and Exchange Commission on July 14, 2004 and incorporated by reference herein.
10.1 Consulting Agreement, dated January 1, 2010, by and between Tandy Leather Factory, Inc. and J. Wray Thompson, filed as Exhibit 10.1 to Form 8-K filed by Tandy Leather Factory, Inc. with the Securities and Exchange Commission on January 5, 2010 and incorporated by reference herein.
*31.1 13a-14(a) Certification by Jon Thompson, Chief Executive Officer and President.
*31.2 13a-14(a) Certification by Shannon Greene, Chief Financial Officer and Treasurer.
*32.1 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
*Filed herewith.

## SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TANDY LEATHER FACTORY, INC.
(Registrant)

Date: August 16, 2010

Date: August 16, 2010

By: /s/ Jon Thompson
Jon Thompson
Chief Executive Officer and President

By: /s/ Shannon L. Greene<br>Shannon L. Greene<br>Chief Financial Officer and Treasurer (Chief Accounting<br>Officer)

