KEMET CORP Form 10-Q August 03, 2016 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 10-Q (Mark One)

 \circ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2016

or

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number: 001-15491

KEMET CORPORATION

(Exact name of registrant as specified in its charter)

DELAWARE 57-0923789

(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

2835 KEMET WAY, SIMPSONVILLE, SOUTH CAROLINA 29681

(Address of principal executive offices, zip code)

(864) 963-6300

(Registrant's telephone number, including area code)

Former name, former address and former fiscal year, if changed since last report: N/A

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES ý NO o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES ý NO o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer o Accelerated filer x

Non-accelerated filer o Smaller reporting company o

(Do not check if a smaller reporting company) Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). o YES \circ NO

The number of shares outstanding of the registrant's common stock, par value \$0.01 per share, as of July 29, 2016 was 46,237,429.

Table of Contents

KEMET CORPORATION AND SUBSIDIARIES

Form 10-Q for the Quarter ended June 30, 2016

INDEX

	Page
PART I FINANCIAL INFORMATION	
Item 1. Financial Statements	
Condensed Consolidated Balance Sheets at June 30, 2016 and March 31, 2016	<u>3</u>
Condensed Consolidated Statements of Operations for the Three-Month Periods Ended June 30, 2016 and June 30, 2015	4
Condensed Consolidated Statements of Comprehensive Income (Loss) for the Three-Month Periods Ended June 30, 2016 and June 30, 2015	<u>5</u>
Condensed Consolidated Statements of Cash Flows for the Three-Month Periods Ended June 30, 2016 and June 30, 2015	<u>6</u>
Notes to the Condensed Consolidated Financial Statements	7
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>29</u>
Item 3. Quantitative and Qualitative Disclosures About Market Risk	<u>44</u>
Item 4. Controls and Procedures	<u>44</u>
PART II OTHER INFORMATION	
Item 1. Legal Proceedings	<u>45</u>
Item 1A. Risk Factors	<u>45</u>
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	<u>45</u>
Item 3. Defaults Upon Senior Securities	<u>45</u>
Item 4. Mine Safety Disclosures	<u>45</u>
Item 5. Other Information	<u>45</u>
Item 6. Exhibits	<u>45</u>
Exhibit 10.1 Exhibit 10.2 Exhibit 31.1 Exhibit 31.2	

Exhibit 32.1

Exhibit 32.2

Exhibit 99.1

Exhibit 99.2

Exhibit 101

Table of Contents

PART I - FINANCIAL INFORMATION

Item 1 - Financial Statements

KEMET CORPORATION AND SUBSIDIARIES

Condensed Consolidated Balance Sheets (Amounts in thousands, except per share data)

(Unaudited)

	June 30, 2016	March 31, 2016
ASSETS		
Current assets:		
Cash and cash equivalents	\$52,938	\$65,004
Accounts receivable, net	89,085	93,168
Inventories, net	167,916	168,879
Prepaid expenses and other	30,925	25,496
Total current assets	340,864	352,547
Property, plant and equipment, net of accumulated depreciation of \$816,331 and \$815,338 as or	f 231,688	241,839
June 30, 2016 and March 31, 2016, respectively	231,000	241,839
Goodwill	40,294	40,294
Intangible assets, net	32,613	33,301
Investment in NEC TOKIN	15,172	20,334
Deferred income taxes	7,605	8,397
Other assets	2,744	3,068
Total assets	\$670,980	\$699,780
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Current portion of long-term debt	\$ —	\$2,000
Accounts payable	66,825	70,981
Accrued expenses	41,898	50,320
Income taxes payable	216	453
Total current liabilities	108,939	123,754
Long-term debt, less current portion	385,968	385,833
Other non-current obligations	84,694	74,892
Deferred income taxes	2,984	2,820
Stockholders' equity:		
Preferred stock, par value \$0.01, authorized 10,000 shares, none issued	_	_
Common stock, par value \$0.01, authorized 175,000 shares, issued 46,508 shares at June 30,	465	465
2016 and March 31, 2016	403	403
Additional paid-in capital	444,772	452,821
Retained deficit	(311,845)	(299,510)
Accumulated other comprehensive income	(43,939)	(31,425)
Treasury stock, at cost (271 and 611 shares at June 30, 2016 and March 31, 2016, respectively)	(1,058)	(9,870)
Total stockholders' equity	88,395	112,481
Total liabilities and stockholders' equity	\$670,980	\$699,780

See accompanying notes to the unaudited condensed consolidated financial statements.

Table of Contents

KEMET CORPORATION AND SUBSIDIARIES

Condensed Consolidated Statements of Operations (Amounts in thousands, except per share data) (Unaudited)

	Quarters E	nded	
	June 30,	2015	
Nisk and an	2016	2015	`
Net sales	\$184,935	\$187,590)
Operating costs and expenses:	140 410	1 47 077	
Cost of sales	142,412	147,877	
Selling, general and administrative expenses	25,914	30,430	
Research and development	6,932	6,274	
Restructuring charges	688	1,824	\
Net (gain) loss on sales and disposals of assets	91)
Total operating costs and expenses	176,037	186,347	
Operating income (loss)	8,898	1,243	
Non-operating (income) expense:	(2	(2	,
Interest income)
Interest expense	9,923	10,013	
Change in value of NEC TOKIN option	12,000	29,200	
Other (income) expense, net	(2,394)	916	
Income (loss) from continuing operations before income taxes and equity income (loss) from NEC TOKIN	(10,628)	(38,883)
Income tax expense (benefit)	1,800	(248)
Income (loss) from continuing operations before equity income (loss) from NEC TOKIN	*	(38,635	
Equity income (loss) from NEC TOKIN	223	1,585	
Net income (loss)	\$(12,205)	,)
Net income (loss) per basic and diluted share	\$(0.26)	\$(0.81)
Weighted-average shares outstanding:			
Basic	46,349	45,552	
Diluted	46,349	45,552	
See accompanying notes to the unaudited condensed consolidated financial statements.			
see accompanying notes to the unaudited condensed consolidated imancial statements.			
4			

Table of Contents

KEMET CORPORATION AND SUBSIDIARIES

Condensed Consolidated Statements of Comprehensive Income (Loss) (Amounts in thousands) (Unaudited)

	Quarters	Ended	
	June 30,		
	2016	2015	
Net income (loss)	\$(12,205	5) \$(37,05	50)
Other comprehensive income (loss):			
Foreign currency translation gains (losses)	(6,386) 5,865	
Defined benefit pension plans, net of tax impact	163	167	
Post-retirement plan adjustments	(42) (40)
Equity interest in NEC TOKIN's other comprehensive income (loss)	(5,384) (932)
Foreign exchange contracts	(865) (2,947)
Other comprehensive income (loss)	(12,514) 2,113	
Total comprehensive income (loss)	\$(24,719	9) \$(34,93	37)

See accompanying notes to the unaudited condensed consolidated financial statements.

Table of Contents

KEMET CORPORATION AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows (Amounts in thousands)

(Unaudited)

	Quarters 30,	E	nded Jun	e
	2016		2015	
Net income (loss)	\$(12,205	()	\$(37,050	(C
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities	:			
Depreciation and amortization	9,436		9,917	
Equity (income) loss from NEC TOKIN	(223)	(1,585)
Non-cash debt and financing costs	190		220	
Stock-based compensation expense	1,228		1,279	
Change in value of NEC TOKIN option	12,000		29,200	
Net (gain) loss on sales and disposals of assets	91		(58)
Pension and other post-retirement benefits	709		127	
Change in deferred income taxes	1,294		(934)
Change in operating assets	(2,357)	(20,201)
Change in operating liabilities	(13,088)	(2,673)
Other	(111)	234	
Net cash provided by (used in) operating activities	(3,036)	(21,524)
Investing activities:				
Capital expenditures	(6,167)	(5,773)
Acquisitions, net of cash received			(2,892)
Net cash provided by (used in) investing activities	(6,167)	(8,665)
Financing activities:				
Proceeds from revolving line of credit			8,000	
Payments on revolving line of credit			(2,500)
Payments on long-term debt	(1,870)	(481)
Purchase of treasury stock	(595)	(544)
Net cash provided by (used in) financing activities	(2,465)	4,475	
Net increase (decrease) in cash and cash equivalents	(11,668)	(25,714)
Effect of foreign currency fluctuations on cash	(398)	411	
Cash and cash equivalents at beginning of fiscal period	65,004		56,362	
Cash and cash equivalents at end of fiscal period	\$52,938		\$31,059	

See accompanying notes to the unaudited condensed consolidated financial statements.

Table of Contents

Notes to Condensed Consolidated Financial Statements (Unaudited)

Note 1. Basis of Financial Statement Presentation

The condensed consolidated financial statements contained herein are unaudited and have been prepared from the books and records of KEMET Corporation and its subsidiaries ("KEMET" or the "Company"). In the opinion of management, the condensed consolidated financial statements reflect all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the results for the interim periods. The condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q, and therefore, do not include all information and footnotes necessary for a complete presentation of financial position, results of operations, and cash flows in conformity with U.S. generally accepted accounting principles ("U.S. GAAP"). Although the Company believes the disclosures are adequate to make the information presented not misleading, it is suggested that these condensed consolidated financial statements be read in conjunction with the audited financial statements and notes thereto included in the Company's Form 10-K for the fiscal year ended March 31, 2016 (the "Company's 2016 Annual Report").

The accompanying condensed consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. In consolidation, all significant intercompany amounts and transactions have been eliminated. Certain prior year amounts have been reclassified to conform to current year presentation. Net sales and operating results for the quarter ended June 30, 2016 are not necessarily indicative of the results to be expected for the full year.

The Company's significant accounting policies are presented in the Company's 2016 Annual Report.

Use of Estimates and Assumptions

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates, assumptions, and judgments based on historical data and other assumptions that management believes are reasonable. These estimates and assumptions affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements. In addition, they affect the reported amounts of revenues and expenses during the reporting period.

The Company's judgments are based on management's assessment as to the effect certain estimates, assumptions, or future trends or events may have on the financial condition and results of operations reported in the unaudited condensed consolidated financial statements. It is important that readers of these unaudited financial statements understand that actual results could differ from these estimates, assumptions, and judgments.

Recently Issued Accounting Pronouncements

New accounting standards adopted/issued

In March 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2016-09, Compensation-Stock Compensation. This guidance changes several aspects of the accounting for share-based payment award transactions, including: (1) Accounting and Cash Flow Classification for Excess Tax Benefits and Deficiencies, (2) Forfeitures, and (3) Tax Withholding Requirements and Cash Flow Classification. This ASU is effective for fiscal years and interim periods within those years beginning after December 15, 2016. Early application is permitted, and KEMET adopted ASU No. 2016-09 as of April 1, 2016. The Company elected to discontinue estimating forfeitures that are expected to occur and recorded a cumulative effect adjustment to retained

earnings for \$130,000 as of April 1, 2016. There was no cumulative adjustment related to the excess tax benefits as the Company did not have an additional paid in capital pool of excess tax benefits. The adoption did not have a significant impact to the Company's consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, Leases. The ASU requires lessees to recognize a right-of-use asset and a lease liability for virtually all of their leases (other than short-term leases). The guidance is to be applied using a modified retrospective approach at the beginning of the earliest comparative period in the financial statements. This ASU is effective for fiscal years and interim periods within those years beginning after December 15, 2018. Early application is permitted. The Company is currently in the process of assessing the impact the adoption of this guidance will have on the Company's consolidated financial statements.

In July 2015, the FASB issued ASU No. 2015-11, Simplifying the Measurement of Inventory. The ASU requires an entity that uses first-in, first-out or average cost to measure its inventory at the lower of cost or net realizable value. Net

Table of Contents

realizable value is the estimated selling price in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. ASU 2015-11 was effective for interim and annual reporting periods beginning April 1, 2016. The adoption of ASU 2015-11 did not materially impact the Company's operating results and financial position.

In April 2015, the FASB issued ASU No. 2015-03, Interest - Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs. The ASU specifies that debt issuance costs related to a note shall be reported in the balance sheet as a direct reduction from the face amount of the note. In August 2015, the FASB issued ASU No. 2015-15, Interest - Imputation of Interest (Subtopic 835-30) - Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements, which clarifies the treatment of debt issuance costs associated with line-of-credit arrangements that were not specifically addressed in ASU 2015-03. ASU 2015-15 states that entities may elect to continue to treat debt issuance costs associated with lines of credit as an asset, consistent with current treatment. The Company adopted these ASUs in the first quarter of 2017. The ASUs did not impact the Company's results of operations or liquidity. The balance sheet as of March 31, 2016 has been adjusted to reflect retrospective application of the new accounting guidance as follows (amounts in thousands):

	As Previously Reported	Retrospective Adjustment	
Other assets	\$ 5,832	\$ (2,764)	\$ 3,068
Total assets	702,544	(2,764)	699,780
Long-term debt, less current portion	388,597	(2,764)	385,833
Total liabilities and stockholders' equity	702,544	(2,764)	699,780

In August 2014, the FASB issued ASU No. 2014-15, Presentation of Financial Statements-Going Concern. The new guidance requires management to assess if there is substantial doubt about an entity's ability to continue as a going concern for each annual and interim period. If conditions or events give rise to substantial doubt, disclosures are required. ASU 2014-15 is effective for the annual period ending after December 15, 2016, and for annual and interim periods thereafter; early application is permitted. This new guidance is not expected to have a material impact on the Company's Consolidated Financial Statements.

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers, which supersedes existing accounting standards for revenue recognition and creates a single framework. The new guidance requires either a retrospective or a modified retrospective approach at adoption. Early adoption is permitted, but not before Company's fiscal year that begins on April 1, 2017 (the original effective date of the ASU). Additional updates to Topic 606 issued by the FASB in 2015 and 2016 include the following:

ASU No. 2015-14, Revenue from Contracts with Customers (Topic 606): Deferral of the Effective Date, which defers the effective date of the new guidance such that the new provisions will now be required for fiscal years, and interim periods within those years, beginning after December 15, 2017 (ASU No. 2015-14 is effective for the Company's fiscal year that begins on April 1, 2018 and interim periods within that fiscal year).

ASU No. 2016-08, Revenue from Contracts with Customers (Topic 606): Principal versus Agent Considerations, which clarifies the implementation guidance on principal versus agent considerations (reporting revenue gross versus net).

ASU No. 2016-10, Revenue from Contracts with Customers (Topic 606): Identifying Performance Obligations and Licensing, which clarifies the implementation guidance on identifying performance obligations and classifying licensing arrangements.

ASU No. 2016-12, Revenue from Contracts with Customers (Topic 606): Narrow-Scope Improvements and Practical Expedients, which clarifies the implementation guidance in a number of other areas.

The Company is currently in the process of assessing the impact the adoption of the new revenue standards will have on its consolidated financial statements and related disclosures, as well as the available transition methods.

There are currently no other accounting standards that have been issued that will have a significant impact on the Company's financial position, results of operations or cash flows upon adoption.

Table of Contents

Fair Value Measurement

The Company utilizes three levels of inputs to measure the fair value of (a) nonfinancial assets and liabilities that are recognized or disclosed at fair value in the Company's consolidated financial statements on a recurring basis (at least annually) and (b) all financial assets and liabilities. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs.

The first two inputs are considered observable and the last is considered unobservable. The levels of inputs are as follows:

Level 1—Quoted prices in active markets for identical assets or liabilities.

Level 2—Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3—Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

Assets and liabilities measured at fair value on a recurring basis as of June 30, 2016 and March 31, 2016 are as follows (amounts in thousands):

`	Carrying	Fair					Carrying	Fair			
	Value	Value	Fair Value M	l easu	ireme	nt Usin	ıgValue	Value	Fair Value M	l easureme	nt Using
	June 30,	June 30,					March 31	,March 31	,		
	2016	2016	Level 1	Lev	el 2 (21Level	2 016	2016	Level 1	Level 2 (21Level 3
Assets											
(Liabilities):											
Money markets (1)	\$ 739	\$ 739	\$ 739	\$	_	\$ —	\$ 738	\$ 738	\$ 738	\$ —	\$ —
Total debt	(385,968	3(366,53)	3(337,115)	(29,	4)18	_	(387,833	(284,26)	(254,713)	(29,5)48	_
NEC TOKIN option, net (3)	(32,600)	(32,600)	_	_		(32,)60	0(20,600)	(20,600)	_	_	(20,600

⁽¹⁾ Included in the line item "Cash and cash equivalents" on the Condensed Consolidated Balance Sheets.

The table below summarizes NEC TOKIN option valuation activity using significant unobservable inputs (Level 3) (amounts in thousands):

March 31, 2016 \$(20,600) Change in value of NEC TOKIN option (12,000) June 30, 2016 \$(32,600)

The valuation approach used to calculate fair value was a discounted cash flow based on the borrowing rate for each respective debt facility.

See Note 5, Investment in NEC TOKIN, for a description of the NEC TOKIN option. The value of the option

⁽³⁾ depends on the enterprise value of NEC TOKIN Corporation and its forecasted EBITDA over the duration of the option. The option has been valued using option pricing methods in a Monte Carlo simulation.

Inventories

Inventories are stated at the lower of cost or market. The components of inventories are as follows (amounts in thousands):

•	June 30,	March 31,
	2016	2016
Raw materials and supplies	\$78,936	\$80,289
Work in process	48,478	46,631
Finished goods	55,697	58,060
	183,111	184,980
Inventory reserves	(15,195)	(16,101)
	\$167,916	\$168,879

Table of Contents

Warrant

As of June 30, 2016 and March 31, 2016, 8.4 million shares were subject to the warrant (which expires June 30, 2019) held by K Equity, LLC.

Revenue Recognition

The Company ships products to customers based upon firm orders and revenue is recognized when the sales process is complete. This occurs when products are shipped to the customer in accordance with the terms of an agreement of sale, there is a fixed or determinable selling price, title and risk of loss have been transferred and collectability is reasonably assured. Based on product availability, customer requirements and customer consent, the Company may ship products earlier than the initial planned ship date. Shipping and handling costs are included in cost of sales.

A portion of sales is related to products designed to meet customer specific requirements. These products typically have stricter tolerances making them useful to the specific customer requesting the product and to customers with similar or less stringent requirements. The Company recognizes revenue when title to the products transfers to the customer.

A portion of sales is made to distributors under agreements allowing certain rights of return and price protection on unsold merchandise held by distributors. The Company's distributor policy includes inventory price protection and "ship-from-stock and debit" ("SFSD") programs common in the industry.

KEMET's SFSD program provides authorized distributors with the flexibility to meet marketplace prices by allowing them, upon a pre-approved case-by-case basis, to adjust their purchased inventory cost to correspond with current market demand. Requests for SFSD adjustments are considered on an individual basis, require a pre-approved cost adjustment quote from their local KEMET sales representative and apply only to a specific customer, part, specified special price amount, specified quantity, and are only valid for a specific period of time. To estimate potential SFSD adjustments corresponding with current period sales, KEMET records a sales reserve based on historical SFSD credits, distributor inventory levels, and certain accounting assumptions, all of which are reviewed quarterly.

Most of the Company's distributors have the right to return to KEMET a certain portion of the purchased inventory, which, in general, does not exceed 6% of their purchases from the previous fiscal quarter. KEMET estimates future returns based on historical return patterns and records a corresponding allowance on the Condensed Consolidated Balance Sheets. The Company also offers volume based rebates on a case-by-case basis to certain customers in each of the Company's sales channels.

The establishment of sales allowances is recognized as a component of the line item "Net sales" on the Condensed Consolidated Statements of Operations, while the associated reserves are included in the line item "Accounts receivable, net" on the Condensed Consolidated Balance Sheets. Estimates used in determining sales allowances are subject to various factors. This includes, but is not limited to, changes in economic conditions, pricing changes, product demand, inventory levels in the supply chain, the effects of technological change, and other variables that might result in changes to the Company's estimates.

The Company provides a limited warranty to customers that the Company's products meet certain specifications. The warranty period is generally limited to one year, and the Company's liability under the warranty is generally limited to a replacement of the product or refund of the purchase price of the product. Warranty costs as a percentage of net sales were less than 1.0% for the quarters ended June 30, 2016 and 2015. The Company recognizes warranty costs when they are both probable and reasonably estimable.

Table of Contents

Note 2. Debt

A summary of debt is as follows (amounts in thousands):

 June 30,
 March 31,

 2016
 2016

 10.5% Senior Notes, net (1)
 \$352,087
 \$353,952

 Revolving line of credit
 33,881
 33,881

 Total debt
 385,968
 387,833

 Current maturities
 — (2,000)

 Total long-term debt
 \$385,968
 \$385,833

(1) As noted in Note 1, "Basis of Financial Statements Presentation", ASU No. 2015-03, Interest - Imputation of Interest, was adopted as of April 1, 2016. As such, debt issuance cost, if any, is included within the respective debt balance. Amounts shown are net of premium and debt issuance costs of \$0.9 million and \$1.0 million as of June 30, 2016 and March 31, 2016, respectively which reduce the 10.5% Senior Notes balance.

The line item "Interest expense" on the Condensed Consolidated Statements of Operations for the quarters ended June 30, 2016 and 2015, consists of the following (amounts in thousands):

	Quarters	Ended	
	June 30,		
	2016	2015	
Contractual interest expense	\$9,710	\$9,746	
Capitalized interest	(52)	_	
Amortization of debt issuance costs	348	348	
Amortization of debt (premium) discount	(199)	(181)
Imputed interest on acquisition-related obligations	41	53	
Interest expense on capital lease	75	47	
Total interest expense	\$9,923	\$10,013	

Revolving Line of Credit

On May 2, 2016, the Loan and Security Agreement dated September 30, 2010, as amended, by and among KEMET Electronics Corporation ("KEC"), KEMET Electronics Marketing (S) Pte. Ltd., KEMET Foil Manufacturing, LLC ("KEMET Foil"), KEMET Blue Powder Corporation ("KEMET Blue Powder"), The Forest Electric Company and the financial institutions party thereto (the "Loan and Security Agreement"), was amended and, as a result, the revolving credit facility has increased to \$65.0 million. The Company had the following activity for the three-month period ended June 30, 2016 and resulting balances under the revolving line of credit (amounts in thousands, excluding percentages):

	2016 Ended Jun 2016			June 30, 2016		
	Outstanding Borrowings	Additional Borrow	nal Repayments ings	Outstand Borrowin	li Rg te (1) n @ s)	Due Date
U.S. Facility	\$ 19,881	\$ —	\$	-\$19,881	4.750%	December 19, 2019
Singapore Facility						
Singapore Borrowing 1 (3)	12,000	_		12,000	3.250%	August 22, 2016
Singapore Borrowing 2 (3)	2,000		_	2,000	3.250%	October 11, 2016

\$ -\$ **Total Facilities** \$ 33,881 -\$33,881

(1) For U.S. borrowings, Base Rate plus 1.50%, as defined in the Loan and Security Agreement.

(2) For Singapore borrowings, London Interbank Offer Rate ("LIBOR"), plus a spread of 2.50% as of June 30, 2016.

Table of Contents

(3) The Company has the intent and ability to extend the due date on the Singapore borrowings.

As of June 30, 2016, these were the only borrowings under the revolving line of credit, and the Company's available borrowing capacity under the Loan and Security Agreement was \$31.1 million. The borrowing capacity has increased primarily due to a \$5.0 million increase in the credit facility noted above.

10.5% Senior Notes

On May 10, 2016, the Company repurchased and retired \$2.0 million of its 10.5% Senior Notes due May 1, 2018 (the "10.5% Senior Notes"). As of June 30, 2016 and March 31, 2016, the Company had outstanding \$353.0 million and \$355.0 million, respectively in aggregate principal amount of the Company's 10.5% Senior Notes. The Company had interest payable related to the 10.5% Senior Notes included in the line item "Accrued expenses" on its Condensed Consolidated balance sheets of \$6.2 million and \$15.5 million as of June 30, 2016 and March 31, 2016, respectively.

Note 3. Restructuring Charges

KEMET's various restructuring plans to make the Company more competitive by reducing excess capacity, relocating production to lower cost locations and eliminating unnecessary costs throughout the Company are nearing completion.

A summary of the expenses aggregated in the Condensed Consolidated Statements of Operations line item "Restructuring charges" in the quarters ended June 30, 2016 and 2015, is as follows (amounts in thousands):

Ouarters Ended June 30, 2016 2015 \$647 \$1,544 Manufacturing and sales office relocation costs \$41 \$280 \$688 \$1,824

Quarter Ended June 30, 2016

Personnel reduction costs

Restructuring charges

The Company incurred \$0.7 million in restructuring charges in the quarter ended June 30, 2016 comprised of \$0.6 million in personnel reduction costs and \$41 thousand in manufacturing relocation costs.

The personnel reduction costs of \$0.6 million consist of \$0.3 million for overhead reductions in Sweden, \$0.2 million related to manufacturing headcount reductions in Europe (primarily Italy and Landsberg, Germany) corresponding with the relocation of certain production lines to lower cost regions, and \$0.1 million related to the consolidation of certain Solid Capacitor manufacturing in Matamoros, Mexico.

The manufacturing relocation costs of \$41 thousand consists of transfers of Film and Electrolytic production lines to lower cost regions.

Quarter Ended June 30, 2015

The Company incurred \$1.8 million in restructuring charges in the quarter ended June 30, 2015 comprised of \$1.5 million of personnel reduction costs and \$0.3 million in manufacturing relocation costs.

The personnel reduction costs of \$1.5 million consist of the following: \$0.6 million related a headcount reduction in Suzhou, China for the Film & Electrolytic production line transfer from Suzhou, China to Anting, China, \$0.5 million for planned headcount reductions in Europe (primarily Landsberg, Germany), \$0.2 million for headcount reductions in Matamoros, Mexico related to the relocation of certain Solid Capacitor manufacturing from Matamoros, Mexico to Victoria, Mexico, and \$0.2 million for headcount reductions related to the outsourcing of the Company's information technology function and overhead reductions in North America and Europe.

The Company also incurred \$0.3 million of manufacturing relocation costs for transfers of Film and Electrolytic production lines.

Table of Contents

Reconciliation of restructuring liability

A reconciliation of the beginning and ending liability balances for restructuring charges included in the line items "Accrued expenses" and "Other non-current obligations" on the Condensed Consolidated Balance Sheets for the quarters ended June 30, 2016 and 2015 are as follows (amounts in thousands):

	Quarter Ende	ine 30, 2	2016	Quarter Ended June 30, 2015					
	Personnel Manufacturin			acturing	Personnel		Manuf	acturing	
	Reductions	Relocations			Reductions	Reloca	tions		
Beginning of period	\$ 976		\$		\$ 7,239		\$		
Costs charged to expense	647		41		1,544		280		
Costs paid or settled	(523)	(41)	(2,439)	(280)	
Change in foreign exchange	(21)			212		_		
End of period	\$ 1,079		\$		\$ 6,556		\$		

Note 4. Comprehensive Income (Loss) and Accumulated Other Comprehensive Income

Changes in Accumulated Other Comprehensive Income (Loss) ("AOCI") for the quarters ended June 30, 2016 and 2015 include the following components (amounts in thousands):

	Foreign Cur Translation	rrer	ncy Benefit Pl	an	Pension Pl	ans	Ownership Seffiquity Meth sInvestees' O Comprehens Income (Los	od the ive	Foreign Exchang	ge	Net Accume Other Comprehen Income (Loss)	
Balance at March 31, 2016	\$ (10,272)	\$ 1,114		\$ (15,161)	\$ (6,739		\$(367)	\$ (31,425)
Other comprehensive income (loss) before reclassifications	(6,386)	_		_		(5,384)	(2,618)	(14,388)
Amounts reclassified out of AOCI	_		(42)	163		_		1,753		1,874	
Other comprehensive income (loss)	(6,386)	(42)	163		(5,384)	(865)	(12,514)
Balance at June 30, 2016	\$ (16,658)	\$ 1,072		\$ (14,998)	\$ (12,123)	\$(1,232)	\$ (43,939)
Ownership Share of Net Accumulated Post-Retirem Defined Beneffiquity MethodForeign Other Translation Pension Plans, Investees' Othe Exchange Comprehensive Adjustments Net of Tax (2) Comprehensive Contracts Income Income (Loss) (Loss)												
Balance at March 31, 2015	\$ (12,132)	\$ 1,159		\$ (20,363	,	\$ 1,537		\$1,003		\$ (28,796)
Other comprehensive income (loss before reclassifications	5,865						(932)	(3,512)	1,421	
Amounts reclassified out of AOCI			(40)	167				565		692	
Other comprehensive income (loss Balance at June 30, 2015	(6,267) 5,865)	(40 \$ 1,119)	167 \$ (20,196	`	(932) \$ 605)	(2,947 \$(1,944	_	2,113 \$ (26,683)

Due primarily to the Company's valuation allowance on deferred tax assets, there were no significant deferred tax effects associated with the cumulative currency translation gains and losses during the quarter ended June 30, 2016.

⁽²⁾ Ending balance is net of tax of \$2.0 million and \$2.3 million as of June 30, 2016 and June 30, 2015, respectively.

Table of Contents

Note 5. Investment in NEC TOKIN

On March 12, 2012, KEC, a wholly owned subsidiary of the Company, entered into a Stock Purchase Agreement (the "Stock Purchase Agreement") with NEC TOKIN Corporation ("NEC TOKIN"), a manufacturer of tantalum capacitors, electro-magnetic, electro-mechanical and access devices, to acquire 51% of the common stock of NEC TOKIN (which represented a 34% economic interest, as calculated based on the number of common shares held by KEC, directly and indirectly, in proportion to the aggregate number of outstanding common and convertible preferred shares of NEC TOKIN as of such date) (the "Initial Purchase") from NEC Corporation ("NEC") of Japan. The transaction closed on February 1, 2013, at which time KEC paid a purchase price of \$50.0 million for new shares of common stock of NEC TOKIN (the "Initial Closing"). The Company accounts for its investment in NEC TOKIN using the equity method for a non-consolidated variable interest entity since KEC does not have the power to direct significant activities of NEC TOKIN. The Company believes that the NEC TOKIN convertible preferred stock represents in-substance common stock of NEC TOKIN and, as a result, its method of calculating KEC's economic basis in NEC TOKIN is the appropriate basis on which to recognize its share of the earnings or loss of NEC TOKIN.

In connection with KEC's execution of the Stock Purchase Agreement, KEC entered into a Stockholders' Agreement (the "Stockholders' Agreement") with NEC TOKIN and NEC, which provides for restrictions on transfers of NEC TOKIN's capital stock, certain tag-along and first refusal rights on transfer, restrictions on NEC's ability to convert the preferred stock of NEC TOKIN held by it, certain management services to be provided to NEC TOKIN by KEC (or an affiliate of KEC) and certain board representation rights. KEC holds four of seven NEC TOKIN director positions. However, NEC has significant board rights.

Concurrent with execution of the Stock Purchase Agreement and the Stockholders' Agreement, KEC entered into an Option Agreement (the "Option Agreement") with NEC, which was amended on August 29, 2014, whereby KEC had the right to purchase additional shares of NEC TOKIN common stock from NEC TOKIN for a purchase price of \$50.0 million resulting in an economic interest of approximately 49% while maintaining ownership of 51% of NEC TOKIN's common stock (the "First Call Option") by providing notice of the First Call Option between the Initial Closing and April 30, 2015. Upon providing such First Call Option notice, but not before April 1, 2015, KEC could also have exercised a second option to purchase all outstanding capital stock of NEC TOKIN from its stockholders, primarily NEC, for a purchase price based on the greater of six times LTM EBITDA (as defined in the Option Agreement) less the previous payments and certain other adjustments, or the outstanding amount of NEC TOKIN's debt obligation to NEC (the "Second Call Option") by providing notice of the Second Call Option by May 31, 2018. The First and Second Call Options expired on April 30, 2015 without being exercised.

Through May 31, 2018, NEC may require KEC to purchase all outstanding capital stock of NEC TOKIN from its stockholders, primarily NEC (the "Put Option"), provided that KEC's payment of the Put Option price is permitted under the 10.5% Senior Notes and Loan and Security Agreement. However, in the event that KEC issues new debt securities principally to refinance its outstanding 10.5% Senior Notes due 2018 and its currently outstanding credit agreement, including amounts to pay related fees and expenses and to use for general corporate purposes ("Refinancing Notes"), prior to NEC's delivery of its notification of exercise of the Put Option, then the earliest date NEC may exercise the Put Option is automatically extended to the day immediately following the final scheduled maturity date of such Refinancing Notes, or in the event such Refinancing Notes are redeemed in full prior to such final scheduled maturity date, then on the day immediately following the date of such full redemption, but in any event beginning no later than November 1, 2019. If not previously exercised, the Put Option will expire on October 31, 2023.

The purchase price for the Put Option will be based on the greater of six times LTM EBITDA less previous payments and certain other adjustments, or the outstanding amount of NEC TOKIN's debt obligation to NEC as of the date the Put Option is exercised. The purchase price for the Put Option is reduced by the amount of NEC TOKIN's debt obligation to NEC which KEC will assume. The determination of the purchase price could be modified in the event

there is a disagreement between NEC and KEC under the Stockholders' Agreement.

The Company has marked the option to fair value and in the quarter ended June 30, 2016 recognized a \$12.0 million loss, which was included on the line item "Change in value of the NEC TOKIN option" in the Condensed Consolidated Statement of Operations. The line item "Other non-current obligations" on the Condensed Consolidated Balance Sheets includes \$32.6 million and \$20.6 million as of June 30, 2016 and March 31, 2016, respectively, related to the respective fair value of the Put Option.

KEC's total investment in NEC TOKIN including the net call derivative described above on February 1, 2013, the closing date of the acquisition, was \$54.5 million which includes \$50 million cash consideration plus approximately \$4.5

Table of Contents

million in transaction expenses (fees for legal, accounting, due diligence, investment banking and various other services necessary to complete the transactions). The Company has made an allocation of the aggregate purchase price, which was based upon estimates that the Company believes are reasonable.

Summarized financial information for NEC TOKIN follows (amounts in thousands):

	June 30,	March 31,
	2016	2016
Current assets	\$247,713	\$240,427
Non-current assets	263,824	260,614
Current liabilities	178,451	179,360
Non-current liabilities	364,926	335,500

Quarters Ended June 30, 2016 2015 \$120,510 \$114,734

Sales \$120,510 \$114,73 Gross profit 26,546 24,668 Net income (loss) 2,350 5,255

A reconciliation between NEC TOKIN's net income (loss) and KEC's equity investment income (loss) follows (amounts in thousands):

	Quarte June 3		Ended		
	2016 20			2015	
NEC TOKIN net income (loss)	\$2,350	\mathbf{C}	\$5,25	5	
KEC's economic interest %	34	%	34	%	
Equity income (loss) from NEC TOKIN before adjustments	799		1,787		
Adjustments:					
Amortization and depreciation	(544)	(136)	
Inventory profit elimination	(32)	(66)	
Equity income (loss) from NEC TOKIN	\$223		\$1,583	5	

A reconciliation between NEC TOKIN's net assets and KEC's investment in NEC TOKIN balance follows (amounts in thousands):

	June 30,	March 3	1,
	2016	2016	
Investment in NEC TOKIN	\$15,172	\$20,334	
Purchase price accounting basis adjustments:			
Property, plant and equipment (1)	3,598	3,365	
Technology (1)	(10,676)	(10,134)
Long-term debt (1)	(1,910)	(1,975)
Goodwill	(8,262)	(7,555)
Indemnity asset for legal investigation	(8,500)	(8,500)
Inventory profit elimination (2)	403	371	
Other	(651)	(604)
KEC's 34% economic interest in NEC TOKIN's net assets	\$(10,826)	\$ (4,698)
(1) A C 1 (1 C (11)			

(1) Amortized over the estimated lives.

(2) Adjusted each period for any activity.

Table of Contents

As of June 30, 2016, KEC's maximum loss exposure as a result of its investments in NEC TOKIN is limited to the aggregate of the carrying value of the investment, any accounts receivable balance due from NEC TOKIN and obligations in the Put Option.

Summarized transactions between KEC and NEC TOKIN are as follows (amounts in thousands):

Quarters
Ended June 30,
2016 2015
\$3,147 \$4,855

KEC's sales to NEC TOKIN \$3,147 \$4,85 NEC TOKIN's sales to KEMET 1,872 1,478

June 30, March 31, 2016 2016

Accounts receivable \$2,072 \$5,220

Accounts payable 1,250 1,019

Management service agreement receivable (1) 693 748

(1) In accordance with the Stockholders' Agreement, KEC entered into a management services agreement with NEC TOKIN to provide services for which KEC is being reimbursed.

Beginning in March 2014, NEC TOKIN and certain of its subsidiaries received inquiries, requests for information and other communications from government authorities in China, the United States, the European Commission, Japan, South Korea Taiwan, Singapore and Brazil concerning alleged anti-competitive activities within the capacitor industry.

On September 2, 2015, the United States Department of Justice announced a plea agreement with NEC TOKIN in which NEC TOKIN agreed to plead guilty to a one-count felony charge of unreasonable restraint of interstate and foreign trade and commerce in violation of Section 1 of the Sherman Act, and to pay a criminal fine of \$13.8 million. The plea agreement was approved by the United States District Court, Northern District of California, on January 21, 2016. The fine is payable over five years in six installments of \$2.3 million each, plus accrued interest. The first payment was made in February 2016 and the next payment is due in February 2017.

On December 9, 2015, the Taiwan Fair Trade Commission ("TFTC") publicly announced that NEC TOKIN would be fined 1,218.2 million New Taiwan dollars ("NTD") (approximately U.S. \$37.7 million) for violations of the Taiwan Fair Trade Act. Subsequently, the TFTC has indicated the fine may be reduced to NTD609.1 million (approximately U.S. \$18.9 million). In February, 2016, NEC TOKIN commenced an administrative suit in Taiwan, challenging the validity of the amount of the fine.

On March 29, 2016, the Japan Fair Trade Commission published an order by which NEC TOKIN was fined ¥127.2 million (approximately U.S. \$1.2 million) for violation of the Japanese Antimonopoly Act. Payment of the fine is due by October 31, 2016.

The remaining governmental investigations are continuing at various stages.

On May 2, 2016, NEC TOKIN reached a preliminary settlement in two antitrust suits pending in the United States District Court, Northern District of California as In re: Capacitors Antitrust Litigation, No. 3:14-cv-03264-JD (the "Class Action Suits"). Pursuant to the terms of the settlement, in consideration of the release of NEC TOKIN and its subsidiaries (including NEC TOKIN America, Inc.) from claims asserted in the Class Action Suits, NEC TOKIN will pay an aggregate \$37.3 million to a settlement class of direct purchasers of capacitors and a settlement class of indirect purchasers of capacitors. The preliminary settlement was followed by definitive settlement agreements as of

July 15, 2016, with the same terms as the preliminary settlement except that the initial installment payment to each class plaintiff is to be made on July 29, 2016, while the terms of the subsequent payments are not changed from the ones of the preliminary settlement, i.e., due each year thereafter for three years, and a final, fifth payment due by December 31, 2019. Both settlements are subject to court approval.

Pursuant to the Stock Purchase Agreement, NEC is required to indemnify NEC TOKIN and/or KEC for any breaches by NEC TOKIN or NEC of certain representations, warranties and covenants in the Stock Purchase Agreement. NEC's aggregate liability for indemnification claims is limited to \$25.0 million. Accordingly, KEMET, under equity method accounting, has established an indemnity asset in the amount of \$8.5 million (based upon our 34% economic interest in NEC

Table of Contents

TOKIN). However, pursuant to the Stock Purchase Agreement, claims arising out of fraud or criminal conduct are not limited by the \$25.0 million indemnification cap, and for such claims the claimant retains all remedies available in equity or at law.

As of June 30, 2016, NEC TOKIN's accrual for antitrust and civil litigation totaled \$81.5 million. This amount includes the best estimate of losses which may result from the ongoing antitrust investigations and civil litigation. However, the actual outcomes could differ from what has been accrued.

Note 6. Segment and Geographic Information

The Company is organized into two business groups: Solid Capacitors and Film and Electrolytic. The business groups are responsible for their respective manufacturing sites as well as their respective research and development efforts. The Company does not allocate indirect Selling, general and administrative ("SG&A") or shared Research and development ("R&D") expenses to the business groups.

Solid Capacitors

Operating in nine manufacturing sites in the United States, Mexico and China, Solid Capacitors primarily produces tantalum, aluminum polymer, and ceramic capacitors which are sold globally. Solid Capacitors also produces tantalum powder used in the production of tantalum capacitors and has a product innovation center in the United States.

Film and Electrolytic

Operating in ten manufacturing sites throughout Europe, Asia, and the United States, Film and Electrolytic primarily produces film, paper, and electrolytic capacitors which are sold globally. Film and Electrolytic also manufactures etched foils utilized as a core component in the manufacture of electrolytic capacitors. In addition, this business group has product innovation centers in the United Kingdom, Italy, Germany and Sweden.

The following table reflects each business group's net sales, operating income (loss), depreciation and amortization expenses and sales by region for the quarters ended June 30, 2016 and 2015 (amounts in thousands):

	Quarters Ended			
	June 30,			
	2016	2015		
Net sales:				
Solid Capacitors	\$141,944	\$139,677		
Film and Electrolytic	42,991	47,913		
	\$184,935 \$187,59			
Operating income (loss) (1):				
Solid Capacitors	\$35,079	\$30,033		
Film and Electrolytic	(1,467)	712		
Corporate	(24,714)	(29,502)		
	\$8,898	\$1,243		
Depreciation and amortization expense:				
Solid Capacitors	\$5,418	\$5,756		
Film and Electrolytic	2,715	2,942		
Corporate	1,303	1,219		
	\$9,436	\$9,917		

Table of Contents

(1) Restructuring charges included in Operating income (loss) are as follows (amounts in thousands):

Quarters Ended June 30, 2016 2015

Restructuring charges:

 Solid Capacitors
 \$136
 \$232

 Film and Electrolytic
 549
 1,286

 Corporate
 3
 306

 \$688
 \$1,824

Quarters Ended June 30, 2016 2015

Sales by region:

North and South America ("Americas" \$55,101 \$56,034 Europe, Middle East, Africa ("EMEA" 60,486 61,557 Asia and Pacific Rim ("APAC") 69,348 69,999 \$184,935 \$187,590

Note 7. Defined Benefit Pension and Other Postretirement Benefit Plans

The Company sponsors six defined benefit pension plans in Europe, one plan in Singapore and two plans in Mexico. In addition, the Company sponsors a post-retirement plan in the United States. Costs recognized for benefit plans are recorded using estimated amounts which may change as actual costs for the fiscal year are determined.

The components of net periodic benefit (income) costs relating to the Company's pension and other postretirement benefit plans are as follows for the quarters ended June 30, 2016 and 2015 (amounts in thousands):

	Pension		Post-retirement Benefit Plan				
	Quarters Ended June 30,		Quarters Ended June 30,				
			Quarters Ended June 30,				
	2016	2015	2016		2015		
Net service cost	\$347	\$717	\$ —		\$ —		
Interest cost	358	338	4		6		
Expected return on net assets	(94)	(105)	_				
Amortization:							
Actuarial (gain) loss	115	197	(42)	(40)	
Prior service cost	21	15					
Total net periodic benefit (income) costs	\$747	\$1,162	\$ (38)	\$ (34)	

In fiscal year 2017, the Company expects to contribute up to \$1.7 million to the pension plans, \$0.3 million of which has been contributed as of June 30, 2016. For the postretirement benefit plan, the Company's policy is to pay benefits as costs are incurred.

Note 8. Stock-based Compensation

As of June 30, 2016, the 2014 Amendment and Restatement of the KEMET Corporation 2011 Omnibus Equity Incentive Plan (the "2011 Incentive Plan"), approved by the Company's stockholders in 2014, is the only plan the Company has to issue equity based awards to executives and key employees. Upon adoption of the 2011 Incentive

Plan, no further awards were permitted to be granted under the Company's prior plans, including the 1992 Key Employee Stock Option Plan, the 1995 Executive Stock Option Plan, and the 2004 Long-Term Equity Incentive Plan (collectively, the "Prior Plans").

Table of Contents

The 2011 Incentive Plan authorized the grant of up to 7.4 million shares of the Company's Common Stock, comprised of 6.6 million shares under the 2011 Incentive Plan and 0.8 million shares remaining from the Prior Plans and authorizes the Company to provide equity-based compensation in the form of:

stock options, including incentive stock options, entitling the optionee to favorable tax treatment under Section 422 of the Code;

stock appreciation rights;

restricted stock and restricted stock units ("RSUs");

other share-based awards; and,

performance awards.

Options issued under these plans vest within one to three years and expire ten years from the grant date. The Company grants RSUs to members of the Board of Directors, the Chief Executive Officer and key management. Once vested and settled, RSUs are converted into restricted stock. For members of the Board of Directors and senior personnel, such restricted stock cannot be sold until 90 days after termination of service with the Company, or until the individual achieves the targeted ownership under the Company's stock ownership guidelines, and only to the extent that such ownership level exceeds the target. Compensation expense is recognized over the respective vesting periods.

Historically, the Board of Directors of the Company has approved annual Long Term Incentive Plans ("LTIP") which cover two year periods and are primarily based upon the achievement of an Adjusted EBITDA range for the two-year period. At the time of the award, the individual plans entitle the participants to receive cash or RSUs, or a combination of both as determined by the Company's Board of Directors. The 2013/2014 LTIP, 2014/2015 LTIP, 2015/2016 LTIP, 2016/2017 LTIP, and 2017/2018 LTIP also awarded RSUs which vest over the course of three years from the anniversary of the establishment of the plan and are not subject to a performance metric. The Company assesses the likelihood of meeting the Adjusted EBITDA financial metric on a quarterly basis and adjusts compensation expense to match expectations. Any related liability is reflected in the line item "Accrued expenses" on the Condensed Consolidated Balance Sheets and any restricted stock unit commitment is reflected in the line item "Additional paid-in capital" on the Condensed Consolidated Balance Sheets.

On May 18, 2016, the Company granted RSUs under the 2017/2018 LTIP with a grant date fair value of \$2.46 that vests as follows (amounts in thousands):

	Share
May 18, 2017	202
May 18, 2018	202
May 18, 2019	209
Total shares granted	613

The following is the vesting schedule of RSUs under each respective LTIP, which vested during the three-month period ended June 30, 2016 (shares in thousands):

	2016/2017	2015/2016	2014/2015
Time-based award vested	178	111	118
Performance-based award vested		103	73

Restricted stock activity, excluding the LTIP activity discussed above, for the three-month period ended June 30, 2016 is as follows (amounts in thousands except fair value):

```
Shares Weighted-
average
Fair Value
on
Grant
```

Non-vested restricted stock at March 31, 2016 1,430 \$ 3.51

Granted —

Vested — Forfeited —

Non-vested restricted stock at June 30, 2016 1,430 \$ 3.51

Table of Contents

The compensation expense associated with stock-based compensation for the quarters ended June 30, 2016 and 2015 is recorded on the Condensed Consolidated Statements of Operations as follows (amounts in thousands):

	Quarter Ended			Quarter Ended				
	June 30, 2016			June 30, 2015				
	StockRestricted OptioStrock LT		LTIPs	StockRestricted Optiontock		LTIPs		
			LIIFS					
Cost of sales	\$9	\$	192	\$ 183	\$34	\$	151	\$ 228
Selling, general and administrative expenses	10	34	7	427	42	34	-3	458
Research and development	_	6		54	1	5		17
Total	\$19	\$	545	\$664	\$77	\$	499	\$ 703

In the "Operating activities" section of the Condensed Consolidated Statements of Cash Flows, stock-based compensation expense was treated as an adjustment to Net income (loss) for the quarters ended June 30, 2016, and 2015. No stock options were exercised in the three-month periods ended June 30, 2016 and June 30, 2015.

Note 9. Income Taxes

During the quarter ended June 30, 2016, the Company recognized \$1.8 million of income tax expense from continuing operations which is comprised of \$1.8 million of income tax expense related to foreign operations.

During the quarter ended June 30, 2015, the Company incurred \$0.2 million of income tax benefit which is comprised of \$0.6 million federal income tax benefit due to the reduction in the U.S. valuation allowance associated with the acquisition of IntelliData, Inc., \$0.3 million income tax expense from continuing foreign operations and \$0.1 million of state income tax expense.

There was no U.S. federal income tax benefit from net operating losses for the quarter ended June 30, 2016 and 2015 due to a valuation allowance recorded on deferred tax assets.

Note 10. Basic and Diluted Net Income (Loss) Per Common Share

The following table presents basic earnings per share ("EPS") and diluted EPS (amounts in thousands, except per share data):

	Quarters Ended June 30.			
	2016	2015		
Numerator:				
Net income (loss)	\$(12,205)	\$(37,050)		
Denominator:				
Weighted-average shares outstanding:				
Basic	46,349	45,552		
Assumed conversion of employee stock grants	_	_		
Assumed conversion of warrants	_	_		
Diluted	46,349	45,552		
Net income (loss) per basic and diluted share	\$(0.26)	\$(0.81)		

Table of Contents

Common stock equivalents that could potentially dilute net income (loss) per basic share in the future, but were not included in the computation of diluted earnings per share because the impact would have been anti-dilutive, are as follows (amounts in thousands):

Quarters Ended June

30,

2016 2015

Assumed conversion of employee stock grants 2,330 2,303 Assumed conversion of warrants 4,853 6,015

Note 11: Derivatives

In fiscal year 2015, the Company began using certain derivative instruments (i.e., foreign exchange contracts) to reduce exposure to the volatility of foreign currencies impacting revenues and the costs of its products.

Certain operating expenses at the Company's Mexican facilities are paid in Mexican pesos. In order to hedge a portion of these forecasted cash flows, the Company purchases foreign exchange contracts, with terms generally less than twelve months, to buy Mexican pesos for periods and amounts consistent with underlying cash flow exposures. These contracts are designated as cash flow hedges at inception and monitored for effectiveness on a routine basis. There were \$34.1 million in peso contracts (notional value) outstanding at June 30, 2016.

The Company formally documents all relationships between hedging instruments and hedged items, as well as risk management objectives and strategies for undertaking various hedge transactions.

The Company records and presents the fair values of all of its derivative assets and liabilities in the Consolidated Balance Sheets on a net basis, since they are subject to master netting agreements. However, if the Company were to offset and record the asset and liability balances of its forward foreign currency exchange contracts on a gross basis, the amounts presented in the Consolidated Balance Sheets would be adjusted from the current net presentation to the gross amounts as detailed in the following table.

The balance sheet classifications and fair value of derivative instruments as of June 30, 2016 are as follows (amounts in thousands):

Fair Value of Derivative Instruments June 30, 2016

As

Balance Sheet Presentation Presented Gross

(1)

Prepaid and other current assets \$-\$(38) \$(38)Accrued expenses 1,2392 1,270

(1) Fair Value measured using Level 2 inputs by adjusting the market spot rate by forward points, based on the date of the contract. The spot rates and forward points used are based on an average rate from an actively traded market. The impact on the Consolidated Statement of Operations for the three-month period ended June 30, 2016 is as follows (amounts in thousands):

Impact of Foreign Exchange Contracts on

Condensed Consolidated Statement of Operations

Three-Month

Statement Caption Period

Ended June 30, 2016

Net Sales \$ —

Operating costs and expenses:

Cost of sales	\$ (1,753)
Total operating costs and expenses	\$ (1,753)
Operating income (loss)	\$ (1,753)

Unrealized gains and losses associated with the change in value of these financial instruments are recorded in AOCI. Changes in the derivatives' fair values are deferred and recorded as a component of AOCI until the underlying transaction is settled and recorded to the income statement. When the hedged item affects income, gains or losses are reclassified from AOCI

Table of Contents

to the Consolidated Statement of Operations as Cost of sales for foreign exchange contracts to purchase such foreign currency. Any ineffectiveness, if material, in the Company's hedging relationships is recognized immediately as a loss, within the same income statement accounts as described above; to date, there has been no ineffectiveness. Changes in derivative balances impact the line items "Prepaid and other assets" and "Accrued Expenses" on the Consolidated Balance Sheets and Statements of Cash Flows.

Note 12. Concentrations of Risks

The Company sells to customers globally and, as the Company generally does not require collateral from its customers, on a monthly basis the Company evaluates customer account balances in order to assess the Company's financial risks of collection. One customer, TTI, Inc., an electronics distributor, accounted for over 10% of the Company's net sales in the quarters ended June 30, 2016 and 2015. There were no accounts receivable balances from any customer exceeding 10% of gross accounts receivable as of June 30, 2016 and March 31, 2016.

Electronics distributors are an important distribution channel in the electronics industry and accounted for 46% and 43% of the Company's net sales in the three-month periods ended June 30, 2016 and 2015, respectively. As a result of the Company's concentration of sales to electronics distributors, the Company may experience fluctuations in the Company's operating results as electronics distributors experience fluctuations in end-market demand and/or adjust their inventory stocking levels.

Note 13. Condensed Consolidating Financial Statements

The 10.5% Senior Notes are fully and unconditionally guaranteed, jointly and severally, on a senior basis by certain of the Company's 100% owned domestic subsidiaries ("Guarantor Subsidiaries") and secured by a first priority lien on 51% of the capital stock of certain of our foreign restricted subsidiaries ("Non-Guarantor Subsidiaries"). The Company's Guarantor Subsidiaries and Non-Guarantor Subsidiaries are not consistent with the Company's business groups or geographic operations; accordingly, this basis of presentation is not intended to present the Company's financial condition, results of operations or cash flows for any purpose other than to comply with the specific requirements for subsidiary guarantor reporting. The Company is required to present condensed consolidating financial information in order for the subsidiary guarantors of the Company's public debt to be exempt from reporting under the Securities Exchange Act of 1934, as amended.

Condensed consolidating financial statements for the Company's Guarantor Subsidiaries and Non-Guarantor Subsidiaries are presented in the following tables (amounts in thousands):

Table of Contents

Condensed Consolidating Balance Sheet June 30, 2016 (Unaudited)

	Parent	Guarantor Subsidiaries	Non-Guaranton Subsidiaries	r Reclassification and Elimination	ons Consolidated
ASSETS					
Current assets:					
Cash and cash equivalents	\$640	\$ 22,573	\$ 29,725	\$ <i>—</i>	\$ 52,938
Accounts receivable, net	_	33,716	55,369	_	89,085
Intercompany receivable	30,994	169,569	160,801	(361,364) —
Inventories, net	_	110,132	57,784	_	167,916
Prepaid expenses and other	3,325	16,833	13,731	(2,964) 30,925
Deferred income taxes	_			_	
Total current assets	34,959	352,823	317,410	(364,328	340,864
Property and equipment, net	244	90,226	141,218	_	231,688
Goodwill		40,294	_	_	40,294
Intangible assets, net		26,861	5,752	_	32,613
Investment in NEC TOKIN		15,172	_	_	15,172
Investments in subsidiaries	369,627	427,702	93,359	(890,688) —
Deferred income taxes	_	768	6,837	_	7,605
Other assets		2,144	600	_	2,744
Long-term intercompany receivable	65,822	40,397	1,089	(107,308) —
Total assets	\$470,652	\$ 996,387	\$ 566,265	\$ (1,362,324) \$ 670,980
LIABILITIES AND STOCKHOLDERS'					
EQUITY					
Current liabilities:					
Current portion of long-term debt	\$	\$ <i>-</i>	\$ —	\$ <i>—</i>	\$ —
Accounts payable	67	34,863	31,895	_	66,825
Intercompany payable	22,783	272,840	65,741	(361,364) —
Accrued expenses	7,320	13,042	21,536		41,898
Income taxes payable	_	2,988	192	(2,964) 216
Total current liabilities	30,170	323,733	119,364	(364,328) 108,939
Long-term debt, less current portion	352,087	19,881	14,000	_	385,968
Other non-current obligations	_	37,296	47,398	_	84,694
Deferred income taxes	_	2,242	742		2,984
Long-term intercompany payable	_	65,822	41,486	(107,308) —
Stockholders' equity	88,395	547,413	343,275	(890,688) 88,395
Total liabilities and stockholders' equity	\$470,652	\$ 996,387	\$ 566,265	\$ (1,362,324) \$ 670,980

Table of Contents

Condensed Consolidating Balance Sheet (1) March 31, 2016

	Parent	Guarantor Subsidiaries	Non-Guaranton Subsidiaries	r Reclassification and Elimination	ons Consolidated
ASSETS					
Current assets:					
Cash and cash equivalents	\$640	\$ 36,209	\$ 28,155	\$ <i>-</i>	\$ 65,004
Accounts receivable, net	_	41,025	52,143	_	93,168
Intercompany receivable	30,210	132,523	170,224	(332,957) —
Inventories, net	_	113,289	55,590	_	168,879
Prepaid expenses and other	3,325	12,161	12,974	(2,964) 25,496
Total current assets	34,175	335,207	319,086	(335,921) 352,547
Property and equipment, net	255	93,936	147,648	_	241,839
Goodwill	_	40,294		_	40,294
Intangible assets, net	_	27,252	6,049		33,301
Investment in NEC TOKIN	_	20,334		_	20,334
Investments in subsidiaries	382,108	429,723	93,359	(905,190) —
Deferred income taxes	_	800	7,597	_	8,397
Other assets	_	2,452	616	_	3,068
Long-term intercompany receivable	67,500	41,428	1,088	(110,016) —
Total assets	\$484,038	\$ 991,426	\$ 575,443	\$ (1,351,127) \$ 699,780
LIABILITIES AND STOCKHOLDERS'					
EQUITY					
Current liabilities:					
Current portion of long-term debt	\$2,000	\$ <i>-</i>	\$ —	\$ <i>-</i>	\$ 2,000
Accounts payable	20	34,618	36,343	_	70,981
Intercompany payable	280	275,498	57,179	(332,957) —
Accrued expenses	17,305	11,807	21,208		50,320
Income taxes payable		2,983	434	(2,964) 453
Total current liabilities	19,605	324,906	115,164	(335,921) 123,754
Long-term debt, less current portion	351,952	19,881	14,000		385,833
Other non-current obligations		25,797	49,095		74,892
Deferred income taxes		2,242	578	_	2,820
Long-term intercompany payable		67,500	42,516	(110,016) —
Stockholders' equity	112,481	551,100	354,090	(905,190) 112,481
Total liabilities and stockholders' equity	\$484,038	\$ 991,426	\$ 575,443	\$ (1,351,127) \$ 699,780

⁽¹⁾ Derived from audited financial statements.

Table of Contents

Condensed Consolidating Statement of Operations For the Quarter Ended June 30, 2016 (Unaudited)

	Parent	Guarantor	Non-Guarant	orReclassificat	tions Consolidated
	raient	Subsidiarie	s Subsidiaries	and Elimina	tions
Net sales	\$ —	\$ 213,513	\$ 170,550	\$ (199,128) \$184,935
Operating costs and expenses:					
Cost of sales	277	167,103	161,230	(186,198) 142,412
Selling, general and administrative expenses	10,145	17,489	11,210	(12,930) 25,914
Research and development	65	4,375	2,492	_	6,932
Restructuring charges		139	549	_	688
Net (gain) loss on sales and disposals of assets		388	(297) —	91
Total operating costs and expenses	10,487	189,494	175,184	(199,128) 176,037
Operating income (loss)	(10,487) 24,019	(4,634) —	8,898
Non-operating (income) expense:					
Interest income		3	(6) —	(3)
Interest expense	9,423	399	101	_	9,923
Change in value of NEC TOKIN option		12,000		_	12,000
Other (income) expense, net	(9,350	9,416	(2,460) —	(2,394)
Equity in earnings of subsidiaries	1,645	_		(1,645) —
Income (loss) from continuing operations before					
income taxes and equity income (loss) from NEC	C(12,205)) 2,201	(2,269) 1,645	(10,628)
TOKIN					
Income tax expense (benefit)	_	38	1,762		1,800
Income (loss) from continuing operations before	(12.205) 2 162	(4.021	1 6 4 5	(12.429)
equity income (loss) from NEC TOKIN	(12,205) 2,163	(4,031) 1,645	(12,428)
Equity income (loss) from NEC TOKIN		223		_	223
Net income (loss)	\$(12,205	\$ 2,386	\$ (4,031) \$ 1,645	\$ (12,205)

Condensed Consolidating Statements of Comprehensive Income (Loss)

Quarter Ended June 30, 2016

(Unaudited)

Comprehensive income (loss) \$(13,883) \$(3,687) \$(8,794) \$1,645 \$(24,719)

Table of Contents

Condensed Consolidating Statement of Operations For the Quarter Ended June 30, 2015 (Unaudited)

(Ondoned)	Parent		Guarantor			to	rReclassificat		Consonia	ted
					Subsidiaries		and Eliminat	ıon		
Net sales	\$ —		\$221,770		\$ 181,600		\$ (215,780)	\$ 187,590	
Operating costs and expenses:										
Cost of sales	178		181,514		166,230		(200,045)	147,877	
Selling, general and administrative expenses	9,816		23,479		12,870		(15,735)	30,430	
Research and development	(119)	4,384		2,009		_		6,274	
Restructuring charges			515		1,309				1,824	
Net (gain) loss on sales and disposals of assets			(353)	295		_		(58)
Total operating costs and expenses	9,875		209,539		182,713		(215,780)	186,347	
Operating income (loss)	(9,875)	12,231		(1,113)			1,243	
Non-operating (income) expense:										
Interest income	_		_		(3)			(3)
Interest expense	9,469		332		212				10,013	
Change in value of NEC TOKIN option			29,200						29,200	
Other (income) expense, net	(9,087)	7,802		2,201				916	
Equity in earnings of subsidiaries	26,793		_				(26,793)	_	
Income (loss) from continuing operations before										
income taxes and equity income (loss) from NEO	C(37,050))	(25,103)	(3,523)	26,793		(38,883)
TOKIN										
Income tax expense (benefit)	_		(487)	239		_		(248)
Income (loss) from continuing operations before	(27.050	`	(24.616	`	(2.762	`	26 702		(20 625	`
equity income (loss) from NEC TOKIN	(37,050)	(24,616)	(3,762)	26,793		(38,635)
Equity income (loss) from NEC TOKIN			1,585		_		_		1,585	
Net income (loss)	\$(37,050))	\$(23,031)	\$ (3,762)	\$ 26,793		\$ (37,050)

Condensed Consolidating Statements of Comprehensive Income (Loss)

For the Quarter Ended June 30, 2015

(Unaudited)

Comprehensive income (loss) \$(34,501) \$(27,935) \$706 \$26,793 \$(34,937)

Table of Contents

Condensed Consolidating Statement of Cash Flows For the Quarter Ended June 30, 2016 (Unaudited)

	Parent	Guarantor Subsidiaries	Non-Guarant Subsidiaries	or Reclassifica and Elimina	tions Consolidat tions	ted
Sources (uses) of cash and cash equivalents						
Net cash provided by (used in) operating activities	\$2,465	\$(13,651)	\$ 8,150	\$	-\$ (3,036)
Investing activities:						
Capital expenditures		15	(6,182) —	(6,167)
Proceeds from sale of assets			_	_		
Acquisitions, net of cash received			_			
Net cash used in investing activities		15	(6,182) —	(6,167)
Financing activities:						
Proceeds from revolving line of credit						
Payments of revolving line of credit			_			
Payments of long-term debt	(1,870)		_		(1,870)
Purchase of treasury stock	(595)		_		(595)
Net cash provided by (used in) financing activities	(2,465)				(2,465)
Net increase (decrease) in cash and cash equivalents	_	(13,636)	1,968	_	(11,668)
Effect of foreign currency fluctuations on cash		_	(398) —	(398)
Cash and cash equivalents at beginning of fiscal period	640	36,209	28,155	_	65,004	
Cash and cash equivalents at end of fiscal period	\$640	\$ 22,573	\$ 29,725	\$	-\$ 52,938	

Table of Contents

Condensed Consolidating Statements of Cash Flows For the Quarter Ended June 30, 2015 (Unaudited)

	Parent	Guarantor Subsidiari		Non-Guaran Subsidiaries		r Reclassificat and Eliminat	Longolida	ted
Sources (uses) of cash and cash equivalents								
Net cash provided by (used in) operating activities	\$544	\$ (17,034)	\$ (5,034)	\$	\$ (21,524)
Investing activities:								
Capital expenditures	_	(3,912)	(1,861)	_	(5,773)
Acquisitions, net of cash received	_	(2,892)			_	(2,892)
Net cash used in investing activities	_	(6,804)	(1,861)	_	(8,665)
Financing activities:								
Proceeds from revolving line of credit	_	6,000		2,000			8,000	
Payments of revolving line of credit	_	(2,500)			_	(2,500)
Payments of long-term debt	_			(481)		(481)
Purchase of treasury stock	(544)					_	(544)
Net cash provided by (used in) financing activities	(544)	3,500		1,519		_	4,475	
Net increase (decrease) in cash and cash equivalents	·—	(20,338)	(5,376)	_	(25,714)
Effect of foreign currency fluctuations on cash	_			411			411	
Cash and cash equivalents at beginning of fiscal period	640	33,094		22,628			56,362	
Cash and cash equivalents at end of fiscal period	\$640	\$ 12,756		\$ 17,663		\$	-\$ 31,059	

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This report contains certain statements that are forward-looking within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions that are difficult to predict. Actual outcomes and results may differ materially from those expressed in, or implied by, our forward-looking statements. Words such as "expects," "anticipates," "believes," "estimates" or other similar expressions and future or conditional verbs such as "will," "should," "would" and "could" are intended to identify such forward-looking statements. Readers of this report should not rely solely on the forward-looking statements and should consider all uncertainties and risks throughout this report as well as those discussed under Part I, Item 1A Risk Factors, of the Company's 2016 Annual Report. The statements are representative only as of the date they are made, and we undertake no obligation to update any forward-looking statement.

All forward-looking statements, by their nature, are subject to risks and uncertainties. Our actual future results may differ materially from those set forth in our forward-looking statements. We face risks that are inherent in the businesses and the market places in which we operate. While management believes these forward-looking statements are accurate and reasonable, uncertainties, risks and factors, including those described below, could cause actual results to differ materially from those reflected in the forward-looking statements.

Factors that may cause actual outcomes and results to differ materially from those expressed in, or implied by, these forward-looking statements include, but are not necessarily limited to, the following: (i) adverse economic conditions could impact our ability to realize operating plans if the demand for our products declines, and such conditions could adversely affect our liquidity and ability to continue to operate; (ii) continued net losses could impact our ability to realize current operating plans and could materially adversely affect our liquidity and our ability to continue to operate; (iii) adverse economic conditions could cause the write down of long-lived assets or goodwill; (iv) an increase in the cost or a decrease in the availability of our principal or single-sourced purchased materials; (v) changes in the competitive environment; (vi) uncertainty of the timing of customer product qualifications in heavily regulated industries; (vii) economic, political, or regulatory changes in the countries in which we operate; (viii) difficulties, delays or unexpected costs in completing the restructuring plans; (ix) equity method investment in NEC TOKIN exposes us to a variety of risks; (x) acquisitions and other strategic transactions expose us to a variety of risks; (xi) possible acquisition of NEC TOKIN may not achieve all of the anticipated results; (xii) our business could be negatively impacted by increased regulatory scrutiny and litigation; (xiii) inability to attract, train and retain effective employees and management; (xiv) inability to develop innovative products to maintain customer relationships and offset potential price erosion in older products; (xv) exposure to claims alleging product defects; (xvi) the impact of laws and regulations that apply to our business, including those relating to environmental matters; (xvii) the impact of international laws relating to trade, export controls and foreign corrupt practices; (xviii) volatility of financial and credit markets affecting our access to capital; (xix) the need to reduce the total costs of our products to remain competitive; (xx) potential limitation on the use of net operating losses to offset possible future taxable income; (xxi) restrictions in our debt agreements that limit our flexibility in operating our business; (xxii) failure of our information technology systems to function properly or our failure to control unauthorized access to our systems may cause business disruptions; (xxiii) additional exercise of the warrant by K Equity which could potentially result in the existence of a significant stockholder who could seek to influence our corporate decisions; and (xxiv) fluctuation in distributor sales could adversely affect our results of operations.

Additional risks and uncertainties not presently known to us or that we currently deem immaterial also may impair our business operations and could cause actual results to differ materially from those included, contemplated or implied by the forward-looking statements made in this report, and the reader should not consider the above list of factors to be a complete set of all potential risks or uncertainties.

Accounting Policies and Estimates

The following discussion and analysis of financial condition and results of operations are based on the unaudited condensed consolidated financial statements included herein. Our significant accounting policies are described in Note 1 to the consolidated financial statements in our 2016 Annual Report. Our critical accounting policies are described under the caption "Critical Accounting Policies" in Item 7 of our 2016 Annual Report.

Long-Lived Assets

Due to the operating loss incurred by Film & Electrolytic, the Company tested its long-lived assets for impairment as of June 30, 2016 and concluded that they were not impaired. Tests for the recoverability of a long-lived asset to be held and used are performed by comparing the carrying amount of the long-lived asset to the sum of the estimated future net undiscounted cash flows expected to be generated by the asset group. In estimating the future undiscounted cash flows, we use

Table of Contents

future projections of cash flows directly associated with, and which are expected to arise as a direct result of, the use and hypothetical disposal (salvage value) of the asset group. These assumptions primarily include the average asset useful life and projections of sales and cost of sales over these asset lives. The Company will monitor the Film and Electrolytic long-lived assets in future periods as material changes in certain assumptions could have a material effect on the estimated future undiscounted cash flows expected to be generated by the asset. This, in turn, could result in Film and Electrolytic not passing step 1 of the impairment test which would require the Company to perform a discounted cash flow analysis to determine the impairment amount (if any).

The preparation of financial statements in conformity with U.S. generally accepted accounting principles ("U.S. GAAP") requires management to make estimates, assumptions, and judgments based on historical data and other assumptions that management believes are reasonable. These estimates and assumptions affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements. In addition, they affect the reported amounts of revenues and expenses during the reporting period.

Our judgments are based on management's assessment as to the effect certain estimates, assumptions, future trends or events may have on the financial condition and results of operations reported in the unaudited condensed consolidated financial statements. It is important that readers of these unaudited financial statements understand that actual results could differ from these estimates, assumptions, and judgments.

Business Overview

KEMET is a leading global manufacturer of a wide variety of capacitors. We compete in the passive electronic component industry, specifically multilayer ceramic, tantalum, film and aluminum (solid & electrolytic) capacitors. Product offerings include surface mount, which are attached directly to the circuit board; leaded capacitors, which are attached to the circuit board using lead wires; and chassis-mount and other pin-through-hole board-mount capacitors, which utilize attachment methods such as screw terminal and snap-in. Capacitors are electronic components that store, filter, and regulate electrical energy and current flow. As an essential passive component used in nearly all circuit boards, capacitors are typically used for coupling, decoupling, filtering, oscillating and wave shaping and are found in communication systems, servers, personal computers, tablets, cellular phones, automotive electronic systems, defense and aerospace systems, consumer electronics, power management systems and many other electronic devices and systems (basically anything that plugs in or has a battery).

Manufacturing a broad line of tantalum, multilayer ceramic, solid and electrolytic aluminum and film and paper capacitors, KEMET's product line consists of nearly 5 million distinct part configurations distinguished by various attributes, such as dielectric (or insulating) material, configuration, encapsulation, capacitance level and tolerance, voltage, operating temperature, performance characteristics and packaging. Because most of our customers have multiple capacitance requirements, often within each of their products, our broad product offering allows us to meet the majority of their needs independent of application and end use.

KEMET operates nineteen production facilities in Europe, North America, and Asia, and employs approximately 8,800 employees worldwide. Commodity manufacturing has been substantially relocated to our lower-cost manufacturing facilities in Mexico, China and Europe. Production remaining in the United States focuses primarily on early-stage manufacturing of new products and specialty products for which customers are predominantly located in North America.

Our products are sold into a wide range of different end markets, including computing, industrial, telecommunications, transportation, consumer, defense and healthcare across all geographic regions. No single end market industry accounted for more than 30% of net sales although, one customer, a distributor, accounted for more than 10% of net sales in the three-month period ended June 30, 2016. During the three-month period ended June 30,

2016 we introduced 1,806 new products of which 609 were first to market. In addition, we continue to focus on specialty products which accounted for 39.8% of our revenue over this period.

We believe the long-term demand for capacitors will grow on a regional and global basis due to a variety of factors, including increasing demand for and complexity of electronic products, growing demand for technology in emerging markets and the ongoing development of new solutions for energy generation and conservation.

We are organized into two business groups: Solid Capacitors business group ("Solid Capacitors") and the Film and Electrolytic business group ("Film and Electrolytic"). The business groups are responsible for their respective manufacturing sites as well as all related research and development efforts. Sales, marketing and corporate finance functions are shared by each of the business groups.

Table of Contents

Recent Developments and Trends

The following items are reflected in the financial statements for the quarter ended June 30, 2016:

Equity Investment

In the quarter ended June 30, 2016 we incurred an equity income related to our 34% economic interest in NEC TOKIN of \$0.2 million.

KEC's First and Second Call Options (as defined in Note 5, "Investment in NEC TOKIN") to purchase additional capital stock of NEC TOKIN expired on April 30, 2015 without being exercised. Through May 31, 2018, NEC Corporation of Japan may exercise its Put Option, provided that KEC's payment of the Put Option price is permitted under the 10.5% Senior Notes and Loan and Security Agreement. The Company has marked the option to fair value and in the quarter ended June 30, 2016 recognized a \$12.0 million loss which was included on the line item "Change in Value of the NEC TOKIN option" in the Condensed Consolidated Statement of Operations. The line item "Other non-current obligations" on the Condensed Consolidated Balance Sheets includes \$32.6 million as of June 30, 2016 related to the Put Option.

Global Economy

In June 2016, the United Kingdom voted in a referendum to exit the European Union, commonly referred to as "Brexit". As a result of the referendum, the global markets and currencies have been subject to volatility, including as a result of a decline in the value of the U.K. pound sterling as compared to the U.S. dollar. We have performed a preliminary assessment of the possible impact of Brexit to our consolidated financial statements. We believe that the uncertainty surrounding Brexit is not a material risk to our consolidated financial statements, however, the macroeconomic impact on our results of operations from this vote remains unknown and we will continue to monitor the impact.

Outlook

For the second quarter of fiscal year 2017, we expect net sales to be within the \$185 million to \$190 million range, the possibility of a slight improvement in gross margin as a percentage of net sales and SG&A expenses are expected to be in the range of \$22.5 million to \$23.0 million.

Table of Contents

CONDENSED CONSOLIDATED RESULTS OF OPERATIONS

Consolidated Comparison of the quarter ended June 30, 2016 with the quarter ended June 30, 2015

The following table sets forth the Condensed Consolidated Statements of Operations for the periods indicated (amounts in thousands):

	Quarters Ended June 30,				
		% to		% to	
	2016	Total	2015	Total	
		Sales		Sales	
Net sales	\$184,935		\$187,590		
Gross margin	42,523	23.0 %	39,713	21.2 %	
Selling, general and administrative expenses	25,914	14.0 %	30,430	16.2 %	
Research and development	6,932	3.7 %	6,274	3.3 %	
Restructuring charges	688	0.4 %	1,824	1.0 %	
Net (gain) loss on sales and disposals of assets	91	n.m.	(58) n.m.	
Operating income (loss)	8,898	4.8 %	1,243	0.7 %	
Interest income	(3	n.m.	(3)) n.m.	
Interest expense	9,923	5.4 %	10,013	5.3 %	
Change in value of NEC TOKIN option	12,000	6.5 %	29,200	15.6 %	
Other (income) expense, net	(2,394	(1.3)%	916	0.5 %	
Income (loss) from continuing operations before income taxes and equity income (loss) from NEC TOKIN	(10,628	(5.7)%	(38,883	(20.7)%	
Income tax expense (benefit)	1,800	1.0 %	(248	(0.1)%	
Income (loss) from continuing operations before equity income (loss) from NEC TOKIN	(12,428	(6.7)%	(38,635)	