

Sally Beauty Holdings, Inc.  
Form 10-Q  
May 03, 2018

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934  
FOR THE QUARTERLY PERIOD ENDED: MARCH 31, 2018

-OR-

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934  
Commission File No. 1-33145

SALLY BEAUTY HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization)	36-2257936 (I.R.S. Employer Identification No.)
3001 Colorado Boulevard Denton, Texas (Address of principal executive offices)	76210 (Zip Code)

Registrant's telephone number, including area code: (940) 898-7500

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  
Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of “large accelerated filer,” “accelerated filer,” “smaller reporting company” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

<input type="checkbox"/> Large accelerated filer	<input type="checkbox"/> Accelerated filer
<input type="checkbox"/> Non-accelerated filer	<input type="checkbox"/> Smaller reporting company
<input type="checkbox"/> (Do not check if a smaller reporting company)	<input type="checkbox"/> Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.)  
Yes No

As of April 27, 2018, there were 122,093,187 shares of the issuer’s common stock outstanding.

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In this Quarterly Report, references to “the Company,” “Sally Beauty,” “our company,” “we,” “our,” “ours” and “us” refer to Sally Beauty Holdings, Inc. and its consolidated subsidiaries unless otherwise indicated or the context otherwise requires.

cautionary notice regarding forward-looking statements

Statements in this Quarterly Report on Form 10-Q and in the documents incorporated by reference herein which are not purely historical facts or which depend upon future events may constitute forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which we refer to as the Exchange Act. Words such as “anticipate,” “believe,” “estimate,” “expect,” “intend,” “plan,” “project,” “target,” “can,” “could,” “may,” “should,” “will,” “would” or similar expressions may also identify such forward-looking statements.

Readers are cautioned not to place undue reliance on forward-looking statements as such statements speak only as of the date they were made. Any forward-looking statements involve risks and uncertainties that could cause actual events or results to differ materially from the events or results described in the forward-looking statements, including, but not limited to, risks and uncertainties related to:

- anticipating and effectively responding to changes in consumer and professional stylist preferences and buying trends in a timely manner;
- the success of our strategic initiatives, including our store refresh program and increased marketing efforts, to enhance the customer experience, attract new customers, drive brand awareness and improve customer loyalty;
- our ability to successfully implement our long-term strategic and growth initiatives;
- our ability to efficiently manage and control our costs and the success of our cost control plans, including our recent restructuring plans;
- our ability to implement our restructuring plans in various jurisdictions;
- our ability to implement and achieve benefits from cost-reduction initiatives and reinvestment plans in multiple jurisdictions;
- our ability to manage the effects of our cost-reduction plans on our employees and other operations costs;
- charges related to the restructuring plans;
- possible changes in the size and components of the expected costs and charges associated with the restructuring plans;
- our ability to realize the anticipated cost savings from the restructuring and cost-reduction plans within the anticipated time frame, if at all;
- the highly competitive nature of, and the increasing consolidation of, the beauty products distribution industry;
- the timing and acceptance of new product introductions;
- shifts in the mix of products sold during any period;
- potential fluctuation in our same store sales and quarterly financial performance;
- our dependence upon manufacturers who may be unwilling or unable to continue to supply products to us;
- our dependence upon manufacturers who have developed or could develop their own distribution businesses which compete directly with ours;
- the possibility of material interruptions in the supply of products by our third party manufacturers or distributors or increases in the prices of the products we purchase from our third party manufacturers or distributors;
- products sold by us being found to be defective in labeling or content;
- compliance with current laws and regulations or becoming subject to additional or more stringent laws and regulations;
- the success of our e-commerce businesses;
- diversion of professional products sold by Beauty Systems Group to mass retailers or other unauthorized resellers;
- the operational and financial performance of our Armstrong McCall, L.P. franchise based business, which we refer to as Armstrong McCall;
- successfully identifying acquisition candidates and successfully completing desirable acquisitions;
- integrating acquired businesses;

- the success of our initiatives to expand into new geographies;
- the success of our existing stores, and our ability to increase sales at existing stores;
- opening and operating new stores profitably;
- the volume of traffic to our stores;
- the impact of the general economic conditions upon our business;
- the challenges of conducting business outside the United States;

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the impact of Britain's separation from the European Union and related or other disruptive events in the United Kingdom, the European Union or other geographies in which we conduct business;

rising labor and rental costs;

protecting our intellectual property rights, particularly our trademarks;

the risk that our products may infringe on the intellectual property rights of others;

- successfully updating and integrating our information technology systems;

disruption in our information technology systems;

a significant data security breach, including misappropriation of our customers', employees' or suppliers' confidential information, and the potential costs related thereto;

the negative impact on our reputation and loss of confidence of our customers, suppliers and others arising from a significant data security breach;

the costs and diversion of management's attention required to investigate and remediate a data security breach and to continuously upgrade our information technology security systems to address evolving cyber-security threats;

the ultimate determination of the extent or scope of the potential liabilities relating to our past or any future data security incidents;

our ability to attract and retain highly skilled management and other personnel;

severe weather, natural disasters or acts of violence or terrorism;

the preparedness of our accounting and other management systems to meet financial reporting and other requirements and the upgrade of our existing financial reporting system;

being a holding company, with no operations of our own, and depending on our subsidiaries for our liquidity needs;

our ability to execute and implement our share repurchase program;

our substantial indebtedness;

the possibility that we may incur substantial additional debt, including secured debt, in the future;

restrictions and limitations in the agreements and instruments governing our debt;

generating the significant amount of cash needed to service all of our debt and refinancing all or a portion of our indebtedness or obtaining additional financing;

changes in interest rates increasing the cost of servicing or refinancing our debt; and

the costs and effects of litigation.

The events described in the forward-looking statements might not occur or might occur to a different extent or at a different time than we have described. As a result, our actual results may differ materially from the results contemplated by these forward-looking statements. We assume no obligation to publicly update or revise any forward-looking statements.

WHERE YOU CAN FIND MORE INFORMATION

Our quarterly financial results and other important information are available by calling our Investor Relations Department at (940) 297-3877.

We maintain a website at [www.sallybeautyholdings.com](http://www.sallybeautyholdings.com) where investors and other interested parties may obtain, free of charge, press releases and other information as well as gain access to our periodic filings with the Securities and Exchange Commission (“SEC”). The information contained on this website should not be considered to be a part of this or any other report filed with or furnished to the SEC.

PART I — FINANCIAL INFORMATION

Item 1. Financial Statements.

The following consolidated balance sheets as of March 31, 2018 and September 30, 2017, the consolidated statements of earnings and consolidated statements of comprehensive income for the three and six months ended March 31, 2018 and 2017, and the consolidated statements of cash flows for the six months ended March 31, 2018 and 2017 are those of Sally Beauty Holdings, Inc. and its subsidiaries.



## SALLY BEAUTY HOLDINGS, INC. AND SUBSIDIARIES

## Condensed Consolidated Balance Sheets

(In thousands, except par value data)

	March 31, 2018 (Unaudited)	September 30, 2017
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 68,056	\$ 63,759
Trade accounts receivable, net	48,991	46,986
Accounts receivable, other	49,764	45,255
Inventory	935,037	930,855
Other current assets	52,313	55,223
Total current assets	1,154,161	1,142,078
Property and equipment, net of accumulated depreciation of \$580,054 at March 31, 2018 and \$546,061 at September 30, 2017	300,132	313,717
Goodwill	546,035	537,791
Intangible assets, excluding goodwill, net of accumulated amortization of \$128,186 at March 31, 2018 and \$121,550 at September 30, 2017	75,943	80,305
Other assets	23,879	25,116
Total assets	\$ 2,100,150	\$ 2,099,007
<b>Liabilities and Stockholders' Deficit</b>		
Current liabilities:		
Current maturities of long-term debt	\$ 86,208	\$ 96,082
Accounts payable	289,969	307,752
Accrued liabilities	168,074	166,527
Income taxes payable	1,577	2,233
Total current liabilities	545,828	572,594
Long-term debt	1,769,841	1,771,853
Other liabilities	33,346	20,140
Deferred income tax liabilities, net	66,164	98,036
Total liabilities	2,415,179	2,462,623
Stockholders' deficit:		
Common stock, \$0.01 par value. Authorized 500,000 shares; 123,344 and 129,710 shares issued and 123,002 and 129,585 shares outstanding at March 31, 2018 and September 30, 2017, respectively	1,230	1,296
Preferred stock, \$0.01 par value. Authorized 50,000 shares; none issued	—	—
Additional paid-in capital	—	—
Accumulated deficit	(246,112 )	(283,076 )
Accumulated other comprehensive loss, net of tax	(70,147 )	(81,836 )

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Total stockholders' deficit	(315,029 )	(363,616 )
Total liabilities and stockholders' deficit	\$2,100,150	\$2,099,007

The accompanying condensed notes are an integral part of these condensed consolidated financial statements.

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## SALLY BEAUTY HOLDINGS, INC. AND SUBSIDIARIES

## Condensed Consolidated Statements of Earnings

(In thousands, except per share data)

(Unaudited)

	Three Months Ended		Six Months Ended	
	March 31, 2018	2017	March 31, 2018	2017
Net sales	\$975,321	\$966,470	\$1,970,286	\$1,966,080
Cost of goods sold	488,999	478,364	997,335	986,266
Gross profit	486,322	488,106	972,951	979,814
Selling, general and administrative expenses	368,461	359,857	739,748	734,108
Restructuring charges	6,759	9,211	11,969	9,211
Operating earnings	111,102	119,038	221,234	236,495
Interest expense	25,262	26,848	49,277	53,646
Earnings before provision for income taxes	85,840	92,190	171,957	182,849
Provision for income taxes	24,469	35,198	27,322	70,031
Net earnings	\$61,371	\$56,992	\$144,635	\$112,818
Earnings per share:				
Basic	\$0.49	\$0.41	\$1.15	\$0.79
Diluted	\$0.49	\$0.40	\$1.14	\$0.79
Weighted average shares:				
Basic	124,270	140,549	126,046	142,107
Diluted	125,057	141,325	126,834	143,047

The accompanying condensed notes are an integral part of these condensed consolidated financial statements.

## SALLY BEAUTY HOLDINGS, INC. AND SUBSIDIARIES

## Condensed Consolidated Statements of Comprehensive Income

(In thousands)

(Unaudited)

	Three Months		Six Months Ended	
	Ended March 31, 2018	2017	March 31, 2018	2017
Net earnings	\$61,371	\$56,992	\$144,635	\$112,818
Other comprehensive income (loss):				
Foreign currency translation adjustments, net of tax	10,437	8,026	10,182	(10,642)
Interest rate caps:				
Changes in fair value	3,251	—	2,121	—
Income taxes related to changes in fair value	(941)	—	(614)	—
Other comprehensive income (loss), net of tax	12,747	8,026	11,689	(10,642)
Total comprehensive income	\$74,118	\$65,018	\$156,324	\$102,176

The accompanying condensed notes are an integral part of these condensed consolidated financial statements.

## SALLY BEAUTY HOLDINGS, INC. AND SUBSIDIARIES

## Condensed Consolidated Statements of Cash Flows

(In thousands)

(Unaudited)

	Six Months Ended March 31,	
	2018	2017
<b>Cash Flows from Operating Activities:</b>		
Net earnings	\$144,635	\$112,818
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation and amortization	54,009	54,716
Share-based compensation expense	5,850	6,212
Amortization of deferred financing costs	1,851	1,577
Loss on extinguishment of debt	876	—
Deferred income taxes	(29,379 )	4,321
Changes in (exclusive of effects of acquisitions):		
Trade accounts receivable	(1,506 )	1,376
Accounts receivable, other	(3,990 )	2,898
Inventory	3,266	(14,805 )
Other current assets	3,508	13,262
Other assets	185	(427 )
Accounts payable and accrued liabilities	(12,175 )	(21,392 )
Income taxes payable	(762 )	2,503
Other liabilities	13,082	(3,652 )
Net cash provided by operating activities	179,450	159,407
<b>Cash Flows from Investing Activities:</b>		
Payments for property and equipment, net	(38,679 )	(49,320 )
Acquisitions, net of cash acquired	(9,175 )	—
Net cash used by investing activities	(47,854 )	(49,320 )
<b>Cash Flows from Financing Activities:</b>		
Proceeds from issuance of long-term debt	246,819	136,000
Repayments of long-term debt	(260,142)	(130,844)
Debt issuance costs	(1,151 )	—
Payments for common stock repurchased	(114,699)	(169,144)
Proceeds from exercises of stock options	1,112	16,683
Net cash used by financing activities	(128,061)	(147,305)
Effect of foreign exchange rate changes on cash and cash equivalents	762	(285 )
Net increase (decrease) in cash and cash equivalents	4,297	(37,503 )
Cash and cash equivalents, beginning of period	63,759	86,622
Cash and cash equivalents, end of period	\$68,056	\$49,119
<b>Supplemental Cash Flow Information:</b>		
Interest paid	\$46,574	\$51,987
Income taxes paid	\$45,089	\$50,495

Capital expenditures incurred but not paid	\$1,426	\$1,301
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The accompanying condensed notes are an integral part of these condensed consolidated financial statements.

Sally Beauty Holdings, Inc. and Subsidiaries

Condensed Notes to Consolidated Financial Statements

(Unaudited)

1. Description of Business and Basis of Presentation

Description of Business

Sally Beauty Holdings, Inc. and its consolidated subsidiaries (“Sally Beauty” or “the Company” or “we”) sell professional beauty supplies through its Sally Beauty Supply (“SBS”) retail stores located in the U.S., Puerto Rico, Canada, Mexico, the United Kingdom, Ireland, Belgium, France, Germany, the Netherlands, Spain, Chile and Peru. Additionally, we distribute professional beauty products to salons and licensed salon professionals through our Beauty Systems Group (“BSG”) store operations and a commissioned direct sales force that calls on salons primarily in the U.S. and Canada, and to franchises in the southern and southwestern regions of the U.S. and in Mexico through the operations of our subsidiary Armstrong McCall. A significant number of our products are also available through a number of SBS and BSG-operated websites. Certain beauty products sold by BSG and Armstrong McCall are sold under exclusive territory agreements with the third-party manufacturers.

Basis of Presentation

The condensed consolidated interim financial statements included herein have been prepared in accordance with accounting principles generally accepted in the United States (“GAAP”) and pursuant to the rules and regulations of the SEC. Certain information and note disclosures normally included in annual financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to the rules and regulations of the SEC, although we believe that the disclosures made are adequate to make the information not misleading. These condensed consolidated interim financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the fiscal year ended September 30, 2017. All significant intercompany accounts and transactions have been eliminated in consolidation. In the opinion of management, these condensed consolidated interim financial statements reflect all adjustments that are of a normal recurring nature and which are necessary to present fairly our consolidated financial position as of March 31, 2018 and September 30, 2017, our consolidated results of operations and consolidated comprehensive income for the three and six months ended March 31, 2018 and 2017, and our consolidated cash flows for the six months ended March 31, 2018 and 2017.

The condensed consolidated interim financial statements included herein have been prepared on a going concern basis of accounting. Each quarter, management evaluates, based on relevant conditions and events, our ability to continue as a going concern for at least one year from the date our financial statements are issued. Based on management’s assessment, we have concluded that substantial doubt about our ability to continue as a going concern does not exist as of the date the condensed consolidated interim financial statements included herein were issued.

Certain amounts for the prior fiscal periods have been reclassified to conform to the current fiscal period presentation, in connection with the retroactive adoption of two new accounting pronouncements in the current fiscal year. See Note 3 below for additional information.

2. Significant Accounting Policies

We adhere to the same accounting policies in the preparation of our condensed consolidated interim financial statements as we do in the preparation of our full-year consolidated financial statements. As permitted under GAAP, interim accounting for certain expenses, including income taxes, is based on full-year assumptions. For interim financial reporting purposes, income taxes are recorded based upon estimated annual effective income tax rates.

### 3. Accounting Changes and Recent Accounting Pronouncements

#### Accounting Changes

In November 2015, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2015-17, Income Taxes (Topic 740): Balance Sheet Classification of Deferred Income Taxes, which requires that deferred tax assets, net of related valuation allowances, and deferred tax liabilities be reported as noncurrent in a classified balance sheet. We adopted the new standard retrospectively effective October 1, 2017. Accordingly, the adoption of ASU No. 2015-17 resulted in a decrease in current deferred income tax assets of \$28.4 million, a decrease in current deferred income tax liabilities, included in accrued liabilities, of \$2.0 million, a net increase in noncurrent deferred income tax assets, included in other assets, of \$4.3 million and a net decrease in noncurrent deferred income tax liabilities of \$22.1 million in our previously reported consolidated balance sheet as of September 30, 2017.

In March 2016, the FASB issued ASU No. 2016-09, Improvements to Employee Share-Based Payment Accounting, which amended several aspects of how share-based compensation is recorded and reported on the financial statements. For example, the new guidance requires that all the income tax effect related to share-based payments be recorded in income tax expense. We adopted these



Sally Beauty Holdings, Inc. and Subsidiaries

Condensed Notes to Consolidated Financial Statements

(Unaudited)

amendments effective October 1, 2017. In connection with this accounting change, as allowed, we have elected to recognize share-based compensation award forfeitures when they occur. Prior to the change, we recognized forfeitures based on the estimated number of awards expected to vest. As allowed, we elected to adopt retrospectively the amendment requiring that excess tax benefits (shortfalls) be reported in cash flows from operating activities in our consolidated statements of cash flows. The adoption of the amendments contained in ASU No. 2016-09 did not have a material impact on our consolidated financial statements.

Recent Accounting Pronouncements

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers, which will supersede Accounting Standards Codification (“ASC”) Topic 605, Revenue Recognition. A core principle of the new guidance is that an entity should measure revenue in connection with its sale of goods and services to a customer based on the consideration to which the entity expects to be entitled in exchange for each of those goods and services. The new standard must be adopted using either the retrospective or cumulative effect transition method. For public companies, this amendment is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2017. Early adoption is permitted. In connection with the adoption of ASU No. 2014-09, we expect to change our classification of deferred revenue and product cost in connection with certain sales of salon equipment to customers. We are in the process of designing changes to our processes and controls to ensure the timely identification of new revenue streams that may affect our revenue recognition processes in the future. We are also assessing the disclosure requirements contained in the new standard and anticipate being compliant with the additional disclosures about our revenue recognition practices required by the new standard. We have not yet selected a transition method. We have not yet adopted this accounting pronouncement and we do not believe, based on our assessment, that adoption will have a material effect on our consolidated results of operations and consolidated financial position.

In February 2016, the FASB issued ASU No. 2016-02, Leases, which will require most leases to be reported on the balance sheet as a right-of-use asset and a lease liability. Under the new guidance, the lease liability must be measured initially based on the present value of future lease payments, subject to certain conditions. The right-of-use asset must be measured initially based on the amount of the liability, plus certain initial direct costs. The new guidance further requires that leases be classified at inception as either (a) operating leases or (b) finance leases. For operating leases, periodic expense will generally be flat (straight-line) throughout the life of the lease. For finance leases, periodic expense will decline (similar to capital leases under prior rules) over the life of the lease. The new standard must be adopted using a modified retrospective transition method. For public companies, this standard is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018. Early adoption is permitted. We have not yet adopted this accounting pronouncement. We have completed a preliminary assessment of the potential impact of adopting ASU No. 2016-02 on our consolidated financial statements. At March 31, 2018, adoption of ASU No. 2016-02 would have resulted in recognition of a right-of-use asset in the estimated amount of approximately \$600.0 million and a lease liability for a similar amount in our consolidated balance sheet. We do not believe adoption of ASU No. 2016-02 will have a material impact on our consolidated results of operations or consolidated cash flows. The amount of the right-of-use asset and the lease liability we ultimately recognize may materially differ from this preliminary estimate, including as a result of future organic growth in our business, changes in interest rates, and potential acquisitions.

In August 2017, the FASB issued ASU No. 2017-12, Derivatives and Hedging (Topic 815), Targeted Improvements to Accounting for Hedging Activities, which is intended to better align an entity's risk management activities and its financial reporting for hedging relationships. ASU No. 2017-12 will change both the designation and measurement guidance for a qualifying hedging relationship and the presentation of the impact of the hedging relationship on the entity's financial statements. In addition, ASU No. 2017-12 contains targeted improvements to ease the application of current guidance related to the assessment of hedge effectiveness and eliminates the requirement for an entity to separately measure and report hedge ineffectiveness. For public companies, these amendments are effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018. Early adoption is permitted. We have not yet adopted the accounting pronouncement and do not believe, based on our preliminary assessment, that adoption will have a material effect on our consolidated financial statements.

#### 4. Fair Value Measurements

Our financial instruments consist of cash equivalents, if any, trade and other accounts receivable, accounts payable, derivative instruments, including foreign exchange contracts and interest rate caps, and debt. The carrying amounts of cash equivalents, if any, trade and other accounts receivable and accounts payable approximate their respective fair values due to the short-term nature of these financial instruments.

We measure on a recurring basis and disclose the fair value of our financial instruments under the provisions of ASC Topic 820, Fair Value Measurement, as amended ("ASC 820"). We define "fair value" as the price that would be received to sell an asset or paid to transfer a liability (i.e., the exit price) in an orderly transaction between market participants at the measurement date. ASC 820

## Sally Beauty Holdings, Inc. and Subsidiaries

## Condensed Notes to Consolidated Financial Statements

(Unaudited)

establishes a three-level hierarchy for measuring fair value. This valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability on the measurement date.

Consistent with this hierarchy, we categorize our financial assets and liabilities as follows (in thousands):

	As of March 31, 2018			
	Total	Level 1	Level 2	Level 3
<b>Assets</b>				
Foreign exchange contracts	\$340	\$—	\$340	\$ —
Interest rate caps	7,299	—	7,299	—
Total assets	\$7,639	\$—	\$7,639	\$ —
<b>Liabilities</b>				
Long-term debt	\$1,866,277	\$942,600	\$923,677	\$ —
Total liabilities	\$1,866,277	\$942,600	\$923,677	\$ —

	As of September 30, 2017			
	Total	Level 1	Level 2	Level 3
<b>Assets</b>				
Foreign exchange contracts	\$779	\$—	\$779	\$ —
Interest rate caps	5,178	—	5,178	—
Total assets	\$5,957	\$—	\$5,957	\$ —
<b>Liabilities</b>				
Long-term debt	\$1,919,930	\$973,750	\$946,180	\$ —
Foreign exchange contracts	207	—	207	—
Total liabilities	\$1,920,137	\$973,750	\$946,387	\$ —

Long-term debt, including current maturities and borrowings under the asset-based senior secured loan facility (the “ABL facility”), if any, is carried in our consolidated financial statements at amortized cost of \$1,874.7 million at March 31, 2018 and \$1,887.4 million at September 30, 2017, before unamortized debt issuance costs of \$18.7 million at March 31, 2018 and \$19.4 million at September 30, 2017. Our senior notes are valued for purposes of this disclosure above using unadjusted quoted market prices for such debt securities. Our term loan B is generally valued for purposes of this disclosure above using quoted market prices for similar debt securities in active markets. Other long-term debt (consisting primarily of borrowings under the ABL facility, if any, and capital lease obligations) is generally valued for purposes of this disclosure above using widely accepted valuation techniques, such as discounted cash flow analyses, using observable inputs, such as market interest rates.

## 5. Accumulated Stockholders’ Deficit

In August 2017, we announced that our Board of Directors approved a share repurchase program authorizing the Company to repurchase up to \$1.0 billion of its common stock over an approximate four-year period expiring on September 30, 2021 (the “2017 Share Repurchase Program”) and terminated our similar share repurchase program approved by our Board in 2014 (the “2014 Share Repurchase Program”). During the six months ended March 31, 2018 and 2017, we repurchased and subsequently retired approximately 6.7 million and 6.9 million shares of our common stock at an aggregate cost of \$114.5 million and \$168.9 million, excluding common stock surrendered by grantees to satisfy tax withholding obligations, under the 2017 Share Repurchase Program and the 2014 Share Repurchase Program, respectively. We reduced common stock and additional paid-in capital, in the aggregate, by these amounts. However, as required by GAAP, to the extent that share repurchase amounts exceeded the balance of additional paid-in capital prior to our recording of such repurchases, we recorded the excess in accumulated deficit. We funded these share repurchases with cash from operations and borrowings under the ABL facility.

## Sally Beauty Holdings, Inc. and Subsidiaries

## Condensed Notes to Consolidated Financial Statements

(Unaudited)

The change in accumulated other comprehensive loss (“AOCL”) was as follows (in thousands):

	Foreign Currency Translation Adjustments	Interest Rate Caps	Total
Balance at September 30, 2017	\$ (80,752 )	\$(1,084)	\$(81,836)
Other comprehensive income before reclassification, net of tax	10,182	1,507	11,689
Balance at March 31, 2018	\$ (70,570 )	\$423	\$(70,147)

## 6. Earnings Per Share

The following table sets forth the computations of basic and diluted earnings per share (in thousands, except per share data):

	Three Months Ended		Six Months Ended	
	March 31, 2018	March 31, 2017	March 31, 2018	March 31, 2017
Net earnings	\$61,371	\$56,992	\$144,635	\$112,818
Weighted average basic shares	124,270	140,549	126,046	142,107
Dilutive securities:				
Stock option and stock award programs	787	776	788	940
Weighted average diluted shares	125,057	141,325	126,834	143,047
Earnings per share:				
Basic	\$0.49	\$0.41	\$1.15	\$0.79
Diluted	\$0.49	\$0.40	\$1.14	\$0.79

For the three and six months ended March 31, 2018, options to purchase 5.4 million shares of our common stock were outstanding but not included in our computations of diluted earnings per share, since these options were anti-dilutive. For the three and six months ended March 31, 2017 and, options to purchase 5.1 million shares and 3.3 million shares, respectively, of our common stock were outstanding but not included in the computations of diluted earnings per share, since these options were anti-dilutive. An anti-dilutive option is an option that is: (a) out-of-the-money (an option with an exercise price which is greater than the average price per share of our common stock during the period), and (b) in-the-money (an option with an exercise price which is less than the average price per share of our common stock during the period) for which the sum of assumed proceeds, including any unrecognized compensation expense related to such option, exceeds the average price per share for the period.

7. Share-Based Payments

Performance-Based Awards

The following table presents a summary of the activity for our performance unit awards assuming 100% payout:

	Number	Weighted	Weighted
	of Shares	Average Fair	Average
		Value Per	Remaining
			Vesting
			Term
Performance Unit Awards	(in Thousands)	Share	(in Years)
Unvested at September 30, 2017	197	\$ 24.50	1.5
Granted	215	17.42	
Vested	—	—	
Forfeited	(37 )	22.01	
Unvested at March 31, 2018	375	\$ 20.70	1.8

Sally Beauty Holdings, Inc. and Subsidiaries

Condensed Notes to Consolidated Financial Statements

(Unaudited)

Service-Based Awards

The following table presents a summary of the activity for our stock option awards:

	Number of	Weighted	Weighted	Aggregate
	Outstanding	Average	Remaining	Intrinsic
	Options	Exercise	Term	Value
	(in Thousands)	Price	(in Years)	(in Thousands)
Outstanding at September 30, 2017	5,211	\$ 24.12	5.6	\$ 3,867
Granted	1,122	17.42		
Exercised	(123 )	9.02		
Forfeited or expired	(549 )	24.21		
Outstanding at March 31, 2018	5,661	\$ 23.11	5.9	\$ 1,635
Exercisable at March 31, 2018	3,298	\$ 23.97	4.4	\$ 1,635

The following table presents a summary of the activity for our Restricted Stock Awards:

	Number	Weighted	Weighted
	of Shares	Average	Average
		Fair	Remaining
		Value Per	Vesting
		Share	Term
Restricted Stock Awards	(in Thousands)	(in Years)	
Unvested at September 30, 2017	125	\$ 26.00	1.3
Granted	264	17.42	

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Vested	(29	)	23.78
Forfeited	(18	)	19.71
Unvested at March 31, 2018	342		\$ 19.93 2.4

The following table presents a summary of the activity for our Restricted Stock Units:

Restricted Stock Units	Number of Shares (in Thousands)	Weighted	
		Average Fair Value Per Share	Average Remaining Vesting Term (in Years)
Unvested at September 30, 2017	—	\$ —	—
Granted	72	17.42	
Vested	—	—	
Forfeited	(7	)	17.42
Unvested at March 31, 2018	65	\$ 17.42	0.5

## 8. Goodwill and Intangible Assets

During the three months ended March 31, 2018, the Company completed its annual assessment for impairment of goodwill and other intangible assets. No material impairment losses were recognized in the current or prior periods presented in connection with the Company's goodwill and other intangible assets.

For the three months ended March 31, 2018 and 2017, amortization expense related to other intangible assets was \$2.7 million and \$3.2 million, respectively, and, for the six months ended March 31, 2018 and 2017, amortization expense was \$5.6 million and \$6.8 million, respectively.



Sally Beauty Holdings, Inc. and Subsidiaries

Condensed Notes to Consolidated Financial Statements

(Unaudited)

9. Short-term Borrowings and Long-term Debt

At March 31, 2018, we had \$399.7 million available for borrowing under the ABL facility, including the Canadian sub-facility. At March 31, 2018, we were in compliance with the agreements and instruments governing our debt, including our financial covenants.

On March 27, 2018, we entered into an Amendment No. 1 with respect to our term loan B pursuant to which the interest rate spread on the variable-rate tranche of approximately \$548.6 million was reduced by 25 basis points to 2.25%. In connection with this amendment, we incurred and capitalized financing costs of approximately \$1.0 million. This amount is reported as a deduction from the term loan B and is being amortized over the term of the term loan B using the effective interest method. Additionally, we recorded a loss on extinguishment of debt in the amount of approximately \$0.9 million, including as a result of certain creditors exiting the loan syndication.

10. Derivative Instruments and Hedging Activities

During the six months ended March 31, 2018, we did not purchase or hold any derivative instruments for trading or speculative purposes.

Designated Cash Flow Hedges

In July 2017, we purchased two interest rate caps with an initial aggregate notional amount of \$550 million (the “interest rate caps”) to mitigate the exposure to higher interest rates in connection with our term loan B. The interest rate caps expire on June 30, 2023 and are designated as cash flow hedges.

Non-designated Cash Flow Hedges

At March 31, 2018, we held foreign currency forward contracts with an aggregate notional amount of \$71.0 million based upon exchange rates at March 31, 2018. These derivative instruments expire at various dates though September 30, 2018.

The table below presents the fair value of our derivative financial instruments as well as their classification on our consolidated balance sheets (in thousands):

	Asset Derivatives		Liability Derivatives	
	March 31,	September 30,	March 31,	September 30,
	Classification 2018	2017	Classification 2018	2017
Derivatives designated as hedging instruments:				

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Interest rate caps	Other assets	\$ 7,299	\$ 5,178	N/A	\$ —	\$ —
Derivatives not designated as hedging instruments:						
Foreign exchange contracts	Other current			Accrued		
	assets	340	779	liabilities	—	207
		\$ 7,639	\$ 5,957		\$ —	\$ 207

The effects of our derivative financial instruments on our consolidated statements of earnings were not material for the three and six months ended March 31, 2018 and 2017.

### 11. Income Taxes

On December 22, 2017, the U.S. enacted comprehensive amendments to the Internal Revenue Code of 1986 (“U.S. Tax Reform”). Among other things, U.S. Tax Reform (a) reduces the federal statutory tax rate for corporate taxpayers, (b) provides for a deemed repatriation of undistributed foreign earnings by U.S. taxpayers and makes other fundamental changes on how foreign earnings will be taxed by the U.S. and (c) otherwise modifies corporate tax rules in significant ways. In accordance with ASC Topic No. 740, Income Taxes, entities must revalue their deferred income taxes considering the new tax rates and recognize any impact of the deemed repatriation of undistributed foreign earnings on their financial statements based on the enacted tax law.

Sally Beauty Holdings, Inc. and Subsidiaries

Condensed Notes to Consolidated Financial Statements

(Unaudited)

In December 2017, the SEC provided guidance allowing registrants to record provisional amounts, during a specified measurement period, when the necessary information is not available, prepared or analyzed in reasonable detail to account for the impact of U.S. Tax Reform. Accordingly, we have reported the revaluation of deferred income taxes and the impact of the deemed repatriation on our consolidated interim financial statements based on provisional amounts. Specifically, in the six months ended March 31, 2018, we recognized a provisional income tax benefit of \$33.6 million in connection with the revaluation of our deferred income tax assets and liabilities, and a provisional income tax charge of \$11.4 million for federal and state income taxes, including \$10.4 million payable beyond one year, related to accumulated but undistributed earnings of our foreign operations. In the three months ended March 31, 2018, no material changes to the provisional amounts occurred.

For the fiscal year ending September 30, 2018, our U.S. federal statutory tax rate is 24.5% and, for fiscal years after that, 21.0%. Among the factors that could affect the accuracy of our provisional amounts is uncertainty about the statutory tax rate applicable to our deferred income tax assets and liabilities, since the actual rate will be dependent on the timing of realization or settlement of such assets and liabilities. At March 31, 2018, we estimated the dates when such realization or settlement would occur. The actual dates when such realization or settlement occurs may be significantly different from our estimates, which could result in the ultimate revaluation of our deferred income taxes to be different from our provisional amounts. In addition, there is uncertainty about the impact of expected Internal Revenue Service (“IRS”) guidance intended to interpret the most complex provisions of U.S. Tax Reform. Our liability for federal and state income taxes applicable to undistributed earnings of our foreign operations may be materially different from our provisional amount as a result of such future IRS guidance and interpretation and in connection with estimates related to the amount of undistributed foreign earnings and cash balances.

Effective for fiscal years beginning after December 31, 2017, U.S. Tax Reform subjects taxpayers to tax on global intangible low-taxed income (“GILTI”) earned by certain foreign subsidiaries. In January 2018, FASB Staff provided guidance that an entity can make an accounting policy election to either recognize deferred taxes related to items giving rise to GILTI in future years or provide for the tax expense related to GILTI in the year the tax is incurred. Given the uncertainty about the impact of expected IRS guidance related to the GILTI provisions, we are still evaluating the effects of the GILTI provisions and have not yet determined our accounting policy.

We are currently assessing the potential additional impact of U.S. Tax Reform on our business and consolidated financial statements, and expect to complete such assessment on or before September 30, 2018.

The difference between our U.S. federal statutory income tax rate and our effective income tax rate is summarized below:

Three	Six
Months	Months
Ended	Ended
March	March
31,	31,

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	2018	2018
U.S. federal statutory income tax rate	24.5 %	24.5 %
State income taxes, net of federal tax benefit	3.0	3.1
Effect of foreign operations	1.0	0.9
Deferred tax revaluation	—	(19.6)
Deemed repatriation tax	—	6.7
Other, net	—	0.3
Effective tax rate	28.5 %	15.9 %

## 12. Business Segments

Our business is organized into two operating and reporting segments: (i) SBS, a domestic and international chain of retail stores and a consumer-facing e-commerce website that offers professional beauty supplies to both salon professionals and retail customers in North America, Puerto Rico, and parts of Europe and South America and (ii) BSG, including its franchise-based business Armstrong McCall, a full service distributor of beauty products and supplies that offers professional beauty products directly to salons and salon professionals through its professional-only stores, e-commerce websites and its own sales force in partially exclusive geographical territories in North America.

The accounting policies of both of our reportable segments are the same as described in the summary of significant accounting policies contained in Note 2 of the “Notes to Consolidated Financial Statements” in “Item 8 - Financial Statements and Supplementary Data” contained in our Annual Report on Form 10-K for the fiscal year ended September 30, 2017. Sales between segments, which are eliminated in consolidation, were not material during the three and six months ended March 31, 2018 and 2017.

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Sally Beauty Holdings, Inc. and Subsidiaries

Condensed Notes to Consolidated Financial Statements

(Unaudited)

Segment data for the three and six months ended March 31, 2018 and 2017 is as follows (in thousands):

	Three Months Ended		Six Months Ended	
	March 31, 2018	2017	March 31, 2018	2017
Net sales:				
SBS	\$580,114	\$575,994	\$1,165,689	\$1,165,853
BSG	395,207	390,476	804,597	800,227
Total	\$975,321	\$966,470	\$1,970,286	\$1,966,080
Earnings before provision for income taxes:				
Segment operating earnings:				
SBS	\$90,328	\$96,839	\$176,922	\$189,365
BSG	59,949	62,703	124,514	126,303
Segment operating earnings	150,277	159,542	301,436	315,668
Unallocated expenses	(32,416 )	(31,293 )	(68,233 )	(69,962 )
Restructuring charges	(6,759 )	(9,211 )	(11,969 )	(9,211 )
Consolidated operating earnings	111,102	119,038	221,234	236,495
Interest expense	(25,262 )	(26,848 )	(49,277 )	(53,646 )
Earnings before provision for income taxes	\$85,840	\$92,190	\$171,957	\$182,849

### 13. Parent, Issuers, Guarantor and Non-Guarantor Condensed Consolidating Financial Statements

The following consolidating financial information presents the condensed consolidating balance sheets as of March 31, 2018 and September 30, 2017, the related condensed consolidating statements of earnings and comprehensive income for the three and six months ended March 31, 2018 and 2017, and the condensed consolidating statements of cash flows for the six months ended March 31, 2018 and 2017 of: (i) Sally Beauty Holdings, Inc., or the “Parent;” (ii) Sally Holdings and Sally Capital Inc. (iii) the guarantor subsidiaries; (iv) the non-guarantor subsidiaries; (v) elimination entries necessary for consolidation purposes; and (vi) Sally Beauty on a condensed consolidated basis.

Investments in subsidiaries are accounted for using the equity method for purposes of the consolidating presentation. The principal elimination entries relate to investments in subsidiaries and intercompany balances and transactions. Separate financial statements and other disclosures with respect to the subsidiary guarantors have not been provided because we believe the following information is sufficient since the guarantor subsidiaries are 100% indirectly owned by the Parent and all guarantees are full and unconditional.



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Sally Beauty Holdings, Inc. and Subsidiaries

Condensed Notes to Consolidated Financial Statements

(Unaudited)

Condensed Consolidating Balance Sheet

March 31, 2018

(In thousands)

	Parent	Sally Holdings LLC and Sally Capital Inc.	Guarantor Subsidiaries	Non- Guarantor Subsidiaries	Consolidating Eliminations	Sally Beauty Holdings, Inc. and Subsidiaries
<b>Assets</b>						
Cash and cash equivalents	\$—	\$ 10	\$28,211	\$ 39,835	\$—	\$ 68,056
Trade and other accounts receivable, net	—	—	63,931	34,824	—	98,755
Due from affiliates	—	—	2,448,961	—	(2,448,961 )	—
Inventory	—	—	697,786	237,251	—	935,037
Other current assets	7,750	505	26,711	17,347	—	52,313
Property and equipment, net	10	—	219,104	81,018	—	300,132
Investment in subsidiaries	1,271,522	3,912,786	386,703	—	(5,571,011 )	—
Goodwill and other intangible assets, net	—	—	463,587	158,391	—	621,978
Other assets	1,050	10,335	(7,859 )	20,353	—	23,879
<b>Total assets</b>	<b>\$ 1,280,332</b>	<b>\$ 3,923,636</b>	<b>\$ 4,327,135</b>	<b>\$ 589,019</b>	<b>\$ (8,019,972 )</b>	<b>\$ 2,100,150</b>
<b>Liabilities and Stockholders' (Deficit) Equity</b>						
Accounts payable	\$59	\$ 1	\$223,727	\$ 66,182	\$—	\$ 289,969
Due to affiliates	1,584,758	775,062	—	89,141	(2,448,961 )	—
Accrued liabilities	279	19,431	112,026	36,338	—	168,074
Income taxes payable	—	1,764	—	(187 )	—	1,577
Long-term debt	—	1,854,904	4	1,141	—	1,856,049
Other liabilities	10,371	—	18,571	4,404	—	33,346
Deferred income tax liabilities, net	(106 )	952	60,021	5,297	—	66,164
<b>Total liabilities</b>	<b>1,595,361</b>	<b>2,652,114</b>	<b>414,349</b>	<b>202,316</b>	<b>(2,448,961 )</b>	<b>2,415,179</b>
<b>Total stockholders' (deficit) equity</b>	<b>(315,029 )</b>	<b>1,271,522</b>	<b>3,912,786</b>	<b>386,703</b>	<b>(5,571,011 )</b>	<b>(315,029 )</b>
<b>Total liabilities and stockholders' (deficit) equity</b>	<b>\$ 1,280,332</b>	<b>\$ 3,923,636</b>	<b>\$ 4,327,135</b>	<b>\$ 589,019</b>	<b>\$ (8,019,972 )</b>	<b>\$ 2,100,150</b>





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Sally Beauty Holdings, Inc. and Subsidiaries

Condensed Notes to Consolidated Financial Statements

(Unaudited)

Condensed Consolidating Balance Sheet

September 30, 2017

(In thousands)

	Parent	Sally Holdings LLC and Sally Capital Inc.	Guarantor Subsidiaries	Non- Guarantor Subsidiaries	Consolidating Eliminations	Sally Beauty Holdings, Inc. and Subsidiaries
<b>Assets</b>						
Cash and cash equivalents	\$—	\$ 10	\$ 22,090	\$ 41,659	\$—	\$ 63,759
Trade and other accounts receivable, net	200	—	59,992	32,049	—	92,241
Due from affiliates	—	—	2,289,371	—	(2,289,371 )	—
Inventory	—	—	709,890	220,965	—	930,855
Other current assets	11,763	813	26,144	16,503	—	55,223
Property and equipment, net	12	—	230,069	83,636	—	313,717
Investment in subsidiaries	1,110,891	3,717,999	386,681	—	(5,215,571 )	—
Goodwill and other intangible assets, net	—	—	468,118	149,978	—	618,096
Other assets	1,538	8,116	(7,837 )	23,299	—	25,116
<b>Total assets</b>	<b>\$ 1,124,404</b>	<b>\$ 3,726,938</b>	<b>\$ 4,184,518</b>	<b>\$ 568,089</b>	<b>\$ (7,504,942 )</b>	<b>\$ 2,099,007</b>
<b>Liabilities and Stockholders' (Deficit) Equity</b>						
Accounts payable	\$ 251	\$ 4	\$ 243,818	\$ 63,679	\$—	\$ 307,752
Due to affiliates	1,487,484	727,856	—	74,031	(2,289,371 )	—
Accrued liabilities	285	20,108	113,628	32,506	—	166,527
Income taxes payable	—	1,624	—	609	—	2,233
Long-term debt	—	1,866,455	1	1,479	—	1,867,935
Other liabilities	—	—	16,008	4,132	—	20,140
Deferred income tax liabilities, net	—	—	93,064	4,972	—	98,036
<b>Total liabilities</b>	<b>1,488,020</b>	<b>2,616,047</b>	<b>466,519</b>	<b>181,408</b>	<b>(2,289,371 )</b>	<b>2,462,623</b>
<b>Total stockholders' (deficit) equity</b>	<b>(363,616 )</b>	<b>1,110,891</b>	<b>3,717,999</b>	<b>386,681</b>	<b>(5,215,571 )</b>	<b>(363,616 )</b>
	<b>\$ 1,124,404</b>	<b>\$ 3,726,938</b>	<b>\$ 4,184,518</b>	<b>\$ 568,089</b>	<b>\$ (7,504,942 )</b>	<b>\$ 2,099,007</b>

Total liabilities and  
stockholders' (deficit) equity

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## Sally Beauty Holdings, Inc. and Subsidiaries

## Condensed Notes to Consolidated Financial Statements

(Unaudited)

## Condensed Consolidating Statement of Earnings and Comprehensive Income

Three Months Ended March 31, 2018

(In thousands)

	Sally		Non-		Sally Beauty	
	Parent	Capital Inc.	Guarantor	Guarantor	Consolidating	Holdings, Inc.
	and Sally	and Sally	Subsidiaries	Subsidiaries	Eliminations	and Subsidiaries
Net sales	\$—	\$ —	\$ 786,743	\$ 188,578	\$ —	\$ 975,321
Related party sales	—	—	631	—	(631 )	—
Cost of products sold and distribution expenses	—	—	390,891	98,739	(631 )	488,999
Gross profit	—	—	396,483	89,839	—	486,322
Selling, general and administrative expenses	2,859	602	279,435	85,565	—	368,461
Restructuring charges	—	—	6,759	—	—	6,759
Operating earnings (loss)	(2,859 )	(602 )	110,289	4,274	—	111,102
Interest expense (income)	—	25,293	(3 )	(28 )	—	25,262
Earnings (loss) before provision for income taxes	(2,859 )	(25,895 )	110,292	4,302	—	85,840
Provision (benefit) for income taxes	(828 )	(7,499 )	30,758	2,038	—	24,469
Equity in earnings of subsidiaries, net of tax	63,402	81,798	2,264	—	(147,464 )	—
Net earnings	61,371	63,402	81,798	2,264	(147,464 )	61,371
Other comprehensive income, net of tax	—	2,310	—	10,437	—	12,747
Total comprehensive income	\$61,371	\$ 65,712	\$ 81,798	\$ 12,701	\$ (147,464 )	\$ 74,118

## Sally Beauty Holdings, Inc. and Subsidiaries

## Condensed Notes to Consolidated Financial Statements

(Unaudited)

## Condensed Consolidating Statement of Earnings and Comprehensive Income

Three Months Ended March 31, 2017

(In thousands)

	Sally Holdings LLC and Sally		Non- Guarantor Subsidiaries	Non- Guarantor Subsidiaries	Consolidating Eliminations	Sally Beauty Holdings, Inc. and Subsidiaries
	Parent	Capital Inc.	Subsidiaries	Subsidiaries	Eliminations	Subsidiaries
Net sales	\$—	\$ —	\$ 798,631	\$ 167,839	\$ —	\$ 966,470
Related party sales	—	—	595	—	(595 )	—
Cost of products sold and distribution expenses	—	—	391,398	87,561	(595 )	478,364
Gross profit	—	—	407,828	80,278	—	488,106
Selling, general and administrative expenses	2,823	194	277,634	79,206	—	359,857
Restructuring charges	—	—	9,211	—	—	9,211
Operating earnings (loss)	(2,823 )	(194 )	120,983	1,072	—	119,038
Interest expense (income)	—	26,859	—	(11 )	—	26,848
Earnings (loss) before provision for income taxes	(2,823 )	(27,053 )	120,983	1,083	—	92,190
Provision (benefit) for income taxes	(1,097 )	(10,507 )	45,799	1,003	—	35,198
Equity in earnings of subsidiaries, net of tax	58,718	75,264	80	—	(134,062 )	—
Net earnings	56,992	58,718	75,264	80	(134,062 )	56,992
Other comprehensive income, net of tax	—	—	—	8,026	—	8,026
Total comprehensive income	\$56,992	\$ 58,718	\$ 75,264	\$ 8,106	\$ (134,062 )	\$ 65,018



## Sally Beauty Holdings, Inc. and Subsidiaries

## Condensed Notes to Consolidated Financial Statements

(Unaudited)

## Condensed Consolidating Statement of Earnings and Comprehensive Income

Six Months Ended March 31, 2018

(In thousands)

	Parent	Sally Holdings LLC and Sally Capital Inc.	Guarantor Subsidiaries	Non- Guarantor Subsidiaries	Consolidating Eliminations	Sally Beauty Holdings, Inc. and Subsidiaries
Net sales	\$—	\$—	\$1,583,275	\$387,011	\$—	\$1,970,286
Related party sales	—	—	1,077	—	(1,077 )	—
Cost of products sold and distribution expenses	—	—	794,701	203,711	(1,077 )	997,335
Gross profit	—	—	789,651	183,300	—	972,951
Selling, general and administrative expenses	5,465	781	563,902	169,600	—	739,748
Restructuring charges	—	—	11,969	—	—	11,969
Operating earnings (loss)	(5,465 )	(781 )	213,780	13,700	—	221,234
Interest expense (income)	—	49,307	(3 )	(27 )	—	49,277
Earnings (loss) before provision for income taxes	(5,465 )	(50,088 )	213,783	13,727	—	171,957
Provision (benefit) for income taxes	(1,079 )	(14,424 )	22,843	19,982	—	27,322
Equity in earnings of subsidiaries, net of tax	149,021	184,685	(6,255 )	—	(327,451 )	—
Net earnings	144,635	149,021	184,685	(6,255 )	(327,451 )	144,635
Other comprehensive income, net of tax	—	1,507	—	10,182	—	11,689
Total comprehensive income	\$144,635	\$150,528	\$184,685	\$3,927	\$(327,451 )	\$156,324

## Sally Beauty Holdings, Inc. and Subsidiaries

## Condensed Notes to Consolidated Financial Statements

(Unaudited)

## Condensed Consolidating Statement of Earnings and Comprehensive Income

Six Months Ended March 31, 2017

(In thousands)

	Sally Holdings LLC and Sally Parent		Sally Capital Inc. Guarantor	Non- Guarantor Subsidiaries	Consolidating Eliminations	Sally Beauty Holdings, Inc. and Subsidiaries
Net sales	\$—	\$—	\$1,614,682	\$351,398	\$—	\$1,966,080
Related party sales	—	—	1,343	—	(1,343 )	—
Cost of products sold and distribution expenses	—	—	802,721	184,888	(1,343 )	986,266
Gross profit	—	—	813,304	166,510	—	979,814
Selling, general and administrative expenses	5,372	331	574,358	154,047	—	734,108
Restructuring charges	—	—	9,211	—	—	9,211
Operating earnings (loss)	(5,372 )	(331 )	229,735	12,463	—	236,495
Interest expense (income)	—	53,608	(1 )	39	—	53,646
Earnings (loss) before provision for income taxes	(5,372 )	(53,939 )	229,736	12,424	—	182,849
Provision (benefit) for income taxes	(2,087 )	(20,950 )	87,798	5,270	—	70,031
Equity in earnings of subsidiaries, net of tax	116,103	149,092	7,154	—	(272,349 )	—
Net earnings	112,818	116,103	149,092	7,154	(272,349 )	112,818
Other comprehensive loss, net of tax	—	—	—	(10,642 )	—	(10,642 )
Total comprehensive income (loss)	\$112,818	\$116,103	\$149,092	\$(3,488 )	\$(272,349 )	\$102,176

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Sally Beauty Holdings, Inc. and Subsidiaries

Condensed Notes to Consolidated Financial Statements

(Unaudited)

Condensed Consolidating Statement of Cash Flows

Six Months Ended March 31, 2018

(In thousands)

	Parent	Sally Holdings LLC and Sally Capital Inc.	Guarantor Subsidiaries	Non- Guarantor Subsidiaries	Consolidating Eliminations	Sally Beauty Holdings, Inc. and Subsidiaries
Net cash provided (used) by operating activities	\$16,313	\$ (33,119 )	\$ 197,800	\$ (1,544 )	\$ —	\$ 179,450
Cash Flows from Investing Activities:						
Payments for property and equipment, net	—	—	(32,092 )	(6,587 )	—	(38,679 )
Acquisitions, net of cash acquired	—	—	—	(9,175 )	—	(9,175 )
Due from affiliates	—	—	(159,590 )	—	159,590	—
Net cash used by investing activities	—	—	(191,682 )	(15,762 )	159,590	(47,854 )
Cash Flows from Financing Activities:						
Proceeds from issuance of long-term debt	—	246,814	5	—	—	246,819
Repayments of long-term debt	—	(259,750 )	(2 )	(390 )	—	(260,142 )
Debt issuance costs	—	(1,151 )	—	—	—	(1,151 )
Repurchases of common stock	(114,699)	—	—	—	—	(114,699 )
Proceeds from exercises of stock options	1,112	—	—	—	—	1,112
Due to affiliates	97,274	47,206	—	15,110	(159,590 )	—
Net cash (used) provided by financing activities	(16,313 )	33,119	3	14,720	(159,590 )	(128,061 )
Effect of foreign exchange rate changes on cash and cash equivalents	—	—	—	762	—	762
Net increase in cash and cash equivalents	—	—	6,121	(1,824 )	—	4,297



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Cash and cash equivalents, beginning of period	—	10	22,090	41,659	—	63,759
Cash and cash equivalents, end of period	\$—	\$ 10	\$ 28,211	\$ 39,835	\$ —	\$ 68,056

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## Sally Beauty Holdings, Inc. and Subsidiaries

## Condensed Notes to Consolidated Financial Statements

(Unaudited)

## Condensed Consolidating Statement of Cash Flows

Six Months Ended March 31, 2017

(In thousands)

	Parent	Sally Holdings LLC and Sally Capital Inc.	Guarantor Subsidiaries	Non- Guarantor Subsidiaries	Consolidating Eliminations	Sally Beauty Holdings, Inc. and Subsidiaries
Net cash provided (used) by operating activities	\$ 15,974	\$ (28,849 )	\$ 171,472	\$ 810	\$ —	\$ 159,407
Cash Flows from Investing Activities:						
Payments for property and equipment, net	(8 )	—	(37,174 )	(12,138 )	—	(49,320 )
Due from affiliates	—	—	(143,226 )	—	143,226	—
Net cash used by investing activities	(8 )	—	(180,400 )	(12,138 )	143,226	(49,320 )
Cash Flows from Financing Activities:						
Proceeds from issuance of long-term debt	—	136,000	—	—	—	136,000
Repayments of long-term debt	—	(130,500 )	(9 )	(335 )	—	(130,844 )
Repurchases of common stock	(169,144)	—	—	—	—	(169,144 )
Proceeds from exercises of stock options	16,683	—	—	—	—	16,683
Due to affiliates	136,495	(5,013 )	—	11,744	(143,226 )	—
Net cash (used) provided by financing activities	(15,966 )	487	(9 )	11,409	(143,226 )	(147,305 )
Effect of foreign exchange rate changes on cash and cash equivalents	—	—	—	(285 )	—	(285 )
Net decrease in cash and cash equivalents	—	(28,362 )	(8,937 )	(204 )	—	(37,503 )
Cash and cash equivalents, beginning of period	—	28,372	22,368	35,882	—	86,622

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Cash and cash equivalents, end of period	\$—	\$ 10	\$ 13,431	\$ 35,678	\$—	\$ 49,119
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## Sally Beauty Holdings, Inc. and Subsidiaries

## Condensed Notes to Consolidated Financial Statements

(Unaudited)

## 14. Restructuring Plans

## 2017 Restructuring Plan

In January 2017, our Board of Directors approved a comprehensive restructuring plan (the “2017 Restructuring Plan”) for our businesses that included a number of organizational efficiency initiatives and other cost reduction opportunities. The 2017 Restructuring Plan comprised the closure of four administrative offices in the U.S. and Canada, reductions in both salaried and hourly workforce and certain other cost reduction activities. At September 30, 2017, the initiatives contemplated by the 2017 Restructuring Plan were substantially completed.

The liability related to the 2017 Restructuring Plan, which is included in accrued liabilities in our consolidated balance sheets, is as follows (in thousands):

	Liability at		Expenses		Liability
	September 30,		Paid or		at
Restructuring Activity	2017	Expenses	Settled	Adjustments	March
Workforce reductions	\$ 1,860	\$ —	\$ 1,221	\$ 312	2018
Facility closures	1,747	—	844	—	903
Other	235	—	235	—	—
Total	\$ 3,842	\$ —	\$ 2,300	\$ 312	\$ 1,230

## 2018 Restructuring Plan

In November 2017, our Board approved a restructuring plan (the “2018 Restructuring Plan”) focused primarily on significantly improving the profitability of our international businesses, with particular focus on our European operations.

The liability related to the 2018 Restructuring Plan, which is included in accrued liabilities in our consolidated balance sheets, is as follows (in thousands):

	Liability at		Expenses		Liability
	September 30,		Paid or		at
Restructuring Activity	2017	Expenses	Settled	Adjustments	March
Workforce reductions	\$ —	\$ 6,272	\$ 6,143	\$ —	2018
					\$ 129

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Consulting		—	2,891	2,761		—	130
Other		—	2,806	2,752		—	54
Total	\$	—	\$ 11,969	\$ 11,656	\$	—	\$ 313

Expenses incurred in the six months ended March 31, 2018 represent costs incurred by SBS (\$8.1 million) and corporate (\$3.8 million).

In April 2018, we announced an expansion of the 2018 Restructuring Plan that contains cost reduction initiatives designed to help fund important long-term growth initiatives. The expansion to the 2018 Restructuring Plan includes headcount reductions primarily at our corporate headquarters in Denton, Texas. We estimate that we will incur total charges in connection with the expanded 2018 Restructuring Plan of approximately \$28 million to \$30 million related primarily to employee separation costs and third-party consulting. We anticipate the remaining costs to be incurred in the second half of 2018 and substantially completing the 2018 Restructuring Plan in fiscal year 2018.

#### 15. Commitments and Contingencies

During the fiscal year 2014 and 2015, we disclosed that we had experienced data security incidents (together, the “data security incidents”). The costs that we have incurred to date in connection with these data security incidents include assessments by payment card networks, professional advisory fees and legal fees relating to investigating and remediating the data security incidents. In the fiscal year 2017, we entered into agreements pursuant to which all existing claims and assessments by certain payment card networks were settled. We cannot provide any assurances regarding whether assessments by other payment card networks with which we conduct business will be received.

We expect to incur additional costs and expenses related to the data security incidents in the future. These costs and expenses may result from potential additional liabilities to other payment card networks, governmental or third party investigations, proceedings or litigation, and legal and other fees necessary to defend against any potential liabilities or claims, and further investigatory and remediation costs. While we do not anticipate these additional costs and expenses or liabilities would have a material adverse impact on our business, financial condition and operating results, these additional costs and expenses could be significant.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This section discusses management's view of the financial condition, results of operations and cash flows of Sally Beauty. This section should be read in conjunction with the information contained in our Annual Report on Form 10-K for the fiscal year ended September 30, 2017, including the Risk Factors section, and information contained elsewhere in this Quarterly Report, including the condensed consolidated interim financial statements and condensed notes to those financial statements. This Management's Discussion and Analysis of Financial Condition and Results of Operations section may contain forward-looking statements. See "Cautionary Notice Regarding Forward-Looking Statements," included at the beginning of this Quarterly Report for a discussion of the uncertainties, risks and assumptions associated with these forward-looking statements that could cause results to differ materially from those reflected in such forward-looking statements.

The results of operations for any interim period may not necessarily be indicative of the results that may be expected for any future interim period or the entire fiscal year.

### Highlights for the Three Months Ended March 31, 2018:

- Consolidated net sales for the three months ended March 31, 2018, increased \$8.9 million, or 0.9%, to \$975.3 million, compared to the three months ended March 31, 2017;
- Consolidated net sales from company-operated stores that have been open for 14 months or longer, which we refer to as same store sales, decreased 1.4% for the three months ended March 31, 2018;
- Consolidated gross profit for the three months ended March 31, 2018 decreased \$1.8 million, or 0.4%, to \$486.3 million compared to the three months ended March 31, 2017. Gross margin decreased 60 basis points to 49.9% for the three months ended March 31, 2018, compared to the three months ended March 31, 2017;
- During the three months ended March 31, 2018, we incurred approximately \$6.8 million in expenses, including severance and related expenses of \$2.0 million, consulting expenses of \$2.9 million and other costs of \$1.9 million, in connection with the 2018 Restructuring Plan;
- Consolidated operating earnings for the three months ended March 31, 2018 decreased \$7.9 million, or 6.7%, to \$111.1 million compared to the three months ended March 31, 2017. Operating margin decreased 90 basis points to 11.4% for the three months ended March 31, 2018, compared to the three months ended March 31, 2017;
- Consolidated net earnings increased \$4.4 million, or 7.7%, to \$61.4 million for the three months ended March 31, 2018 compared to the three months ended March 31, 2017. As a percentage of net sales, net earnings increased 40 basis points to 6.3% for the three months ended March 31, 2018, compared to the three months ended March 31, 2017;
- Diluted earnings per share for the three months ended March 31, 2018, were \$0.49, compared to \$0.40 for the three months ended March 31, 2017;
- Cash provided by operations was \$75.2 million for the three months ended March 31, 2018, compared to \$69.6 million for the three months ended March 31, 2017;
- During the three months ended March 31, 2018, we repurchased and subsequently retired approximately 2.9 million shares of our common stock at an aggregate cost of approximately \$50.1 million; and
- On March 27, 2018, we entered into an Amendment No. 1 with respect to our term loan B. Pursuant to that amendment, the interest rate spread on the variable-rate tranche of approximately \$548.6 million was reduced by 25 basis points to 2.25%.

### Overview

#### Description of Business

We operate through two reportable segments: Sally Beauty Supply ("SBS") and Beauty Systems Group ("BSG"). We believe we are the largest open-line distributor of professional beauty supplies in the U.S. based on store count. As of March 31, 2018, through SBS and BSG, we had 4,993 company-operated stores and supplied 182 franchised stores in North America and select South American and European countries. Within BSG, we also have one of the largest

networks of distributor sales consultants for professional beauty products in North America. We offer a wide variety of leading third-party branded and exclusive-label professional beauty supplies, including hair color products, hair care products, styling tools, skin and nail care products and other beauty items. SBS targets retail consumers and salon professionals, while BSG exclusively targets salons and salon professionals. Neither the sales nor the product assortment for SBS or BSG are generally seasonal in nature.

## Restructuring Plans

During the six months ended March 31, 2018, we recognized restructuring charges of approximately \$12.0 million in connection with the 2018 Restructuring Plan, including severance and related expenses of approximately \$6.3 million, consulting expenses of \$2.9 million and expenses related to other cost-reduction initiatives of \$2.8 million. We anticipate substantially completing the 2018 Restructuring Plan in fiscal year 2018. We expect to realize annualized pre-tax benefits in the range of \$26 million to \$29 million from the 2018 Restructuring Plan, with estimated benefits in the range of \$14 million to \$15 million to be realized in fiscal year 2018. The Company has noted that a substantial portion of these benefits are expected to be invested in various initiatives to help drive long-term growth. See Note 14 of the Condensed Notes to Consolidated Financial Statements included in Item 1 of this Quarterly Report for more information about our restructuring plans.

## U.S. Tax Reform

On December 22, 2017, the U.S. enacted comprehensive amendments to the Internal Revenue Code of 1986 (“U.S. Tax Reform”). See Note 11 of the Condensed Notes to Consolidated Financial Statements included in Item 1 of this Quarterly Report for more information about the impact of the U.S. Tax Reform on our financial statements.

## Data Security Incidents

As previously disclosed, we experienced data security incidents during fiscal year 2014 and 2015 (together, the “data security incidents”). Prior to fiscal year 2017, we had recognized \$22.7 million of expenses in connection with these data security incidents. In the fiscal year 2017, we settled prior assessments by two payment card networks for \$9.3 million. We expect to incur additional costs and expenses related to the data security incidents in future periods. These costs and expenses may result from potential additional liabilities to other payment card networks, governmental or third party investigations, proceedings or litigation and legal and other fees necessary to defend against any potential liabilities or claims, and further investigatory and remediation costs. As of March 31, 2018, the scope of these additional costs and expenses, or a range thereof, beyond amounts management has determined to be probable, cannot be reasonably estimated and, while we do not anticipate these additional costs and expenses or liabilities would have a material adverse impact on our business, financial condition and operating results, these additional costs and expenses could be significant.



## Key Operating Metrics

The following table sets forth, for the periods indicated, information concerning key measures we rely on to evaluate our operating performance (dollars in thousands):

	Three Months Ended				Six Months Ended				
	March 31,		Increase (Decrease)		March 31,		Increase (Decrease)		
	2018	2017			2018	2017			
<b>Net sales:</b>									
SBS	\$580,114	\$575,994	\$4,120	0.7 %	\$1,165,689	\$1,165,853	\$(164 )	0.0 %	
BSG	395,207	390,476	4,731	1.2 %	804,597	800,227	4,370	0.5 %	
Consolidated	\$975,321	\$966,470	\$8,851	0.9 %	\$1,970,286	\$1,966,080	\$4,206	0.2 %	
<b>Gross profit:</b>									
SBS	\$322,565	\$324,438	\$(1,873)	(0.6 )%	\$642,351	\$648,622	\$(6,271 )	(1.0 )%	
BSG	163,757	163,668	89	0.1 %	330,600	331,192	(592 )	(0.2 )%	
Consolidated	\$486,322	\$488,106	\$(1,784)	(0.4 )%	\$972,951	\$979,814	\$(6,863 )	(0.7 )%	
<b>Segment gross margin:</b>									
SBS	55.6 %	56.3 %	(70)	bps	55.1 %	55.6 %	(50)	bps	
BSG	41.4 %	41.9 %	(50)	bps	41.1 %	41.4 %	(30)	bps	
Consolidated	49.9 %	50.5 %	(60)	bps	49.4 %	49.8 %	(40)	bps	
<b>Selling, general and administrative expenses</b>									
	\$368,461	\$359,857	\$8,604	2.4 %	\$739,748	\$734,108	\$5,640	0.8 %	
Restructuring charges	\$6,759	\$9,211	\$(2,452)	(26.6)%	\$11,969	\$9,211	\$2,758	29.9 %	
<b>Operating earnings:</b>									
<b>Segment operating earnings:</b>									
SBS	\$90,328	\$96,839	\$(6,511)	(6.7 )%	\$176,922	\$189,365	\$(12,443)	(6.6 )%	
BSG	59,949	62,703	(2,754)	(4.4 )%	124,514	126,303	(1,789 )	(1.4 )%	
Segment operating earnings	150,277	159,542	(9,265)	(5.8 )%	301,436	315,668	(14,232)	(4.5 )%	
Unallocated expenses and restructuring charges (a)	(39,175 )	(40,504 )	(1,329)	(3.3 )%	(80,202 )	(79,173 )	1,029	1.3 %	
Consolidated operating earnings	\$								