

ARTS WAY MANUFACTURING CO INC  
Form 10-Q  
April 02, 2018

**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**FORM 10-Q**

(Mark One)

Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the quarterly period ended February 28, 2018

or

Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 0-5131

ART'S-WAY MANUFACTURING CO., INC.

(Exact name of registrant as specified in its charter)

DELAWARE

(State or other jurisdiction of incorporation or organization)

42-0920725

(I.R.S. Employer Identification No.)

5556 Highway 9

Armstrong, Iowa 50514

(Address of principal executive offices)

(712) 864-3131

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer <input type="checkbox"/>	Accelerated filer <input type="checkbox"/>
Non-accelerated filer <input type="checkbox"/>	Smaller reporting company <input checked="" type="checkbox"/>
(Do not check if a smaller reporting company)	Emerging growth company <input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. Yes  No

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Number of common shares outstanding as of March 30, 2018: 4,200,466

**Art's-Way Manufacturing Co., Inc.**

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**PART I – FINANCIAL INFORMATION****Item 1. Financial Statements****ART’S-WAY  
MANUFACTURING  
CO., INC.**Condensed  
Consolidated Balance  
Sheets

	(Unaudited)	
	<b>February 28, 2018</b>	<b>November 30, 2017</b>
<b>Assets</b>		
Current assets:		
Cash	\$92,814	\$212,400
Accounts receivable-customers, net of allowance for doubtful accounts of \$16,165 and \$32,298 in 2018 and 2017, respectively	1,827,102	1,910,294
Inventories, net	11,068,505	11,966,722
Cost and profit in excess of billings	2,778	65,146
Net investment in sales-type leases, current	119,512	-
Assets of discontinued operations	4,855	2,454
Other current assets	425,263	275,755
Total current assets	13,540,829	14,432,771
Property, plant, and equipment, net	5,818,795	5,946,957
Assets held for lease, net	1,201,515	1,217,164
Deferred income taxes	693,751	901,396
Goodwill	375,000	375,000
Net investment in sales-type leases, long-term	255,943	-
Other assets of discontinued operations	1,425,000	1,425,000
Other assets	80,478	81,545
Total assets	\$23,391,311	\$24,379,833
<b>Liabilities and Stockholders’ Equity</b>		
Current liabilities:		
Line of credit	\$1,960,530	\$2,462,530
Current portion of long-term debt	222,475	221,230
Accounts payable	929,474	673,653
Customer deposits	622,597	600,325
Billings in Excess of Cost and Profit	11,908	48,211
Accrued expenses	864,289	981,558
Liabilities of discontinued operations	49,211	59,149

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Income taxes payable	3,100	3,100
Total current liabilities	4,663,584	5,049,756
Long-term liabilities		
Long-term liabilities of discontinued operations	587,989	590,366
Long-term debt, excluding current portion	2,693,606	2,748,677
Total liabilities	7,945,179	8,388,799
Commitments and Contingencies (Notes 8 and 9)		
Stockholders' equity:		
Undesignated preferred stock - \$0.01 par value. Authorized 500,000 shares in 2018 and 2017; issued 0 shares in 2018 and 2017.	-	-
Common stock – \$0.01 par value. Authorized 9,500,000 shares in 2018 and 2017; issued 4,209,752 in 2018 and 4,158,752 in 2017	42,097	41,587
Additional paid-in capital	2,908,100	2,859,052
Retained earnings	12,787,378	13,353,830
Accumulated other comprehensive expense	(263,708 )	(257,010 )
Treasury stock, at cost (9,286 in 2018 and 1,954 in 2017 shares)	(27,735 )	(6,425 )
Total stockholders' equity	15,446,132	15,991,034
Total liabilities and stockholders' equity	\$23,391,311	\$24,379,833

See  
 accompanying  
 notes to  
 condensed  
 consolidated  
 financial  
 statements.

**ART'S-WAY  
MANUFACTURING  
CO., INC.**

Condensed  
Consolidated  
Statements of  
Operations  
(Unaudited)

	Three Months Ended	
	<b>February 28, 2018</b>	<b>February 28, 2017</b>
Sales	\$5,365,536	\$4,421,168
Cost of goods sold	4,245,729	3,307,345
Gross profit	1,119,807	1,113,823
Expenses:		
Engineering	129,064	132,640
Selling	450,961	485,380
General and administrative	848,503	848,236
Total expenses	1,428,528	1,466,256
Income (Loss) from operations	(308,721 )	(352,433 )
Other income (expense):		
Interest expense	(69,676 )	(63,794 )
Other	72,572	51,674
Total other income (expense)	2,896	(12,120 )
Income (Loss) from continuing operations before income taxes	(305,825 )	(364,553 )
Income tax expense (benefit)	221,573	(110,911 )
Income (Loss) from continuing operations	(527,398 )	(253,642 )
Discontinued Operations		
Income (loss) from operations of discontinued segment	(51,590 )	4,877
Income tax expense (benefit)	(12,536 )	1,264
Income (Loss) on discontinued operations	(39,054 )	3,613
Net Income (Loss)	(566,452 )	(250,029 )
Earnings (Loss) per share - Basic:		
Continuing Operations	\$(0.13 )	\$(0.06 )
Discontinued Operations	\$(0.01 )	\$0.00
Net Income (Loss) per share	\$(0.14 )	\$(0.06 )
Earnings (Loss) per share - Diluted:		
Continuing Operations	\$(0.13 )	\$(0.06 )
Discontinued Operations	\$(0.01 )	\$0.00
Net Income (Loss) per share	\$(0.14 )	\$(0.06 )
Weighted average outstanding shares used to compute basic net income per share	4,170,818	4,126,012

Weighted average outstanding shares used to compute diluted net income per share      4,170,818      4,126,012

See accompanying notes to condensed consolidated financial statements.

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**ART'S-WAY  
MANUFACTURING  
CO., INC.**

Condensed  
Consolidated  
Statements of  
Comprehensive  
Income  
(Unaudited)

	Three Months Ended	
	<b>February</b>	<b>February</b>
	<b>28, 2018</b>	<b>28, 2017</b>
Net Income (Loss)	\$ (566,452)	\$ (250,029)
Other Comprehensive Income (Loss)		
Foreign currency translation adjustments	(6,698 )	11,022
Total Other Comprehensive Income (Loss)	(6,698 )	11,022
Comprehensive (Loss)	\$ (573,150)	\$ (239,007)

See accompanying notes to condensed consolidated financial statements.

**ART'S-WAY  
MANUFACTURING  
CO., INC.**

Condensed  
Consolidated  
Statements of Cash  
Flows  
(Unaudited)

	Three Months Ended	
	<b>February 28, 2018</b>	<b>February 28, 2017</b>
Cash flows from operations:		
Net (loss) from continuing operations	\$(527,398)	\$(253,642 )
Net income (loss) from discontinued operations	(39,054 )	3,613
Adjustments to reconcile net (loss) to net cash provided by operating activities:		
Stock based compensation	49,558	26,557
Unrealized foreign currency gain (loss)	(6,698 )	11,022
(Gain)/Loss on disposal of property, plant, and equipment	(8,896 )	2,463
Depreciation and amortization expense	189,654	170,789
Bad debt expense	(16,002 )	5,601
Deferred income taxes	207,645	(107,034 )
Changes in assets and liabilities:		
(Increase) decrease in:		
Accounts receivable	99,194	(44,089 )
Inventories	898,217	295,975
Income taxes receivable	-	(5,537 )
Net investment in sales-type leases	(375,455)	-
Other assets	(150,301)	(255,629 )
Increase (decrease) in:		
Accounts payable	255,821	80,634
Contracts in progress, net	26,065	59,422
Customer deposits	22,272	503,702
Accrued expenses	(117,269)	(166,649 )
Net cash provided by operating activities - continuing operations	546,407	323,585
Net cash (used in) operating activities - discontinued operations	(51,509 )	(22,039 )
Net cash provided by operating activities	494,898	301,546
Cash flows from investing activities:		
Purchases of property, plant, and equipment	(64,401 )	(195,020 )
Net proceeds from sale of assets	29,316	12,190
Net cash (used in) investing activities - continuing operations	(35,085 )	(182,830 )
Net cash provided by investing activities - discontinued operations	-	38,736
Net cash (used in) investing activities	(35,085 )	(144,094 )
Cash flows from financing activities:		
Net change in line of credit	(502,000)	(250,000 )
Repayment of term debt	(53,827 )	(182,119 )

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Repurchases of common stock	(21,310 )	(5,989 )
Net cash (used in) financing activities - continuing operations	(577,137)	(438,108 )
Net cash (used in) financing activities - discontinued operations	(2,262 )	(32,281 )
Net cash (used in) financing activities	(579,399)	(470,389 )
Net increase (decrease) in cash	(119,586)	(312,937 )
Cash at beginning of period	212,400	1,063,716
Cash at end of period	\$92,814	\$750,779

Supplemental disclosures of cash flow information:

Cash paid during the period for:

Interest	\$48,506	\$71,338
Income taxes	\$838	\$3,125

See accompanying notes to condensed consolidated financial statements.

## Notes to Unaudited Condensed Consolidated Financial Statements

### 1) Description of the Company

Unless otherwise specified, as used in this Quarterly Report on Form *10-Q*, the terms “we,” “us,” “our,” “Art’s-Way,” and the “Company,” refer to Art’s-Way Manufacturing Co., Inc., a Delaware corporation headquartered in Armstrong, Iowa, and its wholly-owned subsidiaries.

The Company began operations as a farm equipment manufacturer in *1956*. Since that time, it has become a major worldwide manufacturer of agricultural equipment. Its principal manufacturing plant is located in Armstrong, Iowa.

The Company has organized its business into *three* operating segments. Management separately evaluates the financial results of each segment because each is a strategic business unit offering different products and requiring different technology and marketing strategies. The agricultural products segment (“Manufacturing”) manufactures farm equipment under the Art’s-Way Manufacturing label and private labels. The modular buildings segment (“Scientific”) manufactures modular buildings for various uses, commonly animal containment and research laboratories and the tools segment (“Metals”) manufactures steel cutting tools and inserts. During the *third* quarter of fiscal *2016*, the Company discontinued its pressurized vessels segment (“Vessels”) that manufactured pressurized vessels. For more information on discontinued operations, see Note *3* “Discontinued Operations.” For detailed financial information relating to segment reporting, see Note *16* “Segment Information.”

### 2) Summary of Significant Account Policies

#### *Statement Presentation*

The foregoing condensed consolidated financial statements of the Company are unaudited and reflect all adjustments (consisting only of normal recurring adjustments) which are, in the opinion of management, necessary for a fair presentation of the financial position and operating results for the interim periods. The financial statements should be read in conjunction with the financial statements and notes thereto contained in the Company’s Annual Report on Form *10-K* for the fiscal year ended *November 30, 2017*. The results of operations for the *three* months ended *February 28, 2018* are *not* necessarily indicative of the results for the fiscal year ending *November 30, 2018*.

The financial books of the Company's Canadian operation are kept in the functional currency of Canadian dollars and the financial statements are converted to U.S. Dollars for consolidation. When consolidating the financial results of the Company into U.S. Dollars for reporting purposes, the Company uses the All-Current translation method. The All-Current method requires the balance sheet assets and liabilities to be translated to U.S. Dollars at the exchange rate as of quarter end. Stockholders' equity is translated at historical exchange rates and retained earnings are translated at an average exchange rate for the period. Additionally, revenue and expenses are translated at average exchange rates for the periods presented. The resulting cumulative translation adjustment is carried on the balance sheet and is recorded in stockholders' equity for 2018. Since *no* income tax benefit will be received from the foreign equity sale, the cumulative translation adjustment has *not* been tax adjusted.

### *Sales-Type Leases*

The Company leases modular buildings to certain customers and accounts for these transactions as sales-type leases. These leases have terms of up to 36 months and are collateralized by a security interest in the related modular building. The lessee has a bargain purchase option available at the end of the lease term. A minimum lease receivable is recorded net of unearned interest income and profit on sale at the time the building is available for occupancy. Profit related to the sale of the building is recorded upon occupancy.

### *Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities and the reported amounts of revenue and expenses during the *three* months ended *February 28, 2018*. Actual results could differ from those estimates.

### **3) Discontinued Operations**

Effective *October 31, 2016*, the Company discontinued the operations of its Vessels segment in order to focus its efforts and resources on the business segments that have historically been more successful and that are expected to present greater opportunities for meaningful long-term shareholder returns. Its plan is to dispose of these assets over the next several quarters. At this time, the Company is working to dispose of the remaining assets, primarily the real estate.

In *January 2018*, the Company accepted an offer on the real estate assets for *\$1,500,000*, which was below the carrying value at that time. Based on these facts the Company recorded an impairment of the real estate of approximately *\$289,000* in the fiscal year ended *November 30, 2017*, which reduced the value to *\$1,425,000*, which is the value the Company expects to receive after commissions on the sale of this asset. On *March 29, 2018* we disposed of the remaining assets at a selling price of *\$1,500,000*.

As Vessels was a unique business unit of the Company, its liquidation was a strategic shift. In accordance with Accounting Standard Code Topic 360, the Company has classified Vessels as discontinued operations for all periods presented.

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Income from discontinued operations, before income taxes in the accompanying Condensed Consolidated Statements of Operations is comprised of the following:

	Three Months Ended	
	February 28, 2018	February 28, 2017
Revenue from external customers	\$-	\$ -
Gross Profit	-	-
Operating Expense	43,458	32
Income (loss) from operations	(43,458)	(32 )
Income (loss) before tax	(51,590)	4,877

The components of discontinued operations in the accompanying Condensed Consolidated Balance Sheets are as follows:

	<i>February 28, 2018</i>	<i>November 30, 2017</i>
Cash	\$4,855	\$2,454
Property, plant, and equipment, net	1,425,000	1,425,000
Assets of discontinued operations	\$1,429,855	\$1,427,454
Accounts payable	\$655	\$-
Accrued expenses	39,222	49,931
Notes Payable	597,323	599,584
Liabilities of discontinued operations	\$637,200	\$649,515

**4) Net Income (Loss) Per Share of Common Stock**

Basic net income (loss) per common share has been computed on the basis of the weighted average number of common shares outstanding. Diluted net income (loss) per share has been computed on the basis of the weighted average number of common shares outstanding plus equivalent shares assuming exercise of stock options. Potential shares of common stock that have an anti-dilutive effect (i.e., those that increase income per share or decrease loss per share) are excluded from the calculation of diluted earnings (loss) per common share.

Basic and diluted earnings (loss) per common share have been computed based on the following as of *February 28, 2018* and *February 28, 2017*:

	<b>For the three months ended</b>	
	<b>February 28, 2018</b>	<b>February 28, 2017</b>
Numerator for basic and diluted (loss) earnings per common share:		
Net (loss) income from continuing operations	\$(527,398 )	\$(253,642 )
Net (loss) income from discontinued operations	(39,054 )	3,613
Net (loss) income	\$(566,452 )	\$(250,029 )
Denominator:		
For basic (loss) earnings per share - weighted average common shares outstanding	4,170,818	4,126,012
Effect of dilutive stock options	-	-
For diluted (loss) earnings per share - weighted average common shares outstanding	4,170,818	4,126,012
Earnings (Loss) per share - Basic:		
Continuing Operations	\$(0.13 )	\$(0.06 )
Discontinued Operations	\$(0.01 )	\$0.00
Net Income (Loss) per share	\$(0.14 )	\$(0.06 )
Earnings (Loss) per share - Diluted:		
Continuing Operations	\$(0.13 )	\$(0.06 )
Discontinued Operations	\$(0.01 )	\$0.00
Net Income (Loss) per share	\$(0.14 )	\$(0.06 )



**5) Inventory**

Major classes of inventory are:

	<b>February 28, 2018</b>	<b>November 30, 2017</b>
Raw materials	\$ 8,275,782	\$ 8,731,985
Work in process	742,276	460,687
Finished goods	4,618,064	5,395,353
Gross inventory	\$ 13,636,122	\$ 14,588,025
Less: Reserves	(2,567,617)	(2,621,303)
Net Inventory	\$ 11,068,505	\$ 11,966,722

**6) Accrued Expenses**

Major components of accrued expenses are:

	<i><b>February 28, 2018</b></i>	<i><b>November 30, 2017</b></i>
Salaries, wages, and commissions	\$ 485,592	\$ 584,768
Accrued warranty expense	54,135	68,451
Other	324,562	328,339
	\$ 864,289	\$ 981,558

**7) Assets Held for Lease**

Major components of assets held for lease are:

	<b>February 28, 2018</b>	<b>November 30, 2017</b>
West Union Facility	\$ 1,111,946	\$ 1,118,330
Modular Buildings	89,569	98,834
Net assets held for lease	\$ 1,201,515	\$ 1,217,164



**8) Product Warranty**

The Company offers warranties of various lengths to its customers depending on the specific product and terms of the customer purchase agreement. The average length of the warranty period is *one* year from the date of purchase. The Company's warranties require it to repair or replace defective products during the warranty period at *no* cost to the customer. The Company records a liability for estimated costs that *may* be incurred under its warranties. The costs are estimated based on historical experience and any specific warranty issues that have been identified. Although historical warranty costs have been within expectations, there can be *no* assurance that future warranty costs will *not* exceed historical amounts. The Company periodically assesses the adequacy of its recorded warranty liability and adjusts the balance as necessary. The accrued warranty balance is included in accrued expenses as shown in Note 6 "Accrued Expenses." Changes in the Company's product warranty liability for the *three* months ended *February 28, 2018* and *February 28, 2017* are as follows:

	<b>For the three months ended</b>	
	<b>February 28, 2018</b>	<b>February 28, 2017</b>
Balance, beginning	\$68,451	\$134,373
Settlements / adjustments	(82,673)	(72,949 )
Warranties issued	68,357	64,248
Balance, ending	\$54,135	\$125,672

**9) Loan and Credit Agreements**

The Company maintains a revolving line of credit and term loans with Bank Midwest as well as a term loan with The First National Bank of West Union.

**Bank Midwest Revolving Line of Credit, Term Loans, and Covenants**

On *September 28, 2017*, the Company entered into a credit facility with Bank Midwest, which supersedes and replaces in its entirety the Company's previous credit facility with U.S. Bank. The Bank Midwest credit facility consists of a \$5,000,000 revolving line of credit, a \$2,600,000 term loan due *October 1, 2037*, and a \$600,000 term loan due *October 1, 2019*. The proceeds of the new line of credit and the term loans were used to refinance all debt previously held by U.S. Bank in the amount of approximately \$6,562,030, which consisted of \$6,528,223 in unpaid principal and

approximately \$33,807 in accrued and unpaid interest and fees. The revolving line of credit is being used for working capital purposes.

On *February 28, 2018*, the balance of the line of credit was \$1,960,530 with \$3,039,470 remaining available, limited by the borrowing base calculation. The line of credit borrowing base is an amount equal to 75% of accounts receivable balances (discounted for aged receivables), plus 50% of inventory, less any outstanding loan balance on the line of credit. Any unpaid principal amount borrowed on the revolving line of credit accrues interest at a floating rate per annum equal to 1.000% above the Wall Street Journal rate published from time to time in the money rates section of the Wall Street Journal. The interest rate floor is set at 4.250% per annum and the current interest rate is 5.250% per annum. The revolving line of credit was renewed on *March 30, 2018*. The revolving line of credit is payable upon demand by Bank Midwest, and monthly interest-only payments are required. If *no* earlier demand is made, the unpaid principal and accrued interest is due on *March 30, 2019*.

The \$2,600,000 term loan accrues interest at a rate of 5.000% for the *first sixty* months. Thereafter, this loan will accrue interest at a floating rate per annum equal to 0.750% above the Wall Street Journal rate published from time to time in the money rates section of the Wall Street Journal. The interest rate floor is set at 4.150% per annum and the interest rate *may* only be adjusted by Bank Midwest once every *five* years. Monthly payments of \$17,271 for principal and interest are required. This loan is also guaranteed by the United States Department of Agriculture (“USDA”), which requires an upfront guarantee fee of \$62,400 and an annual fee of 0.5% of the unpaid balance. As part of the USDA guarantee requirements, shareholders owning more than 20% are required to personally guarantee a portion of the loan as well, in an amount equal to their stock ownership percentage. J. Ward McConnell Jr. is guaranteeing approximately 38% of this loan, for an annual fee of 2% of the personally guaranteed amount. The initial guarantee fee will be amortized over the life of the loan, and the annual fees and personally guaranteed amounts are expensed monthly. The \$600,000 term loan accrues interest at a rate of 5.000%, and monthly payments of \$3,249 for principal and interest are required.

Each of the revolving line of credit and the term loans are governed by the terms of a separate Promissory Note, dated *September 28, 2017*, entered into between the Company and Bank Midwest.

In connection with the revolving line of credit, the Company, Art's-Way Scientific Inc. and Ohio Metal Working Products/Art's-Way Inc. each entered into a Commercial Security Agreement with Bank Midwest, dated *September 28, 2017*, pursuant to which each granted to Bank Midwest a *first* priority security interest in certain inventory, equipment, accounts, chattel paper, instruments, letters of credit and other assets to secure the obligations of the Company under the revolving line of credit. Each of Art's-Way Scientific Inc. and Ohio Metal Working Products/Art's-Way Inc. also agreed to guarantee the obligations of the Company pursuant to the revolving line of credit, as set forth in Commercial Guaranties, each dated *September 28, 2017*.

To further secure the line of credit, the Company has granted Bank Midwest a *second* mortgage on its West Union, Iowa property and Ohio Metal Working Products/Art's-Way Inc. has granted Bank Midwest a mortgage on its property located in Canton, Ohio. The *\$2,600,000* term loan is secured by a mortgage on the Company's Armstrong, Iowa and Monona, Iowa properties, and the *\$600,000* term loan is secured by a mortgage on the Company's Dubuque, Iowa property. Each mortgage is governed by the terms of a separate Mortgage, dated *September 28, 2017*, and each property is also subject to a separate Assignment of Rents, dated *September 28, 2017*.

If the Company or its subsidiaries (as guarantors pursuant to the Commercial Guaranties) commits an event of default with respect to the promissory notes and fails or is unable to cure that default, Bank Midwest *may* immediately terminate its obligation, if any, to make additional loans to the Company and *may* accelerate the Company's obligations under the promissory notes. Bank Midwest shall also have all other rights and remedies for default provided by the Uniform Commercial Code, as well as any other applicable law and the various loan agreements. In addition, in an event of default, Bank Midwest *may* foreclose on the mortgaged property.

Compliance with Bank Midwest covenants is measured annually at *November 30*. The terms of the Bank Midwest loan agreements require the Company to maintain a minimum working capital ratio of *1.75*, while maintaining a minimum of *\$5,100,000* of working capital. Additionally, a maximum debt to worth ratio of *1 to 1* must be maintained, with a minimum of *40%* tangible balance sheet equity, with variations subject to mutual agreement. The Company is also required to maintain a minimum debt service coverage ratio of *1.25*, with a *0.10* tolerance. The Company was in compliance with all covenants as of *November 30, 2017* other than the debt service coverage ratio. Bank Midwest issued a waiver forgiving the noncompliance, and *no* event of default has occurred and the next measurement date is *November 30, 2018*. The Company is also required to provide audited financial statements within *120* days of its fiscal year end.

#### Iowa Finance Authority Term Loan and Covenants

On *May 1, 2010*, the Company obtained a loan to finance the purchase of an additional facility located in West Union, Iowa to be used as a distribution center, warehouse facility, and manufacturing plant for certain products under the Art's-Way brand. The funds for this loan were made available by the Iowa Finance Authority by the issuance of tax exempt bonds. This loan had an original principal amount of *\$1,300,000*, an interest rate of *3.5%* per annum and a maturity date of *June 1, 2020*. On *February 1, 2013*, the interest rate was decreased to *2.75%* per annum. The other terms of the loan remain unchanged.

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This loan from the Iowa Finance Authority, which has been assigned to The First National Bank of West Union (n/k/a Bank *1st*), is governed by a Manufacturing Facility Revenue Note dated *May 28, 2010* as amended *February 1, 2013* and a Loan Agreement dated *May 1, 2010* and a First Amendment to Loan Agreement dated *February 1, 2013* (collectively, “the IFA Loan Agreement”), which requires the Company to provide quarterly internally prepared financial reports and year-end audited financial statements and to maintain a minimum debt service coverage ratio of *1.5 to 1.0*, which is measured at *November 30* of each year. Among other covenants, the IFA Loan Agreement also requires the Company to maintain proper insurance on, and maintain in good repair, the West Union Facility, and continue to conduct business and remain duly qualified to do business in the State of Iowa. The loan is secured by a mortgage on the Company’s West Union Facility, pursuant to a Mortgage, Security Agreement, Assignment of Leases and Rents and Fixture Financing Statement dated *May 1, 2010* between the Company and The First National Bank of West Union (the “West Union Mortgage”).

If the Company commits an event of default under the IFA Loan Agreement or the West Union Mortgage and does *not* cure the event of default within the time specified by the IFA Loan Agreement, the lender *may* cause the entire amount of the loan to be immediately due and payable and take any other action that it is lawfully permitted to take or in equity to enforce the Company’s performance.

The Company was in compliance with all covenants except for the debt service coverage ratio covenant as measured on *November 30, 2017*. The First National Bank of West Union issued a waiver and the next measurement date is *November 30, 2018*.

A summary of the Company’s term debt is as follows:

	<b>February 28, 2018</b>	<b>November 30, 2017</b>
Bank Midwest loan payable in monthly installments of \$17,271 including interest at 5.00%, due October 1, 2037	\$2,576,273	\$2,595,007
Bank Midwest loan payable in monthly installments of \$3,249 including interest at 5.00%, due October 1, 2019	597,323	599,584
Iowa Finance Authority loan payable in monthly installments of \$12,500 including interest at 2.75%, due June 1, 2020	339,808	374,900
Total term debt	\$3,513,404	\$3,569,491
Less current portion of term debt	222,475	221,230
Term debt of discontinued operations	597,323	599,584
Term debt, excluding current portion	\$2,693,606	\$2,748,677

**10) Income Taxes**

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the estimated future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating losses.

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On *December 22, 2017*, the Tax Cuts and Job Act of *2017* was enacted, which reduces the top corporate income tax rate from *35%* to *21%*. This law is generally effective for tax years beginning after *December 31, 2017*. The application of this new rate was recognized in the *first* quarter fiscal *2018*. Tax expense from continuing operations includes an adjustment of approximately *\$300,000* related to the revaluation of the company's net deferred tax asset at the new statutory rate.

### **11) Related Party Transactions**

During the *first* quarter of fiscal *2018*, the Company recognized expenses of *\$5,001* for transactions with a related party, compared to *\$0* in the *first* quarter of fiscal *2017*. The accrued expenses balance as of *February 28, 2018* contains *\$1,663* due to a related party, compared to *\$0* for the same period *2017*.

### **12) Sales-type leases**

The components related to sales-type leases at *February 28, 2018* and *November 30, 2017* are as follows:

	<b>February 28, 2018</b>	<b>November 30, 2017</b>
Minimum lease receivable, current	\$ 176,925	\$ -
Unearned interest income, current	(57,413 )	-
Net investment in sales-type leases, current	119,512	-
Minimum lease receivable, long-term	298,777	-
Unearned interest income, long-term	(42,834 )	-
Net investment in sales-type leases, long-term	\$ 255,943	\$ -

The profit recognized in continuing operations on the condensed consolidated statements of operations from commencement of sales-type leases in the *three* months ended *February 28, 2018* was *\$129,104* compared to *\$0* from the same period in *2017*.

Future minimum lease receipts are as follows:

Year Ending November 30, Amount

2018	\$133,425
2019	174,000
2020	162,425
2021	5,852
2022	-
Thereafter	-
Total	\$475,702

### **13) Recently Issued Accounting Pronouncements**

#### Accounting Pronouncements *Not* Yet Adopted

#### Revenue from Contracts with Customers

In *May 2014*, the FASB issued ASU No. 2014-09, “Revenue from Contracts with Customers” which supersedes the guidance in “Revenue Recognition (Topic 605)” and requires entities to recognize revenue in a way that depicts the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled to in exchange for those goods or services. ASU 2014-09 is effective for annual reporting periods beginning after *December 15, 2017*, including interim periods within that reporting period, and is to be applied retrospectively, with early application *not* permitted. The Company is evaluating the new standard, and at this time believes that its Scientific segment will be impacted most significantly by this standard. The Company believes that this segment will need to work to revise its standard contracts with customers to more clearly define the rights and considerations transferred at the various milestones identified in the contracts. The Company believes that the other segments already have the necessary tools to evaluate their revenues in a manner consistent with the application of this standard, and will have the ability to meet the disclosure requirements using current systems. The Company continues to research and assess the implications of the adoption of this standard on its consolidated financial statements.

#### Leases

In *February 2016*, the FASB issued ASU 2016-02, “Leases (Topic 842)”, which requires a lessee to recognize a right-of-use asset and a lease liability on its balance sheet for all leases with terms of *twelve* months or greater. This guidance is effective for fiscal years beginning after *December 15, 2018*, including interim periods within those years. The Company will adopt this guidance for the year ending *November 30, 2020* including interim periods within that reporting period. The Company is currently evaluating the impact of this guidance on its consolidated financial statements.



#### **14) Equity Incentive Plan and Stock Based Compensation**

On *January 27, 2011*, the Board of Directors of the Company authorized and approved the Art's-Way Manufacturing Co., Inc. *2011* Equity Incentive Plan (the "*2011* Plan"). The *2011* Plan was approved by the stockholders on *April 28, 2011*. It replaced the Employee Stock Option Plan and the Directors' Stock Option Plan (collectively, the "Prior Plans"), and *no* further stock options will be awarded under the Prior Plans. Awards to directors and executive officers under the *2011* Plan are governed by the forms of agreement approved by the Board of Directors.

The *2011* Plan permits the plan administrator to award nonqualified stock options, incentive stock options, restricted stock awards, restricted stock units, performance awards, and stock appreciation rights to employees (including officers), directors, and consultants. The Board of Directors has approved a director compensation policy pursuant to which non-employee directors are automatically granted restricted stock awards of *1,000* shares of fully vested common stock annually or initially upon their election to the Board and another *1,000* shares of fully vested common stock on the last business day of each fiscal quarter. During the *first three* months of fiscal *2018*, restricted stock awards of *45,000* shares have been issued to various employees, directors, and consultants, which vest over the next *three* years, and restricted stock awards of *6,000* have been issued to directors as part of the compensation policy, which vested immediately upon grant.

Stock options granted prior to *January 27, 2011* are governed by the applicable Prior Plan and the forms of agreement adopted thereunder.

Stock-based compensation expense reflects the fair value of stock-based awards measured at the grant date and recognized over the relevant vesting period. The Company estimates the fair value of each stock-based option award on the measurement date using the Black-Scholes option valuation model which incorporates assumptions as to stock price volatility, the expected life of the options, risk-free interest rate, and dividend yield. Expected volatility is based on historical volatility of the Company's stock and other factors. The Company uses historical option exercise and termination data to estimate the expected term the options are expected to be outstanding. The risk-free rate is based on the U.S. Treasury yield curve in effect at the time of grant. The expected dividend yield is calculated using historical dividend amounts and the stock price at the option issuance date. *No* stock options were granted during the *three* months ended *February 28, 2018* or in the same respective period of fiscal *2017*. The Company incurred a total of *\$49,558* of stock-based compensation expense for restricted stock awards during the *three* months ended *February 28, 2018*, compared to *\$26,557* of stock-based compensation expense for restricted stock awards for the same respective period of fiscal *2017*.

#### **15) Disclosures About the Fair Value of Financial Instruments**

The fair value of a financial instrument is defined as the amount at which the instrument could be exchanged in a current transaction between willing parties. At *February 28, 2018*, and *November 30, 2017*, the carrying amount approximated fair value for cash, accounts receivable, net investment in sale-type leases, accounts payable, notes payable to bank, and other current and long-term liabilities. The carrying amounts approximate fair value because of the short maturity of these instruments. The fair value of the net investment in sales-type leases also approximate recorded value as that is based on discounting future cash flows at rates implicit in the lease. The rates implicit in the lease do *not* materially differ from current market rates. The fair value of the Company's installment term loans payable also approximate recorded value because the interest rates charged under the loan terms are *not* substantially different than current interest rates.

### **16) Segment Information**

There are *three* reportable segments: agricultural products, modular buildings and tools. The agricultural products segment fabricates and sells farming products as well as related equipment and replacement parts for these products in the United States and worldwide. The modular buildings segment manufactures and installs modular buildings for animal containment and various laboratory uses. The tools segment manufactures steel cutting tools and inserts.

The accounting policies applied to determine the segment information are the same as those described in the summary of significant accounting policies. Management evaluates the performance of each segment based on profit or loss from operations before income taxes, exclusive of nonrecurring gains and losses.

Approximate financial information with respect to the reportable segments is as follows. The tables below exclude income and balance sheet data from discontinued operations. See Note 3 “Discontinued Operations.”

### Three Months Ended February 28, 2018

	Agricultural Products	Modular Buildings	Tools	Consolidated
Revenue from external customers	\$3,929,000	\$739,000	\$697,000	\$5,365,000
Income (loss) from operations	(275,000 )	(60,000 )	26,000	\$(309,000 )
Income (loss) before tax	(270,000 )	(52,000 )	16,000	\$(306,000 )
Total Assets	16,246,000	3,154,000	2,561,000	\$21,961,000
Capital expenditures	29,000	35,000	-	\$64,000
Depreciation & Amortization	133,000	25,000	32,000	\$190,000

### Three Months Ended February 28, 2017

	Agricultural Products	Modular Buildings	Tools	Consolidated
Revenue from external customers	\$3,368,000	\$388,000	\$665,000	\$4,421,000
Income (loss) from operations	(220,000 )	(154,000 )	21,000	\$(353,000 )
Income (loss) before tax	(217,000 )	(158,000 )	11,000	\$(364,000 )
Total Assets	19,063,000	2,849,000	2,657,000	\$24,569,000
Capital expenditures	129,000	-	66,000	\$195,000
Depreciation & Amortization	125,000	15,000	31,000	\$171,000

\*The consolidated total in the table is a sum of segment figures and *may not* tie to actual figures in the condensed consolidated financial statements due to rounding.

### 17) Subsequent Event

Management evaluated all other activity of the Company and concluded that *no* subsequent events have occurred that would require recognition in the condensed consolidated financial statements other than those previously described in Note 3 “Discontinued Operations” and the line of credit extension described in Note 9 “Loan and Credit Agreements.”



## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### Forward-Looking Statements

The following discussion and analysis should be read in conjunction with the condensed consolidated financial statements and notes thereto included in Item 1 of Part I of this Quarterly Report on Form 10-Q and the audited consolidated financial statements and related notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our Annual Report on Form 10-K for the fiscal year ended November 30, 2017. Some of the statements in this report may contain forward-looking statements that reflect our current view on future events, future business, industry and other conditions, our future performance, and our plans and expectations for future operations and actions. In some cases you can identify forward-looking statements by the use of words such as "may," "should," "anticipate," "believe," "expect," "plan," "future," "intend," "could," "estimate," "predict," "potential," "continue," or the negative of these terms or other similar expressions. Many of these forward-looking statements are located in this report under "Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations" but they may appear in other sections as well. Forward-looking statements in this report generally relate to: (i) our expectations regarding our plan to dispose of the assets of our Vessels segment; (ii) our warranty costs and order backlog; (iii) our beliefs regarding the sufficiency of working capital and cash flows, and our continued ability to renew or obtain financing on reasonable terms when necessary; (iv) the impact of recently issued accounting pronouncements and changes to tax laws; (v) our intentions and beliefs relating to our costs, business strategies, and future performance; (vi) our expected financial results; and (vii) our expectations concerning our primary capital and cash flow needs.

You should read this report thoroughly with the understanding that our actual results may differ materially from those set forth in the forward-looking statements for many reasons, including events beyond our control and assumptions that prove to be inaccurate or unfounded. We cannot provide any assurance with respect to our future performance or results. Our actual results or actions could and likely will differ materially from those anticipated in the forward-looking statements for many reasons, including but not limited to: (i) the impact of tightening credit markets on our ability to continue to obtain financing on reasonable terms; (ii) our ability to repay current debt, continue to meet debt obligations and comply with financial covenants; (iii) obstacles related to integration of acquired product lines and businesses; (iv) obstacles related to liquidation of product lines and segments (v) the effect of general economic conditions, including consumer and governmental spending, on the demand for our products and the cost of our supplies and materials; (vi) fluctuations in seasonal demand and our production cycle; and (vii) other factors described from time to time in our reports to the Securities and Exchange Commission. We do not intend to update the forward-looking statements contained in this report other than as required by law. We caution you not to put undue reliance on any forward-looking statements, which speak only as of the date of this report. You should read this report and the documents that we reference in this report and have filed as exhibits completely and with the understanding that our actual future results may be materially different from what we currently expect. We qualify all of our forward-looking statements by these cautionary statements.



## **Critical Accounting Policies**

Our critical accounting policies involving the more significant judgments and assumptions used in the preparation of the financial statements as of February 28, 2018 remain unchanged from November 30, 2017, with the exception of the addition of a critical accounting policy regarding sales-type lease activity. Other than this new policy regarding sales-type lease activity, which is set forth below, disclosure of these critical accounting policies is incorporated by reference from Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the fiscal year ended November 30, 2017.

### *Sales-Type Lease Activity*

We lease modular buildings to certain customers and account for these transactions as sales-type leases. These leases have terms of up to 36 months and are collateralized by a security interest in the related modular building. The lessee has a bargain purchase option available at the end of the lease term. A minimum lease receivable is recorded net of unearned interest income and profit on sale at the time the building is available for occupancy. Profit related to the sale of the building is recorded upon occupancy.

## Results of Operations – Continuing Operations

### *Net Sales and Cost of Sales*

Our consolidated corporate sales for continuing operations for the three-month period ended February 28, 2018 were \$5,366,000 compared to \$4,421,000 during the same period in fiscal 2017, an increase of \$945,000, or 21.4%. The increase in consolidated revenue is primarily due to increased demand for our agricultural products and increased revenues in our modular buildings segment. Consolidated gross margin for the three-month period ended February 28, 2018 was 20.9% compared to 25.2% for the same period in fiscal 2017.

Our first quarter sales at Manufacturing were \$3,929,000 compared to \$3,368,000 for the same period in fiscal 2017, an increase of \$561,000, or 16.7%. The revenue increase is due to increased demand across several of our agricultural products. Gross margin for the three-month period ended February 28, 2018 was 20.3% compared to 25.1% for the same period in fiscal 2017. Our decreased gross margin is partially related to selling older inventory at a reduced margin in order to reduce aged inventory, along with the sale of our snow blower product line at cost. We have launched lean initiatives to improve manufacturing efficiencies and ultimately our gross profit margin. Through the first quarter, we have seen positive results related to our initiative towards increased manufacturing efficiency.

Our first quarter sales at Scientific were \$739,000 compared to \$388,000 for the same period in fiscal 2017, an increase of \$351,000, or 90.5%. Our increase in revenue is due to sales-type capital leases that were executed in the first quarter. Gross margin for the three-month period ended February 28, 2018 was 15.7% compared to 8.0% for the same period in fiscal 2017. The swings in gross margin are largely attributable to the changes in the timing of our revenues, which affects our variable gross margin available to cover fixed costs such as property taxes, depreciation, and management salaries.

Metals had sales of \$697,000 during the first quarter, compared to \$665,000 for the same period in fiscal 2017, a 4.8% increase. The increase is due to the slight improvement in the energy industry. Gross margin was 29.7% for the three-month period ended February 28, 2018 compared to 35.3% for the same period in fiscal 2017. Our decreased gross margin was largely due to a decrease in scrap sales from the prior year.

### *Expenses*

Our first quarter consolidated selling expenses were \$451,000 compared to \$485,000 for the same period in fiscal 2017. The decrease in selling expenses is due to decreased advertising, salary and travel expense compared to the prior

year period as we decreased our sales force in the tools segment. Selling expenses as a percentage of sales were 8.4% for the three-month period ended February 28, 2018 compared to 11.0% for the same period in fiscal 2017.

Consolidated engineering expenses were \$129,000 for the three-month period ended February 28, 2018 compared to \$133,000 from the same period in fiscal 2017. Engineering expenses as a percentage of sales were 2.4% for the three-month period ended February 28, 2018 compared to 3.0% for the same period in fiscal 2017.

Consolidated administrative expenses for the three-month period ended February 28, 2018 were \$849,000 compared to \$848,000 for the same period in fiscal 2017. Administrative expenses as a percentage of sales were 15.8% for the three-month period ended February 28, 2018 compared to 19.2% for the same period in fiscal 2017.

*(Loss) from Continuing Operations*

Consolidated net (loss) from continuing operations was \$(527,000) for the three-month period ended February 28, 2018 compared to net (loss) from continuing operations of \$(254,000) for the same period in fiscal 2017. The increased net (loss) from continuing operations was largely due to the revaluing of our deferred tax asset at the new income tax rates for the 2018 tax year.

*Income Tax Adjustment*

On December 22, 2017, the Tax Cuts and Jobs Act of 2017 was enacted, which reduces the top corporate income tax rate from 35% to 21%. We have assessed the impact of the law on our reported assets, liabilities, and results of operations, we believe that going forward, the overall rate reduction will have a positive impact on our net earnings in the long run. However, during the first quarter of the fiscal 2018, we substantially reduced our net deferred tax asset using the new lower rates. Based on our recorded deferred tax asset at November 30, 2017, we reduced the deferred tax asset by approximately \$300,000, which was recorded as an adjustment to our tax provision in the first quarter ended February 28, 2018.

*Order Backlog*

The consolidated order backlog net of discounts for continuing operations as of March 29, 2018 was \$4,472,000 compared to \$5,578,000 as of March 29, 2017. The agricultural products segment order backlog was \$3,747,000 as of March 29, 2018 compared to \$4,065,000 in fiscal 2017. The decrease in backlog is due to the presence of around \$1.2 million of passthrough self-propelled equipment in last year's backlog that is not present in 2018. Overall, the backlog for ag products we manufacture has increased. The backlog for the modular buildings segment was \$638,000 as of March 29, 2018, compared to \$1,390,000 in fiscal 2017. This decrease in backlog is primarily due to the use of leasing transactions in the first quarter, whereas these revenues are not included in backlog calculations. The backlog for the tools segment was \$87,000 as of March 29, 2018, compared to \$123,000 in fiscal 2017. Our order backlog is not necessarily indicative of future revenue to be generated from such orders due to the possibility of order cancellations and dealer discount arrangements we may enter into from time to time.

### **Results of Operations – Discontinued Operations**

During the third quarter of fiscal 2016, we made the decision to exit the pressurized vessels industry and are currently working to liquidate the remaining assets of our Vessels segment. We did not have any sales of such assets during the first quarter of fiscal 2018 nor in the first quarter of fiscal 2017. In January 2018, we accepted an offer on the remaining assets for \$1,500,000. On March 29, 2018 we disposed of the remaining assets at a selling price of \$1,500,000.

### **Liquidity and Capital Resources**

Our primary source of funds for the three months ended February 28, 2018 was cash generated by operating activities. Our primary use of cash was payment on our line of credit and term debt. We expect our primary capital needs for the remainder of the fiscal year to relate to costs of operation, including production.

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We have a \$5,000,000 revolving line of credit with Bank Midwest that, as of February 28, 2018, had an outstanding principal balance of \$1,960,530. The line of credit was renewed on March 30, 2018 and is scheduled to mature on March 30, 2019.

We believe that our cash flows from operations and current financing arrangements will provide sufficient cash to finance operations and pay debt when due during the next twelve months. We expect to continue to be able to procure financing upon reasonable terms.

### **Off Balance Sheet Arrangements**

None.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

As a smaller reporting company, we are not required to provide disclosure pursuant to this item.

### **Item 4. Controls and Procedures.**

#### **Evaluation of Disclosure Controls and Procedures**

The persons serving as our principal executive officer and principal financial officer have evaluated the effectiveness of our disclosure controls and procedures, as defined in Exchange Act Rule 13a-15(e) and Rule 15d-15(e), as of the end of the period subject to this report. Based on this evaluation, the persons serving as our principal executive officer and principal financial officer concluded that our disclosure controls and procedures were effective and provide reasonable assurance that information required to be disclosed by us in the periodic and current reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the periods specified by the Securities and Exchange Commission's rules and forms.

#### **Changes in Internal Control over Financial Reporting**

There were no changes in our internal controls over financial reporting that occurred during the period covered by this report that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

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**PART II – OTHER INFORMATION**

**Item 1. Legal Proceedings.**

We are currently not a party to any material pending legal proceedings.

**Item 1A. Risk Factors.**

As a smaller reporting company, we are not required to provide disclosure pursuant to this item.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

None.

**Item 3. Defaults Upon Senior Securities.**

None.

**Item 4. Mine Safety Disclosures.**

Not applicable.

**Item 5. Other Information.**



None.

**Item 6. Exhibits.**

**Exhibit**

**Description**

<b>No.</b>	<b>Description</b>
10.1	<u>Promissory Note, between Bank Midwest and Art's-Way Manufacturing Co., Inc., dated March 30, 2018 – filed herewith.</u>
10.2	<u>Modification of Mortgage (3620 Progress Street NE, Canton, OH 44705), by Ohio Metal Working Products/Art's-Way Inc., dated March 30, 2018 – filed herewith.</u>
10.3	<u>Modification of Mortgage (800 Highway 150 South, West Union, IA 52175), by Art's-Way Manufacturing Co., Inc., dated March 30, 2018 – filed herewith.</u>
10.4	<u>Director Compensation Policy, dated February 1, 2018 – filed herewith.</u>
31.1	<u>Certificate of Chief Executive Officer pursuant to 17 CFR 13a-14(a) – filed herewith.</u>
31.2	<u>Certificate of Chief Financial Officer pursuant to 17 CFR 13a-14(a) – filed herewith.</u>
32.1	<u>Certificate of Chief Executive Officer pursuant to 18 U.S.C. Section 1350 - filed herewith.</u>
32.2	<u>Certificate of Chief Financial Officer pursuant to 18 U.S.C. Section 1350 - filed herewith.</u>
101	The following materials from this report, formatted in XBRL (Extensible Business Reporting Language) are filed herewith: (i) condensed consolidated balance sheets, (ii) condensed consolidated statement of operations, (iii) condensed consolidated statements of cash flows, and (iv) the notes to the condensed consolidated financial statements.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ART'S-WAY MANUFACTURING CO., INC.

Date: April 2, 2018 By: /s/ Carrie L. Gunnerson  
Carrie L. Gunnerson  
President and Chief Executive Officer

Date: April 2, 2018 By: /s/ Amber J. Murra  
Amber J. Murra  
Chief Financial Officer