NEWMONT MINING CORP /DE/ Form DEF 14A March 09, 2018 Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **SCHEDULE 14A**

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No.)

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

Preliminary Proxy Statement
Definitive Proxy Statement
Definitive Additional Materials
Soliciting Material Pursuant to §240.14a-12

Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))

# **Newmont Mining Corporation**

(Name of registrant as specified in its charter)

(Name of person(s) filing proxy statement, if other than the registrant)

Payment of Filing Fee (Check the appropriate box):

No fee required.

Fee computed on table below per Exchange Act Rules 14a-6(i)(4) and 0-11.

- (1) Title of each class of securities to which transaction applies:
- (2) Aggregate number of securities to which transaction applies:

Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on

- (3) which the filing fee is calculated and state how it was determined):
- (4) Proposed maximum aggregate value of transaction:
- (5) Total fee paid:

Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

- (1) Amount Previously Paid:
- (2) Form, Schedule or Registration Statement No.:
- (3) Filing Party:
- (4) Date Filed:

# 2018

**Proxy Statement** 

Notice of Annual Meeting of Stockholders

Wednesday, April 25, 2018 9:00 a.m., local time Hilton Inverness Hotel 200 Inverness Drive West Englewood, Colorado 80112

# DEAR STOCKHOLDERS,

Our Board believes that strong governance is the foundation for fulfilling Newmont's purpose to create value and improve lives through sustainable and responsible mining. The mission of Newmont's Board of Directors is to oversee the Company's efforts to create enduring value for stockholders, employees and other stakeholders. I want to take an opportunity to highlight certain of our practices, described in more detail in this Proxy Statement.

# **GOVERNANCE**

Newmont is committed to strong governance and compliance, and has a robust system in place to support, challenge and monitor performance. Performance of the Company is reviewed by the Board and its Committees at our regularly scheduled meetings. Our Board members also participate in site visits to observe and assess implementation of policies and standards on the ground. As part of the Board cycle, one full Board site visit is scheduled each year. In 2017 the Board visited Long Canyon at our Nevada operations. Directors often also take part in individual or smaller group visits to our operations along with senior management. For example, during 2017, independent directors also visited our operations at Akyem, Ahafo, Carlin, Cripple Creek and Victor, KCGM and Tanami. Our Chief Executive Officer visited every region during the year.

# **RISK AND STRATEGIC OVERSIGHT**

Our Board is responsible for Company-wide risk management oversight. The Audit Committee reviews the Enterprise Risk Management system on an annual basis, as does the full Board. Key risks are reviewed on a regular basis with our Board and its Committees. The Board has been fully engaged with management in the setting of the Company's long-term strategy. Each year, the Board holds a special two-day session on strategy, working with the Executive Leadership Team to review and collaborate on the outlook and the potential risks and opportunities ahead. The outcome of this session includes strategic priorities, which are reviewed throughout the year at each quarterly Board meeting. We believe that the Company's strategy and approach to running the business is well aligned to sustainable long term value creation.

# **BOARD COMPOSITION AND DIVERSITY**

We believe an inclusive and diverse Board, consisting of a broad range of backgrounds and experiences, benefits the Company in many ways, bringing a variety of perspective to our discussions and conclusions. We regularly review the composition and qualifications of our Board. In 2017, we recruited two new directors, Sheri Hickok and Molly Zhang, who bring fresh views and new ideas to our boardroom, and for 2018, we recommend that stockholders vote to elect an additional new director, René Médori, at the Annual Meeting. Newmont has an exceptionally diverse Board, with five female nominees and seven male nominees, representing seven nationalities and four continents. All of our Board nominees have extensive experience working with international corporations and organizations.

# **Table of Contents**

#### SUSTAINABILITY

Newmont's values of safety, integrity, sustainability, inclusion and responsibility underpin its ability to deliver on its long-term strategy. We believe that the Company has ongoing responsibility to understand the needs and expectations of our stakeholders – from employees and investors to host communities and governments – and to bring our resources and relationships to bear in resolving issues of mutual concern, from clean air and water to gender parity and good jobs. The Safety and Sustainability Committee upholds the Board's responsibility and commitment to promote a healthy and safe work environment, and environmentally sound and socially responsible resource development. The Board is pleased that in 2017 Newmont was named by the prestigious Dow Jones Sustainability World Index (DJSI World) as the mining industry's overall leader in sustainability for the third year in a row. I invite you to visit Beyond the Mine at http://sustainabilityreport.newmont.com to learn more about how Newmont continues to build a safe, profitable and responsible business. The information in the Beyond the Mine report is independently verified by a third-party with oversight by our Safety and Sustainability Committee.

#### STOCKHOLDER ENGAGEMENT AND EXECUTIVE COMPENSATION

Newmont believes that engaging with our stockholders is a critical element of good governance and that active, ongoing dialogue promotes transparency and accountability. Stockholder feedback is an important foundation for policy development and informs our strategy. Although Newmont has historically received strong support from stockholders on "Say on Pay," last year we had some negative response on compensation matters. The Board's Leadership Development and Compensation Committee acknowledged the signal from the stockholders and has worked with management, consulted with external compensation advisors and increased outreach to stockholders. The Leadership Development and Compensation Committee has made thoughtful updates to the Company's compensation programs. I encourage you to read the letter from the Chair of the Leadership Development and Compensation Committee on pages 50 and 51 and description of the changes to the compensation program, which are responsive to stockholders' feedback.

We will continue to consider the views of our stockholders during our boardroom discussions.

The Board is honored to represent Newmont and our stockholders. We encourage you to vote promptly, even if you plan to attend the 2018 Annual Meeting of Stockholders. Your vote is important.

Thank you for your continued support of Newmont.

Very truly yours,

# **Noreen Doyle**

Chair of the Board of Directors

# **Table of Contents**

March 9, 2018

The Annual Meeting of Stockholders of Newmont Mining Corporation will be held at 9:00 a.m., local time, on Wednesday, April 25, 2018, at the Hilton Inverness Hotel, 200 Inverness Drive West, Englewood, Colorado 80112, to:

- 1. Elect Directors:
- 2. Approve, on an advisory basis, the compensation of the Named Executive Officers; and Ratify the Audit Committee's appointment of Ernst & Young LLP as Newmont's independent registered public accounting firm for
- 4. Transact such other business as may properly come before the meeting.

Record Date: February 26, 2018

Under the Securities and Exchange Commission rules, we have elected to use the Internet for delivery of Annual Meeting materials to our stockholders, enabling us to provide them with the information they need while lowering the costs of delivery and reducing the environmental impact associated with our Annual Meeting.

#### You can vote in one of four ways:

Visit the website listed on your proxy card to vote VIA THE INTERNET

Call the telephone number on your proxy card to vote **BY TELEPHONE** 

Sign, date and return your proxy card in the enclosed envelope to vote BY MAIL

Attend the meeting to vote IN PERSON

Scan this QR code to view digital versions of our Proxy Statement and 2017 Annual Report.

Our Notice of Meeting, Proxy Statement and Annual Report are available at www.envisionreports.com/nem

Date These Proxy Materials Are First Being Made Available on the Internet: On or about March 9, 2018

All stockholders are cordially invited to attend the Annual Meeting in person. It is important that your shares be represented at the Annual Meeting whether or not you are personally able to attend. If you are unable to attend, please promptly vote your shares by telephone or Internet or by signing, dating and returning the enclosed proxy card at your earliest convenience. Voting by the Internet or telephone is fast, convenient, and enables your vote to be immediately confirmed and tabulated, which helps Newmont reduce postage and proxy tabulation costs.

Your vote is important. Whether or not you plan to attend the Annual Meeting, please vote as soon as possible to ensure that your shares are represented and voted at the Annual Meeting.

By Order of the Board of Directors,

#### Stephen P. Gottesfeld

**Executive Vice President and General Counsel** 

# **Table of Contents**

LETTER FROM THE INDEPENDENT CHAIR	<u>3</u>	
NOTICE OF 2018 ANNUAL MEETING OF STOCKHOLDERS	<u>5</u>	
2018 PROXY STATEMENT SUMMARY	7	
PROXY STATEMENT General Information	13 13	
PROPOSAL NO. 1 — ELECTION OF DIRECTORS  Voting for Directors  Majority Vote Standard for the Election of Directors  Director Skills and Qualifications  Nominees  Director Nomination Process and Review of Director Nominees  Independence of Directors  Stock Ownership of Directors and Executive Officers  Stock Ownership of Certain Beneficial Owners  Section 16(a) Beneficial Ownership Reporting Compliance  Director Compensation  Outstanding Awards  Share Ownership Guidelines  Compensation Consultant  COMMITTEES OF THE BOARD OF DIRECTORS AND ATTENDANCE  Attendance at Meetings  Board Committees  CORPORATE GOVERNANCE  Corporate Governance Guidelines and Charters  Board Leadership and Independent Chair  Board Oversight of Risk Management  Board, Committee & Director Assessment  Process for Selecting New Directors  Retirement Age and Board Refreshment  Proxy Access  Communications with Stockholders or Interested Parties	18 18 18 19 32 34 35 36 37 37 37 38 38 38 38 41 41 41 41 42 43 44 44 45 45 45 45	
Communications with Stockholders of Interested Parties  Code of Conduct  Related Person Transactions  Leadership Development and Compensation Committee Interlocks and Insider Participation  REPORT OF THE LEADERSHIP DEVELOPMENT AND COMPENSATION COMMITTEE ON I  COMPENSATION	45 46	<u>47</u>
PROPOSAL NO. 2 — TO APPROVE, ON AN ADVISORY BASIS, THE COMPENSATION OF OFFICERS	THE NAMED EXECUTIVE	<u>48</u>
COMPENSATION DISCUSSION AND ANALYSIS		<u>49</u>
LETTER FROM THE CHAIR OF THE LDCC Executive Summary Executive Compensation Program Overview 2017 Compensation for NEOs		50 52 59 66

2017 Company and Individual Results  Post-Employment Arrangements  Practices and Policies Related to Equity Compensation  Results of the 2017 Advisory Vote on 2016 Executive Compensation	67 79 81 83
EXECUTIVE COMPENSATION TABLES  2017 Summary Compensation Table  2017 All Other Compensation Table  2017 Grants of Plan-Based Awards Table  2017 Outstanding Equity Awards at Fiscal Year-End Table  2017 Option Exercises and Stock Vested Table  2017 Pension Benefits Table  2017 Nonqualified Deferred Compensation Table  Potential Payments on Termination  Executive Compensation Risk Assessment  Pay Ratio of Chief Executive Officer Compensation to Median Employee Compensation	84 86 87 88 89 90 92 97 98 99
PROPOSAL NO. 3 _— RATIFY APPOINTMENT OF AUDITORS Independent Auditors Fees	<u>100</u> 101
REPORT OF THE AUDIT COMMITTEE	<u>102</u>
OTHER MATTERS	<u>104</u>
ANNEX A Non-GAAP Compensation Measures Non-GAAP Financial Measures Cautionary Statements	105 105 106 117
6	

# **Table of Contents**

# **2018 PROXY STATEMENT SUMMARY**

This summary highlights information contained elsewhere in this proxy statement. This summary does not contain all of the information you should consider. You should read the entire Proxy Statement carefully before voting.

Voting Ov	rerview Business:	Board Vote Recommendation	Page # for Additional Information
1	Election of 12 Director Nominees	FOR each nominee	18
Managem	nent Proposals:		
2	Advisory Vote to Approve Named	FOR	48
3	Executive Officer Compensation Ratification of the Appointment of Independent Registered Public Accounting Firm for 2018	FOR	100

# CORPORATE GOVERNANCE HIGHLIGHTS

(See pages 41-46)

Diverse Board

Independent Chair

Commitment to Board Refreshment

Annual Board and Committee Evaluations

**Annual Director Elections** 

Majority Voting in Uncontested Director Elections

**Director Overboarding Policy** 

Strong Director Attendance Record

Active Shareholder Outreach Voluntarily Adopted Proxy Access

Stockholder Right to Call Special Meetings Stockholder Right to Act by Written Consent

No Shareholder Rights Plan

# DIRECTOR NOMINEE INDEPENDENCE

(See pages 19-33)

All Director nominees are independent except CEO

All 4 main Board committees comprised of independent Directors only Independent Directors met in executive session at each of the regular 2017

**Board Meetings** 

# DIRECTOR NOMINEE TENURE DIVERSITY

**DIRECTOR NOMINEE AGE DIVERSITY** 

# **Table of Contents**

# DIRECTOR NOMINEE HIGHLIGHTS, DIVERSITY OF BACKGROUND & SKILLS

# **DIRECTOR EXPERIENCE**

Information Technology Expertise	Extractives Experience	Current or Former CEOs	Health & Safety Experience	Financial Expertise
Government/Regulatory	Environmental & Social	International Business	Leading Academic	Risk Management
Affairs Experience	Responsibility Experience	Experience		Experience

# **DIRECTOR NOMINEES**

Name Noreen Doyle Gregory H. Boyce Bruce R.	Director Since 2005	Indp	President of the E	nair of Newmont Mining Corporation Retired First V European Bank for Reconstruction and Developmer Chairman and Chief Executive Officer of Peabody on	nt	Board Committees (As of February 26, 2018) Audit LDC CGN S&S Exec Fin C C
Brook J. Kofi	2011			ncial Officer of WMC Resources Limited Officer of J. Kofi Bucknor & Associates; Former Man	aging	C
Bucknor Joseph A.	2012		Partner of Kingdo	om Africa Management  In President and Chief Executive Officer of Cliffs Na	0 0	
Carrabba Veronica M.	2007		Resources Inc.			C
Hagen Sheri E.	2005			utive Officer of Polymer Group, Inc. r - Global Product Development, Onshore Wind of G	GE.	С
Hickok Gary J.	2017		Renewable Energ	ЭУ		
Goldberg	2013		President and Ch	ief Executive Officer of Newmont Mining Corporation	n	
René Médori	2018*			rector of Anglo American plc r of the Harvard Kennedy School's Corporate		*
Jane Nelson Julio M.	2011		Responsibility Init Retired Director,	tiative President and Chief Executive Officer of Tesco		
Quintana	2015		Corporation			
Molly P. Zhang Audit = Audit Com LDC = Leadership Committee		nt and Co		lent, Asset Management of Orica Ltd.  CGN = Corporate Governance and Nominating  Committee  S&S = Safety and Sustainability Committee	Exec Fin Commit = Mer C = Cha	nber

<sup>\*</sup>René Médori is expected to commence service as a Director in April 2018 following election by stockholders at the Annual Meeting and is expected to serve on the Audit Committee as an independent Director and financial expert.

# **Table of Contents**

Our Corporate Governance and Nominating Committee is focused on building and maintaining a Board with skills and experiences that are aligned with the Company's strategic priorities. Each member of the Board is expected to bring valuable and often different perspective to the governance of the Company. When these varied skill sets are combined in an environment of interaction and respect, they give a greater overall skill set to the Board and provide a strong governance structure. The following table highlights some of the key qualifications and skills the Corporate Governance and Nominating Committee considered in evaluating the director nominees. The individual biographies on pages 20 to 31 provide additional information about each nominee's specific experiences, qualifications and skills.

# SKILLS, QUALIFICATIONS AND EXPERIENCE

Public Company CEO Experience Public Company Chair or Lead Director Experience Extractive Experience International Business Experience Mergers & Acquisition Experience Finance Expertise

**Designated Audit Committee** Financial Expert

Accounting Experience

**Environmental & Social** Responsibility Experience

Health & Safety Experience Compensation Expertise

Leading Academic

Risk Management Experience

Government/Regulatory

Affairs Experience

Innovation and Technology Expertise

Represents historically disadvantaged categories for purposes of the above. However, many of our Directors represent other diverse backgrounds and skills.

ADJUSTED EBITDA\*

\$2.7B

10

# 2017 BUSINESS PERFORMANCE AND COMPENSATION HIGHLIGHTS

# **KEY PERFORMANCE RESULTS IN 2017**

Newmont continued its steady trajectory of improving operational, financial and social performance in 2017, and built a stronger base for long-term value creation. The results for 2017 stem from the commitment to execute against our purpose and proven strategy. These results are reflected in our executive compensation for 2017. Following are the key performance highlights and an overview of executive compensation for 2017.

# HIGHLIGHTS - OPERATING PERFORMANCE, RETURNS AND FUTURE PIPELINE

**RETURN ON CAPITAL** 

EMPLOYED (ROCE)\*

10.7%

For 2017, **Net Income from Continuing Operations** attributable to stockholders was **\$(60M)**, an **improvement of \$160M** vs. the prior year. Our 2017 results were impacted by changes in U.S. tax legislation. **Adjusted Net Income\*** was **\$780M**, an **increase of 26%** over the prior year. Additional results related to our strategic priorities include:

**GOLD RESERVES ADDED** 

6.4Moz

Up 12% year-over-year; improved free cash flow* by 88% to \$1.5B  * Non-GAA	An improvement of 2.8 over the prior year P measures; for a recon-	points Replaced depletio ciliation to the nearest GAAP m	, ,	
EXECUTING THE STRATEGY - R Deliver superior operational execution Lowered injury rates by 49% since 2012 and experienced no fatalities	Sustain glob 1 of long-life a e	oal portfolio	LE PERFORMANCE Lead sector in profitability & responsibility 3	
serious injuries in 2017	Complete	d the first year of at our two newest mines	Strengthened the balance sheet with cash of \$3.3B; reduced net debt to \$0.8B	
Increased attributable production to 5.3Moz over the prior year	Executed	5 expansion projects to itable production	Returned \$134M in dividends to stockholders, up 100% over 2016	
Continued to improve efficiency a delivered significant improvements through our Full Potential program	Progresse	ed expansion of existing ss 4 continents	Named mining's sustainability leader by the Dow Jones Sustainability Index for the 3 <sup>rd</sup> year running	
Completed digital assessments to invest in technologies for value and viability		d exploration agreements French Guiana, ınd Chile	Named one of <i>FORTUNE</i> magazine's most admired companies for 2017	

TOTAL SHAREHOLDER

RETURN (TSR)

10%

# 2017 CEO COMPENSATION SNAPSHOT

The table below illustrates Mr. Goldberg's salary, bonus and stock for 2017 on a Summary Compensation Table-equivalent approach<sup>(1)</sup> and on an "on-target" approach<sup>(3)</sup>. Mr. Goldberg's pay is based on a balanced program that reflects the mining business cycle and focuses on measures that drive value for our stockholders. *Details of our executive pay program, results, and importantly, alignment with performance are provided in the Executive Summary of the Compensation Discussion & Analysis.* 

				entives		entives		
					To	tal Stock	To	otal
CEO Pay Summary	Anı	nual Salary	Tot	al Bonus	Aw	ards	C	ompensation
2017 Summary Compensation Table-Equivalent CEO Compensation <sup>(1)</sup>		\$1,300,000		\$2,523,690		\$9,119,464		\$12,943,154
2016 Summary Compensation Table-Equivalent CEO Compensation	\$	1,270,742	\$	2,704,393	\$	11,778,961	\$	15,754,096
2017 CEO "on-target" compensatio(A)	\$	1,300,000	\$	1,950,000	\$	7,150,000	\$	10,400,000
2016 CEO "on-target" compensation	\$	1,300,000	\$	1,950,000	\$	7,150,000	\$	10,400,000

Annual

This table is not intended to supersede the Summary Compensation Table information on page 84 of this proxy statement, but provides a summary on the primary pay components.

# SAY ON PAY AND STOCKHOLDER ENGAGEMENT

# 2017 STOCKHOLDER OUTREACH

Long-Term

Our outreach included **26 firms**, representing **57% of shares owned** (as of December 31, 2017)

We met with 13 firms to discuss governance and executive compensation (44% of shares owned)

13 firms either confirmed that they had no concerns/did not require a meeting, or did not respond (13% of shares owned)

Additional details regarding our stockholder engagement process, specific feedback provided by our stockholders, as well as how we incorporate this feedback into our planning is provided in the Compensation Discussion and Analysis and the "Letter from the Chair of the Leadership Development and Compensation Committee'beginning on page 50. The following table summarizes the primary feedback and our response.

Please see the following page for our response to stockholder feedback.

Newmont has historically received strong support from our stockholders regarding our

receiving consistent support from major proxy advisory services. In 2017, our "Say on Pay"

as a signal that additional outreach and program reviews were needed. While stockholder

engagement is ongoing at Newmont, we increased our level of engagement to ensure

stockholder interests are incorporated into our planning process for 2018 programs.

proposal received 67% support from stockholders - the LDCC and management viewed this

executive compensation programs, averaging 94% in favor during 2012 to 2016 and

Reflects actual salary and bonus paid; long-term incentives reflect the projected accounting value as prescribed for reporting in the Summary Compensation Table. Excludes Change in Pension Value and All Other Compensation.

<sup>&</sup>quot;On-target" compensation reflects the pay level as determined by the Board of Directors before adjustments based on incentive plan performance. (2) Mr. Goldberg's on-target pay remained unchanged for 2017; at the time of the filing of this Proxy Statement, the Board of Directors has also determined that on-target pay will remain unchanged for 2018 as it is deemed to be competitive within the parameters used to assess pay.

# **NEWMONT'S RESPONSE - KEY CHANGES TO OUR COMPENSATION PROGRAM**

Following a comprehensive review process with management, the LDCC and with various external stakeholders including stockholders, independent advisors and other governance groups, the following changes have been adopted to improve alignment with business objectives and address input from our stockholders:

What We Heard		What We Did
Program	Feedback	Program Changes for 2017 and 2018
I TI Programs		Revised PSU relative TSR funding to to target payout and removed the stock price performance multiplier (effective 2018)
LTI Programs: Performance Leveraged Stock Units (PSU)	Performance rigor - concern with PSU payout schedule for flat TSR performance	Incorporated best-practice features of <b>ánegative TSR capá</b> nd a <b>"maximum value cap</b> 'for PSU <i>(effective 2018)</i>
Restricted Stock Units (RSU)		RSU post-retirement vesting nhanced for minority portion of equity to support "carried interest" and retentio(reffective 2018) Incorporating ROCE the annual bonus plan to reinforce focus on capital efficiency (effective 2018)
Performance Metrics	Prefer Capital Efficiency and Per Share Metrics Legacy excise tax gross-up	EBITDA and Reservestwo key comparative metrics) measured on a "Per Share" basis  Excise tagross-up removed for all Officers
Change of	g, g ap	
Control	Severance benefit multiple	Future Officer pay multiple lowered to 2x pay No increase for 2017 and 2018
		Continue to monitor pay relative to market and performance
		Continue to clarify projected versus actual value
Pay Adjustments Share Ownership	Concern with increase in CEO target pay for 2016	Communicated that initial pay was set below market and prior CEO; increase provided after viewing multiple years of performance
Guidelines	Significant ownership preferred	Increased CEO share ownership guideline to 6x salary
Officer's Death	Net was releast meaulest was ation	Discontinue officer's death benefit and increase maximum on voluntary term
Benefit	Not prevalent market practice  Not prevalent practice, requires	life for all eligible employees  One-time awards occur infrequently; performance rigor and disclosure will be
	additional disclosure e the CD&A for additional details	enhanced if used regarding our Executive Pay Program and response to the 2017
Stockilolael Vot	ь.	

# **GENERAL INFORMATION**

This Proxy Statement is furnished to the stockholders of Newmont Mining Corporation ("Newmont," the "Company" or "we") in connection with the solicitation of proxies by the Board of Directors of the Company (the "Board of Directors" or the "Board") to be voted at the Company's 2018 Annual Meeting of Stockholders to be held on Wednesday, April 25, 2018 (the "Annual Meeting"). The Annual Meeting is being held for the purposes set forth in the accompanying Notice of 2018 Annual Meeting of Stockholders. The Proxy Statement, proxy card and 2017 Annual Report to Stockholders are being made available to stockholders on or about March 9, 2018.

### NOTICE OF INTERNET AVAILABILITY OF PROXY MATERIALS

On or about March 14, 2018, we will furnish a Notice of Internet Availability of Proxy Materials ("Notice") to most of our stockholders containing instructions on how to access the proxy materials and to vote online. In addition, instructions on how to request a printed copy of these materials may be found on the Notice. For more information on voting your stock, please see "Voting Your Shares" below. If you received a Notice by mail, you will not receive a paper copy of the proxy materials unless you request such materials by following the instructions contained on the Notice. Your vote is important no matter the extent of your holdings.

# STOCKHOLDERS ENTITLED TO VOTE

The holders of record of common stock of Newmont, par value \$1.60 per share, at the close of business on February 26, 2018, (the "Record Date") are entitled to vote at the Annual Meeting. As of the Record Date, there were 533,723,031 shares outstanding.

# **VOTING YOUR SHARES**

**Newmont Common Stock.** Each share of common stock that you own entitles you to one vote. Your Notice or proxy card shows the number of shares of common stock that you own. You may elect to vote in one of the following methods:

By Mail - If you have received or requested a paper copy of the proxy materials, please date and sign the proxy card and return it promptly in the accompanying envelope.

By Internet - If you received a Notice of Internet Availability of Proxy Materials, you can access our proxy materials and vote online. Instructions to vote online are provided in the Notice.

By Telephone - You may vote your shares by calling the telephone number specified on your proxy card. You will need to follow the instructions on your proxy card and the voice prompts.

In Person - You may attend the Annual Meeting and vote in person. We will give you a ballot when you arrive. If your stock is held in the name of your broker, bank or another nominee (a "Nominee"), then you must present a proxy from that Nominee in order to verify that the Nominee has not already voted your shares on your behalf.

#### **Table of Contents**

**Proxy Statement** 

If you hold Newmont Common Stock at your Broker - If your shares are held in an account at a brokerage firm, bank, dealer, or other similar organization, then you are the beneficial owner of shares held in "street name" and the Notice or proxy materials, as applicable, are being forwarded to you by that organization. Your Voting Instruction Form from Broadridge or your Notice provides information on how to vote your shares. The organization holding your account is considered the stockholder of record for purposes of voting at the Annual Meeting.

If you are a beneficial owner of shares held in street name and do not provide the organization that holds your shares with specific voting instructions, the organization that holds your shares may generally vote on "routine" matters such as ratification of auditors but cannot vote on "non-routine" matters, which now include matters such as the Election of Directors proposal and the Say on Pay proposal. Thus, if the organization that holds your shares does not receive instructions from you on how to vote your shares on a "non-routine" matter, that organization will inform the inspector of election that it does not have the authority to vote on this matter with respect to your shares. This is generally referred to as a "broker non-vote."

# QUORUM, TABULATION AND BROKER NON-VOTES AND ABSTENTIONS

**Quorum.** The holders of a majority of the outstanding shares of capital stock of the Company entitled to vote at the Annual Meeting must be present in person or represented by proxy in order to constitute a quorum for all matters to come before the meeting. For purposes of determining the presence of a quorum, "shares of capital stock of the Company" include all shares of common stock entitled to vote at the Annual Meeting.

**Tabulating Votes and Voting Results.** Votes at the Annual Meeting will be tabulated by one or more inspectors of election who will be appointed by the Chair of the meeting and who will not be candidates for election to the Board of Directors. The inspectors of election will treat shares of capital stock represented by a properly signed and returned proxy as present at the Annual Meeting for purposes of determining a quorum, without regard to whether the proxy is marked as casting a vote or abstaining.

Broker Non-Votes and Abstentions. Abstentions and broker non-votes as to particular matters are counted for purposes of determining whether a quorum is present at the Annual Meeting. Abstentions are counted in tabulations of the votes cast on proposals presented to stockholders (except with respect to the Election of Directors, where abstentions are excluded), whereas broker non-votes are not counted for purposes of determining whether a proposal has been approved. Except with respect to the Election of Directors, where abstentions are excluded, abstentions have the same effect as votes against proposals presented to stockholders. With respect to the Election of Directors, abstentions are not counted as votes cast and therefore will have no effect in determining whether the required majority vote has been attained. A broker non-vote occurs when a nominee holding shares for a beneficial owner votes on one proposal, but does not vote on another proposal because the nominee does not have discretionary voting power and has not received instructions to do so from the beneficial owner. Other than with respect to the ratification of the appointment of our independent registered public accounting firm (Proposal 3), broker non-votes will not be counted as votes cast (with respect to Proposal 1, Election of Directors), or as present and entitled to vote on the proposal (with respect to Proposal 2, the advisory vote to approve named executive officer compensation). Broker non-votes will be counted as present and entitled to vote for the purposes of Proposal 3, and will therefore have the same effect as a vote against the proposal.

As such, please be reminded that if you hold your shares in "street name" it is critical that you cast your vote if you want it to count in the Election of Directors (Proposal 1). If you hold your shares in "street name" and you do not instruct your bank or broker how to vote in the Election of Directors, no votes will be cast on your behalf. They also will not have discretion to vote uninstructed shares on the advisory vote to approve named executive officer compensation (Proposal 2). Your bank or broker will, however, have discretion to vote any uninstructed shares on the ratification of the appointment of our independent registered public accounting firm (Proposal 3).

**Proxy Statement** 

# **VOTES REQUIRED TO APPROVE THE PROPOSALS**

#### Proposal

**Election of Directors** 

Approve, on an advisory basis, the compensation of the

Named Executive Officers

Ratification of independent registered public accounting

firm for 2018

#### Vote Required

Majority of votes cast for the Nominees

Non-binding advisory vote — majority of stock present

in person or by proxy and entitled to vote

Majority of stock present in person or by proxy and

entitled to vote

Election of Directors. Brokers, banks and other financial institutions cannot vote your stock on your behalf for the Election of Directors if you have not provided instructions on your voting instruction form, by telephone or by Internet. For your vote to be counted, you must submit your voting instructions to your broker or custodian.

Advisory Say-On-Pay Vote. Because the vote on Compensation of the Named Executive Officers is advisory in nature, it will not: (1) affect any compensation already paid or awarded to any Named Executive Officer, (2) be binding on or overrule any decisions by the Board of Directors, (3) create or imply any additional fiduciary duty on the part of the Board of Directors, or (4) restrict or limit the ability of stockholders to make proposals for inclusion in proxy materials related to executive compensation. If you do not instruct your broker how to vote with respect to this item, your broker may not vote with respect to this proposal. For your vote to be counted, you must submit your voting instructions to your broker or custodian.

Ratify Ernst & Young LLP as the Company's Independent Registered Public Accounting Firm for 2018. The affirmative vote of a majority of the shares present and entitled to vote, in person or by proxy, at the Annual Meeting is required to ratify the Audit Committee's appointment of Ernst & Young LLP as the Company's independent registered public accounting firm for 2018. Even if you do not instruct your broker how to vote with respect to this item, your broker may vote your shares with respect to this proposal.

Other Items. If any other items are properly presented at the Annual Meeting, they must receive an affirmative vote of a majority of the shares present and entitled to vote, in person or by proxy, in order to be approved.

# REVOCATION OF PROXY OR VOTING INSTRUCTION FORM

Revocation of Newmont Common Stock Proxy or Voting Instruction Form. A stockholder who executes a proxy or Voting Instruction Form ("VIF") may revoke it by delivering to the Secretary of the Company, at any time before the proxies are voted, a written notice of revocation bearing a later date than the proxy or VIF, or by attending the Annual Meeting and voting in person (although attendance at the Annual Meeting will not in and of itself constitute a revocation of a proxy). A stockholder also may substitute another person in place of those persons presently named as proxies. Written notice revoking or revising a proxy should be sent to the attention of the Corporate Secretary (attention: Logan Hennessey), Newmont Mining Corporation, at 6363 South Fiddler's Green Circle, Greenwood Village, Colorado 80111 USA.

# **SOLICITATION COSTS**

The cost of preparing and mailing the Notice, requests for proxy materials, and the cost of solicitation of proxies on behalf of the Board of Directors will be borne by the Company. The Notice will be furnished to the holders of the Company's common stock on or about March 14, 2018. In addition, solicitation of proxies and Voting Instruction Forms may be made by certain officers and employees of the Company by mail, telephone or in person. The Company has retained Okapi Partners LLC to aid in the solicitation of brokers, banks, intermediaries and other institutional holders for a fee of \$17,000. The Company also will reimburse brokerage firms and others for their expenses in forwarding proxy materials to beneficial owners of common stock.

**Proxy Statement** 

# NOTES TO PARTICIPANTS IN NEWMONT EMPLOYEE RETIREMENT SAVINGS PLANS

Participants in the Retirement Savings Plan of Newmont and Retirement Savings Plan for Hourly-Rated Employees of Newmont. If you are a participant in the Retirement Savings Plan of Newmont or Retirement Savings Plan for Hourly-Rated Employees of Newmont (the "401(k) Plans") and hold the Company's common stock under either of the 401(k) Plans, the shares of Newmont common stock which are held for you under the 401(k) Plans may be voted through the proxy card accompanying this mailing. The 401(k) Plans are administered by Fidelity Investments, as trustee. The trustee, as the stockholder of record of the Company's common stock held in the plans, will vote the shares held for you in accordance with the directions you provide. If you do not vote your shares by 11:59 p.m. Eastern Time on April 20, 2018, the trustee will not vote your common shares in the 401(k) Plans.

# 2018 ANNUAL MEETING ADMISSION

Only stockholders as of the record date and certain other permitted attendees may attend the 2018 Annual Meeting. In order to be admitted to the Annual Meeting, proof of stock ownership as of the record date, along with photo identification, will be required. Beneficial owners of shares held in "street name" in an account at a brokerage firm, bank, broker-dealer or other similar organization will need to bring a copy of a brokerage statement reflecting their stock ownership as of the record date. No cameras, recording equipment, electronic devices, use of cell phones or other mobile devices, large bags or packages will be permitted at the Annual Meeting.

# HOUSEHOLDING

To reduce the expense of delivering duplicate proxy materials to our stockholders, we are relying on the SEC rules that permit us to deliver only one set of proxy materials, including our Proxy Statement, our 2017 Annual Report and the Notice, to multiple stockholders who share an address unless we receive contrary instructions from any stockholders at that address. This practice, known as "householding," reduces duplicate mailings, thus saving printing and postage costs as well as natural resources. Each stockholder retains a separate right to vote on all matters presented at the Annual Meeting. Once you have received notice from your broker or us that they or we will be householding materials to your address, householding will continue until you are notified otherwise or until you revoke your consent. If, at any time, you wish to receive a separate copy of the 2017 Annual Report or other proxy materials, free of charge, or if you wish to receive separate copies of future annual reports or proxy materials, please mail your request to the Corporate Secretary of the Company.

# **VOTING RESULTS**

The results of the voting at the Annual Meeting will be reported on Form 8-K and filed with the SEC within four business days after the end of the meeting.

# STOCKHOLDER PROPOSALS FOR THE 2019 ANNUAL MEETING OF STOCKHOLDERS

For a stockholder proposal to be included in the proxy statement and form of proxy for the 2019 Annual Meeting, the proposal must have been received by us at our principal executive offices no later than November 14, 2018. Proposals should be sent to the attention of the Corporate Secretary of the Company. Proposals must conform to and include the information required by SEC Rule 14a-8. We are not required to include in our proxy statement and form of proxy a stockholder proposal that was received after that date or that otherwise fails to meet the requirements for stockholder proposals established by SEC regulations.

#### **Table of Contents**

#### **Proxy Statement**

Our Board amended our By-Laws in 2016 to adopt "proxy access" to permit a stockholder (or a group of no more than 20 stockholders) who has maintained continuous qualifying ownership of at least 3% of our outstanding common stock for at least three years and has complied with the other requirements set forth in our By-Laws, to submit Director nominees (up to the greater of 2 Directors or 20% of the Board) for inclusion in our proxy statement if the stockholder(s) and the nominee(s) satisfy the requirements set forth in our By-Laws. Notice of Director nominees submitted under these By-Law provisions must be received by the Corporate Secretary of the Company by no earlier than October 15, 2018, and no later than November 14, 2018. Notice must include the information required by our By-Laws, which are available on our website at http://www.newmont.com/about-us/governance-and-ethics/board-and-committee-governance/.

In addition, under our By-Laws, stockholders not using proxy access in connection with Director nominations must give advance notice of nominations for Directors or other business to be addressed at the 2019 Annual Meeting and such notice must be received at the principal executive offices of the Corporation no later than the close of business on February 24, 2019, and not earlier than the close of business on January 25, 2019. The advance notice must be delivered to the attention of the Corporate Secretary of the Company. Notice must include the information required by our By-Laws.

Mailings to the Corporate Secretary of the Company should be addressed to the attention of Logan Hennessey at 6363 South Fiddler's Green Circle, Greenwood Village, Colorado 80111 USA.

# **VOTING FOR DIRECTORS**

If you hold your Newmont stock through a broker, bank or other financial institution, your Newmont stock will not be voted on your behalf on the Election of Directors unless you complete and return the Voting Instruction Form or follow the instructions provided to you to vote your stock via telephone or the Internet. If you do not instruct your broker, bank or other financial institution how to vote, your votes will be counted as "broker non-votes" and your shares will not be represented in the Election of Directors vote at the Annual Meeting.

#### MAJORITY VOTE STANDARD FOR THE ELECTION OF DIRECTORS

Our By-Laws provide that in an uncontested election each Director will be elected by a vote of the majority of the votes cast, which means the number of votes cast "for" a Director's election exceeds 50% of the number of votes cast with respect to that Director's election. Votes cast shall include votes to withhold authority, but shall exclude abstentions. Votes will not be deemed cast if no authority or direction is given.

If a nominee for Director does not receive the vote of at least a majority of votes cast at the Annual Meeting, it is the policy of the Board of Directors that the Director must tender his or her resignation to the Board. In such a case, the Corporate Governance and Nominating Committee will make a recommendation to the Board whether to accept or reject the tendered resignation, or whether other action should be taken, taking into account all of the facts and circumstances. The Director who has tendered his or her resignation will not take part in the deliberations. For additional information, our Corporate Governance Guidelines are available on our website at http://www.newmont.com/about-us/governance-and-ethics/board-and-committee-governance/.

#### **DIRECTOR SKILLS AND QUALIFICATIONS**

In addition to meeting the minimum qualifications set out by the Board of Directors under "Director Nomination Process and Review of Director Nominees," on page 32, each nominee also brings a strong and unique background and set of skills to the Board, giving the Board, as a whole, competence and experience in a wide variety of areas, including board service, corporate governance, compensation, executive management, private equity, finance, mining, operations, manufacturing, marketing, government, international business and health, safety, environmental and social responsibility. The unique background, skills and qualifications that led the Board of Directors and the Corporate Governance and Nominating Committee to the conclusion that each of the nominees should serve as a Director for Newmont are set forth in the "Nominees" section below.

# Board of Directors Recommendation

The Board of Directors unanimously recommends that the stockholders vote "FOR" all of the following nominees and, unless a stockholder gives instructions on the proxy card to the contrary, the proxies named thereon intend so to vote.

# **Table of Contents**

Proposal No. 1 — Election of Directors

# **NOMINEES**

Each of the twelve persons named below is a nominee for election as a Director at the Annual Meeting for a term of one year or until his/her successor is elected and qualified. Unless authority is withheld, the proxies will be voted for the election of such nominees. If any such nominees cannot be a candidate for election at the Annual Meeting, then the proxies will be voted either for a substitute nominee designated by the Board of Directors or for the election of only the remaining nominees.

All such nominees are currently serving as Directors of the Company and were elected to the Board at the prior Annual Meeting of Stockholders, other than Ms. Sheri Hickok, Dr. Molly Zhang and Mr. René Médori. Ms. Hickok and Dr. Zhang were elected to the Board in July 2017 and were recommended for consideration to the Corporate Governance and Nominating Committee by a third-party recruiter. Mr. Médori is recommended as a new Director nominee for election at the Annual Meeting and was also recommended for consideration to the Corporate Governance and Nominating Committee by a third-party recruiter. For more information on the process for selecting new directors, see page 44.

Mr. Vincent A. Calarco will not be standing for re-election to the Board in accordance with the retirement policy outlined in the Company's Corporate Governance Guidelines. Mr. Calarco's service will cease immediately prior to the 2018 Annual Meeting of Stockholders. Newmont and the Board express their deepest appreciation to Mr. Calarco for his outstanding leadership of the Board of Directors during his tenure as Chair of the Board from 2008 to 2016, as well as for his exceptional and dedicated service to Newmont and for his many contributions to the Board and Committees of the Board over the last 17 years.

The following sets forth information as to each nominee for election, including his or her age (as of the Record Date), and background (including his or her principal occupation during the past five years, current directorships and directorships held during at least the past five years, and skills and qualifications):

Proposal No. 1 — Election of Directors

# **GREGORY H. BOYCE**

Gregory H. Boyce, 63, retired Executive Chairman of Peabody Energy Corporation from 2007 to 2015. Mr. Boyce joined Peabody in 2003 as Chief Operating Officer, and served as Chief Executive Officer from 2006 to 2015. Prior to his service with Peabody, Mr. Boyce served in various executive roles with Rio Tinto Group from 1989 to 2003.

**Director Since:** 2015 Independent

#### **Board Committees:**

Safety and Sustainability Leadership Development and Compensation

#### **Director Qualifications:**

# CEO/Executive Management Skills —

Experience as former President and Chief Executive Officer of Peabody Energy Corporation and other executive management positions noted above.

#### Operational and Industry Expertise — Over

38 years of experience in the global energy and mining industries. Past Chair of the Coal Industry Advisory Board, past member of the National Coal Council, and past Chairman of the National Mining Association. Co-Chair Lowell Institute for Mineral Research at the University of Arizona and Member of The Business Council. Awarded a Bachelor's Degree in Mining Engineering from the University of Arizona and completed the Advanced Management Program from the Graduate School of Business at Harvard University.

# Health, Safety, Environmental and Social Responsibility Experience —

Experience managing matters related to regulatory, policy and social responsibility in executive roles, as well as during service on ESR committees of both Marathon Oil and Monsanto Company. Past member of Board of Trustees of Washington University of St. Louis and past member of Civic Progress in St. Louis. Member Board of Trustees of Heard Museum in Phoenix, Arizona.

International Experience — Extensive senior executive experience working with multinational energy and mining operations, including with Peabody Energy Corporation and Rio Tinto plc (an international natural resource company) as Chief Executive Officer — Energy. Prior to his service with Rio Tinto, Mr. Boyce worked for over 10 years

in various operational roles of increasing responsibility with Kennecott, a global natural resources company. Current service on the Board of Monsanto Company, a multinational agrochemical and agricultural biotechnology company.

Compensation Expertise — Experience serving as a Chair of Marathon Oil's Compensation Committee and as a member of Monsanto's People and Compensation Committee. Participation in compensation, benefits and related decisions in senior executive roles.

Board Experience: Service on the Company's Board of Directors since October 2015, as well as on the boards of several other companies, including as Executive Chairman of Peabody Energy Company from 2007 to 2015 and as a director from 2005 to 2015; Marathon Oil Corporation from 2008 to present and Monsanto Company from April 2013 to present.

Proposal No. 1 — Election of Directors

# **BRUCE R. BROOK**

Bruce R. Brook, 62, currently serves as a Director for CSL Limited. He served as a Director of Programmed Group from 2010 to 2017 and as Chairman from 2012 to 2017 and as a Director of Boart Longyear from 2007 to 2015. In addition, Mr. Brook retired in 2012 after six years of service as a member of the Financial Reporting Council in Australia, an agency of the Australian Commonwealth which oversees the work of the Accounting Standards Board Director Since: and the Auditing Standards Board, and advises the Australian Government on matters relating to corporate regulation. In 2013, Mr. Brook was appointed to the Director Advisory Panel of the Australian Securities and Investment Commission, the Australian Corporate Regulator.

2011 Independent

# **Board Committees:**

Audit (Chair) Corporate Governance and Nominating **Executive-Finance** 

#### **Director Qualifications:**

Financial Expertise — Prior service as the Chairman of the Audit Committee of Lihir Gold Limited and as Chief Financial Officer of WMC Resources Limited, Deputy CFO of ANZ Banking Group Limited, Group Chief Accountant of Pacific Dunlop Limited, and General Manager, Group Accounting positions at CRA Limited and Pasminco Limited. Former Chairman of the Audit Committee of Boart Longyear Limited and current Chairman of the Audit and Risk Management Committee of CSL Limited. Former member of the Financial Reporting Council, an agency of the Australian Commonwealth, which oversees the work of the Accounting Standards Board and the Auditing Standards Board, and advises the Australian Government on matters relating to corporate regulation.

International Experience — Extensive international experience as a director of multiple international companies, including Boart Longyear Limited, Programmed Group and CSL Limited.

# Operational and Industry Expertise —

Experience as a Director of Lihir Gold Limited, Energy Developments Limited and Consolidated Minerals Limited. Currently serves as a Director of Deep Exploration **Technologies Cooperative Research** Centre, a collaborative research program researching safer, more advanced and more cost effective geological exploration and drilling methods.

Board Experience: Service on the Company's Board of Directors since 2011 and as Chair of the Audit Committee since April 2016. Currently also serves on the board of CSL Limited. Former Director and Chairman of Programmed Group. Former Director and Chairman of the Audit Committees of Boart Longyear Limited, Lihir Gold Limited, Consolidated Minerals Limited, Energy Developments Limited and Snowy Hydro Limited and former independent Chairman of Energy Developments Limited.

Proposal No. 1 — Election of Directors

# J. KOFI BUCKNOR

**Director Since:** 2012 Independent

J. Kofi Bucknor, 62, Chief Executive Officer of J. Kofi Bucknor & Associates, a Ghanaian corporate finance advisory and propriety investing firm established in 2000. Former Treasurer of the African Development Bank, former Executive Director, Lehman Brothers, former Managing Director of CAL Merchant Bank, Ghana, former Vice President, Chemical Bank, former Chairman of Ghana's Investment Advisory Committee and former Chairman of the Ghana Stock Exchange. Mr. Bucknor's interests in Ghana include investments in fishing and telecommunications. Managing Partner of Kingdom Africa Management (and its' predecessor Kingdom Zephyr Africa Management), a private equity fund manager from 2003 to 2016.

#### **Board Committees:**

Audit

# **Director Qualifications:**

# CEO/Executive Management Skills —

Experience as CEO of J. Kofi Bucknor & Associates since 2000; Treasurer, African Development Bank 1986 – 1994; Executive Director, Corporate Finance with Lehman Brothers International, London from 1994 – 1997; Managing Director of CAL Merchant Bank, Ghana, from 1997 – 2000; Managing Partner of Kingdom Africa Management from 2003 – 2016; and other executive management positions.

Financial Expertise — Over 30 years of international banking experience including as managing partner of two African private equity funds in Africa. Member of the Bank of Ghana Board, member of the Commonwealth Secretary General's Special Advisory Panel on the 1996 Asian Financial Crisis, former Chairman of the Ghana Stock Exchange, former Treasurer, African Development Bank, former Executive Director of Lehman Brothers, former Managing Director of CAL Merchant Bank and former Vice President, Chemical Bank.

International Experience — Extensive senior executive experience in global banking and treasury management as noted above, as well as service on the boards of National Investment Bank (Ghana), Saham Assurances Limited (Morocco), Mixta Africa (Spain), ARM (Nigeria), Ecobank Transnational Corporation, Consolidated Infrastructure Group (South Africa), Letshego (Botswana) and Kingdom Hotels (Ghana). Service on boards in Ghana, Botswana, Morocco, Spain, South Africa and Nigeria. Fluent in

French.

# Operational and Industry Expertise —

Experience with multinational mining operations including as a former Director of Ashanti Goldfields Corporation and Chirano Gold Mines and as a member of the International Advisory Board of Normandy Mining Corporation. Former Chairman of Ghana's Investment Advisory Committee established to advise on the management of Ghana's oil revenues.

Board Experience: Service on the Company's Board of Directors since 2012, as well as on the boards of several companies, including ARM (Nigeria), Saham Assurances Limited (Morocco), Consolidated Infrastructure Group (South Africa), and Bank of Ghana<sup>(1)</sup> (Ghana). Formerly served as a Director of Chirano Gold Mines, Ashanti Goldfields Corporation, National Investment Bank (Ghana), Ecobank Transnational Corporation, Mixta Africa (Spain), Letshego (Botswana), Baker Hughes (Ghana) and Kingdom Hotels (Ghana).

(1) The Bank of Ghana is the central bank of Ghana and is not an exchange listed public company.

Proposal No. 1 — Election of Directors

# **JOSEPH A. CARRABBA**

**Director Since:** 2007
Independent

Joseph A. Carrabba, 65, non-executive Chairman of Fura Gems Inc. (TSX:V) since November 2017. Retired Chairman, President and Chief Executive Officer of Cliffs Natural Resources Inc., formerly Cleveland-Cliffs Inc., from May 2007 to November 2013. Served as Cliffs Natural Resources Inc.'s President and Chief Executive Officer from 2006 to 2007 and as President and Chief Operating Officer from 2005 to 2006. Previously served as President and Chief Operating Officer of Diavik Diamond Mines, Inc. from 2003 to 2005.

#### **Board Committees:**

Safety and Sustainability (Chair)
Corporate Governance and Nominating

#### **Director Qualifications:**

# CEO/Executive Management Skills —

Experience as former Chairman, President and Chief Executive Officer of Cliffs Natural Resources Inc. and other executive management positions noted above.

**Financial Expertise** — Extensive financial management experience in senior executive roles.

# Operational and Industry Expertise —

Operational experience in the mining industry, including as former President and Chief Operating Officer of Cliffs Natural Resources Inc., former President and Chief Operating Officer of Diavik Diamond Mines, Inc. and former General Manager of Weipa Bauxite Operation of Comalco Aluminum. Awarded a Bachelor's Degree in Geology from Capital University and a MBA from Frostburg State University.

International Experience — Extensive senior executive experience working with multinational mining operations, including with Cliffs Natural Resources Inc., which has operations in North America, Australia, Latin America and Asia.

# Health, Safety, Environmental and Social Responsibility Experience —

Experience serving on the Company's Operations and Safety Committee and the Environmental and Social Responsibility Committee and current Chair of the Company's Safety and Sustainability Committee. Current service as a member of Aecon's Environmental, Health and Safety Committee and as Chair of Aecon's Risk Committee.

Compensation Expertise — Experience serving as a member of the Company's Leadership Development and Compensation Committee. Participation in compensation, benefits and related decisions in senior executive roles. Former Chair of the Compensation Committee of KeyCorp and current Chair of the Compensation Committee of NioCorp Developments Ltd.

Board Experience: Service on the Company's Board of Directors since 2007, as well as on the boards of several other companies, including as a current director of the following exchange listed companies Aecon,<sup>(1)</sup> Timken Steel and NioCorp Developments Ltd. He is also director of Fura Gems Inc. a TSX:V listed company.<sup>(2)</sup> Formerly served as a director of Cliffs Natural Resources Inc., KeyCorp, and Lithium X.

(1) Service as director of Aecon expected to cease following completion of plan of arrangement anticipated in the first half of 2018, in connection with the pending CCCI acquisition of Aecon.

The Company's Corporate Governance Guidelines related to director service on other boards provides an exemption for Board service with less onerous listing requirements and less burdensome time commitments, such as in connection with secondary exchange listings. The Corporate Governance and Nominating Committee has considered his other commitments and determined that no conflict exists and that service on other boards has not negatively impacted Mr. Carrabba's attendance, participation or effectiveness.

# **Table of Contents**

Proposal No. 1 — Election of Directors

# **NOREEN DOYLE**

Director Since: 2005 Independent Chair Noreen Doyle, 68, retired First Vice President of the European Bank for Reconstruction and Development ("EBRD"), having served in that position from 2001 to 2005, and in other executive positions with the EBRD since 1992. Currently serves as the Company's independent Chair of the Board of Directors.

#### **Board Committees:**

Corporate Governance and Nominating (Chair) Safety and Sustainability Executive-Finance (Chair)

#### **Director Qualifications:**

Financial Expertise — Extensive experience in banking and finance at Bankers Trust Company and at the EBRD, including experience as head of risk management and head of banking at EBRD. Experience serving on the Company's Audit Committee, including as Chair, and the Audit Committees of QinetiQ Group plc, Rexam PLC, and Credit Suisse Group.

International Experience — Extensive senior executive experience working with businesses, global and local, and governments throughout Europe including Eastern Europe and the former Soviet Union. Former Chair of the BBA, a leading trade association for the UK banking sector with member banks with operations in 180 jurisdictions worldwide and member of the U.K. Panel on Takeovers and Mergers.

# Health, Safety, Environmental and Social Responsibility Experience —

Experience at EBRD included specific focus on environmental specifications of projects and attention to the social dimensions of investment. Experience serving on the Company's Environmental and Social Responsibility Committee.

Compensation Expertise — Current chair of the Remuneration Committee of Credit Suisse International and Credit Suisse Securities (Europe) Ltd; served as Chair of the QinetiQ Remunerations committee; participated in compensation and benefits decisions as an executive at EBRD.

**Board Experience:** Service on the Company's Board of Directors since 2005, as well as on the boards of several other

companies. Former Vice Chair and Lead Independent Director of the Board of Credit Suisse Group. Previous service as a director of QinetiQ plc and Rexam PLC and as a former member of advisory panels for Macquarie European Infrastructure Fund and Macquarie Russia and CIS Infrastructure Fund.

Proposal No. 1 — Election of Directors

# **GARY J. GOLDBERG**

**Director Since:** 2013
President
and CEO

Gary J. Goldberg, 59, was appointed President and Chief Executive Officer and joined Newmont's Board of Directors on March 1, 2013. Previously, Mr. Goldberg served as President and Chief Operating Officer of Newmont Mining Corporation from July 2012 until March 1, 2013, and as Executive Vice President and Chief Operating Officer from December 2011 to July 2012.

#### **Board Committees:**

**Executive-Finance** 

# **Director Qualifications:**

### CEO/Executive Management Skills —

Served as President and Chief Executive Officer of Rio Tinto Minerals 2006 – 2011; President and Chief Executive Officer of Rio Tinto Borax 2004 – 2006; Managing Director, Coal and Allied Industries Ltd. 2001 – 2004; President and Chief Executive Officer, Kennecott Energy 1999 – 2001; and other leadership roles in Rio Tinto's coal, copper, industrial minerals and gold businesses.

# Operational and Industry Expertise —

More than 35 years of mining industry experience with senior executive oversight of operations, marketing, mergers and acquisitions, divestments, procurement, labor relations and regulatory issues. Served as Chairman of the United States National Mining Association from 2008 to 2010 and as Co-Chair for the World Economic Forum Mining and Metals Governors from 2016 to 2017. Current Vice Chair of the World Gold Council and Treasurer of the International Council on Mining and Metals. Inducted into the American Mining Hall of Fame in 2017. Awarded Bachelor of Science degree in Mining Engineering from the University of Wisconsin-Platteville.

International Experience — Extensive senior executive experience with responsibility for businesses in Africa, Australia, Asia, Europe, North America and South America; served in senior executive roles based in Australia, the UK and the US.

Health, Safety, Environmental and Social Responsibility Experience — Formed and led the United States National Mining Association's CEO Task Force on

Safety; under his leadership Rio Tinto
Borax was the first mining company to
receive California Governor
Schwarzenegger's Environmental and
Economic Leadership Award for
sustainable practices; Director of
California's Climate Action Registry;
appointed to the Australian Government's
Business Roundtable on Sustainable
Development. 2013 recipient of the coveted
Daniel C. Jackling Award for his lifelong
commitment to health and safety and his
demonstrable progress at both Newmont
and Rio Tinto towards achieving zero harm.

Financial Expertise — Extensive financial management experience in senior executive roles. Awarded MBA from the University of Utah.

**Board Experience:** Former service as a director at Coal & Allied Industries Ltd. and Rio Tinto Zimbabwe.

# **Table of Contents**

Proposal No. 1 — Election of Directors

# **VERONICA M. HAGEN**

# **Director Since:** 2005 Independent

Veronica M. Hagen, 72, Chief Executive Officer of Polymer Group, Inc. from April 2007 through August 2013. President and Chief Executive Officer of Sappi Fine Paper North America from 2004 to 2007. Executive positions with Alcoa, Inc. from 1998 to 2004, including Vice President and Chief Customer Officer from 2003 to 2004 and President, Alcoa Engineered Products from 2001 to 2003.

#### **Board Committees:**

Leadership Development and Compensation (Chair) Corporate Governance and Nominating

# **Director Qualifications:**

# CEO/Executive Management Skills —

Experience as former President and Chief Executive Officer of Polymer Group, Inc., and former President and Chief Executive Officer of Sappi Fine Paper North America.

#### Industry and Operational Expertise —

Extensive mining industry experience, including in executive positions with Alcoa, Inc., an international aluminum producer, for over 8 years, including as former Vice President and Chief Customer Officer and former President, Alcoa Engineered Products.

International Experience — Extensive senior executive experience including former Chief Executive Officer of Polymer Group Inc., a company operating manufacturing facilities in nine countries.

# Health, Safety, Environmental and Social Responsibility Experience —

Experience serving on the Company's Safety and Sustainability Committee, formerly the Operations and Safety Committee, and prior experience on the Environmental and Social Responsibility Committee.

Compensation Expertise — Experience serving as a member and current Chair of the Leadership Development and Compensation Committee. Current member of the Executive Development and Compensation Committee of American Water Works Company. Past Chair of Southern Company Compensation and Management Succession Committee. Participation in compensation, benefits and related decisions in senior executive roles.

Board Experience: Service on the Company's Board of Directors since 2005, as well as on the boards of several other companies, including as current Chair of the Governance Committee of Southern Company and current director of American Water Works Company, Inc. Former director of Jacuzzi Brands, Inc.

# **Table of Contents**

Proposal No. 1 — Election of Directors

# SHERI E. HICKOK

# **Director Since:** 2017 Independent

Sheri E. Hickok, 40, General Manager – Global Product Development, Onshore Wind of GE Renewable Energy since July 2017. Prior to this role, Ms. Hickok served in senior leadership roles at General Motors (GM) including most recently as Executive Chief Engineer, Autonomous Partnerships and Fleets from 2016 to 2017, Chief Engineer, Next Generation Full-Size Trucks from 2014 to 2016, and Executive Director, Global Supplier Quality & Development from 2012 to 2014.

#### **Board Committees:**

Safety and Sustainability

# **Director Qualifications:**

Engineering and Technology — Expertise in autonomous vehicle technology and execution. Former Executive Chief Engineer for GM's Autonomous Partnerships & Fleets, responsible for leading program strategy, execution, and implementation of GM's first autonomous vehicle fleet. Named to the Motor Trend Top 50 Influencers in the Auto Industry list in 2015 and 2016, and Automotive News Top 100 Women in the Auto Industry in 2015. Served as DAVOS speaker on the topics of Urban Mobility, The Future of Production, and Women in Technology and member of the World Economic Forum Young Global Leaders.

Operational and Supply Chain Experience — Extensive experience in the automotive industry, including in operational and supply chain roles. Prior experience also includes leader of operations at GM's Global Noise and Vibration Center and service as Chief Engineer on numerous GM projects.

**International Experience** — Extensive leadership experience working with international teams across General Motors, and General Electric - Renewable Energy global operations.

**Health, Safety, Environmental and Social Responsibility Experience** — Experience managing matters related to regulatory, policy and social responsibility in executive roles with respect to new product introduction, innovation and supply chain. Experience serving on the Company's Safety and Sustainability Committee.

Board Experience: Service on the Company's Board of Directors since 2017.

#### **Table of Contents**

Proposal No. 1 — Election of Directors

#### RENÉ MÉDORI

# New nominee Independent

René Médori, 60, currently serves as the Senior Independent Director for Petrofac Ltd, a UK listed company, and as Chairman of their Audit Committee. Prior to his retirement in April 2017, he served as Finance Director at Anglo American plc since 2005. Mr. Médori is also a non-executive director of Cobham plc.

#### Nominated in February of 2018:

For election as an Independent Director at the 2018 Annual Meeting

#### **Director Qualifications:**

Financial Expertise — Current Chairman of the Audit Committee of Petrofac Ltd. Significant financial and commercial expertise from capital intensive businesses, supplying products to the oil refining, steel and mining industries and experience in international finance in the UK, Europe and the US. Former Finance Director of The BOC Group plc. Holds a doctorate in economics and degrees in finance and economics from the Université de Paris-Dauphine, France, and completed the Financial Management Programme at the Graduate School of Business, Stanford University.

International Experience — Extensive international experience as a director of multiple international and multinational mining and energy companies, including Anglo American plc, Petrofac Ltd, SSE plc and The BOC Group plc.

#### Operational and Industry Expertise —

Extensive experience in the global energy and mining industries. Service as a director of Anglo American plc, a global mining company; as a director of Petrofac, a leading international service provider to the oil and gas production and processing industry; and as a director of SSE plc, a Scottish energy company headquartered in Perth, Scotland, United Kingdom.

#### Health, Safety, Environmental and Social Responsibility Experience — Experience managing matters related to regulatory, policy and social responsibility.

**Board Experience:** Nominated for Service on the Company's Board of Directors in February 2018. Current service on the boards of Petrofac Ltd and Cobham plc. Anticipated to serve as the Chair of

Cobham's Audit Committee, effective April 2018, and Chair of the Board of Petrofac, effective May 2018. Formerly served on the boards of Anglo American plc, AngloGold Ashanti (JSE); Anglo American Platinum (JSE); SSE plc and The BOC Group plc.

#### **Table of Contents**

Proposal No. 1 Election of Directors

#### JANE NELSON

**Director Since:** 2011
Independent

Jane Nelson, 57, Founding Director of the Corporate Responsibility Initiative at Harvard Kennedy School, and a nonresident senior fellow at the Brookings Institution. A former senior associate of the Programme for Sustainability Leadership at Cambridge University and former Director at the International Business Leaders Forum from 1993 to 2009, and a senior advisor until 2013.

#### **Board Committees:**

Safety and Sustainability Leadership Development and Compensation

#### **Director Qualifications:**

International Experience — Former director at the International Business Leaders Forum; previously worked in the office of the United Nations Secretary-General with the UN Global Compact, and for the World Business Council for Sustainable Development in Africa, for FUNDES in Latin America, and as a Vice President at Citibank working in Asia, Europe and the Middle East. Service on the Economic Advisory Board of the International Finance Corporation (IFC), the World Economic Forum s Global Future Council on International Governance, Public-Private Cooperation and Sustainable Development, and previously on the Leadership Council of the Initiative for Global Development.

Health, Safety, Environmental and Social Responsibility Expertise — Director of Harvard Kennedy School s Corporate Responsibility Initiative. One of the five track leaders for the Clinton Global Initiative in 2009, leading the track on Developing Human Capital. Served on advisory committees to over 45 global corporations, non-governmental organizations and government bodies since 1992. Current service on the Company s Safety and Sustainability Committee.

Academic Experience — Director,
Corporate Responsibility Initiative and
adjunct lecturer in Public Policy, Harvard
Kennedy School. Former faculty, Corporate
Social Responsibility executive education
program, Harvard Business School.
Nonresident senior fellow at the Brookings
Institution and a former senior associate at
Cambridge University s Programme for
Sustainability Leadership. Author of five
books, including the Academy of

Management s 2015 Best Book Award in the Social Issues in Management Division, and over 90 publications on the topics of corporate responsibility, sustainability and international development.

Industry Expertise — Service on ExxonMobil s External Citizenship Advisory Panel and GE s Sustainability Advisory Council; previously on Independent Advisory Panel, International Council on Mining and Metals Resource Endowment initiative; former external adviser to World Bank Group on social impacts in mining, oil and gas sector.

Board Experience: Service on the Company s Board of Directors since 2011. Currently serves on the Boards of Directors of the following non-public entities: the Abraaj Group, FSG, and Chevron s Niger Delta Partnership Initiative Foundation. Prior service on the Boards of Directors of SITA (now SUEZ Environment) and the World Environment Center.

#### **Table of Contents**

Proposal No. 1 Election of Directors

#### **JULIO M. QUINTANA**

Director Since: 2015 Independent Julio M. Quintana, 58, retired President and Chief Executive Officer of Tesco Corporation from September 2005 to December 2014 and as a Director from September 2004 to May 2015. Served as Tesco s Executive Vice President and Chief Operating Officer from 2004 to 2005. Served in various executive roles for Schlumberger Technology Corporation from 1999 to 2004. Prior to Schlumberger, Mr. Quintana spent nearly 20 years in the oil and gas exploration and production business in various operational roles for Unocal Corporation.

#### **Board Committees:**

Audit

#### **Director Qualifications:**

CEO/Executive Management Skills —

Experience as former President and Chief Executive Officer of Tesco Corporation, a public company listed on NASDAQ, and other executive management positions noted above.

Operational and Industry Expertise — Over

35 years of experience in various aspects of the oil and gas exploration and production industry, including strong experience in upstream operations, a deep understanding of drilling and asset management technologies as former President and Chief Executive Officer and as Executive Vice President and Chief Operating Officer of Tesco Corporation, former Vice President of Exploitation of Schlumberger and as a current director of SM Energy since 2006. Awarded a Bachelor s Degree in Mechanical Engineering from University of Southern California, Los Angeles.

International Experience — Extensive senior executive experience working with multinational drilling and exploration operations, including with Tesco Corporation and Schlumberger. Prior to Schlumberger, worked for almost 20 years in various operational roles for Unocal Corporation, a global petroleum exploration and production company.

Financial Experience — Extensive financial management experience in senior executive roles and as a member of the Audit Committee for SM Energy.

**Compensation Expertise** — Experience serving as a member of SM Energy s and

Basic Energy s Compensation Committees. Participation in compensation, benefits and related decisions in senior executive, public company roles.

Board Experience: Service on the Company s Board of Directors since October 2015, as well as on the boards of several other companies, including as current Lead Director of SM Energy Company, current director of Basic Energy Services and former director of Tesco Corporation.

#### **Table of Contents**

Proposal No. 1 Election of Directors

#### **MOLLY P. ZHANG**

**Director** 

Dr. Molly P. Zhang (a/k/a Peifang Zhang), 56, retired Vice President, Asset Management for Orica Limited (Orica) from 2015 to 2016. Previously, served in a number of other senior global operational roles at Orica including Vice President, Initiation Systems and Packaged Emulsion Manufacturing and Manufacturing Executive, Mining Systems Since: 2017 from 2012 to 2015, General Manager, Global Manufacturing and Supply Chain for the mining services business from Independent 2011 to 2012. Dr. Zhang also held diverse executive positions including Global Business Vice President, Managing Director for SCG-Dow Group, Global Technology Director at The Dow Chemical Company from 1989 to 2011.

#### **Board Committees:**

Safety and Sustainability

#### **Director Qualifications:**

International Experience — More than 25 years of international business experience, particularly in China and the Asia Pacific region through global executive positions with Orica Limited and with The Dow Chemical Company. Lived and worked in Germany, Thailand, China, Singapore and the US.

#### Industry and Operational Expertise —

Extensive operational expertise in mining services and the chemical industries with responsibilities for large manufacturing footprint globally. In-depth experience with major capital investment program management, geo-political risk management and manufacturing asset optimization for highly regulated industries.

#### Technology and Innovation Expertise —

Experience in manufacturing efficiency improvement, new product and process commercialization and management of licensing and technology valuation in senior executive roles. Master s degree in chemistry and Ph.D. in chemical engineering, both from Technical University of Clausthal, Germany.

### Health, Safety, Environmental and Social Responsibility Experience —

Experience in resolving environmental compliance issues and developing engagement strategies with governments and other external stakeholders in different countries. Experience serving on the Company s Safety and Sustainability Committee.

Board Experience: Service on the Company s Board of Directors since 2017, as well as on the boards of Cooper-Standard Holdings Inc. and XG Sciences since 2017. Service as a supervisory board member at GEA Group in Germany since 2016. Previously served on the Board of Directors for Inenco Group in Australia and numerous joint venture boards in the US, China and Thailand.

The Board of Directors unanimously recommends a vote **FOR** election of each of the above-named nominees.

Proposal No. 1 — Election of Directors

#### DIRECTOR NOMINATION PROCESS AND REVIEW OF DIRECTOR NOMINEES

We have established a process for identifying and nominating Director candidates that has resulted in the election of a highly-qualified, diverse and dedicated Board of Directors. The following is an outline of the process for nomination of candidates for election to the Board: (a) the Chief Executive Officer, the Corporate Governance and Nominating Committee or other members of the Board of Directors identify the need to add new Board members, with careful consideration of the mix of qualifications, skills and experience represented on the Board of Directors; (b) the Chair of the Corporate Governance and Nominating Committee coordinates the search for qualified candidates with input from management and other Board members; (c) the Corporate Governance and Nominating Committee engages a candidate search firm to assist in identifying potential nominees, if it deems such engagement necessary and appropriate; (d) selected members of management and the Board of Directors interview prospective candidates; and (e) the Corporate Governance and Nominating Committee recommends a nominee and seeks full Board endorsement of the selected candidate, based on its judgment as to which candidate will best serve the interests of Newmont's stockholders.

The Board of Directors has determined that Directors should possess the following minimum qualifications: (a) the highest personal and professional ethics, integrity and values; (b) commitment to representing the long-term interest of the stockholders; (c) broad experience at the policy-making level in business, government, education, technology or public interest; and (d) sufficient time to effectively fulfill duties as a Board member. The Board will endeavor to recommend qualified individuals who provide the mix of director characteristics and diverse experiences, perspectives and skills appropriate for the Company. The Corporate Governance and Nominating Committee would consider any candidates submitted by stockholders on the same basis as any other candidate. Any stockholder proposing a nomination should submit such candidate's name, along with curriculum vitae or other summary of qualifications, experience and skills to the Corporate Secretary, Newmont Mining Corporation, 6363 South Fiddler's Green Circle, Greenwood Village, Colorado 80111 USA (attention: Logan Hennessey).

Newmont considers skills, diversity and age in deciding on nominees. The Corporate Governance and Nominating Committee considers a broad range of diversity, including diversity in terms of professional experience, skills and background, as well as diversity of domicile, nationality, race and gender, when evaluating candidates. We consider this through discussions at the Corporate Governance and Nominating Committee meetings. In evaluating a Director candidate, the Corporate Governance and Nominating Committee considers factors that are in the best interests of the Company and its stockholders.

#### INDEPENDENCE OF DIRECTORS

The Board affirmatively determines the independence of each Director and each nominee for election as Director. For each individual deemed to be independent, the Board has determined (a) that there is no relationship with the Company, or (b) the relationship is immaterial. The Board has considered the independence standards of the New York Stock Exchange and adopted the categorical independence standards described below.

The Board has determined that the relationships that fall within the standards described in its independence standards are categorically immaterial. As such, provided that no law, rule or regulation precludes a determination of independence, the following relationships are not considered to be material relationships with the Company for purposes of assessing independence: service as an officer, executive director, employee or trustee or greater than five percent beneficial ownership in: (i) a supplier of goods or services to the Company if the annual sales to the Company are less than \$1 million or two percent of the gross revenues or sales of the supplier, whichever is greater; (ii) a lender to the Company if the total amount of the Company's indebtedness is less than one percent of the total consolidated assets of the lender; (iii) a charitable organization if the total amount of the Company's total annual charitable contributions to the organization is less than \$1 million or two percent of that organization's total annual gross receipts (excluding any amounts received through the Company's employee matching program for charitable contributions), whichever is greater; or (iv) any relationship arising out of a transaction, or series of transactions, in which the amount involved is less than \$120,000 in aggregate during the last three years. For the

#### **Table of Contents**

#### Proposal No. 1 — Election of Directors

avoidance of doubt, the foregoing is intended to identify certain (but not all) relationships which are not considered material relationships for purposes of assessing independence. Any relationships falling outside of those categories are not necessarily deemed material, rather they will be specifically considered by the Corporate Governance and Nominating Committee and the Board in connection with individual independence determinations.

In making its independence determinations, the Board considered the circumstances described below.

Mr. Boyce serves as the co-chair of the advisory board for the University of Arizona's Lowell Institute for Mineral Resources. Mr. Boyce is not an employee of the Lowell Institute and the advisory board is not compensated for such service. The Company donated approximately \$250,000 to the Lowell Mineral Institute in its 2017 fiscal year. Mr. Boyce's appointment to the advisory board was not related to Newmont's donations or involvement. The Company's donation reflects its interest in promoting technological mining research and advancing the sustainable development of mineral resources. The Board of Directors has considered these circumstances and determined that the donation does not constitute a material relationship with the Company that would affect independence, and that no financial, personal or other relationship exists that might influence a reasonable person's objectivity.

During 2017, Mr. Brook served as Chair at Programmed Maintenance Services ("Programmed Group"), which provided certain staffing to the Company. The relationship with Programmed Group was carefully considered by the Corporate Governance and Nominating Committee and the Board. Given that the relationship arose only as a result of Mr. Brook's position as an independent outside director and that no other financial, personal or other relationship existed that might influence a reasonable person's objectivity, the Corporate Governance and Nominating Committee and the Board determined that the relationship was not material for independence purposes. Mr. Brook resigned as the Chair of Programmed Group effective October 27, 2017, following completion of the acquisition by Persol Holdings of Japan, and no longer serves on the affiliated board.

Mr. Bucknor serves as an external director for the Bank of Ghana ("BoG"). BoG is the central bank of Ghana which formulates monetary policy, regulates financial markets, and regulates and supervises the banking and credit system in Ghana. The Company currently has operations in Ghana at Ahafo and Akeym. BoG does not act as a lender to the Company, and Mr. Bucknor's appointment to the BoG board of directors was in no way related to his position as a Newmont Director. Given that Mr. Bucknor's position is as an external non-employee director of BoG only, and that no other financial, personal or other relationship exists that might influence a reasonable person's objectivity, the Corporate Governance and Nominating Committee and the Board determined that the relationship is not material for independence purposes.

Based on the foregoing analysis, the Board determined that the following Director nominees are independent:

Gregory H. Boyce Noreen Doyle Jane Nelson
Bruce R. Brook Veronica M. Hagen Julio M. Quintana
J. Kofi Bucknor Sheri E. Hickok Molly P. Zhang

Joseph A. Carrabba René Médori

Gary J. Goldberg is not independent because he is President and Chief Executive Officer of the Company.

Proposal No. 1 — Election of Directors

#### STOCK OWNERSHIP OF DIRECTORS AND EXECUTIVE OFFICERS

As of February 26, 2018, the Directors and executive officers of the Company as a group beneficially owned, in the aggregate, 1,896,681 shares of the Company's outstanding capital stock, constituting, in the aggregate, less than 1% of the Company's outstanding capital stock.

No Director or executive officer (a) beneficially owned more than 1% of the outstanding shares of the Company's common stock or (b) shares voting power in excess of 1% of the voting power of the outstanding capital stock of the Company. Each Director and executive officer has sole voting power and dispositive power with respect to all shares beneficially owned by them, except as set forth below.

The following table sets forth the beneficial ownership of common stock as of February 26, 2018, held by (a) each then current Director and nominee: (b) the Chief Executive Officer, the Chief Financial Officer and each of the other highly compensated executive officers (the "Named Executive Officers"); and (c) all then current Directors and executive officers as a group. The address for each of the named individuals below is c/o Newmont Mining Corporation, 6363 South Fiddler's Green Circle, Greenwood Village, Colorado 80111 USA.

Name of Beneficial Owner	Common Stock	Restricted Stock, Restricted Stock Units and Director Stock Units <sup>(1)(2)</sup>	401(k) Plan <sup>(3)</sup>	Option Shares <sup>(4)</sup>	Beneficial Ownership Total
Non-Employee Directors					
Gregory H. Boyce	_	17,153	_	_	17,153
Bruce R. Brook	24,933	4,710	_	_	29,643
J. Kofi Bucknor	23,383	4,710	_	_	28,093
Vincent A. Calarco	4,686	42,090		_	46,776
Joseph A. Carrabba	_	39,596	_	_	39,596
Noreen Doyle	_	41,911		_	41,911
Veronica Hagen	_	41,911	_	_	41,911
Sheri E. Hickok	_	3,546	_	_	3,546
René Médori	_	_		_	_
Jane Nelson	_	29,643	_	_	29,643
Julio M. Quintana	_	17,153		_	17,153
Molly P. Zhang	_	3,546		_	3,546
Named Executive Officers					
Gary Goldberg <sup>(5)</sup>	556,077	22,691	518	_	579,286
Nancy Buese <sup>(6)</sup>	12,961	7,497		_	20,458
Randy Engel	207,364	8,238	4,067	134,845	354,559
Stephen Gottesfeld	124,795	5,772	1,581	53,760	185,908
Thomas Palmer	81,347	4,563	_	_	85,910
All Directors and executive officers as a group,					
including those named above (21 persons)	1,359,947	316,064	8,065	212,605	1,896,681

For 2017, director stock units ("DSUs") were awarded to all non-employee Directors under the 2013 Stock Incentive Compensation Plan. The DSUs represent the right to receive shares of common stock and are immediately fully vested and non-forfeitable. The holders of DSUs do not

Restricted Stock Units ("RSUs") of the Company's common stock granted after April 24, 2013, are awarded under the Company's 2013 Stock

- (3) January 31, 2018, plan statement date and is based on the Company's estimation of the share value correlated with the number of units in the fund. Each participant in such plan has the right to instruct the trustee as to how the participant's shares should be voted.
- (4) Includes shares of the Company's common stock that the executive officers have the right to acquire through stock option exercises within 60 days after February 26, 2018.
- (5) Mr. Goldberg's ownership includes 320,748 shares held in the Gary J and Beth A Goldberg Revocable Trust.
- (6) Ms. Buese's ownership includes 12,961 shares held in the Timothy J. and Nancy K. Buese Revocable Trust.

<sup>(1)</sup> have the right to vote the underlying shares; however, the DSUs accrue dividend equivalents, which are paid at the time the common shares are issued. Upon retirement from the Board of Directors, the holder of DSUs is entitled to receive one share of common stock for each DSU. The amounts noted in this column for non-employee Directors represent DSUs.

Incentive Plan. The RSUs do not have voting rights, and are subject to forfeiture risk and other restrictions. The RSUs accrue dividend equivalents, which are paid at the time the units vest and common stock is issued. Includes shares underlying RSUs vesting within 60 days after February 26, 2018. This column does not include RSUs that vest more than 60 days after February 26, 2018. Includes equivalent shares of the Company's common stock held by the trustee in the Company's 401(k) Plans for each participant as of the

#### **Table of Contents**

Proposal No. 1 — Election of Directors

#### STOCK OWNERSHIP OF CERTAIN BENEFICIAL OWNERS

The following table sets forth information with respect to each person known by the Company to be the beneficial owner of more than 5% of any class of the Company's voting securities. The share information contained herein is based solely on investor filings with the SEC pursuant to Section 13(d) of the Securities Exchange Act of 1934.

Name and Address of Beneficial Owner BlackRock, Inc.	Title of Class Common Stock	Amount and Nature of Beneficial Ownership (1)	Percentage of Class 14.6%
55 East 52nd Street New York, NY 10055 The Vanguard Group Inc.	Common Stock	(2)	10.42%
100 Vanguard Blvd. Malvern, PA 19355	Common Stock	(2)	10.42 /6
State Street Corporation State Street Financial Center, One Lincoln Street Boston, MA 02111	Common Stock	(3)	5.17%

As reported on Schedule 13G/A as filed on January 17, 2018, as of December 31, 2017, BlackRock, Inc. and its subsidiaries beneficially owned 77,698,441 shares, had sole voting power of 69,230,737 shares and sole dispositive power of 77,698,441 shares of Newmont common stock. As reported on Schedule 13G/A as filed on February 9, 2018, as of December 31, 2017, The Vanguard Group and its subsidiaries beneficially (2) owned 55,585,107 shares, had sole voting power of 752,364 shares and sole dispositive power of 54,619,984 shares of Newmont common stock.

#### SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Securities Exchange Act of 1934 requires the Company's executive officers and Directors and beneficial owners of greater than 10% of the Company's outstanding common stock to file initial reports of their ownership of the Company's equity securities and reports of changes in such ownership with the Securities and Exchange Commission and the New York Stock Exchange. Based solely on a review of the copies of such reports furnished to the Company and written representations from the Company's executive officers and Directors, the Company believes that all Section 16(a) filing requirements were complied with in 2017.

<sup>(3)</sup> As reported on Schedule 13G as filed on February 14, 2018, as of December 31, 2017, State Street and its subsidiaries beneficially owned 27,594,686 shares, had shared voting and shared dispositive power over all 27,594,686 shares of Newmont common stock.

Proposal No. 1 — Election of Directors

#### **DIRECTOR COMPENSATION**

The annual compensation for non-employee Directors for their service on the Board of Directors for 2017 and 2018 is set forth below:

Annual Retainer \$115,000 for each Director

\$25,000 for the Chair of the Audit Committee \$12,000 for each Audit Committee Member

\$20,000 for the Chair of the Leadership Development and Compensation Committee \$12,000 for each Leadership Development and Compensation Committee Member \$15,000 for the Chair of the Corporate Governance and Nominating Committee \$10,000 for each Corporate Governance and Nominating Committee Member

\$15,000 for the Chair of the Safety and Sustainability Committee \$10,000 for each Safety and Sustainability Committee Member

\$300,000 for the Non-Executive Chair of the Board

\$160,000 of common stock or director stock units each year under the 2013 Stock Incentive Plan. The fair market value is determined on the first business day following election by the Board or re-election at the Company's Annual Meeting, or as

**Stock Award** soon as administratively possible.

The following table summarizes the total compensation paid to or earned by the Company's non-employee Directors serving during 2017:

#### 2017 DIRECTOR COMPENSATION

	Fees Earr	ned or	Stock	All Other					
Paid in Cash		ash	Awards(2)	Compensation <sup>(3)</sup>			Total	Total	
Name <sup>(1)</sup>	(\$)		(\$)	(\$)			(\$)		
Gregory H. Boyce	\$	137,000	\$160,000		\$	6,000	5	\$ 303,000	
Bruce R. Brook	\$	162,000	\$160,000	\$		3,375	\$	325,375	
J. Kofi Bucknor	\$	127,000	\$160,000			_	\$	287,000	
Vincent A. Calarco	\$	127,000	\$160,000	\$		5,000	\$	292,000	
Joseph A. Carrabba	\$	150,000	\$160,000			_	\$	310,000	
Noreen Doyle	\$	450,665	\$160,000	\$		5,000	\$	615,665	
Veronica M. Hagen	\$	157,000	\$160,000	\$		5,000	\$	322,000	
Sheri E. Hickok	\$	58,085	\$120,000			_	\$	178,085	
Jane Nelson	\$	129,989	\$160,000	\$		2,000	\$	291,989	
Julio M. Quintana	\$	127,000	\$160,000	\$		10,000	\$	297,000	
Molly P. Zhang	\$	58,085	\$120,000	\$		2,400	\$	180,485	

(1) Mr. Goldberg's compensation is shown in the Summary Compensation Table.

For 2017, all non-employee Directors elected to receive stock awards in the form of director stock units ("DSUs"). The amounts set forth next to each award represent the aggregate grant date fair value of such award computed in accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification Topic 718 ("ASC 718") which was the average of the high and low sales price on the date of grant, April 21, 2017, of \$33.97; except for Ms. Hickok and Dr. Zhang who were elected to the Board on July 18, 2017, and received pro-rated stock awards granted on July 19, 2017, with a grant date fair value of \$33.84. There are no other assumptions made in the valuation of the stock awards.

The amount shown as All Other Compensation represents contributions made under the Company's charitable Matching Gifts Program.

Non-Employee Directors are eligible to participate in the Company's Matching Gifts Program on the same basis as employees, pursuant to which the Company will match dollar-for-dollar, contributions to qualified tax-exempt organizations, not more than \$5,000 per eligible donor per calendar year. The figures above represent the Company's double match in connection with 2017 hurricane relief that was not subject to the \$5,000 limit, and single match of other qualified charitable donations. The amount for Mr. Brook assumes a conversion rate of 0.7670 for AUD to USD for donations made in AUD.

36

(3)

(2)

#### **Table of Contents**

Proposal No. 1 — Election of Directors

#### **OUTSTANDING AWARDS**

The following table shows outstanding equity compensation for all non-employee Directors of the Company as of December 29, 2017, calculated with the closing price of \$37.52:

	Stock Awards			
	Aggregate Director	Market Value of Outstanding Director Stock Units		
	Stock Units			
	Outstanding			
Name	(#)	(\$)		
Gregory H. Boyce	17,153	\$	643,581	
Bruce R. Brook <sup>(1)</sup>	4,710	\$	176,719	
J. Kofi Bucknor <sup>(1)</sup>	4,710	\$	176,719	
Vincent A. Calarco	42,090	\$	1,579,217	
Joseph A. Carrabba	39,596	\$	1,485,642	
Noreen Doyle	41,911	\$	1,572,501	
Veronica M. Hagen	41,911	\$	1,572,501	
Sheri E. Hickok	3,546	\$	133,046	
Jane Nelson	29,643	\$	1,112,205	
Julio M. Quintana	17,153	\$	643,581	
Molly P. Zhang	3,546	\$	133,046	

Prior to 2017, Messrs. Brook and Bucknor elected to receive their director equity awards in the form of Common Stock rather than in the form of (1) DSUs. Such prior amounts are included in the Common Stock column of the Stock Ownership of Directors and Executive Officers Table set forth on page 34.

#### SHARE OWNERSHIP GUIDELINES

All Directors are encouraged to have a significant long-term financial interest in the Company. To encourage alignment of the interests of the Directors and the stockholders, each Director is expected to beneficially own shares of common stock (or hold director stock units) of the Company having a market value of five times the annual cash retainer payable under the Company's Director compensation policy. Newly elected Directors are expected to meet this requirement within five years of first becoming a Director of the Company. Taking into consideration the volatility of the stock market, the impact of gold, copper and other commodity price fluctuations on the Company's share price and the long-term nature of the ownership guidelines, it would be inappropriate to require Directors to increase their holdings because of a temporary decrease in the price of the Company's shares. As such, once the guideline is achieved, future fluctuations in price are not deemed to affect compliance. Specifically, if a decline in the Company's share price causes a Director's failure to meet the guideline, the Director will not be required to purchase additional shares, but such Director will refrain from selling any shares until the threshold has again been achieved. Compliance is evaluated on a once-per-year basis, as of December 31 of each year. As of December 31, 2017, all Directors either met the share ownership quidelines or fell within the exceptions to the guidelines.

#### **COMPENSATION CONSULTANT**

The Board of Directors engaged Pay Governance LLC during 2017 to assist in the evaluation of independent Director compensation. For executive compensation consulting services in 2017, the Board of Directors engaged Frederic W. Cook & Co. ("Cook & Co"). The Board utilizes a best practice approach of engaging separate advisors for Board compensation and management compensation to minimize the potential for conflict of interest. For a description of the executive compensation consulting services provided by Cook & Co to the Leadership Development and Compensation Committee of the Board of Directors, see the Compensation Discussion and Analysis.

#### ATTENDANCE AT MEETINGS

During 2017, the Board of Directors held eight meetings and Committees of the Board held a total of 22 meetings. Overall attendance by incumbent Director nominees at such meetings was approximately 99%. Each incumbent Director attended 75% or more of the aggregate of all meetings of the Board of Directors and Committees of the Board of Directors on which he or she served. It is the policy and practice of the Company that nominees for election at the Annual Meeting of Stockholders attend the meeting. All of the Board members at the time of the 2017 Annual Meeting of Stockholders held on April 20, 2017, attended the meeting.

#### **BOARD COMMITTEES**

The Board of Directors has, in addition to other committees, Audit, Leadership Development and Compensation, Corporate Governance and Nominating, and Safety and Sustainability Committees. All members of these four Committees are independent, as defined in the listing standards of the New York Stock Exchange and the Company's Corporate Governance Guidelines. Each Committee functions under a written charter adopted by the Board, which are available on our website at <a href="http://www.newmont.com/about-us/governance-and-ethics/board-and-committee-governance/">http://www.newmont.com/about-us/governance-and-ethics/board-and-committee-governance/</a>. The current members of these Committees and the number of meetings held in 2017 are shown below:

#### Audit Committee(1)

#### **Functions of the Committee**

assists the Board in its oversight of the integrity of the Company's financial statements assists the Board in its oversight of the Company's compliance with legal and regulatory requirements and corporate policies and controls

Bruce R. Brook, Chair

J. Kofi Bucknor Julio M. Quintana provides oversight of the Company's internal audit function

authority to retain and terminate the Company's independent auditors

approves auditing services and related fees and pre-approves any non-audit services

responsible for confirming the independence and objectivity of the independent auditors

Meetings in 2017: 5 please refer to "Report of the Audit Committee" on page 102

While all of the Audit Committee members are considered financially literate, the Board of Directors has determined that each of Noreen Doyle, Bruce R. Brook and J. Kofi Bucknor is an Audit Committee Financial Expert, as a result of his or her knowledge, abilities, education and experience. Ms. Doyle ceased being a member of the Audit Committee when she was appointed to the Safety and Sustainability Committee effective May 1, 2017.

#### **Table of Contents**

Committees of the Board of Directors and Attendance

#### **Leadership Development and Compensation Committee**

#### **Functions of the Committee**

determines the components and compensation of the Company's key employees, including its executive officers, subject to ratification by the full Board for CEO compensation

Veronica M. Hagen,

Chair

reviews plans for management development and senior executive succession

determines awards of stock based compensation, which for the CEO are subject to ratification by the full

**Board of Directors** 

Gregory H. Boyce

Vincent A. Calarco please refer to "Report of the Leadership Development and Compensation Committee on Executive

Jane Nelson(2) Compensation" and the "Compensation, Discussion and Analysis" beginning on pages 47 and 49, respectively

#### Meetings in 2017: 6

#### **Corporate Governance and Nominating Committee**

#### **Functions of the Committee**

oversees Director and Chair succession planning and proposes slates of Directors to be nominated for election or re-election

Noreen Doyle, Chair

proposes slates of officers to be elected

Bruce R. Brook Joseph A. Carrabba Veronica M. Hagen

conducts annual Board, Director Peer and Committee evaluations conducts evaluations of the performance of the Chief Executive Officer responsible for recommending amount of Director compensation

advises Board of corporate governance issues

#### Meetings in 2017: 7

Ms. Nelson was appointed to the Leadership Development and Compensation Committee effective August 1, 2017. (2)

#### **Table of Contents**

Committees of the Board of Directors and Attendance

#### Safety and Sustainability Committee

## Chair

Gregory H. Boyce Noreen Doyle Sheri E. Hickok(3) Jane Nelson Molly Zhang(3)

# Joseph A. Carrabba, Functions of the Committee

assists the Board in its oversight of safety issues

assists the Board in its oversight of sustainable development, environmental affairs, community relations, human rights, operational security and communications issues, including oversight of the Company's Beyond the Mine Report

assists the Board in furtherance of its commitments to adoption of best practices in promotion of a healthy and safe work environment, and environmentally sound and socially responsible resource development administers the Company's policies, processes, standards and procedures designed to accomplish the

Meetings in 2017: 4 Company's goals and objectives relating to these issues

#### **BEYOND THE MINE**

The Beyond the Mine report, which was compiled in accordance with the Global Reporting Initiative's G4 Core option and independently assured, reflects Newmont's commitment to transparency and reporting obligations as a founding member of the International Council on Mining and Metals and as an early adopter of the UN Guiding Principles Reporting Framework.

#### NEWMONT ACCOLADES

Named by Dow Jones Sustainability World Index as the mining industry's overall leader in sustainability for the third year in a row

Recognized asne of the world's most admired companies by FORTUNE magazine

Awarde@old Class distinction by the sustainability investment firm, RobecoSAM, in its Sustainability Yearbook 2018

The only mining company on Corporate Responsibility Magazine's annual 100 **Best Corporate Citizens** 

Achieved perfect score of 100 on the Corporate Equality Index for the second year in a row, earning a designation of Best Place to Work for LGBTQ Equality