

STRATASYS INC  
Form 10-K  
March 15, 2007

**U.S. SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 10-K**

**Annual report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the fiscal year ended December 31, 2006 or

**Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-13400

**STRATASYS, INC.**

(Exact Name of Registrant as Specified in Its Charter)

**Delaware**  
(State or Other Jurisdiction of Incorporation or Organization)

**36-3658792**  
(I.R.S. Employer Identification No.)

**14950 Martin Drive, Eden Prairie, Minnesota 55344**  
(Address of Principal Executive Offices)

**(952) 937-3000**  
(Registrant's Telephone Number, Including Area Code)

**Securities Registered Under Section 12(b) of the Act:**

Title of Each Class	Name of Each Exchange on Which Registered
Common stock, \$.01 par value	Nasdaq Global Select Market NYSE Arca, Inc Securities Registered Under Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Exchange Act.

Yes No

Indicate by check mark whether the Registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for past 90 days.

Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form

Edgar Filing: STRATASYS INC - Form 10-K

10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerate filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer

Accelerated Filer

Non-Accelerated Filer

The aggregate market value of the Registrant's Common Stock held by non-affiliates of the Registrant as of June 30, 2006, the last business day of the Registrant's most recently completed second quarter, was approximately \$ 276,000,000. On such date, the closing price of the Registrant's Common Stock, as quoted on the Nasdaq Global Select Market was \$29.46.

The Registrant had 10,208,862 shares of common stock outstanding as of March 12, 2007.

---

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the Registrant's Definitive Proxy Statement to be filed with the Securities and Exchange Commission with respect to the Registrant's Annual Meeting of Stockholders scheduled to be held on May 8, 2007 are incorporated by reference into Part II, Item 5 and Part III of this Annual Report.

TABLE OF CONTENTS

	<u>Page</u>
<b><u>Part I</u></b>	
Item 1. <u>Business</u>	1
Item 1A. <u>Risk Factors</u>	13
Item 1B. <u>Unresolved Staff Comments</u>	17
Item 2. <u>Properties</u>	17
Item 3. <u>Legal Proceedings</u>	18
Item 4. <u>Submission of Matters to a Vote of Stockholders</u>	18
<b><u>Part II</u></b>	
Item 5. <u>Market for Registrant's Common Equity and Related Stockholder Matters</u>	19
Item 6. <u>Selected Consolidated Financial Data</u>	21
Item 7. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	21
Item 7A. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	38
Item 8. <u>Financial Statements and Supplementary Data</u>	39
Item 9. <u>Changes in and Disagreements with Accountants on Accounting and Financial Disclosure</u>	39
Item 9A. <u>Controls and Procedures</u>	39
Item 9B. <u>Other Information</u>	39
<b><u>Part III</u></b>	
Item 10. <u>Directors, Executive Officers and Corporate Governance</u>	40
Item 11. <u>Executive Compensation</u>	40
Item 12. <u>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u>	40
Item 13. <u>Certain Relationships and Related Transactions and Directors Independence</u>	40
Item 14. <u>Principal Accountant Fees and Services</u>	40
<b><u>Part IV</u></b>	
Item 15. <u>Exhibits and Financial Statement Schedules</u>	41
<u>Signatures</u>	

**PART I**

**Item 1. Business.**

**General Development of Business**

We are a leader in the market for office rapid prototyping ( RP ) systems, which includes three dimensional ( 3D ) printing systems. We develop, manufacture, and sell a family of systems, including a line of 3D printers, all of which create physical models from computerized designs. We were incorporated in Delaware in 1989 and our executive offices are located in Eden Prairie, Minnesota. Our systems are based on our core patented fused deposition modeling ( FDM® ) technology and on our patented Genisy® technology, which we purchased from IBM in 1994. We sold our first product, the 3D Modeler®, commercially in April 1992 and introduced our second product, the Benchtop, in June 1993. In February 2002, we introduced Dimension®. Dimension offers ABS modeling capabilities on a desktop 3D printer platform. We believe that Dimension, when introduced at \$29,900, was the lowest priced system in the RP and 3D printing markets. Other recent significant developments in our business are set forth below:

In September 2005, we announced that we received a \$3.6 million order from a Fortune 500 global manufacturing company to advance our proprietary FDM® technology for direct digital manufacturing applications. The effort will be based around our high-end FDM productivity systems and will eventually result in the introduction of a new high-end productivity system.

In October 2005, we announced the launch of RedEye RPM , our Internet RP parts service that builds prototypes and parts using the FDM process for customers in North America. RedEye RPM.com augments our existing Paid Parts service by employing a proprietary, secure quoting-and-ordering engine that allows automated, instant quoting and ordering around the clock, seven days a week.

In January 2006, we announced a distribution agreement with Arcam AB to exclusively distribute their metal-based direct digital manufacturing and prototyping systems in North America. In Arcam s patented electron-beam melting ( EBM ) process, called CAD to Metal®, titanium powder is transformed into solid metal parts for either functional prototyping or end-use. The process is currently used in three main industries: aerospace, automobile, and medical implants.

In February 2006, we added a Vantage X to our FDM Vantage RP system product line previously known as the triplets, which were introduced in 2004. Prices now range from \$85,000 for the base model Vantage to \$195,000 for the fully equipped Vantage SE. The models are differentiated by the speed at which they build prototypes, by the size of the build envelope, by the material offerings, by additional canister bays, which allow for longer build cycles, and by price.

In April 2006 we announced the introduction of four new 3D printers, the Dimension 1200s SST and BST and the Dimension 768s SST and BST providing our customers products offering a wide range of features and build sizes ranging in price from \$18,900 to \$29,900. The Dimension 1200 s offer a 57% larger build envelope than the 768 s as well as increased build speed. The SST models offer all the functionality as the BST with the addition of a soluble support removal system. These systems give users greater convenience in the design process while allowing for the creation of ABS plastic models and prototypes that involve more complex design geometries.

In August 2006, we announced that effective January 1, 2007 we were discontinuing our North American Distributor Agreement with Objet Geometries Ltd. ( Objet ). The Eden systems that we distributed (the Eden systems ) use inkjet technology to jet ultra-fine layers of UV-cured resin to build RP models. While the distribution agreement contributed approximately \$16.2 million, \$9.0 million, and \$4.0 million in 2006, 2005 and 2004 sales, respectively, these sales were at an average gross margin of 27%. After allocation of associated costs, our internal financial statements indicated that distribution of the Eden systems made a negligible contribution to our earnings. In order to provide a smooth transition for our customers, we will continue to service the Eden systems we sold through August 1, 2007.

## Edgar Filing: STRATASYS INC - Form 10-K

In January 2007, we introduced the new Dimension Elite with soluble supports offering the customer a new ABSplus material that on average is 40% stronger than our other ABS material offering. Priced at \$32,900, the Elite builds in thinner layers offering better fine feature model detail.

### Description of Business

We are a leader in the RP and 3D printing market. We develop, manufacture, market, and service a family of 3D printers and high-performance systems that enable engineers and designers to create physical models, tooling and prototypes out of plastic and other materials directly from a computer-aided design ( CAD ) workstation. Our high-performance systems are used both to create prototype models as well as to produce parts for end user applications or direct digital manufacturing ( DDM ). Our 3D printers and high-performance systems can be used in office environments without expensive facility modification. In many industries, the models and prototypes required in product development are produced laboriously by hand-sculpting or machining, a traditional process that can take days or weeks. Our computerized modeling systems use our proprietary technology to make models and prototypes directly from a designer s three-dimensional CAD in a matter of hours. In addition to selling RP systems and 3D printers, we make and sell parts for RP and DDM applications through our Paid Parts service based on our customers CAD files. We estimate approximately 10-15% of our Paid Parts revenue is for DDM parts.

We believe that the 3D printers and high-performance systems using our FDM technology are the only systems commercially available that can produce prototypes and parts from production grade plastic without relying on lasers. This affords our products a number of significant advantages over other commercially available three-dimensional rapid prototyping technologies that rely primarily on lasers to create models. Such benefits include:

- the ability to use the device in an office environment due to the absence of hazardous emissions

- little or no post-processing

- ease of use

- the need for relatively little set up of the system for a particular project

- the availability of a variety of modeling materials

- modeling in production-grade plastics for functional testing

- no need for costly replacement lasers and laser parts

Our systems can also run virtually unattended, producing models while designers perform other tasks.

The process involved in the development of a three-dimensional model using our FDM systems begins with the creation of a 3D geometric model on a CAD workstation. The model is then imported into our proprietary software program, which mathematically slices the CAD model into horizontal layers that are downloaded into the system. A spool of thin thermoplastic modeling material feeds into a moving FDM extruding head, which heats the material to a semi-liquid state. This semi-liquid material is extruded and deposited, one ultra-thin layer at a time, on a base (the X-Y Stage ) in a thermally-controlled modeling chamber. As the material is directed into place by the computer-controlled head, layer upon layer, the material solidifies, creating a precise and strong laminated model.

With the addition of the Arcam systems, we are offering for the first time an RP and DDM system that builds parts from metal. In Arcam s patented EBM process, called CAD to Metal®, titanium powder is transformed into solid metal parts for either functional prototyping or end-use. The process is currently used in three main industries: aerospace, automobile, and medical implants. The electron-beam melting process is five times more efficient than competitive laser-based metal-fabrication processes. We see strong potential for Arcam s products in North America, and we expect to help expand its installed base of systems.

Based upon data and estimates furnished in the 2006 Wohlers Report, through 2005 we shipped approximately 29% of all RP systems since the industry s inception in 1987, an improvement over the 24% we realized through 2002. The 2006 Wohlers Report also states that we shipped 34% of all RP systems globally in 2005.

**Applications for High-performance Systems and 3D Printers**

Both high-performance systems and 3D printers allow for the physical modeling of a design using a special class of machine technology. These systems take data created from CAD data, CT and MRI scan data or 3D digitized data to quickly produce models, using an additive approach. Traditionally, RP and 3D printing have been used by organizations to accelerate product development. Many companies use RP and 3D printing models to test form, fit and function to help improve the time to market.

Frequently, users report rapid pay-back times by using RP and 3D printing, as they accelerate their product development cycle and reduce post-design flaws through more extensive design verification and testing.

RP also represents opportunities for direct digital manufacturing ( DDM ). DDM involves the use of prototypes fabricated directly from the RP system that are subsequently incorporated into the user s end product or process. DDM is particularly attractive in applications that require short-run or low volume parts that require rapid turn-around, and for which tooling would not be appropriate due to small volumes. Our FDM Titan, Vantage, and Maxum products are well suited for these types of applications.

An emerging portion of the DDM market segment is Rapid Tooling ( RT ). Although not clearly defined today, RT is driven by added fabrication, and high-performance systems allow for the production of molds and fixtures directly from CAD data or indirectly by producing custom mold inserts.

During the past four years, the largest growth segment of the RP market has been 3D printers. 3D printers are low-cost RP systems (typically under \$40,000) that reside in the design/engineering office environment, allowing product development organizations quick access to a modeling system.

We have shipped over 7,000 systems since our inception. A wide variety of design and manufacturing organizations use our systems. Current markets include:

- |  |                   |
|--|-------------------|
| Aerospace                                    | Automotive        |
| Consumer Products                            | Business Machines |
| Educational Institutions                     | Electronics       |
| Medical Systems                              | Medical Analysis  |
| Mold Making                                  | Tooling           |
| Direct digital manufacturing of custom parts | Fixtures          |
| Heavy Equipment                              | Architecture      |

Additional future applications include:

- |                          |                                   |
|--------------------------|-----------------------------------|
| Architectural design     | Secondary tooling and mold-making |
| Free-form graphic design | Art and animation                 |

Among potential medical applications, rapid prototyping is being used to produce accurate models of internal organs, bones and skulls for pre-operative evaluations or modeling of prostheses. In such uses, our RP systems serve as a peripheral device for CT and MRI devices.

## Products

### 3D Printers and High-Performance Systems

We have been developing and improving our line of products since our inception in 1989. Since our first commercial product was introduced in 1992, we have enhanced and expanded our product line. We have improved both the speed and the accuracy of our FDM systems, expanded their build envelopes, introduced a number of new modeling materials and developed and introduced a low-cost 3D printer. We have also enhanced and upgraded the software that our systems use to read CAD files and build parts.

Each of our products is based upon our patented FDM process, and our 3D printers also employ technology acquired from IBM. Our products are sold as integrated systems, which consist of an RP machine, the software to convert the CAD designs into a machine compatible format, and modeling materials. Each of our products is compatible with an office environment and does not require an operator to be present while it is running.

Our family of 3D printers and high-performance systems affords a customer's product development team, including engineers, designers and managers, the ability to create prototypes through all stages of the development cycle. Artists and architects utilize our systems in developing their products. Our products meet the needs of a very demanding and diverse industrial base by offering a wide range of capability and price from which to choose. The domestic list prices of our systems range from \$18,900 for Dimension 768 BST to \$250,000 for our high-performance FDM Maxum. We also offer special pricing for trade-in systems and upgrades.

Dimension is a 3D printer that allows a user to create parts in ABS plastic. ABS offers the part strength required for true form, fit and function testing. Dimension operates in the office, offering speed, ease of use and networking capabilities at a competitive price. It features our Catalyst® software, which offers a single push-button operation by automating all of the required build procedures. We introduced Dimension BST in February 2002, although commercial shipments to selected resellers commenced in December 2001. We believe that Dimension BST, at a list price of \$18,900, is among the lowest-priced whole product systems in the 3D printing market. Dimension SST, introduced in February 2004, offers users the benefits of our WaterWorks, or soluble support technology (SST), on the Dimension platform. It is priced at \$24,900. The Dimension Elite, introduced in January 2007 and priced at \$32,900, creates parts from our new ABSplus material, which on average builds parts that are 40% stronger than ABS.

The Prodigy Plus is our lowest price FDM System that incorporates our WaterWorks soluble support system and InSight Software. The patented WaterWorks process allows for the easy removal of supports from a completed prototype by simple immersion into a water-based solution. Since support material is dissolved, resulting in a cleaned prototype, most post-processing steps required in our competitors' systems are eliminated. Prodigy Plus is further enhanced by the addition of our InSight software. InSight offers the customer a more flexible array of features allowing for a range of fully automatic operation to individual and customized functions for each step of the build process. With the combination of ABS, WaterWorks and InSight software, the Prodigy Plus offers the customer hands free operation of the entire prototype building process. The Prodigy Plus was introduced in March 2002, and we have sold it to customers in a number of industries since that time.

The FDM Titan was introduced in 2001 and provides a unique set of features that addresses demanding customer requirements. Titan offers users the capability to model with a wide range of engineering thermoplastic materials, including polycarbonate ( PC ), ABS, ABSi, PC/ABS, PC-ISO and polyphenylsulfone ( PPSF ). We are now in the process of enhancing Titan for use with other thermoplastic materials. These modeling materials provide superior strength coupled with heat and chemical resistance. This combination of properties affords engineers and designers a variety of options to meet demanding industrial prototyping and design requirements. Titan has a large build envelope and uses new technology based on look ahead motion profiles that provide faster build speeds. The Titan also incorporates enhanced ease of use features, such as WaterWorks, the InSight software, automatic material loading and supply changeover.

In July 2003 we introduced Vantage. Vantage, which is an extension of the Titan design platform, offers modeling capabilities in PC and ABS, and is priced lower than Titan. In March 2004 we introduced three variations of Vantage called Triplets. We extended this product family to four systems in February 2006 with the introduction of the Vantage X. Prices range from \$85,000 for the base model Vantage to \$195,000 for the fully equipped Vantage SE. Model build speed, envelope size, and variety of materials account for the price range.

The FDM Maxum was released in late 2000. It incorporates MagnaDrive technology, which allows the extrusion head to float on a bed of air while being controlled through electromagnet devices. Its build envelope is among the largest in the industry, allowing users to build large parts. The Maxum also delivers a fine feature detail capability allowing customers to make prototypes of very small parts. This feature was developed in conjunction with Fuji Film Corp. of Japan. Features as small as .005 x .010 may be built, allowing for increased prototyping capabilities for the telecommunications, electrical connector and camera and photography industries.



## Edgar Filing: STRATASYS INC - Form 10-K

In January 2006 we announced a North American Distributor Agreement with Arcam AB ( Arcam ) to serve as the exclusive distributor of their metal-based RP and RM system (the Arcam System ) in North America. The Arcam System, which uses a patented electron-beam melting ( EBM ) process called CAD to Metal transforms titanium powder into solid metal parts for either functional prototyping or end-use.

We periodically discontinue manufacturing older products. We discontinued sales of the GenisysXs, FDM 8000 and Prodigy systems at various times in 2002. We discontinued sales of the FDM 2000 in 2003 and the FDM 3000 in 2004. However, we continue to support these products in the field.

### Modeling Material

FDM technology allows the use of a greater variety of production grade plastic modeling materials than other RP technologies. We continue to develop filament modeling materials that meet our customers' needs for increased speed, strength, accuracy, surface resolution, chemical and heat resistance, and color. These materials are processed into our patented filament form, which is then fed into the FDM systems. Our spool-based system has proven to be a significant advantage for our products over ultraviolet ( UV ) polymer systems or powder based systems, because our system allows the user to quickly change material by simply mounting the spool and feeding the desired filament into the FDM devices. Spools weigh from one pound to ten pounds, and the creation of a model may require from 0.1 pound to more than one pound of filament. The spool-based system also compares favorably with stereo lithography ( SLA ) UV polymer systems, because the spool-based system allows the customer to use it in an office environment and to purchase a single spool, as compared to an entire vat of SLA UV polymer, thereby reducing the customer's up-front costs.

Currently, we have seven modeling materials commercially available for use with our FDM technology:

ABS is an engineering thermoplastic material (named for its three initial monomers, acrylonitrile, butadiene, and styrene), which offers a balance of strength, toughness and thermal resistance and is used commercially to make products such as cell phones, computer cases and toys.

ABSplus is our newest material and, like ABS, is a thermoplastic material with all the associated benefits. ABSplus has the added benefit of creating additional part strength. Parts build in ABSplus on average are 40 percent stronger than our current ABS parts.

Polycarbonate ( PC ) is an engineering thermoplastic material, which is used commercially for demanding applications in a number of industries; PC offers superior impact strength coupled with resistance to heat and corrosive agents.

PC-ISO, a derivative of PC that is translucent, expands the usage of polycarbonate models and prototypes in various medical applications.

Polyphenylsulfone ( PPSF ) is a specialty thermoplastic material, which offers excellent mechanical properties while being subjected to demanding thermal and chemical environments. PPSF is used to make prototype parts for numerous industries, including automotive, fluid and chemical handling, aerospace, and medical sterilization.

ABSi is a higher grade translucent ABS, which features greater impact strength than ABS. It can also be used in medical applications, including gamma-ray sterilization.

PC-ABS is a blend of polycarbonate and ABS plastic. The blend combines the strength of PC with the flexibility of ABS.

In addition to the modeling materials, we offer a proprietary water-soluble material used for support during the build process, which is later dissolved from the finished part in systems that employ WaterWorks. Other proprietary release materials are used for support and are removed from the final model by hand.

The Arcam System uses either titanium powder or cobalt-chrome that is melted using the CAD to Metal process. EBM-produced materials have no remaining layering effects or weld lines from the additive build process, and the microstructures feature a normal grain structure for each material. It produces durable metal parts that can be employed in end-use functions or as tooling.

Each material has specific characteristics that make it appropriate for various applications. The ability to use different materials allows the user to match the material to the end use application of the prototype, whether it is a pattern for tooling, a concept model, or a functional prototype. ABS is also offered in numerous colors, including white, black, red, blue, yellow and green. We offer a program to create custom colors for unique customer needs.

The modeling filament, resin and titanium powder used in the RP system and 3D printers that we sell are consumable products that provide us additional recurring revenue.

### **Operating Software**

Our high-performance systems and 3D printers use one of two software products that convert the three-dimensional CAD databases into the appropriate two-dimensional data formats. The software products also provide a wide range of features, including automatic support generation, part scaling, positioning and nesting, as well as geometric editing capabilities. The software is not sold as a stand-alone product.

Catalyst EX, our entry-level software product, enables users to build prototype parts at the push of a button. It was introduced in 2000 and is used on Dimension Elite, Dimension BST and Dimension SST.

Our InSight preprocessing software is used on the remainder of our FDM products – Prodigy Plus, Vantage, Titan and Maxum. It increases build speed and improves the design engineer’s control and efficiency over the entire build process. It has a broad set of features that facilitate the demanding applications ranging from a single – push button – for automatic pre-processing to individual editing and manipulation tools for each process step.

We continuously improve both products to meet the demands of our sophisticated customers. Throughput enhancements, advanced build algorithms and features are intended to keep pace with complex industrial geometric designs while saving valuable operator time.

### **Services**

#### **Maintenance, Leasing, Training and Contract Engineering**

We also provide a number of services in relation to our rapid prototyping business. We provide maintenance to our customers under our standard warranties and separate maintenance contracts. In the United States, we lease or rent RP systems and 3D printers under operating agreements to customers that do not desire to purchase them or enter into sales-type leases. We offer training to our customers, particularly on our high-performance systems. Finally, from time to time we offer contract engineering services to third parties in connection with the development of systems and services incorporating our proprietary technology.

#### **Paid Parts**

Our Paid Parts service offers both existing and potential customers the ability to purchase prototypes and parts that we make for them from CAD files that they provide to us. We have a facility near our corporate headquarters dedicated to Paid Parts operations. Our RedEye RPM website service, [www.redeyerpm.com](http://www.redeyerpm.com), enables our customers to obtain quotes and order parts around the clock, seven days a week. RedEye RPM offers unmatched expertise and production capacity using the latest in proven rapid prototyping and direct digital manufacturing technologies and processes.

**Marketing, Distribution and Customers**

**Marketing and Customers**

The focus of our marketing begins with the identification of customer needs. We feature a broad array of products that allow us to meet the precise needs of engineers, designers, educators, marketers and manufacturers. Our products range from Dimension BST, priced at \$18,900, to a high-performance FDM Maxum, priced at \$250,000. We currently offer nine other systems between these price points, as well as the Arcam System, meeting a variety of material, size and performance criteria.

We have sold systems to the following representative customers:

General Motors Corporation	Harley Davidson	Toyota
Intel	Dell	Nike
The Boeing Company	Xerox	Mitsubishi Electronics
University of Wisconsin - Madison	University of Texas at El Paso	Pioneer Speaker
Chrysler	Lockheed Martin	Cornell University
Lego	Lever	Toro
Honda	Ford Motor Company	Graco
St. Jude Medical	NASA	Medtronic-Sofamar Danek
Hewlett Packard	Hyundai	Brigham Young University

We have also sold systems to a small number of service bureaus. We sell complete high-performance and 3D printing systems as well as supplies and services.

No customer accounted for more than 10% of sales in 2006, 2005, or 2004.

We use a variety of tactical marketing methods to reach potential customers:

Web-based marketing	Print advertisements
Trade magazine articles	Direct mailings
Brochures	Trade show demonstrations
Telemarketing programs	Web sites
CD s	Broadcast e-mail
Press releases	Webinars

In addition, we have developed domestic and international on-site demonstration capabilities.

**FDM Sales Organization**

In early 2003, we consolidated our FDM sales organization by structuring sales, service, and marketing into one group. The focus of this organization is on our high-performance systems that feature engineering modeling materials, high quality surface finish, high accuracy and feature detail, and excellent throughput. This group markets, sells and services our Maxum, Titan, Vantage, and Prodigy Plus systems, as well as the Arcam System, which we distribute.

The FDM sales organization operates worldwide. Our North American territory is organized as a single region managed by a National Sales Manager. This organization is also responsible for the sale, installation and service of the Arcam System. Regional sales and service offices are located in Novi, Michigan, and Ontario, California. We have identified specialists within the sales group who are focused on Arcam and DDM opportunities.

Internationally, our third-party distributors sell and service our FDM systems. We have relationships throughout the world including Europe, the Middle East, Taiwan, China, and Latin America. Sales management and technical support were increased to support the growth of our international business. International sales and service centers are located in Frankfurt, Germany, Bologna, Italy, and Bangalore, India.

### **3D Printing Sales Organization**

In conjunction with the consolidation of our FDM sales organization, we also consolidated our 3D printing sales organization in 2003. A worldwide Director of Sales manages four channel managers in North America as well as our international regional managers for sales of our 3D printers.

We use a worldwide reseller network to market, sell, and service our 3D printers. Many of our reseller outlets have Dimension BST and Dimension SST systems that are available for tradeshow, product demonstrations, and other promotional activities. As of early 2007, we had approximately 200 reseller locations worldwide. During late 2006, we saw significant growth in the number of reseller locations established in China. Most resellers enjoy a long-term presence in their respective territories. In addition to Dimension, most resellers sell and service a third-party 3D solid CAD software package. Most of our North American territories, Germany, Japan and the United Kingdom contain a reseller devoted to commercial accounts as well as a different reseller devoted to the education market.

Dimension can be found at many leading companies. Based on estimates from the 2006 Wohlers Report, we believe that 3D printers represented approximately 70% of all RP systems sold in 2005, and that Dimension accounted for about 42% of all 3D printers shipped in 2005.

### **Paid Parts**

In 2006, we established a dedicated internal sales channel to offer our Paid Parts services through our RedEye RPM instant Internet quoting system. This team is responsible for growing our Paid Parts service and nurturing customers who have rapid prototyping and direct digital part needs insuring the customer has a favorable experience solving their internal part requirements. Besides a commitment to customer satisfaction, an essential objective of this operation is to increase the number of high quality FDM parts in the marketplace which, in turn, we believe will also support the expansion of our system sales. Various distribution agreements have been established to accomplish the goals and continue to grow revenue from this service.

### **Customer Support**

Our Customer Support department provides on-site system installation and maintenance services and remote technical support to users of our products. We offer services on a time and material basis as well as through a number of post-warranty maintenance contracts with varying levels of support and pricing. Our help desk provides technical support via phone, fax, and e-mail to international customers, distributors, and resellers, and our field service personnel. We supply a toll-free telephone number that our domestic customers can utilize to request technical assistance, schedule service visits, order parts and supplies, or directly contact a manager within the Customer Support department.

We employ a field service organization that performs system installation, basic operation and maintenance training, and a full range of maintenance and repair services at customer sites. Field representatives have been trained and certified to service all of our products. Representatives are strategically located in regional offices across North America and are equipped with cellular phones and laptop computers. They have remote access to a customer service database containing service history and technical documentation to aid in troubleshooting and repairing systems.

Customer Support is represented on all cross-functional product development teams within Stratasys to ensure that products are designed for serviceability and to provide our internal design and engineering departments with feedback on field issues. Failure analysis, corrective action, and continuation engineering efforts are driven by data collected in the field. Ongoing customer support initiatives include development of advanced diagnostic and troubleshooting techniques and comprehensive preventative maintenance programs, an expanded training and certification program for technical personnel, and improved communication between the field and the factory.

### **Warranty and Service**

We provide a 90 day warranty on our commercial systems sold domestically and a one-year warranty on domestic educational sales and systems sold internationally. In addition, we offer annual and multiple-year service and maintenance contracts for our systems. Annual service contracts for our systems are priced from approximately \$2,200 to \$44,000 per year.

### **Manufacturing**

Our manufacturing process consists assembling systems from purchased components and producing consumable filament to be used within our systems. We obtain all parts used in the manufacturing process either from distributors of standard electrical or mechanical parts or from custom fabricators of our proprietary designs. Our suppliers are measured by on-time performance and quality. We currently operate on a build-to-forecast basis.

We purchase major component parts for our high-performance FDM and 3D printing systems from various outside suppliers, subcontractors and other sources and assemble them at our Minnesota facilities. Our production floor has been organized using demand-flow techniques ( DFT ) in order to maximize efficiency and quality. Using DFT, our production lines are balanced and as capacity constraints arise, we can avoid the requirements of relaying out our production floor. Computer-based Material Requirements Planning ( MRP ) is used for reordering to insure on-time delivery of forecasted parts. All operators and assemblers are certified and trained on up-to-date assembly and test procedures. The assembly process includes semi-automated functional tests of key subassemblies. Key functional characteristics are verified through these tests and the results are stored in a statistical database. At the completion of assembly, we perform a complete power up and final quality tests to ensure the quality of our products before shipment to customers. The complete final quality tests must be run error free before the system can be cleared for shipment. We maintain a history log on all products that shows revision level configuration and a complete history during the manufacturing and test process. All issues on the system during the manufacturing process are logged and tracked and used to make continuous process improvements of our production processes. Other manufacturing strengths that are incorporated into our new designs are the commonality of designs in our different products as well as the incorporation of Six Sigma concepts.

We maintain an inventory of most of our necessary supplies, which facilitates the assembly of products required for production. While most components are available from multiple suppliers, certain components used in our systems and consumables are only available from single or limited sources. Should our present single or limited source suppliers become inadequate, we would be required to spend a significant amount of time and money researching alternate sources. We consider these suppliers very reliable. Although we believe we maintain adequate inventories of vendor-specific materials, the loss of a supplier of such vendor-specific materials or compounds could result in the delay in the manufacture and delivery of those materials and compounds. The delay could require us to find an alternate source, which would require us to re-qualify the product supplied by one or more new vendors. We consider our relationships with our suppliers to be good.

### **Research, Development and Engineering**

We believe that ongoing research, development and engineering efforts are essential to our continued success. Accordingly, our engineering development efforts will continue to focus on improvements to the FDM technology and development of new modeling processes, materials, software, user applications and products. We have devoted significant time and resources to the development of a universally compatible and user-friendly software system. We are committed to designing products using the principles of Six Sigma. We continue to standardize our product platforms, leveraging each new design so that it will result in multiple product offerings that are developed faster and at reduced expense. The FDM Vantage, Prodigy Plus, and Dimension SST products as well as the Catalyst and InSight software products are examples of this successful strategic initiative. For the years ended December 31, 2006, 2005 and 2004, our research, development and engineering expenses were approximately \$6.7 million, \$6.4 million and \$5.6 million, respectively.

Our filament development and production operation is located at our facilities in Eden Prairie, MN. We regard the filament formulation and manufacturing process as a trade secret and hold patent claims on filament usage in our products. We purchase raw material plastics for our consumable filament production from various large plastic suppliers.

**Intellectual Property**

We consider our proprietary technology to be material to the development, manufacture, and sale of our products and services and seek to protect our technology through a combination of patents and confidentiality agreements with our employees and others. All patents and patent applications for our rapid prototyping processes and apparatuses associated with the FDM process have been assigned to us by their inventors. As part of our purchase of rapid prototyping technology assets from IBM, we were also assigned the rights and title to three patents developed by IBM, which were incorporated in our Genisys system and are used in several of our current product lines. We recorded these patents domestically and are in the process of recording them in certain foreign countries. The terms of two of these patents extend until April 12, 2011, and May 17, 2011, while the third patent has expired. The United States patents covering our proprietary FDM technology expire at various times between 2009 and 2026. In total, we currently own approximately 180 U.S. and international patents and patent applications. Other foreign patent applications have also been filed, including the patent applications assigned to us by IBM.

Our registered trademarks include:

Stratasys, Inc.	FDM	Catalyst
QuickSlice	AutoGen	Dimension
3D Plotter	FDM Quantum	Genisys
Dimension BST	Dimension SST	Dimension Elite

Other trademarks include:

FDM Maxum	FDM Titan	SupportWorks
BASS	BuildFDM	FDM Vantage
InSight	Touchworks	WaterWorks
Prodigy Plus	Prodigy	

Each of the registered trademarks has a duration of 10 years and may be renewed every 10 years while it is in use. Trademark applications have also been filed in Japan and the European Community.

We have also registered a number of Internet domain names, including the following:

Stratasys.com	Dimensionprinting.com	RedEyeRPM.com
BuildFDM.com	3D-fax.com	DimensionDirect.com
3Dprinter.com	webprototypes.com	prototype.com
Paidparts.com	buildup.com	webmodeling.com
Buildpolyjet.com		

**Backlog**

Our total backlog of system orders at December 31, 2006 was approximately \$4.1 million, as compared with approximately \$2.8 million at December 31, 2005. We estimate that most of our backlog will ship in the first half of 2007.

## Seasonality

Historically, our results of operations have been subject to seasonal factors. Stronger demand for our products has occurred in our fourth quarter primarily due to our customers' capital expenditure budget cycles and our sales compensation incentive programs. Our first quarter has historically been our weakest quarter. This trend has been muted recently by the successful introduction of new products coupled with demonstration programs that have granted extended payment terms to resellers and distributors of our Dimension product line.

## Competition

We compete in a marketplace that is still dominated by conventional methods of model-making and prototype development. Machinists and engineers working from blueprints or CAD files and using machining or manual methods generally perform the prototype development and fabrication. We believe that there is currently no other commercial producer of 3D modeling devices that uses a single-step, non-toxic technology similar to our FDM technology. Most of the 3D printing and other RP systems manufactured by our competitors involve additional post-processing steps, such as curing the part after construction of the model or prototype. Our FDM technology does not rely on the laser or light technology used by other commercial manufacturers in the RP industry.

Our competitors employ a number of different technologies in their RP devices. 3D Systems, D-MEC, Next Factory, Mitsui and Teijin Seiki Co. use stereolithography in their products. 3D Systems introduced the first rapid prototyping product. 3D Systems and EOS GmbH produce machines that use selective laser sintering ( SLS ) to harden powdered material. Z Corp. uses inkjet technology to bond powdered materials. Solidscape, 3D Systems and Object Geometries have developed prototyping systems that use inkjet technology to deposit resin material layer by layer. A smoothing or milling process is often required between each deposited layer to maintain accuracy in these processes. Envisiontec utilizes a photopolymer mask and a light process to build models. Solidimension Ltd. Uses plastic sheet lamination that involves adhesives and multiple sheets of polyvinyl chloride (PVC) to build models. We believe that our FDM technology has important advantages over our competitors' products. These advantages include:

- the ability to be used in an office environment
- the availability of multiple production-grade modeling materials
- a one-step modeling process
- low acquisition price
- ease of use
- hands-free support removal

Certain of our competitors may have greater financial and marketing resources than we have. Based on data and estimates presented in the 2006 Wohlers Report, in 2005 we shipped more units than any other company in the RP industry globally, and we were the second largest in terms of revenue. We estimate that we recorded approximately 34% of total units shipped in the industry in 2005. We believe that this trend continued in 2006 as well.

## Employees

As of March 1, 2007, we had 340 full-time employees and 20 subcontractors or temporary employees. While we have separate internal departments, such as manufacturing, marketing, engineering and sales, many employees perform overlapping functions within the organization. No employee is represented by a union, and we have not experienced any work stoppages. We believe our employee relations are good.

### **Governmental Regulation**

We are subject to various local, state and federal laws, regulations and agencies that affect businesses generally. These include:

regulations promulgated by federal and state environmental and health agencies

the federal Occupational Safety and Health Administration

laws pertaining to the hiring, treatment, safety and discharge of employees

export control regulations for U.S. made products

### **Available Information**

We file annual, quarterly and current reports, proxy statements and other information with the Securities and Exchange Commission. You may read and copy any document we file at the SEC's public reference room at 100 F Street, N.E., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 for information on the public reference room. The SEC maintains a website that contains annual, quarterly and current reports, proxy statements and other information that issuers (including Stratasys) file electronically with the SEC. The SEC's website is [www.sec.gov](http://www.sec.gov).

Our website is [www.stratasys.com](http://www.stratasys.com). We make available free of charge through our Internet site, via a link to the SEC's website at [www.sec.gov](http://www.sec.gov), our annual reports on Form 10-K; quarterly reports on Form 10-Q; current reports on Form 8-K; Forms 3, 4 and 5 filed on behalf of our directors and executive officers; and any amendments to those reports filed or furnished pursuant to the Securities Exchange Act of 1934 as soon as reasonably practicable after such material is electronically filed with, or furnished to, the SEC.

We make available on [www.stratasys.com](http://www.stratasys.com) our most recent annual report on Form 10-K, our quarterly reports on Form 10-Q for the current fiscal year and our most recent proxy statement, although in some cases these documents are not available on our site as soon as they are available on the SEC's site. You will need to have on your computer the Adobe Acrobat Reader software to view these documents, which are in PDF format. If you do not have Adobe Acrobat, a link to Adobe's Internet site, from which you can download the software, is provided. The information on our website is not incorporated by reference into this report.

### **Financial Information About Operations In the United States and Other Countries**

The information required by this item is incorporated by reference to our Financial Statements included elsewhere in this report. (See Part IV, Item 15, Note 14.)



**Item 1A. Risk Factors.**

Many of the factors that affect our business and operations involve risk and uncertainty. The following describes the principal risks affecting us and our business. Additional risks and uncertainties, not presently known to us or currently deemed material, could negatively impact our results of operations or financial condition in the future.

**We may not be able to introduce new high-performance systems and 3D printing systems and materials acceptable to the market or to improve the technology and software used in our current systems.**

Our ability to compete in the high-performance and 3D printing markets depends, in large part, on our success in enhancing our existing product lines and in developing new products. Even if we successfully enhance existing systems or create new systems, it is likely that new systems and technologies that we develop will eventually supplant our enhanced systems or our competitors will create systems that will replace ours. The RP industry is subject to rapid and substantial innovation and technological change. We may not successfully enhance existing systems and materials or develop new systems or materials, and any of our products may be rendered obsolete or uneconomical by our or others technological advances.

**If the 3D printing market does not continue to accept our systems, our revenues may stagnate or decline.**

We derive a substantial portion of our sales from the sale of 3D printers. If the market for 3D printers declines or if competitors introduce products that compete successfully against ours, we may not be able to sustain the sales of those products. If that happens, our revenues may not increase and could decline.

**If we are unable to maintain revenues and gross margins from sales of our existing products, our profitability will be adversely affected.**

Our current strategy is to attempt to reduce the prices of our high-performance systems and 3D printers to expand the market and improve sales. In conjunction with that strategy, we are constantly seeking to reduce our direct manufacturing costs as well. Our engineering and selling, general and administrative expenses, however, generally do not vary substantially in relation to our sales. Accordingly, if our strategy is successful and we increase our revenues while maintaining our gross margins, our operating profits generally will increase faster as a percentage of revenues than the percentage increase in revenues. Conversely, if our revenues or gross margins decline, our operating profits generally will decline faster than the decline in revenues or gross margins. Therefore, declines in our revenues may lead to disproportionate reductions in our operating profits.

**If we are unable to replace the revenues and gross margins from the distribution of Eden systems for Objet, or to successfully redeploy the resources supporting this distribution, our profitability will be adversely affected.**

Through the end of 2006, we distributed the Eden polyjet systems and related consumables and maintenance for Objet Geometries, Inc. With the exception of providing maintenance for existing Eden systems through August 1, 2007, we are no longer distributing these systems or the related consumables. Our 2007 strategy includes emphasizing sale of Arcam EBM systems and our existing proprietary FDM systems, as well as the future introduction of new products, in order to continue growing our revenue and profitability. If we are not successful in our strategy, our net sales and profitability will be adversely effected.

**If other manufacturers were to successfully develop and market consumables for use in our systems, our revenues and profits could be adversely affected.**

We presently sell substantially all of the consumables that our customers use in our systems. However, even though we attempt to protect against replication of our consumables through patents and trade secrets and we provide that our warranties are valid only if customers use consumables that we certify, it is possible that other manufacturers could develop consumables that could be used successfully in our systems. If our customers were to purchase consumables from our competitors, we would lose some of our sales and would be forced to reduce prices, which would impair our overall revenue and profitability.

**If we fail to grow our Paid Parts service as anticipated, our net sales and profitability will be adversely affected.**

We are attempting to grow our Paid Parts service substantially. To this end, we have made significant infrastructure, technological and sales and marketing investments. These investments include a dedicated facility, increased staffing, use of a substantial number of our FDM systems exclusively for Paid Parts, and the development and launch of our RedEye RPM service, which enables customers to obtain quotes for and order parts over the Internet. If our Paid Parts service does not generate the level of sales required to support our investment, our net sales and profitability will be adversely affected.

**Termination of our North American Distributor Agreement with Arcam would adversely affect our sales and profitability.**

We have invested significant resources in sales and marketing of the EBM Systems that we distribute for Arcam in North America. Sales of the EBM System contributed to our sales growth in 2006 and we expect that such sales will continue to contribute to sales growth in 2007. The termination of this agreement to distribute these systems and related products and services would have an adverse effect on our sales and earnings.

**A loss of a significant number of our international distributors or North American resellers would impair our ability to sell our products and services and could result in a reduction of sales and net income.**

We sell all of our products internationally through distributors, and we sell our 3D printers in North America through resellers. We rely heavily on these distributors and resellers to sell our products to end users in their respective geographic regions. If a significant number of those distributors or resellers were to terminate their relationship with us or otherwise fail or refuse to sell our products, we may not be able to find replacements that are as qualified or as successful in selling our products. If we are unable to find qualified and successful replacements, our sales will suffer, which would have a material adverse effect on our net income.

**We may not be able to adequately protect or enforce our intellectual property rights, which could harm our competitive position.**

Our success and future revenue growth will depend, in part, on our ability to protect our intellectual property. We rely primarily on patents, trademarks and trade secrets, as well as non-disclosure agreements and other methods, to protect our proprietary technologies and processes. Despite our efforts to protect our proprietary technologies and processes, it is possible that competitors or other unauthorized third parties may obtain, copy, use or disclose our technologies and processes. We cannot assure you that any of our existing or future patents will not be challenged, invalidated or circumvented. As such, any rights granted under these patents may not provide us with meaningful protection. We may not be able to obtain foreign patents on pending applications corresponding to our U.S. patent applications. Even if foreign patents are granted, effective enforcement in foreign countries may not be available. If our patents do not adequately protect our technology, our competitors may be able to offer products similar to ours. Our competitors may also be able to develop similar technology independently or design around our patents. Any of the foregoing events would lead to increased competition and lower revenue or gross margins, which would adversely affect our net income.

**If our intangible assets become impaired, we may be required to record a significant charge to earnings.**

As of December 31, 2006, the net book value of our intangible assets was approximately \$4.9 million. Accounting rules require us to take a charge against our earnings to the extent that any of these intangible assets are impaired. Accordingly, invalidation of our patents, trademarks or other intellectual property or the impairment of other intangible assets due to litigation, obsolescence, competitive factors or other reasons could result in a material charge against our earnings and have a material adverse effect on our results of operations.

**We operate a global business that exposes us to additional risks.**

Our sales outside of the United States accounted for approximately 41% of our consolidated net sales in 2006. We continue to expand into international markets. The future growth and profitability of our foreign market is subject to a variety of risks and uncertainties. Any of the following factors could adversely affect our sales to customers located outside of the United States:

Relative strength of the US dollar against foreign currencies could make our products more expensive and would reduce our profit margins on sales to foreign customers.

If we are unable to protect our intellectual property in foreign countries, competitors could use it to compete against us, adversely affecting our sales and profits.

Political or economic instability in regions where we sell our products could reduce or eliminate sales to customers located in those regions.

Seasonal fluctuations in business activity in certain countries could result in significant fluctuations in sales from quarter to quarter.

Changes in export controls and tariffs could make it more difficult for us to sell our products outside of the United States.

**Our operating results and financial condition may fluctuate.**

Our operating results and financial condition may fluctuate from quarter to quarter and year to year and are likely to continue to vary due to a number of factors, many of which are not within our control. If our operating results do not meet the expectations of securities analysts or investors, who may derive their expectations by extrapolating data from recent historical operating results, the market price of our common stock will likely decline. Fluctuations in our operating results and financial condition may be due to a number of factors, including, but not limited to, those listed below and those identified throughout this Risk Factors section:

changes in the amount that we spend to develop, acquire or license new products, consumables, technologies or businesses;

changes in the amount we spend to promote our products and services;

changes in the cost of satisfying our warranty obligations and servicing our installed base of systems;

delays between our expenditures to develop and market new or enhanced systems and consumables and the generation of sales from those products;

development of new competitive systems by others;

changes in accounting rules, such as accounting for tax contingencies commencing in the first quarter of 2007;

the mix of high-performance systems, 3D printers, and Arcam Systems that we sell during any period;

the geographic distribution of our sales;

our responses to price competition;

market acceptance of our products;

general economic and industry conditions, including changes in interest rates affecting returns on cash balances and investments, that affect customer demand;

failure of a development partner to continue supporting certain product development efforts they are funding; and

our level of research and development activities.

Due to all of the foregoing factors, and the other risks discussed in this report, you should not rely on quarter-to-quarter comparisons of our operating results as an indicator of future performance.

**Default in payment by one or more international distributors or North American resellers that have large account receivable balances could adversely impact our results of operations and financial condition.**

Certain international distributors and North American resellers carry high account receivable balances, some of which exceed our normal payment terms. Many of these distributors and resellers are small, thinly capitalized companies that rely upon sales of our products to cover their operating expenses. Default by one or more of these distributors or resellers would result in a significant charge against our earnings and adversely affect our results of operations and financial condition.

**If we are unable to retain our key operating personnel and attract additional skilled operating personnel, our development of new products will be delayed and our personnel costs will increase.**

Our growth plans require us to retain key employees in, and to hire additional skilled employees for, our operating departments, such as engineering and computer programming, to enhance existing products and develop new products. Our inability to retain and hire key engineers and other employees could have the effect of delaying our development and introduction of new products, which would adversely affect our revenues. In addition, a possible shortage of such personnel in the Minneapolis region could require us to pay more to retain and hire such employees, thereby increasing our costs.

**Our common stock price has been and may continue to be highly volatile.**

In the preceding 12 months, our common stock has traded at prices ranging between \$22.04 and \$41.75. Investors may have difficulty selling our common stock following periods of volatility, because of the market's adverse reaction to such volatility. Factors that we believe have caused or may cause this volatility include, among other things:

- actual or anticipated variations in quarterly or annual operating results;
- our announcements of the issuance of patents or other technological innovations;
- our announcements of new products;
- our competitors' announcements of new products;
- changes in financial estimates by securities analysts;
- the employment and termination of key personnel; and
- sales or repurchases of our common stock

Many of these factors are beyond our control. These factors may have a material adverse effect on the market price of our common stock, regardless of our operating performance.

**If our internal controls over financial reporting do not comply with the requirements of the Sarbanes-Oxley Act, our business and stock price could be adversely affected.**

Section 404 of the Sarbanes-Oxley Act of 2002 requires us to evaluate the effectiveness of our internal controls over financial reporting as of the end of each year, and to include a management report assessing the effectiveness of our internal controls over financial reporting in all annual reports. Section 404 also requires our independent registered public accounting firm to attest to, and to report on, management's assessment of our internal controls over financial reporting.

Our management, including our CEO and CFO, does not expect that our internal controls over financial reporting will prevent all error and fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, involving Stratasys have been, or will be detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. The design of any system of controls is based in part on certain assumptions about the likelihood of future events, and we cannot assure you that any design will succeed in achieving its stated goals under all potential future conditions. Over time, our controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with policies or procedures. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.



Although our management has determined, and our independent registered public accounting firm has attested, that our internal controls over financial reporting were effective as of December 31, 2006, we cannot assure you that our independent registered accounting firm will not identify a material weakness in our internal controls in the future. A material weakness in our internal controls over financial reporting would require management and our independent registered public accounting firm to evaluate our internal controls as ineffective. If our internal controls over financial reporting are not considered adequate, we may experience a loss of public confidence, which could have an adverse effect on our business and our stock price.

The foregoing list is not exhaustive. There can be no assurance that we have correctly identified and appropriately assessed all factors affecting our business or that the publicly available and other information with respect to these matters is complete and correct. Additional risks and uncertainties not presently known to us or that we currently believe to be immaterial also may adversely impact our business. Should any risks or uncertainties develop into actual events, these developments could have material adverse effects on our business, financial condition, and results of operations.

We assume no obligation (and specifically disclaim any such obligation) to update these Risk Factors or any other forward-looking statements contained in this Annual Report to reflect actual results, changes in assumptions or other factors affecting such forward-looking statements.

**Item 1B. Unresolved Staff Comments.**

Not applicable.

**Item 2. Properties.**

Our executive offices and production facilities presently comprise approximately 215,000 available square feet in four buildings in Eden Prairie, Minnesota, near Minneapolis. We occupy a 27,856 square foot facility under a lease that expires on July 31, 2007. Current monthly base rent on this facility is \$14,519. This facility is used for R&D, administrative, marketing, and sales activities.

On August 1, 2001, we purchased our Eden Prairie manufacturing facility and land for approximately \$3.0 million. The facility consists of 62,100 square feet, and is used for machine assembly, inventory storage, operations, sales support, and administration.

In March 2004, we purchased an additional 42,500 square foot manufacturing facility for approximately \$1.2 million. The facility is located near our manufacturing facility in Eden Prairie, Minnesota, and is used for our Paid Parts service.

In November 2005, we purchased an additional 86,000 square foot manufacturing facility for approximately \$5.1 million. The facility is across from our manufacturing facility in Eden Prairie, Minnesota. We expect it to accommodate our intermediate expansion requirements. We occupied approximately 67,000 square feet of the building in January 2007, with the balance of space under lease agreements that expire over the next year-and-a-half.

We have two North American sales offices and one service office. We occupy 2,659 square feet of space in Novi, Michigan, a Detroit suburb. Base monthly rent under this lease is approximately \$2,400 and expires in July 2010. We also occupy a 2,504 square feet sales office in Ontario, California. Monthly base rent on this facility is approximately \$4,200 and expires in August 2008. In addition, we have a 1,440 square feet service office in Ontario, California. Monthly base rent on this facility is approximately \$2,300 and expires in August 2009. We are also responsible for real estate taxes, insurance, utilities, trash removal, and maintenance expenses at these facilities.

We have three international sales and service offices under lease. Our German subsidiary leases 4,360 square feet of space in Frankfurt, Germany, with a base rent of \$5,700. This facility is on a month-to-month lease. We are currently looking for additional space. Our Italian subsidiary leases 1,300 square feet in Bologna, Italy for a base rent of \$1,800 per month. This lease expires in December 2010. We have a 2,500 square foot sales office in Bangalore, India, for a base rent of US\$1,000 per month that expires in May 2008.

**Item 3. Legal Proceedings.**

None.

**Item 4. Submission of Matters to a Vote of Stockholders.**

No matter was submitted to a vote of stockholders, through the solicitation of proxies or otherwise, during the fourth quarter of the fiscal year ended December 31, 2006.

**PART II****Item 5. Market For Common Equity and Related Stockholder Matters.****Market Information**

Our common stock is traded on the Nasdaq Global Select Market ( Nasdaq ) under the symbol SSYS, and on NYSE Arca, Inc. under the symbol SAS. We have announced that we will be voluntarily delisting our shares from NYSE Arca, Inc.

The following table sets forth the high and low closing sale prices of our common stock for each quarter from January 1, 2005 through the fiscal year ended December 31, 2006 reported on the Nasdaq Global Select Market.

	<u>High</u>	<u>Low</u>
	<u>Closing Sale Prices (\$) *</u>	
<b>Fiscal Year Ended December 31, 2005</b>		
January 1, 2005 – March 31, 2005	37.50	28.70
April 1, 2005 – June 30, 2005	34.30	24.52
July 1, 2005 – September 30, 2005	36.08	26.57
October 1, 2005 – December 31, 2005	30.04	19.73
<b>Fiscal Year Ended December 31, 2006</b>		
January 1, 2006 – March 31, 2006	29.53	23.26
April 1, 2006 – June 30, 2006	34.39	24.53
July 1, 2006 – September 30, 2006	29.93	22.04
October 1, 2006 – December 31, 2006	32.57	25.77

\*Reflects the high and low closing sale prices reported on the Nasdaq National Market, prior to commencement of trading on the Nasdaq Global Select Market on August 1, 2006

There were approximately 102 record and 7,033 beneficial stockholders of our common stock as of March 7, 2007.

**Dividends**

We have not paid or declared any cash dividends to date and do not anticipate paying any in the foreseeable future. We intend to retain earnings, if any, to support the growth of our business.

**Shares Issuable Under Equity Compensation Plans**

Information regarding our equity compensation plans, including both stockholder approved plans and plans not approved by stockholders, is incorporated herein by reference to our Definitive Proxy Statement with respect to our Annual Meeting of Stockholders scheduled to be held May 8, 2007.



### **Issuer Purchases of Equity Securities**

On October 27, 2005, our Board of Directors authorized us to purchase up to \$20 million of our outstanding shares of common stock, which superseded a prior \$10 million authorization. We repurchased no shares in the fourth quarter of 2006 pursuant to that authorization. As of December 31, 2006, we had remaining authorization of approximately \$8.0 million for future share repurchases.

### **Stock Performance Graph**

The following graph compares on a cumulative basis the yearly percentage change, assuming dividend reinvestment, over the last five fiscal years in (a) the total stockholder return on our Common Stock with (b) the total return on the Nasdaq (US) Composite Index, and (c) the total return on the information technology sector of the Standard & Poor's SmallCap 600 Index ( S&P 600 Info Tech Index ). The S&P 600 Info Tech Index consists of 125 of the 600 stocks comprising the Standard & Poor's SmallCap 600 Index, a capitalization-weighted index of domestic stocks chosen for market size, liquidity and industry representation.

The following graph assumes that \$100 had been invested in each of Stratasy's, the Nasdaq (US) Composite Index, and the S&P 600 Info Tech Index on December 31, 2001.

**Item 6. Selected Consolidated Financial Data.**

The selected consolidated financial data as of and for the five-year period ended December 31, 2006, should be read in conjunction with the Consolidated Financial Statements and related Notes for the year ended December 31, 2006, and the Management's Discussion and Analysis of Financial Condition and Results of Operations.

	Years Ended December 31,				
	2006	(In Thousands, Except Per Share Amounts)			2002
	2005	2004	2003		
<b>Statement of Operations Data:</b>					
Net sales	\$ 103,809	\$ 82,844	\$ 70,329	\$ 50,890	\$ 39,808
Gross profit (a)	51,441	43,755	39,069	30,763	22,515
Selling, general and administrative expenses (a)	29,105	23,243	20,431	16,974	14,214
Research and development	6,699	6,354	5,640	5,047	4,688
Operating income	15,637	14,157	12,998	8,742	3,613
Net income	11,164	10,603	9,129	6,156	3,111
Net income per basic common share	\$ 1.10	\$ 1.01	\$ 0.88	\$ 0.68	\$ 0.39
Weighted average basic shares outstanding	10,120	10,528	10,350	9,051	8,005
Net income per diluted common share	\$ 1.08	\$ 0.99	\$ 0.85	\$ 0.64	\$ 0.37
Weighted average diluted shares outstanding	10,362	10,745	10,726	9,679	8,392
<b>Balance Sheet Data:</b>					
Working capital	\$ 55,311	\$ 47,524	\$ 67,546	\$ 60,856	\$ 23,741
Total assets	118,004	104,680	99,199	84,100	43,600
Long term debt (less current portion)					2,157
Stockholders' equity	97,792	86,269	84,877	73,896	32,766

(a) 2002-2005 have been restated to reflect customer service costs as part of the cost of sales instead of as operating expenses. This reclassification had no effect on operating or net income or net income per basic and diluted common share.

**Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.****Introduction**

Management's Discussion and Analysis of Financial Condition and Results of Operations is intended to facilitate an understanding of our business and results of operations. It should be read in conjunction with our Consolidated Financial Statements and the accompanying Notes to Consolidated Financial Statements included elsewhere in this report. All amounts in the following discussions are stated in thousands, except employees, share and per share data, prices for systems, or as otherwise indicated.

**General**

We develop, manufacture, and market a family of rapid prototyping ( RP ) devices, which includes our 3D printing systems, that enable engineers and designers to create physical models, tooling and prototypes out of plastic and other materials directly from a computer aided design ( CAD ) workstation. In 2006, our sales grew by more than 25% on a 38% increase in the number of units shipped, as compared with the levels reported in 2005.

Our strategy in 2006 was to continue expanding our market position in the 3D printing market through increased sales of Dimension BST, our low-cost 3D printer, and the Dimension SST, which we introduced in 2004. In January 2006, we reduced the price of our Dimension SST to \$24,900 from \$29,900 and the Dimension BST to \$18,900 from \$24,900. In April 2006, we introduced the Dimension 1200 BST and SST at \$24,900 and \$29,900, respectively.

## Edgar Filing: STRATASYS INC - Form 10-K

The Dimension 1200 series has a 57% larger build capacity and approximately a 20% faster build speed than the existing Dimension products. In 2006, the unit growth rate of Dimension was 46%, which contributed to a 34% increase in revenues from this product line as compared with 2005. According to the 2006 Wohlers Report ( Wohlers ), we shipped more 3D printers than other company in the world in 2005, and based on our results in 2006, we believe that we have continued that trend in 2006. Our 2005 strategy also included the expansion of our position in the RP market through the growth of our installed base of high-performance systems, represented by our Titan, Vantage, Prodigy Plus and Maxum systems, coupled with Eden260, Eden333 and Eden500 systems that were distributed for Objet Geometries Ltd. in North America and the EBM metal system distributed for Arcam AB in North America. In 2006, unit growth of these high-performance RP products amounted to 3%, and sales growth was 11%. Unit and sales growth were both attributable to the sales of the Eden Systems. After careful consideration of strategic and financial considerations, effective January 1, 2007, we are no longer distributing the Eden product line. We remain fully committed to our historic core RP business. We expect growth rates for our high-performance systems will continue to be slower than the growth of the 3D printing systems, but that sale of these high-performance systems will be very profitable. We believe distribution of the Arcam System will continue to contribute to our top-line growth, but will be made at a gross profit that is lower than from our FDM systems. We also believe that new opportunities in direct digital manufacturing (DDM), rapid tooling, and expansion of traditional rapid prototyping applications will be the impetus for this growth.

During the quarter ended September 30, 2005 we announced that we received a \$3.6 million order from a Fortune 100 global manufacturing company to advance our proprietary FDM® (fused deposition modeling) technology for direct digital manufacturing applications. Our efforts are based around our high-end FDM productivity systems. The agreement includes payments to us over four years as we achieve R&D milestones as well as payments that are dependent upon future deliverables. R&D payments received offset accelerated R&D efforts aimed at direct digital manufacturing advances and do not recognize these payments as revenue. In 2006, we offset approximately \$1.1 million of R&D expenses from monies received under this contract.

Total net unit shipments increased 38% in 2006 amounting to 1,796 systems compared with the 1,297 net units shipped in 2005. Based on data derived from Wohlers, we believe we shipped more total systems than any other company in the world in 2005 and that this will also be the case for 2006. Our growth was derived from a number of industries, including automotive, consumer products, electronics, general manufacturing, educational, government, and aerospace.

In 2006, we continued to invest in establishing our Paid Parts service of producing parts for customers. We believe this is a fragmented global market dominated by small companies generating less than \$1 million in annual sales. Sales from our Paid Parts service have been volatile quarter-to-quarter as we work to identify the most effective ways of reaching customers. In the fall of 2005, we launched RedEye RPM as an Internet site allowing customers to obtain instant quotes and then order their parts over the Internet via the submission of a standard 3D CAD STL file. Year-over-year sales of what we term Paid Parts increased by 45%. As customers continue to increase their volume of parts ordered, we are often successful in selling them systems to produce their own parts.

As our installed base of systems has increased, we have derived an increasing amount of revenue from sales of consumables, maintenance contracts, and other services. These represent recurring revenue for us. In 2006, total non-system revenue increased by 30%, due principally to growth in our consumable, service, and Paid Parts businesses.

In 2007, we will continue to make significant investments in fixed assets, process improvements, information technology ( IT ), head count additions, and human resource development activities that will be required for future growth. With the discontinuance of the Objet relationship, we expect slower revenue growth in 2007, but with a higher overall gross profit percentage. We anticipate that our operating expenses will increase in 2007 over the amounts reported in 2006, but that our gross profit growth will exceed that of our expenses. This should allow for increased operating profits as a percentage of sales in 2007 as compared with 2006. Our expense levels are based in part on our expectations of future sales. While we have adjusted, and will continue to adjust, our expense levels based on both actual and anticipated sales, fluctuations in sales in a particular period could adversely impact our operating results. Whereas our backlog as of December 31, 2006, was \$4.1 million, it would not be sufficient to meet our budgeted sales targets should new system orders in 2007 decline.

## Edgar Filing: STRATASYS INC - Form 10-K

Our current and future growth is largely dependent upon our ability to penetrate new markets and develop and market new RP and 3D printing systems, materials, applications, and services that meet the needs of our current and prospective customers. Our ability to implement our strategy for 2007 is subject to numerous uncertainties, many of which are described under Risk Factors, above, in this Management's Discussion and Analysis of Financial Condition and Results of Operations and in the section below captioned Forward Looking Statements and Factors That May Affect Future Results of Operations. We cannot ensure that our efforts will be successful.

The 2005 and 2004 income statements have been restated to reflect customer service costs as part of the cost of sales instead of a part of operating expenses. These reclassifications had no effect on operating or net income or net income per basic and diluted common share.

### Results of Operations (Expressed in Thousands)

#### Twelve months ended December 31, 2006 compared with twelve months ended December 31, 2005

The following table sets forth certain statement of operations data as a percentage of net sales for the periods indicated. All items are included in or derived from our consolidated statement of operations.

	For the twelve months ended December 31,	
	2006	2005
Net sales	100.0%	100.0%
Cost of sales	50.4%	47.2%
Gross profit	49.6%	52.8%
Selling, general, and administrative	28.0%	28.0%
Research & development	6.5%	7.7%
Operating income	15.1%	17.1%
Other income (expenses)	1.3%	1.3%
Income before taxes	16.4%	18.4%
Income taxes	5.6%	5.6%
Net income	10.8%	12.8%

#### Net Sales

Net sales of our products and services for 2006 and 2005 and changes in net sales were as follows:

	2006	2005	Year-over-Year Change
Products	\$ 83,449	\$ 66,179	26.1%
Services	20,359	16,665	22.2%
<b>Net sales</b>	<b>\$ 103,808</b>	<b>\$ 82,844</b>	<b>25.3%</b>

The primary drivers of the year-over-year growth in product sales were:

- 35% increase in consumable sales
- 34% increase from Dimension system sales
- 65% increase in Eden Systems sales

As we increase our installed base of systems in the field, we continue to see excellent growth in consumables. Sales of our low-cost 3D Printers represented by the Dimension products are increasing due to increased market awareness and promotion. Sales of the Dimension BST benefited from a price decrease from \$24,900 to \$18,900 in January 2006. 3D Printers sales growth was also due to the introduction of the Dimension 1200 BST and SST offered at \$22,900 and \$29,900, respectively. The Eden Systems we distributed saw excellent sales growth with the introduction of a new, larger Eden500 system in late 2005.

## Edgar Filing: STRATASYS INC - Form 10-K

Service revenues predominately consist of the following components: maintenance, Paid Parts, contract engineering services, and rentals. We saw a 45% increase in our relatively new Paid Parts service as we continued to invest in reaching customers through trade shows, direct mailings and our RedEye RPM website allowing customers to order their parts over the Internet. Our maintenance business saw year-over-year revenue growth of 16%. We attribute this to a high maintenance renewal rate on our high-performance systems and 3D printers, as well as the increase in our installed base of active systems in the field.

Net sales and the percentage of net sales by region for 2006 and 2005, as well as the percentage change were as follows:

	2006		2005		Year-over- Year Change
North America	\$ 64,704	62%	\$ 50,595	61%	27.9%
Europe	21,459	21%	17,296	21%	24.1%
Asia Pacific	16,629	16%	14,176	17%	17.3%
Other	1,016	1%	777	1%	30.8%
<b>Total</b>	<b>\$ 103,808</b>	<b>100%</b>	<b>\$ 82,844</b>	<b>100%</b>	<b>25.3%</b>

North American sales benefited from:

Our strong Dimension reseller network

Sales of Eden Systems, which we distributed only in North America

Growth in our Paid Parts service which is presently focused almost exclusively on North America.

We saw a recovery in the European market during 2006 for our high-end productivity systems; we believe a portion of this recovery was due to the weakness of the dollar relative to the euro. In addition, we saw strong growth in our Dimension products as we continued to grow our reseller network and their effectiveness. We saw reasonable growth in Asia Pacific due to our increasing installed base of systems and increased effectiveness in our Dimension reseller network.

We believe that sales into our North American region will show some weakness in 2007 relative to 2006 with the discontinuation of the Eden products effective January 1, 2007. We believe Europe will remain strong throughout 2007 with new product introductions and assuming continued weakness in the US dollar. We expect the Asia Pacific region will be strong due to new product introductions and due to expansions we have made in our reseller network late in 2006. However, declining economic conditions in any of these regions could adversely impact our future sales and profitability.

### Gross Profit

Gross profit and gross profit as a percentage of sales for our products and services for 2006 and 2005, as well as the percentage changes in gross profit were as follows:

	2006		2005		Year-over- Year Change
	% of Relative Sales		% of Relative Sales		
Products	\$ 41,496	49.7%	\$ 36,053	54.5%	15.1%
Services	9,945	48.8%	7,702	46.2%	29.1%
<b>Gross profit</b>	<b>\$ 51,441</b>	<b>49.6%</b>	<b>\$ 43,755</b>	<b>52.8%</b>	<b>17.6%</b>

Product gross profit declined, as a percentage of product sales, due to an increased component of Eden Systems and related consumables in the overall mix. The products that we distribute carry a significantly lower margin than our proprietary systems and consumables, which we manufacture. Service gross profit increased as a percentage of sales due to a larger component of sales from our Paid Parts service, which carries a somewhat higher margin.



## Operating Expenses

Operating expenses and operating expense as a percentage of sales for 2006 and 2005, as well as the percentage change in operating expenses were as follows:

	2006		2005		Year-over-Year Change
		% of Sales		% of Sales	
Selling, general & administrative	\$ 29,105	28.0%	\$ 23,244	28.1%	25.2%
Research and development	6,699	6.5%	6,354	7.7%	5.4%
<b>Total operating expenses</b>	<b>\$ 35,804</b>	<b>34.5%</b>	<b>\$ 29,598</b>	<b>35.7%</b>	<b>21.0%</b>

Selling, general and administrative expenses for 2006 include approximately \$1.3 million of stock option compensation expense due to the adoption of Statement of Financial Accounting Standards No. 123 Revised Accounting for Stock-Based Compensation ( SFAS No. 123(R) ), which is a revision to SFAS No. 123. SFAS 123(R) requires all share-based payments to employees, including grants to employee stock options, to be recognized in the financial statements based on their grant date fair values. In 2005 and prior, we elected the disclosure-only method as an alternative to financial statement recognition. Consequently, there was no similar expense recorded in the 2005 consolidated financial statements. Even with the adoption of SFAS No. 123(R), selling, general and administrative expenses declined as a percentage of sales as we successfully obtained some operating leverage on the higher sales volume. In 2006, we invested significantly in our information technology (IT) systems as we established a formal IT department and made both hardware and software investments. We expect to continue to invest in this area to support our growth.

Research and development increased by 5.4% over the previous year as we remain committed to designing new products and materials, reducing costs on existing products, and improving the quality and reliability of all of our platforms. Increases were primarily the result of increases in engineering headcounts partially offset by an increase in internally capitalized software. During the quarter ended September 30, 2005, we announced that we received a \$3.6 million order from a Fortune 100 global manufacturing company to advance our proprietary FDM technology for direct digital manufacturing applications. This effort is based around our high-performance systems. The agreement includes payments to us over four years as R&D milestones are achieved, as well as payments that are dependent upon future deliverables. R&D payments received offset accelerated R&D efforts aimed at direct digital manufacturing advances and are not recognized as revenue. During 2006 we offset approximately \$1.1 million of R&D expenses with monies received from this customer. As we continue our commitment to R&D into 2007, we expect to report a similar range of R&D spending in 2007 as a percentage of sales.

## Operating Income

Operating income and operating income as a percentage of sales for 2006 and 2005, as well as the percentage change in operating income were as follows:

	2006		2005		Year-over-Year Change
		% of Sales		% of Sales	
Operating income	\$ 15,637	15.1%	\$ 14,157	17.1%	10.5%

Operating income increased due to the higher overall sales volume. However, operating income declined as a percentage of sales primarily due to the adoption of SFAS No. 123(R) and the decline in revenue from our high gross profit high-end proprietary systems as compared with solid growth in sales of our 3D printers and distributed products.

**Other Income (Expenses)**

Other income (expenses) for 2006 and 2005 and changes in other income (expenses) were as follows:

	<u>2006</u>	<u>2005</u>	<u>Year-over- Year Change</u>
Interest income	\$ 1,648	\$ 1,616	2%
Foreign currency translation	(307)	(484)	-37%
Other	(13)	(7)	86%
<b>Total</b>	<b>\$ 1,328</b>	<b>\$ 1,125</b>	<b>18%</b>

Interest income was relatively flat. We had higher average cash and investment balances throughout the year compared with 2005, but we shifted our investment strategy more toward tax free instruments which have a lower pre-tax yield but a higher net after-tax return.

We incurred foreign currency translation losses because we sell primarily in euros throughout most of Europe. Consequently, we have euro denominated receivables that we mark to the current exchange rate at the end of each month. As the euro has declined compared to the US dollar throughout most of 2006, we had written down the carrying value of these receivables to reflect the changes in the exchange rate. Each month we enter into 30-day forward contracts to offset a portion of the impact in exchange rates. In 2006, our hedging strategy was more effective than in 2005 due to better forecasting of euro denominated cash flow. At December 31, 2006 we had approximately 3.5 million net in euro-denominated receivables and a 3.5 million 30-day forward contract.

**Income Taxes**

Income taxes and income taxes as a percent of net income before taxes for 2006 and 2005, as well as the percentage change were as follows:

	<u>2006</u>	<u>2005</u>	<u>Year-over- Year Change</u>
Income taxes	\$ 5,800	\$ 4,680	24%
As a percent of income before income taxes	34.2%	30.6%	

The following is a reconciliation of the 2006 effective income tax rate compared with the 2005 rate:

2005 effective income tax rate	30.60%
Discrete items recognized in 2005 not recurring in 2006	2.10
Impact of increased tax-free interest income	-1.20
Accounting for stock based compensation expense	1.00
Increase in effective foreign income taxes	0.70
Impact of partial phase-out of extraterritorial income exclusion	0.60
Increase in effective state income taxes, net	0.40
<b>2006 effective income tax rate</b>	<b>34.20%</b>



**Net Income**

Net income and net income as a percent of sales for 2006 and 2005, as well as the percentage change in net income were as follows:

	<u>2006</u>		<u>2005</u>		<u>Year-over- Year Change</u>
	<u>% of Sales</u>		<u>% of Sales</u>		
Net income	\$ 11,164	10.8%	\$ 10,603	12.8%	5.3%

For the reasons cited above, our net income for the twelve months ended December 31, 2006 was at a lower percent of sales than in the year ended December 31, 2005.

**Twelve months ended December 31, 2005 compared with twelve months ended December 31, 2004**

The following table sets forth certain statement of operations data as a percentage of net sales for the periods indicated. All items are included in or derived from our consolidated statement of operations.

	For the twelve months ended December 31,	
	2005	2004
Net sales	100.0%	100.0%
Cost of sales	47.2%	44.4%
Gross profit	52.8%	55.6%
Selling, general, and administrative	28.0%	29.1%
Research & development	7.7%	8.0%
Operating income	17.1%	18.5%
Other income (expenses)	1.3%	1.2%
Income before taxes	18.4%	19.7%
Income taxes	5.6%	6.7%
Net income	12.8%	13.0%

**Net Sales**

Net sales of our products and services for 2005 and 2004 and changes in net sales were as follows:

	2005	2004	Year-over- Year Change
Products	\$ 66,179	\$ 56,833	16.4%
Services	16,665	13,496	23.5%
<b>Net sales</b>	<b>\$ 82,844</b>	<b>\$ 70,329</b>	<b>17.8%</b>

The primary drivers of the year-over-year growth in product sales were:

- 43% increase in consumable sales
- 14% increase from Dimension system sales
- 89% increase in Eden Systems sales

As we increased our installed base of systems in the field, we continued to see excellent growth in consumables. Sales of our low-cost Dimension BST and Dimension SST increased due to increased market awareness and promotion. Sales of the Dimension SST benefited from a price decrease from \$34,500 to \$29,900 in February 2005. The Eden Systems we distributed saw excellent sales growth with the introduction of a new, larger Eden500 system.

Service revenues predominately consisted of the following components: maintenance, Paid Parts, contract engineering services, and rentals. Our maintenance business saw year-over-year revenue growth of 20%. We attribute this to a high maintenance renewal rate on our RP systems and 3D printers, as well as the increase in our installed base of active systems in the field. We saw a 32% increase in our relatively new Paid Parts service as we continued to invest in reaching customers through trade shows, direct mailings and our RedEye RPM website allowing customers to order their parts over the Internet, which was introduced in October 2005.

## Edgar Filing: STRATASYS INC - Form 10-K

Net sales and the percentage of net sales by region for 2005 and 2004, as well as the percentage change were as follows:

	<u>2005</u>		<u>2004</u>		<u>Year-over- Year Change</u>
North America	\$ 50,595	61%	\$ 40,308	57%	25.5%
Europe	17,296	21%	16,489	24%	4.9%
Asia Pacific	14,176	17%	12,622	18%	12.3%
Other	777	1%	910	1%	-14.6%
<b>Total</b>	<b>\$ 82,844</b>	<b>100%</b>	<b>\$ 70,329</b>	<b>100%</b>	<b>17.8%</b>

North American sales benefited from:

Our strong Dimension reseller network

Sales of Eden Systems, which we distributed only in North America

Growth in our Paid Parts service, which was focused almost exclusively on North America.

We saw relative weakness in the European market during 2005, particularly in the second and third quarters, with a slight recovery in the fourth quarter. We believe the weakness was due to weakening economic conditions as well as increased competitive pricing. These factors were somewhat offset by additions to our European reseller network for our Dimension products. We saw reasonable growth in Asia Pacific due to our increasing installed base of systems and increased effectiveness in our Dimension reseller network.

### Gross Profit

Gross profit and gross profit as a percentage of sales for our products and services for 2005 and 2004, as well as the percentage changes in gross profit were as follows:

	<u>2005</u>		<u>2004</u>		<u>Year-over- Year Change</u>
	<u>Percent to Relative Sales</u>		<u>Percent to Relative Sales</u>		
Products	\$ 36,053	54.5%	\$ 32,722	57.6%	10.2%
Services	7,702	46.2%	6,347	47.0%	21.3%
<b>Gross profit</b>	<b>\$ 43,755</b>	<b>52.8%</b>	<b>\$ 39,069</b>	<b>55.6%</b>	<b>12.0%</b>

Product gross profit declined, as a percentage of product sales, due to an increased component of Eden Systems and related consumables in the overall mix. The products that we distribute carry a significantly lower margin than our proprietary systems and consumables, which we manufacture. Service gross profit declined as a percentage of sales due to a larger component of sales from our Paid Parts service, which carried a somewhat lower margin in 2005.

## Operating Expenses

Operating expenses and operating expense as a percentage of sales for 2005 and 2004, as well as the percentage change in operating expenses were as follows:

	2005		2004		Year-over-Year Change
		% of Sales		% of Sales	
Selling, general & administrative	\$ 23,243	28.1%	\$ 20,431	29.1%	13.8%
Research and development	6,354	7.7%	5,640	8.0%	12.7%
<b>Total operating expenses</b>	<b>\$ 29,597</b>	<b>35.7%</b>	<b>\$ 26,071</b>	<b>37.1%</b>	<b>13.5%</b>

Selling, general and administrative expenses declined as a percentage of sales as we successfully obtained some operating leverage on the higher sales volume. In 2005, we invested significantly in advertising our 3D printers in order to increase awareness in the market. We also invested in adding the position of a Chief Operating Officer, expanding our executive officer positions from two to three.

Research and development increased by 12.7% over the previous year as we remained committed to designing new products and materials, reducing costs on existing products, and improving the quality and reliability of all of our platforms. Increases were primarily the result of increases in engineering headcounts partially offset by an increase in internally capitalized software.

## Operating Income

Operating income and operating income as a percentage of sales for 2005 and 2004, as well as the percentage change in operating income were as follows:

	2005		2004		Year-over-Year Change
		% of Sales		% of Sales	
<b>Operating income</b>	<b>\$ 14,157</b>	<b>17.1%</b>	<b>\$ 12,998</b>	<b>18.5%</b>	<b>8.9%</b>

Operating income increased due to the higher overall sales volume. However, operating income declined as a percentage of sales primarily due to slower growth of our high-end proprietary RP systems as compared with growth in sales of our 3D printers and distributed products.

## Other Income (Expenses)

Other income (expenses) for 2005 and 2004 and changes in other income (expenses) were as follows:

	2005	2004	Year-over-Year Change
Interest income	\$ 1,616	\$ 727	122%
Foreign currency translation	(484)	(26)	1762%
Other	(7)	148	-105%
<b>Total</b>	<b>\$ 1,125</b>	<b>\$ 849</b>	<b>32%</b>

## Edgar Filing: STRATASYS INC - Form 10-K

Interest income increased due to higher average cash and investment balances throughout the year compared with 2004. Also, we benefited from increases in the average yield on cash and investments due to increasing interest rates.

## Edgar Filing: STRATASYS INC - Form 10-K

We incurred foreign currency translation losses because we sell primarily in euros throughout most of Europe. Consequently, we have euro denominated receivables that we mark to the current exchange rate at the end of each month. As the euro declined compared to the US dollar throughout most of 2005, we had written down the carrying value of these receivables to reflect the changes in the exchange rate. Each month we entered into 30-day forward contracts to offset a portion of the impact in exchange rates. At December 31, 2005 we had approximately 3.9 million net in euro-denominated receivables and a 4.0 million 30-day forward contract.

### Income Taxes

Income taxes and income taxes as a percent of net income before taxes for 2005 and 2004, as well as the percentage change were as follows:

	2005	2004	Year over Year Change
Income taxes	\$ 4,680	\$ 4,718	-1%
As a percent of income before income taxes	30.6%	34.1%	

The effective tax rate was lower in 2005 for three primary reasons:

2.1% discrete tax benefit from the resolution of adjustments to prior years' research activities credit and extraterritorial income exclusion benefit

1.1% benefit from nontaxable interest income from municipal bonds and nontaxable Auction Rate Certificates (ARCs).

1.0% benefit from utilization of research and development credits from our increased activities

These benefits were somewhat offset by a 1.1% higher effective state income taxes rate, net of the federal benefit and other items.

### Net Income

Net income and net income as a percent of sales for 2005 and 2004, as well as the percentage change in net income were as follows:

	2005		2004		Year-over- Year Change
	\$	% of Sales	\$	% of Sales	
Net income	\$ 10,603	12.8%	\$ 9,129	13.0%	16.1%

For the reasons cited above, our net income for the twelve months ended December 31, 2005 was at a similar percent of sales as in the year ended December 31, 2004.

**Liquidity and Capital Resources (Expressed in Thousands)**

A summary of our statements of cash flows for each of the three year periods ended December 31, 2006 is as follows:

	2006	2005	2004
Net income	\$ 11,164	\$ 10,602	\$ 9,129
Depreciation and amortization	3,832	3,060	2,687
Stock-based compensation	1,266		
Change in working capital assets	(2,600)	(5,537)	5,885
Net cash provided by operating activities	12,396	8,125	17,701
Net cash used in investing activities	(8,419)	(6,273)	(23,323)
Net cash provided by (used in) in financing activities	(1,704)	(9,329)	731
Effect of exchange rate changes on cash	131	(147)	(28)
Net increase (decrease) in cash and equivalents	2,404	(7,624)	(4,919)
Cash and equivalents, beginning of year	10,106	17,730	22,649
Cash and equivalents, end of year	\$ 12,510	\$ 10,106	\$ 17,730

The net cash provided by our operating activities over the past three years has amounted to approximately \$38.2 million, principally derived from \$30.9 million in net income, plus \$9.6 million in depreciation and amortization, \$1.3 million in stock-based compensation, less \$2.3 million attributable to changes in net working capital and other items.

In 2006, the principal source of cash from our operating activities was our net income, as adjusted to exclude the effects of non-cash charges, and changes in working capital, primarily inventories and accounts receivable. Our net accounts receivable balances increased to \$25.0 million in 2006 from \$20.0 million in 2005 and were \$15.0 million 2004, principally due to higher sales in the second half of 2006. Some of our international distributors have continued to carry high balances, some of which have exceeded our normal terms. In addition, we allow 3D Printing resellers extended 180-day terms on demo units. These factors adversely impacted our days sales outstanding ( DSO ). DSO s were 88 days in both 2005 and 2006.

For the years ended December 31, 2006, 2005, and 2004, our inventory balances have amounted to \$9.9 million, \$10.9 million, and \$7.5 million, respectively. The decrease in 2006 from 2005 was principally due to a reduction in Eden Systems and consumable inventory as we prepared to exit the Eden distribution effective January 1, 2007. We have instituted better inventory management, but recognize that we have opportunities to make considerably more improvement to reduce overall inventory and improve turns. A significant portion of our inventory is dedicated to fulfill our service contract and warranty obligations. As we have introduced new products over the past few years, there are more platforms and models to service than in the past, which increases the requirements to maintain spare parts inventory. With the introduction of these new products, older products are discontinued but certain inventory is still required to fulfill our service contracts. Our procedures for dealing with this inventory are more fully explained in the section below captioned Critical Accounting Policies.

Investments in sales-type leases used cash of \$.9 million in 2006, \$1.2 million in 2005 and \$2.7 million in 2004. In mid-2003 we introduced a leasing program that was principally designed for the Dimension. The program successfully enabled us to offer an attractive leasing solution to approximately 264 accounts. The program includes customers interested in our high-performance systems. We intend to continue to use this leasing program in 2007.

For the years ended December 31, 2006, 2005, and 2004 accounts payable and other current accrued liabilities provided cash of \$.7 million, \$3.0 million and \$.8 million, respectively. These liabilities have grown as our overall business has grown over the years. In 2006, the increase was related to the increases in employee compensation and the timing of payments for Eden inventory.

## Edgar Filing: STRATASYS INC - Form 10-K

Unearned revenue, principally due to maintenance contracts or implied maintenance contracts, provided cash of \$1.1 million in 2006, \$1.4 million in 2005 and \$2.4 million in 2004. This was principally due to the larger number of maintenance contracts and increased implied maintenance contracts due to higher sales and a larger installed base of systems.

Our investing activities used cash of \$8.4 million, \$6.2 million, and \$23.3 million in the twelve months ended December 31, 2006, 2005, and 2004, respectively. In 2006, payments for investments, net of proceeds, utilized cash of approximately \$.8 million, whereas we provided cash from net investments of approximately \$7.5 million in 2005 as we changed our investment strategy to include more items not considered cash equivalents.

At December 31, 2006, our investments included:

\$18.8 million in tax-free Auction Rate Certificates, which re-price approximately every 30 days;  
approximately \$13.0 million in municipal government bonds maturing between January 2007 and October 2025; and  
approximately \$0.3 million in certificates of deposit.

Property and equipment acquisitions totaled \$6.1 million, \$9.8 million, and \$7.1 million in 2006, 2005, and 2004, respectively. In the fall of 2005, we purchased a building for approximately \$5.1 million in order to accommodate our growth needs over the next several years. Many of the capital expenditures in 2006 included renovating the building to fit our needs. Most of the remaining capital expenditures in 2006 were for equipment required by the fastest growing components of our business, including 3D printers, consumable manufacturing, and Paid Parts service as well as our IT infrastructure. In March 2004, due to the anticipated growth requirements for consumable manufacturing and Paid Parts service, we purchased a 40,000 sq. ft. building near our current manufacturing facility for approximately \$1.2 million, and subsequently spent approximately \$0.5 million for building improvements. Over the three-year period ended December 31, 2006, our other principal capital expenditures were for manufacturing or engineering development equipment, tooling, and leasehold improvements, and for the acquisition of computer systems and software applications. Payments for intangible assets, including patents and capitalized software, amounted to \$1.5 million, \$4.1 million and \$0.9 million for the years ended December 31, 2006, 2005, and 2004, respectively.

Our 2006 financing activity included the repurchase of 128,500 shares of common stock for approximately \$3.1 million representing an average price of \$24.21 per share. The 2006 financing activity also includes \$1.4 million in proceeds from the exercise of 157,675 stock options. Proceeds from the exercise of 75,370 stock options provided cash of \$.3 million in 2005, compared with proceeds from the exercise of 174,515 stock options and 9,000 warrants, which provided cash of \$.8 million in 2004.

For 2007, we expect to use our cash as follows;

for improvements to our facilities;  
for the continuation of our leasing program;  
for working capital purposes;  
for information systems ( I/S ) and infrastructure enhancements;  
for new product and materials development;  
for sustaining engineering;  
for the acquisition of equipment, including production equipment, tooling, and computers;  
for the purchase or development of intangible assets, including patents;  
for increased selling and marketing activities, especially as they relate to the continued market and channel development as well as Arcam market development;  
for acquisitions and/or strategic alliances; and  
for our common stock buyback program.

While we believe that the primary source of liquidity during 2007 will be derived from current cash balances and cash flows from operations, we have maintained a line of credit for the lesser of \$4.0 million or a defined borrowing base. To date, we have not borrowed against this credit facility.



## Edgar Filing: STRATASYS INC - Form 10-K

At December 31, 2006, large balances were concentrated with certain international distributors and North American resellers, and some of these balances exceed our payment terms. Default by one or more of these distributors or customers could result in a significant charge against our current reported earnings. We have reviewed our policies that govern credit and collections, and will continue to monitor them in light of current payment status and economic conditions. While we can give no assurances, we believe that most, if not all, of the accounts receivable balances will ultimately be collected. For further information, see the section below captioned Critical Accounting Policies.

Our total current assets amounted to \$75.5 million at December 31, 2006, the majority of which consisted of cash and cash equivalents, investments, inventories and accounts receivable. Total current liabilities amounted to \$20.2 million. We have no debt. We estimate that we will spend approximately between \$8 and \$10 million in 2007 for property and equipment. As of December 31, 2006, we estimate that material commitments for inventory purchases from selected vendors for the ensuing twelve-month period ending December 31, 2007, amounted to approximately \$8.3 million. In addition, we have future commitments for leased facilities. We intend to finance these purchases from existing cash or from cash flows from operations. The future contractual cash obligations related to the commitments are as follows:

Year ending December 31,	Facilities	Inventory	Total
2007	\$ 302,299	\$ 8,300,000	\$ 8,602,299
2008	197,238		197,238
2009	179,823		179,823
2010	147,749		147,749
2011	51,266		51,266
	<u>\$ 878,375</u>	<u>\$ 8,300,000</u>	<u>\$ 9,178,375</u>

### Inflation

We believe that inflation has not had a material effect on our operations or on our financial condition during the three most recent fiscal years.

### Foreign Currency Transactions

We invoice sales to certain European distributors in euros. Our reported results are therefore subject to fluctuations based upon changes in the exchange rates of that currency in relation to the United States dollar. In the year ended December 31, 2006, the loss from foreign currency translations amounted to approximately \$.3 million, whereas in the comparable 2005 period we reported losses from foreign currency translations of approximately \$.5 million. In the year ended December 31, 2006, we hedged between 3.0 and 4.0 million of our accounts receivable that were denominated in euros. The hedge resulted in a currency exchange loss of approximately \$.5 million for this period. We intend to continue to hedge some of our accounts receivable balances that are denominated in euros throughout 2007, and will continue to monitor our exposure to currency fluctuations. Instruments to hedge our risks may include foreign currency forward, swap, and option contracts. These instruments will be used to selectively manage risks, but there can be no assurances that we will be fully protected against material foreign currency fluctuations. We expect to continue to derive most of our revenue from regions where the transactions are negotiated, invoiced, and paid in US dollars. Fluctuations in the currency exchange rates in these other countries may therefore reduce the demand for our products by increasing the price of our products in the currency of countries in which the local currency has declined in value.

### Critical Accounting Policies

We have prepared our consolidated financial statements and related disclosures in conformity with accounting principles generally accepted in the United States of America. This has required us to make estimates, judgments, and assumptions that affected the amounts we reported. Note 1 of Notes to Consolidated Financial Statements contains the significant accounting policies that we used to prepare our consolidated financial statements.

We have identified several critical accounting policies that required us to make assumptions about matters that were uncertain at the time of our estimates. Had we used different estimates and assumptions, the amounts we recorded could have been significantly different. Additionally, if we had used different assumptions or different conditions existed, our financial condition or results of operations could have been materially different. The critical accounting policies that were affected by the estimates, assumptions, and judgments used in the preparation of our consolidated financial statements are listed below.

#### *Revenue Recognition*

We recognize revenue, consistent with SAB 104 and EITF 00-21, when 1) persuasive evidence of a final agreement exists, 2) delivery has occurred or services have been rendered, 3) the selling price is fixed or determinable, and 4) collectibility is reasonably assured. Our standard terms are FOB shipping point, and as such most of our revenue from system sales is primarily recognized at time of shipment if the shipment conforms to the terms and conditions of the purchase agreement. Exceptions to this policy occur only if a customer's purchase order indicates an alternative term or provides that the equipment sold would be subject to certain contingencies, such as formal acceptance. In these instances, revenues would be recognized only upon satisfying the conditions established by the customer in its purchase order to us. Revenue from sales-type leases of our FDM systems is recognized at the time of lessee acceptance, which follows installation. Revenue from sales-type leases of our Dimension systems is recognized at time of shipment, since either the customer or the reseller performs the installation. We recognize revenue from sales-type leases at the net present value of future lease payments. Revenue from operating leases is recognized ratably over the lease period. Revenue from maintenance contracts is recognized ratably over the term of the contract, usually one year. On certain sales that require a one-year warranty rather than our standard 90-day warranty, a percentage of the selling price that represents the fair value of the extended warranty is deferred and recognized ratably over the period of the extended warranty as an implied maintenance contract. This has had the effect of deferring, as of December 31, 2006, approximately \$2.3 million of revenue that will be recognized in future periods.

We assess collectibility as part of the revenue recognition process. We evaluate a number of factors to assess collectibility, including an evaluation of the creditworthiness of the customer, past payment history, and current economic conditions. If it is determined that collectibility cannot be reasonably assured, we would decline shipment, request a down payment, or defer recognition of revenue until ultimate collectibility is more determinable. We also record a provision for estimated product returns and allowances in the period in which the related revenue is recorded. This provision against current gross revenue is based principally on historical rates of sales returns, but also factors in changes in the customer base, geographic economic conditions, and changes in the financial conditions of our customers. If past trends were to change, we would potentially have to increase or decrease the amount of the provision for these returns. We have little history as to potential returns under our lease programs. We will monitor our lease sales in the future, and if necessary will record a provision for returns on leased systems. As of December 31, 2006, our allowance for returns was \$0.2 million compared with a \$0.1 million balance as of December 31, 2005.

#### *Allowance for Doubtful Accounts*

While we evaluate the collectibility of a sale as part of our revenue recognition process, we must also make judgments regarding the ultimate realization of our accounts receivable. A considerable amount of judgment is required in assessing the realization of these receivables, including the aging of the receivables and the creditworthiness of each customer. We may not be able to accurately and timely predict changes to a customer's financial condition. If a customer's financial condition should suddenly deteriorate, calling into question our ability to collect the receivable, our estimates of the realization of our receivables could be adversely affected. We might then have to record additional allowances for doubtful accounts, which could have an adverse effect on our results of operations in the period affected.

Our allowance for doubtful accounts is adjusted quarterly using two methods. First, our overall reserves are based on a percentage applied to certain aged receivable categories that are predominately based on historical bad debt write-off experience. Then, we make an additional evaluation of overdue customer accounts, for which we specifically reserve. In our evaluation we use a variety of factors, such as past payment history, the current financial condition of the customer, and current economic conditions. We also evaluate our overall concentration risk, which assesses the total amount owed by each customer, regardless of its current status.

Certain of our international distributors have carried large balances that have become overdue. Most of these distributors have continued to pay down their balances and are still considered performing. A default by one or more of these distributors could have a material effect, ranging from \$.2 million to \$1.0 million, on our reported operating results in the period affected. As of December 31, 2006 and 2005, our allowance for doubtful accounts amounted to \$1.3 and \$1.6 million, respectively. The decrease in the reserve was primarily due to the write-off of a \$.4 million receivable from a French distributor who filed for bankruptcy.

#### *Inventories*

Our inventories are recorded at the lower of cost or market, with cost determined on a first-in, first-out basis. We periodically assess this inventory for obsolescence and potential excess by reducing the difference between our cost and the estimated market value of the inventory based on assumptions about future demand and historical sales patterns. Our inventories consist of materials and products that are subject to technological obsolescence and competitive market conditions. If market conditions or future demand are less favorable than our current expectations, additional inventory write downs or reserves may be required, which could have an adverse effect on our reported results in the period the adjustments are made. Additionally, engineering or field change orders ( ECO and FCO , respectively) introduced by our engineering group could suddenly create extensive obsolete and/or excess inventory. Although our engineering group considers the estimated effect that an ECO or FCO would have on our inventories, a mandated ECO or FCO could have an immediate adverse affect on our reported financial condition if they required the use of different materials in either new production or our service inventory.

Some of our inventory is returned to us by our customers and refurbished. This refurbished inventory, once fully repaired and tested, is functionally equivalent to new production and is utilized to satisfy many of our requirements under our warranty and service contracts. Upon receipt of the returned material, this inventory is recorded at a discount from original cost, and further reduced by estimated future refurbishment expense. While we evaluate this service material in the same way as our stock inventory (i.e., we periodically test for obsolescence and excess), this inventory is subject to changing demand that may not be immediately apparent. Adjustments to this service inventory, following an obsolescence or excess review, could have an adverse effect on our reported financial condition in the period when the adjustments are made. We review the requirements for service inventory for discontinued products using the number of active maintenance contracts per product line as the key determinant for inventory levels and composition. A sudden decline in the number of customers renewing service agreements in a particular period could lead to an unanticipated write down of this service inventory for a particular product line.

#### *Income Taxes*

We comply with SFAS No. 109, Accounting for Income Taxes, which requires that deferred tax assets and liabilities be recognized using enacted tax rates for the effect of temporary differences between the book and tax bases of recorded assets and liabilities. SFAS 109 also requires a valuation allowance if it is more likely than not that a portion of the deferred tax asset will not be realized. We have determined that it is more likely than not that our future taxable income will be sufficient to realize our deferred tax assets.

Our provision for income taxes is based on our effective income tax rate. The effective rate is highly dependent upon a number of factors, including our total earnings, the geographic location of sales, the availability of tax credits, and the effectiveness of our tax planning strategies. We monitor the effects of these variables throughout the year and adjust our income tax rate accordingly. However, if our actual results differ from our estimates, we could be required to adjust our effective tax rate or record a valuation adjustment on our deferred tax assets. This could have an adverse effect on our financial condition and results of operations.

*Impairment of Long-Lived Assets*

The Company adheres to SFAS No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets* and periodically assesses the recoverability of the carrying amounts of long-lived assets, including intangible assets. A loss is recognized when expected undiscounted future cash flows are less than the carrying amount of the asset. The impairment loss is the difference by which the carrying amount of the asset exceeds its fair value. A change in the estimated future values of these assets could have an adverse effect on our financial condition and results of operations.

*Forward-looking Statements and Factors That May Affect Future Results of Operations*

All statements herein that are not historical facts or that include such words as *expect*, *anticipate*, *project*, *estimate* or *believe* or other similar words are forward-looking statements that we deem to be covered by and to qualify for the safe harbor protection covered by the Private Securities Litigation Reform Act of 1995 (the *1995 Act*). Investors and prospective investors in our Company should understand that several factors govern whether any forward-looking statement herein will be or can be achieved. Any one of these factors could cause actual results to differ materially from those projected herein.

These forward-looking statements include the expected increases in net sales of high-performance and 3D printing systems, services and consumables, and our ability to maintain our gross margins on these sales. The forward-looking statements include our assumptions about the size of the high-performance and 3D printing market, and our ability to penetrate, compete, and successfully sell our products in these markets. They include our plans and objectives to introduce new products, to control expenses, to improve the quality and reliability of our systems, to respond to new or existing competitive products, and to improve profitability. The forward-looking statements included herein are based on current expectations that involve a number of risks and uncertainties, some of which are described in Item 1A, *Risk Factors* above. These forward-looking statements are based on assumptions, among others, that we will be able to:

continue to introduce new high-performance and 3D printing systems and materials acceptable to the market, and to continue to improve our existing technology and software in our current product offerings;

successfully develop the 3D printing market with our Dimension BST, Dimension SST and Dimension Elite systems, and that the market will accept these systems;

maintain our revenues and gross margins on our present products and by our paid parts service;

control our operating expenses;

expand our manufacturing capabilities to meet the expected demand generated by Dimension BST, Dimension SST, Dimension Elite, Paid Parts, and our consumable products;

successfully and profitably distribute and service the Arcam systems;

successfully commercialize new materials, and that the market will accept these new materials; and

recruit, retain, and develop employees with the necessary skills to produce, create, commercialize, market, and sell our products.

Assumptions relating to the foregoing involve judgments with respect to, among other things, future economic, geo-political, competitive, market and technological conditions, and future business decisions, all of which are difficult or impossible to predict accurately and many of which are beyond our control. Although we believe that the assumptions underlying the forward-looking statements contained herein are reasonable, any of those assumptions could prove inaccurate, and therefore there is and can be no assurance that the results contemplated in any such forward-looking statement will be realized. The impact of actual experience and business developments may cause us to alter our marketing plans, our capital expenditure budgets, or our engineering, selling, manufacturing or other budgets, which may in turn affect our results of operations or the success of our new product development and introduction. We may not be able to alter our plans or budgets in a timely manner, resulting in reduced profitability or losses.

Due to the factors noted above and elsewhere in this Management's Discussion and Analysis of Financial Condition and Results of Operations, our future earnings and stock price may be subject to significant volatility, particularly on a quarterly basis. Additionally, we may not learn of revenue or earnings shortfalls until late in a fiscal quarter, since we frequently receive a significant number of orders very late in a quarter. This could result in an immediate and adverse effect on the trading price of our common stock. Past financial performance should not be considered a reliable indicator of future performance, and investors should not use historical trends to anticipate results or trends in future periods.

**Item 7A. Quantitative and Qualitative Disclosures About Market Risk.**

**Interest Rate Risk**

Our cash and cash equivalent investments are exclusively in short-term money market accounts, auction rate certificates, and sweep instruments with maturities of less than 90 days. These are subject to limited interest rate risk. A 10% change in interest rates would not have a material effect on our financial condition or results of operations. Our short- and long-term investments are invested in Auction Rate Certificates, municipal government bonds, and certificates of deposit that bear interest at rates of 3.0% to 7.0%. An immediate 10% change in interest rates would have no material effect on our financial condition or results of operations.

### **Foreign Currency Exchange Rate Risk**

We have not historically hedged sales from or expenses incurred by our European operations that are conducted in euros. A hypothetical 10% change in the exchange rates between the U.S. dollar and the euro could increase or decrease our earnings before taxes by less than \$0.3 million for the continued maintenance of our European facility. Throughout 2006 we hedged between 3.0 million and 4.0 million of our accounts receivable balances that were denominated in euros. A hypothetical 10% change in the exchange rates between the US dollar and the euro could increase or decrease earnings before taxes by between \$0.4 million and \$0.5 million.

### **Item 8. Financial Statements and Supplementary Data.**

The information that appears following Item 15 of this report and is incorporated herein by reference.

### **Item 9. Changes In and Disagreements With Accountants On Accounting and Financial Disclosure.**

We did not have any changes in or disagreements with our accountants on accounting and financial disclosure.

### **Item 9A. Controls and Procedures.**

*Disclosure Controls and Procedures.* Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) as of the end of the period covered by this report (the Evaluation Date). Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded as of the Evaluation Date that our disclosure controls and procedures were effective such that the information relating to us required to be disclosed in our Securities and Exchange Commission (SEC) reports (i) is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and (ii) is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

*Internal Control over Financial Reporting.* Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we are responsible for establishing and maintaining an adequate system of internal control over financial reporting (as defined in Rule 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934). Our management has conducted an assessment of our internal control over financial reporting based on the framework established by the committee of Sponsoring Organizations of the Treadway Commission in Internal Control - Integrated Framework. There have not been any changes in our internal control over financial reporting identified in connection with the assessment that occurred during the fourth quarter of 2006 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. Our management has prepared an annual report on internal control over financial reporting. Management's report, together with the related attestation report of Rothstein, Kass & Company, P.C., our independent registered public accounting firm, are included in this Annual Report on Form 10-K on pages F-1 and F-2 to F-4 of the consolidated financial statements.

### **Item 9B. Other Information.**

Not applicable.

**PART III**

**Item 10. Directors, Executive Officers and Corporate Governance.**

Incorporated herein by reference to our Definitive Proxy Statement with respect to our Annual Meeting of Stockholders scheduled to be held May 8, 2007.

**Item 11. Executive Compensation.**

Incorporated herein by reference to our Definitive Proxy Statement with respect to our Annual Meeting of Stockholders scheduled to be held May 8, 2007.

**Item 12. Security Ownership of Certain Beneficial Owners and Management, and Related Stockholder Matters.**

Incorporated herein by reference to our Definitive Proxy Statement with respect to our Annual Meeting of Stockholders scheduled to be held May 8, 2007.

**Item 13. Certain Relationships and Related Transactions, and Directors Independence.**

Incorporated herein by reference to our Definitive Proxy Statement with respect to our Annual Meeting of Stockholders scheduled to be held May 8, 2007.

**Item 14. Principal Accountant Fees and Services.**

Incorporated herein by reference to our Definitive Proxy Statement with respect to our Annual Meeting of Stockholders scheduled to be held May 8, 2007.

**PART IV**

**Item 15. Exhibits, Financial Statement Schedules and Reports on Form 8-K.**

(a) Documents

1. Consolidated Financial Statements

Management's Responsibility for Financial Reporting	F-1
Management's Report on Internal Controls Over Financial Reporting	F-1
Reports of Independent Registered Public Accounting Firm	F-2 to F-4
Consolidated Balance Sheets December 31, 2006 and 2005	F-5
Consolidated Statements of Operations Years Ended December 31, 2006, 2005 and 2004	F-6
Consolidated Statements of Changes in Stockholders' Equity and Comprehensive Income Years Ended December 31, 2006, 2005 and 2004	F-7
Consolidated Statements of Cash Flows Years Ended December 31, 2006, 2005 and 2004	F-8 to F-9
Notes to Consolidated Financial Statements	F-10 to F-28

2. Consolidated Financial Statement Schedule --

Schedule II-- Valuation and Qualifying Accounts and Reserves	F-29
--	------

Notes

All other schedules called for under Regulation S-X are not submitted because they are not applicable or not required, or because the required information is included in the financial statements or notes thereto.

Separate financial statements of the Registrant have been omitted because the Registrant is primarily an operating company. All subsidiaries included in the consolidated financial statements are majority owned, and none of the subsidiaries have indebtedness that is not guaranteed by the Registrant.



**STRATASYS, INC. AND SUBSIDIARIES**

CONSOLIDATED FINANCIAL STATEMENTS  
AND  
REPORTS OF INDEPENDENT REGISTERED  
PUBLIC ACCOUNTING FIRM

DECEMBER 31, 2006 AND 2005

STRATASYS, INC. AND SUBSIDIARIES

CONTENTS

---

<b><u>Management's Responsibility for Financial Reporting</u></b>	F-1
<b><u>Management's Report on Internal Controls over Financial Reporting</u></b>	F-1
<b><u>Reports of Independent Registered Public Accounting Firm</u></b>	F-2-F-4
<b>Consolidated Financial Statements</b>	
<u>Balance Sheets</u>	F-5
<u>Statements of Operations</u>	F-6
<u>Statements of Changes in Stockholders' Equity and Comprehensive Income</u>	F-7
<u>Statements of Cash Flows</u>	F-8-F-9
<u>Notes to Financial Statements</u>	F-10-F-28
<b><u>Schedule II - Valuation and Qualifying Accounts and Reserves</u></b>	F-29

## MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

Management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting (as such term is defined in Rule 13a-15(f) under the Securities Exchange Act of 1934). The Company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with accounting principles generally accepted in the United States, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Internal control over financial reporting is designed to provide reasonable assurance to the Company's management and board of directors regarding the preparation of reliable financial statements for external purposes in accordance with accounting principles generally accepted in the United States. Internal control over financial reporting includes self-monitoring mechanisms and actions taken to correct deficiencies as they are identified. Because of the inherent limitations in any internal control, no matter how well designed, misstatements may occur and not be prevented or detected. Accordingly, even effective internal control over financial reporting can provide only reasonable assurance with respect to financial statement preparation. Further, the evaluation of the effectiveness of internal control over financial reporting was made as of a specific date, and continued effectiveness in future periods is subject to the risks that controls may become inadequate because of changes in conditions or that the degree of compliance with the policies and procedures may decline.

## MANAGEMENT'S REPORT ON INTERNAL CONTROLS OVER FINANCIAL REPORTING

Management conducted an evaluation of the effectiveness of the Company's system of internal control over financial reporting as of December 31, 2006 based on the framework set forth in "Internal Control - Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on its evaluation, management concluded that, as of December 31, 2006, the Company's internal control over financial reporting is effective based on the specified criteria.

Management's assessment of the effectiveness of the Company's internal control over financial reporting has been audited by the Company's independent registered public accounting firm, Rothstein, Kass & Company, P.C., as stated in their report at pages F-3 and F-4 herein.

/s/ S. Scott Crump

---

S. Scott Crump  
Chief Executive Officer

/s/ Robert F. Gallagher

---

Robert F. Gallagher  
Chief Financial Officer

Date: March 14, 2007

F-1

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Stockholders of  
Stratasys, Inc.

We have audited the accompanying consolidated balance sheets of Stratasys, Inc. and Subsidiaries (collectively, the Company ) as of December 31, 2006 and 2005, and the related consolidated statements of operations, changes in stockholders' equity and comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2006. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Stratasys, Inc. and Subsidiaries as of December 31, 2006 and 2005, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2006, in conformity with accounting principles generally accepted in the United States of America.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission ( COSO ), and our report dated January 31, 2007 expressed an unqualified opinion on management's assessment of internal control over financial reporting and an unqualified opinion on the effectiveness of internal control over financial reporting.

In connection with our audits of the financial statements referred to above, we audited the financial schedule listed under Schedule II - Valuation and Qualifying Accounts and Reserves. In our opinion, this financial schedule, when considered in relation to the financial statements taken as a whole, presents fairly, in all material respects, the information stated therein.

/s/ Rothstein, Kass & Company, P.C.

Roseland, New Jersey  
January 31, 2007

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Stockholders of  
Stratasys, Inc.

We have audited management's assessment, included in the accompanying Management's Report on Internal Control Over Financial Reporting, under Item 9A, that Stratasys, Inc. and Subsidiaries (collectively, the Company) maintained effective internal control over financial reporting as of December 31, 2006, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit the preparation of financial statements in accordance with accounting principles generally accepted in the United States, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that Stratasys, Inc. and Subsidiaries maintained effective internal control over financial reporting as of December 31, 2006, is fairly stated, in all material respects, based on the COSO criteria. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2006, based on the COSO criteria.

F-3

Edgar Filing: STRATASYS INC - Form 10-K

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of the Company as of December 31, 2006 and 2005, and the related consolidated statements of operations, changes in stockholders' equity and cash flows for each of the years in the three-year period ended December 31, 2006 and our report dated January 31, 2007 expressed an unqualified opinion.

/s/ Rothstein, Kass & Company, P.C.

Roseland, New Jersey  
January 31, 2007

F-4

## STRATASYS, INC. AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

December 31,	2006	2005
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	\$ 12,509,861	\$ 10,105,199
Short-term investments	21,367,316	20,000,000
Accounts receivable, less allowance for returns and doubtful accounts of \$1,265,837 and \$1,584,149 in 2006 and 2005, respectively	25,035,665	20,019,177
Inventories	9,925,217	10,887,198
Net investment in sales-type leases	2,858,054	2,036,386
Prepaid expenses	3,368,586	2,289,173
Deferred income taxes	459,000	597,000
<b>Total current assets</b>	<b>75,523,699</b>	<b>65,934,133</b>
<b>Property and equipment, net</b>	<b>20,412,719</b>	<b>17,294,575</b>
<b>Other assets</b>		
Intangible assets, net	4,868,923	4,380,193
Net investment in sales-type leases	3,271,015	3,143,157
Deferred income taxes	915,000	392,000
Long-term investments	10,747,689	11,297,550
Other	2,265,200	2,237,985
	22,067,827	21,450,885
<b>Total assets</b>	<b>\$ 118,004,245</b>	<b>\$ 104,679,593</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
<b>Current liabilities</b>		
Accounts payable and other current liabilities	\$ 10,335,607	\$ 9,545,265
Unearned revenues	9,876,719	8,865,253
<b>Total current liabilities</b>	<b>20,212,326</b>	<b>18,410,518</b>
<b>Commitments and contingencies</b>		
<b>Stockholders equity</b>		
Common stock, \$.01 par value, authorized 15,000,000 shares; issued 12,444,880 shares and 12,287,205 shares in 2006 and 2005, respectively	124,449	122,872
Capital in excess of par value	75,726,716	72,465,952
Retained earnings	41,960,124	30,795,945
Accumulated other comprehensive loss	(116,995)	(324,599)
Less cost of treasury stock, 2,300,029 and 2,171,529 shares in 2006 and 2005, respectively	(19,902,375)	(16,791,095)
<b>Total stockholders equity</b>	<b>97,791,919</b>	<b>86,269,075</b>
<b>Total liabilities and stockholders equity</b>	<b>\$ 118,004,245</b>	<b>\$ 104,679,593</b>

See accompanying notes to consolidated financial statements.

## STRATASYS, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF OPERATIONS

Years Ended December 31,	2006	2005	2004
<b>Net sales</b>			
Product	\$ 83,449,388	\$ 66,178,670	\$ 56,832,959
Services	20,359,463	16,665,634	13,495,546
	103,808,851	82,844,304	70,328,505
<b>Cost of sales</b>			
Product	41,953,162	30,125,996	24,110,537
Services	10,414,305	8,963,516	7,149,132
	52,367,467	39,089,512	31,259,669
<b>Gross profit</b>	51,441,384	43,754,792	39,068,836
<b>Operating expenses</b>			
Research and development	6,699,373	6,353,877	5,640,216
Selling, general and administrative	29,105,342	23,243,455	20,431,115
	35,804,715	29,597,332	26,071,331
<b>Operating income</b>	15,636,669	14,157,460	12,997,505
<b>Other income (expense)</b>			
Interest income	1,648,035	1,616,851	726,558
Foreign currency transaction losses, net	(307,314)	(484,352)	(26,102)
Other	(13,211)	(7,062)	149,034
	1,327,510	1,125,437	849,490
<b>Income before income taxes</b>	16,964,179	15,282,897	13,846,995
<b>Income taxes</b>	5,800,000	4,680,000	4,717,849
<b>Net income</b>	\$ 11,164,179	\$ 10,602,897	\$ 9,129,146
<b>Net income per common share</b>			
Basic	\$ 1.10	\$ 1.01	\$ 0.88
Diluted	\$ 1.08	\$ 0.99	\$ 0.85
<b>Weighted average common shares outstanding</b>			
Basic	10,120,006	10,527,807	10,350,043
Diluted	10,361,580	10,744,583	10,725,901

See accompanying notes to consolidated financial statements.



## STRATASYS, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY AND COMPREHENSIVE INCOME

Years Ended December 31, 2006, 2005, and 2004

	Common Stock		Capital in Excess of Par Value	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Total Stockholders Equity	Comprehensive Income
	Shares	Amount						
<b>Balances, January 1, 2004</b>	12,028,320	\$ 120,283	\$ 69,924,093	\$ 11,063,902	\$ (41,274)	\$ (7,170,795)	\$ 73,896,209	
<b>Exercise of stock options and warrants, net of issuance expenses</b>	183,515	1,835	754,415				756,250	
<b>Income tax reductions relating to exercise of stock options</b>			1,083,592				1,083,592	
<b>Purchase of 1,170 shares of treasury stock</b>						(25,346)	(25,346)	
<b>Net income</b>				9,129,146			9,129,146	\$ 9,129,146
<b>Other comprehensive income, foreign currency translation adjustment</b>					47,184		47,184	47,184
<b>Total comprehensive income</b>								\$ 9,176,330
<b>Balances, December 31, 2004</b>	12,211,835	122,118	71,762,100	20,193,048	5,910	(7,196,141)	84,887,035	
<b>Exercise of stock options, net of issuance expenses</b>	75,370	754	265,453				266,207	
<b>Income tax reductions relating to exercise of stock options</b>			438,399				438,399	
<b>Purchase of 401,503 shares of treasury stock</b>						(9,594,954)	(9,594,954)	
<b>Net income</b>				10,602,897			10,602,897	\$ 10,602,897
<b>Other comprehensive loss, foreign currency translation adjustment</b>					(330,509)		(330,509)	(330,509)
<b>Total comprehensive income</b>								\$ 10,272,388
<b>Balances, December 31, 2005</b>	12,287,205	122,872	72,465,952	30,795,945	(324,599)	(16,791,095)	86,269,075	

Edgar Filing: STRATASYS INC - Form 10-K

<b>Exercise of stock options, net of issuance expenses</b>	157,675	1,577	1,405,597				1,407,174	
<b>Income tax reductions relating to exercise of stock options</b>			589,611				589,611	
<b>Purchase of 128,500 shares of treasury stock</b>					(3,111,280)		(3,111,280)	
<b>Stock based compensation</b>			1,265,556				1,265,556	
<b>Net income</b>				11,164,179			11,164,179	\$ 11,164,179
<b>Other comprehensive income, foreign currency translation adjustment</b>					207,604		207,604	207,604
<b>Total comprehensive income</b>								\$ 11,371,783
<b>Balances, December 31, 2006</b>	12,444,880	\$ 124,449	\$ 75,726,716	\$ 41,960,124	\$ (116,995)	\$ (19,902,375)	\$ 97,791,919	

See accompanying notes to consolidated financial statements.

## STRATASYS, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended December 31,	2006	2005	2004
<b>Cash flows from operating activities</b>			
Net income	\$ 11,164,179	\$ 10,602,897	\$ 9,129,146
Adjustments to reconcile net income to net cash provided by operating activities:			
Deferred income taxes	204,611	258,399	2,544,592
Depreciation	2,783,089	2,274,551	1,876,608
Amortization	1,049,145	785,239	810,472
Stock based compensation	1,265,556		
Loss on disposal of property and equipment	55,860	43,081	227,473
Loss on write-off of intangible assets		45,847	27,626
Increase (decrease) in cash attributable to changes in operating assets and liabilities:			
Accounts receivable, net	(4,859,210)	(5,396,948)	591,495
Inventories	1,013,897	(3,426,039)	797,496
Net investment in sales-type leases	(949,526)	(1,161,214)	(2,731,755)
Prepaid expenses	(1,068,264)	(546,975)	1,153,711
Other assets	(166,337)	269,495	61,464
Accounts payable and other current liabilities	740,037	2,960,595	833,539
Unearned revenues	1,162,943	1,415,841	2,379,343
<b>Net cash provided by operating activities</b>	<b>12,395,980</b>	<b>8,124,769</b>	<b>17,701,210</b>
<b>Cash flows from investing activities</b>			
Proceeds from sale of investments	6,820,000	38,120,000	8,285,000
Purchase for investments	(7,637,455)	(30,577,550)	(23,655,000)
Acquisition of property and equipment	(6,063,741)	(9,756,217)	(7,060,076)
Acquisition of intangible and other assets	(1,537,875)	(4,059,698)	(893,086)
<b>Net cash used in investing activities</b>	<b>(8,419,071)</b>	<b>(6,273,465)</b>	<b>(23,323,162)</b>
<b>Cash flows from financing activities</b>			
Proceeds from exercise of stock options and warrants	1,407,174	266,207	756,250
Purchases of treasury stock	(3,111,280)	(9,594,954)	(25,346)
<b>Net cash provided by (used in) financing activities</b>	<b>(1,704,106)</b>	<b>(9,328,747)</b>	<b>730,904</b>
<b>Effect of exchange rate changes on cash</b>	<b>131,859</b>	<b>(147,203)</b>	<b>(28,448)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>2,404,662</b>	<b>(7,624,646)</b>	<b>(4,919,496)</b>
<b>Cash and cash equivalents, beginning of year</b>	<b>10,105,199</b>	<b>17,729,845</b>	<b>22,649,341</b>
<b>Cash and cash equivalents, end of year</b>	<b>\$ 12,509,861</b>	<b>\$ 10,105,199</b>	<b>\$ 17,729,845</b>

See accompanying notes to consolidated financial statements.

## STRATASYS, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)

Years Ended December 31,	2006	2005	2004
<b>Supplemental disclosures of cash flow information</b> , cash paid during the year for:			
Income taxes	\$ 5,283,313	\$ 2,754,721	\$ 1,491,617
<b>Supplemental schedule of noncash investing activities</b> , inventory transferred from machinery and equipment	\$ 135,446	\$ 148,901	\$ 236,690

*See accompanying notes to consolidated financial statements.*

**STRATASYS, INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

---

**1. Nature of operations and summary of significant accounting policies**

*Nature of Operations*

Stratasys, Inc. and Subsidiaries (collectively, the Company) develops, manufactures, distributes and markets a family of rapid prototyping systems (RPS) and devices that permit engineers and designers to create physical models and prototypes, made of various materials, utilizing three dimensional Computer Aided Design (3D CAD) files at a CAD workstation. The Company sells these devices and the related consumable materials and maintenance worldwide. In addition, the Company offers both existing and potential customers the ability to purchase prototypes and parts that we make for them from CAD files that they provide to us.

*Principles of Consolidation*

The accompanying consolidated financial statements include the accounts of Stratasys, Inc. and its wholly and majority owned subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation.

*Fair Value of Financial Instruments*

The fair value of the Company's assets and liabilities, which qualify as financial instruments under Statement of Financial Accounting Standards (SFAS) No. 107, Disclosures About Fair Value of Financial Instruments, approximate the carrying amounts presented in the consolidated balance sheets.

*Cash and Cash Equivalents*

The Company considers all highly-liquid debt instruments purchased with maturities of three months or less to be cash equivalents. At December 31, 2006 cash equivalents consisted of money market accounts and tax-free government bonds aggregating approximately \$11,156,000. At December 31, 2005 cash equivalents consisted of money market accounts, certificates of deposit, and tax-free government bonds aggregating approximately \$8,757,000. As of December 31, 2006 and 2005, and at various times during those years, balances of cash at financial institutions exceeded the federally insured limit. The Company has not experienced any losses in such accounts and believes it is not subject to any significant credit risk on cash and cash equivalents.

*Short-term and Long-term Investments*

Short-term and long-term investments consist of Auction Rate Certificates (ARC), tax-free government bonds, certificates of deposit, and municipal notes, with maturities ranging from January 2007 through October 2025 at December 31, 2006 and from January 2006 through September 2008 at December 31, 2005.

*Accounts Receivable and Allowance for Doubtful Accounts*

The Company carries its accounts receivable at cost less an allowance for returns and doubtful accounts. On a periodic basis, the Company evaluates its accounts receivable and establishes an allowance for doubtful accounts based on a history of past write-offs and collections and current credit conditions. Accounts are written-off against the reserve when management deems the accounts are no longer collectible.

*Inventories*

Inventories are stated on the first-in, first-out method, at the lower of cost or market. Inventory costs consist of material, direct labor and overhead. We periodically assess inventory for obsolescence and excess by reducing the difference between our cost and the estimate market value based on assumption about future demand and historical sales patterns.

**STRATASYS, INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

---

**1. Nature of operations and summary of significant accounting policies (continued)**

*Inventories (continued)*

The Company complies with the provisions of SFAS No. 151, Inventory Costs—an amendment of ARB No. 43, Chapter 4, which clarifies the accounting for abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage), which requires that those items be recognized as current-period charges regardless of whether they meet the criterion of so abnormal. In addition, SFAS No. 151 requires that allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. Management of the Company does not believe the effects of SFAS No. 151 have a material effect on the consolidated financial statements, as the Company has not incurred any inventory costs that meet the definition of so abnormal.

*Impairment of Long-Lived Assets*

The Company adheres to SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets and periodically assesses the recoverability of the carrying amounts of long-lived assets, including intangible assets. A loss is recognized when expected undiscounted future cash flows are less than the carrying amount of the asset. The impairment loss is the difference by which the carrying amount of the asset exceeds its fair value.

*Property and Equipment*

Property and equipment is stated at cost less accumulated depreciation and amortization. Depreciation and amortization are computed using the straight-line method over the estimated useful lives of the assets ranging from 2 to 30 years. Maintenance and repairs are charged to operations, while betterments and improvements are capitalized.

*Intangible Assets*

Intangible assets are capitalized and amortized over their estimated useful or economic lives using the straight-line method in conformity with SFAS No. 142, Goodwill and Other Intangible Assets as follows:

RPS technology	11 years
Capitalized software development costs	3 years
Patents	10 years
Trademarks	5 years

The costs of software development, including significant product enhancements, incurred subsequent to establishing technological feasibility have been capitalized in accordance with SFAS No. 86, Accounting for the Costs of Computer Software to be Sold, Leased or Otherwise Marketed. Costs incurred prior to establishment of technological feasibility are charged to research and development expense.

**STRATASYS, INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

---

**1. Nature of operations and summary of significant accounting policies (continued)**

*Product Warranties*

The Company services and supports customers by providing warranties for its products. The standard warranty is three months, however, educational and international customers are granted a 12-month warranty. In all cases, three months of expected warranty costs will be accrued in the same period as the product revenues. These expected warranty costs are based on historical costs of supporting the Company's products. When the warranty period exceeds the standard three-month warranty period, an accrual of expected costs for the three-month standard warranty period is made and the portion of revenue applicable to the remaining nine months of extended warranty coverage will be deferred. The amount deferred is based on the fair market value of a purchased maintenance agreement for the same product and term of coverage. The expenses of maintaining the products under the extended warranty periods are treated as period costs, as they are expected to be incurred evenly throughout the same period and reflect a proper matching of revenue and expenses.

*Unearned Revenues*

The Company services and supports customers by providing warranties and selling maintenance agreements for its products. Unearned revenues comprise purchased maintenance agreements, covering future periods, and deferred implied maintenance, as discussed under Product Warranties above. Implied maintenance is recognized as earned maintenance revenue in equal installments over the extended nine-month warranty period (months 4 through 12). The purchased maintenance is deferred in whole and amortized over the period of coverage ranging from one to two years.

*Revenue Recognition*

The Company derives revenue from sales of rapid prototyping ( RP ) systems, consumables, and services. The Company recognizes revenue when (1) persuasive evidence of a final agreement exists, (2) delivery has occurred or services have been rendered, (3) the selling price is fixed or determinable, and (4) collectibility is reasonably assured. The Company's standard terms are FOB shipping point, and as such most of the revenue from the sale of RP machines and consumables is recognized when shipped. Exceptions to this policy occur only if a customer's purchase order indicates an alternative term or provides that the equipment sold would be subject to certain contingencies, such as formal acceptance. In these instances, revenues would be recognized only upon satisfying the conditions established by the customer as contained in its purchase order to the Company. Revenue from sales-type leases for the Company's FDM systems is recognized at the time of lessee acceptance, which follows installation. Revenue from sales-type leases for the Company's Dimension systems is recognized at the time of shipment, since either the customer or the reseller performs the installation. The Company recognizes revenue from sales-type leases at the net present value of future lease payments. Revenue from operating leases is recognized ratably over the lease period.

Service revenue is derived from sales of maintenance contracts, installation services, and training. Service revenue from maintenance contracts is recognized ratably over the term of the contract, typically one to two years. On certain sales that require a one-year warranty, rather than the standard 90-day warranty, the extended warranty is treated for revenue recognition purposes as a maintenance agreement. The fair value of this maintenance agreement is deferred and recognized ratably over the period of the extended warranty as an implied maintenance contract. Installation service revenues are recognized upon completion of the installation. Training revenues are recognized upon completion of the training.

## STRATASYS, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

---

**1. Nature of operations and summary of significant accounting policies (continued)***Revenue Recognition (continued)*

In accordance with Emerging Issues Task Force ( EITF ) No. 00-21, Revenue Arrangements with Multiple Deliverables, when two or more product offerings are contained in a single arrangement, revenue is allocated between the elements based on their relative fair value, provided that each element meets the criteria for treatment as a separate unit of accounting. An item is considered a separate unit of accounting if it has value to the customer on a stand-alone basis and there is objective and reliable evidence of the fair value of the undelivered items. Fair value is generally determined based upon the price charged when the element is sold separately. In the absence of fair value for a delivered element, revenue is allocated first to the fair value of the undelivered elements and then the residual revenue is allocated to the delivered elements. In the absence of fair value for an undelivered element, the arrangement is accounted for as a single unit of accounting, resulting in a delay of revenue recognition for the delivered elements until all undelivered elements have been fulfilled.

Revenues from training and installation are unbundled and are recognized after the services have been performed. Both of these services are optional to the customer. The majority of the Company's products are sold through distribution channels, with training and installation services offered by the resellers or distributors. For the Dimension product neither installation nor training is offered. Consistent with the SEC's Staff Accounting Bulletin ( SAB ) No. 104, Revision of Topic 13: Revenue Recognition in Financial Statements, the equipment the Company manufactures and sells is subject to factory testing that should replicate the conditions under which the customers intend to use the equipment. All of the systems are sold subject to published specifications, and all systems sales involve standard models.

The Company assesses collectability as part of the revenue recognition process. The Company also evaluates a number of factors to assess collectability, including an evaluation of the creditworthiness of the customer, past payment history, and current economic conditions. If it is determined that collectability cannot be reasonably assured, the Company will decline shipment, request a down payment, or defer recognition of revenue until ultimate collectability is more determinable.

The Company also records a provision for estimated product returns and allowances in the period in which the related revenue is recorded. This provision against current gross revenue is based principally on historical rates of sales returns, but also factors in changes in the customer base, geographic economic conditions, and changes in the financial conditions of the Company's customers. If past trends were to change, the Company would potentially have to increase or decrease the amount of the provision for these returns. The Company has a limited history as to potential returns under the lease programs. The Company has continued to monitor its lease sales, and if necessary will record a provision for returns on leased systems. As of December 31, 2006, the allowance for returns was \$168,644 as compared with \$100,850 as of December 31, 2005.

*Derivative Financial Instruments*

The Company uses derivatives primarily to hedge its exposure to changes in foreign currency exchange rates between the US dollar and the euro. The Company is exposed to fluctuations in foreign currency cash flows related primarily to third party purchases. Forward contracts of generally one-month duration are used to hedge some of these risks and any ineffectiveness is recognized in earnings in the period deemed ineffective. At December 31, 2006 and 2005, the Company had forward contracts (in euros) of 3.5 million and 4 million, respectively.



**STRATASYS, INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

---

**1. Nature of operations and summary of significant accounting policies (continued)**

*Advertising*

Advertising costs are charged to operations as incurred and were approximately \$2,740,000, \$3,396,000, and \$1,675,000, for 2006, 2005 and 2004, respectively.

*Research and Development Costs*

The Company complies with SFAS No. 2, Accounting for Research and Development Costs. Expenditures for research, development and engineering of products and manufacturing processes are expensed as incurred.

*Income Taxes*

The Company complies with SFAS No. 109, Accounting for Income Taxes, which requires an asset and liability approach to financial reporting of income taxes. Deferred income tax assets and liabilities are computed for differences between the financial statement and tax bases of assets and liabilities that will result in taxable or deductible amounts in the future, based on enacted tax laws and rates applicable to the periods in which the differences are expected to affect taxable income. Valuation allowances are established, when necessary, to reduce the deferred income tax assets to the amount expected to be realized.

*Earnings Per Share*

The Company complies with SFAS No. 128, Earnings Per Share. SFAS No. 128 requires dual presentation of basic and diluted income per common share for all periods presented. Basic income per common share excludes dilution and is computed by dividing income available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted income per common share reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then share in the income of the Company. The difference between the number of common shares used to compute basic income per share and diluted income per common share relates to additional common shares to be issued upon the assumed exercise of stock options and warrants, net of common shares hypothetically repurchased at the average market price with the proceeds of exercise. The additional common shares amounted to 241,574, 216,776, and 375,858 in 2006, 2005, and 2004, respectively.

*Stock-Based Compensation*

In December 2004, the Financial Accounting Standards Board ( FASB ) issued SFAS No. 123(R), Accounting for Stock-Based Compensation (Revised). SFAS No. 123(R) supersedes APB No. 25 and its related implementation guidance. SFAS No. 123(R) establishes standards for the accounting for transactions in which an entity exchanges its equity instruments for goods or services. It also addresses transactions in which an entity incurs liabilities in exchange for goods or services that are based on the fair value of the entity's equity instruments or that may be settled by the issuance of those equity instruments. SFAS No. 123(R) focuses primarily on accounting for transactions in which an entity obtains employee services in share-based payment transactions. SFAS No. 123(R) requires a public entity to measure the cost of employee services received in exchange for an award of equity instruments based on the grant-date fair value of the award (with limited exceptions). That cost will be recognized over the period during which an employee is required to provide service in exchange for the award the requisite service period (usually the vesting period). No compensation costs are recognized for equity instruments for which employees do not render the requisite service. The grant-date fair value of employee share options and similar instruments will be estimated using option-pricing models adjusted for the unique characteristics of those instruments (unless observable market prices for the same or similar instruments are available).

## STRATASYS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**1. Nature of operations and summary of significant accounting policies (continued)***Stock-Based Compensation (continued)*

If an equity award is modified after the grant date, incremental compensation cost will be recognized in an amount equal to the excess of the fair value of the modified award over the fair value of the original award immediately before the modification. The Company adopted SFAS No. 123(R), effective January 1, 2006. Based on stock options that vested during 2006, the Company recorded approximately \$1.3 million in additional compensation expense for the year ended December 31, 2006, under SFAS No. 123(R).

Prior to January 1, 2006 the Company followed SFAS No. 123, Accounting for Stock-Based Compensation. The provisions of SFAS No. 123 allowed companies to either expense the estimated fair value of stock options or to continue to follow the intrinsic value method set forth in APB Opinion 25, Accounting for Stock Issued to Employees ( APB 25 ), but disclose the pro forma effect on net income (loss) had the fair value of the options been expensed.

Had compensation cost for the Company's five stock option plans been determined based on the fair value at the grant or issue date prior to January 1, 2006 and consistent with the provisions of SFAS No. 123(R), the Company's net income and income per share would have been reduced to the pro forma amounts indicated below:

	2005	2004
	<u>          </u>	<u>          </u>
Net income, as reported	\$ 10,602,897	\$ 9,129,146
Deduct: Total stock-based compensation expense determined under the fair value method for all awards, net of related tax effect	<u>(6,858,000)</u>	<u>(2,526,000)</u>
Net income, pro forma	<u>\$ 3,744,897</u>	<u>\$ 6,603,146</u>
<b>Income per share:</b>		
Basic income per share - as reported	<u>\$ 1.01</u>	<u>\$ 0.88</u>
Diluted income per share - as reported	<u>\$ 0.99</u>	<u>\$ 0.85</u>
Basic income per share - pro forma	<u>\$ 0.36</u>	<u>\$ 0.64</u>
Diluted income per share - pro forma	<u>\$ 0.35</u>	<u>\$ 0.62</u>

F-15

**STRATASYS, INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

---

**1. Nature of operations and summary of significant accounting policies (continued)**

*Use of Estimates*

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

*Foreign Currency Translation*

The Company complies with SFAS No. 52, Foreign Currency Translation, which states that for foreign subsidiaries whose functional currency is the local foreign currency, assets and liabilities are translated using the published exchange rate in effect at the balance sheet date. Results of operations are translated using an approximated weighted average exchange rate for the year. Resulting translation adjustments are recorded as a component of accumulated other comprehensive income (loss).

*Comprehensive Income*

The Company complies with SFAS No. 130, Reporting Comprehensive Income. SFAS No. 130 establishes rules for the reporting and display of comprehensive income (loss) and its components. SFAS No. 130 requires the Company's change in the foreign currency translation adjustments to be included in other comprehensive income (loss).

*Recently Issued Accounting Pronouncements*

In May 2005, the FASB issued SFAS No. 154, Accounting Changes and Error Correction Replacement of APB Opinion No. 20 and FASB Statement No. 3 (SFAS No. 154). SFAS No. 154 replaces APB Opinion No. 20, Accounting Changes (Opinion 20), and FASB Statement No. 3, Reporting Accounting Changes in Interim Financial Statements, and changes the requirements for the accounting for and reporting of a change in accounting principle. Opinion 20 previously required that most voluntary changes in accounting principle be recognized by including in net income of the period of the change the cumulative effect of changing to the new accounting principle. SFAS No. 154 requires retrospective application to prior periods' financial statements of changes in accounting principle. SFAS No. 154 defines retrospective application as the application of a different accounting principle to prior accounting periods as if that principle had always been used. SFAS No. 154 also requires that a change in depreciation, amortization, or depletion method for long-lived, non-financial assets be accounted for as a change in accounting estimate affected by a change in accounting principle. The adoption of SFAS No. 154 had no impact on the consolidated financial statements.

In June 2006, the FASB issued FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes-an Interpretation of FASB Statement No. 109 (FIN No. 48). FIN No. 48 clarifies what criteria must be met prior to recognition of the financial statement benefit of a position taken in a tax return. FIN No. 48 will require companies to include additional qualitative and quantitative disclosures within their financial statements. The disclosures will include potential tax benefits from positions taken for tax return purposes that have not been recognized for financial reporting purposes and a tabular presentation of significant changes during each period. The disclosures will also include a discussion of the nature of uncertainties, factors which could cause a change, and an estimated range of reasonably possible changes in tax uncertainties.

## STRATASYS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**1. Nature of operations and summary of significant accounting policies (continued)***Recently Issued Accounting Pronouncements (continued)*

FIN No. 48 will also require a company to recognize a financial statement benefit for a position taken for tax return purposes when it will be more-likely-than-not that the position will be sustained. FIN No. 48 will be effective for fiscal years beginning after December 15, 2006. The adoption of FIN No. 48 is not expected to have a material impact on the company's financial statements.

*Reclassifications*

The 2005 and 2004 income statements have been restated to reflect customer service costs as part of the cost of sales instead of as operating expenses. These reclassifications had no effect on operating or net income or net income per basic and diluted common share.

**2. Inventories**

Inventories consist of the following at December 31:

	<u>2006</u>	<u>2005</u>
Finished goods	\$ 5,022,552	\$ 4,268,544
Raw materials	4,902,665	6,618,654
	<u>\$ 9,925,217</u>	<u>\$ 10,887,198</u>

**3. Net investment in sales-type leases**

The Company leases certain of its systems under agreements accounted for as sales-type leases. Included in revenues for the years ended December 31, 2006, 2005 and 2004 are approximately \$1,543,000, \$1,546,000 and \$2,115,000, respectively, of revenues related to sales-type leases. These non-cancelable leases expire over the next one to four years.

The following lists the components of the net investment in sales-type leases as of December 31, 2006 and 2005:

	<u>2006</u>	<u>2005</u>
Net minimum lease payments receivable	\$ 6,559,165	\$ 5,540,157
Less unearned interest income	(430,096)	(360,614)
Net investment in sales-type leases	<u>\$ 6,129,069</u>	<u>\$ 5,179,543</u>
Sales-type leases consist of:		
Net investment in sales-type leases - short term	\$ 2,858,054	\$ 2,036,386
Net investment in sales-type leases - long term	3,271,015	3,143,157
Net investment in sales-type leases, as above	<u>\$ 6,129,069</u>	<u>\$ 5,179,543</u>

## STRATASYS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**3. Net investment in sales-type leases (continued)**

Future minimum lease payments due from customers under sales-type leases as of December 31, 2006 are as follows:

**Year ending December 31,**

2007	\$ 2,983,927
2008	2,049,523
2009	1,181,226
2010	344,489
	<u>6,559,165</u>

The interest income for sales-type leases amounted to approximately \$251,000, \$152,000, and \$56,000 for the years ended December 31, 2006, 2005 and 2004, respectively.

**4. Property and equipment**

Property and equipment consists of the following at December 31:

	<u>2006</u>	<u>2005</u>
Machinery and equipment	\$ 15,962,275	\$ 12,734,234
Building and improvements	7,634,207	6,582,651
Land and improvements	2,989,069	2,989,069
Computer equipment and software	6,849,491	5,581,026
Office equipment	1,542,640	1,238,521
Leasehold improvements	2,047,873	2,034,239
	<u>37,025,555</u>	<u>31,159,740</u>
Accumulated depreciation and amortization	16,612,836	13,865,165
	<u>\$ 20,412,719</u>	<u>\$ 17,294,575</u>

F-18

## STRATASYS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 5. Intangible assets

Intangible assets consist of the following at December 31:

	2006		2005	
	Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
RPS technology	\$ 4,118,732	\$ 2,901,401	\$ 4,118,732	\$ 2,759,562
Capitalized software development costs	6,931,879	4,495,847	5,559,937	3,866,921
Patents	2,421,172	1,348,695	2,268,527	1,121,998
Trademarks	275,067	131,984	261,778	80,300
	<u>\$ 13,746,850</u>	<u>\$ 8,877,927</u>	<u>12,208,974</u>	<u>\$ 7,828,781</u>
Accumulated amortization	8,877,927		7,828,781	
	<u>\$ 4,868,923</u>		<u>\$ 4,380,193</u>	
Aggregate amortization expense	<u>\$ 1,049,145</u>		<u>\$ 785,239</u>	

For the years ended December 31, 2006, 2005 and 2004, amortization of capitalized software development costs charged to operations was approximately \$629,000, \$226,000 and \$331,000, respectively.

Estimated amortization expense, for all intangible assets, for the five years subsequent to December 31, 2006 is approximately as follows:

Year ending December 31,	
2007	\$ 1,155,000
2008	1,368,000
2009	804,000
2010	547,000
2011	238,000

## 6. Line of credit

The Company has an available line of credit from a financial institution for the lesser of \$4,000,000 or a defined borrowing base. The credit line bears interest at defined rates based upon two different indexes and expires in June 2007. No amounts were outstanding at December 31, 2006 and 2005.

## STRATASYS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**7. Accounts payable and other current liabilities**

Accounts payable and other current liabilities consist of the following at December 31:

	<u>2006</u>	<u>2005</u>
Trade payables	\$ 4,250,556	\$ 4,345,335
Compensation, commissions and related benefits	3,331,503	2,917,196
Reserve for warranty expenses	276,979	237,855
Income taxes	1,073,422	931,735
Other	1,403,147	1,113,144
	<u>\$ 10,335,607</u>	<u>\$ 9,545,265</u>

**8. Unearned revenues**

Unearned revenues consist of the following at December 31:

	<u>2006</u>	<u>2005</u>
Maintenance contracts	\$ 6,848,702	\$ 5,784,006
Implied maintenance contracts	2,260,442	2,228,558
Other	767,575	852,689
	<u>\$ 9,876,719</u>	<u>\$ 8,865,253</u>

## STRATASYS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**9. Income taxes**

The components of the Company's deferred tax assets (liabilities) at December 31, 2006 and 2005 are as follows:

	<u>2006</u>	<u>2005</u>
Depreciation	\$ (397,000)	\$ (468,000)
Allowance for doubtful accounts	350,000	495,000
Inventory reserves	466,000	413,000
Deferred maintenance revenue	301,000	210,000
Stock based compensation	294,000	
Amortization	251,000	237,000
Reserve for warranty expenses	104,000	89,000
Reserve for sales returns, net	63,000	38,000
Unrealized gain on foreign currency	(58,000)	(25,000)
	<u>\$ 1,374,000</u>	<u>\$ 989,000</u>

Income (loss) before income taxes for the years ended December 31, 2006, 2005 and 2004 are as follows:

	<u>2006</u>	<u>2005</u>	<u>2004</u>
United States	\$ 16,647,884	\$ 14,929,335	\$ 13,885,542
Foreign	316,295	353,562	(38,547)
	<u>\$ 16,964,179</u>	<u>\$ 15,282,897</u>	<u>\$ 13,846,995</u>

The components of income taxes for the years ended December 31, 2006, 2005 and 2004 are as follows:

	<u>2006</u>	<u>2005</u>	<u>2004</u>
<b>Current</b>			
Federal	\$ 4,645,186	\$ 3,747,815	\$ 1,924,173
State	779,814	560,185	165,167
Foreign	170,389	113,246	83,917
	<u>5,595,389</u>	<u>4,421,246</u>	<u>2,173,257</u>
<b>Deferred</b>			
Federal	242,611	331,754	2,179,338
State	(38,000)	(73,000)	365,254
	<u>204,611</u>	<u>258,754</u>	<u>2,544,592</u>
	<u>\$ 5,800,000</u>	<u>\$ 4,680,000</u>	<u>\$ 4,717,849</u>



## STRATASYS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**9. Income taxes (continued)**

During the years ended December 31, 2006, 2005, and 2004, approximately \$590,000, \$439,000, and \$1,084,000, respectively, was added to capital in excess of par in accordance with FASB No. 109 reflecting the permanent book to tax difference in accounting for tax benefits related to employee stock option transactions.

A reconciliation of the statutory federal income tax rate and the effective tax rate for the years ended December 31, 2006, 2005 and 2004 are as follows:

	2006	2005	2004
Federal statutory rate	35.0%	34.0%	34.0%
State income taxes, net of federal benefit	2.8	2.4	1.3
Resolution of tax contingency		(2.1)	
Tax exempt interest income	(2.3)	(1.1)	
Stock based compensation expense	1.0		
Export tax benefits	(1.0)	(1.3)	(1.0)
Manufacturing deduction	(.7)	(.5)	
Utilization of research and development tax credit	(.8)	(1.0)	
Earnings of subsidiaries taxed at other than U.S. statutory rate	.3		.3
Other	(.1)	.2	(.5)
Effective income tax rate	34.2%	30.6%	34.1%

F-22

**STRATASYS, INC. AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

---

**10. Commitments**

The Company rents certain of its facilities under non-cancellable operating leases, which expire through 2011.

Aggregate future minimum annual rental payments in the years subsequent to December 31, 2006 are approximately as follows:

**Year ending December 31,**

2007	\$	302,000
2008		197,000
2009		180,000
2010		148,000
2011		51,000

Rent expense for the years ended December 31, 2006, 2005 and 2004 was approximately \$739,000, \$664,000 and \$576,000, respectively.

**11. Common stock**

The Company has a common stock repurchase program and has repurchased 128,500 and 401,503 shares during the years ended December 31, 2006 and 2005, respectively. As of December 31, 2006, the Company is authorized to repurchase approximately \$8.0 million of additional common stock.

## STRATASYS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 12. Stock options and warrants

The Company has various stock option plans that have been approved by stockholders. The plans provide for the granting of options to purchase up to 3,825,000 shares of the Company's common stock to qualified employees of the Company, independent contractors, consultants, and other persons. Of the 3,825,000 options available for grant, 3,564,417 options have been granted, leaving 260,583 options as of December 31, 2006 available to be granted by the Company. Options principally vest immediately or ratably over five years and are exercisable over five to six years.

	Number of Options	Per Share Option Price			Weighted Average Option Price
Shares under option at January 1, 2004	882,355	\$ 1.84	-	\$ 29.33	\$ 12.44
Granted in 2004	200,750	8.70	-	36.40	27.93
Exercised in 2004	(174,515)	2.00	-	29.33	4.21
Expired in 2004	(76,680)	2.19	-	13.42	8.20
Forfeited in 2004	(20,070)	2.00	-	16.59	3.65
Shares under option at December 31, 2004	811,840	1.84	-	36.40	19.20
Granted in 2005	623,000	24.97	-	28.96	26.99
Exercised in 2005	(75,370)	2.00	-	25.98	3.55
Expired in 2005	(40,875)	2.00	-	12.27	4.38
Forfeited in 2005	(8,600)	2.03	-	36.40	23.53
Shares under option at December 31, 2005	1,309,995	1.84	-	35.84	23.97
Exercised in 2006	(157,675)	2.03	-	28.96	8.92
Shares under option at December 31, 2006	1,152,320	\$ 1.84	-	\$ 35.84	\$ 26.02

F-24

STRATASYS, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

12. Stock options and warrants (continued)

	Number of Options	Per Share Option Price		Weighted Average Option Price
Options exercisable at December 31, 2006	1,030,170	\$ 1.84	- \$ 35.84	\$ 26.13
Options exercisable at December 31, 2005	1,079,100	\$ 1.84	- \$ 35.84	\$ 24.57
Options exercisable at December 31, 2004	455,020	\$ 1.84	- \$ 36.40	\$ 18.77

The following table summarizes information about stock options outstanding at December 31, 2006:

Exercise Prices	Options Outstanding			Options Exercisable	
	Number Outstanding at December 31, 2006	Weighted- Average Remaining Contractual Life	Weighted- Average Exercise Price	Number Exercisable at December 31, 2006	Weighted- Average Exercise Price
\$ 1.84-3.50	38,520	.6 years	\$ 2.21	37,020	\$ 2.17
4.04-8.70	31,200	1.9 years	4.65	21,750	4.24
17.23-26.80	380,150	3.7 years	24.94	334,050	24.99
28.33-35.84	702,450	3.0 years	28.86	637,350	28.86
			26.02		26.13
	1,152,320			1,030,170	

## STRATASYS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 12. Stock options and warrants (continued)

The Company, as part of sales of common stock and other agreements, has issued warrants to purchase the Company's common stock. The following summarizes the information relating to warrants issued and the activity during 2006, 2005 and 2004:

	Number of Warrants	Per Share Warrant Price			Weighted Average Warrant Price
Shares under warrants at January 1, 2004	234,000	\$ 3.33	-	\$ 27.63	\$ 23.65
Exercised in 2004	(9,000)	3.33	-	3.33	3.33
Shares under warrants at December 31, 2006, 2005 and 2004	225,000	\$ 23.11	-	\$ 27.63	\$ 24.47

The Company used the Black-Scholes option-pricing model to determine the fair value of grants made in 2005 and 2004. There were no options granted in 2006. The following assumptions were applied in determining the pro forma compensation cost:

	2005	2004
Risk-free interest rate	2.6% - 4.0%	2.4% - 3.7%
Expected option term	5-6 years	5-6 years
Expected price volatility	45% & 68%	77%
Dividend yield	-	-

F-26

## STRATASYS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

**13. Litigation**

The Company is a party to various legal matters, the outcome of which, in the opinion of management, will not have a material adverse effect on the financial position, results of operations or cash flows of the Company.

**14. Export sales**

Export sales, net were as follows for the years ended December 31:

	2006	2005	2004
Europe	\$ 21,459,208	\$ 17,295,935	\$ 16,489,155
Asia Pacific	16,628,696	14,175,649	12,621,639
Other	4,352,914	3,739,623	3,142,690
	<u>\$ 42,440,818</u>	<u>\$ 35,211,207</u>	<u>\$ 32,253,484</u>

At December 31, 2006 and 2005, accounts receivable included balances due from foreign entities of approximately \$13,397,000 and \$11,670,000, respectively.

**15. Retirement plan**

The Company has a defined contribution retirement plan (the Plan) under the provisions of Section 401(k) of the Internal Revenue Code (IRC) that covers all eligible employees as defined in the Plan. Participants may elect to contribute up to 50% of pre-tax annual compensation, as defined by the Plan, up to a maximum prescribed by the IRC. The Company makes matching contributions equal to the lesser of \$3,000 or 3% of the participant's annual compensation. The Company, at its discretion, may make additional contributions subject to limitations. For the years ended December 31, 2006, 2005 and 2004, the Company made 401(k) Plan contributions of approximately \$440,000, \$383,000 and \$320,000, respectively.

## STRATASYS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 16. Quarterly results (unaudited)

	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
<b>2006</b>				
Net sales	\$ 22,223,095	\$ 26,699,285	\$ 25,149,163	\$ 29,737,308
Gross profit (b)	10,821,379	13,614,296	11,994,160	15,011,549
Net income	2,015,210	2,935,971	2,559,620	3,653,378
Net income per common share:				
Basic	0.20	0.29	0.25	0.36
Diluted	0.20	0.28	0.25	0.35
<b>2005</b>				
Net sales	\$ 18,862,819	\$ 20,784,945	\$ 19,681,480	\$ 23,515,060
Gross profit (b)	10,481,961	11,239,820	9,881,036	12,151,975
Net income	2,395,952	2,891,162	2,166,182	3,149,601
Net income per common share:				
Basic	0.23	0.28	0.21	0.31(a)
Diluted	0.22	0.27	0.20	0.30

(a) The sum of Quarterly Basic Earnings per share do not equal the twelve-month results due to the effects of computing the weighted average shares outstanding.

(b) Reclassified certain costs from General and Administrative expenses to confirm to current presentation.

F-28

## STRATASYS, INC. AND SUBSIDIARIES

**SCHEDULE II**  
**VALUATION AND QUALIFYING ACCOUNTS AND RESERVES**


---

**Years Ended December 31, 2006, 2005, and 2004**


---

COLUMN A	Column B	Column C	Column D	Column E
DESCRIPTION	Balances at Beginning of Year	Additions - Charged to Income	Deductions from Reserves	Balances at End of Year
<b>2006</b>				
Reserve for bad debts and allowances	\$ 1,482,298	\$ 217,978	\$ 603,083	\$ 1,097,193
Reserve for sales returns and other allowances	\$ 101,851	\$ 66,793	\$	\$ 168,644
<b>2005</b>				
Reserve for bad debts and allowances	\$ 1,508,517	\$ 502,326	\$ 528,545	\$ 1,482,298
Reserve for sales returns and other allowances	\$ 223,313	\$ 47,051	\$ 168,513	\$ 101,851
<b>2004</b>				
Reserve for bad debts and allowances	\$ 568,886	\$ 1,138,222	\$ 198,591	\$ 1,508,517
Reserve for sales returns and other allowances	\$ 198,481	\$ 24,832	\$	\$ 223,313

F-29



## Edgar Filing: STRATASYS INC - Form 10-K

### 3. Exhibits

EXHIBIT NO.	DESCRIPTION
3.1	Restated Certificate of Incorporation of the Company. <sup>(2)</sup>
3.2	Amendment to Certificate of Incorporation of the Company. <sup>(4)</sup>
3.3	By-Laws of the Company. <sup>(1)</sup>
4.1	Form of Warrant, dated August 22, 2003, issued to Mainfield Enterprises, Inc. and Smithfield Fiduciary LLC. <sup>(13)</sup>
4.2	First Amendment to Warrants, dated as of August 22, 2003, among the Registrant, Mainfield Enterprises, Inc. and Smithfield Fiduciary LLC. <sup>(13)</sup>
4.3	Second Amendment to Warrants, dated as of August 22, 2003, among the Registrant, Mainfield Enterprises, Inc. and Smithfield Fiduciary LLC. <sup>(13)</sup>
4.4	Form of Warrant, dated August 22, 2003, issued to Smithfield Fiduciary LLC and Cranshire Capital, L.P. <sup>(13)</sup>
4.5	First Amendment to Warrants, dated as of August 22, 2003, among the Registrant, Smithfield Fiduciary LLC and Cranshire Capital, L.P. <sup>(13)</sup>
10.1	Non-Competition Agreement between the Company and S. Scott Crump, dated October 15, 1990. <sup>(1)</sup>
10.2	Employee Confidentiality Agreement between the Company and S. Scott Crump, dated October 15, 1990. <sup>(1)</sup>
10.3	Amended and Restated Stratasys, Inc. 1994 Stock Plan. <sup>(2)</sup>
10.4	Second Amended and Restated Stratasys, Inc. 1994-2 Stock Plan. <sup>(6)</sup>
10.5	Stratasys, Inc. 1998 Incentive Stock Option Plan. <sup>(7)</sup>
10.6	Stratasys, Inc. 2000 Incentive Stock Option Plan. <sup>(8)</sup>
10.7	Stratasys, Inc. 2002 Long-Term Performance and Incentive Plan. <sup>(10)</sup>
10.8	Form of Option Agreement. <sup>(15)</sup>
10.9	Assignment, dated October 23, 1989, from S. Scott Crump to the Company with respect to a patent application for an apparatus and method for creating three-dimensional objects. <sup>(5)</sup>
10.10	Assignment, dated June 5, 1992, from S. Scott Crump to the Company with respect to a patent application for a modeling apparatus for three dimensional objects. <sup>(5)</sup>

## Edgar Filing: STRATASYS INC - Form 10-K

EXHIBIT NO.	DESCRIPTION
10.11	Assignment, dated June 1, 1994, from S. Scott Crump, James W. Comb, William R. Priedeman, Jr., and Robert Zinniel to the Company with respect to a patent application for a process and apparatus of support removal for three-dimensional modeling. <sup>(5)</sup>
10.12	Lease between the Company and Welsh Edenvale Partners 86, dated October 9, 1992 <sup>(1)</sup>
10.13	Amendment #4 to Lease between the Company and Welsh Edenvale Partners 86, dated October 9, 1992, between the Company and Carpenter Land Company LLP, dated July 27, 1998. <sup>(9)</sup>
10.14	Asset Purchase Agreement between the Company and IBM dated January 1, 1995. <sup>(3)</sup>
10.15	Securities Purchase Agreement, dated as of August 17, 2003, among the Company, Mainfield Enterprises, Inc. and Smithfield Fiduciary LLC. <sup>(11)</sup>
10.16	Securities Purchase Agreement, dated August 22, 2003, among the company Cranshire Capital L.P. and Smithfield Fiduciary LLC. <sup>(12)</sup>
10.17	North American Distributor Agreement, dated August 28, 2003, between Stratasys, Inc. and Objet Geometries, Ltd. [Portions omitted pursuant to a request for confidential treatment.] <sup>(14)</sup>
21.1	Subsidiaries of the Company.
23.1	Consent of Rothstein, Kass & Company, P.C.
31.1	Certification pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

- 
- (1) Incorporated by reference from the Company's Registration Statement on Form SB-2 (File No. 33-83638-C) filed September 2, 1994.
- (2) Incorporated by reference from the Company's Form 10-KSB for the ended December 31, 1994.
- (3) Incorporated by reference from the Company's Form 8-K, Amendment No. 2, dated January 1, 1995.
- (4) Incorporated by reference from the Company's Form 10-QSB for the nine months ended September 30, 1995.
- (5) Incorporated by reference from Amendment No. 1 to the Registration Statement on Form SB-2 (File No. 33-99108) filed December 20, 1995.

## Edgar Filing: STRATASYS INC - Form 10-K

- (6) Incorporated by reference from the Company's definitive Proxy Statement on Schedule 14A with respect to the Company's 1997 Annual Meeting of Stockholders.
- (7) Incorporated by reference from the Company's definitive Proxy Statement on Schedule 14A with respect to the Company's 1998 Annual Meeting of Stockholders.
- (8) Incorporated by reference from the Company's Registration Statement on Form S-8 (File No. 333-32782) filed March 17, 2000.
- (9) Incorporated by reference from the Company's Form 10-K for the year ended December 31, 1999.
- (10) Incorporated by reference from the Company's definitive Proxy Statement on Schedule 14A with respect to the Company's 2002 Annual Meeting of Stockholders.
- (11) Incorporated by reference from the Company's Form 8-K filed on August 19, 2003.
- (12) Incorporated by reference from the Company's form 8-K filed on August 25, 2003.
- (13) Incorporated by reference from the Company's Registration Statement on Form S-3 (File No. 333-108816) filed September 15, 2003.
- (14) Incorporated by reference from Amendment No. 1 to the Company's Registration Statement on Form S-3 (File No. 333-108816) filed October 16, 2003.
- (15) Incorporated by reference from the Company's Form 10-K for the year ended December 31, 2004.

**SIGNATURES**

In accordance with Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

STRATASYS, INC.

By: /s/ S. SCOTT CRUMP

---

S. Scott Crump  
President

Dated: March 14, 2007

In accordance with the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

<p>/s/ S. SCOTT CRUMP</p> <hr/> <p>S. Scott Crump</p>	<p>Chairman of the Board of Directors, President, Chief Executive Officer, Treasurer, (Principal Executive Officer)</p>	<p>March 14, 2007</p>
<p>/s/ ROBERT F. GALLAGHER</p> <hr/> <p>Robert F. Gallagher</p>	<p>Chief Financial Officer (Principal Financial and Accounting Officer)</p>	<p>March 14, 2007</p>
<p>/s/ RALPH E. CRUMP</p> <hr/> <p>Ralph E. Crump</p>	<p>Director</p>	<p>March 14, 2007</p>
<p>/s/ EDWARD J. FIERKO</p> <hr/> <p>Edward J. Fierko</p>	<p>Director</p>	<p>March 14, 2007</p>
<p>/s/ CLIFFORD H. SCHWIETER</p> <hr/> <p>Clifford H. Schwieter</p>	<p>Director</p>	<p>March 14, 2007</p>
<p>/s/ ARNOLD J. WASSERMAN</p> <hr/> <p>Arnold J. Wasserman</p>	<p>Director</p>	<p>March 14, 2007</p>
<p>/s/ GREGORY L. WILSON</p> <hr/> <p>Gregory L. Wilson</p>	<p>Director</p>	<p>March 14, 2007</p>