

NEOGEN CORP  
Form 10-Q  
December 29, 2016  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended November 30, 2016.**

**or**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 0-17988**

**Neogen Corporation**

**(Exact name of registrant as specified in its charter)**

**Michigan**  
**(State or other jurisdiction of**  
**incorporation or organization)**

**38-2367843**  
**(IRS Employer**  
**Identification Number)**

**620 Lesher Place**  
**Lansing, Michigan 48912**  
**(Address of principal executive offices, including zip code)**

**(517) 372-9200**  
**(Registrant's telephone number, including area code)**

**N/A**  
**(Former name, former address and former fiscal year, if changed since last report)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file reports), and (2) has been subject to such filing requirements for the past 90 days. YES NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (see definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act):

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company)

Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): YES NO

As of November 30, 2016, there were 37,970,778 shares of Common Stock outstanding.



**Table of Contents**

**NEOGEN CORPORATION AND SUBSIDIARIES**

**TABLE OF CONTENTS**

|  | <b>Page No.</b> |
|--|-----------------|
| <b><u>PART I. FINANCIAL INFORMATION</u></b>  |                 |
| Item 1. <u>Interim Consolidated Financial Statements (unaudited)</u>   | 2               |
| <u>Consolidated Balance Sheets – November 30, 2016 and May 31, 2016</u>  | 2               |
| <u>Consolidated Statements of Income – Three and six months ended November 30, 2016 and 2015</u>               | 3               |
| <u>Consolidated Statements of Comprehensive Income – Three and six months ended November 30, 2016 and 2015</u> | 4               |
| <u>Consolidated Statement of Equity – Six months ended November 30, 2016</u>                                   | 5               |
| <u>Consolidated Statements of Cash Flows – Six months ended November 30, 2016 and 2015</u>                     | 6               |
| <u>Notes to Interim Consolidated Financial Statements – November 30, 2016</u>                                  | 7               |
| Item 2. <u>Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>           | 13              |
| Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>                                      | 19              |
| Item 4. <u>Controls and Procedures</u>   | 19              |
| <b><u>PART II. OTHER INFORMATION</u></b>   |                 |
| Item 1. <u>Legal Proceedings</u>   | 20              |
| Item 6. <u>Exhibits</u>  | 20              |
| <b><u>SIGNATURES</u></b>   | 21              |
| <b>CEO Certification</b>   |                 |
| <b>CFO Certification</b>   |                 |
| <b>Section 906 Certification</b>   |                 |

**Table of Contents****PART I FINANCIAL INFORMATION****Item 1. Interim Consolidated Financial Statements****Neogen Corporation and Subsidiaries****Consolidated Balance Sheet***(in thousands, except share and**per share amounts)*

|  | <b>November 30,<br/>2016<br/>(Unaudited)</b> | <b>May 31,<br/>2016<br/>(Audited)</b> |
|--|--|---------------------------------------|
| <b><u>Assets</u></b>   |  |                                       |
| Current Assets   |  |                                       |
| Cash and cash equivalents  | \$ 86,297                                    | \$ 55,257                             |
| Marketable securities (at fair value, which approximates cost)   | 55,809                                       | 52,539                                |
| Accounts receivable, less allowance of \$1,650 and \$1,500   | 64,902                                       | 67,652                                |
| Inventories  | 71,683                                       | 64,371                                |
| Deferred income taxes  | 1,748  | 1,775                                 |
| Prepaid expenses and other current assets  | 7,962  | 8,407                                 |
| <b>Total Current Assets</b>  | <b>288,401</b>                               | <b>250,001</b>                        |
| Net Property and Equipment   | 55,533                                       | 54,683                                |
| Other Assets   |  |                                       |
| Goodwill   | 87,581                                       | 88,506                                |
| Other non-amortizable intangible assets  | 9,370  | 9,170                                 |
| Amortizable customer-based intangibles, net of accumulated amortization of \$18,186 and \$17,277 at November 30, 2016 and May 31, 2016 | 27,271                                       | 30,909                                |
| Other non-current assets, net of accumulated amortization of \$9,768 and \$7,530 at November 30, 2016 and May 31, 2016                 | 19,155                                       | 18,446                                |
| <b>Total Assets</b>  | <b>\$ 487,311</b>                            | <b>\$ 451,715</b>                     |
| <b><u>Liabilities and Equity</u></b>   |  |                                       |
| Current Liabilities  |  |                                       |
| Accounts payable   | 17,287                                       | 15,800                                |
| Accrued compensation   | 4,442  | 4,986                                 |
| Income taxes   | 1,383  |                                       |
| Other accruals   | 10,757                                       | 7,812                                 |
| <b>Total Current Liabilities</b>   | <b>33,869</b>                                | <b>28,598</b>                         |
| Deferred Income Taxes  | 16,418                                       | 16,533                                |
| Other Long-Term Liabilities  | 2,251  | 2,423                                 |

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|   |            |            |
|---|------------|------------|
| Total Liabilities   | 52,538     | 47,554     |
| Commitments and Contingencies (note 7)  |            |            |
| Equity  |            |            |
| Preferred stock, \$1.00 par value, 100,000 shares authorized, none issued and outstanding   |            |            |
| Common stock, \$0.16 par value, 60,000,000 shares authorized, 37,970,778 and 37,567,689 shares issued and outstanding at November 30, 2016 and May 31, 2016, respectively | 6,076      | 6,011      |
| Additional paid-in capital  | 163,626    | 150,000    |
| Accumulated other comprehensive loss  | (8,130)    | (3,946)    |
| Retained earnings   | 273,165    | 252,133    |
| Total Neogen Corporation Stockholders' Equity   | 434,737    | 404,198    |
| Non-controlling interest  | 36         | (37)       |
| Total Equity  | 434,773    | 404,161    |
| Total Liabilities and Equity  | \$ 487,311 | \$ 451,715 |

See notes to interim consolidated financial statements.

**Table of Contents****Neogen Corporation and Subsidiaries****Consolidated Statements of Income (unaudited)***(in thousands, except per share amounts)*

|   | <b>Three Months<br/>Ended<br/>November 30,</b> |                 | <b>Six Months Ended<br/>November 30,</b> |                  |
|---|--|-----------------|--|------------------|
|   | <b>2016</b>                                    | <b>2015</b>     | <b>2016</b>                              | <b>2015</b>      |
| <b>Revenues</b>   |  |                 |  |                  |
| Product revenues  | \$ 76,961                                      | \$ 68,717       | \$ 149,206                               | \$ 133,754       |
| Service revenues  | 13,756   | 10,893          | 25,156                                   | 20,717           |
| <b>Total Revenues</b>   | <b>90,717</b>                                  | <b>79,610</b>   | <b>174,362</b>                           | <b>154,471</b>   |
| <b>Cost of Revenues</b>   |  |                 |  |                  |
| Cost of product revenues  | 38,890   | 34,006          | 74,425                                   | 64,637           |
| Cost of service revenues  | 8,236  | 7,380           | 15,867                                   | 13,818           |
| <b>Total Cost of Revenues</b>                                     | <b>47,126</b>                                  | <b>41,386</b>   | <b>90,292</b>                            | <b>78,455</b>    |
| <b>Gross Margin</b>   | <b>43,591</b>                                  | <b>38,224</b>   | <b>84,070</b>                            | <b>76,016</b>    |
| <b>Operating Expenses</b>   |  |                 |  |                  |
| Sales and marketing   | 15,687   | 14,203          | 30,484                                   | 27,774           |
| General and administrative  | 8,284  | 6,791           | 16,546                                   | 13,543           |
| Research and development  | 2,768  | 2,618           | 5,446                                    | 5,192            |
| <b>Total Operating Expenses</b>                                   | <b>26,739</b>                                  | <b>23,612</b>   | <b>52,476</b>                            | <b>46,509</b>    |
| <b>Operating Income</b>   | <b>16,852</b>                                  | <b>14,612</b>   | <b>31,594</b>                            | <b>29,507</b>    |
| <b>Other Income (Expense)</b>                                     |  |                 |  |                  |
| Interest income   | 296  | 51              | 419                                      | 119              |
| Other income (expense)  | (377)  | (471)           | (8)                                      | (995)            |
| <b>Total Other Income (Expense)</b>                               | <b>(81)</b>                                    | <b>(420)</b>    | <b>411</b>                               | <b>(876)</b>     |
| <b>Income Before Taxes</b>  | <b>16,771</b>                                  | <b>14,192</b>   | <b>32,005</b>                            | <b>28,631</b>    |
| <b>Provision for Income Taxes</b>                                 | <b>5,600</b>                                   | <b>5,050</b>    | <b>10,900</b>                            | <b>10,200</b>    |
| <b>Net Income</b>   | <b>11,171</b>                                  | <b>9,142</b>    | <b>21,105</b>                            | <b>18,431</b>    |
| <b>Net (Income) Loss Attributable to Non-Controlling Interest</b> | <b>(20)</b>                                    | <b>(69)</b>     | <b>(73)</b>                              | <b>(35)</b>      |
| <b>Net Income Attributable to Neogen</b>                          | <b>\$ 11,151</b>                               | <b>\$ 9,073</b> | <b>\$ 21,032</b>                         | <b>\$ 18,396</b> |
| <b>Net Income Attributable to Neogen Per Share</b>                |  |                 |  |                  |
| Basic   | \$ 0.29  | \$ 0.24         | \$ 0.56                                  | \$ 0.49          |

|          |         |         |         |         |
|----------|---------|---------|---------|---------|
| Dilluted | \$ 0.29 | \$ 0.24 | \$ 0.55 | \$ 0.49 |
|----------|---------|---------|---------|---------|

See notes to interim consolidated financial statements.

Table of Contents

## Neogen Corporation and Subsidiaries

## Consolidated Statements of Comprehensive Income (unaudited)

*(in thousands)*

|   | Three Months Ended<br>November 30, |          | Six Months Ended<br>November 30, |           |
|---|------------------------------------|----------|----------------------------------|-----------|
|   | 2016                               | 2015     | 2016                             | 2015      |
| Net income  | \$ 11,171                          | \$ 9,142 | \$ 21,105                        | \$ 18,431 |
| Other comprehensive income (loss), net of tax: currency translation adjustments | (1,606)                            | (294)    | (4,184)                          | (1,007)   |
| Comprehensive income  | 9,565                              | 8,848    | 16,921                           | 17,424    |
| Comprehensive (income) loss attributable to non-controlling interest            | (20)                               | (69)     | (73)                             | (35)      |
| Comprehensive income attributable to Neogen Corporation                         | \$ 9,545                           | \$ 8,779 | \$ 16,848                        | \$ 17,389 |

See notes to interim consolidated financial statements.

**Table of Contents****Neogen Corporation and Subsidiaries****Consolidated Statement of Equity (unaudited)***(in thousands)*

|  | <b>Common Stock</b> |               | <b>Additional<br/>Paid-in<br/>Capital</b> | <b>Accumulated<br/>Other<br/>Comprehensive<br/>Income<br/>(Loss)</b> | <b>Retained<br/>Earnings</b> | <b>Non-<br/>controlling<br/>Interest</b> | <b>Total</b> |
|--|---------------------|---------------|---|--|------------------------------|--|--------------|
|  | <b>Shares</b>       | <b>Amount</b> |   |  |                              |  |              |
| Balance, May 31, 2016  | 37,568              | \$ 6,011      | \$ 150,000                                | \$ (3,946)   | \$ 252,133                   | \$ (37)                                  | \$ 404,161   |
| Exercise of options, share<br>based compensation and<br>\$2,476 income tax benefit | 394                 | 64            | 13,199                                    |  |                              |  | 13,263       |
| Issuance of shares under<br>employee stock purchase plan                           | 9                   | 1             | 427                                       |  |                              |  | 428          |
| Net income for the six months<br>ended November 30, 2016                           |                     |               |   |  | 21,032                       | 73                                       | 21,105       |
| Other comprehensive loss   |                     |               |   | (4,184)  |                              |  | (4,184)      |
| Balance November 30, 2016  | 37,971              | \$ 6,076      | \$ 163,626                                | \$ (8,130)   | \$ 273,165                   | \$ 36                                    | \$ 434,773   |

See notes to interim consolidated financial statements.

**Table of Contents**

**Neogen Corporation and Subsidiaries**  
**Consolidated Statements of Cash Flows (unaudited)**

*(in thousands)*

|   | <b>Six Months Ended</b> |                  |
|---|-------------------------|------------------|
|   | <b>November 30,</b>     |                  |
|   | <b>2016</b>             | <b>2015</b>      |
| <b>Cash Flows From Operating Activities</b>   |                         |                  |
| Net Income  | \$ 21,105               | \$ 18,431        |
| Adjustments to reconcile net income to net cash provided from operating activities: |                         |                  |
| Depreciation and amortization   | 7,038                   | 5,680            |
| Share based compensation  | 2,734                   | 2,545            |
| Excess income tax benefit from the exercise of stock options                        | (2,476)                 | (2,443)          |
| Change in operating assets and liabilities, net of business acquisitions:           |                         |                  |
| Accounts receivable   | 1,847                   | 2,514            |
| Inventories   | (7,963)                 | (8,784)          |
| Prepaid expenses and other current assets   | 428                     | (1,858)          |
| Accounts payable, accruals and other changes  | 6,836                   | 4,776            |
| <b>Net Cash From Operating Activities</b>   | <b>29,549</b>           | <b>20,861</b>    |
| <b>Cash Flows Used In Investing Activities</b>                                      |                         |                  |
| Purchases of property, equipment and other non-current intangible assets            | (6,238)                 | (7,815)          |
| Proceeds from the sale of marketable securities                                     | 64,522                  | 80,379           |
| Purchases of marketable securities  | (67,792)                | (83,916)         |
| Business acquisitions, net of cash acquired   | (437)                   | (13,554)         |
| <b>Net Cash Used In Investing Activities</b>  | <b>(9,945)</b>          | <b>(24,906)</b>  |
| <b>Cash Flows From Financing Activities</b>   |                         |                  |
| Exercise of stock options   | 10,345                  | 6,611            |
| Excess income tax benefit from the exercise of stock options                        | 2,476                   | 2,443            |
| <b>Net Cash From Financing Activities</b>   | <b>12,821</b>           | <b>9,054</b>     |
| Effect of Exchange Rate on Cash   | (1,385)                 | 308              |
| <b>Net Increase In Cash and Cash Equivalents</b>                                    | <b>31,040</b>           | <b>5,317</b>     |
| <b>Cash And Cash Equivalents At Beginning Of Period</b>                             | <b>55,257</b>           | <b>66,061</b>    |
| <b>Cash And Cash Equivalents At End Of Period</b>                                   | <b>\$ 86,297</b>        | <b>\$ 71,378</b> |

See notes to interim consolidated financial statements.

Table of Contents**NEOGEN CORPORATION AND SUBSIDIARIES****NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)****1. BASIS OF PRESENTATION**

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (generally accepted accounting principles) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting only of normal recurring adjustments) considered necessary for a fair presentation have been included. The results of operations for the six month period ended November 30, 2016 are not necessarily indicative of the results to be expected for the fiscal year ending May 31, 2017. For more complete financial information, these consolidated financial statements should be read in conjunction with the May 31, 2016 audited consolidated financial statements and the notes thereto included in the Company's annual report on Form 10-K for the year ended May 31, 2016.

**2. INVENTORIES**

Inventories are stated at the lower of cost, determined on the first-in, first-out method, or market. The components of inventories follow:

|                              | <b>November 30,<br/>2016</b> | <b>May 31,<br/>2016</b> |
|------------------------------|------------------------------|-------------------------|
|                              | <i>(in thousands)</i>        |                         |
| Raw Materials                | \$ 31,881                    | \$ 29,501               |
| Work-in-process              | 5,588                        | 4,498                   |
| Finished and purchased goods | 34,214                       | 30,372                  |
|                              | <b>\$ 71,683</b>             | <b>\$ 64,371</b>        |

**3. NET INCOME PER SHARE**

The calculation of net income per share attributable to Neogen Corporation follows:

|   | <b>Three Months<br/>Ended<br/>November 30,<br/>2016</b> |             | <b>Six Months Ended<br/>November 30,<br/>2016</b> |             |
|---|---|-------------|---|-------------|
|   | <b>2015</b>   | <b>2015</b> | <b>2016</b>                                       | <b>2015</b> |
|   | <i>(in thousands, except per share amounts)</i>         |             |   |             |
| Numerator for basic and diluted net income per share- |   |             |   |             |
| Net income attributable to Neogen                     | \$ 11,151   | \$ 9,073    | \$ 21,032   | \$ 18,396   |
| Denominator for basic net income per share-           |   |             |   |             |
| Weighted average shares                               | 37,816  | 37,390      | 37,715  | 37,301      |

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|  |         |         |         |         |
|--|---------|---------|---------|---------|
| Effect of dilutive stock options             | 446     | 478     | 468     | 509     |
| Denominator for diluted net income per share | 38,262  | 37,868  | 38,183  | 37,810  |
| Net income attributable to Neogen per share: |         |         |         |         |
| Basic  | \$ 0.29 | \$ 0.24 | \$ 0.56 | \$ 0.49 |
| Diluted                                      | \$ 0.29 | \$ 0.24 | \$ 0.55 | \$ 0.49 |

**Table of Contents****4. SEGMENT INFORMATION**

The Company has two reportable segments: Food Safety and Animal Safety. The Food Safety segment is primarily engaged in the development, production and marketing of diagnostic test kits, dehydrated culture media and related products used by food producers and processors to detect harmful natural toxins, foodborne bacteria, allergens and levels of general sanitation. The Animal Safety segment is primarily engaged in the development, production and marketing of products dedicated to animal safety, including a complete line of consumable products marketed to veterinarians and animal health product distributors; this segment also provides genomic identification and related interpretive bioinformatic services. Additionally, the Animal Safety segment produces and markets rodenticides, disinfectants and insecticides to assist in the control of rodents, insects and disease in and around agricultural, food production and other facilities.

These segments are managed separately because they represent strategic business units that offer different products and require different marketing strategies. The Company evaluates performance based on total sales and operating income of the respective segments. The accounting policies of each of the segments are the same as those described in Note 1.

Segment information follows:

|   | <b>Food<br/>Safety</b> | <b>Animal<br/>Safety</b> | <b>Corporate and<br/>Eliminations<br/>(1)</b> | <b>Total</b> |
|---|------------------------|--------------------------|---|--------------|
|   | <i>(in thousands)</i>  |                          |   |              |
| <b>As of and for the three months ended November 30,<br/>2016</b> |                        |                          |   |              |
| Product revenues to external customers                            | \$ 37,279              | \$ 39,682                | \$  | \$ 76,961    |
| Service revenues to external customers                            | 3,482                  | 10,274                   |   | 13,756       |
| Total revenues to external customers                              | 40,761                 | 49,956                   |   | 90,717       |
| Operating income (loss)   | 8,979                  | 8,998                    | (1,125)                                       | 16,852       |
| Total assets  | 142,303                | 217,572                  | 127,436                                       | 487,311      |
| <b>As of and for the three months ended November 30,<br/>2015</b> |                        |                          |   |              |
| Product revenues to external customers                            | \$ 34,682              | \$ 34,035                | \$  | \$ 68,717    |
| Service revenues to external customers                            | 2,572                  | 8,321                    |   | 10,893       |
| Total revenues to external customers                              | 37,254                 | 42,356                   |   | 79,610       |
| Operating income (loss)   | 7,687                  | 7,833                    | (908)   | 14,612       |
| Total assets  | 132,472                | 182,478                  | 110,833                                       | 425,783      |
|   | <b>Food<br/>Safety</b> | <b>Animal<br/>Safety</b> | <b>Corporate and<br/>Eliminations<br/>(1)</b> | <b>Total</b> |
|   | <i>(in thousands)</i>  |                          |   |              |

**For the six months ended November 30,  
2016**

|  |           |           |         |            |
|--|-----------|-----------|---------|------------|
| Product revenues to external customers | \$ 72,921 | \$ 76,285 | \$      | \$ 149,206 |
| Service revenues to external customers | 6,843     | 18,313    |         | 25,156     |
| Total revenues to external customers   | 79,764    | 94,598    |         | 174,362    |
| Operating income (loss)                | 17,062    | 16,694    | (2,162) | 31,594     |

**For the six months ended November 30,  
2015**

|  |           |           |         |            |
|--|-----------|-----------|---------|------------|
| Product revenues to external customers | \$ 66,733 | \$ 67,021 | \$      | \$ 133,754 |
| Service revenues to external customers | 4,981     | 15,736    |         | 20,717     |
| Total revenues to external customers   | 71,714    | 82,757    |         | 154,471    |
| Operating income (loss)                | 16,108    | 15,173    | (1,774) | 29,507     |

- (1) Includes corporate assets, consisting principally of cash and cash equivalents, marketable securities, current and deferred tax accounts and overhead expenses not allocated to specific business segments. Also includes the elimination of intersegment transactions.

**Table of Contents****5. EQUITY COMPENSATION PLANS**

Qualified and non-qualified options to purchase shares of common stock may be granted to directors, officers and employees of the Company under the terms of the Company's stock option plans. These options are granted at an exercise price of not less than the fair market value of the stock on the date of grant. Options vest ratably over three and five year periods and the contractual terms are generally five or ten years. A summary of stock option activity during the six months ended November 30, 2016 follows:

|                                       | <b>Shares</b> | <b>Weighted-Average<br/>Exercise Price</b> |
|---------------------------------------|---------------|--|
| Options outstanding June 1, 2016      | 2,081,000     | \$ 36.71                                   |
| Granted                               | 607,000       | 53.99                                      |
| Exercised                             | (403,000)     | 28.21                                      |
| Forfeited                             | (33,000)      | 40.84                                      |
| Options outstanding November 30, 2016 | 2,252,000     | 42.83                                      |

During the three and six month periods ended November 30, 2016 and 2015 the Company recorded \$1,218,000 and \$1,248,000 and \$2,734,000 and \$2,545,000, respectively, of compensation expense related to its share based awards.

The weighted-average fair value per share of stock options granted during fiscal 2017 and fiscal 2016, estimated on the date of grant using the Black-Scholes option pricing model was \$15.79 and \$13.11, respectively. The fair value of stock options granted was estimated using the following weighted-average assumptions.

|                                 | <b>FY2017</b> | <b>FY2016</b> |
|---------------------------------|---------------|---------------|
| Risk-free interest rate         | 1.2%          | 1.2%          |
| Expected dividend yield         | 0.0%          | 0.0%          |
| Expected stock price volatility | 35.2%         | 33.3%         |
| Expected option life            | 4.0 years     | 4.0 years     |

The Company has an employee stock purchase plan that provides for employee stock purchases at a 5% discount to market price. The discount is recorded in administrative expense as of the date of purchase.

**6. NEW ACCOUNTING PRONOUNCEMENTS**

In May 2014, the FASB issued ASU No. 2014-09 Revenue from Contracts with Customers. The new standard outlines a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers and supersedes most current revenue recognition guidance, including industry-specific guidance. The core principle of the revenue model is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The standard is designed to create greater comparability for financial statement users across industries and jurisdictions and also requires enhanced disclosures. In April 2016, the FASB issued Accounting Standards Update No. 2016-10 Revenue from Contracts with Customers (Topic 606), which amends and adds clarity to certain aspects of the guidance set forth in ASU 2014-09 related to identifying performance obligations and licensing. The guidance is effective for fiscal years, and interim periods within those years, beginning after

December 15, 2018. Early adoption is not permitted. The Company is currently evaluating the impact of the adoption of this standard on its consolidated financial statements.

In July 2015, the FASB issued ASU No. 2015-11 Inventory: Simplifying the Measurement of Inventory. The update requires inventory not measured using either the last in, first out (LIFO) or the retail inventory method to be measured at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less reasonably predictable cost of completion, disposal and transportation. The update is effective for fiscal years beginning after December 15, 2016. Early adoption is permitted for financial statements that have not been previously issued. The Company is currently evaluating the impact of ASU 2015-11 on its consolidated financial condition and results of operations.

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**Table of Contents**

In September 2015, the FASB issued ASU 2015-16 Simplifying the Accounting for Measurement - Period Adjustments. Changes to the accounting for measurement-period adjustments relate to business combinations. Currently, an acquiring entity is required to retrospectively adjust the balance sheet amounts of the acquiree recognized at the acquisition date with a corresponding adjustment to goodwill as a result of changes made to the balance sheet amounts of the acquiree. The measurement period is the period after the acquisition date during which the acquirer may adjust the balance sheet amounts recognized for a business combination (generally up to one year from the date of acquisition). The changes eliminate the requirement to make such retrospective adjustments, and instead require the acquiring entity to record these adjustments in the reporting period they are determined. The new standard is effective for public companies for fiscal years beginning after December 15, 2015. The Company has adopted this standard, which does not have a material impact on its consolidated financial condition and results of operations.

The FASB recently issued ASU No. 2015-17 Income Taxes (Topic 740): Balance Sheet Classification of Deferred Taxes as part of its Simplification Initiative. The amendments eliminate the guidance in Topic 740, *Income Taxes*, that required an entity to separate deferred tax liabilities and assets between current and noncurrent amounts in a classified balance sheet. Rather, deferred taxes will be presented as noncurrent under the new standard. This ASU is effective for annual periods, including interim periods within those annual periods, beginning after December 15, 2017 for public companies. Early adoption is permitted. The Company does not believe that adoption of this standard will have a material impact on its consolidated financial condition.

In February 2016, the FASB issued ASU No. 2016-02 Leases to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and disclosing key information about leasing arrangements. A lessee should recognize in the statement of financial position a liability to make lease payments (the lease liability) and a right-of-use asset representing its right to use the underlying asset for the lease term. The recognition, measurement and presentation of expenses and cash flows arising from a lease by a lessee have not significantly changed from previous U.S. GAAP. This ASU is effective for annual periods, including interim periods within those annual periods, beginning after December 15, 2018. Modified retrospective application is permitted with certain practical expedients. Early adoption is permitted. The Company is currently evaluating the impact of ASU No. 2016-02 on its consolidated financial condition and results of operations.

In March 2016, the FASB issued ASU No. 2016-09 Compensation-Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting to provide guidance that changes the accounting for certain aspects of share-based payments to employees. The guidance requires the recognition of the income tax effects of awards in the income statement when the awards vest or are settled, thus eliminating additional paid-in capital pools. The guidance also allows for the employer to repurchase more of an employee's shares for tax withholding purposes without triggering liability accounting. In addition, the guidance allows for a policy election to account for forfeitures as they occur rather than on an estimated basis. This ASU is effective for annual periods, including interim periods within those annual periods, beginning after December 15, 2016 with early adoption permitted. The Company is currently evaluating the impact of ASU No. 2016-09 on its consolidated financial condition and results of operations.

In August 2016, the FASB issued ASU No. 2016-15 Classification of Certain Cash Receipts and Cash Payments (a consensus of the Emerging Issues Task Force). The amendments in ASU 2016-15 address eight specific cash flow issues and apply to all entities that are required to present a statement of cash flows under FASB Accounting Standards Codification (FASB ASC) 230, Statement of Cash Flows. The amendments in ASU 2016-15 are effective for public business entities for fiscal years beginning after December 15, 2017, and interim periods within those fiscal years. Early adoption is permitted, including adoption during an interim period. The Company has not yet adopted this update and is currently evaluating the impact of ASU No. 2016-15 on its consolidated financial statements.

In October 2016, the FASB issued ASU No. 2016-16 Income Taxes (Topic 740), Intra-Entity Transfers of Assets Other Than Inventory which requires companies to account for income tax effects of intercompany transactions other than inventory in the period in which the transfer occurs. This is a change from current GAAP, which requires companies to defer the income tax effects of intercompany transfers of assets until the asset has been sold to an outside party or otherwise recognized (i.e. depreciation, amortization, impaired). ASU 2016-16 will still require companies to defer the income tax effects of intercompany inventory transactions. The amendments of this ASU are effective for reporting periods beginning after December 15, 2017, with early adoption permitted. The Company has not yet adopted this update and is currently evaluating the impact of ASU No. 2016-16 on its consolidated financial statements.

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**Table of Contents****7. BUSINESS AND PRODUCT LINE ACQUISITIONS**

The Consolidated Statements of Income reflect the results of operations for business acquisitions since the respective dates of purchase. All are accounted for using the acquisition method. Goodwill recognized in the acquisitions discussed below relates primarily to enhancing the Company's strategic platform for the expansion of available product offerings.

On October 1, 2014, the Company acquired all of the stock of BioLumix, Inc., a manufacturer and marketer of automated systems for the detection of microbial contaminants located in Ann Arbor, Michigan. Consideration for the purchase was \$4,514,000 in cash. The final purchase price allocation, based upon the fair value of these assets and liabilities determined using the income approach, included accounts receivable of \$499,000, other receivable of \$178,000, net inventory of \$421,000, prepaid assets of \$48,000, property and equipment of \$159,000, current liabilities of \$155,000, long-term liabilities of \$780,000, intangible assets of \$2,090,000 (with an estimated life of 5-15 years) and the remainder to goodwill (non-deductible for tax purposes). These values are Level 3 fair value measurements. This business was relocated to Lansing, Michigan and integrated with the Company's operations there, reporting within the Food Safety segment.

On December 8, 2014, the Company acquired the food safety and veterinary genomic assets of its Chinese distributor Beijing Anapure BioScientific Co., Ltd. Consideration for the purchase was \$2,040,000 in cash. The final purchase price allocation, based upon the fair value of these assets and liabilities determined using the income approach, included inventory of \$525,000, property and equipment of \$64,000, intangible assets of \$422,000 (with an estimated life of 5-15 years) and the remainder to goodwill (deductible for tax purposes). These values are Level 3 fair value measurements. This business was integrated into the Company's subsidiary in China and reports within the Food Safety segment.

On June 1, 2015, the Company acquired the assets of Sterling Test House, a commercial food testing laboratory based in India. Consideration for the purchase was \$1,118,000 in cash and approximately \$102,000 of a contingent consideration liability, due in installments on the first two anniversary dates, based on an excess sales formula. The final purchase price allocation, based upon the fair value of these assets and liabilities determined using the income approach, included accounts receivable of \$43,000, inventory of

\$14,000, property and equipment of \$141,000, contingent consideration accrual of \$102,000, intangible assets of \$345,000 (with an estimated life of 5-15 years) and the remainder to goodwill (deductible for tax purposes). These values are Level 3 fair value measurements. This business continues to operate in its current location and reports within the Animal Safety segment. In July 2016, the Company paid the former owner \$70,000 for contingent consideration based on the achievement of sales targets, and reduced the recorded liability by a corresponding amount.

On August 26, 2015, the Company acquired all of the stock of Lab M Holdings, a developer, manufacturer and supplier of microbiological culture media and diagnostic systems located in the United Kingdom. Consideration for the purchase was \$12,436,000 in cash. The final purchase price allocation, based upon the fair value of these assets and liabilities determined using the income approach, included cash of \$285,000, accounts receivable of \$975,000, inventory of \$1,169,000, property and equipment of \$3,337,000, other current assets of \$309,000, current liabilities of \$948,000, long-term deferred tax liability of \$784,000, intangible assets of \$3,611,000 (with an estimated life of 5-15 years) and the remainder to goodwill (non-deductible for tax purposes). These values are Level 3 fair value measurements. This business continues to operate in its current location and reports within the Food Safety segment.

On December 22, 2015, the Company acquired the rodenticide assets of Virbac Corporation, the North American affiliate of the France-based Virbac group, a global animal health company. The acquired assets include a rodenticide

active ingredient that complements Neogen's existing active ingredients, and more than 40 regulatory approvals for a variety of formulations in the United States, Canada and Mexico. The acquired assets also include a large retail and OEM customer base. Consideration for the purchase was \$3,525,000 in cash and up to \$300,000 of contingent consideration. The preliminary purchase price allocation included inventory of \$317,000, property and equipment of \$60,000, intangible assets of \$2,545,000 (with an estimated life of 5-15 years) and the remainder to goodwill (deductible for tax purposes). These values are Level 3 fair value measurements. The products are manufactured at the Company's production facility in Randolph, Wisconsin and reports within the Animal Safety segment.

On April 26, 2016, the Company acquired the stock of Deoxi Biotecnologia Ltda., an animal genomics laboratory located in Aracatuba, Brazil. Deoxi was a competitor of Neogen's in the livestock genomics market and this acquisition is intended to help accelerate the growth of Neogen's animal genomics services in Brazil. Consideration for the purchase was \$1,549,000 in cash and up to \$2,552,000 of contingent consideration, due at the end of each of the first two years, based on an excess net sales formula. The final purchase price allocation, based upon the fair value of these assets and liabilities determined using the income approach, included accounts receivable of \$132,000, inventory of \$89,000, other current assets of \$9,000, property and equipment of \$232,000, current liabilities of \$266,000, contingent consideration liabilities of \$453,000, non-amortizable trademarks of \$193,000,

## **Table of Contents**

intangible assets of \$350,000 (with an estimated life of 5-10 years) and the remainder to goodwill (deductible for tax purposes). These values are Level 3 fair value measurements. This business continues to operate in its current location and reports within the Food Safety segment.

On May 1, 2016, the Company acquired the stock of Preserve International and its sister company, Tetradyne LLC, manufacturers and marketers of cleaners, disinfectants and associated products to the swine, poultry, food processing and dairy markets. Preserve and Tetradyne have manufacturing locations in Memphis, Tennessee and Turlock, California. Consideration for the purchase was

\$24,086,000 in cash. The preliminary purchase price allocation included accounts receivable of \$1,629,000, inventory of \$1,964,000, other current assets of \$269,000, land, property and equipment of \$1,625,000, current liabilities of \$868,000, long-term liabilities of

\$660,000, intangible assets of \$10,590,000 (with an estimated life of 5-15 years) and the remainder to goodwill (partially deductible for tax purposes). These values are Level 3 fair value measurements. This business continues to operate in its current locations and reports within the Animal Safety segment.

On December 1, 2016 subsequent to the end of the second quarter, Neogen acquired the stock of Quat-Chem Ltd., a chemical company that manufactures biosecurity products, based in Rochdale, England. Consideration for the purchase was \$20,500,000 in cash. Due to the timing of the transaction, the preliminary purchase price allocation was not complete at the time of filing.

On December 27, 2016 subsequent to the end of the second quarter, Neogen completed the acquisition of the stock of Rogama Industria e Comercio, Ltda., a company that develops and manufactures rodenticides and insecticides, based near Sao Paulo, Brazil. Consideration for the purchase was \$13 million in cash. Due to the timing of the transaction, the preliminary purchase price allocation was not complete at the time of filing.

## **8. LONG TERM DEBT**

The Company has a financing agreement with a bank providing for an unsecured revolving line of credit, which was amended on November 30, 2016 to increase the line from \$12,000,000 to \$15,000,000, and extend the maturity from September 1, 2017 to September 30, 2019. There were no advances against the line of credit during fiscal 2016 and there have been none thus far in fiscal 2017; there is no balance outstanding at November 30, 2016. Interest on any borrowings remained at LIBOR plus 100 basis points (rate under the terms of the agreement was 1.77% at November 30, 2016). Financial covenants include maintaining specified levels of tangible net worth, debt service coverage, and funded debt to EBITDA, each of which the Company was in compliance with at November 30, 2016.

## **9. COMMITMENTS AND CONTINGENCIES**

The Company is involved in environmental remediation and monitoring activities at its Randolph, Wisconsin manufacturing facility and accrues for related costs when such costs are determined to be probable and estimable. The Company expenses annual costs of remediation, which have ranged from \$47,000 to \$57,000 per year over the past five years. The Company's estimated liability for these costs is \$916,000 at November 30, 2016 and May 31, 2016, measured on an undiscounted basis over an estimated period of 15 years; \$60,000 of the liability is recorded within current liabilities and the remainder is recorded within other long-term liabilities in the consolidated balance sheet.

The Company is subject to certain legal and other proceedings in the normal course of business that, in the opinion of management, should not have a material effect on its future results of operations or financial position.

## **10. STOCK PURCHASE**

The Company has a stock repurchase program, authorized by the Board of Directors in calendar year 2008, to purchase, subject to market conditions, up to 1,125,000 shares of the Company's common stock. As of November 30, 2016, 1,012,974 shares are available to be repurchased under the program. There were no purchases in fiscal year 2016 and there have been none thus far in fiscal 2017.

**Table of Contents**

**PART I FINANCIAL INFORMATION**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The information in this Management's Discussion and Analysis of Financial Condition and Results of Operations contains both historical financial information and forward-looking statements. Neogen does not provide forecasts of future financial performance. While management is optimistic about the Company's long-term prospects, historical financial information may not be indicative of future financial results.

**Safe Harbor and Forward-Looking Statements**

Forward-looking statements, within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, are made throughout this Quarterly Report on Form 10-Q. For this purpose, any statements contained herein that are not statements of historical fact may be deemed to be forward looking statements. Without limiting the foregoing, the words believes, anticipates, plans, expects, seeks, estimates, and similar expressions are intended to identify forward-looking statements. There are a number of important factors, including competition, recruitment and dependence on key employees, impact of weather on agriculture and food production, identification and integration of acquisitions, research and development risks, patent and trade secret protection, government regulation and other risks detailed from time to time in the Company's reports on file at the Securities and Exchange Commission, that could cause Neogen Corporation's results to differ materially from those indicated by such forward-looking statements, including those detailed in this Management's Discussion and Analysis of Financial Condition and Results of Operations.

In addition, any forward-looking statements represent management's views only as of the day this Quarterly Report on Form 10-Q was first filed with the Securities and Exchange Commission and should not be relied upon as representing management's views as of any subsequent date. While management may elect to update forward-looking statements at some point in the future, it specifically disclaims any obligation to do so, even if its views change.

**Critical Accounting Policies and Estimates**

The discussion and analysis of the Company's financial condition and results of operations are based on the consolidated financial statements that have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires that management make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an ongoing basis, management evaluates the estimates, including, but not limited to, those related to receivable allowances, inventories, accruals, goodwill and other intangible assets. These estimates are based on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

There were no significant changes to our contractual obligations or contingent liabilities and commitments disclosed in the Company's Annual Report on Form 10-K for the fiscal year ended May 31, 2016.

There have been no material changes to the critical accounting policies and estimates disclosed in the Company's Annual Report on Form 10-K for the fiscal year ended May 31, 2016.



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**Table of Contents****Executive Overview**

Revenues for the Company for the second quarter ended November 30, 2016 were \$90.7 million, an increase of 14%, or \$11.1 million, compared to revenues of \$79.6 million for the same period in the prior year. For the year to date period, revenues were \$174.4 million, an increase of 13%, or \$19.9 million, compared to revenues of \$154.5 million in the first six months of fiscal 2016. Net income attributable to Neogen for the second quarter of fiscal 2017 increased 23% to \$11.2 million, or \$0.29 per fully diluted share, compared to \$9.1 million, or \$0.24, in the second quarter of the prior fiscal year. For the first six months of the current fiscal year, net income attributable to Neogen increased 14% to \$21.0 million, or \$0.55 per fully diluted share, compared to \$18.4 million, or \$0.49, in the same period in fiscal 2016.

For the three month period ended November 30, 2016, Food Safety revenues increased 9% and Animal Safety revenues increased 18%, each compared to the same period in the prior year. For the quarter, the overall organic sales increase was 7%; organic growth in the Food Safety segment was 8% while the Animal Safety segment had organic growth of 5%. The acquisitions of Virbac (December 2015), Deoxi (April 2016) and Preserve/Tetradyne (May 2016) contributed \$5.9 million to the overall revenue growth in the quarter. For the first six months of fiscal 2017, Food Safety revenues increased 11% and Animal Safety revenues increased 14%, each compared to the same period in the prior fiscal year. Overall organic sales increased 5% for the year to date period; the organic increases were 9% for the Food Safety segment and 2% for the Animal Safety segment. Lab M (August 2015) and the previously mentioned acquisitions contributed \$12.1 million to the overall revenue growth in the first six months of fiscal 2017. In the first quarter of fiscal 2017, the Company lost the ability to sell its popular canine thyroid replacement product after the FDA approved a new drug application for a competitor, which gave the competitor exclusive marketing rights to the product. The Company will be unable to sell this product, which had sales of \$6.6 million for the full 2016 fiscal year, in the U.S. until similar regulatory approval is granted; the Company does not expect that this approval will occur in the current fiscal year. Excluding the impact of the loss of revenues of this product and adverse currency translations, primarily due to the devaluation of the pound sterling and the Mexican peso, overall organic sales growth would have been 11% for both the second quarter and year to date periods.

International sales were \$31.2 million in the second quarter, an increase of 9% compared to the prior year. Expressed as a percentage of total sales, international sales were 34.4% compared to 36.0% in the second quarter of the prior year. For the six month period, international sales were \$60.3 million, an increase of 13%; international sales were 34.6% of total sales in the current year to date period and 34.4% in the prior year. Currency translations had an adverse effect of approximately \$2.1 million on international revenue in the second quarter and \$4.0 million for the year to date.

Neogen Europe, based in Ayr, Scotland, recorded sales increases of 33% in its local currency, the pound sterling, in the second quarter; this increase was reduced to 10% when these revenues were translated to U.S. dollars. For the six month period, revenues increased 38% in pound sterling, which was reduced to a 17% increase when translated to dollars. Strong sales of deoxynivalenol (DON) test kits, due to outbreaks of contaminated corn crops in western Europe, and increases in genomics revenues resulting from the addition of an in-house genomics lab in Ayr, led the growth at the Company's European subsidiary for both the second quarter and year to date periods.

Neogen do Brasil recorded an increase of 64% in its local currency, the real, in the second quarter. The Company benefitted from favorable currency conditions as the real strengthened during the quarter, resulting in a 93% revenue increase when translated to U.S. dollars. For the year to date period, revenues increased 54% in local currency and 66% in dollars. For both periods, the increase was led by sales of forensic test kits, sold to testing labs in Brazil for drug testing of commercial truck drivers, and sales of the Company's Acumedia line of dehydrated culture media as the subsidiary recorded market share gains. The Company's Mexico-based subsidiary recorded an increase of 3% in its

local currency, the peso, which was reduced to an 11% decrease when translated to U.S. dollars, for the second quarter. The peso declined 10% in early November following the results of the U.S. presidential election. For the six month period, Neogen Latinoamerica sales increased 20% in pesos and 4% after translating to dollars. The lower 3% growth rate in the second quarter was primarily due to delays in order timing for several customers.

Service revenue was \$13.8 million for the quarter ended November 30, 2016, an increase of \$2.9 million, or 26%, compared to the same quarter in the prior year. For the year to date period, service revenue increased 21%, from \$20.7 million in the prior year to \$25.2 million in fiscal 2017. For both the second quarter and year to date periods, the growth was led by increased genomics revenues, the result of additional business with a large customer in the poultry market, custom research work, and increased sales to the bovine market.

Gross margin was 48.1% in the second quarter of fiscal 2017 compared to 48.0% in the same period a year ago. Favorable product mix in the quarter, led by strong sales of DON test kits, forensic test kits and rodenticides, offset the lower margin impact of the recent Lab M and Preserve/Tetradyne acquisitions, the loss of the high margin thyroid replacement product and the negative impact of currency

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**Table of Contents**

translations. For the six-month period, gross margin was 48.2% compared to 49.2% in the prior year. On a year to date basis, the loss of the thyroid replacement product lowered gross margin by approximately 60 basis points in the current year; adverse currency translations and product mix also negatively impacted gross margins.

Total operating expenses increased 13% for both the quarter and year to date periods. Sales and marketing expense increased \$1.5 million in the second quarter and \$2.7 million for the six month period; each period represented a 10% increase over the same period in the prior year. The largest increases for both the quarter and year to date were commissions, shipping and royalties, all of which are based on the revenue increase, and higher salaries, the result of increased staffing and compensation increases. General and administrative expense increased \$1.5 million in the quarter and \$3.0 million for the year to date; each increased 22% compared to the same periods in the prior year. Recent acquisitions contributed \$1.4 million of the increase year to date, with half of that in the second quarter. Additional increases were for personnel related expenditures, and higher depreciation on information technology equipment and software. Research and development expense increased \$150,000, or 6%, in the second quarter and rose \$254,000, or 5%, for the six months, and reflect continued investment in product improvement and development, primarily in the Food Safety segment.

Operating income was \$16.9 million for the second quarter of fiscal 2017, an increase of 15%, from \$14.6 million recorded in last year's second quarter. Expressed as a percentage of revenue, operating income was 18.6%, compared to 18.4% for the same period in the prior year. The increase in operating margin was due to the slight improvement in gross margin and operating expenses that rose less than the increase in revenues. For the six month period, operating income was \$31.6 million, or 18.1% of sales, compared to \$29.5 million, or 19.1% of sales, in the same period of the prior year. The decline in operating margin, as a percentage of revenues, on a year to date basis is due to the decrease in gross margin percentage, which resulted from the loss of the thyroid replacement product, adverse currency translations and product mix.

Other expense in the second quarter of fiscal 2017 was \$81,000 compared to expense of \$420,000 in the prior year. Currency loss of \$424,000 was offset by royalty income of \$22,000 and interest income of \$296,000. The increase in interest income for the quarter was due to interest received on funds on deposit in Brazil; the approximate annual interest rate in Brazil is 14%. In the second quarter of the prior year, currency loss was \$562,000, partially offset by interest income of \$51,000 and royalty income of \$67,000. For the first six months of fiscal 2017, other income was \$412,000, comprised primarily of interest income of \$420,000 and royalty income of \$67,000, offset by currency loss of \$178,000. For the year to date period in the prior year, other expense of \$876,000 includes currency loss of \$1,167,000, interest income of \$119,000 and royalty income of \$109,000.

The Company's effective tax rate in the second quarter was 33.4% compared to 35.6% in the prior year. The current year provision includes a tax credit for research and development; this was not recorded in last year's second quarter as the credit had not yet been approved by the U.S. Congress. For the year to date period, the effective tax rate was 34.1% compared to 35.6% in the prior year. Net income attributable to Neogen increased \$2.1 million, or 23%, for the second quarter of fiscal 2017 and \$2.6 million, or 14%, for the six month period, each compared to the same period in the prior year.

**Table of Contents****Revenues**

|  | <b>Three Months ended November 30,</b> |                  |                                 |              |
|--|--|------------------|---------------------------------|--------------|
|  | <b>2016</b>                            | <b>2015</b>      | <b>Increase/<br/>(Decrease)</b> | <b>%</b>     |
|  | <i>(in thousands)</i>                  |                  |                                 |              |
| <b><u>Food Safety</u></b>                  |  |                  |                                 |              |
| Natural Toxins, Allergens & Drug Residues  | \$ 19,030                              | \$ 16,409        | \$ 2,621                        | 16.0%        |
| Bacterial & General Sanitation             | 8,429                                  | 8,495            | (66)                            | -0.8%        |
| Dehydrated Culture Media & Other           | 13,302                                 | 12,350           | 952                             | 7.7%         |
|  | \$ 40,761                              | \$ 37,254        | \$ 3,507                        | 9.4%         |
| <b><u>Animal Safety</u></b>                |  |                  |                                 |              |
| Life Sciences                              | \$ 2,674                               | \$ 1,960         | \$ 714                          | 36.4%        |
| Veterinary Instruments & Disposables       | 9,649                                  | 10,411           | (762)                           | -7.3%        |
| Animal Care & Other                        | 8,468                                  | 9,870            | (1,402)                         | -14.2%       |
| Rodenticides, Insecticides & Disinfectants | 19,004                                 | 11,912           | 7,092                           | 59.5%        |
| DNA Testing Service                        | 10,161                                 | 8,203            | 1,958                           | 23.9%        |
|  | \$ 49,956                              | \$ 42,356        | \$ 7,600                        | 17.9%        |
| <b>Total Revenues</b>                      | <b>\$ 90,717</b>                       | <b>\$ 79,610</b> | <b>\$ 11,107</b>                | <b>14.0%</b> |

|  | <b>Six Months ended November 30,</b> |                   |                                 |              |
|--|--------------------------------------|-------------------|---------------------------------|--------------|
|  | <b>2016</b>                          | <b>2015</b>       | <b>Increase/<br/>(Decrease)</b> | <b>%</b>     |
|  | <i>(in thousands)</i>                |                   |                                 |              |
| <b><u>Food Safety</u></b>                  |                                      |                   |                                 |              |
| Natural Toxins, Allergens & Drug Residues  | \$ 36,637                            | \$ 32,792         | \$ 3,845                        | 11.7%        |
| Bacterial & General Sanitation             | 16,992                               | 16,571            | 421                             | 2.5%         |
| Dehydrated Culture Media & Other           | 26,135                               | 22,351            | 3,784                           | 16.9%        |
|  | \$ 79,764                            | \$ 71,714         | \$ 8,050                        | 11.2%        |
| <b><u>Animal Safety</u></b>                |                                      |                   |                                 |              |
| Life Sciences                              | \$ 4,929                             | \$ 3,659          | \$ 1,270                        | 34.7%        |
| Veterinary Instruments & Disposables       | 19,281                               | 20,578            | (1,297)                         | -6.3%        |
| Animal Care & Other                        | 15,605                               | 18,028            | (2,423)                         | -13.4%       |
| Rodenticides, Insecticides & Disinfectants | 36,685                               | 25,037            | 11,648                          | 46.5%        |
| DNA Testing Service                        | 18,098                               | 15,455            | 2,643                           | 17.1%        |
|  | \$ 94,598                            | \$ 82,757         | \$ 11,841                       | 14.3%        |
| <b>Total Revenues</b>                      | <b>\$ 174,362</b>                    | <b>\$ 154,471</b> | <b>\$ 19,891</b>                | <b>12.9%</b> |

The Company's Food Safety segment revenues were \$40.8 million in the quarter ended November 30, 2016, an increase of 9% compared to the same period in the prior year. For the six month period, Food Safety revenues increased 11% to \$79.8 million. Organic growth for the segment was 8% for the quarter and 9% for the year to date period, with the acquisitions of Lab M on August 26, 2015 and Deoxi on April 26, 2016 contributing the remainder of growth. Adverse currency translations, resulting from the strength of the U.S. dollar, reduced both overall segment growth and organic growth for both periods. In a neutral currency environment, Food Safety growth was 15% for the second quarter of fiscal 2017, with organic growth of 14%; year to date, the overall increase was 17% and organic growth was 14%.

Natural Toxins, Allergens & Drug Residues sales increased 16% in the second quarter and 12% for the first six months of fiscal 2017. For the second quarter, sales of natural toxins increased 27%, led by sales of DON test kits and related equipment due to outbreaks of DON in corn crops in the Midwest U.S., Canada and Europe; overall sales of this product line have risen 14% for the year to date period. Allergen

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**Table of Contents**

test kit revenues rose 20% in the quarter and 18% for the six month period, as increased consumer awareness and recalls relating to allergenic contamination of food continues to expand the market. Sales of test kits to detect the presence of drug residues, primarily in dairy milk, were down 8% in the quarter, due in large part to order timing from a large distributor and market losses in Europe; sales of these kits were flat for the year to date period.

Sales of Bacterial & General Sanitation products decreased 1% in the second quarter but rose 3% for the year to date. For the quarter, sales of *Salmonella* test kits increased 18%; this increase was offset by a 24% decline in sales of *Listeria* test kits, due to a research project in the prior year which did not recur, and an 18% decrease in sales of Soleris and BioLumix equipment, due to difficult comparisons to a strong prior year quarter. For the six month period, sales of *Salmonella* test kits increased 14% and the Company's AccuPoint sanitation monitoring product line rose 5%, while *Listeria* test kit sales recorded an 8% decline.

Dehydrated Culture Media & Other increased 8% in the second quarter and 17% for the year to date period, each compared to the same periods a year ago, aided in part by the acquisitions of Lab M and Deoxi. Organic growth was 4% and 8% for the quarter and year to date periods, respectively. Genomics revenue, which is reported in the Other category in the Food Safety segment, increased 70% for the quarter and 78% for the six months, due primarily to the transfer of certain genomics revenues from GeneSeek to Neogen Europe as the Ayr, Scotland based operation added genomics testing capabilities to better serve the growing European market. Partially offsetting this was a 15% decrease in sales of the Company's Acumedia line of dehydrated culture media sold into traditional domestic media markets; the prior year had strong sales resulting from a customer's research project which did not recur; this resulted in a 28% decline for the six month period.

The Company's Animal Safety segment revenues were \$50.0 million, an increase of 18% compared to the same quarter in the prior year. Organic growth for the segment was 5% for the quarter and 2% for the year to date period, with the acquisitions of Virbac on December 22, 2015 and Preserve/Tetradyne on May 1, 2016 contributing the remainder of growth. Revenues for the six month period increased 14% to \$94.6 million from \$82.8 million in the prior year. Excluding the loss of the previously discussed thyroid replacement product, this segment had overall organic growth of 9% for the second quarter and 7% for the year to date period. Currency translations had minimal effect on revenues in this segment.

Life Sciences sales increased 36% for the second quarter and 35% for the year to date period, each compared to the prior year, the result of increased volume from testing labs to meet new requirements for drug testing of commercial truck drivers in Brazil. Sales of Veterinary Instruments & Disposables products were down 7% for the quarter and 6% for the year to date. In the second quarter, decreases in disposable syringes, which had increased sales in the prior year due to a competitor's backorder situation, and marking products were partially offset by a 19% increase in detectable needles, with particularly strong sales to international customers.

Animal Care & Other sales decreased 14% in the quarter ended November 30, 2016 and year to date sales decreased 13%. The decrease is due to the loss of the ability to sell the Company's popular thyroid replacement product; the decrease was \$1.4 million in the second quarter and \$4.4 million for the first six months of the fiscal year. Partially offsetting this decline was an increase in sales of vitamin injectables due to a marketing program in the second quarter.

Rodenticides, Insecticides & Disinfectants sales increased 60% in the second quarter and 47% for the six month period, each compared to the same periods in the prior year. Organic growth in this category was 14% for the quarter and 6% for the year to date. In the second quarter, the Preserve/Tetradyne acquisition added \$5.2 million of cleaner and disinfectant sales, primarily to domestic swine, poultry, dairy and food processing markets; year to date sales were \$9.7 million. Rodenticide sales increased 16% for both the three and six month periods, led by incremental revenues

from contract manufacturing agreements and continued penetration of the retail agricultural market, and partially offset by a decline in sales to the northwest U.S. resulting from strong sales in the prior year due to a rodent outbreak which moderated in the current year. Cleaner and disinfectant sales increased 13% on an organic basis for the quarter, led by increases in international markets; year to date sales are down 7% due primarily to weak demand in international markets in the first quarter. Chem-Tech revenues increased 22% in the quarter and 7% for the six months due to timing of distributor orders of insecticides.

DNA Testing revenues reported within the Animal Safety segment increased 24% in the second quarter of fiscal 2017 and were up 17% for the six month period. The increase for the quarter was due to significant research projects with two universities and continued new business with a large customer in the poultry market. In the third quarter of fiscal 2016, the Company began processing genomic samples at its Neogen Europe location after expanding its genomic laboratory capabilities. Neogen Europe reports through the Food Safety segment and recorded approximately \$800,000 of revenues in each of the first two quarters that would have been reported through this product line in the prior year. Overall, DNA testing revenues rose 31% worldwide in the quarter and 26% year to date compared to the same periods last year.

**Table of Contents**

**Financial Condition and Liquidity**

The overall cash, cash equivalents and marketable securities position of the Company was \$142.1 million at November 30, 2016, compared to \$107.8 million at May 31, 2016. Approximately \$29.5 million was generated from operations during the first six months of fiscal 2017. Net cash proceeds of \$10.3 million were realized from the exercise of stock options and issuance of shares under the Company's employee stock purchase plan during the same period. The Company spent \$6.2 million for property, equipment and other non-current assets in the first half of fiscal 2017.

Accounts receivable balances were \$64.9 million at November 30, 2016, a decline of \$2.8 million, or 4%, compared to \$67.7 million at May 31, 2016. Average days sales outstanding was 63 days at November 30, 2016, compared to 61 days at May 31, 2016. Inventory levels rose by \$7.3 million, or 11%, compared to May 31, 2016. The increase is due primarily to the timing of receipts of orders and planned increases in stocking levels of identified key products to ensure availability and improve service levels.

Inflation and changing prices are not expected to have a material effect on operations, as management believes it will continue to be successful in offsetting increased input costs with price increases and/or cost efficiencies.

Management believes that the Company's existing cash and marketable securities balances at November 30, 2016, along with available borrowings under its credit facility and cash expected to be generated from future operations, will be sufficient to fund activities for the foreseeable future. However, existing cash and borrowing capacity may not be sufficient to meet the Company's cash requirements to commercialize products currently under development or its plans to acquire other organizations, technologies or products that fit within the Company's mission statement. Accordingly, the Company may choose to issue equity securities or enter into other financing arrangements for a portion of its future financing needs.

**Table of Contents**

**PART I FINANCIAL INFORMATION**

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company has interest rate and foreign exchange rate risk exposure but no long-term fixed rate investments or borrowings. The Company's primary interest rate risk is due to potential fluctuations of interest rates for variable rate borrowings (no borrowings at November 30, 2016) and short-term investments.

Foreign exchange risk exposure arises because the Company markets and sells its products throughout the world. Revenues in certain foreign countries as well as certain expenses related to those revenues are transacted in currencies other than the U.S. dollar. The Company's operating results are exposed to changes in exchange rates between the U.S. dollar and the British pound sterling, the euro, the Mexican peso, the Brazilian real, the Chinese yuan, and to a lesser extent, the Indian rupee and the Canadian dollar. When the U.S. dollar weakens against foreign currencies, the dollar value of revenues denominated in foreign currencies increases. When the U.S. dollar strengthens, the opposite situation occurs. Additionally, previously recognized revenues in the course of collection can be affected positively or negatively by changes in exchange rates. The Company uses derivative financial instruments to help manage the economic impact of fluctuations in certain currency exchange rates. These contracts are adjusted to fair value through earnings.

Neogen has assets, liabilities and operations outside of the United States, located in Scotland, England, Brazil, Mexico, China, India, and Canada where the functional currency is the British pound sterling, Brazilian real, Mexican peso, Chinese yuan, Indian rupee and Canadian dollar, respectively, and also transacts business throughout Europe in the euro. The Company's investments in foreign subsidiaries are considered to be long-term.

**PART I FINANCIAL INFORMATION**

**Item 4. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

An evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of November 30, 2016 was carried out under the supervision and with the participation of the Company's management, including the Chairman & Chief Executive Officer and the Vice President & Chief Financial Officer (the Certifying Officers). Based on the evaluation, the Certifying Officers concluded that the Company's disclosure controls and procedures are effective.

**Changes in Internal Controls over Financial Reporting**

No changes in our control over financial reporting were identified as having occurred during the quarter ended November 30, 2016 that have materially affected, or are reasonably likely to materially affect, internal control over financial reporting.

**Table of Contents**

**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings**

The Company is subject to certain legal and other proceedings in the normal course of business. In the opinion of management, the outcomes of these matters are not expected to have a material effect on its future results of operations or financial position.

**Item 6. Exhibits**

(a) Exhibit Index

|         |  |
|---------|--|
| 31.1    | Certification of Chief Executive Officer pursuant to Rule 13a-14(a). |
| 31.2    | Certification of Chief Financial Officer pursuant to Rule 13a-14(a). |
| 32      | Certification pursuant to 18 U.S.C. section 1350                     |
| 101.INS | XBRL Instance Document   |
| 101.SCH | XBRL Taxonomy Extension Schema Document                              |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document                |
| 101.DEF | XBRL Taxonomy Extension Definition Document                          |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document                      |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document               |

**Items 1A, 2, 3, 4, and 5 are not applicable or removed or reserved and have been omitted.**

Table of Contents

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: December 29, 2016

NEOGEN CORPORATION  
*(Registrant)*

Dated: December 29, 2016

/s/ James L. Herbert  
James L. Herbert  
Chairman & Chief Executive Officer  
(Principal Executive Officer)

/s/ Steven J. Quinlan  
Steven J. Quinlan  
Vice President & Chief Financial Officer  
(Principal Financial Officer and Principal  
Accounting Officer)