

SPARTON CORP  
Form 10-Q  
November 06, 2012  
[Table of Contents](#)

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549

**FORM 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2012

Or

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from                      to

Commission File Number 1-1000

**Sparton Corporation**

(Exact name of registrant as specified in its charter)

Edgar Filing: SPARTON CORP - Form 10-Q

**Ohio**  
(State or other jurisdiction of  
incorporation or organization)

**38-1054690**  
(I.R.S. Employer  
Identification No.)

**425 N. Martingale Road, Suite 2050,**  
**Schaumburg, Illinois**  
(Address of principal executive offices)

**60173-2213**  
(Zip code)

**(847) 762-5800**  
(Registrant's telephone number, including zip code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of October 31, 2012, there were 10,233,270 shares of common stock, \$1.25 par value per share, outstanding.

**Table of Contents**

**TABLE OF CONTENTS**

PART I	<u>FINANCIAL INFORMATION</u>	3
ITEM 1.	<u>FINANCIAL STATEMENTS</u>	3
	<u>CONDENSED CONSOLIDATED BALANCE SHEETS AS OF SEPTEMBER 30, 2012 AND JUNE 30, 2012 (UNAUDITED)</u>	3
	<u>CONDENSED CONSOLIDATED STATEMENTS OF INCOME FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2012 AND 2011 (UNAUDITED)</u>	4
	<u>CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2012 AND 2011 (UNAUDITED)</u>	5
	<u>CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2012 AND 2011 (UNAUDITED)</u>	6
	<u>CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2012 AND 2011 (UNAUDITED)</u>	7
	<u>NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS</u>	8
ITEM 2.	<u>MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS</u>	18
ITEM 3.	<u>QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u>	27
ITEM 4.	<u>CONTROLS AND PROCEDURES</u>	27
PART II	<u>OTHER INFORMATION</u>	28
ITEM 1.	<u>LEGAL PROCEEDINGS</u>	28
ITEM 1A.	<u>RISK FACTORS</u>	28
ITEM 2.	<u>UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS</u>	28
ITEM 6.	<u>EXHIBITS</u>	29
	<u>SIGNATURES</u>	30
	<u>CERTIFICATIONS</u>	

**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements.**

**SPARTON CORPORATION AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
**(UNAUDITED)**

(Dollars in thousands, except per share amounts)

	September 30, 2012	June 30, 2012 (a)
<b>Assets</b>		
<b>Current Assets:</b>		
Cash and cash equivalents	\$ 43,096	\$ 46,950
Accounts receivable, net of allowance for doubtful accounts of \$105 and \$146, respectively	25,772	29,618
Inventories and cost of contracts in progress, net	38,467	35,102
Deferred income taxes	2,020	2,020
Prepaid expenses and other current assets	2,042	2,054
<b>Total current assets</b>	111,397	115,744
Property, plant and equipment, net	14,939	14,260
Goodwill	7,472	7,472
Other intangible assets, net	1,517	1,618
Deferred income taxes non-current	5,067	5,136
Other non-current assets	295	325
<b>Total assets</b>	\$ 140,687	\$ 144,555
<b>Liabilities and Shareholders Equity</b>		
<b>Current Liabilities:</b>		
Current portion of long-term debt	\$ 131	\$ 131
Accounts payable	16,034	17,152
Accrued salaries and wages	4,727	5,855
Accrued health benefits	1,236	1,210
Current portion of pension liability	158	323
Advance billings on customer contracts	23,338	25,836
Other accrued expenses	5,864	5,890
<b>Total current liabilities</b>	51,488	56,397
Pension liability non-current portion	1,055	990
Long-term debt non-current portion	1,506	1,538
Environmental remediation non-current portion	3,060	3,142
<b>Total liabilities</b>	57,109	62,067
<b>Commitments and contingencies</b>		
<b>Shareholders Equity:</b>		
Preferred stock, no par value; 200,000 shares authorized, none issued		
Common stock, \$1.25 par value; 15,000,000 shares authorized, 10,233,270 and 10,105,759 shares issued and outstanding, respectively	12,792	12,632

Edgar Filing: SPARTON CORP - Form 10-Q

Capital in excess of par value	19,534	19,579
Retained earnings	52,948	51,995
Accumulated other comprehensive loss	(1,696)	(1,718)
<b>Total shareholders' equity</b>	<b>83,578</b>	<b>82,488</b>
<b>Total liabilities and shareholders' equity</b>	<b>\$ 140,687</b>	<b>\$ 144,555</b>

- (a) Derived from the Company's audited financial statements as of June 30, 2012.  
See Notes to unaudited condensed consolidated financial statements.

**Table of Contents**

**SPARTON CORPORATION AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**

(UNAUDITED)

(Dollars in thousands, except per share amounts)

	For the Three Months Ended	
	September 30, 2012	September 30, 2011
<b>Net sales</b>	\$ 49,020	\$ 51,833
Cost of goods sold	41,807	43,489
<b>Gross profit</b>	7,213	8,344
<b>Operating Expense (Income):</b>		
Selling and administrative expenses	5,472	5,411
Internal research and development expenses	305	398
Amortization of intangible assets	102	111
Other operating expenses	(10)	35
Total operating expense, net	5,869	5,955
<b>Operating income</b>	1,344	2,389
<b>Other income (expense)</b>		
Interest expense	(81)	(172)
Interest income	28	24
Other, net	110	117
Total other income (expense), net	57	(31)
<b>Income before provision for income taxes</b>	1,401	2,358
Provision for income taxes	448	849
<b>Net income</b>	\$ 953	\$ 1,509
<b>Income per share of common stock:</b>		
Basic	\$ 0.09	\$ 0.15
Diluted	\$ 0.09	\$ 0.15
<b>Weighted average shares of common stock outstanding:</b>		
Basic	10,141,612	10,268,456
Diluted	10,163,151	10,313,481

See Notes to unaudited condensed consolidated financial statements.

**Table of Contents**

**SPARTON CORPORATION AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

**(UNAUDITED)**

(Dollars in thousands)

	<b>For the Three Months Ended</b>	
	<b>September 30,</b>	<b>September 30,</b>
	<b>2012</b>	<b>2011</b>
Net income	\$ 953	\$ 1,509
Other comprehensive income    Change in unrecognized pension costs, net of tax	22	85
Comprehensive income	\$ 975	\$ 1,594

**Table of Contents**

**SPARTON CORPORATION AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(UNAUDITED)

(Dollars in thousands)

	For the Three Months Ended September 30, 2012	September 30, 2011
<b>Cash Flows from Operating Activities:</b>		
Net income	\$ 953	\$ 1,509
Adjustments to reconcile net income to net cash provided by (used in) operating activities:		
Depreciation and amortization	479	405
Deferred income tax expense	56	847
Pension expense		93
Stock-based compensation expense	264	176
Other	31	87
Changes in operating assets and liabilities:		
Accounts receivable	3,846	(5,303)
Inventories and cost of contracts in progress	(3,365)	(3,064)
Prepaid expenses and other assets	14	(199)
Advance billings on customer contracts	(2,498)	12,190
Accounts payable and accrued expenses	(2,392)	(3,533)
Net cash provided by (used in) operating activities	(2,612)	3,208
<b>Cash Flows from Investing Activities:</b>		
Purchases of property, plant and equipment	(1,058)	(731)
Net cash used in investing activities	(1,058)	(731)
<b>Cash Flows from Financing Activities:</b>		
Repayment of long-term debt	(35)	(33)
Repurchase of stock	(234)	(10)
Proceeds from the exercise of stock options	85	
Net cash used in financing activities	(184)	(43)
Net increase (decrease) in cash and cash equivalents	(3,854)	2,434
<b>Cash and cash equivalents at beginning of period</b>	<b>46,950</b>	<b>24,550</b>
<b>Cash and cash equivalents at end of period</b>	<b>\$ 43,096</b>	<b>\$ 26,984</b>
<b>Supplemental disclosure of cash flow information:</b>		
Cash paid for interest	\$ 86	\$ 88
Cash paid for income taxes	\$ 49	\$ 4

See Notes to unaudited condensed consolidated financial statements.



Table of Contents

## SPARTON CORPORATION AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

(UNAUDITED)

(Dollars in thousands)

	Three Months Ended September 30, 2012					Total
	Common Stock		Capital		Accumulated	
	Shares	Amount	In Excess of Par Value	Retained Earnings	Other Comprehensive Loss	
Balance at June 30, 2012	10,105,759	\$ 12,632	\$ 19,579	\$ 51,995	\$ (1,718)	\$ 82,488
Issuance of stock	131,108	164	(164)			
Repurchase of stock	(20,564)	(25)	(209)			(234)
Exercise of stock options	16,967	21	64			85
Stock-based compensation			264			264
Comprehensive income, net of tax				953	22	975
Balance at September 30, 2012	10,233,270	\$ 12,792	\$ 19,534	\$ 52,948	\$ (1,696)	\$ 83,578

	Three Months Ended September 30, 2011					Total
	Common Stock		Capital		Accumulated	
	Shares	Amount	In Excess of Par Value	Retained Earnings	Other Comprehensive Loss	
Balance at June 30, 2011	10,236,484	\$ 12,796	\$ 20,635	\$ 42,487	\$ (871)	\$ 75,047
Issuance of stock	141,376	177	(177)			
Forfeiture of restricted stock	(13,290)	(17)	17			
Repurchase of stock	(1,260)	(2)	(8)			(10)
Stock-based compensation			176			176
Comprehensive income, net of tax				1,509	85	1,594
Balance at September 30, 2011	10,363,310	\$ 12,954	\$ 20,643	\$ 43,996	\$ (786)	\$ 76,807

See Notes to unaudited condensed consolidated financial statements.

**Table of Contents****SPARTON CORPORATION AND SUBSIDIARIES****NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(1) Business and Basis of Presentation**

Sparton Corporation and subsidiaries (the Company or Sparton) has been in continuous existence since 1900. It was last reorganized in 1919 as an Ohio corporation. The Company is a provider of complex and sophisticated electromechanical devices with capabilities that include concept development, industrial design, design and manufacturing engineering, production, distribution, and field service. The Company serves the Medical, Military & Aerospace and Industrial & Instrumentation markets through three reportable business segments; Medical Device (Medical), Complex Systems (CS) and Defense & Security Systems (DSS). Financial information by segment is presented in Note 12. All of the Company's facilities are registered to ISO standards, including 9001 or 13485, with most having additional certifications. The Company's products and services include products for Original Equipment Manufacturers (OEM) and Emerging Technology (ET) customers that are microprocessor-based systems that include transducers, printed circuit boards and assemblies, sensors, and electromechanical components, as well as development and design engineering services relating to these product sales. Sparton also develops and manufactures sonobuoys, anti-submarine warfare (ASW) devices, used by the United States Navy and other free-world countries. Many of the physical and technical attributes in the production of sonobuoys are similar to those required in the production of the Company's other electrical and electromechanical products and assemblies.

The unaudited condensed financial statements and related footnotes have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) for interim financial information and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. The financial information presented herein should be read in conjunction with the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2012, which includes information and disclosures not presented herein. All significant intercompany accounts and transactions have been eliminated in consolidation. Certain reclassifications of prior period amounts have been made to conform to the current year presentation. Subsequent events have been evaluated through the date these financial statements were issued. In the opinion of management, the unaudited condensed consolidated financial statements contain all of the adjustments, consisting of normal recurring adjustments, necessary to present fairly, in summarized form, the consolidated financial position, results of operations and cash flows of the Company. The results of operations for the three months ended September 30, 2012 are not necessarily indicative of the results that may be expected for the full fiscal year 2013.

**(2) Inventories and Cost of Contracts in Progress**

The following are the major classifications of inventory, net of interim billings, at September 30, 2012 and June 30, 2012 (in thousands):

	September 30, 2012	June 30, 2012
Raw materials	\$ 34,575	\$ 32,935
Work in process	7,728	6,143
Finished goods	9,408	6,615
Total inventory and cost of contracts in progress, gross	51,711	45,693
Inventory to which the U.S. government has title due to interim billings	(13,244)	(10,591)
Total inventory and cost of contracts in progress, net	\$ 38,467	\$ 35,102

The Company recorded inventory write-downs totaling less than \$0.1 million and approximately \$0.1 million on the three months ended September 30, 2012 and 2011, respectively. These charges are included in cost of goods sold for the periods presented.

**Table of Contents****(3) Property, Plant and Equipment, Net**

Property, plant and equipment, net consists of the following at September 30, 2012 and June 30, 2012 (in thousands):

	September 30, 2012	June 30, 2012
Land and land improvements	\$ 1,235	\$ 1,235
Buildings and building improvements	16,908	16,805
Machinery and equipment	17,099	16,082
Construction in progress	2,261	2,324
<b>Total property, plant and equipment</b>	<b>37,503</b>	<b>36,446</b>
Less accumulated depreciation	(22,564)	(22,186)
<b>Total property, plant and equipment, net</b>	<b>\$ 14,939</b>	<b>\$ 14,260</b>

Included in construction in progress at September 30, 2012 and June 30, 2012 is approximately \$2.1 million and \$2.0 million, respectively, related to the expected implementation of a new enterprise resource planning system to be put into service in during the second quarter of fiscal 2013.

**(4) Goodwill and Other Intangible Assets**

Goodwill represents the excess of purchase price over the fair value of the net assets acquired in conjunction with the Company's purchases of Astro Instrumentation, LLC ( Astro ) in May 2006 and Byers Peak, Incorporated ( Byers Peak ) in March 2011. Goodwill related to both of these acquisitions is reflected within the Company's Medical operating segment. Changes in the carrying value of goodwill for the three months ended September 30, 2012 and year ended June 30, 2012 and the ending composition of goodwill as of September 30, 2012 and June 30, 2012 are as follows (in thousands):

	September 30, 2012	June 30, 2012
Goodwill, beginning of period	\$ 7,472	\$ 7,472
Additions to goodwill during the period		
Impairment losses during the period		
<b>Goodwill, end of period</b>	<b>\$ 7,472</b>	<b>\$ 7,472</b>
	<b>September 30, 2012</b>	<b>June 30, 2012</b>
Acquired Goodwill	\$ 20,625	\$ 20,625
Accumulated impairment	(13,153)	(13,153)
<b>Goodwill</b>	<b>\$ 7,472</b>	<b>\$ 7,472</b>

Intangible assets represent the values assigned to customer relationships acquired in conjunction with the Company's purchases of Astro and Byers Peak and the values assigned to non-compete agreements acquired in conjunction with the Company's purchase of Byers Peak. All of the Company's intangible assets are included within the Medical Segment. The amortization periods, gross carrying amounts, accumulated amortization, accumulated impairments and net carrying values of intangible assets at September 30, 2012 and June 30, 2012 are as follows (in thousands):

Edgar Filing: SPARTON CORP - Form 10-Q

	Amortization Period in Months	Gross Carrying Amount	Accumulated Amortization September 30, 2012	Accumulated Impairments	Net Carrying Value
<b>Amortized intangible assets:</b>					
Non-compete agreements	24	\$ 158	\$ (125)	\$	\$ 33
Customer relationships	120-180	7,900	(2,753)	(3,663)	1,484
		\$ 8,058	\$ (2,878)	\$ (3,663)	\$ 1,517

			June 30, 2012		
<b>Amortized intangible assets:</b>					
Non-compete agreements	24	\$ 158	\$ (105)	\$	\$ 53
Customer relationships	120-180	7,900	(2,672)	(3,663)	1,565
		\$ 8,058	\$ (2,777)	\$ (3,663)	\$ 1,618

**Table of Contents**

Sparton did not incur any significant costs to renew or alter the term of its intangible assets during the three months ended September 30, 2012. Amortization expense for each of the three months ended September 30, 2012 and 2011 was approximately \$0.1 million. Aggregate amortization expense relative to existing intangible assets for the periods shown is currently estimated to be as follows (in thousands):

<b>Fiscal Year Ending June 30,</b>	
2013	\$ 372
2014	283
2015	247
2016	210
2017	174
Thereafter	332
<b>Total</b>	<b>\$ 1,618</b>

**(5) Debt**

**Short-term debt maturities and revolving line of credit** Short-term debt at September 30, 2012 and June 30, 2012 reflects the current portion of the Company's industrial revenue bonds of approximately \$0.1 million.

The Company has \$20 million of maximum borrowing availability, subject to certain collateral restrictions, under a revolving line-of-credit facility (the Facility) provided in August 2009 by National City Business Credit, Inc. (now PNC Bank, National Association) to support working capital needs and other general corporate purposes. The Facility is secured by substantially all of the assets of the Company. Outstanding borrowings bear interest at a variable rate defined as the bank's minimum base rate plus a specified margin, each component of which is determined separately for domestic and Eurodollar rate loans. The Facility was amended in July 2012 to reduce the interest rates on domestic and Eurodollar rate based loans and reduce unused line fees (both effective June 1, 2012), extend the term of the Facility by three years, eliminate any prepayment fee and lessen the restriction on annual capital expenditures. Based on this latest amendment, interest rates on domestic and Eurodollar rate based loans would have ranged from 1.96% to 3.50% per annum at September 30, 2012. As a condition of the Facility, the Company is subject to certain customary covenants, which it was in compliance with at September 30, 2012. The Company had no borrowings drawn against the Facility during the periods ended September 30, 2012 and 2011, however it did have certain letters of credit outstanding totaling \$0.5 million. As discussed above, the maturity date for the line-of-credit was extended in July 2012 to August 13, 2015.

**Long-term debt** Long-term debt consists of the following at September 30, 2012 and June 30, 2012 (in thousands):

	<b>September 30, 2012</b>	<b>June 30, 2012</b>
Industrial revenue bonds, face value	\$ 1,728	\$ 1,763
Less unamortized purchase discount	(91)	(94)
<b>Total long-term debt</b>	<b>1,637</b>	<b>1,669</b>
Less: current portion	(131)	(131)
<b>Long-term debt, net of current portion</b>	<b>\$ 1,506</b>	<b>\$ 1,538</b>

In connection with its acquisition of Astro in May 2006, the Company assumed repayment of principal and interest on bonds originally issued to Astro by the State of Ohio. These bonds are Ohio State Economic Development Revenue Bonds, series 2002-4. Astro originally entered into the loan agreement with the State of Ohio for the issuance of these bonds to finance the construction of the Company's Ohio operating facility. The principal amount, including premium, was issued in 2002 and totaled approximately \$2.9 million. These bonds have interest rates which vary, dependent on the maturity date of the bonds ranging from 5.00% to 5.45%. Due to an increase in interest rates since the original issuance of the bonds, a discount amounting to approximately \$0.2 million on the date of assumption by Sparton was recorded.

## Edgar Filing: SPARTON CORP - Form 10-Q

The bonds carry certain sinking fund requirements generally obligating the Company to make monthly deposits of one twelfth of the annual obligation plus accrued interest. The purchase discount is being amortized ratably over the remaining term of the bonds. The Company also has an irrevocable letter of credit in the amount of approximately \$0.3 million, which is renewable annually, to secure repayment of a portion of the bonds.

**Table of Contents****(6) Fair Value Measurements**

The Company's long-term debt instruments, consisting of industrial revenue bonds, are carried at historical cost. The fair value of the industrial revenue bonds was approximately \$2.1 as of both September 30, 2012 and June 30, 2012 compared to carrying values of approximately \$1.6 million and \$1.7 million, respectively. These fair values, which were derived from discounted cash flow analyses based on the terms of the contracts and observable market data, and adjustment for nonperformance risk, are classified as level 3 in the fair value hierarchy. The fair value of accounts receivable and accounts payable approximated their carrying values at both September 30, 2012 and June 30, 2012.

**(7) Income Taxes**

The Company recognized income tax provisions of approximately \$0.4 million and \$0.8 million, or approximately 32.0% and 36.0% of income before provision for income taxes, for the three months ended September 30, 2012 and 2011, respectively. The Company's effective income tax rate for the interim periods presented is based on management's estimate of the Company's effective tax rate for the applicable year and differs from the Federal statutory income tax rate primarily due to applicable permanent differences, foreign income taxes and state income taxes. The fiscal 2013 effective rate was favorably impacted in comparison to the rate in the prior year quarter by the domestic manufacturing deduction. The use of this deduction in fiscal 2012 was limited due to the use of net operating loss carryovers to offset Federal taxable income during that year.

**(8) Defined Benefit Pension Plan**

Approximately 400 employees and retirees of the Company are covered by a defined benefit pension plan. Effective April 1, 2009, participation and the accrual of benefits in this pension plan were frozen, at which time all participants became fully vested. The components of net periodic pension expense are as follows for the three months ended September 30, 2012 and 2011 (in thousands):

	<b>For the Three Months Ended</b>	
	<b>September 30, 2012</b>	<b>September 30, 2011</b>
Service cost	\$	\$
Interest cost	104	112
Expected return on plan assets	(140)	(110)
Amortization of prior service cost		
Amortization of unrecognized net actuarial loss	11	59
Net periodic benefit (income) cost	(25)	61
Pro rata recognition of lump-sum settlements	25	32
Total periodic pension expense	\$	\$ 93

Lump-sum settlement charges of less than \$0.1 million were recognized during each of the three months ended September 30, 2012 and 2011, respectively, in anticipation of lump-sum benefit distributions exceeding plan service and interest costs for the 2013 and 2012 fiscal years. The Company's policy is to fund the plan based upon legal requirements and tax regulations. During each of the three months ended September 30, 2012 and 2011, approximately \$0.1 million was contributed to the pension plan, reflective of required funding and discretionary funding to ensure funding levels are in excess of 80%. For further information on future funding projections and other pension disclosures see Part II, Item 8, Note 9 Employee Retirement Benefit Plans of the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2012.

**(9) Commitments and Contingencies**

**Environmental Remediation** Sparton has been involved with ongoing environmental remediation since the early 1980's related to one of its former manufacturing facilities, located in Albuquerque, New Mexico (Coors Road). Although the Company entered into a long-term lease of the Coors Road property that was accounted for as a sale of property during fiscal 2010, it remains responsible for the remediation obligations related to its past operation of this facility. At September 30, 2012, Sparton had accrued approximately \$3.5 million as its estimate of the remaining minimum future undiscounted financial liability with respect to this matter, of which approximately \$0.4 million is classified as a current liability and included on the balance sheet in other accrued expenses. The Company's minimum cost estimate is based upon existing technology and excludes certain legal costs, which are expensed as incurred. The Company's estimate includes equipment and operating and maintenance costs for onsite and offsite pump and treat containment systems, as well as continued onsite and offsite monitoring. It also includes

periodic reporting requirements.



---

**Table of Contents**

In fiscal 2003, Sparton reached an agreement with the United States Department of Energy ( DOE ) and others to recover certain remediation costs. Under the settlement terms, Sparton received cash and obtained some degree of risk protection as the DOE agreed to reimburse Sparton for 37.5% of certain future environmental expenses in excess of \$8.4 million incurred from the date of settlement, if any, of which approximately \$4.3 million has been expended as of September 30, 2012 toward the \$8.4 million threshold. Uncertainties associated with environmental remediation contingencies are pervasive and often result in wide ranges of reasonably possible outcomes. Estimates developed in the early stages of remediation can vary significantly. Normally a finite estimate of cost does not become fixed and determinable at a specific point in time. Rather, the costs associated with environmental remediation become estimable over a continuum of events and activities that help to frame and define a liability. Factors which cause uncertainties for the Company include, but are not limited to, the effectiveness of the current work plans in achieving targeted results and proposals of regulatory agencies for desired methods and outcomes. It is possible that cash flows and results of operations could be materially affected by the impact of changes associated with the ultimate resolution of this contingency. At September 30, 2012, the Company estimates that it is reasonably possible, but not probable, that future environmental remediation costs associated with the Company's past operations at the Coors Road property, in excess of amounts already recorded and net of DOE reimbursement, could be up to \$2.4 million before income taxes over the next eighteen years.

The Company and its subsidiaries are also involved in certain existing compliance issues with the EPA and various state agencies, including being named as a potentially responsible party at several sites. Potentially responsible parties ( PRP s ) can be held jointly and severally liable for the clean-up costs at any specific site. The Company's past experience, however, has indicated that when it has contributed relatively small amounts of materials or waste to a specific site relative to other PRPs, its ultimate share of any clean-up costs has been minor. Based upon available information, the Company believes it has contributed only small amounts to those sites in which it is currently viewed as a PRP.

**U.S. Government Audits** Federal government agencies, including the Defense Contract Audit Agency ( DCAA ) and the Defense Contract Management Agency ( DCMA ), routinely audit and investigate government contracts and government contractors' administrative processes and systems. These agencies review the Company's performance on contracts, pricing practices, cost structure and compliance with applicable laws, regulations and standards. They also review the adequacy of the Company's internal control systems and policies, including the Company's purchasing, accounting, estimating, compensation and management information processes and systems.

The Company responded in November 2011 to DCAA review comments received in the first quarter of fiscal 2012 regarding corrective actions to improve the reliability for accumulating costs under government contracts. As a result, DCMA has determined our cost accounting system is currently adequate and the Company remains eligible to receive cost reimbursable contracts from the U.S. Government. While the Company's corrective actions remain open for further review, the Company remains confident formal resolution of DCAA cost accounting practices findings will not have a material adverse impact on the Company's financial results.

**Other** In addition to the foregoing, from time to time, the Company is involved in various legal proceedings relating to claims arising in the ordinary course of business. The Company is not currently a party to any other such legal proceedings, the adverse outcome to which, individually or in the aggregate, is expected to have a material adverse effect on our business, financial condition or results of operations.

**(10) Stock-Based Compensation**

The Company has two long-term incentive plans. The Sparton Corporation Stock Incentive Plan, as amended and restated (the 2001 Plan ) was approved by the Company's shareholders on October 24, 2001. The Sparton Corporation 2010 Long-Term Incentive Plan (the 2010 Plan ) was approved by the Company's shareholders on October 28, 2009.

**Table of Contents**

**2001 Plan.** Under the 2001 Plan, the Company may grant to employees and non-employee directors incentive and non-qualified stock options, stock appreciation rights, restricted stock and other stock-based awards. All of the stock options issued to date under the 2001 Plan have either three, five or ten-year lives with either immediate vesting or vesting on an annual basis over four years beginning one year after grant date. Restricted stock awards granted to date to employees under the 2001 Plan vest annually over periods ranging from approximately 2.5 to 4.0 years, in some cases subject to achievement of certain financial performance metrics in addition to the service requirements. Unrestricted stock awards granted to date under the 2001 Plan represent annual stock grants to directors as a component of their overall compensation. The 2001 Plan's termination date with respect to the granting of new awards was October 24, 2011. The total number of shares authorized to be granted under the 2001 Plan was 970,161 shares of the Company's common stock, which equals the number of underlying awards previously made under the 2001 Plan.

**2010 Plan.** Under the 2010 Plan, the Company may grant to employees, officers and directors of the Company or its subsidiaries incentive and non-qualified stock options, stock appreciation rights, restricted stock or restricted stock units, performance awards and other stock-based awards, including grants of shares. Restricted stock awards granted to date to employees under the 2010 Plan vest annually over four years, subject to achievement of certain financial performance metrics in addition to the service requirements. Unrestricted stock awards granted to date under the 2010 Plan represent annual stock grants to directors as a component of their overall compensation. The 2010 Plan has a term of ten years. The total number of shares that may be awarded under the 2010 Plan is 1,000,000 shares of common stock, of which amount, 570,214 shares remain available for awards as of September 30, 2012.

The following table shows stock-based compensation expense by type of share-based award for the three months ended September 30, 2012 and 2011 included in the condensed consolidated statements of operations (in thousands):

	For the Three Months Ended	
	September 30, 2012	September 30, 2011
Fair value expense of stock option awards	\$	\$
Restricted stock	264	176
<b>Total stock-based compensation</b>	<b>\$ 264</b>	<b>\$ 176</b>

The following table shows the total remaining unrecognized compensation cost related to restricted stock grants and the fair value expense of stock option awards, as well as the weighted average remaining required service period over which such costs will be recognized as of September 30, 2012:

	Total Remaining Unrecognized Compensation Cost (in thousands)	Weighted Average Remaining Required Service Period (in years)
Fair value expense of stock option awards	\$	
Restricted stock	1,915	2.24
	<b>\$ 1,915</b>	<b>2.24</b>

The following is a summary of options outstanding and exercisable at September 30, 2012:

	Number of Shares	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (in years)	Aggregate Intrinsic Value (in thousands)
Outstanding at June 30, 2012	101,076	\$ 7.72		

Edgar Filing: SPARTON CORP - Form 10-Q

Granted					
Exercised	(16,967)		5.00		
Forfeited					
Expired					
Outstanding and exercisable at September 30, 2012	84,109	\$	8.27	2.37	\$ 369

The intrinsic value of options exercised during the three months ended September 30, 2012 was \$0.1 million. No options were exercised during the three months ended September 30, 2011.

**Table of Contents**

The following is a summary of activity for the three months ended September 30, 2012 related to shares granted under the Company's long-term incentive plans:

	Shares	Weighted Average Grant Date Fair Value
Restricted shares at June 30, 2012	305,850	\$ 6.44
Granted	131,108	10.65
Vested	(90,175)	6.22
Forfeited		
Restricted shares at September 30, 2012	346,783	\$ 8.08

The total fair value of restricted stock vested in the three months ended September 30, 2012 and 2011 was approximately \$1.0 million and \$0.5 million, respectively.

**(11) Earnings Per Share Data**

Basic earnings per share is based on the weighted average number of common shares and participating securities outstanding during the period. Diluted earnings per share include the dilutive effect of additional potential common shares issuable under our stock-based compensation plan and are determined using the treasury stock method. Unvested restricted stock awards, which contain non-forfeitable rights to dividends whether paid or unpaid, are included in the number of shares outstanding for both basic and diluted earnings per share calculations. In the event of a net loss, unvested restricted stock awards are excluded from the calculation of both basic and diluted loss per share.

Earnings per share calculations, including weighted average number of shares of common stock outstanding used in calculating basic and diluted income per share, for the three months ended September 30, 2012 and 2011 are as follows:

	For the Three Months Ended	
	September 30, 2012	September 30, 2011
Net income (in thousands)	\$ 953	\$ 1,509
Weighted average shares outstanding Basic	10,141,612	10,268,456
Net effect of dilutive stock options	21,539	45,025
Weighted average shares outstanding Diluted	10,163,151	10,313,481
Net income per share:		
Basic	\$ 0.09	\$ 0.15
Diluted	\$ 0.09	\$ 0.15

For the three months ended September 30, 2012 and 2011, 346,783 and 312,650, respectively, unvested restricted shares were included in determining both basic and diluted earnings per share. Potential shares of common stock excluded from diluted income per share computations because their inclusion would be anti-dilutive were 88,751 for the three months ended September 30, 2011. No potential shares of common stock were excluded from diluted income per share computations for the three months ended September 30, 2012.

**(12) Business Segments**

The Company is a provider of complex and sophisticated electromechanical devices with capabilities that include concept development, industrial design, design and manufacturing engineering, production, distribution, and field service. Reportable segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker, or group, in assessing performance and allocating resources. The Company serves the Medical, Military & Aerospace and Industrial &

## Edgar Filing: SPARTON CORP - Form 10-Q

Instrumentation markets through three reportable business segments; Medical Device ( Medical ), Complex Systems ( CS ) and Defense & Security Systems ( DSS ).

**Table of Contents**

The Company uses an internal management reporting system, which provides important financial data to evaluate performance and allocate the Company's resources on a segment basis. Net sales are attributed to the segment in which the product is manufactured or service is performed. A segment's performance is evaluated based upon its operating income (loss). A segment's operating income (loss) includes its gross profit on sales less its selling and administrative expenses, including allocations of certain corporate operating expenses, but excludes some corporate and other unallocated items such as, interest expense, interest income, other income (expense) and income tax expense (benefit). Allocations of certain corporate operating expenses are allocated based on the nature of the service provided. Corporate and other unallocated costs primarily represent corporate administrative expenses related to those administrative, financial and human resource activities which are not allocated to operations and excluded from segment profit. These costs are not allocated to the segments, as management excludes such costs when assessing the performance of the segments. Inter-segment transactions are generally accounted for at amounts that approximate arm's length transactions. Identifiable assets by segments are those assets that are used in each segment's operations. The accounting policies for each of the segments are the same as for the Company taken as a whole.

**Medical Device ( Medical ) operations** are comprised of contract development, design, production and fulfillment of sophisticated medical and biotech devices and sub-assemblies for industry leaders, emerging technologies companies and start-ups. In manufacturing devices for its customers, this business unit follows specific design and manufacturing processes to assure product reliability and safety in accordance with Food and Drug Administration ( FDA ) guidelines and approvals. This group specializes in technologies, systems and processes required by medical OEM and ET customers primarily in the Diagnostic, Therapeutic and Surgical segments of the Medical Device and Biotech market spaces.

**Complex Systems ( CS ) operations** provides complex electronics systems to multiple industries, offering end-to-end development and manufacturing solutions focused on high expectations of quality and delivery performance through an international footprint. As a vertically integrated business unit, this segment assists in providing its customers with seamless development of circuit card and sub-assemblies for integration into electro-mechanical solutions. By focusing on maximizing efficiency and cost containment at the various steps in the design, engineering, and manufacturing process, Complex Systems acts as an intelligent source and ideal partner for development firms and OEMs. This business unit is a supplier for low to medium volume/high complexity commercial and military aerospace applications, telecommunications, energy, and industrial controls. Its current portfolio of applications includes: flight controls, cockpit displays, fuel system controls, secure communications, early warning detection, diagnostics systems, security systems, detection systems, lighting, satellite communications, audio, nuclear detection, inventory control, and defense.

**Defense & Security Systems ( DSS ) operations** are comprised of design, development and production of products for a number of technologically significant programs aimed at fulfilling defense and commercial needs. Specializing in the development and production of complex electromechanical equipment, Sparton designs and manufactures sonobuoys, ASW devices for the U.S. Navy and foreign governments that meet Department of State licensing requirements. This business unit also performs an engineering development function for the United States military and prime defense contractors for advanced technologies ultimately leading to future defense products as well as replacements for existing products. The sonobuoy product line is built to the customer's demanding specifications. These products are restricted by International Tariff and Arms Regulations ( ITAR ) and qualified by the U.S. Navy, which limits opportunities for competition. Additionally, this business unit internally develops and markets commercial products based on its navigation and underwater acoustic knowledge and the intrinsic skill sets of its technical staff.

Operating results and certain other financial information about the Company's three reportable segments for the three months ended September 30, 2012 and 2011 and as of September 30, 2012 and June 30, 2012 were as follows (in thousands):

	For the Three Months Ended September 30, 2012					
	Medical	CS	DSS	Other Unallocated	Eliminations	Total
Sales	\$ 28,059	\$ 12,347	\$ 13,206	\$	\$ (4,592)	\$ 49,020
Gross profit	\$ 4,194	\$ 1,096	\$ 1,923	\$	\$	\$ 7,213
Operating income (loss)	\$ 2,622	\$ 386	\$ 538	\$ (2,202)	\$	\$ 1,344
Selling and administrative expenses	\$ 1,470	\$ 710	\$ 1,080	\$ 2,212	\$	\$ 5,472
Internal research and development expenses	\$	\$	\$ 305	\$	\$	\$ 305
Depreciation/amortization	\$ 173	\$ 143	\$ 144	\$ 19	\$	\$ 479
Capital expenditures	\$ 9	\$ 706	\$ 124	\$ 219	\$	\$ 1,058

**Table of Contents**

	For the Three Months Ended September 30, 2011					
	Medical	CS	DSS	Other Unallocated	Eliminations	Total
Sales	\$ 27,460	\$ 12,560	\$ 15,287	\$	\$ (3,474)	\$ 51,833
Gross profit	\$ 3,614	\$ 1,088	\$ 3,642	\$	\$	\$ 8,344
Operating income (loss)	\$ 1,887	\$ 343	\$ 2,241	\$ (2,082)	\$	\$ 2,389
Selling and administrative expenses	\$ 1,616	\$ 745	\$ 1,003	\$ 2,047	\$	\$ 5,411
Internal research and development expenses	\$	\$	\$ 398	\$	\$	\$ 398
Depreciation/amortization	\$ 169	\$ 130	\$ 94	\$ 12	\$	\$ 405
Capital expenditures	\$ 19	\$ 140	\$ 35	\$ 537	\$	\$ 731

	As of September 30, 2012					
	Medical	CS	DSS	Other Unallocated	Eliminations	Total
Total assets	\$ 53,646	\$ 24,708	\$ 8,096	\$ 54,237	\$	\$ 140,687

	As of June 30, 2012					
	Medical	CS	DSS	Other Unallocated	Eliminations	Total
Total assets	\$ 51,211	\$ 24,590	\$ 10,912	\$ 57,842	\$	\$ 144,555

**(13) New Accounting Standards**

In June 2011, the FASB issued ASU No. 2011-05, *Presentation of Comprehensive Income* (ASU No. 2011-05), which requires that comprehensive income be presented either in a single continuous statement of comprehensive income or in two separate but consecutive statements. This standard no longer allows companies to present components of other comprehensive income only in the statement of equity. The standard also requires entities to disclose on the face of the financial statements reclassification adjustments for items that are reclassified from other comprehensive income to net earnings. In December 2011, the FASB issued ASU No. 2011-12, *Deferral of the Effective Date for Amendments to the Presentation of Reclassification of Items Out of Accumulated Other Comprehensive Income in Accounting Standards Update No. 2011-05*, which defers indefinitely the ASU No. 2011-05 requirement that entities disclose on the face of the financial statements reclassification adjustments for items that are reclassified from other comprehensive income to net earnings. These standards are effective for fiscal years, and interim periods within those years, beginning after December 15, 2011. The adoption of this guidance did not have a significant impact on the Company's consolidated financial statements other than the prescribed change in presentation.

In September 2011, the FASB issued ASU No. 2011-08, *Testing Goodwill for Impairment*, which amends existing guidance by giving an entity the option to first assess qualitative factors to determine whether it is more likely than not (that is, a likelihood of more than 50 percent) that the fair value of a reporting unit is less than its carrying amount. If this is the case, companies will need to perform a more detailed two-step goodwill impairment test which is used to identify potential goodwill impairments and to measure the amount of goodwill impairment losses to be recognized, if any. ASU No. 2011-08 is effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011. The adoption of this guidance did not have a significant impact on the Company's consolidated financial statements.

**Table of Contents**

**(14) Subsequent Event**

On November 2, 2012, Sparton's wholly owned subsidiary, Sparton Onyx, LLC (Sparton Onyx) entered into a Unit Purchase Agreement (Purchase Agreement) with Everett Smith Group, Ltd. (ESG), the owner of all outstanding limited liability company interests of Onyx EMS, LLC (Onyx) whereby Sparton Onyx agreed to purchase all of the outstanding limited liability company interests of Onyx for a cash purchase price of \$43,250,000, subject to net working capital adjustments. The acquisition is expected to be funded through Sparton's existing cash balances and borrowings under a new bank facility currently in process. The Purchase Agreement provides for a holdback equal to 10% of the purchase price for payment of the indemnification obligations and certain purchase price adjustments. The acquisition is anticipated to close within 30 days from the signing of the Purchase Agreement and closing is subject to standard covenants and conditions.

Onyx, with sites in both Watertown, South Dakota and Minneapolis, Minnesota, primarily manufactures medical devices for OEM and emerging technology companies, including products for cardiovascular diagnostics, hearing assistance, patient temperature and warming, point-of-care diagnostics, and surgical equipment used in intraosseous medicine. The company also has a presence in the industrial market providing products such as precision measurement instruments for monitoring air quality and pollution, commercial fire and smoke alarm systems, sensing tools, test fixtures, and complex LED assemblies.



---

**Table of Contents**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

The following is management's discussion and analysis of certain significant events affecting Sparton Corporation (the Company or Sparton) results of operations and financial condition during the periods included in the accompanying financial statements. Additional information regarding the Company can be accessed via Sparton's website at [www.sparton.com](http://www.sparton.com). Information provided at the website includes, among other items, the Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Quarterly Earnings Releases, News Releases, and the Code of Business Conduct and Ethics, as well as various corporate charters and documents.

The Private Securities Litigation Reform Act of 1995 reflects Congress' determination that the disclosure of forward-looking information is desirable for investors and encourages such disclosure by providing a safe harbor for forward-looking statements by corporate management. This report on Form 10-Q contains forward-looking statements within the scope of the Securities Act of 1933 and the Securities Exchange Act of 1934. The words expects, anticipates, believes, intends, plans, will, shall, and similar expressions, and the negatives of such expressions, are intended to identify forward-looking statements. In addition, any statements which refer to expectations, projections or other characterizations of future events or circumstances are forward-looking statements. The Company undertakes no obligation to publicly disclose any revisions to these forward-looking statements to reflect events or circumstances occurring subsequent to filing this Form 10-Q with the Securities and Exchange Commission (SEC). These forward-looking statements are subject to risks and uncertainties, including, without limitation, those discussed below. Accordingly, Sparton's future results may differ materially from historical results or from those discussed or implied by these forward-looking statements. The Company notes that a variety of factors could cause the actual results and experience to differ materially from anticipated results or other expectations expressed in the Company's forward-looking statements.

**Business Overview**

**General**

Sparton is a provider of complex and sophisticated electromechanical devices with capabilities that include concept development, industrial design, design and manufacturing engineering, production, distribution, and field service. The Company serves the Medical, Military & Aerospace and Industrial & Instrumentation markets through three reportable business segments; Medical Device (Medical), Complex Systems (CS) and Defense & Security Systems (DSS).

All of the Company's facilities are registered to ISO standards, including 9001 or 13485, with most having additional certifications. The Company's products and services include products for Original Equipment Manufacturers (OEM) and Emerging Technology (ET) customers that are microprocessor-based systems that include transducers, printed circuit boards and assemblies, sensors, and electromechanical components, as well as development and design engineering services relating to these product sales. Sparton also develops and manufactures sonobuoys, anti-submarine warfare (ASW) devices used by the United States Navy and other free-world countries. Many of the physical and technical attributes in the production of sonobuoys are similar to those required in the production of the Company's other electrical and electromechanical products and assemblies.

The Company uses an internal management reporting system, which provides important financial data to evaluate performance and allocate the Company's resources on a market segment basis. Net sales for segments are attributed to the segment in which the product is manufactured or service is performed. A segment's performance is evaluated based upon its operating income (loss). A segment's operating income (loss) includes its gross profit on sales less its selling and administrative expenses, but excludes some corporate and other unallocated items such as, interest expense, interest income, other income (expense) and income tax expense (benefit). Allocations of certain corporate operating expenses are allocated based on the nature of the service provided. Corporate and other unallocated costs primarily represent corporate administrative expenses related to those administrative, financial and human resource activities which are not allocated to operations and excluded from segment profit. These costs are not allocated to the segments, as management excludes such costs when assessing the performance of the segments. Inter-segment transactions are generally accounted for at amounts that approximate arm's length transactions. The accounting policies for each of the segments are the same as for the Company taken as a whole.

## **Table of Contents**

### ***Medical Segment***

Medical operations are comprised of contract development, design, production and fulfillment of sophisticated medical and biotech devices and sub-assemblies for industry leaders, emerging technologies companies and start-ups. In manufacturing devices for its customers, this business unit follows specific design and manufacturing processes to assure product reliability and safety in accordance with Food and Drug Administration ( FDA ) guidelines and approvals. This group specializes in technologies, systems and processes required by medical OEM and ET customers primarily in the Diagnostic, Therapeutic and Surgical segments of the Medical Device and Biotech market spaces.

### ***Complex Systems Segment***

Complex Systems operations provides complex electronics systems to multiple industries, offering end-to-end development and manufacturing solutions focused on high expectations of quality and delivery performance through an international footprint. As a vertically integrated business unit, this segment assists in providing its customers with seamless development of circuit card and sub-assemblies for integration into electro-mechanical solutions. By focusing on maximizing efficiency and cost containment at the various steps in the design, engineering, and manufacturing process, Complex Systems acts as an intelligent source and ideal partner for development firms and OEMs. This business unit is a supplier for low to medium volume/high complexity commercial and military aerospace applications, telecommunications, energy, and industrial controls. Its current portfolio of applications includes: flight controls, cockpit displays, fuel system controls, secure communications, early warning detection, diagnostics systems, security systems, detection systems, lighting, satellite communications, audio, nuclear detection, inventory control, and defense.

### ***DSS Segment***

DSS operations are comprised of design, development and production of products for a number of technologically significant programs aimed at fulfilling defense and commercial needs. Specializing in the development and production of complex electromechanical equipment, Sparton designs and manufactures sonobuoys, ASW devices for the U.S. Navy and foreign governments that meet Department of State licensing requirements. This business unit also performs an engineering development function for the United States military and prime defense contractors for advanced technologies ultimately leading to future defense products as well as replacements for existing products. The sonobuoy product line is built to the customer's demanding specifications. These products are restricted by International Tariff and Arms Regulations ( ITAR ) and qualified by the U.S. Navy, which limits opportunities for competition. Additionally, this business unit internally develops and markets commercial products based on its navigation and underwater acoustic knowledge and the intrinsic skill sets of its technical staff.

### ***Risks and Uncertainties***

Sparton, as a high-mix, low to medium volume supplier, provides rapid product turnaround for customers. High-mix describes customers needing multiple product types with generally low to medium volume manufacturing runs. As a contract manufacturer with customers in a variety of markets, the Company has substantially less visibility of end user demand and, therefore, forecasting sales can be problematic. Customers may cancel their orders, change production quantities and/or reschedule production for a number of reasons. Depressed economic conditions may result in customers delaying delivery of product, or the placement of purchase orders for lower volumes than previously anticipated. Unplanned cancellations, reductions, or delays by customers may negatively impact the Company's results of operations. As many of the Company's costs and operating expenses are relatively fixed within given ranges of production, a reduction in customer demand can disproportionately affect the Company's gross margins and operating income. The majority of the Company's sales have historically come from a limited number of customers. Significant reductions in sales to, or a loss of, one of these customers could materially impact our operating results if the Company were not able to replace those sales with new business.

**Table of Contents**

Other risks and uncertainties that may affect our operations, performance, growth forecasts and business results include, but are not limited to, timing and fluctuations in U.S. and/or world economies, sharp volatility of world financial markets over a short period of time, competition in the overall contract manufacturing business, availability of production labor and management services under terms acceptable to the Company, Congressional budget outlays for sonobuoy development and production, Congressional legislation, uncertainties associated with the outcome of litigation, changes in the interpretation of environmental laws and the uncertainties of environmental remediation and customer labor and work strikes. Further risk factors are the availability and cost of materials, as well as non-cancelable purchase orders we have committed to in relation to customer forecasts that can be subject to change. A number of events can impact these risks and uncertainties, including potential escalating utility and other related costs due to natural disasters, as well as political uncertainties such as the unrest in Africa and the Middle East. Additional trends, risks and uncertainties include dependence on key personnel, risks surrounding acquisitions, uncertainties surrounding the global economy and U.S. healthcare legislation and the effects of those uncertainties on OEM behavior, including heightened inventory management, product development cycles and outsourcing strategies. Finally, the Sarbanes-Oxley Act, and more recently the Dodd-Frank Act have required or will require changes in, and formalization of, some of the Company's corporate governance and compliance practices. The SEC and the New York Stock Exchange have also passed or will pass related rules and regulations requiring additional compliance activities, including those implementing the conflict minerals provisions of the Dodd-Frank Act. Compliance with these rules has increased administrative costs and may increase these costs further in the future. A further discussion of the Company's risk factors has been included in Part I, Item 1A. Risk Factors, of the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2012. Management cautions readers not to place undue reliance on forward-looking statements, which are subject to influence by the enumerated risk factors as well as unanticipated future events.

**Subsequent Event**

On November 2, 2012, Sparton's wholly owned subsidiary, Sparton Onyx, LLC ( "Sparton Onyx" ) entered into a Unit Purchase Agreement ( "Purchase Agreement" ) with Everett Smith Group, Ltd. ( "ESG" ), the owner of all outstanding limited liability company interests of Onyx EMS, LLC ( "Onyx" ) whereby Sparton Onyx agreed to purchase all of the outstanding limited liability company interests of Onyx for a cash purchase price of \$43,250,000, subject to net working capital adjustments. The acquisition is expected to be funded through Sparton's existing cash balances and borrowings under a new bank facility currently in process. The Purchase Agreement provides for a holdback equal to 10% of the purchase price for payment of the indemnification obligations and certain purchase price adjustments. The acquisition is anticipated to close within 30 days from the signing of the Purchase Agreement and closing is subject to standard covenants and conditions.

Onyx, with sites in both Watertown, South Dakota and Minneapolis, Minnesota, primarily manufactures medical devices for OEM and emerging technology companies, including products for cardiovascular diagnostics, hearing assistance, patient temperature and warming, point-of-care diagnostics, and surgical equipment used in intraosseous medicine. The company also has a presence in the industrial market providing products such as precision measurement instruments for monitoring air quality and pollution, commercial fire and smoke alarm systems, sensing tools, test fixtures, and complex LED assemblies.

**Consolidated Results of Operations**

The following discussion should be read in conjunction with the Unaudited Condensed Consolidated Financial Statements and Notes thereto included in Item 1 of this report.

**Summary**

The major elements affecting net income for the three months ended September 30, 2012 as compared to the three months ended September 30, 2011 were as follows (in millions):

Net income year-to-date fiscal 2012		\$ 1.5
Improved gross profit on Medical programs	\$ 0.6	
Decreased gross profit on DSS programs	(1.7)	
Decreased internal research and development expenses	0.1	
Decreased income tax expense	0.4	
Other, net	0.1	
Net change		(0.5)

Edgar Filing: SPARTON CORP - Form 10-Q

Net income year-to-date fiscal 2013

\$ 1.0

20

**Table of Contents**

To date, fiscal 2013 was impacted by:

Increased gross profit on Medical programs due mainly to certain favorable product mix and increased capacity utilization at the Strongsville, Ohio facility.

Decreased gross profit on DSS programs due to decreased sonobuoy sales to foreign governments, partially offset by increased sales to the U.S. Navy and increased digital compass sales.

Reduced internal research and development expenses of approximately \$0.1 million in the three months ended September 30, 2012 compared to the fiscal 2012 period.

Fiscal 2013 first quarter effective income tax rate of 32% compared to an effective income tax rate of 36% in the comparative prior year quarter, reflecting an increased domestic manufacturing deduction. The use of this deduction in fiscal 2012 was limited due to the use of net operating loss carryovers to offset Federal taxable income during that year.

Presented below are more detailed comparative data and discussions regarding our consolidated results of operations for the three months ended September 30, 2012 compared to the three months ended September 30, 2011. Results of operations for any period less than one year are not necessarily indicative of results of operations that may be expected for a full year.

***For the Three Months Ended September 30, 2012 compared to the Three Months Ended September 30, 2011***

The following table presents selected consolidated statement of operations data for the three months ended September 30, 2012 and 2011 (in thousands):

	2012		2011	
	Total	% of Sales	Total	% of Sales
Net sales	\$ 49,020	100.0%	\$ 51,833	100.0%
Cost of goods sold	41,807	85.3	43,489	83.9
Gross profit	7,213	14.7	8,344	16.1
Selling and administrative expenses	5,472	11.2	5,411	10.4
Internal research and development expenses	305	0.6	398	0.8
Other operating expense, net	92	0.2	146	0.3
Operating income	1,344	2.7	2,389	4.6
Total other expense, net	57	0.2	(31)	(0.1)
Income before provision for income taxes	1,401	2.9	2,358	4.5
Provision for income taxes	448	1.0	849	1.6
Net income	\$ 953	1.9%	\$ 1,509	2.9%

The following table presents net sales for the three months ended September 30, 2012 and 2011 (in thousands):

SEGMENT	2012		2011		% Change
	Total	% of Total	Total	% of Total	

Edgar Filing: SPARTON CORP - Form 10-Q

Medical	\$ 28,059	57.2%	\$ 27,460	53.0%	2.2%
CS	12,347	25.2	12,560	24.2	(1.7)
DSS	13,206	27.0	15,287	29.5	(13.6)
Eliminations	(4,592)	(9.4)	(3,474)	(6.7)	32.2
<b>Totals</b>	<b>\$ 49,020</b>	<b>100.0%</b>	<b>\$ 51,833</b>	<b>100.0%</b>	<b>(5.4)</b>

The following table presents gross profit and gross profit as a percent of net sales for the three months ended September 30, 2012 and 2011 (in thousands):

SEGMENT	2012		2011	
	Total	GP%	Total	GP%
Medical	\$ 4,194	14.9%	\$ 3,614	13.2%
CS	1,096	8.9	1,088	8.7
DSS	1,923	14.6	3,642	23.8
<b>Totals</b>	<b>\$ 7,213</b>	<b>14.7</b>	<b>\$ 8,344</b>	<b>16.1</b>

**Table of Contents**

The following table presents operating income and operating income as a percent of net sales for the three months ended September 30, 2012 and 2011 (in thousands):

SEGMENT	2012		2011	
	Total	% of Sales	Total	% of Sales
Medical	\$ 2,622	9.3%	\$ 1,887	6.9%
CS	386	3.1	343	2.7
DSS	538	4.1	2,241	14.7
Other unallocated	(2,202)		(2,082)	
<b>Totals</b>	<b>\$ 1,344</b>	<b>2.7</b>	<b>\$ 2,389</b>	<b>4.6</b>

**Medical**

Medical sales increased approximately \$0.6 million in the three months ended September 30, 2012 as compared with the same quarter last year. Reflected within the increase is \$3.2 million of increased sales to this business unit's largest customer due to expanded demand for its programs and additional refurbishment service revenue which began in the second half of fiscal 2012. Additionally reflected is \$1.4 million of increased sales to another customer to meet increased demand for its product in both the U.S. and Japan. Partially offsetting these increases were decreased sales to three customers totaling \$4.0 million. Decreased sales to one customer reflect the dual sourcing of certain of its programs with the Company during fiscal 2012. Decreased sales to the remaining two customers reflect these customers' disengagements during fiscal 2012. Medical sales are dependent on a small number of key strategic customers. Fenwal Blood Technologies contributed 22% and 15% of consolidated company net sales during the three months ended September 30, 2012 and 2011, respectively. Medical backlog was approximately \$40.9 million at September 30, 2012. Commercial orders, in general, may be rescheduled or cancelled without significant penalty, and, as a result, may not be a meaningful measure of future sales. A majority of the September 30, 2012 Medical backlog is currently expected to be realized in the next 12 months.

Gross profit varies from period to period and can be affected by a number of factors, including product mix, production efficiencies, capacity utilization, and costs associated with new program introduction. The gross profit percentage on Medical sales increased to 14.9% from 13.2% for the three months ended September 30, 2012 and 2011, respectively. This improvement in margin on Medical sales reflects certain favorable product mix between the two periods and increased capacity utilization at the Strongsville, Ohio facility.

Selling and administrative expenses relating to the Medical segment were \$1.5 million and \$1.6 million for the three months ended September 30, 2012 and 2011, respectively. The prior year quarter includes \$0.1 million of costs relating to changes in operational leadership in fiscal 2012.

**CS**

Excluding an increase in intercompany sales of \$1.1 million, CS sales to external customers for the three months ended September 30, 2012 decreased \$1.3 million as compared with the same quarter last year, primarily reflecting decreased sales to one customer, which delayed certain of its orders into future quarters. CS intercompany sales result primarily from the production of circuit boards that are then utilized in DSS product sales. These intercompany sales are eliminated in consolidation. CS backlog was approximately \$37.3 million at September 30, 2012. Commercial orders, in general, may be rescheduled or cancelled without significant penalty, and, as a result, may not be a meaningful measure of future sales. A majority of the September 30, 2012 CS backlog is currently expected to be realized in the next 12 months.

The gross profit percentage on CS sales increased to 8.9% for the three months ended September 30, 2012 compared to 8.7% for the three months ended September 30, 2011. The quarter over quarter comparison primarily reflects favorable product mix, partially offset by lower capacity utilization at the Company's Vietnam facility in the current year quarter.

Selling and administrative expenses relating to the CS segment remained consistent at \$0.7 million for each of the three months ended September 30, 2012 and 2011, respectively.

**Table of Contents*****DSS***

DSS sales decreased approximately \$2.1 million in the three months ended September 30, 2012 as compared with the same quarter last year, reflecting the anticipated decreased sonobuoy sales to foreign governments, partially offset by increased U.S. Navy sonobuoy production and engineering sales and increased digital compass sales in the current year quarter. The Company had two sonobuoy lots fail at the Navy test range in the final weeks of September 2012. While these lot failures unfavorably impacted current year first quarter revenues by approximately \$3.5 million, it is anticipated that these lots will pass in the Company's fiscal 2013 second quarter with revenues recognized at that time. Total sales to the U.S. Navy in the three months ended September 30, 2012 and 2011 was approximately \$12.2 million and \$5.9 million, or 25% and 11%, respectively, of consolidated Company net sales for those periods. Sonobuoy sales to foreign governments were \$0.1 million and \$9.3 million in the three months ended September 30, 2012 and 2011, respectively. DSS backlog was approximately \$77.9 million at September 30, 2012. A majority of the September 30, 2012 DSS backlog is currently expected to be realized within the next 12 to 16 months.

The gross profit percentage on DSS sales decreased to 14.6% for the three months ended September 30, 2012 compared to 23.8% for the three months ended September 30, 2011. Gross profit percentage was unfavorably affected in the current year quarter by a significant decrease in foreign sonobuoy sales, partially offset by the positive impact from increased digital compass sales as compared to the prior year quarter.

Selling and administrative expenses relating to the DSS segment were \$1.1 million and \$1.0 million for the three months ended September 30, 2012 and 2011, respectively, primarily reflecting increased business development efforts in the current fiscal quarter.

Internal research and development expenses reflect costs incurred for the internal development of technologies for use in navigation and oil and gas exploration. These costs include salaries and related expenses, contract labor and consulting costs, materials and the cost of certain research and development specific equipment. The Company incurred \$0.3 million and \$0.4 million of internally funded research and development expenses in the three months ended September 30, 2012 and 2011, respectively.

***Other Unallocated***

Total corporate selling and administrative expenses were \$4.1 million and \$3.8 million for the three months ended September 30, 2012 and 2011, respectively, primarily reflecting increased expenses related to professional services, travel and information technology. Of these costs, \$1.8 million was allocated to segment operations in each of these periods. Allocations of corporate selling and administrative expenses are based on the nature of the service provided and can fluctuate from period to period.

Interest expense consists of interest and fees on our outstanding debt and revolving credit facility, including amortization of financing costs. Interest expense was \$0.1 million and \$0.2 million for the three months ended September 30, 2012 and 2011, respectively. Fiscal 2013 was favorably impacted by the July 2012 completion of amortization of financing fees paid relating to the Company's revolving credit facility and the July 2012 reduction of unused line fees under the credit facility. See Note 5, Debt, of the Notes to Unaudited Condensed Consolidated Financial Statements in this Quarterly Report on Form 10-Q for a further discussion of debt.

The Company is responsible for income taxes within each jurisdiction in which it operates. The Company recorded income tax expense of approximately \$0.4 million, or an effective rate of 32.0%, for the three months ended September 30, 2012 compared to an income tax expense of approximately \$0.8 million, or an effective rate of 36.0%, for the three months ended September 30, 2011. The fiscal 2013 effective rate was favorably impacted in comparison to the rate in the prior year quarter by the domestic manufacturing deduction. The use of this deduction in fiscal 2012 was limited due to the use of net operating loss carryovers to offset Federal taxable income during that year. See Note 7, Income Taxes, of the Notes to Unaudited Condensed Consolidated Financial Statements in this Quarterly Report on Form 10-Q for a further discussion of income taxes.

Due to the factors described above, the Company reported net income of \$1.0 million (\$0.09 per share, basic and diluted) for the three months ended September 30, 2012, compared to net income of \$1.5 million (\$0.15 per share, basic and diluted) for the corresponding period last year.



**Table of Contents****Liquidity and Capital Resources**

Certain of the Company's DSS contracts allow for billings to occur when certain milestones under the applicable program are reached, independent of the amount shipped by Sparton as of such date. These advance billings reduce the amount of cash that would otherwise be required during the performance of these contracts. As of September 30, 2012 and June 30, 2012, \$23.3 million and \$25.8 million, respectively, of billings in excess of costs were received. The Company's revolving line-of-credit facility was extended in July 2012 to August 13, 2015. The Company currently expects to meet its liquidity needs through a combination of sources including, but not limited to, operations, existing cash balances, its revolving line-of-credit, anticipated continuation of advance billings on certain DSS contracts and improvement in inventory management. With the above sources providing the expected cash flows, the Company currently believes that it will have sufficient liquidity for its anticipated needs over the next 12 months, but no assurances regarding liquidity can be made.

Operating activities used \$2.6 million and provided \$3.2 million of net cash flows in three months ended September 30, 2012 and 2011, respectively. Excluding changes in working capital, operating activities provided \$1.8 million and \$3.1 million in the first quarter of fiscal 2013 and 2012, respectively, reflecting the Company's relative operating performance during those periods. Working capital used \$4.4 million and provided \$0.1 million of net cash flows in the three months ended September 30, 2012 and 2011, respectively. First quarter fiscal 2013 working capital related cash flows primarily reflect increased inventory, reduced accounts payable and accrued expenses and funding of production related to U.S. Navy contracts during the year in excess of advance billings received, partially offset by decreased accounts receivable. First quarter fiscal 2012 working capital related cash flows primarily reflect the collection of advance billings related to U.S. Navy contracts during the quarter in excess of the funding of production under those contracts, partially offset by increased accounts receivable, increased inventory and reduced accounts payable and accrued expenses.

Cash flows used in investing activities in three months ended September 30, 2012 and 2011 totaled \$1.1 million and \$0.7 million, respectively, reflecting capital expenditures in those periods.

Cash flows used in financing activities in the three months ended September 30, 2012 and 2011 totaled \$0.2 million and less than \$0.1 million, respectively. The three months ended September 30, 2012 reflect the use of cash of \$0.2 million to satisfy income tax withholding requirements in relation to the vesting of executives' restricted stock in exchange for the surrender of a portion of the vesting shares. Each of the three months ended September 30, 2012 and 2011 also reflect repayments on the Company's outstanding industrial revenue bonds with the state of Ohio of less than \$0.1 million. Additionally, the Company received \$0.1 million from the exercise of stock options during the first three months of fiscal 2013.

As of September 30, 2012, the Company's bank line-of-credit facility totaled \$20.0 million, subject to certain collateral restrictions, with no borrowings against the available funds. The Company did have certain letters of credit outstanding against this facility totaling \$0.5 million at September 30, 2012. This bank debt is subject to certain customary covenants which the Company was in compliance with at September 30, 2012. In July 2012, this line-of-credit was amended and extended to August 13, 2015. The Company also has approximately \$1.6 million of industrial revenue bonds outstanding at September 30, 2012. See Note 5, Debt, of the Notes to Unaudited Condensed Consolidated Financial Statements in this Quarterly Report on Form 10-Q for a further discussion of the Company's debt.

On November 2, 2012, Sparton's wholly owned subsidiary, Sparton Onyx, LLC (Sparton Onyx) entered into a Unit Purchase Agreement (Purchase Agreement) with Everett Smith Group, Ltd. (ESG), the owner of all outstanding limited liability company interests of Onyx EMS, LLC (Onyx) whereby Sparton Onyx agreed to purchase all of the outstanding limited liability company interests of Onyx for a cash purchase price of \$43,250,000, subject to net working capital adjustments. The acquisition is expected to be funded through Sparton's existing cash balances and borrowings under a new bank facility currently in process. The Purchase Agreement provides for a holdback equal to 10% of the purchase price for payment of the indemnification obligations and certain purchase price adjustments. The acquisition is anticipated to close within 30 days from the signing of the Purchase Agreement and closing is subject to standard covenants and conditions.

**Table of Contents****Commitments and Contingencies*****Environmental Remediation***

Sparton has been involved with ongoing environmental remediation since the early 1980's related to one of its former manufacturing facilities, located in Albuquerque, New Mexico ( Coors Road ). Although the Company entered into a long-term lease of the Coors Road property that was accounted for as a sale of property during fiscal 2010, it remains responsible for the remediation obligations related to its past operation of this facility. At September 30, 2012, Sparton had accrued approximately \$3.5 million as its estimate of the remaining minimum future undiscounted financial liability with respect to this matter, of which approximately \$0.4 million is classified as a current liability and included on the balance sheet in other accrued expenses. The Company's minimum cost estimate is based upon existing technology and excludes certain legal costs, which are expensed as incurred. The Company's estimate includes equipment and operating and maintenance costs for onsite and offsite pump and treat containment systems, as well as continued onsite and offsite monitoring. It also includes periodic reporting requirements.

In fiscal 2003, Sparton reached an agreement with the United States Department of Energy ( DOE ) and others to recover certain remediation costs. Under the settlement terms, Sparton received cash and obtained some degree of risk protection as the DOE agreed to reimburse Sparton for 37.5% of certain future environmental expenses in excess of \$8.4 million incurred from the date of settlement, if any, of which approximately \$4.3 million has been expended as of September 30, 2012 toward the \$8.4 million threshold. Uncertainties associated with environmental remediation contingencies are pervasive and often result in wide ranges of reasonably possible outcomes. Estimates developed in the early stages of remediation can vary significantly. Normally a finite estimate of cost does not become fixed and determinable at a specific point in time. Rather, the costs associated with environmental remediation become estimable over a continuum of events and activities that help to frame and define a liability. Factors which cause uncertainties for the Company include, but are not limited to, the effectiveness of the current work plans in achieving targeted results and proposals of regulatory agencies for desired methods and outcomes. It is possible that cash flows and results of operations could be materially affected by the impact of changes associated with the ultimate resolution of this contingency. At September 30, 2012, the Company estimates that it is reasonably possible, but not probable, that future environmental remediation costs associated with the Company's past operations at the Coors Road property, in excess of amounts already recorded and net of DOE reimbursement, could be up to \$2.4 million before income taxes over the next eighteen years.

The Company and its subsidiaries are also involved in certain existing compliance issues with the EPA and various state agencies, including being named as a potentially responsible party at several sites. Potentially responsible parties ( PRP's ) can be held jointly and severally liable for the clean-up costs at any specific site. The Company's past experience, however, has indicated that when it has contributed relatively small amounts of materials or waste to a specific site relative to other PRPs, its ultimate share of any clean-up costs has been minor. Based upon available information, the Company believes it has contributed only small amounts to those sites in which it is currently viewed as a PRP.

***U.S. Government Audits***

Federal government agencies, including the Defense Contract Audit Agency ( DCAA ) and the Defense Contract Management Agency ( DCMA ), routinely audit and investigate government contracts and government contractors' administrative processes and systems. These agencies review the Company's performance on contracts, pricing practices, cost structure and compliance with applicable laws, regulations and standards. They also review the adequacy of the Company's internal control systems and policies, including the Company's purchasing, accounting, estimating, compensation and management information processes and systems.

The Company responded in November 2011 to DCAA review comments received in the first quarter of fiscal 2012 regarding corrective actions to improve the reliability for accumulating costs under government contracts. As a result, DCMA has determined our cost accounting system is currently adequate and the Company remains eligible to receive cost reimbursable contracts from the U.S. Government. While the Company's corrective actions remain open for further review, the Company remains confident formal resolution of DCAA cost accounting practices findings will not have a material adverse impact on the Company's financial results.

## **Table of Contents**

### ***Other***

In addition to the foregoing, from time to time, the Company is involved in various legal proceedings relating to claims arising in the ordinary course of business. The Company is not currently a party to any other such legal proceedings, the adverse outcome to which, individually or in the aggregate, is expected to have a material adverse effect on our business, financial condition or results of operations.

### **Contractual Obligations and Off-Balance Sheet Arrangements**

Information regarding the Company's long-term debt obligations, environmental liability payments, operating lease payments, and other commitments is provided in Part II, Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations, of the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2012. As of June 30, 2012, there were \$27.3 million of non-cancelable purchase orders outstanding and a liability related to advance billings on customer contracts of \$25.8 million. As of September 30, 2012, the non-cancelable purchase orders outstanding has increased to \$36.1 million and the liability related to advanced billings has decreased to \$23.3 million. Other than as noted above, there have been no material changes in the nature or amount of the Company's contractual obligations since June 30, 2012.

### **Critical Accounting Policies**

Our financial statements are prepared in conformity with GAAP and require us to select appropriate accounting policies. The assumptions and judgments we use in applying our accounting policies have a significant impact on our reported amounts of assets, liabilities, revenue and expenses. While we believe that the assumptions and judgments used in our estimates are reasonable, actual results may differ from these estimates under different assumptions or conditions.

We have identified the most critical accounting policies upon which our financial status depends. The critical policies were determined by considering accounting policies that involve the most complex or subjective decisions or assessments. We also have other policies considered key accounting policies; however, these policies do not meet the definition of critical accounting policies because they do not generally require us to make estimates or judgments that are complex or subjective. Our critical accounting policies include the following:

Environmental contingencies

Government contract cost estimates

Commercial inventory valuation

Allowance for probable losses on receivables

Pension obligations

Business combinations

Valuation of property, plant and equipment

Goodwill and intangible assets

## Edgar Filing: SPARTON CORP - Form 10-Q

Income taxes

Stock-based compensation

There have been no significant changes to our critical accounting policies that are described in Part II, Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations section of our Annual Report on Form 10-K for the year ended June 30, 2012.

### **New Accounting Pronouncements**

See Note 13, New Accounting Standards, of the Notes to Unaudited Condensed Consolidated Financial Statements in this Quarterly Report on Form 10-Q for a discussion of new accounting pronouncements.

**Table of Contents**

**Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

The Company manufactures its products in the United States and Vietnam. Sales are to the U.S. as well as foreign markets. The Company is potentially subject to foreign currency exchange rate risk relating to intercompany activity and balances and to receipts from customers and payments to suppliers in foreign currencies. Also, adjustments related to the translation of the Company's Vietnamese financial statements into U.S. dollars are included in current earnings. As a result, the Company's financial results could be affected by factors such as changes in foreign currency exchange rates or economic conditions in the domestic and foreign markets in which the Company operates. However, minimal third party receivables and payables are denominated in foreign currency and the related market risk exposure is considered to be immaterial.

The Company's revolving credit line, if drawn upon, is subject to future interest rate fluctuations which could potentially have a negative impact on cash flows of the Company. The Company is not party to any currency exchange or interest rate protection agreements as of September 30, 2012.

**Item 4. Controls and Procedures.**

Each of our Chief Executive Officer and Chief Financial Officer has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities and Exchange Act of 1934) as of the end of the period covered by this quarterly report. Based on such evaluation, such officers have concluded that, as of the end of the period covered by this quarterly report, our disclosure controls and procedures are effective.

There have been no changes in our internal controls over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended September 30, 2012 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

**Table of Contents**

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings.**

See Management's Discussion and Analysis of Financial Condition and Results of Operations - Commitments and Contingencies of this report.

In addition to the above, from time to time, we are involved in various legal proceedings relating to claims arising in the ordinary course of business. We are not currently a party to any such legal proceedings, the outcome of which, individually or in the aggregate, is expected to have a material adverse effect on our business, financial condition or results of operations.

**Item 1A. Risk Factors.**

You should carefully consider the risks and uncertainties described in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended June 30, 2012 and the other information in our subsequent filings with the SEC, including this Quarterly Report on Form 10-Q. Our business, financial condition, results of operations and stock price could be materially adversely affected by any of these risks. The risks described in our Annual Report on Form 10-K are not the only ones we face. Additional risks and uncertainties that are currently unknown to us or that we currently consider to be immaterial may also impair our business or adversely affect our financial condition, results of operations and stock price.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

The following table provides information about shares of common stock the Company acquired during the three months ended September 30, 2012:

Issuer Purchases of Equity Securities

	Total number of shares purchased	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs	Maximum number (or approximate dollar value) of shares that may yet be purchased under the plans or programs
July 1, 2012 to July 31, 2012				
August 1, 2012 to August 31, 2012				\$
September 1, 2012 to September 30, 2012				
(a)	20,564	\$ 11.38		\$
Total	20,564	\$ 11.38		\$

(a) Represents shares withheld to satisfy certain tax withholding obligations in connection with vesting of restricted stock as permitted by the Sparton Corporation 2010 Long-Term Stock Option Incentive Plan.

**Table of Contents****Item 6. Exhibits.****Exhibit**

<b>Number</b>	<b>Description</b>
3.1	Second Amended Articles of Incorporation of the Registrant, incorporated herein by reference from the Registrant's Proxy Statement on Form DEF 14A filed with the SEC on September 21, 2010.
3.2	Amended and Restated Code of Regulations of the Registrant, incorporated herein by reference from the Registrant's Proxy Statement on Form DEF 14A filed with the SEC on September 21, 2010.
3.3	Amendment to Amended and Restated Code of Regulations of the Registrant, incorporated herein by reference from exhibit 99.1 to the Registrant's Current Report on Form 8-K filed with the SEC on September 26, 2012.
31.1*	Chief Executive Officer certification under Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Chief Financial Officer certification under Section 302 of the Sarbanes-Oxley Act of 2002.
32.1*	Chief Executive Officer and Chief Financial Officer certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS**	XBRL Instance Document
101.SCH**	XBRL Taxonomy Extension Schema Document
101.CAL**	XBRL Taxonomy Calculation Linkbase Document
101.DEF**	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB**	XBRL Taxonomy Extension Label Linkbase Document
101.PRE**	XBRL Taxonomy Extension Presentation Linkbase Document

\* Filed herewith.

\*\* XBRL (Extensible Business Reporting Language) information is deemed not filed or part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, and otherwise is not subject to liability under these sections.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Sparton Corporation

Date: November 6, 2012

By: /s/ CARY B. WOOD  
Cary B. Wood  
President and Chief Executive Officer  
(Principal Executive Officer)

Date: November 6, 2012

By: /s/ GREGORY A. SLOME  
Gregory A. Slome  
Senior Vice President and Chief Financial Officer  
(Principal Financial Officer)