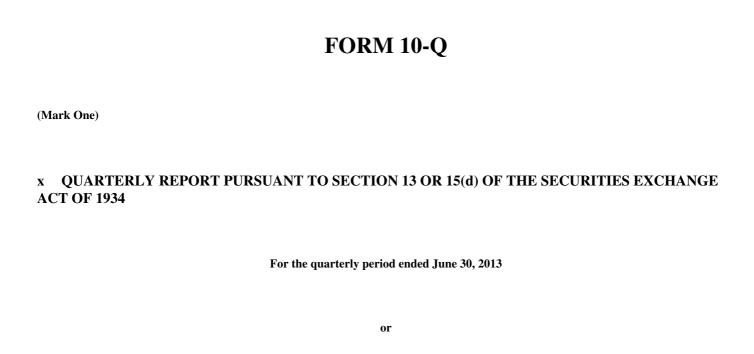
KEMET CORP Form 10-Q August 02, 2013 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549



o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number: 001-15491

KEMET CORPORATION

(Exact name of registrant as specified in its charter)

DELAWARE

57-0923789

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

2835 KEMET WAY, SIMPSONVILLE, SOUTH CAROLINA 29681

(Address of principal executive offices, zip code)

(864) 963-6300

(Registrant s telephone number, including area code)

Former name, former address and former fiscal year, if changed since last report: N/A

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES x NO o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES x NO o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer o

Accelerated filer x

Non-accelerated filer o (Do not check if a smaller reporting company)

Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). o YES x NO

The number of shares outstanding of the registrant s common stock, par value \$0.01 per share, as of July 29, 2013 was 45,088,744.

KEMET CORPORATION AND SUBSIDIARIES

Form 10-Q for the Quarter Ended June 30, 2013

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PART I - FINANCIAL INFORMATION

Item 1 - Financial Statements

KEMET CORPORATION AND SUBSIDIARIES

Condensed Consolidated Balance Sheets

(Amounts in thousands, except per share data)

| ASSETS | | |
|--|---------------|---------------|
| Current assets: | | |
| Cash and cash equivalents | \$ 53,155 | \$ 95,978 |
| Accounts receivable, net | 101,254 | 96,564 |
| Inventories, net | 217,543 | 205,615 |
| Prepaid expenses and other | 39,377 | 41,101 |
| Deferred income taxes | 4,250 | 4,167 |
| Total current assets | 415,579 | 443,425 |
| Property and equipment, net of accumulated depreciation of \$785,335 and | | |
| \$771,398 as of June 30, 2013 and March 31, 2013, respectively | 309,877 | 304,508 |
| Goodwill | 35,584 | 35,584 |
| Intangible assets, net | 38,310 | 38,646 |
| Investment in NEC TOKIN | 48,709 | 52,738 |
| Restricted cash | 15,851 | 17,397 |
| Deferred income taxes | 8,321 | 7,994 |
| Other assets | 8,939 | 11,299 |
| Total assets | \$ 881,170 | \$ 911,591 |
| | | |
| LIABILITIES AND STOCKHOLDERS EQUITY | | |
| Current liabilities: | | |
| Current portion of long-term debt | \$ 7,648 | \$ 10,793 |
| Accounts payable | 89,854 | 73,669 |
| Accrued expenses | 83,313 | 95,944 |
| Income taxes payable and deferred income taxes | 2,063 | 1,074 |
| Total current liabilities | 182,878 | 181,480 |
| Long-term debt, less current portion | 375,645 | 372,707 |
| Other non-current obligations | 69,584 | 71,946 |
| Deferred income taxes | 8,694 | 8,542 |
| | | |
| Stockholders equity: | | |
| Preferred stock, par value \$0.01, authorized 10,000 shares, none issued | | |
| Common stock, par value \$0.01, authorized 175,000 shares, issued 46,508 shares at | | |
| June 30, 2013 and March 31, 2013 | 465 | 465 |
| Additional paid-in capital | 465,766 | 467,096 |
| Retained deficit | (198,374) | (163,235) |
| Accumulated other comprehensive income | 9,420 | 7,694 |
| | >,.=∪ | |
| Treasury stock, at cost (1,431 and 1,519 shares at June 30, 2013 and March 31, | >,.=0 | |
| Treasury stock, at cost (1,431 and 1,519 shares at June 30, 2013 and March 31, 2013, respectively) | (32,908) | (35,104) |

| Total stockholders equity | 244,369 | 276,916 |
|---|------------------|---------|
| | | |
| Total liabilities and stockholders equity | \$ 881,170 \$ | 911,591 |

KEMET CORPORATION AND SUBSIDIARIES

Condensed Consolidated Statements of Operations

(Amounts in thousands, except per share data)

(Unaudited)

| Net sales \$ 202,723 \$ 223,632 Operating costs and expenses: 8 185,189 191,321 Cost of sales 185,189 191,321 Selling, general and administrative expenses 26,502 27,255 |
|--|
| Cost of sales 185,189 191,321 |
| Cost of sales 185,189 191,321 |
| |
| Selling, general and administrative expenses 26,502 27,255 |
| |
| Research and development 6,380 7,733 |
| Restructuring charges 4,610 1,264 |
| Net loss on sales and disposals of assets |
| Total operating costs and expenses 222,681 227,677 |
| |
| Operating loss (19,958) (4,045) |
| |
| Other (income) expense: |
| Interest income (164) (31) |
| Interest expense 10,034 10,457 |
| Other expense, net 354 1,511 |
| Loss before income taxes and equity loss from NEC TOKIN (30,182) (15,982) |
| Income tax expense 1,580 1,771 |
| Loss before equity loss from NEC TOKIN (31,762) (17,753) |
| Equity loss from NEC TOKIN (3,377) |
| Net loss \$ (35,139) \$ (17,753) |
| |
| Net loss per share: |
| Basic \$ (0.78) \$ (0.40) |
| Diluted \$ (0.78) \$ (0.40) |
| |
| Weighted-average shares outstanding: |
| Basic 45,022 44,808 |
| Diluted 45,022 44,808 |

KEMET CORPORATION AND SUBSIDIARIES

Condensed Consolidated Statements of Comprehensive Loss

(Amounts in thousands)

(Unaudited)

| | | Quarters Ended June 30, | | | |
|--|------|-------------------------|----|------|----------|
| | 2013 | | | 2012 | |
| Net loss | \$ | (35,139) | \$ | | (17,753) |
| | | | | | |
| Other comprehensive income (loss): | | | | | |
| Foreign currency translation gains (losses) | | 2,272 | | | (7,966) |
| Defined benefit pension plans, net of tax impact | | 175 | | | 102 |
| Post-retirement plan adjustments | | (70) | | | 71 |
| Equity interest in investee s other comprehensive income | | (651) | | | |
| Other comprehensive income (loss) | | 1,726 | | | (7,793) |
| | | | | | |
| Total comprehensive loss | \$ | (33,413) | \$ | | (25,546) |

KEMET CORPORATION AND SUBSIDIARIES

Condensed Consolidated Statements of Cash Flows

(Amounts in thousands)

(Unaudited)

| Net loss | \$ (35,139) | \$ (17,753) |
|---|----------------|----------------|
| Adjustments to reconcile net loss to net cash provided by (used in) operating | | |
| activities: | | |
| Depreciation and amortization | 13,731 | 11,656 |
| Amortization of debt discount and debt issuance costs | 1,014 | 971 |
| Equity loss from NEC TOKIN | 3,377 | |
| Net loss on sales and disposals of assets | | 104 |
| Stock-based compensation expense | 968 | 1,264 |
| Long-term receivable write down | 1,444 | |
| Change in deferred income taxes | (241) | 122 |
| Change in operating assets | (14,385) | (12,029) |
| Change in operating liabilities | 1,706 | (5,490) |
| Other | (106) | (52) |
| Net cash used in operating activities | (27,631) | (21,207) |
| | | |
| Investing activities: | | |
| Capital expenditures | (15,481) | (13,101) |
| Change in restricted cash | 1,591 | |
| Net cash used in investing activities | (13,890) | (13,101) |
| | | |
| Financing activities: | | |
| Proceeds from issuance of debt | | 15,825 |
| Deferred acquisition payments | (1,204) | (1,439) |
| Payments of long-term debt | (306) | (1,576) |
| Proceeds from exercise of stock options | 19 | 41 |
| Debt issuance costs | | (275) |
| Net cash provided by (used in) financing activities | (1,491) | 12,576 |
| Net decrease in cash and cash equivalents | (43,012) | (21,732) |
| Effect of foreign currency fluctuations on cash | 189 | (943) |
| Cash and cash equivalents at beginning of fiscal period | 95,978 | 210,521 |
| Cash and cash equivalents at end of fiscal period | \$ 53,155 | \$ 187,846 |

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Notes to Condensed Consolidated Financial Statements

Note 1. Basis of Financial Statement Presentation

The condensed consolidated financial statements contained herein are unaudited and have been prepared from the books and records of KEMET Corporation and its subsidiaries (KEMET or the Company). In the opinion of management, the condensed consolidated financial statements reflect all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the results for the interim periods. The condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q, and therefore, do not include all information and footnotes necessary for a complete presentation of financial position, results of operations, and cash flows in conformity with U.S. generally accepted accounting principles (U.S. GAAP). Although the Company believes the disclosures are adequate to make the information presented not misleading, it is suggested that these condensed consolidated financial statements be read in conjunction with the audited financial statements and notes thereto included in the Company s Form 10-K for the fiscal year ended March 31, 2013 (the Company s 2013 Annual Report).

The accompanying condensed consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. In consolidation, all significant intercompany amounts and transactions have been eliminated. Certain prior year amounts have been reclassified to conform to current year presentation. Net sales and operating results for the quarter ended June 30, 2013 are not necessarily indicative of the results to be expected for the full year.

The Company s significant accounting policies are presented in the Company s 2013 Annual Report.

Use of Estimates and Assumptions

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates, assumptions, and judgments based on historical data and other assumptions that management believes are reasonable. These estimates and assumptions affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements. In addition, they affect the reported amounts of revenues and expenses during the reporting period.

The Company s judgments are based on management s assessment as to the effect certain estimates, assumptions, or future trends or events may have on the financial condition and results of operations reported in the unaudited condensed consolidated financial statements. It is important that readers of these unaudited financial statements understand that actual results could differ from these estimates, assumptions, and judgments.

Recently Issued Accounting Pronouncements

New accounting standards adopted

In February 2013, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2013-02, Comprehensive Income (Topic 220), Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income. The ASU adds new disclosure requirements for items reclassified out of accumulated other comprehensive income. The ASU does not amend any existing requirements for reporting net income or other comprehensive income in the financial statements. The ASU is effective for the Company for interim and annual periods beginning after April 1, 2013. The adoption of the ASU had no effect on the Company s financial position, results of operations, comprehensive income or liquidity.

In July 2012, the FASB issued ASU No. 2012-02, Intangibles-Goodwill and Other (Topic 350): Testing Indefinite-Lived Intangible Assets for Impairment, which states that an entity has the option first to assess qualitative factors to determine whether the existence of events and circumstances indicates that it is more likely than not that an indefinite-lived intangible asset is impaired. If, after assessing the totality of events and circumstances, an entity concludes that it is not more likely than not that the indefinite-lived intangible asset is impaired, then the entity is not required to take further action. However, if an entity concludes otherwise, then it is required to determine the fair value of the indefinite-lived intangible asset and perform the quantitative impairment test by comparing the fair value with the carrying amount. This provision is effective for annual and interim impairment tests performed for fiscal years beginning after September 15, 2012. This accounting guidance is not expected to have a material impact on the Company s financial position, results of operations, comprehensive income or liquidity.

There are currently no other accounting standards that have been issued that will have a significant impact on the Company s financial position, results of operations or cash flows upon adoption.

Restricted Cash

As discussed in Note 2, *Debt*, the Company received a \$24.0 million prepayment from an original equipment manufacturer (OEM) and utilized \$10.3 million for the purchase of manufacturing equipment; the remaining proceeds of \$13.7 million are classified as restricted cash at June 30, 2013.

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A bank guarantee in the amount of EUR 1.5 million (\$2.0 million) was issued by a European bank on behalf of the Company in August 2006 in conjunction with the establishment of a Value-Added Tax (VAT) registration in The Netherlands. Accordingly, a deposit was placed with the European bank for EUR 1.7 million (\$2.2 million). While the deposit is in KEMET s name, and KEMET receives all interest earned by this deposit, the deposit is pledged to the European bank, and the bank can use the funds if a valid claim against the bank guarantee is made. The bank guarantee will remain valid until it is discharged by the beneficiary.

Fair Value Measurement

The Company utilizes three levels of inputs to measure the fair value of (a) nonfinancial assets and liabilities that are recognized or disclosed at fair value in the Company s consolidated financial statements on a recurring basis (at least annually) and (b) all financial assets and liabilities. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs.

The first two inputs are considered observable and the last is considered unobservable. The levels of inputs are as follows:

- Level 1 Quoted prices in active markets for identical assets or liabilities.
- Level 2 Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

Assets and liabilities measured at fair value on a recurring basis as of June 30, 2013 and March 31, 2013 are as follows (amounts in thousands):

| | Carrying Value June 30, 2013 | Fa | air Value June 30, 2013 | | Measureme Level 2 (2) | 8 | | 0 | Fair Value March 31, 2013 | | e Measureme Level 2 (2) | 8 |
|--------------------------|---------------------------------------|------|-------------------------------|----------|--------------------------|---------|---------|----|---------------------------------|-----------|----------------------------|---------|
| Assets: | 2013 | | 2013 | Level 1 | Level 2 (2) | Level 3 | 2013 | | 2013 | Level 1 | Level 2 (2) | Level 3 |
| Money markets (1) | \$ 8,58 | 5 \$ | 8,585 | \$ 8,585 | \$ | \$ | \$ 29,9 | 84 | \$ 29,984 | \$ 29,984 | \$ | \$ |
| Long-term debt | 383,29 | 3 | 384,249 | 361,213 | 23,036 | | 383,5 | 00 | 393,928 | 369,200 | 24,728 | |
| NEC TOKIN derivative (3) | 48 | 9 | 489 | | | 489 | 4 | 89 | 489 | | | 489 |

- (1) Included in the line item Cash and cash equivalents on the Condensed Consolidated Balance Sheets.
- (2) The valuation approach used to calculate fair value was a discounted cash flow for each respective debt facility.
- (3) See Note 5, Investment in NEC TOKIN, for a description of this net call derivative. The value of the option is interrelated and depend on the enterprise value of NEC TOKIN Corporation and its EBITDA over time. Therefore, the derivative has been valued using option pricing methods in a Monte Carlo simulation.

Inventories

Inventories are stated at the lower of cost or market. The components of inventories are as follows (amounts in thousands):

| | June 30, 2013 | | March 31, 2013 |
|------------------------|------------------|----|-------------------|
| Raw materials and | | | |
| supplies | \$ 99,634 | \$ | 84,852 |
| Work in process | 71,352 | | 70,522 |
| Finished goods | 70,782 | | 68,705 |
| | 241,768 | | 224,079 |
| Inventory reserves (1) | (24,225) |) | (18,464) |
| | \$ 217,543 | \$ | 205,615 |

(1) During the quarter ended June 30, 2013, the Company recorded a \$3.9 million reserve for inventory held by a third party.

Warrant Liability

As of June 30, 2013 and March 31, 2013, 8.4 million shares were subject to the warrant held by K Equity, LLC.

| Tah | le | οf | Con | tents |
|------|----|-----|--------|-------|
| 1 au | ı | OI. | \sim | wiito |

Revenue Recognition

The Company ships products to customers based upon firm orders and recognizes revenue when the sales process is complete. This occurs when products are shipped to the customer in accordance with the terms of an agreement of sale, there is a fixed or determinable selling price, title and risk of loss have been transferred and collectability is reasonably assured. Shipping and handling costs are included in cost of sales.

A portion of sales is related to products designed to meet customer specific requirements. These products typically have stricter tolerances making them useful to the specific customer requesting the product and to customers with similar or less stringent requirements. The Company recognizes revenue when title to the products transfers to the customer.

A portion of sales is made to distributors under agreements allowing certain rights of return, inventory price protection, and ship-from-stock and debit (SFSD) programs common in the industry.

The SFSD program provides a mechanism for the distributor to meet a competitive price after obtaining authorization from the Company s local sales office. This program allows the distributor to ship its higher-priced inventory and debit the Company for the difference between KEMET s list price and the lower authorized price for that specific transaction. Management analyzes historical SFSD activity to determine the SFSD exposure on the global distributor inventory at the balance sheet date. The establishment of these reserves is recognized as a component of the line item Net sales on the Condensed Consolidated Statements of Operations, while the associated reserves are included in the line item Accounts receivable, net on the Condensed Consolidated Balance Sheets.

Estimates used in determining sales allowances are subject to various factors including, but not limited to, changes in economic conditions, pricing changes, product demand, inventory levels in the supply chain, the effects of technological change, and other variables that might result in changes to our estimates.

The Company provides a limited warranty to customers that the Company s products meet certain specifications. The warranty period is generally limited to one year, and the Company s liability under the warranty is generally limited to a replacement of the product or refund of the purchase price of the product. Warranty costs as a percentage of net sales were 1% or less for the quarters ended June 30, 2013 and 2012. The Company recognizes warranty costs when they are both probable and reasonably estimable.

Note 2. Debt

A summary of debt is as follows (amounts in thousands):

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| | June 30, 2013 | March 31, 2013 |
|---|------------------|-------------------|
| 10.5% Senior Notes, net of premium of \$3,620 and \$3,773 as of June 30, 2013 and | | |
| March 31, 2013, respectively | \$ 358,620 | \$ 358,773 |
| Advanced payment from OEM, net of discount of \$840 and \$1,056 as of June 30, | | |
| 2013 and March 31, 2013, respectively | 22,856 | 22,944 |
| Other | 1,817 | 1,783 |
| Total debt | 383,293 | 383,500 |
| Current maturities | (7,648) | (10,793) |
| Total long-term debt | \$ 375,645 | \$ 372,707 |

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The line item Interest expense on the Condensed Consolidated Statements of Operations for the quarters ended June 30, 2013 and 2012, is as follows (amounts in thousands):

| | Quarters Ended June 30, | | | | | | |
|---|-------------------------|--------|----|--------|--|--|--|
| | | 2013 | | 2012 | | | |
| Contractual interest expense | \$ | 9,020 | \$ | 9,486 | | | |
| Amortization of debt issuance costs | | 426 | | 426 | | | |
| Amortization of debt (premium) discount | | 62 | | (153) | | | |
| Imputed interest on acquisition related obligations | | 526 | | 698 | | | |
| | \$ | 10,034 | \$ | 10,457 | | | |

Advanced Payment from OEM

On August 28, 2012, the Company entered into and amended an agreement (the Agreement) with an original equipment manufacturer (OEM), pursuant to which the OEM agreed to advance the Company \$24.0 million (the Advance Payment). As of June 30, 2013 and March 31, 2013, the Company had \$23.7 million and \$24.0 million, respectively, outstanding to the OEM. On a monthly basis starting in June 2013, the Company began repaying the OEM an amount equal to a percentage of the aggregate purchase price of the capacitors sold to the OEM the preceding month, not to exceed \$1.0 million per month. Pursuant to the terms of the Agreement, the percentage of the aggregate purchase price of capacitors sold to the OEM that will be used to repay the Advance Payment will double, not to exceed \$2.0 million per month, in the event that (1) the OEM provides evidence that the price charged by KEMET for a particular capacitor during any prior quarter was equal to or greater than 110% of the price paid by the OEM or its affiliates for a third-party part qualified for the same product, and shipping in volume during such period, and (2) agreement cannot be reached between the OEM and the Company for a price adjustment during the current quarter which would bring KEMET s price within 110% of the third-party price. In June 2015, the outstanding balance, if any, is due in full. Pursuant to the terms of the Agreement, the Company delivered to the OEM an irrevocable standby letter of credit in the amount of \$16.0 million on October 8, 2012 and on October 22, 2012, the Company received the Advance Payment from the OEM.

The OEM may demand repayment of the entire balance outstanding or draw upon the Letter of Credit if any of the following events occur while the Agreement is still in effect: (i) the Company commits a material breach of the Agreement, the statement of work or the master purchase agreement between the OEM and the Company; (ii) the Company s credit rating issued by Standard & Poor s Financial Services LLC or its successor or Moody s Investors Services, Inc. or its successors drops below CCC+ or Caa1, respectively; (iii) the Company s cash balance on the last day of any fiscal quarter is less than \$60,000,000; (iv) the Letter of Credit has been terminated without being replaced prior to repayment of the Advance Payment amount; (v) the Company or substantially all of its assets are sold to a party other than a subsidiary of the Company; (vi) all or substantially all of the assets of a subsidiary of the Company, or any of the shares of such subsidiary, are sold, whose assets are used to develop and produce the Goods; (vii) the Company or any subsidiary which accounts for 20% or more of the Company s consolidated total assets (Company Entity) applies for judicial or extra judicial settlement with its creditors, makes an assignment for the benefit of its creditors, voluntarily files for bankruptcy or has a receiver or trustee in bankruptcy appointed by reason of its insolvency, or in the event of an involuntary bankruptcy action, liquidation proceeding, dissolution or similar proceeding is filed against a Company Entity and not dismissed within sixty (60) days. The Company believes none of these triggers have been met since the Company s cash balance including restricted cash exceeds the \$60.0 million threshold.

10.5% Senior Notes

As of June 30, 2013 and March 31, 2013, the Company had outstanding \$355.0 million in aggregate principal amount of the Company s 10.5% Senior Notes due May 1, 2018 (the 10.5% Senior Notes). The Company had interest payable related to the 10.5% Senior Notes included in the line Accrued expenses on its Condensed Consolidated balance sheets of \$6.2 million and \$15.6 million at June 30, 2013 and March 31, 2013, respectively.

Revolving Line of Credit

KEMET Electronics Corporation (KEC) and KEMET Electronics Marketing (S) Pte Ltd. (KEMET Singapore) (each a Borrower and, collectively, the Borrowers) entered into a Loan and Security Agreement (the Loan and Security Agreement which provides a \$50 million revolving line of credit. A portion of the U.S. facility and of the Singapore facility can be used to issue letters of credit. The facilities expire on September 30, 2014.

As described above under Advance Payment from OEM, a standby letter of credit for \$16.0 million was delivered to the OEM on October 8, 2012 which reduced the Company s availability under the Loan and Security Agreement. In the first quarter of fiscal year 2014, the Company issued a letter of credit for EUR 1.1 million (\$1.4 million) related to the construction of the new

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manufacturing location in Italy which reduced the Company s availability under the Loan and Security Agreement. As of June 30, 2013, the Company s borrowing capacity under the revolving line of credit was \$23.7 million.

Note 3. Restructuring Charges

In the second quarter of fiscal year 2010, the Company initiated the first phase of a plan to restructure the Film and Electrolytic Business Group (Film and Electrolytic) and to reduce overhead within the Company as a whole. Since that time the restructuring plan has been expanded to all business groups and includes implementing programs to make the Company more competitive by removing excess capacity, moving production to lower cost locations and eliminating unnecessary costs throughout the Company.

A summary of the expenses aggregated on the Condensed Consolidated Statements of Operations line item Restructuring charges in the quarters ended June 30, 2013 and 2012, are as follows (amounts in thousands):

| | Quarters Ended June 30, | | | | | |
|--|-------------------------|-------|----|-------|--|--|
| | | 2013 | | 2012 | | |
| Cost of relocating manufacturing equipment | \$ | 475 | \$ | 146 | | |
| Personnel reduction costs | | 4,135 | | 1,118 | | |
| | \$ | 4,610 | \$ | 1,264 | | |

Quarter ended June 30, 2013

In the quarter ended June 30, 2013 restructuring charges included personnel reduction costs of \$4.1 million and manufacturing relocation costs of \$0.5 million. The personnel reduction costs were comprised of the following: \$1.9 million related to the closure of a portion of our innovation center in the U.S., \$1.1 million related to a reduction of solid capacitor production workforce in Mexico, \$0.7 million related to the Company s initiative to reduce overhead within the Company as a whole and \$0.4 million related to an additional Cassia Integrazione Guadagni Straordinaria (CIGS) plan in Italy. The additional expense related to CIGS is an agreement with the labor union which allowed the Company to place up to 170 workers, on a rotation basis, on the CIGS plan to save labor costs. CIGS is a temporary plan to save labor costs whereby a company may temporarily lay off employees while the government continues to pay their wages for a maximum of 12 months for the program. The employees who are in CIGS are not working, but are still employed by the Company. Only employees that are not classified as management or executive level personnel can participate in the CIGS program. Upon termination of the plan, the affected employees return to work.

In addition to these personnel reduction costs, the Company incurred manufacturing relocation costs of \$0.5 million for the consolidation of manufacturing operations within Italy and relocation of equipment to Evora, Portugal.

Quarter Ended June 30, 2012

Restructuring charges in the quarter ended June 30, 2012 were primarily comprised of termination benefits associated with converting the Weymouth, United Kingdom manufacturing facility into a technology center. In addition to these personnel reduction costs, the Company incurred manufacturing relocation costs of \$0.2 million for relocation of equipment to China and Macedonia.

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Reconciliation of restructuring liability

A reconciliation of the beginning and ending liability balances for restructuring charges included in the line items Accrued expenses and Other non-current obligations on the Condensed Consolidated Balance Sheets are as follows (amounts in thousands):

| | Quarter Ended June 30, 2013 | | | | |
|----------------------------|-----------------------------|----|------------------------------|--|--|
| | Personnel Reductions | | Manufacturing Relocations | | |
| Beginning of period | \$ 13,509 | \$ | 567 | | |
| Costs charged to expense | 4,135 | | 475 | | |
| Costs paid or settled | (8,869) | | (1,042) | | |
| Change in foreign exchange | 172 | | | | |
| End of period | \$ 8,947 | \$ | | | |

Note 4. Comprehensive Income (Loss) and Accumulated Other Comprehensive Income

Changes in Accumulated Other Comprehensive Income (Loss) for the quarter ended June 30, 2013 includes the following components (amounts in thousands):

| | Foreign Currency Translation (1) | | Defined Benefit Pension Plans, Net of Tax (2) | Post- Retirement Benefit Plans | Share of Equity Method Investees Other Comprehensive Income (Loss) | Net Accumulated Other Comprehensive Income (Loss) |
|--|--|------|---|--------------------------------------|--|---|
| Balance at March 31, 2013 | \$ 13,53 | 8 \$ | (7,662) | \$ 1,818 | \$ | \$ 7,694 |
| Other comprehensive income (loss) before reclassifications | 2,27 | 2 | | | (651 |) 1,621 |
| Amounts reclassified out of | _, | _ | | | (32.2 | , -,,, |
| AOCI | | | 175 | (70) | | 105 |
| Other comprehensive income (loss) | 2,27 | 2 | 175 | (70) | (651 |) 1,726 |
| Balance at June 30, 2013 | \$ 15,81 | 0 \$ | (7,487) | \$ 1,748 | \$ (651 | 9,420 |

Changes in Accumulated Other Comprehensive Income (Loss) for the quarter ended June 30, 2012 includes the following components (amounts in thousands):

| | Defined | |
|-----------------|---------------|---------------|
| | Benefit | |
| Foreign | | Post- |
| Currency | Pension | Retirement |
| | Plans, Net of | |
| Translation (1) | Tax (2) | Benefit Plans |