

ENTERPRISE FINANCIAL SERVICES CORP
Form 10-Q
November 08, 2011

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D. C. 20549

FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended September 30, 2011.

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the transition period from _____ to _____

Commission file number 001-15373

ENTERPRISE FINANCIAL SERVICES CORP

Incorporated in the State of Delaware
I.R.S. Employer Identification # 43-1706259
Address: 150 North Meramec
Clayton, MO 63105
Telephone: (314) 725-5500

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company as defined in Rule 12b-2 of the Exchange Act
Yes No

As of November 4, 2011, the Registrant had 17,749,550 shares of outstanding common stock.

This document is also available through our website at <http://www.enterprisebank.com>.

ENTERPRISE FINANCIAL SERVICES CORP AND SUBSIDIARIES
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PART 1 – ITEM 1 – FINANCIAL STATEMENTS

ENTERPRISE FINANCIAL SERVICES CORP AND SUBSIDIARIES

Condensed Consolidated Balance Sheets (Unaudited)

(In thousands, except share and per share data)

| | September 30, 2011 | December 31, 2010 |
|---|--------------------|-------------------|
| Assets | | |
| Cash and due from banks | \$26,015 | \$23,413 |
| Federal funds sold | 2,371 | 3,153 |
| Interest-bearing deposits (including \$2,780 pledged as collateral) | 238,987 | 267,102 |
| Total cash and cash equivalents | 267,373 | 293,668 |
| Interest-bearing deposits greater than 90 days | 1,501 | 1,751 |
| Securities available for sale | 462,483 | 361,546 |
| Mortgage loans held for sale | 5,076 | 5,640 |
| Portfolio loans not covered under FDIC loss share | 1,867,956 | 1,766,351 |
| Portfolio loans covered under FDIC loss share at fair value | 343,101 | 126,711 |
| Less: Allowance for loan losses | 42,882 | 42,759 |
| Portfolio loans, net | 2,168,175 | 1,850,303 |
| Other real estate not covered under FDIC loss share | 21,370 | 25,373 |
| Other real estate covered under FDIC loss share | 56,248 | 10,835 |
| Other investments, at cost | 14,648 | 12,278 |
| Fixed assets, net | 18,976 | 20,499 |
| Accrued interest receivable | 8,978 | 7,464 |
| State tax credits, held for sale, including \$29,494 and \$31,576 carried at fair value, respectively | 56,278 | 61,148 |
| FDIC loss share receivable | 175,674 | 88,292 |
| Goodwill | 47,552 | 2,064 |
| Intangibles, net | 9,471 | 1,223 |
| Other assets | 56,664 | 63,756 |
| Total assets | \$3,370,467 | \$2,805,840 |
| Liabilities and Shareholders' Equity | | |
| Demand deposits | \$557,290 | \$366,086 |
| Interest-bearing transaction accounts | 241,815 | 204,687 |
| Money market accounts | 1,065,053 | 855,522 |
| Savings | 52,179 | 10,181 |
| Certificates of deposit: | | |
| \$100 and over | 615,123 | 543,898 |
| Other | 285,945 | 317,347 |
| Total deposits | 2,817,405 | 2,297,721 |
| Subordinated debentures | 85,081 | 85,081 |
| Federal Home Loan Bank advances | 102,000 | 107,300 |
| Other borrowings | 100,729 | 119,333 |
| Accrued interest payable | 1,892 | 1,488 |
| Other liabilities | 16,897 | 11,569 |
| Total liabilities | 3,124,004 | 2,622,492 |
| Shareholders' equity: | | |
| Preferred stock, \$0.01 par value; | | |
| 5,000,000 shares authorized; 35,000 shares issued and outstanding | 33,094 | 32,519 |
| | 178 | 150 |

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Common stock, \$0.01 par value; 30,000,000 shares authorized; 17,819,113
and 14,965,401 shares issued, respectively

| | | | |
|---|-------------|-------------|---|
| Treasury stock, at cost; 76,000 shares | (1,743 |) (1,743 |) |
| Additional paid in capital | 168,764 | 133,673 | |
| Retained earnings | 41,452 | 19,322 | |
| Accumulated other comprehensive income (loss) | 4,718 | (573 |) |
| Total shareholders' equity | 246,463 | 183,348 | |
| Total liabilities and shareholders' equity | \$3,370,467 | \$2,805,840 | |

See accompanying notes to condensed consolidated financial statements.

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ENTERPRISE FINANCIAL SERVICES CORP AND SUBSIDIARIES

Condensed Consolidated Statements of Operations (Unaudited)

| (In thousands, except per share data) | Three months ended September | | Nine months ended September | |
|---|------------------------------|----------|-----------------------------|----------|
| | 30, 2011 | 2010 | 30, 2011 | 2010 |
| Interest income: | | | | |
| Interest and fees on loans | \$36,748 | \$30,196 | \$104,829 | \$80,095 |
| Interest on debt securities: | | | | |
| Taxable | 2,853 | 1,626 | 8,666 | 5,306 |
| Nontaxable | 184 | 48 | 449 | 98 |
| Interest on federal funds sold | — | — | 1 | 9 |
| Interest on interest-bearing deposits | 166 | 73 | 427 | 256 |
| Dividends on equity securities | 99 | 89 | 269 | 253 |
| Total interest income | 40,050 | 32,032 | 114,641 | 86,017 |
| Interest expense: | | | | |
| Interest-bearing transaction accounts | 211 | 194 | 606 | 649 |
| Money market accounts | 2,004 | 1,598 | 6,210 | 4,445 |
| Savings | 35 | 9 | 53 | 26 |
| Certificates of deposit: | | | | |
| \$100 and over | 2,353 | 2,223 | 7,015 | 7,547 |
| Other | 941 | 1,306 | 2,794 | 4,625 |
| Subordinated debentures | 1,128 | 1,261 | 3,375 | 3,729 |
| Federal Home Loan Bank advances | 881 | 1,081 | 2,669 | 3,288 |
| Notes payable and other borrowings | 105 | 70 | 316 | 193 |
| Total interest expense | 7,658 | 7,742 | 23,038 | 24,502 |
| Net interest income | 32,392 | 24,290 | 91,603 | 61,515 |
| Provision for loan losses | 5,557 | 7,650 | 13,732 | 30,410 |
| Net interest income after provision for loan losses | 26,835 | 16,640 | 77,871 | 31,105 |
| Noninterest income: | | | | |
| Wealth Management revenue | 1,832 | 1,326 | 5,173 | 3,925 |
| Service charges on deposit accounts | 1,332 | 1,208 | 3,663 | 3,594 |
| Other service charges and fee income | 464 | 308 | 1,105 | 823 |
| Gain on sale of other real estate | 517 | 144 | 1,039 | 434 |
| Gain on state tax credits, net | 1,368 | 884 | 2,510 | 2,253 |
| Gain on sale of investment securities | 768 | 124 | 1,448 | 1,206 |
| Miscellaneous income | 281 | 2,057 | 1,713 | 2,913 |
| Total noninterest income | 6,562 | 6,051 | 16,651 | 15,148 |
| Noninterest expense: | | | | |
| Employee compensation and benefits | 9,329 | 7,363 | 26,282 | 20,996 |
| Occupancy | 1,306 | 901 | 3,586 | 3,171 |
| Furniture and equipment | 431 | 341 | 1,216 | 1,035 |
| Data processing | 642 | 539 | 1,872 | 1,670 |
| FDIC and other insurance | 828 | 1,147 | 3,183 | 3,212 |
| Loan legal and other real estate expense | 1,576 | 2,694 | 7,267 | 5,635 |
| Other | 4,190 | 2,473 | 10,385 | 7,540 |
| Total noninterest expense | 18,302 | 15,458 | 53,791 | 43,259 |
| Income before income tax expense | 15,095 | 7,233 | 40,731 | 2,994 |
| Income tax expense | 5,394 | 2,262 | 14,069 | 300 |

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| | | | | |
|---|---------|---------|----------|---------|
| Net income | \$9,701 | \$4,971 | \$26,662 | \$2,694 |
| Net income available to common shareholders | \$9,069 | \$4,353 | \$24,774 | \$849 |
| Earnings per common share | | | | |
| Basic | \$0.51 | \$0.29 | \$1.52 | \$0.06 |
| Diluted | 0.49 | 0.29 | 1.46 | 0.06 |

See accompanying notes to condensed consolidated financial statements.

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ENTERPRISE FINANCIAL SERVICES CORP AND SUBSIDIARIES
Condensed Consolidated Statements of Shareholders' Equity (Unaudited)

| (in thousands, except per share data) | Preferred Stock | Common Stock | Treasury Stock | Additional paid in capital | Retained earnings | Accumulated other comprehensive income (loss) | Total shareholders' equity |
|--|-----------------|--------------|----------------|----------------------------|-------------------|---|----------------------------|
| Balance January 1, 2011 | \$32,519 | \$ 150 | \$(1,743) | \$133,673 | \$19,322 | \$(573) | \$ 183,348 |
| Net income | — | — | — | — | 26,662 | — | 26,662 |
| Change in fair value of available for sale securities, net of tax | — | — | — | — | — | 6,302 | 6,302 |
| Reclassification adjustment for realized gain on sale of securities included in net income, net of tax | — | — | — | — | — | (926) | (926) |
| Reclassification of cash flow hedge, net of tax | — | — | — | — | — | (85) | (85) |
| Total comprehensive income | — | — | — | — | — | — | 31,953 |
| Cash dividends paid on common shares, \$0.1575 per share | — | — | — | — | (2,644) | — | (2,644) |
| Cash dividends paid on preferred stock | — | — | — | — | (1,313) | — | (1,313) |
| Preferred stock accretion of discount | 575 | — | — | — | (575) | — | — |
| Issuance under equity compensation plans, net, 109,812 shares | — | 1 | — | 1,368 | — | — | 1,369 |
| Issuance under public stock offering 2,743,900 shares | — | 27 | — | 32,581 | — | — | 32,608 |
| Share-based compensation | — | — | — | 1,120 | — | — | 1,120 |
| Excess tax benefit related to equity compensation plans | — | — | — | 22 | — | — | 22 |
| Balance September 30, 2011 | \$33,094 | \$ 178 | \$(1,743) | \$168,764 | \$41,452 | \$ 4,718 | \$ 246,463 |

| (in thousands, except per share data) | Preferred Stock | Common Stock | Treasury Stock | Additional paid in capital | Retained earnings | Accumulated other comprehensive income (loss) | Total shareholders' equity |
|--|-----------------|--------------|----------------|----------------------------|-------------------|---|----------------------------|
| Balance January 1, 2010 | \$31,802 | \$ 130 | \$(1,743) | \$117,000 | \$15,790 | \$ 933 | \$ 163,912 |
| Net income | — | — | — | — | 2,694 | — | 2,694 |
| Change in fair value of available for sale securities, net of tax | — | — | — | — | — | 2,091 | 2,091 |
| Reclassification adjustment for realized gain on sale of securities included in net income, net of tax | — | — | — | — | — | (772) | (772) |
| Reclassification of cash flow hedge, net of tax | — | — | — | — | — | (119) | (119) |
| Total comprehensive income | — | — | — | — | — | — | 3,894 |
| Cash dividends paid on common shares, \$0.1575 per share | — | — | — | — | (2,341) | — | (2,341) |

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| | | | | | | | |
|--|----------|--------|-----------|-----------|----------|----------|------------|
| Cash dividends paid on preferred stock | — | — | — | — | (1,312) | — | (1,312) |
| Preferred stock accretion of discount | 533 | — | — | — | (533) | — | — |
| Issuance under equity compensation plans, net, 39,482 shares | — | — | — | 365 | — | — | 365 |
| Issuance under private stock offering 1,931,610 shares | — | 19 | — | 14,863 | — | — | 14,882 |
| Share-based compensation | — | — | — | 1,440 | — | — | 1,440 |
| Excess tax expense related to equity compensation plans | — | — | — | (260) | — | — | (260) |
| Balance September 30, 2010 | \$32,335 | \$ 149 | \$(1,743) | \$133,408 | \$14,298 | \$ 2,133 | \$ 180,580 |

See accompanying notes to condensed consolidated financial statements.

ENTERPRISE FINANCIAL SERVICES CORP AND SUBSIDIARIES
Condensed Consolidated Statements of Cash Flows (Unaudited)

| (in thousands) | Nine months ended September 30, | |
|--|---------------------------------|--------------|
| | 2011 | 2010 |
| Cash flows from operating activities: | | |
| Net income | \$26,662 | \$2,694 |
| Adjustments to reconcile net income to net cash provided by operating activities | | |
| Depreciation | 2,057 | 2,211 |
| Provision for loan losses | 13,732 | 30,410 |
| Deferred income taxes | 5,091 | (4,811) |
| Net amortization of debt securities | 3,983 | 2,433 |
| Amortization of intangible assets | 490 | 321 |
| Gain on sale of investment securities | (1,448) | (1,206) |
| Mortgage loans originated for sale | (48,772) | (60,268) |
| Proceeds from mortgage loans sold | 49,147 | 58,292 |
| Gain on sale of other real estate | (1,039) | (434) |
| Gain on state tax credits, net | (2,510) | (2,253) |
| Excess tax (benefit) expense of share-based compensation | (22) |) 260 |
| Share-based compensation | 1,120 | 1,440 |
| Valuation adjustment on other real estate | 3,261 | 3,328 |
| Net accretion of loan discount and indemnification asset | (22,227) |) (5,307) |
| Changes in: | | |
| Accrued interest receivable | 165 | 178 |
| Accrued interest payable | (501) |) (734) |
| Prepaid FDIC insurance | 2,336 | 2,241 |
| Other assets | (5,040) |) (693) |
| Other liabilities | (1,621) |) 6,145 |
| Net cash provided by operating activities | 24,864 | 34,247 |
| Cash flows from investing activities: | | |
| Cash received from sale of Millennium Brokerage Group | — | 4,000 |
| Cash paid for acquisition of Home National Bank | — | (224,471) |
| Cash received from acquisition of Legacy Bank | 8,926 | — |
| Cash received from acquisition of The First National Bank of Olathe | 112,778 | — |
| Net increase in loans | (84,022) |) (420) |
| Net cash proceeds received from FDIC loss share receivable | 35,932 | 5,009 |
| Proceeds from the sale of debt and equity securities, available for sale | 84,456 | 98,340 |
| Proceeds from the maturity of debt and equity securities, available for sale | 122,934 | 95,319 |
| Proceeds from the redemption of other investments | 5,774 | 5,375 |
| Proceeds from the sale of state tax credits held for sale | 8,045 | 5,100 |
| Proceeds from the sale of other real estate | 27,429 | 9,991 |
| Payments for the purchase/origination of: | | |
| Available for sale debt and equity securities | (255,210) |) (172,001) |
| Other investments | (1,361) |) (5,403) |
| Bank owned life insurance | — | (20,000) |
| State tax credits held for sale | — | (10,779) |
| Fixed assets | (416) |) (805) |
| Net cash provided by (used in) investing activities | 65,265 | (210,745) |
| Cash flows from financing activities: | | |
| Net increase in noninterest-bearing deposit accounts | 101,351 | 14,562 |

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| | | | |
|--|-----------|-----------|---|
| Net (decrease) increase in interest-bearing deposit accounts | (204,230 |) 83,891 | |
| Proceeds from Federal Home Loan Bank advances | — | 52,780 | |
| Repayments of Federal Home Loan Bank advances | (23,254 |) (58,580 |) |
| Net proceeds from federal funds purchased | — | 5,000 | |
| Net (decrease) increase in other borrowings | (20,332 |) 18,857 | |
| Cash dividends paid on common stock | (2,645 |) (2,341 |) |
| Excess tax benefit (expense) benefit of share-based compensation | 22 | (260 |) |
| Cash dividends paid on preferred stock | (1,313 |) (1,312 |) |
| Issuance of common stock | 32,608 | 14,882 | |
| Proceeds from the issuance of equity instruments | 1,369 | 365 | |
| Net cash (used in) provided by financing activities | (116,424 |) 127,844 | |
| Net decrease in cash and cash equivalents | (26,295 |) (48,654 |) |
| Cash and cash equivalents, beginning of period | 293,668 | 106,966 | |
| Cash and cash equivalents, end of period | \$267,373 | \$58,312 | |
| Supplemental disclosures of cash flow information: | | | |
| Cash paid during the period for: | | | |
| Interest | \$23,442 | \$25,236 | |
| Income taxes | 16,871 | 1,324 | |
| Noncash transactions: (also refer to Note 3 - Acquisitions) | | | |
| Transfer to other real estate owned in settlement of loans | \$20,287 | \$24,173 | |
| Sales of other real estate financed | 2,135 | 6,771 | |
| See accompanying notes to condensed consolidated financial statements. | | | |

ENTERPRISE FINANCIAL SERVICES CORP AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements (Unaudited)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies used by Enterprise Financial Services Corp (the “Company” or “Enterprise”) in the preparation of the condensed consolidated financial statements are summarized below:

Business and Consolidation

Enterprise is a financial holding company that provides a full range of banking and wealth management services to individuals and corporate customers located in the St. Louis, Kansas City and Phoenix metropolitan markets through its banking subsidiary, Enterprise Bank & Trust (the “Bank”).

The Company entered into the following acquisitions in 2011. For more information on these transactions, see Note 3 - Acquisitions and Note 12 - Subsequent Events in this report.

On January 7, 2011, the Bank entered into a purchase and assumption agreement with the Federal Deposit Insurance Corporation (“FDIC”) and acquired certain assets and assumed certain liabilities of Legacy Bank, a full service community bank that was headquartered in Scottsdale, Arizona.

On June 24, 2011, the Bank entered into a purchase and assumption agreement with BankLiberty of Liberty, Missouri. On October 21, 2011, the Bank purchased certain furniture and equipment, leasehold improvements and assumed certain deposit liabilities associated with the BankLiberty branch located at 11401 Olive Boulevard, in the St. Louis suburb of Creve Coeur, Missouri.

On August 12, 2011, the Bank entered into a purchase and assumption agreement with the FDIC and acquired certain assets and assumed certain liabilities of The First National Bank of Olathe, a full service community bank that was headquartered in Olathe, Kansas.

Operating results for the nine months ended September 30, 2011 are not necessarily indicative of the results that may be expected for any other interim period or for the year ending December 31, 2011. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2010.

Basis of Financial Statement Presentation

The condensed consolidated financial statements of the Company and its subsidiaries have been prepared in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”) for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. They do not include all information and footnotes required by U.S. GAAP for annual financial statements. The condensed consolidated financial statements include the accounts of the Company and its subsidiaries, all of which are wholly owned. All intercompany accounts and transactions have been eliminated. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included.

NOTE 2 - EARNINGS PER SHARE

Basic earnings per common share data is calculated by dividing net income available to common shareholders by the weighted average number of common shares outstanding during the period. Diluted earnings per common share gives effect to all dilutive potential common shares outstanding during the period using the treasury stock method and the if-converted method for convertible securities related to the issuance of trust preferred securities.

The following table presents a summary of per common share data and amounts for the periods indicated.

| (in thousands, except per share data) | Three months ended | | Nine months ended | |
|---|--------------------|---------|-------------------|----------|
| | September 30, | | September 30, | |
| | 2011 | 2010 | 2011 | 2010 |
| Net income as reported | \$9,701 | \$4,971 | \$26,662 | \$2,694 |
| Preferred stock dividend | (437) | (437) | (1,313) | (1,312) |
| Accretion of preferred stock discount | (195) | (181) | (575) | (533) |
| Net income available to common shareholders | \$9,069 | \$4,353 | \$24,774 | \$849 |
| Impact of assumed conversions | | | | |
| Interest on 9% convertible trust preferred securities, net of income tax | 371 | 371 | 1,113 | — |
| Net income available to common shareholders and assumed conversions | \$9,440 | \$4,724 | \$25,887 | \$849 |
| | | | | |
| Weighted average common shares outstanding | 17,741 | 14,854 | 16,322 | 14,710 |
| Incremental shares from assumed conversions of convertible trust preferred securities | 1,439 | 1,439 | 1,439 | — |
| Additional dilutive common stock equivalents | 22 | — | 20 | — |
| Diluted common shares outstanding | 19,202 | 16,293 | 17,781 | 14,710 |
| | | | | |
| Basic earnings per common share: | \$0.51 | \$0.29 | \$1.52 | \$0.06 |
| Diluted earnings per common share: | \$0.49 | \$0.29 | \$1.46 | \$0.06 |

For the three months ended September 30, 2011 and 2010, there were 421,000 and 977,000 of weighted average common stock equivalents excluded from the per share calculations because their effect was anti-dilutive. For the nine months ended September 30, 2011 and 2010, there were 565,000 and 2.4 million of weighted average common stock equivalents excluded from the per share calculations because their effect was anti-dilutive. In addition, at September 30, 2011 and 2010, the Company had outstanding warrants issued to the United States Treasury under the U.S. Treasury Capital Purchase Program to purchase 324,074 shares of common stock which were excluded from the per common share calculation because their effect was also anti-dilutive.

NOTE 3 - ACQUISITIONS

Acquisition of Legacy Bank

On January 7, 2011, the Bank entered into a purchase and assumption agreement with the FDIC and acquired certain assets and assumed certain liabilities of Legacy Bank (“Legacy”), a full service community bank that was headquartered in Scottsdale, Arizona. The acquisition consisted of tangible assets with fair values of approximately \$128.0 million and liabilities with fair values of approximately \$130.4 million. The Bank acquired the assets at a discount of 7.6% and approximately \$43.5 million of the deposits were assumed at a premium of 1%. The Bank also acquired approximately \$55.6 million of discretionary and \$13.6 million of non-discretionary trust assets.

As part of the acquisition, the Company granted the FDIC a Value Appreciation Instrument (“VAI”) whereby 372,500 units were awarded to the FDIC at an exercise price of \$10.63 per unit. The units were exercisable at any time from January 14, 2011 until January 6, 2012. The FDIC exercised the units on January 20, 2011 at a settlement price of \$11.8444 per unit. A cash payment of \$452,364 was made to the FDIC on January 21, 2011.

In connection with the acquisition, the Bank also entered into a shared-loss agreement whereby the FDIC will reimburse the Bank for 80% of all losses incurred on certain loans and other real estate covered under the agreement ("Covered Assets"). The shared-loss agreement is subject to the servicing procedures as specified in the agreement with the FDIC.

The reimbursable losses from the FDIC are based on the book value of the Covered Assets as determined by the FDIC as of the date of the acquisition. A majority of these loans were valued based on the liquidation value of the underlying collateral because the future cash flows are primarily based on the liquidation of underlying collateral. The expected reimbursements under the shared-loss agreement were recorded as a FDIC loss share receivable at their estimated fair value.

The loans and other real estate acquired are recorded at estimated fair value. As such, there was no allowance for credit losses established related to the acquired loans at January 7, 2011 and no carryover of the related allowance from Legacy. The loans are accounted for in accordance with guidance for certain loans acquired in a transfer, when the loans have evidence of credit deterioration and it is probable at the date of acquisition that the acquirer will not collect all contractually required principal and interest payments. The difference between contractually required payments and the cash flows expected to be collected at acquisition is referred to as the non-accretable difference. Subsequent decreases to the expected cash flows will generally result in a provision for loan losses. Subsequent increases in cash flows result in a reversal of the provision for loan losses to the extent of prior charges and an adjustment in accretable yield, which will have a positive impact on interest income.

The table below summarizes the estimated fair values of the assets acquired and liabilities assumed at the date of acquisition. These fair value estimates are considered preliminary, and are subject to change for up to one year after the closing date of the acquisition as additional information relative to closing date fair values becomes available.

| (in thousands) | Preliminary January 7, 2011 Amount | Refinements | Adjusted January 7, 2011 Amount |
|---------------------------------|---------------------------------------|-------------|------------------------------------|
| Cash and cash equivalents | \$8,926 | \$— | \$8,926 |
| Securities available for sale | 9,569 | — | 9,569 |
| Other investments | 1,969 | — | 1,969 |
| Portfolio loans | 73,214 | — | 73,214 |
| Other real estate | 8,612 | — | 8,612 |
| FDIC loss share receivable | 24,963 | 257 | 25,220 |
| Goodwill | 1,815 | (257) |) 1,558 |
| Core deposit intangible | 833 | — | 833 |
| Other assets | 466 | — | 466 |
| Total deposits | (113,620 |)— | (113,620) |
| Federal Home Loan Bank Advances | (16,256 |)— | (16,256) |
| Other liabilities | (491 |)— | (491) |

Management concluded that it is impracticable to present pro forma financial results due to the lack of documentation and objective information about significant estimates and management's intent in prior periods.

Acquisition of The First National Bank of Olathe

On August 12, 2011, the Bank entered into a purchase and assumption agreement with the FDIC and acquired certain assets and assumed certain liabilities of The First National Bank of Olathe ("FNB") headquartered in Olathe, Kansas, a national bank chartered by the Office of the Comptroller of the Currency. The acquisition consisted of tangible assets with a fair value of approximately \$334.7 million, including \$171.0 million of loans, \$73.5 million of cash and

cash

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equivalents, \$44.2 million of other real estate owned (“OREO”), \$37.9 million of investment securities, and \$8.1 million of other assets. Liabilities with a fair value of approximately \$514.3 million were also assumed, including \$508.9 million of insured and uninsured deposits, \$1.7 million of Federal Home Loan Bank (“FHLB”) advances, and \$3.7 million of other liabilities.

In conjunction with the acquisition, the Bank granted the FDIC a VAI whereby 1.0 million units were awarded to the FDIC at an exercise price of \$13.59 per unit. The units are exercisable at any time from August 19, 2011 until August 10, 2012. The units were exercised on October 31, 2011 at a settlement price of \$15.8393. A cash payment of approximately \$2.2 million was made to the FDIC on November 1, 2011.

In connection with the acquisition, the Bank entered into shared-loss agreements with the FDIC that cover approximately \$388.2 million in loans and other real estate owned, including single family residential mortgage and construction loans, as well as commercial loans (“Covered Assets”). Pursuant to the terms of the shared-loss agreements, the FDIC will reimburse the Bank for 80% of losses up to \$112.6 million, 0% of losses between \$112.6 million and \$148.9 million and 80% of losses in excess of \$148.9 million with respect to Covered Assets. The Bank will reimburse the FDIC for 80% of recoveries with respect to losses for which the FDIC has reimbursed the Bank under the shared-loss agreements. The shared-loss agreement applicable to single-family residential mortgage loans has a term of ten (10) years, while the shared-loss agreement applicable to all other Covered Assets provides for the sharing of losses for five (5) years, while requiring the Bank to reimburse the FDIC for any recoveries of such shared losses for a period of eight (8) years.

The reimbursable losses from the FDIC are based on the book value of the Covered Assets as determined by the FDIC as of the date of the acquisition. A majority of these loans were valued based on the liquidation value of the underlying collateral because the future cash flows are primarily based on the liquidation of underlying collateral. The expected reimbursements under the shared-loss agreement were recorded as a FDIC loss share receivable at their estimated fair value.

The loans and other real estate acquired are recorded at estimated fair value. As such, there was no allowance for credit losses established related to the acquired loans at August 12, 2011 and no carryover of the related allowance from FNB. The loans are accounted for in accordance with guidance for certain loans acquired in a transfer, when the loans have evidence of credit deterioration and it is probable at the date of acquisition that the acquirer will not collect all contractually required principal and interest payments. The difference between contractually required payments and the cash flows expected to be collected at acquisition is referred to as the non-accretable difference. Subsequent decreases to the expected cash flows will generally result in a provision for loan losses. Subsequent increases in cash flows result in a reversal of the provision for loan losses to the extent of prior charges and an adjustment in accretable yield, which will have a positive impact on interest income.

The table below summarizes the estimated fair values of the assets acquired and liabilities assumed at the date of acquisition. These fair value estimates are considered preliminary, and are subject to change for up to one year after the closing date of the acquisition as additional information relative to closing date fair values becomes available.

| (in thousands) | Preliminary August 12, 2011 | |
|---------------------------------|-----------------------------|---|
| | Amount | |
| Cash and cash equivalents | \$73,478 | |
| Securities available for sale | 37,932 | |
| Other investments | 4,563 | |
| Portfolio loans | 171,037 | |
| Other real estate | 44,179 | |
| FDIC receivable | 36,674 | |
| FDIC loss share receivable | 96,477 | |
| Goodwill | 43,930 | |
| Core deposit intangible | 7,905 | |
| Other assets | 3,557 | |
| Total deposits | (508,941 |) |
| Federal Home Loan Bank Advances | (1,699 |) |
| Other liabilities | (9,092 |) |

NOTE 4 - INVESTMENTS

The following table presents the amortized cost, gross unrealized gains and losses and fair value of securities available-for-sale:

| (in thousands) | September 30, 2011 | | | |
|--|--------------------|------------------------|-------------------------|------------|
| | Amortized Cost | Gross Unrealized Gains | Gross Unrealized Losses | Fair Value |
| Available for sale securities: | | | | |
| Obligations of U.S. Government sponsored enterprises | \$29,636 | \$34 | \$ (13) | \$29,657 |
| Obligations of states and political subdivisions | 34,999 | 1,321 | (380) | 35,940 |
| Residential mortgage-backed securities | 390,505 | 6,597 | (216) | 396,886 |
| | \$455,140 | \$7,952 | \$ (609) | \$462,483 |
| (in thousands) | December 31, 2010 | | | |
| | Amortized Cost | Gross Unrealized Gains | Gross Unrealized Losses | Fair Value |
| Available for sale securities: | | | | |
| Obligations of U.S. Government agencies | \$444 | \$9 | \$ — | \$453 |
| Obligations of U.S. Government sponsored enterprises | 32,880 | 9 | (770) | 32,119 |
| Obligations of states and political subdivisions | 18,486 | 45 | (855) | 17,676 |
| Residential mortgage-backed securities | 310,636 | 2,656 | (1,994) | 311,298 |
| | \$362,446 | \$2,719 | \$ (3,619) | \$361,546 |

At September 30, 2011 and December 31, 2010, there were no holdings of securities of any one issuer in an amount greater than 10% of shareholders' equity, other than the U.S. government agencies and sponsored enterprises. The residential mortgage-backed securities are all issued by U.S. government sponsored enterprises. Available for sale securities having a carrying value of \$243.4 million and \$249.6 million at September 30, 2011 and December 31, 2010, respectively, were pledged as collateral to secure deposits of public institutions and for other purposes as required by law or contract provisions.

The amortized cost and estimated fair value of debt securities classified as available for sale at September 30, 2011, by contractual maturity, are shown below. Expected maturities may differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties. The weighted average life of the mortgage-backed securities is approximately 4 years.

| (in thousands) | Amortized Cost | Estimated Fair Value |
|--|----------------|----------------------|
| Due in one year or less | \$7,644 | \$7,667 |
| Due after one year through five years | 25,097 | 25,361 |
| Due after five years through ten years | 26,703 | 27,611 |
| Due after ten years | 5,191 | 4,958 |
| Mortgage-backed securities | 390,505 | 396,886 |
| | \$455,140 | \$462,483 |

The following table represents a summary of available-for-sale investment securities that had an unrealized loss:

| (in thousands) | September 30, 2011 | | | | | |
|--|---------------------|-------------------|-------------------|-------------------|------------|-------------------|
| | Less than 12 months | | 12 months or more | | Total | |
| | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses |
| Obligations of U.S. government sponsored enterprises | \$8,104 | \$13 | \$— | \$— | \$8,104 | \$13 |
| Obligations of the state and political subdivisions | 2,077 | 5 | 3,025 | 375 | 5,102 | 380 |
| Residential mortgage-backed securities | 58,813 | 216 | — | — | 58,813 | 216 |
| | \$68,994 | \$234 | \$3,025 | \$375 | \$72,019 | \$609 |

| (in thousands) | December 31, 2010 | | | | | |
|--|---------------------|-------------------|-------------------|-------------------|------------|-------------------|
| | Less than 12 months | | 12 months or more | | Total | |
| | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses | Fair Value | Unrealized Losses |
| Obligations of U.S. government sponsored enterprises | \$27,100 | \$770 | \$— | \$— | \$27,100 | \$770 |
| Obligations of the state and political subdivisions | 11,329 | 420 | 2,965 | 435 | 14,294 | 855 |
| Residential mortgage-backed securities | 133,893 | 1,994 | — | — | 133,893 | 1,994 |
| | \$172,322 | \$3,184 | \$2,965 | \$435 | \$175,287 | \$3,619 |

The unrealized losses at both September 30, 2011 and December 31, 2010, were attributable to changes in market interest rates since the securities were purchased. Management systematically evaluates investment securities for other-than-temporary declines in fair value on a quarterly basis. This analysis requires management to consider various factors, which include (1) the present value of the cash flows expected to be collected compared to the amortized cost of the security, (2) duration and magnitude of the decline in value, (3) the financial condition of the issuer or issuers, (4) structure of the security and (5) the intent to sell the security or whether it is more likely than not that the Company would be required to sell the security before its anticipated recovery in market value. At September 30, 2011, management performed its quarterly analysis of all securities with an unrealized loss and concluded no individual securities were other-than-temporarily impaired.

The gross gains and gross losses realized from sales of available-for-sale investment securities were as follows:

| (in thousands) | Three months ended September 30, | | Nine months ended September 30, | |
|-----------------------|----------------------------------|-------|---------------------------------|---------|
| | 2011 | 2010 | 2011 | 2010 |
| Gross gains realized | \$768 | \$124 | \$1,448 | \$1,206 |
| Gross losses realized | — | — | — | — |
| Proceeds from sales | 49,033 | 3,258 | 84,456 | 98,340 |

NOTE 5 - GOODWILL AND INTANGIBLE ASSETS

Goodwill is tested for impairment annually and more frequently if events or changes in circumstances indicate that the asset might be impaired.

Below is a summary of the goodwill in the Banking segment.

| | |
|---|----------|
| (in thousands) | Goodwill |
| Balance at January 1, 2011 | \$2,064 |
| Goodwill from purchase of Legacy Bank | 1,558 |
| Goodwill from purchase of The First National Bank of Olathe | \$43,930 |
| Balance at September 30, 2011 | \$47,552 |

The table below summarizes the changes to core deposit intangible asset balances in the Banking segment.

| | |
|--|-------------------------|
| (in thousands) | Core Deposit Intangible |
| Balance at January 1, 2011 | \$1,223 |
| Intangibles from purchase of Legacy Bank | 833 |
| Intangibles from purchase of The First National Bank of Olathe | 7,905 |
| Amortization expense | (490) |
| Balance at September 30, 2011 | \$9,471 |

The following table reflects the expected amortization schedule for the core deposit intangibles.

| | |
|------------|-------------------------|
| Year | Core Deposit Intangible |
| 2011 | \$500 |
| 2012 | 1,822 |
| 2013 | 1,601 |
| 2014 | 1,380 |
| 2015 | 1,159 |
| After 2015 | 3,009 |
| | \$9,471 |

NOTE 6 - PORTFOLIO LOANS

Below is a summary of loans by category at September 30, 2011 and December 31, 2010:

| (in thousands) | September 30, 2011 | | Total |
|--|---|---|--------------|
| | Portfolio Loans not Covered under FDIC loss share | Portfolio Loans Covered under FDIC loss share | |
| Real Estate Loans: | | | |
| Construction and land development | \$ 152,464 | \$ 66,918 | \$ 219,382 |
| Commercial real estate - Investor Owned | 481,021 | 90,802 | 571,823 |
| Commercial real estate - Owner Occupied | 337,557 | 70,813 | 408,370 |
| Residential real estate | 177,871 | 66,600 | 244,471 |
| Total real estate loans | \$ 1,148,913 | \$ 295,133 | \$ 1,444,046 |
| Commercial and industrial | 706,117 | 46,988 | 753,105 |
| Consumer & other | 12,881 | 980 | 13,861 |
| Portfolio Loans | \$ 1,867,911 | \$ 343,101 | \$ 2,211,012 |
| Unearned loan costs, net | 45 | — | 45 |
| Portfolio loans, including unearned loan costs | \$ 1,867,956 | \$ 343,101 | \$ 2,211,057 |
| | | | |
| (in thousands) | December 31, 2010 | | Total |
| | Portfolio Loans not Covered under FDIC loss share | Portfolio Loans Covered under FDIC loss share | |
| Real Estate Loans: | | | |
| Construction and land development | \$ 190,285 | \$ 32,748 | \$ 223,033 |
| Commercial real estate - Investor Owned | 444,724 | 42,136 | 486,860 |
| Commercial real estate - Owner Occupied | 331,544 | 31,084 | 362,628 |
| Residential real estate | 189,484 | 10,201 | 199,685 |
| Total real estate loans | \$ 1,156,037 | \$ 116,169 | \$ 1,272,206 |
| Commercial and industrial | 593,938 | 10,036 | 603,974 |
| Consumer & other | 16,308 | 506 | 16,814 |
| Portfolio Loans | \$ 1,766,283 | \$ 126,711 | \$ 1,892,994 |
| Unearned loan costs, net | 68 | — | 68 |
| Portfolio loans, including unearned loan costs | \$ 1,766,351 | \$ 126,711 | \$ 1,893,062 |

The Company grants commercial, residential, and consumer loans primarily in the St. Louis, Kansas City and Phoenix metropolitan areas. The Company has a diversified loan portfolio, with no particular concentration of credit in any one economic sector; however, a substantial portion of the portfolio is concentrated in and secured by real estate. The ability of the Company's borrowers to honor their contractual obligations is partially dependent upon the local economy and its effect on the real estate market.

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A summary of the year-to-date activity in the allowance for loan losses and the recorded investment in loans by portfolio class and category based on impairment method through September 30, 2011 and at December 31, 2010 is as follows:

| (in thousands) | Commercial & Industrial | Commercial Real Estate Owner Occupied | Commercial Real Estate Investor Owned | Construction Real Estate | Residential Real Estate | Consumer & Other | Unallocated | Portfolio loans covered under FDIC loss share | Total |
|--|-------------------------|---------------------------------------|---------------------------------------|--------------------------|-------------------------|------------------|-------------|---|-----------|
| Allowance for Loan Losses: | | | | | | | | | |
| Balance at December 31, 2010 | \$ 12,727 | \$ 5,060 | \$ 5,629 | \$ 8,407 | \$ 5,485 | \$ 93 | \$ 5,358 | \$— | \$ 42,759 |
| Provision charged to expense | (62) | 691 | 1,524 | 2,964 | (361) | 9 | (1,165) | — | 3,600 |
| Losses charged off | 400 | 378 | 360 | 2,716 | 111 | — | — | — | 3,965 |
| Recoveries | 125 | — | 15 | 178 | 89 | 21 | — | — | 428 |
| Balance at March 31, 2011 | \$ 12,390 | \$ 5,373 | \$ 6,808 | \$ 8,833 | \$ 5,102 | \$ 123 | \$ 4,193 | \$— | \$ 42,822 |
| Provision charged to expense | 421 | (105) | 234 | 2,736 | 785 | (81) | 309 | 276 | 4,575 |
| Losses charged off | 504 | 11 | 544 | 4,120 | 495 | 5 | — | 276 | 5,955 |
| Recoveries | 16 | 274 | 263 | 93 | 56 | 13 | — | — | 715 |
| Balance at June 30, 2011 | \$ 12,323 | \$ 5,531 | \$ 6,761 | \$ 7,542 | \$ 5,448 | \$ 50 | \$ 4,502 | \$— | \$ 42,157 |
| Provision charged to expense | 2,227 | 1,358 | 700 | 1,913 | (639) | 63 | (130) | 65 | 5,557 |
| Losses charged off | 2,038 | 158 | 59 | 2,040 | 664 | 91 | — | 65 | 5,115 |
| Recoveries | 154 | 1 | 20 | 11 | 72 | 25 | — | — | 283 |
| Balance at September 30, 2011 | \$ 12,666 | \$ 6,732 | \$ 7,422 | \$ 7,426 | \$ 4,217 | \$ 47 | \$ 4,372 | \$— | \$ 42,882 |
| Balance September 30, 2011 Allowance for Loan Losses - | | | | | | | | | |

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| | | | | | | | | | |
|---|------------|------------|------------|------------|------------|-----------|----------|------------|--------------|
| Ending Balance: | | | | | | | | | |
| Individually evaluated for | \$ 3,118 | \$ 1,337 | \$ 2,706 | \$ 3,492 | \$ 1,778 | \$— | \$— | \$— | \$ 12,431 |
| impairment | | | | | | | | | |
| Collectively evaluated for | 9,548 | 5,395 | 4,716 | 3,934 | 2,439 | 47 | 4,372 | — | 30,451 |
| impairment | | | | | | | | | |
| Loans acquired with deteriorated credit quality | — | — | — | — | — | — | — | — | — |
| Total | \$ 12,666 | \$ 6,732 | \$ 7,422 | \$ 7,426 | \$ 4,217 | \$ 47 | \$ 4,372 | \$— | \$ 42,882 |
| Loans - Ending Balance: | | | | | | | | | |
| Individually evaluated for | \$ 5,428 | \$ 4,203 | \$ 12,414 | \$ 14,666 | \$ 11,327 | \$— | \$— | \$— | \$ 48,038 |
| impairment | | | | | | | | | |
| Collectively evaluated for | 700,689 | 333,354 | 468,607 | 137,798 | 166,544 | 12,926 | — | 8,581 | 1,828,499 |
| impairment | | | | | | | | | |
| Loans acquired with deteriorated credit quality | — | — | — | — | — | — | — | 334,520 | 334,520 |
| Total | \$ 706,117 | \$ 337,557 | \$ 481,021 | \$ 152,464 | \$ 177,871 | \$ 12,926 | \$— | \$ 343,101 | \$ 2,211,057 |

| (in thousands) | Commercial & Industrial | Commercial Real Estate Owner Occupied | Commercial Real Estate Investor Owned | Construction Real Estate | Residential Real Estate | Consumer & Other | Unallocated | Portfolio loans covered under FDIC loss share | Total |
|--|----------------------------|--|--|-----------------------------|----------------------------|---------------------|-------------|--|--------------|
| Balance at December 31, 2010 | | | | | | | | | |
| Allowance for Loan Losses - Ending Balance: | | | | | | | | | |
| Individually evaluated for impairment | \$ 4,434 | \$ 219 | \$ 1,457 | \$ 650 | \$ 2,368 | \$ — | \$ — | \$ — | \$ 9,128 |
| Collectively evaluated for impairment | 8,293 | 4,841 | 4,172 | 7,757 | 3,117 | 93 | 5,358 | — | 33,631 |
| Loans acquired with deteriorated credit quality | — | — | — | — | — | — | — | — | — |
| Total | \$ 12,727 | \$ 5,060 | \$ 5,629 | \$ 8,407 | \$ 5,485 | \$ 93 | \$ 5,358 | \$ — | \$ 42,759 |
| Loans - Ending Balance: | | | | | | | | | |
| Individually evaluated for impairment | \$ 11,276 | \$ 2,024 | \$ 10,935 | \$ 9,934 | \$ 12,188 | \$ — | \$ — | \$ — | \$ 46,357 |
| Collectively evaluated for impairment | 582,662 | 329,520 | 433,789 | 180,351 | 177,296 | 16,376 | — | 3,837 | 1,723,831 |
| Loans acquired with deteriorated credit quality | — | — | — | — | — | — | — | 122,874 | 122,874 |
| Total | \$ 593,938 | \$ 331,544 | \$ 444,724 | \$ 190,285 | \$ 189,484 | \$ 16,376 | \$ — | \$ 126,711 | \$ 1,893,062 |

A summary of loans individually evaluated for impairment by category at September 30, 2011 and December 31, 2010 is as follows:

| (in thousands) | September 30, 2011 | | | | | |
|-----------------------------|--------------------------------------|---------------------------------------|------------------------------------|---------------------------|-------------------|-----------------------------|
| | Unpaid Contractual Principal Balance | Recorded Investment With No Allowance | Recorded Investment With Allowance | Total Recorded Investment | Related Allowance | Average Recorded Investment |
| Commercial & Industrial | \$6,448 | \$134 | \$5,294 | \$5,428 | \$3,118 | \$7,120 |
| Real Estate: | | | | | | |
| Commercial - Owner Occupied | 4,544 | 369 | 3,835 | 4,204 | 1,337 | 2,353 |
| Commercial - Investor Owned | 16,503 | 316 | 12,097 | 12,413 | 2,706 | 10,199 |
| Construction Residential | 19,587 | 2,282 | 12,383 | 14,665 | 3,492 | 16,691 |
| Residential | 12,113 | 1,722 | 9,606 | 11,328 | 1,778 | 9,781 |
| Consumer & Other | — | — | — | — | — | 1 |
| Total | \$59,195 | \$4,823 | \$43,215 | \$48,038 | \$12,431 | \$46,145 |

| (in thousands) | December 31, 2010 | | | | | |
|-----------------------------|--------------------------------------|---------------------------------------|------------------------------------|---------------------------|-------------------|-----------------------------|
| | Unpaid Contractual Principal Balance | Recorded Investment With No Allowance | Recorded Investment With Allowance | Total Recorded Investment | Related Allowance | Average Recorded Investment |
| Commercial & Industrial | \$11,591 | \$412 | \$10,864 | \$11,276 | \$4,434 | \$5,848 |
| Real Estate: | | | | | | |
| Commercial - Owner Occupied | 2,668 | 1,044 | 980 | 2,024 | 219 | 3,890 |
| Commercial - Investor Owned | 15,024 | 1,960 | 8,975 | 10,935 | 1,457 | 15,122 |
| Construction Residential | 13,391 | 5,388 | 4,546 | 9,934 | 650 | 16,898 |
| Residential | 12,390 | 2,650 | 9,538 | 12,188 | 2,368 | 5,721 |
| Consumer & Other | — | — | — | — | — | 92 |
| Total | \$55,064 | \$11,454 | \$34,903 | \$46,357 | \$9,128 | \$47,571 |

There were not any loans over 90 days past due and still accruing interest at September 30, 2011. If interest on impaired loans would have been accrued based upon the original contractual terms, such income would have been \$1.2 million and \$2.7 million, for the three and nine months ended September 30, 2011, respectively. The cash amount collected and recognized as interest income on impaired loans was \$144,000 and \$347,000 for the three and nine months ended September 30, 2011, respectively. The amount recognized as interest income on impaired loans continuing to accrue interest was \$119,000 and \$332,000 for the three and nine months ended September 30, 2011, respectively. At September 30, 2011, there were \$1.2 million of unadvanced commitments on impaired loans. Other Liabilities include approximately \$244,000 for estimated losses attributable to the unadvanced commitments on impaired loans.

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The recorded investment in impaired loans by category at September 30, 2011 and December 31, 2010 is as follows:

| (in thousands) | September 30, 2011 | | | Total |
|-----------------------------|--------------------|--------------|---|----------|
| | Non-accrual | Restructured | Loans over 90 days past due and still accruing interest | |
| Commercial & Industrial | \$5,428 | \$— | \$— | \$5,428 |
| Real Estate: | | | | |
| Commercial - Investor Owned | 8,045 | 4,369 | — | 12,414 |
| Commercial - Owner Occupied | 2,861 | 1,342 | — | 4,203 |
| Construction | 12,925 | 1,741 | — | 14,666 |
| Residential | 6,439 | 4,888 | — | 11,327 |
| Consumer & Other | — | — | — | — |
| Total | \$35,698 | \$12,340 | \$— | \$48,038 |

| (in thousands) | December 31, 2010 | | | Total |
|-----------------------------|-------------------|--------------|---|----------|
| | Non-accrual | Restructured | Loans over 90 days past due and still accruing interest | |
| Commercial & Industrial | \$11,276 | \$— | \$— | \$11,276 |
| Real Estate: | | | | |
| Commercial - Investor Owned | 10,516 | 419 | — | 10,935 |
| Commercial - Owner Occupied | 2,024 | — | — | 2,024 |
| Construction | 9,352 | 582 | — | 9,934 |
| Residential | 5,309 | 6,879 | — | 12,188 |
| Consumer & Other | — | — | — | — |
| Total | \$38,477 | \$7,880 | \$— | \$46,357 |

The recorded investment by category for the loans that have been restructured for the three and nine months ended September 30, 2011 is as follows:

| (in thousands, except for number of loans) | Number of Loans | Three months ended September 30, 2011 | | Nine months ended September 30, 2011 | | |
|--|-----------------|---|--|--------------------------------------|---|--|
| | | Pre-Modification Outstanding Recorded Balance | Post-Modification Outstanding Recorded Balance | Number of Loans | Pre-Modification Outstanding Recorded Balance | Post-Modification Outstanding Recorded Balance |
| Commercial & Industrial | — | \$ — | \$ — | — | \$ — | \$ — |
| Real Estate: | | | | | | |
| Commercial - Owner Occupied | 3 | 1,342 | 1,342 | 3 | 1,342 | 1,342 |
| Commercial - Investor Owned | — | — | — | 1 | 4,365 | 4,369 |
| Construction | — | — | — | 1 | 1,800 | 1,741 |
| Residential | 1 | 959 | 956 | 3 | 6,002 | 4,888 |
| Consumer & Other | — | — | — | — | — | — |
| Total | 4 | \$ 2,301 | \$ 2,298 | 8 | \$ 13,509 | \$ 12,340 |

The restructured loans primarily resulted from interest rate concessions. As of September 30, 2011, the Company has allocated \$2.5 million of specific reserves to the loans that have been restructured. At September 30, 2011, the Company has a commitment to lend an additional \$1.2 million to a customer with an outstanding loan that has been classified as restructured.

The recorded investment by category for the loans that have been restructured and subsequently defaulted for the three and nine months ended September 30, 2011 is as follows:

| (in thousands, except for number of loans) | Three months ended September 30, 2011 | | Nine months ended September 30, 2011 | |
|--|---------------------------------------|------------------|--------------------------------------|------------------|
| | Number of Loans | Recorded Balance | Number of Loans | Recorded Balance |
| Commercial & Industrial | — | \$— | — | \$— |
| Real Estate: | | | | |
| Commercial - Owner Occupied | — | — | — | — |
| Commercial - Investor Owned | — | — | 1 | 418 |
| Construction | 1 | 203 | 2 | 597 |
| Residential | 1 | 563 | 1 | 563 |
| Consumer & Other | — | — | — | — |
| Total | 2 | \$766 | 4 | \$1,578 |

The aging of the recorded investment in past due loans by portfolio class and category at September 30, 2011 and December 31, 2010 is shown below.

| (in thousands) | September 30, 2011 | | Total Past Due | Current | Total |
|---|------------------------|--------------------------------|-------------------|-------------|-------------|
| | 30-89 Days Past Due | 90 or More Days Past Due | | | |
| Portfolio loans not covered under FDIC loss share | | | | | |
| Commercial & Industrial | \$2,268 | \$845 | \$3,113 | \$703,004 | \$706,117 |
| Real Estate: | | | | | |
| Commercial - Owner Occupied | — | 2,862 | 2,862 | 334,695 | 337,557 |
| Commercial - Investor Owned | 4,187 | 3,646 | 7,833 | 473,188 | 481,021 |
| Construction | 634 | 10,401 | 11,035 | 141,429 | 152,464 |
| Residential | 2,080 | 3,355 | 5,435 | 172,436 | 177,871 |
| Consumer & Other | — | — | — | 12,926 | 12,926 |
| Total | \$9,169 | \$21,109 | \$30,278 | \$1,837,678 | \$1,867,956 |
| Portfolio loans covered under FDIC loss share | | | | | |
| Commercial & Industrial | \$2,607 | \$9,238 | \$11,845 | \$35,143 | \$46,988 |
| Real Estate: | | | | | |
| Commercial - Owner Occupied | 1,785 | 9,229 | 11,014 | 59,799 | 70,813 |
| Commercial - Investor Owned | 3,851 | 6,678 | 10,529 | 80,273 | 90,802 |
| Construction | 1,547 | 22,350 | 23,897 | 43,021 | 66,918 |
| Residential | 1,191 | 3,882 | 5,073 | 61,527 | 66,600 |
| Consumer & Other | 6 | 135 | 141 | 839 | 980 |
| Total | \$10,987 | \$51,512 | \$62,499 | \$280,602 | \$343,101 |
| Portfolio loans, total | | | | | |
| Commercial & Industrial | \$4,875 | \$10,083 | \$14,958 | \$738,147 | \$753,105 |
| Real Estate: | | | | | |
| Commercial - Owner Occupied | 1,785 | 12,091 | 13,876 | 394,494 | 408,370 |
| Commercial - Investor Owned | 8,038 | 10,324 | 18,362 | 553,461 | 571,823 |
| Construction | 2,181 | 32,751 | 34,932 | 184,450 | 219,382 |
| Residential | 3,271 | 7,237 | 10,508 | 233,963 | 244,471 |
| Consumer & Other | 6 | 135 | 141 | 13,765 | 13,906 |
| Total | \$20,156 | \$72,621 | \$92,777 | \$2,118,280 | \$2,211,057 |

| (in thousands) | December 31, 2010 | | Total Past Due | Current | Total |
|---|------------------------|--------------------------------|-------------------|-------------|-------------|
| | 30-89 Days Past Due | 90 or More Days Past Due | | | |
| Portfolio loans not covered under FDIC loss share | | | | | |
| Commercial & Industrial | \$5,938 | \$3,557 | \$9,495 | \$584,443 | \$593,938 |
| Real Estate: | | | | | |
| Commercial - Owner Occupied | 914 | 1,583 | 2,497 | 329,047 | 331,544 |
| Commercial - Investor Owned | 2,692 | 4,348 | 7,040 | 437,684 | 444,724 |
| Construction | 802 | 6,876 | 7,678 | 182,607 | 190,285 |
| Residential | 2,496 | 2,518 | 5,014 | 184,470 | 189,484 |
| Consumer & Other | 3 | — | 3 | 16,373 | 16,376 |
| Total | \$12,845 | \$18,882 | \$31,727 | \$1,734,624 | \$1,766,351 |
| Portfolio loans covered under FDIC loss share | | | | | |
| Commercial & Industrial | \$674 | \$264 | \$938 | \$9,098 | \$10,036 |
| Real Estate: | | | | | |
| Commercial - Owner Occupied | 62 | 5,591 | 5,653 | 25,431 | 31,084 |
| Commercial - Investor Owned | 3,687 | 1,956 | 5,643 | 36,493 | 42,136 |
| Construction | — | 25,943 | 25,943 | 6,804 | 32,747 |
| Residential | 726 | 737 | 1,463 | 8,737 | 10,200 |
| Consumer & Other | 196 | — | 196 | 312 | 508 |
| Total | \$5,345 | \$34,491 | \$39,836 | \$86,875 | \$126,711 |
| Portfolio loans, total | | | | | |
| Commercial & Industrial | \$6,612 | \$3,821 | \$10,433 | \$593,541 | \$603,974 |
| Real Estate: | | | | | |
| Commercial - Owner Occupied | 976 | 7,174 | 8,150 | 354,478 | 362,628 |
| Commercial - Investor Owned | 6,379 | 6,304 | 12,683 | 474,177 | 486,860 |
| Construction | 802 | 32,819 | 33,621 | 189,411 | 223,032 |
| Residential | 3,222 | 3,255 | 6,477 | 193,207 | 199,684 |
| Consumer & Other | 199 | — | 199 | 16,685 | 16,884 |
| Total | \$18,190 | \$53,373 | \$71,563 | \$1,821,499 | \$1,893,062 |

The Company categorizes loans into risk categories based on relevant information about the ability of borrowers to service their debt, such as current financial information, historical payment experience, credit documentation, and current economic factors among other factors. This analysis is performed on a quarterly basis. The Company uses the following definitions for risk ratings:

Grades 1, 2, and 3 - These grades include loans to borrowers with a continuous record of strong earnings, sound balance sheet condition and capitalization, ample liquidity with solid cash flow and whose management team has experience and depth within their industry.

Grade 4 – This grade includes loans to borrowers with positive trends in profitability, satisfactory capitalization and balance sheet condition, and sufficient liquidity and cash flow.

Grade 5 – This grade includes loans to borrowers that may display fluctuating trends in sales, profitability, capitalization, liquidity, and cash flow.

Grade 6 – This grade includes loans to borrowers where an adverse change or perceived weakness has occurred, but may be correctable in the near future. Alternatively, this rating category may also include circumstances where the company is starting to reverse a negative trend or condition, or have recently been upgraded from a 7, 8, or 9 rating.

Grade 7 – Watch credits are companies that have experienced financial setback of a nature that are not determined to be severe or influence ‘ongoing concern’ expectations. Borrowers within this category are expected to turnaround within a 12-month period of time. Although possible, no loss is anticipated, due to strong collateral and/or guarantor support.

Grade 8 – Substandard credits will include those companies that are characterized by significant losses and sustained downward trends in balance sheet condition, liquidity, and cash flow. Repayment reliance may have shifted to secondary sources. Collateral exposure may exist and additional reserves may be warranted.

Grade 9 – Doubtful credits include borrowers that may show deteriorating trends that are unlikely to be corrected. Collateral values may appear insufficient for full recovery, therefore requiring a partial charge-off, or debt renegotiation with the borrower. Borrower may have declared bankruptcy or bankruptcy is likely in the near term. All doubtful rated credits will be on non-accrual.

The recorded investment by risk category of the loans by portfolio class and category at September 30, 2011, which is based upon the most recent analysis performed, and December 31, 2010 is as follows:

| (in thousands) | September 30, 2011 | | | | | | Total |
|---|-------------------------------|--|--|-----------------------------|----------------------------|---------------------|-------------|
| | Commercial & Industrial | Commercial Real Estate Owner Occupied | Commercial Real Estate Investor Owned | Construction Real Estate | Residential Real Estate | Consumer & Other | |
| Portfolio loans not covered under FDIC loss share | | | | | | | |
| Outstanding (1-3) | \$93,566 | \$9,563 | \$6,700 | \$1,538 | \$2,048 | \$2,779 | \$116,194 |
| Above Average (4) | 67,263 | 60,512 | 37,424 | 8,379 | 13,916 | 1,818 | 189,312 |
| Average (5) | 353,843 | 165,906 | 279,079 | 54,490 | 123,664 | 8,014 | 984,996 |
| Below Average (6) | 105,788 | 42,579 | 83,352 | 33,787 | 13,220 | 184 | 278,910 |
| Watch (7) | 52,214 | 40,604 | 58,129 | 27,958 | 4,807 | 4 | 183,716 |
| Substandard (8) | 28,655 | 16,855 | 16,126 | 25,960 | 18,724 | 127 | 106,447 |
| Doubtful (9) | 4,788 | 1,538 | 211 | 352 | 1,492 | — | 8,381 |
| Total | \$706,117 | \$337,557 | \$481,021 | \$152,464 | \$177,871 | \$12,926 | \$1,867,956 |
| Portfolio loans covered under FDIC loss share | | | | | | | |
| Outstanding (1-3) | \$240 | \$1,172 | \$2,020 | \$164 | \$9,797 | \$— | \$13,393 |
| Above Average (4) | 1,428 | 2,927 | 76 | 449 | 6,994 | — | 11,874 |
| Average (5) | 20,309 | 33,176 | 49,803 | 25,505 | 31,872 | 775 | 161,440 |
| Below Average (6) | 4,488 | 7,143 | 1,700 | 972 | 2,558 | 38 | 16,899 |
| Watch (7) | 968 | 4,257 | 7,459 | 1,844 | 3,638 | 4 | 18,170 |
| Substandard (8) | 19,319 | 22,138 | 28,147 | 35,593 | 11,231 | 163 | 116,591 |
| Doubtful (9) | 236 | — | 1,597 | 2,391 | 510 | — | 4,734 |
| Total | \$46,988 | \$70,813 | \$90,802 | \$66,918 | \$66,600 | \$980 | \$343,101 |
| Portfolio loans, total | | | | | | | |
| Outstanding (1-3) | \$93,806 | \$10,735 | \$8,720 | \$1,702 | \$11,845 | \$2,779 | \$129,587 |
| Above Average (4) | 68,691 | 63,439 | 37,500 | 8,828 | 20,910 | 1,818 | 201,186 |
| Average (5) | 374,152 | 199,082 | 328,882 | 79,995 | 155,536 | 8,789 | 1,146,436 |
| Below Average (6) | 110,276 | 49,722 | 85,052 | 34,759 | 15,778 | 222 | 295,809 |
| Watch (7) | 53,182 | 44,861 | 65,588 | 29,802 | 8,445 | 8 | 201,886 |
| Substandard (8) | 47,974 | 38,993 | 44,273 | 61,553 | 29,955 | 290 | 223,038 |
| Doubtful (9) | 5,024 | 1,538 | 1,808 | 2,743 | 2,002 | — | 13,115 |
| Total | \$753,105 | \$408,370 | \$571,823 | \$219,382 | \$244,471 | \$13,906 | \$2,211,057 |

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| (in thousands) | December 31, 2010 | | | | | | Total |
|---|-------------------------|---------------------------------------|---------------------------------------|--------------------------|-------------------------|------------------|-------------|
| | Commercial & Industrial | Commercial Real Estate Owner Occupied | Commercial Real Estate Investor Owned | Construction Real Estate | Residential Real Estate | Consumer & Other | |
| Portfolio loans not covered under FDIC loss share | | | | | | | |
| Outstanding (1-3) | \$92,940 | \$19,139 | \$6,846 | \$1,142 | \$1,522 | \$5,930 | \$127,519 |
| Above Average (4) | 48,745 | 68,443 | 31,826 | 8,549 | 17,400 | 2,264 | 177,227 |
| Average (5) | 252,938 | 149,773 | 259,937 | 80,400 | 127,587 | 7,722 | 878,357 |
| Below Average (6) | 135,174 | 46,080 | 91,385 | 27,931 | 10,900 | 117 | 311,587 |
| Watch (7) | 26,549 | 33,374 | 38,680 | 32,519 | 8,272 | 9 | 139,403 |
| Substandard (8) | 34,512 | 14,634 | 15,812 | 39,744 | 23,759 | 334 | 128,795 |
| Doubtful (9) | 3,080 | 101 | 238 | — | 44 | — | 3,463 |
| Total | \$593,938 | \$331,544 | \$444,724 | \$190,285 | \$189,484 | \$16,376 | \$1,766,351 |
| Portfolio loans covered under FDIC loss share | | | | | | | |
| Outstanding (1-3) | \$— | \$— | \$— | \$— | \$— | \$83 | \$83 |
| Above Average (4) | — | — | — | — | 110 | — | 110 |
| Average (5) | 4,195 | 8,774 | 14,744 | 1,343 | 4,400 | 378 | 33,834 |
| Below Average (6) | 4,902 | 7,952 | 7,938 | 1,557 | 2,717 | 47 | 25,113 |
| Watch (7) | 75 | 3,414 | 7,331 | 353 | 1,443 | — | 12,616 |
| Substandard (8) | 864 | 10,944 | 9,861 | 22,272 | 1,170 | — | 45,111 |
| Doubtful (9) | — | — | 2,262 | 7,222 | 360 | — | 9,844 |
| Total | \$10,036 | \$31,084 | \$42,136 | \$32,747 | \$10,200 | \$508 | \$126,711 |
| Portfolio loans, total | | | | | | | |
| Outstanding (1-3) | \$92,940 | \$19,139 | \$6,846 | \$1,142 | \$1,522 | \$6,013 | \$127,602 |
| Above Average (4) | 48,745 | 68,443 | 31,826 | 8,549 | 17,510 | 2,264 | 177,337 |
| Average (5) | 257,133 | 158,547 | 274,681 | 81,743 | 131,987 | 8,100 | 912,191 |
| Below Average (6) | 140,076 | 54,032 | 99,323 | 29,488 | 13,617 | 164 | 336,700 |
| Watch (7) | 26,624 | 36,788 | 46,011 | 32,872 | 9,715 | 9 | 152,019 |
| Substandard (8) | 35,376 | 25,578 | 25,673 | 62,016 | 24,929 | 334 | 173,906 |
| Doubtful (9) | 3,080 | 101 | 2,500 | 7,222 | 404 | — | 13,307 |
| Total | \$603,974 | \$362,628 | \$486,860 | \$223,032 | \$199,684 | \$16,884 | \$1,893,062 |

Portfolio loans covered under FDIC loss share

Purchased loans acquired in a business combination, including loans purchased in our FDIC-assisted transactions, are recorded at estimated fair value on their purchase date without a carryover of the related allowance for loan losses. Purchased credit-impaired loans are loans that have evidence of credit deterioration since origination and it is probable at the date of acquisition that the Company will not collect all contractually required principal and interest payments. Evidence of credit quality deterioration as of the purchase date may include factors such as past due and non-accrual status. The difference between contractually required payments at acquisition and the cash flows expected to be collected at acquisition is referred to as the non-accretable yield. Subsequent decreases to the expected cash flows will generally result in a provision for loan losses. Subsequent increases in cash flows result in a reversal of the provision for loan losses to the extent of prior charges or a reclassification of the difference from non-accretable to accretable with a positive impact on interest income. Further, any excess of cash flows expected at acquisition over the estimated

fair value is referred to as the accretable yield and is recognized into interest income over the remaining life of the loan when there is a reasonable expectation about the amount and timing of such cash flows.

Changes in the accretable yield for purchased loans were as follows for the nine months ended September 30, 2011 and 2010:

| (in thousands) | September 30, 2011 | September 30, 2010 |
|--------------------------------|-----------------------|-----------------------|
| Balance at beginning of period | \$46,460 | \$3,708 |
| Additions | 40,262 | 50,027 |
| Accretion | (17,266 |) (3,678 |
| Balance at end of period | \$69,456 | \$50,057 |

Outstanding balances on purchased loans from the FDIC were \$537.2 million as of September 30, 2011 and \$219.5 million at December 31, 2010, respectively. In the third quarter of 2011, the Bank received payments of \$13.3 million for loss share claims under the terms of the FDIC shared-loss agreements.

The following tables present information regarding the contractually required payments receivable, the cash flows expected to be collected, and the estimated fair value of the loans acquired in the following acquisitions, at the closing date of the transaction:

Legacy acquisition

| (In thousands) | January 7, 2011 Purchased Credit-Impaired Loans |
|---|---|
| Contractually required payments (principal and interest): | \$106,286 |
| Cash flows expected to be collected (principal and interest): | 84,089 |
| Fair value of loans acquired: | 73,214 |

The First National Bank of Olathe acquisition

| (In thousands) | August 12, 2011 Purchased Credit-Impaired Loans |
|---|--|
| Contractually required payments (principal and interest): | \$358,085 |
| Cash flows expected to be collected (principal and interest): | 200,542 |
| Fair value of loans acquired: | 171,037 |

These amounts were determined based upon the estimated remaining life of the underlying loans, which includes the effects of estimated prepayments. The majority of the purchased credit-impaired loans were valued based on the liquidation value of the underlying collateral. There was no allowance for credit losses on purchased loans related to FDIC-assisted transactions at September 30, 2011.

The determination of the initial fair value of loans and other real estate acquired in the transaction and the initial fair value of the related FDIC loss share receivable involve a high degree of judgment and complexity. The carrying value of the acquired loans and other real estate and the FDIC indemnification asset reflect management's best estimate of the fair value of each of these assets as of the date of acquisition. However, the amount that the Bank realizes on these assets could differ materially from the carrying value reflected in these financial statements, based upon the timing

and amount of collections on the acquired loans in future periods. To the extent the actual values realized for the acquired loans are different from the estimate, the FDIC loss share receivable will generally be affected in an offsetting manner due to the indemnification obligations of the FDIC, thus limiting the Bank's loss exposure.

NOTE 7 - COMMITMENTS AND CONTINGENCIES

The Company issues financial instruments with off balance sheet risk in the normal course of the business of meeting the financing needs of its customers. These financial instruments include commitments to extend credit and standby letters of credit. These instruments may involve, to varying degrees, elements of credit and interest rate risk in excess of the amounts recognized in the consolidated balance sheets.

The Company's extent of involvement and maximum potential exposure to credit loss in the event of nonperformance by the other party to the financial instrument for commitments to extend credit and standby letters of credit is represented by the contractual amount of these instruments.

The Company uses the same credit policies in making commitments and conditional obligations as it does for financial instruments included on its consolidated balance sheets. At September 30, 2011 there were \$1.2 million of unadvanced commitments on impaired loans. Other liabilities include approximately \$244,000 for estimated losses attributable to the unadvanced commitments on impaired loans.

The contractual amounts of off-balance-sheet financial instruments as of September 30, 2011 and December 31, 2010 are as follows:

| (in thousands) | September 30, 2011 | December 31, 2010 |
|------------------------------|-----------------------|----------------------|
| Commitments to extend credit | \$512,724 | \$429,411 |
| Standby letters of credit | 46,753 | 42,113 |

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Commitments usually have fixed expiration dates or other termination clauses and may require payment of a fee. Of the total commitments to extend credit at September 30, 2011 and December 31, 2010, approximately \$77.1 million and \$67.0 million, respectively, represent fixed rate loan commitments. Since certain of the commitments may expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements. The Company evaluates each customer's credit worthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary by the Company upon extension of credit, is based on management's credit evaluation of the borrower. Collateral held varies, but may include accounts receivable, inventory, premises and equipment, and real estate.

Standby letters of credit are conditional commitments issued by the Company to guarantee the performance of a customer to a third party. These standby letters of credit are issued to support contractual obligations of the Company's customers. The credit risk involved in issuing letters of credit is essentially the same as the risk involved in extending loans to customers. The approximate remaining term of standby letters of credit range from 6 months to 5 years at September 30, 2011.

Contingencies

The Bank, along with other co-defendants has been named as a defendant in two lawsuits filed by persons alleging to be clients of the Bank's Trust division who invested in promissory notes issued by Distinctive Properties (UK) Limited ("Distinctive Properties"), a company involved in the purchase and development of real estate in the United Kingdom.

Plaintiffs allege that the promissory notes were part of a multi-million dollar Ponzi scheme. Plaintiffs allege to hold such promissory notes in accounts with the Trust division and that, among other things, the Bank was negligent,

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breached its fiduciary duties and breached its contracts. Plaintiffs also allege that the Bank violated the Racketeer Influenced and Corrupt Organizations Act (“RICO”). Plaintiffs, in the aggregate, are seeking damages from defendants, including the Bank, of approximately \$27.0 million as well as their costs and attorneys’ fees and trebled damages under RICO.

The Company is unable to estimate a reasonably possible loss for the cases described above because the proceedings are in early stages and there are significant factual issues to be determined and resolved. The Company denies Plaintiffs’ allegations and intends to vigorously defend the lawsuits.

NOTE 8 - DERIVATIVE FINANCIAL INSTRUMENTS

The Company is a party to various derivative financial instruments that are used in the normal course of business to meet the needs of its clients and as part of its risk management activities. These instruments include interest rate swaps and option contracts. The Company does not enter into derivative financial instruments for trading or speculative purposes.

Interest rate swap contracts involve the exchange of fixed and floating rate interest payment obligations without the exchange of the underlying principal amounts. The Company enters into interest rate swap contracts on behalf of its clients and also utilizes such contracts to reduce or eliminate the exposure to changes in the cash flows or fair value of hedged assets or liabilities due to changes in interest rates. Interest rate option contracts consist of caps and provide for the transfer or reduction of interest rate risk in exchange for a fee.

All derivative financial instruments, whether designated as hedges or not, are recorded on the consolidated balance sheet at fair value within Other assets or Other liabilities. The accounting for changes in the fair value of a derivative in the consolidated statement of operations depends on whether the contract has been designated as a hedge and qualifies for hedge accounting. At September 30, 2011 and December 31, 2010, the Company did not have any derivatives designated as cash flow or fair value hedges.

Using derivative instruments means assuming counterparty credit risk. Counterparty credit risk relates to the loss the Company could incur if a counterparty were to default on a derivative contract. Notional amounts of derivative financial instruments do not represent credit risk, and are not recorded in the consolidated balance sheet. They are used merely to express the volume of this activity. The overall credit risk and exposure to individual counterparties is monitored. The Company does not anticipate nonperformance by any counterparties. The amount of counterparty credit exposure is the unrealized gains, if any, on such derivative contracts. At September 30, 2011, the Company had \$1.1 million of unrealized gains. At September 30, 2011, the Company had pledged cash of \$2.8 million. At December 31, 2010, the Company had accepted cash of \$530,000, pledged cash of \$1.5 million, and accepted pledged securities of \$2.2 million as collateral in connection with our interest rate swap agreements.

Risk Management Instruments. The Company enters into certain derivative contracts to economically hedge state tax credits and certain loans.

Economic hedge of state tax credits. In November 2008, the Company paid \$2.1 million to enter into a series of interest rate caps in order to economically hedge changes in fair value of the State tax credits held for sale. In February 2010, the Company paid \$751,000 for an additional series of interest rate caps. See Note 10—Fair Value Measurements for further discussion of the fair value of the state tax credits.

Economic hedge of prime based loans. Previously, the Company had two outstanding interest rate swap agreements whereby the Company paid a variable rate of interest equivalent to the prime rate and received a fixed rate of interest. The swaps were designed to hedge the cash flows associated with a portion of prime based loans and had been designated as cash flow hedges. However, in December 2008, due to a variable rate differential, the Company concluded the cash flow hedges would not be prospectively effective and the hedges were redesignated. The swaps

were terminated in February 2009. The unrealized gain prior to dedesignation was included in Accumulated other comprehensive income and is being amortized over the expected life of the related loans. At September 30, 2011, the amount remaining in Accumulated other comprehensive income

is \$19,000. For the three months ended September 30, 2011 and 2010, \$44,000 and \$62,000 was reclassified into Miscellaneous income, respectively. For the nine months ended September 30, 2011 and 2010, \$132,000 and \$186,000 was reclassified into Miscellaneous income, respectively. The Company expects to reclassify \$29,000 of remaining derivative gains from Accumulated other comprehensive income and deferred taxes to earnings over the next five months.

The table below summarizes the notional amounts and fair values of the derivative instruments used to manage risk.

| (in thousands) | Notional Amount | | Asset Derivatives | | Liability Derivatives | |
|------------------------------------|--------------------|-------------------|----------------------------------|-------------------|----------------------------------|-------------------|
| | | | (Other Assets) | | (Other Liabilities) | |
| | September 30, 2011 | December 31, 2010 | Fair Value September 30, 2011 | December 31, 2010 | Fair Value September 30, 2011 | December 31, 2010 |
| Non-designated hedging instruments | | | | | | |
| Interest rate cap contracts | \$99,300 | \$314,300 | \$118 | \$528 | \$— | \$— |

The following table shows the location and amount of gains and losses related to derivatives used for risk management purposes that were recorded in the condensed consolidated statements of operations for the three and nine months ended September 30, 2011 and 2010.

| (in thousands) | Location of Gain or (Loss) Recognized in Operations on Derivative | Amount of Gain or (Loss) Recognized in Operations on Derivative | | Amount of Gain or (Loss) Recognized in Operations on Derivative | |
|------------------------------------|---|---|---------|---|-----------|
| | | Three months ended | | Nine months ended | |
| | | September 30, 2011 | 2010 | September 30, 2011 | 2010 |
| Non-designated hedging instruments | | | | | |
| Interest rate cap contracts | Gain on state tax credits, net | \$(176) | \$(324) | \$(410) | \$(1,565) |
| Interest rate swap contracts | Miscellaneous income | 44 | 62 | 132 | 186 |

Client-Related Derivative Instruments. As an accommodation to certain customers, the Company enters into interest rate swaps to economically hedge changes in fair value of certain loans. The table below summarizes the notional amounts and fair values of the client-related derivative instruments.

| (in thousands) | Notional Amount | | Asset Derivatives | | Liability Derivatives | |
|------------------------------------|--------------------|-------------------|----------------------------------|-------------------|----------------------------------|-------------------|
| | | | (Other Assets) | | (Other Liabilities) | |
| | September 30, 2011 | December 31, 2010 | Fair Value September 30, 2011 | December 31, 2010 | Fair Value September 30, 2011 | December 31, 2010 |
| Non-designated hedging instruments | | | | | | |
| Interest rate swap contracts | \$66,012 | \$109,012 | \$1,087 | \$1,514 | \$1,926 | \$2,607 |

Changes in the fair value of client-related derivative instruments are recognized currently in operations. The following table shows the location and amount of gains and losses recorded in the condensed consolidated statements of operations for the three and nine months ended September 30, 2011 and 2010.

| (in thousands) | Location of Gain or (Loss) Recognized in Operations on Derivative | Amount of Gain or (Loss) Recognized in Operations on Derivative | | Amount of Gain or (Loss) Recognized in Operations on Derivative | |
|------------------------------------|---|---|----------|---|----------|
| | | Three months ended September 30, 2011 | 2010 | Nine months ended September 30, 2011 | 2010 |
| Non-designated hedging instruments | | | | | |
| Interest rate swap contracts | Interest and fees on loans | \$(160 |) \$(132 |) \$(451 |) \$(455 |

NOTE 9 - COMPENSATION PLANS

The Company maintains a number of share-based incentive programs, which are discussed in more detail in Note 16 of the Company's Annual Report on Form 10-K for the year ended December 31, 2010. There were no stock options, stock-settled stock appreciation rights, or restricted stock units granted in the first nine months of 2011. The share-based compensation expense was \$380,000 and \$501,000 for the three months ended September 30, 2011 and 2010, respectively. The share-based compensation expense was \$1.3 million and \$1.6 million for the nine months ended September 30, 2011 and 2010, respectively.

Employee Stock Options and Stock-settled Stock Appreciation Rights ("SSAR")

At September 30, 2011, there was \$1.1 million of total unrecognized compensation costs related to SSAR's which is expected to be recognized over a weighted average period of 2.3 years. Following is a summary of the employee stock option and SSAR activity for the first nine months of 2011.

| (Dollars in thousands, except share data) | Shares | Weighted Average Exercise Price | Weighted Average Remaining Contractual Term | Aggregate Intrinsic Value |
|---|---------|---------------------------------|---|---------------------------|
| Outstanding at January 1, 2011 | 902,932 | \$ 15.71 | | |
| Granted | — | — | | |
| Exercised | (68,612 |) 13.43 | | |
| Forfeited | (27,476 |) 13.89 | | |
| Outstanding at September 30, 2011 | 806,844 | \$ 15.97 | 5.1 years | \$— |
| Exercisable at September 30, 2011 | 586,581 | \$ 16.32 | 4.1 years | \$— |
| Vested and expected to vest at September 30, 2011 | 716,225 | \$ 15.50 | 5.1 years | \$— |

Restricted Stock Units (“RSU”)

At September 30, 2011, there was \$411,000 of total unrecognized compensation costs related to the RSU’s, which is expected to be recognized over a weighted average period of 1.1 years. A summary of the Company’s restricted stock unit activity for the first nine months of 2011 is presented below.

| | Shares | Weighted Average Grant Date Fair Value |
|-----------------------------------|--------|---|
| Outstanding at January 1, 2011 | 36,173 | \$22.14 |
| Granted | — | — |
| Vested | (200 |) 10.69 |
| Forfeited | (1,512 |) 21.58 |
| Outstanding at September 30, 2011 | 34,461 | \$22.23 |

Stock Plan for Non-Management Directors

Shares are issued twice a year and compensation expense is recorded as the shares are earned, therefore, there is no unrecognized compensation expense related to this plan. The Company recognized \$0 and \$0 of share-based compensation expense for the directors for the three months ended September 30, 2011 and 2010, respectively. The Company recognized \$167,000 and \$158,000 of share-based compensation expense for the directors for the nine months ended September 30, 2011 and 2010, respectively. Pursuant to this plan, the Company issued 13,900 and 16,823 shares in the first nine months of 2011 and 2010, respectively.

Employee Stock Issuance

Restricted stock was issued to certain key employees as part of their compensation. The restricted stock may be in a form of a one-time award or paid in pro rata installments. The stock is restricted for 2 years and upon issuance may be fully vested or vest over five years. The Company recognized \$8,000 and \$5,000 of share-based compensation expense related to these awards for the three months ended September 30, 2011 and 2010, respectively. The Company recognized \$20,000 and \$47,000 of share-based compensation related to these awards and issued 6,724 and 8,999 shares in the nine months ended September 30, 2011 and 2010, respectively.

In conjunction with the Company’s short-term incentive plan, the Company issued 14,329 and 13,660 restricted shares to certain key employees in the nine months ended September 30, 2011 and 2010, respectively. The compensation expense related to these shares was expensed in 2010 and 2009, respectively. For further information on the short-term incentive plan, refer to the Compensation Discussion and Analysis in the Company’s Proxy Statement for the 2011 Annual Meeting of Stockholders.

Moneta Plan

As of December 31, 2006, the fair value of all Moneta options had been expensed. As a result, there have been no option-related expenses for Moneta in 2011 or 2010. Following is a summary of the Moneta stock option activity for the first nine months of 2011.

| (Dollars in thousands, except share data) | Shares | Weighted Average Exercise Price | Weighted Average Remaining Contractual Term | Aggregate Intrinsic Value |
|---|---------|---------------------------------------|---|---------------------------------|
| Outstanding at January 1, 2011 | 26,105 | \$13.58 | | |
| Granted | — | — | | |
| Exercised | (6,125) |) 13.77 | | |
| Forfeited | (8,792) |) 15.50 | | |
| Outstanding at September 30, 2011 | 11,188 | \$13.06 | 1.3 years | \$6 |
| Exercisable at September 30, 2011 | 11,188 | \$13.06 | 1.3 years | \$6 |

NOTE 10 - FAIR VALUE MEASUREMENTS

Below is a description of certain assets and liabilities measured at fair value.

The following table summarizes financial instruments measured at fair value on a recurring basis as of September 30, 2011, segregated by the level of the valuation inputs within the fair value hierarchy utilized to measure fair value.

| (in thousands) | September 30, 2011 | | | Total Fair Value |
|--|--|---|--|---------------------|
| | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | |
| Assets | | | | |
| Securities available for sale | | | | |
| Obligations of U.S. Government sponsored enterprises | \$— | \$29,657 | \$— | \$29,657 |
| Obligations of states and political subdivisions | — | 32,915 | 3,025 | 35,940 |
| Residential mortgage-backed securities | — | 391,929 | 4,957 | 396,886 |
| Total securities available for sale | \$— | \$454,501 | \$7,982 | \$462,483 |
| Portfolio loans | — | 14,786 | — | 14,786 |
| State tax credits held for sale | — | — | 29,494 | 29,494 |
| Derivative financial instruments | — | 1,205 | — | 1,205 |
| Total assets | \$— | \$470,492 | \$37,476 | \$507,968 |
| Liabilities | | | | |
| Derivative financial instruments | \$— | \$1,926 | \$— | \$1,926 |
| Total liabilities | \$— | \$1,926 | \$— | \$1,926 |

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Securities available for sale. Securities classified as available for sale are reported at fair value utilizing Level 2 and Level 3 inputs. The Company obtains fair value measurements from an independent pricing service. The fair value measurements consider observable data that may include dealer quotes, market spreads, cash flows, the U.S. Treasury yield curve, live trading levels, trade execution data, market consensus prepayment

speeds, credit information and the bond's terms and conditions. Through September 30, 2011, Level 3 securities available for sale include three Auction Rate Securities, a municipal bond issued by a school district and a newly issued residential mortgage-backed security.

Portfolio Loans. Certain fixed rate portfolio loans are accounted for as trading instruments and reported at fair value. Fair value on these loans is determined using a third party valuation model with observable Level 2 market data inputs.

State tax credits held for sale. At September 30, 2011, of the \$56.3 million of state tax credits held for sale on the condensed consolidated balance sheet, approximately \$29.5 million were carried at fair value. The remaining \$26.8 million of state tax credits were accounted for at cost.

The fair value of the state tax credits carried at fair value increased \$975,000 for the quarter ended September 30, 2011 compared to a \$1.1 million increase for the same period in 2010. These fair value changes are included in Gain on State tax credits, net in the condensed consolidated statements of operations.

The Company is not aware of an active market that exists for the 10-year streams of state tax credit financial instruments. However, the Company's principal market for these tax credits consists of Missouri state residents who buy these credits and from local and regional accounting firms who broker them. As such, the Company employed a discounted cash flow analysis (income approach) to determine the fair value.

The fair value measurement is calculated using an internal valuation model with observable market data including discounted cash flows based upon the terms and conditions of the tax credits. Assuming that the underlying project remains in compliance with the various federal and state rules governing the tax credit program, each project will generate about 10 years of tax credits. The inputs to the fair value calculation include: the amount of tax credits generated each year, the anticipated sale price of the tax credit, the timing of the sale and a discount rate. The discount rate is defined as the LIBOR swap curve at a point equal to the remaining life in years of credits plus a 205 basis point spread. With the exception of the discount rate, the other inputs to the fair value calculation are observable and readily available. The discount rate is considered a Level 3 input because it is an "unobservable input" and is based on the Company's assumptions. Given the significance of this input to the fair value calculation, the state tax credit assets are reported as Level 3 assets.

Derivatives. Derivatives are reported at fair value utilizing Level 2 inputs. The Company obtains counterparty quotations to value its interest rate swaps and caps. In addition, the Company validates the counterparty quotations with third party valuation sources. Derivatives with negative fair values are included in Other liabilities in the consolidated balance sheets. Derivatives with positive fair value are included in Other assets in the consolidated balance sheets.

Level 3 financial instruments

The following table presents the changes in Level 3 financial instruments measured at fair value on a recurring basis as of September 30, 2011.

Purchases, sales, issuances and settlements, net. Purchases of Level 3 financial instruments during the quarter ended September 30, 2011 include a newly issued residential mortgage-backed security.

Transfers in and/or out of Level 3. The transfer out of Level 3 is related to two newly issued mortgage-backed securities purchased in the fourth quarter of 2010 which were originally priced using Level 3 assumptions. In the first quarter of 2011, a third party pricing service became available.

| (in thousands) | Securities available for sale, at fair value | | | |
|--|--|----------|---------------------------------|----------|
| | Three months ended September 30, | | Nine months ended September 30, | |
| | 2011 | 2010 | 2011 | 2010 |
| Beginning balance | \$2,994 | \$3,018 | \$7,520 | \$2,830 |
| Total gains (losses): | | | | |
| Included in other comprehensive income | 5 | (68 |) 34 | 20 |
| Purchases, sales, issuances and settlements: | | | | |
| Purchases | 4,983 | 10,730 | 4,983 | 10,830 |
| Transfer in and/or out of Level 3 | — | — | (4,555 |) — |
| Ending balance | \$7,982 | \$13,680 | \$7,982 | \$13,680 |
| Change in unrealized gains relating to assets still held at the reporting date | \$5 | \$(68 |) \$34 | \$20 |

| (in thousands) | State tax credits held for sale | | | |
|--|----------------------------------|----------|---------------------------------|----------|
| | Three months ended September 30, | | Nine months ended September 30, | |
| | 2011 | 2010 | 2011 | 2010 |
| Beginning balance | \$29,247 | \$32,622 | \$31,576 | \$32,485 |
| Total gains: | | | | |
| Included in earnings | 1,211 | 1,082 | 2,020 | 2,947 |
| Purchases, sales, issuances and settlements: | | | | |
| Sales | (964 |) (12 |) (4,102 |) (1,740 |
| Ending balance | \$29,494 | \$33,692 | \$29,494 | \$33,692 |
| Change in unrealized gains relating to assets still held at the reporting date (1) | \$975 | \$1,079 | \$1,009 | \$2,516 |

(1) Correction of Prior Period Fair Value Disclosures - The Company has corrected an error in the fair value disclosure for level 3 state tax credit investments. In the "State Tax Credits held for sale" table included in Note 9 to the Company's Notes to Condensed Consolidated Financial Statements for the quarter ended September 30, 2010, the Company inadvertently included the three month ended amount of \$1,079 instead of nine month ended amount of \$2,516. The correction had no effect on the balance sheet, statement of operations, cash flows or shareholders' equity.

From time to time, the Company measures certain assets at fair value on a nonrecurring basis. These include assets that are measured at the lower of cost or fair value that were recognized at fair value below cost at the end of the period. The following table presents financial instruments and non-financial assets measured at fair value on a non-recurring basis as of September 30, 2011.

| (in thousands) | (1) Total Fair Value | (1) Quoted Prices in Active Markets for Identical Assets (Level 1) | (1) Significant Other Observable Inputs (Level 2) | (1) Significant Unobservable Inputs (Level 3) | Total (losses) gains for the three months ended September 30, 2011 | Total (losses) gains for the nine months ended September 30, 2011 |
|-------------------|-------------------------|---|--|--|--|---|
| Impaired loans | \$8,869 | \$— | \$— | \$8,869 | \$(5,115) | \$(15,036) |
| Other real estate | 16,713 | — | — | 16,713 | (618) | (3,261) |
| Total | \$25,582 | \$— | \$— | \$25,582 | \$(5,733) | \$(18,297) |

(1) The amounts represent only balances measured at fair value during the period and still held as of the reporting date.

Impaired loans are reported at the fair value of the underlying collateral. Fair values for impaired loans are obtained from current appraisals by qualified licensed appraisers or independent valuation specialists. Other real estate owned is adjusted to fair value upon foreclosure of the underlying loan. Subsequently, foreclosed assets are carried at the lower of carrying value or fair value less costs to sell. Fair value of other real estate is based upon the current appraised values of the properties as determined by qualified licensed appraisers and the Company's judgment of other relevant market conditions. Certain state tax credits are reported at cost.

Following is a summary of the carrying amounts and fair values of the Company's financial instruments on the consolidated balance sheets at September 30, 2011 and December 31, 2010.

| (in thousands) | September 30, 2011 | | December 31, 2010 | |
|----------------------------------|--------------------|----------------------|-------------------|----------------------|
| | Carrying Amount | Estimated fair value | Carrying Amount | Estimated fair value |
| Balance sheet assets | | | | |
| Cash and due from banks | \$26,015 | \$26,015 | \$23,413 | \$23,413 |
| Federal funds sold | 2,371 | 2,371 | 3,153 | 3,153 |
| Interest-bearing deposits | 240,488 | 240,488 | 268,853 | 268,853 |
| Securities available for sale | 462,483 | 462,483 | 361,546 | 361,546 |
| Other investments, at cost | 14,648 | 14,648 | 12,278 | 12,278 |
| Loans held for sale | 5,076 | 5,076 | 5,640 | 5,640 |
| Derivative financial instruments | 1,205 | 1,205 | 2,042 | 2,042 |
| Portfolio loans, net | 2,168,175 | 2,174,423 | 1,850,303 | 1,855,338 |
| State tax credits, held for sale | 56,278 | 56,278 | 61,148 | 61,148 |
| Accrued interest receivable | 8,978 | 8,978 | 7,464 | 7,464 |
| Balance sheet liabilities | | | | |
| Deposits | 2,817,405 | 2,826,708 | 2,297,721 | 2,301,387 |
| Subordinated debentures | 85,081 | 45,861 | 85,081 | 44,866 |
| Federal Home Loan Bank advances | 102,000 | 110,922 | 107,300 | 118,602 |

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| | | | | |
|----------------------------------|---------|---------|---------|---------|
| Other borrowings | 100,729 | 100,739 | 119,333 | 119,366 |
| Derivative financial instruments | 1,926 | 1,926 | 2,607 | 2,607 |
| Accrued interest payable | 1,892 | 1,892 | 1,488 | 1,488 |

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For information regarding the methods and assumptions used to estimate the fair value of each class of financial instruments for which it is practical to estimate such value, refer to Note 19--Fair Value Measurements in the Company's Annual Report on Form 10-K for the year ended December 31, 2010.

NOTE 11 - SEGMENT REPORTING

The Company has two primary operating segments, Banking and Wealth Management, which are delineated by the products and services that each segment offers. The segments are evaluated separately on their individual performance, as well as their contribution to the Company as a whole.

The Banking operating segment consists of a full-service commercial bank, with locations in St. Louis, Kansas City, and Phoenix. The majority of the Company's assets and income result from the Banking segment. All banking locations have the same product and service offerings, have similar types and classes of customers and utilize similar service delivery methods. Pricing guidelines and operating policies for products and services are the same across all regions.

The Wealth Management segment includes the Trust division of the Bank and the state tax credit brokerage activities. The Trust division provides estate planning, investment management, and retirement planning as well as consulting on management compensation, strategic planning and management succession issues. State tax credits are part of a fee initiative designed to augment the Company's wealth management segment and banking lines of business.

The Corporate segment's principal activities include the direct ownership of the Company's banking subsidiary and the issuance of debt and equity. Its principal source of liquidity is dividends from its subsidiaries and stock option exercises.

The financial information for each business segment reflects that information which is specifically identifiable or which is allocated based on an internal allocation method. There were no material intersegment revenues among the three segments. Management periodically makes changes to methods of assigning costs and income to its business segments to better reflect operating results. When appropriate, these changes are reflected in prior year information presented below.

Following are the financial results for the Company's operating segments.

| (in thousands) | Banking | Wealth Management | Corporate and Intercompany | Total |
|---|-------------|-------------------|----------------------------|-------------|
| Balance Sheet Information | | | | |
| September 30, 2011 | | | | |
| Portfolio loans | \$2,211,057 | \$— | \$— | \$2,211,057 |
| Goodwill | 47,552 | — | — | 47,552 |
| Intangibles, net | 9,471 | — | — | 9,471 |
| Deposits | 2,835,690 | — | (18,285) | 2,817,405 |
| Borrowings | 154,405 | 50,824 | 82,581 | 287,810 |
| Total assets | 3,304,156 | 56,457 | 9,854 | 3,370,467 |
| December 31, 2010 | | | | |
| | Banking | Wealth Management | Corporate and Intercompany | Total |
| Portfolio loans | \$1,893,062 | \$— | \$— | \$1,893,062 |
| Goodwill | 2,064 | — | — | 2,064 |
| Intangibles, net | 1,223 | — | — | 1,223 |
| Deposits | 2,313,117 | — | (15,396) | 2,297,721 |
| Borrowings | 172,431 | 56,702 | 82,581 | 311,714 |
| Total assets | 2,729,930 | 61,770 | 14,140 | 2,805,840 |
| Income Statement Information | | | | |
| Three months ended September 30, 2011 | | | | |
| Net interest income (expense) | \$33,728 | \$(304) | \$(1,032) | \$32,392 |
| Provision for loan losses | 5,557 | — | — | 5,557 |
| Noninterest income | 2,941 | 3,201 | 420 | 6,562 |
| Noninterest expense | 15,454 | 2,016 | 832 | 18,302 |
| Income (loss) before income tax expense (benefit) | 15,658 | 881 | (1,444) | 15,095 |
| Income tax expense (benefit) | 5,615 | 304 | (525) | 5,394 |
| Net income (loss) | \$10,043 | \$577 | \$(919) | \$9,701 |
| Three months ended September 30, 2010 | | | | |
| Net interest income (expense) | \$25,831 | \$(380) | \$(1,161) | \$24,290 |
| Provision for loan losses | 7,650 | — | — | 7,650 |
| Noninterest income | 3,746 | 2,210 | 95 | 6,051 |
| Noninterest expense | 12,942 | 1,610 | 906 | 15,458 |
| Income (loss) before income tax expense (benefit) | 8,985 | 220 | (1,972) | 7,233 |
| Income tax expense (benefit) | 2,955 | 81 | (774) | 2,262 |
| Net income (loss) | \$6,030 | \$139 | \$(1,198) | \$4,971 |
| Income Statement Information | | | | |
| Nine months ended September 30, 2011 | | | | |
| Net interest income (expense) | \$95,633 | \$(941) | \$(3,089) | \$91,603 |
| Provision for loan losses | 13,732 | — | — | 13,732 |
| Noninterest income | 8,465 | 7,683 | 503 | 16,651 |
| Noninterest expense | 45,139 | 5,914 | 2,738 | 53,791 |
| Income (loss) before income tax expense (benefit) | 45,227 | 828 | (5,324) | 40,731 |

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| | | | | |
|------------------------------|----------|-------|----------|------------|
| Income tax expense (benefit) | 15,595 | 313 | (1,839 |) 14,069 |
| Net income (loss) | \$29,632 | \$515 | \$(3,485 |) \$26,662 |

| | Nine months ended September 30, 2010 | | | |
|---|--------------------------------------|----------|------------|------------|
| Net interest income (expense) | \$65,972 | \$(1,024 |) \$(3,433 |) \$61,515 |
| Provision for loan losses | 30,410 | — | — | 30,410 |
| Noninterest income | 8,829 | 6,178 | 141 | 15,148 |
| Noninterest expense | 35,345 | 4,964 | 2,950 | 43,259 |
| Income (loss) before income tax expense (benefit) | 9,046 | 190 | (6,242 |) 2,994 |
| Income tax expense (benefit) | 2,981 | 70 | (2,751 |) 300 |
| Net income (loss) | \$6,065 | \$120 | \$(3,491 |) \$2,694 |

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NOTE 12 - SUBSEQUENT EVENTS

On October 21, 2011, the Bank purchased certain assets and assumed certain deposit liabilities from BankLiberty of Liberty, Missouri. The Bank assumed \$43.0 million in deposits associated with the BankLiberty branch located at 11401 Olive Boulevard, in the St. Louis suburb of Creve Coeur, Missouri. The deposits consisted of \$2.6 million in demand deposits, \$21.9 million in money market and other interest bearing deposits, and \$18.6 million in certificates of deposit. The Bank also paid a deposit premium of \$323,000 on these deposits and purchased \$150,000 of personal property in the branch. The Bank executed a full-service sublease on approximately 6,556 square feet at the above address. Enterprise will operate the location as a full-service branch of the Bank. The results of this business combination will be included in the Company's fourth quarter 2011 Consolidated financial statements.

As part of the acquisition of FNB, the Bank provided the FDIC a VAI whereby \$1.0 million units were awarded to the FDIC at an exercise price of \$13.59 per unit. The units were exercisable any time from August 19, 2011 until August 10, 2012. The units were exercised on October 31, 2011 at a settlement price of \$15.8393. A cash payment of approximately \$2.2 million was made to the FDIC on November 1, 2011.

ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Some of the information in this report contains "forward-looking statements" within the meaning of and are intended to be covered by the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements typically are identified with use of terms such as "may," "might," "should," "expect," "plan," "anticipate," "believe," "estimate," "predict," "potential," "could," "continue" and the negative of these terms and similar words, although some forward-looking statements are expressed differently. Our ability to predict results or the actual effect of future plans or strategies is inherently uncertain. You should be aware that our actual results could differ materially from those contained in the forward-looking statements due to a number of factors, including, but not limited to: credit risk; changes in the appraised valuation of real estate securing impaired loans; outcomes of litigation and other contingencies; exposure to general and local economic conditions; risks associated with rapid increases or decreases in prevailing interest rates; consolidation within the banking industry; competition from banks and other financial institutions; our ability to attract and retain relationship officers and other key personnel; burdens imposed by federal and state regulation; changes in accounting regulation or standards applicable to banks; and other risks discussed under the caption "Risk Factors" of our most recently filed Form 10-K and in Part II, 1A of this Form 10-Q, all of which could cause the Company's actual results to differ from those set forth in the forward-looking statements.

Readers are cautioned not to place undue reliance on our forward-looking statements, which reflect management's analysis and expectations only as of the date of such statements. Forward-looking statements speak only as of the date they are made, and the Company does not intend, and undertakes no obligation, to publicly revise or update forward-looking statements after the date of this report, whether as a result of new information, future events or otherwise, except as required by federal securities law. You should understand that it is not possible to predict or identify all risk factors. Readers should carefully review all disclosures we file from time to time with the Securities and Exchange Commission which are available on our website at www.enterprisebank.com.

Introduction

The following discussion describes the significant changes to the financial condition of the Company that have occurred during the first nine months of 2011 compared to the financial condition as of December 31, 2010. In addition, this discussion summarizes the significant factors affecting the results of operations, liquidity and cash flows of the Company for the three and nine months ended September 30, 2011, compared to the same periods in 2010. This

discussion should be read in conjunction with the accompanying consolidated financial statements included in this report and our Annual Report on Form 10-K for the year ended December 31, 2010.

Executive Summary

The Company reported net income of \$9.7 million for the three months ended September 30, 2011, compared to net income of \$5.0 million for the same period in 2010. After deducting dividends on preferred stock, the Company reported net income per fully diluted share of \$0.49, compared to net income of \$0.29 per fully diluted share for the prior year period. The accelerated discount accretion due to cash flows on paid off covered loans that exceeded expectations contributed \$0.08 to the Company's third quarter fully diluted earnings per share.

Net income for the nine months ended September 30, 2011 was \$26.7 million compared to net income of \$2.7 million for the same period in 2010. After deducting dividends on preferred stock, the Company reported net income per fully diluted share of \$1.46, compared to net income of \$0.06 per fully diluted share for the prior year period.

On May 24, 2011, the Company issued \$35.0 million in common stock through a public offering. The shares in the offering were issued pursuant to a prospectus supplement filed with the Securities and Exchange Commission ("SEC") as part of the Company's effective registration statement. At June 30, 2011, approximately \$20.0 million of the offering proceeds were injected into the Bank to support expected growth. On September 16, 2011, the Company filed a shelf registration statement on Form S-3 registering for offer and sale for up to \$45.0 million of certain types of securities. Proceeds from any offering would be used for capital expenditures, repayment or refinancing of indebtedness or other securities from time to time, working capital, to make acquisitions, or for general corporate purposes. The registration became effective on September 29, 2011. See Capital Resources for more information.

Acquisitions

On January 7, 2011, the Bank entered into a purchase and assumption agreement with the FDIC and acquired certain assets and assumed certain liabilities of Legacy Bank, a full service community bank that was headquartered in Scottsdale, Arizona. The acquisition consisted of assets with an estimated fair value of approximately \$128.0 million and liabilities with an estimated fair value of approximately \$130.4 million.

On August 12, 2011, the Bank entered into a purchase and assumption agreement with the FDIC and acquired certain assets and assumed certain liabilities of The First National Bank of Olathe ("FNB"), a full service community bank that was headquartered in Olathe, Kansas. The acquisition consisted of assets with an estimated fair value of approximately \$334.7 million and liabilities with an estimated fair value of approximately \$514.3 million. The Bank acquired the assets at a discount of 11.8% and approximately \$457.1 million of the deposits were assumed at a premium of 1.5%. In addition, the Bank also acquired \$19.4 million of trust assets. Finally the Bank provided the FDIC a Value Appreciation Instrument whereby \$1.0 million units were awarded to the FDIC at an exercise price of \$13.59 per unit. The units were exercisable any time from August 19, 2011 until August 10, 2012. The units were exercised on October 31, 2011 at a settlement price of \$15.8393. A cash payment of approximately \$2.2 million was made to the FDIC on November 1, 2011. In conjunction with the acquisition, the Bank entered into a shared-loss agreement whereby the FDIC will reimburse the Bank for 80% of all losses up to \$112.6 million, 0% losses between \$112.6 million and \$148.9 million and 80% of losses in excess of \$148.9 million incurred on certain loans and other real estate covered under the agreement. The Bank will reimburse the FDIC for 80% of recoveries with respect to losses for which the FDIC has reimbursed the Bank under the loss sharing agreements. The six branches of FNB opened as branches of the Bank. See Form 8K/A filed with the SEC on October 28, 2011 for more information.

On October 21, 2011, the Bank purchased certain furniture and equipment, leasehold improvements and assumed certain deposit liabilities associated with the BankLiberty branch located at 11401 Olive Boulevard, in the St. Louis suburb of Creve Coeur, Missouri. The results of this business combination will be included in the Company's fourth quarter 2011 Consolidated financial statements.

See Note 3 – Acquisitions, Note 6 – Portfolio Loans and Note 12 - Subsequent Events for more information on the above acquisitions.

Pre-tax, pre-provision income

The Company's pre-tax, pre-provision income for the third quarter of 2011 was \$20.0 million, a 6% decrease from the linked quarter and a 22% increase compared to the third quarter of 2010. The third quarter decrease in pre-tax, pre-provision operating income was primarily attributable to lower yields on covered assets relative to the second quarter.

Pre-tax, pre-provision income, which is a non-GAAP (accounting principles generally accepted in the United States of America) financial measure, is presented because the Company believes adjusting its results to exclude loan loss provision expense, sales and fair value writedowns of other real estate, and sales of securities provides shareholders with a more comparable basis for evaluating period-to-period operating results. A schedule reconciling GAAP pre-tax income to pre-tax, pre-provision income is provided in the table below.

| (In thousands) | For the Quarter Ended | | | | |
|--|-----------------------|------------------|-------------------|----------------------|-----------------------|
| | September 30, 2011 | June 30, 2011 | March 31, 2011 | December 31, 2010 | September 30, 2010 |
| Pre-tax income | \$15,095 | \$15,000 | \$10,636 | \$8,347 | \$7,233 |
| Sales and fair value writedowns of other real estate | 101 | 2,101 | 19 | 2,683 | 1,606 |
| Sale of securities | (768 |) (506 |) (174 |) (781 |) (124 |
| Income before income tax | 14,428 | 16,595 | 10,481 | 10,249 | 8,715 |
| Provision for loan losses | 5,557 | 4,575 | 3,600 | 3,325 | 7,650 |
| Pre-tax, pre-provision income | \$19,985 | \$21,170 | \$14,081 | \$13,574 | \$16,365 |

Below are highlights of our Banking and Wealth Management segments. For more information on our segments, see Note 11 –Segment Reporting.

Banking Segment

Loans - Portfolio loans totaled \$2.2 billion at September 30, 2011, including \$343.1 million of loans covered under FDIC shared-loss agreements. Portfolio loans covered under FDIC shared-loss agreements increased \$162.8 million, or 90%, in the third quarter of 2011, as a result of the acquisition of FNB. Excluding the loans covered under loss share, Commercial & Industrial loans increased \$41.7 million, or 2%, in the third quarter of 2011.

Excluding the loans covered under loss share, Commercial & Industrial loans increased \$17.8 million, or 3%, during the quarter and represented one-third of the Company's loan portfolio at September 30, 2011. This growth represented the fifth consecutive quarter of increases in Commercial and Industrial loans as the Company continues to experience strong new business activity in this sector. Construction and Residential Real Estate decreased \$4.6 million as the Company continued to reduce its exposure to these sectors.

Portfolio loans increased \$280.2 million, or 15%, from September 30, 2010. Excluding loans covered under loss share, portfolio loans increased \$71.3 million or 4%. Of that increase, Commercial and Industrial loans have increased \$113.6 million or 19% , while Construction and Residential Real Estate loans have decreased \$66.7 million, or 17%. Portfolio loans increased by \$318.0 million, or 17%, from December 31, 2010.

For the fiscal year 2011, the Company expects 6-8% growth in portfolio loans not covered by FDIC loss share. See Note 6 – Portfolio Loans for more information.

Deposits – Total deposits at September 30, 2011 were \$2.8 billion, an increase of \$519.7 million, or 23%, over December 31, 2010 and \$777.5 million, or 38%, over September 30, 2010.

Core deposits, which exclude brokered certificates of deposit and include reciprocal CDARS deposits, represented 96% of total deposits at September 30, 2011, up from 94% in the third quarter of 2011 and 89% at September 30, 2010.

The FNB acquisition added \$423.1 million in deposits in the third quarter of 2011. These deposits included \$66.9 million in noninterest-bearing demand deposits, \$123.6 million in money market and other interest-bearing transaction accounts, and \$232.6 million in certificates of deposit.

Excluding deposits associated with FNB, total deposits decreased \$16.9 million in the third quarter of 2011.

Approximately \$76.6 million of the decrease in the third quarter of 2011, including \$16.0 million of reciprocal CDARS certificates of deposit, was the result of the Company's efforts to lower the cost of interest-bearing deposits. The remaining \$20.0 million was due to matured Brokered certificates of deposits that were not replaced. Excluding deposits associated with FNB, total deposits increased \$96.6 million, or 4%, from December 31, 2010 and \$354.5 million, or 17%, from September 30, 2010.

Noninterest-bearing demand deposits excluding those associated with FNB rose \$16.7 million, or 3.5%, in the third quarter of 2011, \$124.3 million, or 34%, from December 31, 2010 and \$186.2 million, or 61.2%, from September 30, 2010. Noninterest-bearing deposits represented 20% of total deposits at September 30, 2011, 16% at December 31, 2010 and 15% at September 30, 2010. Money market and other interest-bearing accounts, excluding FNB, increased \$62.9 million in the third quarter of 2011, or 5.4%, \$165.1 million, or 15%, from December 31, 2010 and \$333.6 million, or 37%, from September 30, 2010.

Reciprocal CDARS certificates were reduced to \$19.3 million at September 30, 2011 compared to \$160.5 million at December 31, 2010 and \$171.5 million at September 30, 2010. Brokered certificates of deposit were reduced to \$126.6 million at September 30, 2011 compared to \$156.7 million at December 31, 2010 and \$218.0 million at September 30, 2010.

Asset quality – Nonperforming loans, including troubled debt restructurings of \$12.3 million, were \$48.0 million at September 30, 2011, compared to \$46.4 million at December 31, 2010 and \$52.0 million at September 30, 2010.

Nonperforming loans represented 2.17% of total loans at September 30, 2011 versus 2.45% of total loans at December 31, 2010 and 2.69% at September 30, 2010. Excluding non-accrual loans and portfolio loans covered under FDIC shared-loss agreements, portfolio loans that were 30-89 days delinquent at September 30, 2011 remained at very low levels, representing 0.02% of the portfolio compared to 0.13% at December 31, 2010 and 0.09% at September 30, 2010.

Provision for loan losses was \$5.6 million in the third quarter of 2011, compared to \$4.6 million in the second quarter of 2011 and \$7.7 million in the third quarter of 2010. The increase in the provision for loan losses in the third quarter of 2011 was due to slightly higher levels of loan risk rating downgrades. See Note 6 – Portfolio Loans above and Provision and Allowance for Loan Losses and Nonperforming Assets in this section for more information.

Interest rate margin – The net interest rate margin was 4.56% for the third quarter of 2011, compared to 4.95% for the second quarter of 2011 and 4.31% in the third quarter of 2010. For the nine month period ended September 30, 2011, the net interest rate margin was 4.57% compared to 3.75% for the same period in 2010. See Net Interest Income in this section for more information.

Wealth Management Segment

Fee income from the Wealth Management segment includes Wealth Management revenue and income from state tax credit brokerage activities. Wealth Management revenue was \$1.8 million in the third quarter of 2011, an increase of \$174,000, or 10%, over the linked second quarter and an increase of \$506,000, or 38%, compared to September 30, 2010. See Noninterest Income in this section for more information.

Net Interest Income

Three months ended September 30, 2011 and 2010

Net interest income (on a tax-equivalent basis) was \$32.7 million for the three months ended September 30, 2011 compared to \$24.5 million for the same period of 2010, an increase of \$8.2 million, or 33%. Total interest income increased \$8.1 million and total interest expense decreased \$84,000.

Average interest-earning assets increased \$586.5 million, or 26%, to \$2.8 billion for the quarter ended September 30, 2011 from \$2.3 billion for the quarter ended September 30, 2010. Average loans increased \$203.6 million, or 11%, to \$2.1 billion for the quarter ended September 30, 2011 from \$1.9 billion for the quarter ended September 30, 2010. Approximately \$133.3 million of the increase is related to the acquisitions. Average securities and short-term investments increased \$382.9 million, or 107%, to \$739.8 million from the third quarter of 2010 as increased core deposits could not be deployed in loans. Interest income on earning assets increased \$5.3 million due to higher volume and \$2.8 million due to higher rates, for an increase of \$8.1 million versus the third quarter of 2010.

For the quarter ended September 30, 2011, average interest-bearing liabilities increased \$429.1 million, or 22%, to \$2.4 billion compared to \$2.0 billion for the quarter ended September 30, 2010. The increase in average interest-bearing liabilities resulted from a \$426.8 million increase in average interest-bearing deposits, primarily consisting of \$295.9 million increase in average money market accounts and a \$75.9 million increase in average certificates of deposit. For the third quarter of 2011, interest expense on interest-bearing liabilities decreased \$1.1 million due to declining rates partially offset by an increase of \$1.0 million due to the impact of higher volumes, for a net decrease of \$84,000 versus the third quarter of 2010.

The tax-equivalent net interest rate margin was 4.56% for the third quarter of 2011, compared to 4.95% for the second quarter of 2011 and 4.31% in the third quarter of 2010. In the third quarter of 2011, the loans covered under FDIC loss share yielded 18.22% primarily due to cash flows on paid off covered loans that exceeded expectations. Absent the FDIC loss share loans, related nonearning assets and acquired deposits, the net interest rate margin was 3.37% for the third quarter of 2011 compared to 3.51% for the second quarter of 2011. The decrease in the net interest rate margin, excluding the effects of related nonearning assets under FDIC loss share loans, and the related funding costs, was primarily due to a decline in earning asset yields. Intense competition for high-quality commercial loans coupled with persistently low market rates continued to pressure loan pricing. The effects more than offset a .10% reduction in the cost of interest-bearing liabilities and higher levels of noninterest-bearing deposits in the quarter.

Nine months ended September 30, 2011 and 2010

Net interest income (on a tax-equivalent basis) was \$92.5 million for the nine months months ended September 30, 2011 compared to \$62.3 million for the same period of 2010, an increase of \$30.2 million, or 48.5%. Total interest income increased \$28.8 million and total interest expense decreased \$1.5 million.

Average interest-earning assets increased \$489.2 million, or 22.1%, to \$2.7 billion for the nine months ended September 30, 2011 from \$2.2 billion for the nine months ended September 30, 2010. Average loans increased \$180.3 million, or 10%, to \$2.0 billion for the nine months ended September 30, 2011 from \$1.8 billion for the nine months ended September 30, 2010. Average securities and short-term investments increased \$309.0 million, or 81%, to \$692.6 million from the same period in 2010. Interest income on earning assets increased \$12.9 million due to higher volume and \$15.9 million due to higher rates, for a net increase of \$28.8 million versus the nine months ended September 30, 2010.

For the nine months ended September 30, 2011, average interest-bearing liabilities increased \$404.2 million, or 21%, to \$2.3 billion compared to \$1.9 billion for the same period in 2010. The increase in average interest-bearing liabilities resulted from a \$383.3 million increase in average interest-bearing deposits, primarily consisting of \$279.5 million increase in average money market accounts and a \$82.8 million increase in average certificates of deposit.

For the nine months ended September 30, 2011, interest expense on interest-bearing liabilities decreased \$4.9 million due to declining rates partially offset by an increase of \$3.5 million due to the impact of higher volumes, for a net decrease of \$1.5 million versus the same period in 2010.

The tax-equivalent net interest rate margin was 4.57% for the nine months ended September 30, 2011, compared to 3.75% in the same period of 2010. The increase in the margin was primarily due to higher yield on and mix of covered loans, lower funding costs and a better funding mix relative to the same period in 2010.

Average Balance Sheet

The following table presents, for the periods indicated, certain information related to our average interest-earning assets and interest-bearing liabilities, as well as, the corresponding interest rates earned and paid, all on a tax equivalent basis.

| (in thousands) | Three months ended September 30, 2011 | | | 2010 | | | Average Yield/ Rate | Average Yield/ Rate |
|--|--|----------------------------|---------------------------|--------------------|----------------------------|---------------------------|---------------------------|---------------------------|
| | Average Balance | Interest Income/Expense | Average Yield/ Rate | Average Balance | Interest Income/Expense | Average Yield/ Rate | | |
| Assets | | | | | | | | |
| Interest-earning assets: | | | | | | | | |
| Taxable loans (1) | \$1,807,526 | \$ 24,037 | 5.28 | % \$1,737,130 | \$ 23,829 | 5.44 | % | |
| Tax-exempt loans (2) | 30,965 | 595 | 7.62 | 31,078 | 640 | 8.17 | | |
| Covered loans (3) | 268,533 | 12,330 | 18.22 | 135,204 | 5,958 | 17.48 | | |
| Total loans | 2,107,024 | 36,962 | 6.96 | 1,903,412 | 30,427 | 6.34 | | |
| Taxable investments in debt and equity securities | 471,303 | 2,953 | 2.49 | 252,236 | 1,714 | 2.70 | | |
| Non-taxable investments in debt and equity securities (2) | 24,703 | 287 | 4.61 | 6,363 | 76 | 4.74 | | |
| Short-term investments | 243,812 | 166 | 0.27 | 98,297 | 74 | 0.30 | | |
| Total securities and short-term investments | 739,818 | 3,406 | 1.83 | 356,896 | 1,864 | 2.07 | | |
| Total interest-earning assets | 2,846,842 | 40,368 | 5.63 | 2,260,308 | 32,291 | 5.67 | | |
| Noninterest-earning assets: | | | | | | | | |
| Cash and due from banks | 23,499 | | | 9,791 | | | | |
| Other assets | 379,519 | | | 269,710 | | | | |
| Allowance for loan losses | (42,881) | | | (45,661) | | | | |
| Total assets | \$3,206,979 | | | \$2,494,148 | | | | |
| Liabilities and Shareholders' Equity | | | | | | | | |
| Interest-bearing liabilities: | | | | | | | | |
| Interest-bearing transaction accounts | \$218,416 | \$ 211 | 0.38 | % \$187,015 | \$ 194 | 0.41 | % | |
| Money market accounts | 1,019,362 | 2,004 | 0.78 | 723,475 | 1,598 | 0.88 | | |
| Savings | 34,103 | 35 | 0.41 | 10,493 | 9 | 0.34 | | |
| Certificates of deposit | 859,479 | 3,294 | 1.52 | 783,608 | 3,529 | 1.79 | | |
| Total interest-bearing deposits | 2,131,360 | 5,544 | 1.03 | 1,704,591 | 5,330 | 1.24 | | |
| Subordinated debentures | 85,081 | 1,128 | 5.26 | 85,081 | 1,261 | 5.88 | | |
| Borrowed funds | 201,385 | 986 | 1.94 | 199,097 | 1,151 | 2.29 | | |
| Total interest-bearing liabilities | 2,417,826 | 7,658 | 1.26 | 1,988,769 | 7,742 | 1.54 | | |
| Noninterest bearing liabilities: | | | | | | | | |
| Demand deposits | 530,619 | | | 304,129 | | | | |
| Other liabilities | 16,960 | | | 20,266 | | | | |
| Total liabilities | 2,965,405 | | | 2,313,164 | | | | |
| Shareholders' equity | 241,574 | | | 180,984 | | | | |
| Total liabilities & shareholders' equity | \$3,206,979 | | | \$2,494,148 | | | | |

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| | | | | | | |
|------------------------------|-----------|------|---|-----------|------|---|
| Net interest income | \$ 32,710 | | | \$ 24,549 | | |
| Net interest spread | | 4.37 | % | | 4.13 | % |
| Net interest rate margin (4) | | 4.56 | | | 4.31 | |

(1) Average balances include non-accrual loans. The income on such loans is included in interest but is recognized only upon receipt. Loan fees, net of amortization of deferred loan origination fees and costs, included in interest income are approximately \$211,000 and \$300,000 for the three months ended September 30, 2011 and 2010, respectively.

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- (2) Non-taxable income is presented on a fully tax-equivalent basis using a 36% tax rate. The tax-equivalent adjustments were \$318,000 and \$259,000 for the three months ended September 30, 2011 and 2010, respectively.
- (3) Covered loans are loans covered under FDIC shared-loss agreements and are recorded at fair value.
- (4) Net interest income divided by average total interest-earning assets.

| (in thousands) | Nine months ended September 30, 2011 | | | 2010 | | | |
|--|---|----------------------------|---------------------------|--------------------|----------------------------|---------------------------|---|
| | Average Balance | Interest Income/Expense | Average Yield/ Rate | Average Balance | Interest Income/Expense | Average Yield/ Rate | |
| Assets | | | | | | | |
| Interest-earning assets: | | | | | | | |
| Taxable loans (1) | \$1,767,492 | \$ 71,029 | 5.37 | % \$1,751,098 | \$ 71,902 | 5.49 | % |
| Tax-exempt loans (2) | 32,623 | 1,895 | 7.77 | 29,183 | 1,950 | 8.93 | |
| Covered loans (3) | 214,401 | 32,586 | 20.32 | 53,957 | 6,946 | 17.21 | |
| Total loans | 2,014,516 | 105,510 | 7.00 | 1,834,238 | 80,798 | 5.89 | |
| Taxable investments in debt and equity securities | 454,593 | 8,936 | 2.63 | 270,049 | 5,559 | 2.75 | |
| Non-taxable investments in debt and equity securities (2) | 19,982 | 702 | 4.70 | 4,206 | 153 | 4.86 | |
| Short-term investments | 218,017 | 428 | 0.26 | 109,367 | 265 | 0.32 | |
| Total securities and short-term investments | 692,592 | 10,066 | 1.94 | 383,622 | 5,977 | 2.08 | |
| Total interest-earning assets | 2,707,108 | 115,576 | 5.71 | 2,217,860 | 86,775 | 5.23 | |
| Noninterest-earning assets: | | | | | | | |
| Cash and due from banks | 15,776 | | | 11,698 | | | |
| Other assets | 330,200 | | | 207,410 | | | |
| Allowance for loan losses | (42,958) | | | (45,239) | | | |
| Total assets | \$3,010,126 | | | \$2,391,729 | | | |
| Liabilities and Shareholders' Equity | | | | | | | |
| Interest-bearing liabilities: | | | | | | | |
| Interest-bearing transaction accounts | \$201,979 | \$ 606 | 0.40 | % \$189,618 | \$ 649 | 0.46 | % |
| Money market accounts | 957,346 | 6,210 | 0.87 | 677,821 | 4,445 | 0.88 | |
| Savings | 18,595 | 53 | 0.38 | 9,961 | 26 | 0.35 | |
| Certificates of deposit | 844,134 | 9,809 | 1.55 | 761,344 | 12,172 | 2.14 | |
| Total interest-bearing deposits | 2,022,054 | 16,678 | 1.10 | 1,638,744 | 17,292 | 1.41 | |
| Subordinated debentures | 85,081 | 3,375 | 5.30 | 85,081 | 3,729 | 5.86 | |
| Borrowed funds | 205,897 | 2,985 | 1.94 | 185,030 | 3,481 | 2.52 | |
| Total interest-bearing liabilities | 2,313,032 | 23,038 | 1.33 | 1,908,855 | 24,502 | 1.72 | |
| Noninterest bearing liabilities: | | | | | | | |
| Demand deposits | 468,740 | | | 293,204 | | | |
| Other liabilities | 14,747 | | | 11,985 | | | |
| Total liabilities | 2,796,519 | | | 2,214,044 | | | |
| Shareholders' equity | 213,607 | | | 177,685 | | | |

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| | | | | | | |
|--|-------------|-----------|------|-------------|-----------|------|
| Total liabilities & shareholders' equity | \$3,010,126 | | | \$2,391,729 | | |
| Net interest income | | \$ 92,538 | | | \$ 62,273 | |
| Net interest spread | | | 4.38 | % | | 3.51 |
| Net interest rate margin (4) | | | 4.57 | | | 3.75 |

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Average balances include non-accrual loans. The income on such loans is included in interest but is recognized only upon receipt. Loan fees, net of amortization of deferred loan origination fees and costs, included in interest income are approximately \$640,000 and \$1,246,000 nine months ended September 30, 2011 and 2010, respectively.

Non-taxable income is presented on a fully tax-equivalent basis using a 36% tax rate. The tax-equivalent adjustments were \$935,000 and \$758,000 for the nine months ended September 30, 2011 and 2010, respectively.

Covered loans are loans covered under FDIC shared-loss agreements and are recorded at fair value.

Net interest income divided by average total interest-earning assets.

Rate/Volume

The following table sets forth, on a tax-equivalent basis for the periods indicated, a summary of the changes in interest income and interest expense resulting from changes in yield/rates and volume.

| (in thousands) | 2011 compared to 2010 | | | 2011 compared to 2010 | | |
|---|----------------------------------|---------|---------|---------------------------------|----------|----------|
| | Three months ended September 30, | | | Nine months ended September 30, | | |
| | Increase (decrease) due to | | | Increase (decrease) due to | | |
| | Volume(1) | Rate(2) | Net | Volume(1) | Rate(2) | Net |
| Interest earned on: | | | | | | |
| Taxable loans | \$3,617 | \$2,963 | \$6,580 | \$8,230 | \$16,537 | \$24,767 |
| Tax-exempt loans (3) | (2) | (43) | (45) | 216 | (271) | (55) |
| Taxable investments in debt and equity securities | 1,383 | (144) | 1,239 | 3,639 | (262) | 3,377 |
| Non-taxable investments in debt and equity securities (3) | 213 | (2) | 211 | 554 | (5) | 549 |
| Short-term investments | 100 | (8) | 92 | 221 | (58) | 163 |
| Total interest-earning assets | \$5,311 | \$2,766 | \$8,077 | \$12,860 | \$15,941 | \$28,801 |
| Interest paid on: | | | | | | |
| Interest-bearing transaction accounts | \$31 | \$(14) | \$17 | \$40 | \$(83) | \$(43) |
| Money market accounts | 597 | (191) | 406 | 1,814 | (49) | 1,765 |
| Savings | 24 | 2 | 26 | 25 | 2 | 27 |
| Certificates of deposit | 322 | (557) | (235) | 1,221 | (3,584) | (2,363) |
| Subordinated debentures | — | (133) | (133) | — | (354) | (354) |
| Borrowed funds | 13 | (178) | (165) | 363 | (859) | (496) |
| Total interest-bearing liabilities | 987 | (1,071) | (84) | 3,463 | (4,927) | (1,464) |
| Net interest income | \$4,324 | \$3,837 | \$8,161 | \$9,397 | \$20,868 | \$30,265 |

(1) Change in volume multiplied by yield/rate of prior period.

(2) Change in yield/rate multiplied by volume of prior period.

(3) Nontaxable income is presented on a fully-tax equivalent basis using a 36% tax rate.

NOTE: The change in interest due to both rate and volume has been allocated to rate and volume changes in proportion to the relationship of the absolute dollar amounts of the change in each.

Provision and Allowance for Loan Losses

Provision for loan losses was \$5.6 million in the third quarter of 2011 compared to \$4.6 million in the second quarter of 2011 and \$7.7 million in the third quarter of 2010. The increase in the provision for loan losses in the third quarter of 2011 versus the linked second quarter was due to slightly higher levels of loan risk rating downgrades. The

allowance for loan losses was 1.94% of total loans at September 30, 2011, representing 89% of nonperforming loans. The loan loss allowance was 2.10% at June 30, 2011 representing 98% of nonperforming loans and 2.43% at September 30, 2010 representing 90% of nonperforming loans. Management believes that the allowance for loan losses is adequate to absorb inherent losses in the loan portfolio.

Net charge-offs in the third quarter of 2011 were \$4.8 million, representing an annual rate of 0.91% of average loans, compared to net charge-offs of \$5.2 million, an annualized rate of 1.07% of average loans, in the linked second quarter and \$5.9 million, an annualized rate of 1.23% of average loans, in the third quarter of 2010. Approximately 43% of the net charge-offs in the third quarter of 2011 were related to Construction, Land Acquisition and Development loans, 39% were related to Commercial & Industrial, 12% were related to Residential Real Estate loans, 4% were related to Commercial Real Estate loans and the remaining 1% were related to Consumer and Other loans.

For the nine months ended September 30, 2011, net charge-offs were \$13.6 million, compared to net charge-offs of \$26.4 million for the same period in 2010. Approximately 59% of the charge-offs for the nine months ended September 30, 2011 were related to Construction, Land Acquisition and Development loans, 20% were related to Commercial & Industrial loans, 11% were related to Commercial Real Estate loans, and the remaining 10% were related to Residential Real Estate loans.

The following table summarizes changes in the allowance for loan losses arising from loans charged off and recoveries on loans previously charged off, by loan category, and additions to the allowance charged to expense.

| (in thousands) | Three months ended September 30, | | Nine months ended September 30, | |
|--|----------------------------------|-------------|---------------------------------|-------------|
| | 2011 | 2010 | 2011 | 2010 |
| Allowance at beginning of period | \$42,157 | \$45,258 | \$42,759 | \$42,995 |
| Loans charged off: | | | | |
| Commercial and industrial | 2,038 | 742 | 2,942 | 2,938 |
| Real estate: | | | | |
| Commercial | 217 | 2,929 | 1,622 | 13,052 |
| Construction | 2,105 | 3,135 | 8,941 | 10,076 |
| Residential | 664 | 217 | 1,434 | 1,960 |
| Consumer and other | 91 | — | 96 | 274 |
| Total loans charged off | 5,115 | 7,023 | 15,035 | 28,300 |
| Recoveries of loans previously charged off: | | | | |
| Commercial and industrial | 154 | 39 | 295 | 101 |
| Real estate: | | | | |
| Commercial | 21 | 822 | 573 | 989 |
| Construction | 11 | 2 | 282 | 278 |
| Residential | 72 | 251 | 217 | 456 |
| Consumer and other | 25 | — | 59 | 70 |
| Total recoveries of loans | 283 | 1,114 | 1,426 | 1,894 |
| Net loan chargeoffs | 4,832 | 5,909 | 13,609 | 26,406 |
| Provision for loan losses | 5,557 | 7,650 | 13,732 | 30,410 |
| Allowance at end of period | \$42,882 | \$46,999 | \$42,882 | \$46,999 |
| Excludes loans covered under FDIC loss share | | | | |
| Average loans | \$1,838,491 | \$1,768,208 | \$1,800,115 | \$1,780,281 |
| Total portfolio loans | 1,867,956 | 1,796,637 | 1,867,956 | 1,796,637 |
| Net chargeoffs to average loans | 1.04 | % 1.33 | % 1.01 | % 1.98 |
| Allowance for loan losses to loans | 2.30 | 2.62 | 2.30 | 2.62 |
| Includes loans covered under FDIC loss share | | | | |
| Average loans | \$2,107,024 | \$1,903,412 | \$2,014,516 | \$1,834,238 |

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|------------------------------------|-----------|-----------|-----------|-----------|
| Total portfolio loans | 2,211,057 | 1,930,844 | 2,211,057 | 1,930,844 |
| Net chargeoffs to average loans | 0.91 | % 1.23 | % 0.90 | % 1.92 |
| Allowance for loan losses to loans | 1.94 | 2.43 | 1.94 | 2.43 |

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Nonperforming assets

The following table presents the categories of nonperforming assets and other ratios as of the dates indicated.

| (in thousands) | September 30, 2011 | September 30, 2010 | | |
|--|-----------------------|-----------------------|--|---|
| Non-accrual loans | \$35,698 | \$47,504 | | |
| Loans past due 90 days or more and still accruing interest | — | — | | |
| Restructured loans | 12,340 | 4,451 | | |
| Total nonperforming loans | 48,038 | 51,955 | | |
| Foreclosed property (1) | 21,370 | 26,937 | | |
| Other bank owned assets | — | 850 | | |
| Total nonperforming assets (1) | \$69,408 | \$79,742 | | |
| Excludes assets covered under FDIC loss share | | | | |
| Total assets | \$3,370,467 | \$2,504,244 | | |
| Total portfolio loans | 1,867,956 | 1,796,637 | | |
| Total loans plus foreclosed property | 1,889,326 | 1,824,424 | | |
| Nonperforming loans to total loans | 2.57 | % 2.89 | | % |
| Nonperforming assets to total loans plus foreclosed property | 3.67 | 4.37 | | |
| Nonperforming assets to total assets (1) | 2.06 | 3.18 | | |
| Includes assets covered under FDIC loss share | | | | |
| Total assets | \$3,370,467 | \$2,504,244 | | |
| Total portfolio loans | 2,211,057 | 1,930,844 | | |
| Total loans plus foreclosed property | 2,288,675 | 1,966,379 | | |
| Nonperforming loans to total loans | 2.17 | % 2.69 | | % |
| Nonperforming assets to total loans plus foreclosed property | 5.49 | 4.45 | | |
| Nonperforming assets to total assets | 3.73 | 3.49 | | |
| Allowance for loan losses to nonperforming loans | 89.00 | % 90.00 | | % |

(1) Excludes assets covered under FDIC shared-loss agreements, except for their inclusion in total assets

Nonperforming loans

Nonperforming loans exclude covered loans that are accounted for on a pool basis, and the pools are considered to be performing. See Note 6 – Portfolio Loans for more information on these loans.

Nonperforming loans, including troubled debt restructurings of \$12.3 million, were \$48.0 million at September 30, 2011, an increase from \$43.1 million at June 30, 2011 and down from \$52.0 million at September 30, 2010. The nonperforming loans are comprised of approximately 45 relationships with the largest being a \$5.4 million loan secured by commercial land in Kansas City. Seven relationships comprise 54% of the nonperforming loans. Approximately 53% of the nonperforming loans were located in the Kansas City market and 47% were located in the St. Louis market. At September 30, 2011, there were no performing restructured loans that have been excluded from the nonperforming loan amounts.

Nonperforming loans represented 2.17% of total loans at September 30, 2011 versus 2.15% of total loans at June 30, 2011 and 2.69% at September 30, 2010.

Nonperforming loans based on Call Report codes were as follows:

| (in thousands) | September 30, 2011 | June 30, 2011 | March 31, 2011 | December 31, 2010 |
|--|--------------------|---------------|----------------|-------------------|
| Construction, Real Estate/Land Acquisition and Development | \$14,666 | \$17,845 | \$16,808 | \$9,934 |
| Commercial Real Estate | 16,617 | 10,915 | 10,612 | 12,959 |
| Residential Real Estate | 11,327 | 9,276 | 9,508 | 12,188 |
| Commercial & Industrial | 5,428 | 5,082 | 6,559 | 11,276 |
| Consumer & Other | — | — | — | — |
| Total | \$48,038 | \$43,118 | \$43,487 | \$46,357 |

The following table summarizes the changes in nonperforming loans by quarter.

| (in thousands) | 2011 | | | |
|--|----------|-----------|-----------|--------------|
| | 3rd Qtr | 2nd Qtr | 1st Qtr | Year to date |
| Nonperforming loans beginning of period | \$43,118 | \$43,487 | \$46,357 | \$46,357 |
| Additions to nonaccrual loans | 14,618 | 6,204 | 18,187 | 39,009 |
| Additions to restructured loans | 2,314 | 2,508 | 297 | 5,119 |
| Chargeoffs | (4,959) |) (5,668) |) (3,966) |) (14,593) |
| Other principal reductions | (3,372) |) (4,003) |) (6,445) |) (13,820) |
| Moved to Other real estate | (2,932) |) (159) |) (7,014) |) (10,105) |
| Moved to performing | — | — | (3,929) |) (3,929) |
| Loans past due 90 days or more and still accruing interest | (749) |) 749 | — | — |
| Nonperforming loans end of period | \$48,038 | \$43,118 | \$43,487 | \$48,038 |

Other real estate

Other real estate at September 30, 2011 was \$77.6 million, compared to \$42.8 million at June 30, 2011 and \$34.7 million at September 30, 2010. Approximately 72% of total Other real estate, or \$56.2 million, is covered by one of four FDIC shared-loss agreements.

The following table summarizes the changes in Other real estate.

| (in thousands) | 2011 | | | |
|---|----------|----------|----------|--------------|
| | 3rd Qtr | 2nd Qtr | 1st Qtr | Year to date |
| Other real estate beginning of period | \$42,790 | \$51,305 | \$36,208 | \$36,208 |
| Additions and expenses capitalized to prepare property for sale | 2,933 | 159 | 7,014 | 10,106 |
| Additions from FDIC assisted transactions | 46,848 | 3,298 | 12,826 | 62,972 |
| Writedowns in fair value | (2,714) | (2,944) | (703) | (6,361) |
| Sales | (12,239) | (9,028) | (4,040) | (25,307) |
| Other real estate end of period | \$77,618 | \$42,790 | \$51,305 | \$77,618 |

At September 30, 2011, Other real estate was comprised of 13% residential lots, 12% completed homes, and 75% commercial real estate. Of the total Other real estate, 62%, or 77 properties, are located in the Kansas City region, 20%, or 17 properties, are located in the St. Louis region and 18%, or 36 properties, are located in the Arizona region related to the FDIC acquisitions. Approximately 59 properties were added with the acquisition of FNB.

The writedowns in fair value were recorded in Loan legal and other real estate expense based on current market activity shown in the appraisals. In addition, for the nine months ended September 30, 2011, the Company realized a net gain of \$1.0 million on the sale of other real estate and recorded these gains as part of Noninterest income.

Excluding covered assets, the Company expects continued gradual improvement in the ratio of nonperforming assets to total assets.

Noninterest Income

Noninterest income increased \$511,000, or 8%, from the third quarter of 2010 compared to the third quarter of 2011. The increase is primarily due to increases in gains on the sale of investment securities, state tax credits held for sale and Wealth Management revenue partially offset by lower miscellaneous income.

For the nine months ended September 30, 2011, Noninterest income increased \$1.5 million, or 10%, from the same period in 2010. The increase is primarily due to increases in Wealth Management revenue and gains on the sale of other real estate partially offset by lower miscellaneous income.

Wealth Management revenue – For the quarter ended September 30, 2011, Wealth Management revenue from the Trust division increased 506,000, or 38%, compared to the same period in 2010. Year-to-date, Trust revenues increased \$1.2 million, or 32%, over the same period in 2010. Assets under administration were \$1.4 billion at September 30, 2011, a 5% increase from September 30, 2010 due to market value increases and additional accounts from new and existing clients, including acquired Legacy and FNB Trust assets.

Sale of other real estate – For the quarter ended September 30, 2011, we sold \$12.2 million of Other real estate for a gain of \$517,000. Year-to-date through September 30, 2011, we sold \$25.3 million of Other real estate for a net gain of \$1.0 million. For the year-to-date period in 2010, we sold \$16.3 million of Other real estate for a net gain of \$434,000.

State tax credit brokerage activities – For the quarter ended September 30, 2011, the Company recorded a gain of \$1.4 million compared to a gain of \$884,000 in the third quarter of 2010. Gains of \$569,000 related to the sale of state tax credits to clients and a positive fair value adjustment of \$975,000 were partially offset by a negative fair value adjustment of \$176,000 on the interest rate caps used to economically hedge the tax credits. See Note 8 – Derivatives Instruments and Hedging Activities above for more information on the interest rate caps. For more information on the

fair value treatment of the state tax credits, see Note 10 – Fair Value Measurements.

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Sale of investment securities – During the first nine months of 2011, the Company purchased approximately \$255.2 million in securities primarily in U.S. Government sponsored enterprises and Residential mortgage-backed securities. The Company sold approximately \$84.5 million of securities realizing a gain of \$1.4 million on these sales.

Miscellaneous income – Accretion of the indemnification asset related to the FDIC acquisitions decreased \$1.8 million in the third quarter of 2011 compared to the same quarter in 2010. The decrease included \$2.4 million of reduced accretion related to loan pay offs in which losses on the loans were less than expected in the third quarter of 2011. Year-to-date through September 30, 2011, Miscellaneous income decreased \$1.2 million, or 41%, compared to the same period in 2010 primarily due to a net decrease of \$1.5 million of accretion related to the indemnification assets of the Covered Loan portfolios.

Noninterest Expense

Noninterest expenses were \$18.3 million in the third quarter of 2011, an increase of \$2.8 million, or 18%, from the same quarter of 2010. The increase over the prior year period was comprised of \$2.0 million in salaries and benefits primarily due to variable compensation accruals and staff additions to support the Company's Arizona and Kansas City acquisition activity. The Company also incurred additional property, equipment and data processing costs due to our Arizona and Kansas City acquisition activity.

For the nine months ended September 30, 2011, noninterest expenses were \$53.8 million compared to \$43.3 million for the same period in 2010. The increase of \$10.5 million over the prior year period was comprised of \$5.3 million in salaries and benefits primarily due to variable compensation accruals and staff additions to support the Company's Arizona and Kansas City acquisition activity and \$1.6 million in higher loan legal and other real estate expenses.

The Company's efficiency ratio was 47.0% for the quarter ended September 30, 2011 compared to 51.0% for the prior year period. Year-to-date through September 30, 2011 the Company's efficiency ratio was 49.7% compared to 56.4% for the same period in 2010. The dramatic improvement in this ratio during 2011 related primarily to the net effect of our FDIC-assisted transactions.

Income Taxes

For the quarter ended September 30, 2011, the Company's income tax expense, which includes both federal and state taxes, was \$5.4 million compared to \$2.3 million for the same period in 2010. The combined federal and state effective income tax rates were 35.7% and 31.3% for the quarter ended September 30, 2011 and 2010, respectively.

For the nine months ended September 30, 2011, the Company's income tax expense, which includes both federal and state taxes, was \$14.1 million compared to \$300,000 for the same period in 2010. The combined federal and state effective income tax rates were 34.5% and 10.0% for the nine months ended September 30, 2011 and 2010, respectively.

The Company recognizes deferred tax assets only to the extent that they are expected to be used to reduce amounts that have been paid or will be paid to tax authorities. Management believes, based on all positive and negative evidence, that the deferred tax asset at September 30, 2011 of \$13.2 million and at December 31, 2010 of \$16.1 million, respectively is more likely-than-not-to be realized, and accordingly, no valuation allowance has been recorded at either date.

Liquidity and Capital Resources

Liquidity management

The objective of liquidity management is to ensure we have the ability to generate sufficient cash or cash equivalents in a timely and cost-effective manner to meet our commitments as they become due. Typical demands on liquidity are run-off from demand deposits, maturing time deposits which are not renewed, and fundings under credit

commitments to customers. Funds are available from a number of sources, such as from the core deposit base and from loans and securities repayments and maturities.

Additionally, liquidity is provided from sales of the securities portfolio, fed fund lines with correspondent banks, the Federal Reserve and the FHLB, the ability to acquire large and brokered deposits, and the ability to sell loan participations to other banks. These alternatives are an important part of our liquidity plan and provide flexibility and efficient execution of the asset-liability management strategy.

Our Asset-Liability Management Committee oversees our liquidity position, the parameters of which are approved by the Bank's Board of Directors. Our liquidity position is monitored monthly by producing a liquidity report, which measures the amount of liquid versus non-liquid assets and liabilities. Our liquidity management framework includes measurement of several key elements, such as the loan to deposit ratio, a liquidity ratio, and a dependency ratio. The Company's liquidity framework also incorporates contingency planning to assess the nature and volatility of funding sources and to determine alternatives to these sources. While core deposits and loan and investment repayments are principal sources of liquidity, funding diversification is another key element of liquidity management and is achieved by strategically varying depositor types, terms, funding markets, and instruments.

Parent Company liquidity

The parent company's liquidity is managed to provide the funds necessary to pay dividends to shareholders, service debt, invest in subsidiaries as necessary, and satisfy other operating requirements. The parent company's primary funding sources to meet its liquidity requirements are dividends and payments from the Bank and proceeds from the issuance of equity (i.e. stock option exercises, stock offerings). Another source of funding for the parent company includes the issuance of subordinated debentures. Management believes our current level of cash at the holding company of approximately \$18.2 million will be sufficient to meet all projected cash needs for at least the next year.

As of September 30, 2011, the Company had \$82.6 million of outstanding subordinated debentures as part of nine Trust Preferred Securities Pools. These securities are classified as debt but are included in regulatory capital and the related interest expense is tax-deductible, which makes them a very attractive source of funding.

On September 16, 2011, the Company filed a shelf registration statement on Form S-3 registering for offer and sale for up to \$45.0 million of certain types of securities. The registration statement became effective on September 29, 2011.

Bank liquidity

During the third quarter of 2011, we maintained a strong liquidity position by targeting core funding while reducing certain volatile deposit sources. Noninterest-bearing demand deposits grew \$83.6 million, interest-bearing checking and money market accounts increased \$186.5 million, and certificate of deposits, including CDARS and brokered CD balances, increased \$136.0 million.

The Bank has a variety of funding sources available to increase financial flexibility. In addition to amounts currently borrowed, at September 30, 2011, the Bank could borrow an additional \$120.5 million from the FHLB of Des Moines under blanket loan pledges and has an additional \$358.4 million available from the Federal Reserve Bank under a pledged loan agreement. The Bank has unsecured federal funds lines with three correspondent banks totaling \$35.0 million.

Of the \$462.5 million of the securities available for sale at September 30, 2011, \$243.4 million was pledged as collateral for deposits of public institutions, treasury, loan notes, and other requirements. The remaining \$219.1

million could be pledged or sold to enhance liquidity, if necessary.

The Bank belongs to the Certificate of Deposit Account Registry Service, or CDARS, which allows us to provide our customers with access to additional levels of FDIC insurance coverage on their deposits. The Company considers the reciprocal deposits placed through the CDARS program as core funding and does not report the balances as brokered

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sources in its internal or external financial reports. As of September 30, 2011, the Bank had \$57.2 million of reciprocal CDARS money market sweep balances and \$19.3 million of reciprocal certificates of deposits outstanding. In addition to the reciprocal deposits available through CDARS, the Company has access to the “one-way buy” program, which allows the Company to bid on the excess deposits of other CDARS member banks. The Company will report any outstanding “one-way buy” funds as brokered funds in its internal and external financial reports. At September 30, 2011, we had no outstanding “one-way buy” deposits.

In addition, the Bank has the ability to sell certificates of deposit through various national or regional brokerage firms, if needed. At September 30, 2011, brokered certificate of deposit balances were \$126.6 million, and represented 4.50% of total deposits at September 30, 2011.

In the normal course of business, the Bank enters into certain forms of off-balance sheet transactions, including unfunded loan commitments and letters of credit. These transactions are managed through the Bank's various risk management processes. Management considers both on-balance sheet and off-balance sheet transactions in its evaluation of the Company's liquidity. The Bank has \$559.5 million in unused commitments as of September 30, 2011. While this commitment level exceeds the Company's current liquidity resources, the nature of these commitments is such that the likelihood of funding them in the aggregate at any one time is low.

Capital Resources

On May 24, 2011, the Company issued \$35.0 million in common stock through a public offering. The shares in the offering were issued pursuant to a prospectus supplement filed with the Securities and Exchange Commission as part of the Company's then effective registration statement. The net proceeds to the Company, after deducting underwriting discounts and commissions and offering expenses, was approximately \$32.6 million. At June 30, 2011, approximately \$20.0 million of the offering proceeds were injected into the Bank to support expected growth.

The Company and the Bank are subject to various regulatory capital requirements administered by the Federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possible additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Company and its bank affiliate must meet specific capital guidelines that involve quantitative measures of assets, liabilities, and certain off-balance-sheet items as calculated under regulatory accounting practices. The banking affiliate's capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings and other factors.

Quantitative measures established by regulation to ensure capital adequacy require the Company and the Bank to maintain minimum amounts and ratios (set forth in the following table) of total and Tier 1 capital to risk-weighted assets, and of Tier 1 capital to average assets. To be categorized as “well capitalized”, banks must maintain minimum total risk-based (10%), Tier 1 risk-based (6%) and Tier 1 leverage ratios (5%). As of September 30, 2011 and December 31, 2010, that the Company and the Bank met all capital adequacy requirements to which they are subject.

The Company continues to exceed regulatory standards and met the definition of “well-capitalized” (the highest category) at September 30, 2011 and December 31, 2010.

The following table summarizes the Company's risk-based capital and leverage ratios at the dates indicated:

| (Dollars in thousands) | September 30, 2011 | December 31, 2010 | |
|---|--------------------|-------------------|---|
| Average common equity to average assets | 6.01 | % 6.02 | % |
| Tier 1 capital to risk weighted assets | 12.05 | % 11.97 | % |
| Total capital to risk weighted assets | 13.42 | % 14.30 | % |
| Tier 1 common equity to risk weighted assets | 7.53 | % 7.37 | % |
| Leverage ratio (Tier 1 capital to average assets) | 8.41 | % 9.15 | % |
| Tangible common equity to tangible assets | 4.72 | % 5.26 | % |
| Tier 1 capital | \$264,880 | \$241,829 | |
| Total risk-based capital | \$295,053 | \$288,754 | |

The Company believes the tangible common equity and Tier 1 common equity ratios are important financial measures of capital strength even though they are considered to be non-GAAP measures. The tables below contain reconciliations of these ratios to U.S. GAAP.

Tangible common equity ratio

| (In thousands) | September 30, 2011 | December 31, 2010 |
|---|--------------------|-------------------|
| Total shareholders' equity | \$246,463 | \$183,348 |
| Less: Preferred stock | (33,094) | (32,519) |
| Less: Goodwill | (47,552) | (2,064) |
| Less: Intangible assets | (9,471) | (1,223) |
| Tangible common equity | \$156,346 | \$147,542 |
| Total assets | \$3,370,467 | \$2,805,840 |
| Less: Goodwill | (47,552) | (2,064) |
| Less: Intangible assets | (9,471) | (1,223) |
| Tangible assets | \$3,313,444 | \$2,802,553 |
| Tangible common equity to tangible assets | 4.72 | % 5.26 |

Tier 1 common equity ratio

| (In thousands) | September 30, 2011 | December 31, 2010 |
|---|--------------------|-------------------|
| Total shareholders' equity | \$246,463 | \$183,348 |
| Less: Goodwill | (47,552) | (2,064) |
| Less: Intangible assets | (9,471) | (1,223) |
| Less: Unrealized gains; Plus: Unrealized Losses | (4,718) | 573 |
| Plus: Qualifying trust preferred securities | 66,323 | 60,448 |
| Other | 13,835 | 747 |
| Tier 1 capital | \$264,880 | \$241,829 |
| Less: Preferred stock | (33,094) | (32,519) |
| Less: Qualifying trust preferred securities | (66,323) | (60,448) |
| Tier 1 common equity | \$165,463 | \$148,862 |
| Total risk weighted assets determined in accordance with prescribed regulatory requirements | 2,198,630 | 2,019,885 |
| Tier 1 common equity to risk weighted assets | 7.53 | % 7.37 |

Critical Accounting Policies

The impact and any associated risks related to the Company's critical accounting policies on business operations are discussed throughout "Management's Discussion and Analysis of Financial Condition and Results of Operations," where such policies affect our reported and expected financial results. For a detailed discussion on the application of these and other accounting policies, see the Company's Annual Report on Form 10-K for the year ended December 31, 2010.

New Accounting Standards

FASB ASU 2010-06, "Improving Disclosures about Fair Value Measurements" On January 1, 2011, the Company adopted new authoritative guidance under this ASU, which requires detailed Level 3 roll forward disclosure. The adoption of this guidance did not have a material impact on the Company's consolidated financial statements.

FASB ASU 2010-20, "Disclosures about the Credit Quality of Financing Receivables and the Allowance for Credit Losses" On January 1, 2011, the Company adopted new authoritative guidance under this ASU which requires disclosures about activity that occurs during a reporting period. The adoption of this guidance did not have a material impact on the Company's consolidated financial statements.

FASB ASU 2010-29, "Business Combinations (Topic 805)—Disclosure of Supplementary Pro Forma Information for Business Combinations" On January 1, 2011, the Company adopted new authoritative guidance under this ASU which provides clarification regarding the acquisition date that should be used for reporting the pro forma financial information disclosures required by Topic 805 when comparative financial statements are presented. ASU 2010-29 also requires entities to provide a description of the nature and amount of material, nonrecurring pro forma adjustments that are directly attributable to the business combination. The adoption of this guidance did not have a material impact on the Company's consolidated financial statements.

FASB ASU 2011-01, "Deferral of the Effective Date of Disclosures about Troubled Debt Restructurings in Update No. 2010-20" In January 2011, the FASB issued ASU 2011-01, which temporarily delays the effective date of the disclosures about troubled debt restructurings in ASU 2010-20. The delay is intended to allow the Board time to complete its deliberations on what constitutes a troubled debt restructuring. The effective date of the new disclosures about troubled debt restructurings for public entities and the guidance for determining what constitutes a troubled debt restructuring will then be coordinated.

FASB ASU 2011-02, "Receivables (Topic 310) - A Creditor's Determination of Whether a Restructuring Is a Troubled Debt Restructuring" On July 1, 2011, the Company adopted new authoritative guidance under this ASU which provides clarification on whether a restructuring constitutes a troubled debt restructuring and also clarifies the guidance on a creditor's evaluation of whether it has granted a concession to the debtor and if the debtor is experiencing financial difficulties. The adoption of this guidance did not have a material impact on the Company's consolidated financial statements.

FASB ASU 2011-04, "Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs" In May 2011, the FASB issued ASU 2011-04. The ASU is the result of joint efforts by the FASB and IASB to develop a single, converged fair value framework on how (not when) to measure fair value and on what disclosures to provide about fair value measurements. The amended guidance changes several aspects of the fair value measurement guidance in FASB Accounting Standards Codification 820 "Fair Value Measurement" including the following provisions:

- Application of the concepts of highest and best use and valuation premise
- Introduction of an option to measure groups of offsetting assets and liabilities on a net basis

✚ Incorporation of certain premiums and discounts in fair value measurements

✚ Measurement of the fair value of certain instruments classified in shareholders' equity

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In addition, the amended guidance includes several new fair value disclosure requirements, including information about valuation techniques and unobservable inputs used in Level 3 fair value measurements and a narrative description of Level 3 measurements' sensitivity to changes in unobservable inputs. This ASU is effective for the years beginning after December 15, 2011. The Company believes this ASU will not have a material impact on the Company's consolidated financial statements.

FASB ASU 2011-05, "Presentation of Comprehensive Income" In June 2011, the FASB issued ASU 2011-05 which amends Topic 220, Comprehensive Income by eliminating the option to present components of other comprehensive income (OCI) in the statement of stockholders' equity. This new guidance requires entities to present all nonowner changes in stockholders' equity either as a single continuous statement of comprehensive income or as two separate but consecutive statements. This ASU also requires entities to present all reclassification adjustments from OCI to net income on the face of the statement of comprehensive income. This ASU is effective for the years beginning after December 15, 2011. The Company believes this ASU will not have a material impact on the Company's consolidated financial statements.

FASB ASU 2011-08, "Testing Goodwill for Impairment" In September 2011, the FASB issued ASU 2011-08 which permits entities to first perform a qualitative assessment to determine whether it is more likely than not (a likelihood of more than 50 percent) that the fair value of a reporting unit is less than its carrying amount. If the entity determines that it is more likely than not that the fair value of a reporting unit is less than its carrying amount, it would perform the first step of the goodwill impairment test; otherwise, no further impairment test would be required. This ASU is effective prospectively for annual and interim goodwill impairment tests performed for the years beginning after December 15, 2011. The Company believes this ASU will not have a material impact on the Company's consolidated financial statements.

ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The disclosures set forth in this item are qualified by the section captioned "Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995" included in Item 2 – Management's Discussion and Analysis of Financial Condition and Results of Operations of this report and other cautionary statements set forth elsewhere in this report.

Market risk arises from exposure to changes in interest rates and other relevant market rate or price risk. The Company faces market risk in the form of interest rate risk through transactions other than trading activities. Market risk from these activities, in the form of interest rate risk, is measured and managed through a number of methods. The Company uses financial modeling techniques to measure interest rate risk. These techniques measure the sensitivity of future earnings due to changing interest rate environments. Guidelines established by the Bank's Asset/Liability Management Committee and approved by the Bank's Board of Directors are used to monitor exposure of earnings at risk. General interest rate movements are used to develop sensitivity as the Company feels it has no primary exposure to a specific point on the yield curve. These limits are based on the Company's exposure to a 100 basis points and 200 basis points immediate and sustained parallel rate move, either upward or downward. In today's low interest rate environment, the Company also monitors its exposure to immediate and sustained parallel rate increases of 300 basis points and 400 basis points.

Interest rate simulations for September 30, 2011 demonstrate that a rising rate environment will have a positive impact on net interest income.

The following table represents the Company's estimated interest rate sensitivity and periodic and cumulative gap positions calculated as of September 30, 2011.

| (in thousands) | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Beyond 5 years or no stated maturity | Total |
|--|--------------|------------|------------|------------|------------|--|--------------|
| Interest-Earning Assets | | | | | | | |
| Securities available for sale | \$ 134,034 | \$ 77,273 | \$ 56,387 | \$ 42,347 | \$ 47,528 | \$ 104,914 | \$ 462,483 |
| Other investments | — | — | — | — | — | 14,648 | 14,648 |
| Interest-bearing deposits | 240,488 | — | — | — | — | — | 240,488 |
| Federal funds sold | 2,371 | — | — | — | — | — | 2,371 |
| Portfolio loans (1) | 1,409,542 | 438,208 | 198,678 | 82,719 | 76,122 | 5,788 | 2,211,057 |
| Loans held for sale | 5,076 | — | — | — | — | — | 5,076 |
| Total interest-earning assets | \$ 1,791,511 | \$ 515,481 | \$ 255,065 | \$ 125,066 | \$ 123,650 | \$ 125,350 | \$ 2,936,123 |
| Interest-Bearing Liabilities | | | | | | | |
| Savings, NOW and Money market deposits | \$ 1,359,047 | \$— | \$— | \$— | \$— | \$— | \$ 1,359,047 |
| Certificates of deposit | 496,848 | 156,021 | 68,808 | 45,902 | 133,059 | 430 | 901,068 |
| Subordinated debentures | 56,807 | — | 28,274 | — | — | — | 85,081 |
| Other borrowings | 122,729 | — | — | 10,000 | — | 70,000 | 202,729 |
| Total interest-bearing liabilities | \$ 2,035,431 | \$ 156,021 | \$ 97,082 | \$ 55,902 | \$ 133,059 | \$ 70,430 | \$ 2,547,925 |
| Interest-sensitivity GAP | | | | | | | |
| GAP by period | \$(243,920) | \$ 359,460 | \$ 157,983 | \$ 69,164 | \$(9,409) | \$ 54,920 | \$ 388,198 |
| Cumulative GAP | \$(243,920) | \$ 115,540 | \$ 273,523 | \$ 342,687 | \$ 333,278 | \$ 388,198 | \$ 388,198 |
| Ratio of interest-earning assets to interest-bearing liabilities | | | | | | | |
| Periodic | 0.88 | 3.30 | 2.63 | 2.24 | 0.93 | 1.78 | 1.15 |
| Cumulative GAP as of September 30, 2011 | 0.88 | 1.05 | 1.12 | 1.15 | 1.13 | 1.15 | 1.15 |

(1) Adjusted for the impact of the interest rate swaps.

ITEM 4: CONTROLS AND PROCEDURES

As of September 30, 2011, under the supervision and with the participation of the Company's Chief Executive Officer (CEO) and the Chief Financial Officer (CFO), management has evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Exchange Act Rule 13a-15. Based on that evaluation, the CEO and CFO concluded that the Company's disclosure controls and procedures were effective as of September 30, 2011, to ensure that information required to be disclosed in the Company's periodic SEC filings is processed, recorded, summarized and reported when required. Disclosure controls and procedures include without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Act is accumulated and communicated to the issuer's management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. There were no changes during the period covered by this Quarterly

Report on Form 10-Q in the Company's internal controls over financial reporting that have materially affected, or are reasonably likely to materially affect, those controls.

PART II – OTHER INFORMATION

ITEM 1: LEGAL PROCEEDINGS

The following information supplements the discussion in Part I, Item 3 “Legal Proceedings” in the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2010, and as updated by the Company’s Quarterly Report on Form 10-Q for the quarters ended March 31, 2011 and June 30, 2011:

The Bank, along with other co-defendants has been named as a defendant in two lawsuits filed by persons alleging to be clients of the Bank’s Trust division who invested in promissory notes (the "Distinctive Notes") issued by Distinctive Properties (UK) Limited (“Distinctive Properties”), a company involved in the purchase and development of real estate in the United Kingdom. The Company is unable to estimate a reasonably possible loss for the cases described below because the proceedings are in early stages and there are significant factual issues to be determined and resolved in each case. The Company denies plaintiffs’ allegations and intends to vigorously defend the lawsuits.

Rosemann, et al. v. Martin Sigillito, et al.

In one of the lawsuits, the plaintiffs allege that the investments in the Distinctive Notes were part of a multi-million dollar Ponzi scheme. Plaintiffs allege to hold such promissory notes in accounts with the Trust division and that, among other things, the Bank was negligent, breached its fiduciary duties and breached its contracts. Plaintiffs also allege that the Bank violated the Racketeer Influenced and Corrupt Organizations Act (“RICO”). Plaintiffs, in the aggregate, are seeking damages from defendants, including the Bank, of approximately \$26.0 million as well as their costs and attorneys’ fees and trebled damages under RICO.

On June 6, 2011, the Bank filed a Motion to Dismiss the Complaint. On July 1, 2011, the United States moved to intervene in the case for purposes of securing a stay of the case pending completion of its criminal case against two of the individual defendants. The stay was granted on August 4, 2011. On October 31, 2011, the court granted the Bank's motion to dismiss the plaintiffs claims that the Bank violated RICO and that the Bank breached its fiduciary duties to the plaintiffs. The court granted the plaintiffs leave to amend the dismissed claims. However, the court denied the Bank's motion to dismiss the claims that the Bank conspired with others to violate RICO, breached its agreements with the plaintiffs and that the Bank was negligent in performing its duties as custodian of the IRAs that held the Distinctive Notes. As a result of the stay, all discovery in the case may be put on hold for the duration of the criminal proceedings; however, further procedural actions may continue to be ruled upon by the court.

BJD, LLC and Barbara Dunning v. Enterprise Bank & Trust, et. al.

The Bank has also been named as a defendant in this case, relating to BJD’s investment in the Distinctive Notes. Plaintiffs allege that the Bank, and the other defendants breached their fiduciary duties and were negligent in allowing plaintiffs to invest in the Distinctive Notes because the loan program was allegedly never funded and the assets of the borrower did not exist or were overvalued. Plaintiffs are seeking approximately \$800,000 in damages, 9% interest, punitive damages, attorneys’ fees and costs. On June 16, 2011, the Bank filed a motion to compel arbitration and to stay the case. This motion is pending.

On July 10, 2011, the United States moved to intervene in this case as well for purposes of seeking a stay of certain discovery pending completion of the above described criminal proceedings. As a result, certain discovery in the case may be put on hold for the duration of such criminal proceedings.

ITEM 1A: RISK FACTORS

Please see the cautionary language regarding forward-looking statements in the introduction to Item 2 of Part I of this Report on Form 10-Q, Part I - Item 1A of our Report on Form 10-K for the fiscal year ended December 31, 2010, and Part II - Item 1A of our Quarterly Report on Form 10-Q for the quarter ended March 31, 2011 for information regarding risk factors.

ITEM 6: EXHIBITS

| Exhibit Number | Description |
|----------------|---|
| | Registrant hereby agrees to furnish to the Commission, upon request, the instruments defining the rights of holders of each issue of long-term debt of Registrant and its consolidated subsidiaries. |
| 10.1 | Purchase and Assumption Agreement dated August 12, 2011 by and between Enterprise Bank & Trust and the Federal Deposit Insurance Corporation as receiver for The First National Bank of Olathe (incorporated by reference to Exhibit 10.1 to Registrant's current report on Form 8-K/A filed on October 28, 2011). |
| *31.1 | Chief Executive Officer's Certification required by Rule 13(a)-14(a). |
| *31.2 | Chief Financial Officer's Certification required by Rule 13(a)-14(a). |
| **32.1 | Chief Executive Officer Certification pursuant to 18 U.S.C. § 1350, as adopted pursuant to section § 906 of the Sarbanes-Oxley Act of 2002. |
| **32.2 | Chief Financial Officer Certification pursuant to 18 U.S.C. § 1350, as adopted pursuant to section § 906 of the Sarbanes-Oxley Act of 2002. |
| ***101 | Pursuant to Rule 405 of Regulation S-T, the following financial information from the Company's Quarterly Report on Form 10-Q for the period ended September 30, 2011, is formatted in XBRL interactive data files: (i) Consolidated Statement of Income for the three months and nine months ended September 30, 2011 and 2010; (ii) Consolidated Balance Sheet at September 30, 2011, and December 31, 2010; (iii) Consolidated Statement of Changes in Equity and Comprehensive Income for the nine months ended September 30, 2011 and 2010; (iv) Consolidated Statement of Cash Flows for the nine months ended September 30, 2011 and 2010; and (v) Notes to Financial Statements. |

* Filed herewith

** Furnished herewith. Notwithstanding any incorporation of this Quarterly Statement on Form 10-Q in any other filing by the Registrant, Exhibits furnished herewith and designated with two (**) shall not be deemed incorporated by reference to any other filing unless specifically otherwise set forth herein or therein.

*** As provided in Rule 406T of Regulation S-T, this information is furnished and not filed for purposes of Sections 11 and 12 of the Securities Act of 1933 and Section 18 of the Securities Exchange Act of 1934.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Clayton, State of Missouri on the day of November 8, 2011.

ENTERPRISE FINANCIAL SERVICES CORP

By: /s/ Peter F. Benoist
Peter F. Benoist
Chief Executive Officer

By: /s/ Frank H. Sanfilippo
Frank H. Sanfilippo
Chief Financial Officer