

CIGNA CORP  
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Subject Company: Cigna Corporation and Express Scripts Holding Company  
(Commission File No. 001-08323)  
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On March 8, 2018, Cigna Corporation made available the following email templates for use with various stakeholders.

#### Stakeholder Email Templates

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#### Clients

Earlier today, Cigna announced it has entered into a definitive agreement to acquire Express Scripts a pharmacy services company. Together, we will create an expanded portfolio of health services that offers greater choice, alignment and value for everyone we serve. With more comprehensive health and well-being engagement between health care professionals and those they serve, we will make it an easier experience for individuals throughout their health care journey.

The combined company will build on the success of Cigna and Express Scripts, bringing together two innovative, complementary and customer-centric health service leaders to chart a healthier, more affordable, and more personalized health care journey for consumers. We are very excited about the opportunities this combination creates for our company, including improving holistic, personal and data-driven, value based care. We will continue to communicate with you as information becomes available. We welcome and, in fact, seek your input to help us achieve our goal of improving health, affordability, customer and provider experience.

Today's announcement does not alter our current day-to-day operations or our relationships. We have created a document with talking points and questions and answers to provide you with additional information about the announcement. Additionally, you can read the press release for more details, or visit our transaction website.

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#### Health Care Providers/Facilities/National Ancillaries

Earlier today, Cigna announced it has entered into a definitive agreement to acquire Express Scripts, a pharmacy services company. Together, we will create an expanded portfolio of health services that offers greater choice, alignment and value for everyone we serve. With more comprehensive health and well-being engagement between health care professionals and those they serve, we will make it an easier experience for individuals throughout their health care journey.

The combined company will build on the success of Cigna and Express Scripts, bringing together two innovative, complementary and customer-centric health service leaders to chart a healthier, more affordable, and more personalized health care journey for consumers. We are very excited about the opportunities this combination creates for our company, including improving holistic, personal and data-driven, value based care. We will continue to communicate with you as information becomes available. We welcome and, in fact, seek your input to help us achieve our goal of improving health, affordability, customer and provider experience.

This announcement does not alter our current day-to-day operations or our relationships. This news also does not have an impact on the benefits members have today, and does not alter any of our health plans' agreements with physicians, hospitals and other health care clinicians. We will continue operating our business as usual, delivering quality health products and services in an open architecture and ensuring our employer clients, broker partners and individual customers have access to the care they need. We have created a document with talking points and questions and answers to provide you with additional information about the announcement. Additionally, you can read the press release for more details, or visit our transaction website.

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#### Non-Pharma Suppliers

Earlier today, Cigna announced it has entered into a definitive agreement to acquire Express Scripts, a pharmacy services company. Together, we will create an expanded portfolio of health services that offers greater choice, alignment and value for everyone we serve. With more comprehensive health and well-being engagement between health care professionals and those they serve, we will make it an easier experience for individuals throughout their health care journey.

We truly value our relationship with you and appreciate the services that [Supplier Name] provides. It is important for both of us to stay focused on delivering the seamless service and best quality for our customers and clients and we will depend on your continued predictability and reliability of services.

Today's announcement does not alter our current day-to-day operations or our relationships in any way. We have created a document with talking points and questions and answers to provide you with additional information about the announcement. Additionally, you can read the press release for more details, or visit our transaction website.

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## Pharma Suppliers

Earlier today, Cigna announced it has entered into a definitive agreement to acquire Express Scripts, a pharmacy services company. Together, we will create an expanded portfolio of health services that offers greater choice, alignment and value for everyone we serve. With more comprehensive health and well-being engagement between health care professionals and those they serve, we will make it an easier experience for individuals throughout their health care journey.

We truly value our relationship with you and appreciate the services that [Supplier Name] provides. It is important for both of us to stay focused on delivering the seamless service and best in class quality for our customers and clients every day. We will depend on your continued predictability and reliability of services as we have in the past.

Today's announcement does not alter our current day-to-day operations or our relationships. We will continue operating our business as usual, delivering quality health products and services and ensuring our employer clients and individual customers have access to the care they need. We have created a document with talking points and questions and answers to provide you with additional information about the announcement. Additionally, you can read the press release for more details, or visit our transaction website.

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## FORWARD LOOKING STATEMENTS

Information included or incorporated by reference in this communication, and information which may be contained in other filings with the Securities and Exchange Commission (the "SEC") and press releases or other public statements, contains or may contain forward-looking statements. These forward-looking statements include, among other things, statements of plans, objectives, expectations (financial or otherwise) or intentions.

Forward-looking statements, including as they relate to Express Scripts ("Express Scripts") or Cigna ("Cigna"), the management of either such company or the transaction, involve risks and uncertainties. Actual results may differ significantly from those projected or suggested in any forward-looking statements. Express Scripts and Cigna do not undertake any obligation to release publicly any revisions to such forward-looking statements to reflect events or circumstances occurring after the date hereof or to reflect the occurrence of unanticipated events. Any number of factors could cause actual results to differ materially from those contemplated by any forward-looking statements, including, but not limited to, the risks associated with the following:

- the inability of Express Scripts and Cigna to obtain stockholder or regulatory approvals required for the merger or the requirement to accept conditions that could reduce the anticipated benefits of the merger as a condition to obtaining regulatory approvals;
  - a longer time than anticipated to consummate the proposed merger;
  - problems regarding the successful integration of the businesses of Express Scripts and Cigna;
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- unexpected costs regarding the proposed merger;
- diversion of management's attention from ongoing business operations and opportunities;
- potential litigation associated with the proposed merger;
- the ability to retain key personnel;
- the availability of financing;
- effects on the businesses as a result of uncertainty surrounding the proposed merger; and
- the industry may be subject to future risks that are described in SEC reports filed by Express Scripts and Cigna.

You should carefully consider these and other relevant factors, including those risk factors in this communication and other risks and uncertainties that affect the businesses of Express Scripts and Cigna described in their respective filings with the SEC, when reviewing any forward-looking statement. These factors are noted for investors as permitted under the Private Securities Litigation Reform Act of 1995. Investors should understand it is impossible to predict or identify all such factors or risks. As such, you should not consider either foregoing lists, or the risks identified in SEC filings, to be a complete discussion of all potential risks or uncertainties.

#### IMPORTANT INFORMATION ABOUT THE TRANSACTION AND WHERE TO FIND IT

This communication does not constitute an offer to buy or solicitation of an offer to sell any securities. In connection with the proposed transaction, the newly formed company which will become the holding company following the transaction ("Holdco") intends to file with the SEC a registration statement on Form S-4 that will include a joint proxy statement of Cigna and Express Scripts that also constitutes a prospectus of Holdco. Cigna and Express Scripts also plan to file other relevant documents with the SEC regarding the proposed transaction. **INVESTORS AND SECURITY HOLDERS ARE URGED TO READ THE JOINT PROXY STATEMENT/PROSPECTUS AND OTHER RELEVANT DOCUMENTS FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY IF AND WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION.** You may obtain a free copy of the joint proxy statement/prospectus (if and when it becomes available) and other relevant documents filed by Holdco, Cigna and Express Scripts with the SEC at the SEC's website at [www.sec.gov](http://www.sec.gov). Copies of documents filed with the SEC by Cigna will be available free of charge on Cigna's website at [www.Cigna.com](http://www.Cigna.com) or by contacting Cigna's Investor Relations Department at (215) 761-4198. Copies of documents filed with the SEC by Express Scripts will be available free of charge on Express Scripts' website at [www.express-scripts.com](http://www.express-scripts.com) or by contacting Express Scripts' Investor Relations Department at (314) 810-3115.

#### PARTICIPANTS IN THE SOLICITATION

Cigna (and, in some instances, Holdco) and Express Scripts and their respective directors and executive officers may be deemed to be participants in the solicitation of proxies in respect of the proposed transaction under the rules of the SEC. Investors may obtain information regarding the names, affiliations and interests of directors and executive officers of Cigna (and, in some instances, Holdco) in Cigna's Annual Report on Form 10-K for the year ended December 31, 2017, which was filed with the SEC on February 28, 2018, and its preliminary proxy statement for its 2018 Annual Meeting, which was filed with the SEC on March 2, 2018. Investors may obtain information regarding the names, affiliations and interests of Express Scripts' directors and executive officers in Express Scripts' Annual Report on Form 10-K for the year ended December 31, 2017, which was filed with the SEC on February 27, 2018, and its proxy statement for its 2017 Annual Meeting, which was filed with the SEC on March 17, 2017. You may obtain free copies of these documents at the SEC's website at [www.sec.gov](http://www.sec.gov), at Cigna's website at [www.Cigna.com](http://www.Cigna.com) or by

contacting Cigna's Investor Relations Department at (215) 761-4198. Copies of documents filed with the SEC by Express Scripts will be available free of charge on Express Scripts' website at [www.express-scripts.com](http://www.express-scripts.com) or by contacting Express Scripts' Investor Relations Department at (314) 810-3115. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the joint proxy statement/prospectus and other relevant materials to be filed with the SEC regarding the proposed transaction if and when they become available. Investors should read the joint proxy statement/prospectus carefully and in its entirety when it becomes available before making any voting or investment decisions.

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NO OFFER OR SOLICITATION

This communication is for informational purposes only and not intended to and does not constitute an offer to subscribe for, buy or sell, the solicitation of an offer to subscribe for, buy or sell or an invitation to subscribe for, buy or sell any securities or the solicitation of any vote or approval in any jurisdiction pursuant to or in connection with the proposed transaction or otherwise, nor shall there be any sale, issuance or transfer of securities in any jurisdiction in contravention of applicable law. No offer of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act of 1933, as amended, and otherwise in accordance with applicable law.