

DYCOM INDUSTRIES INC

Form 10-K

September 04, 2008

Table of Contents

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

Form 10-K

(Mark One)

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the fiscal year ended July 26, 2008**

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the transition period from to**

Commission File Number 0-5423

DYCOM INDUSTRIES, INC.

(Exact name of registrant as specified in its charter)

Florida

*(State or other jurisdiction of
incorporation or organization)*

59-1277135

(I.R.S. Employer Identification No.)

**11770 U.S. Highway 1,
Suite 101, Palm Beach Gardens, Florida**
(Address of principal executive offices)

33408
(Zip Code)

**Registrant's telephone number, including area code
(561) 627-7171**

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Name of Each Exchange on Which Registered
Common Stock, par value \$0.331/3 per share	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act:

None
(Title of Class)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined by Rule 405 of the Securities Act. Yes No

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of the Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The aggregate market value of the common stock, par value \$0.331/3 per share, held by non-affiliates of the registrant, computed by reference to the closing price of such stock on January 26, 2008 was \$954,474,875.

There were 39,352,020 shares of common stock with a par value of \$0.331/3 outstanding at September 3, 2008.

DOCUMENTS INCORPORATED BY REFERENCE

The definitive Proxy Statement relating to the Registrant's Annual Meeting of Shareholders, to be held on November 25, 2008, is incorporated by reference in Part III to the extent described herein.

Dycom Industries, Inc.

Table of Contents

	<u>Cautionary Note concerning Forward Looking Statements</u>	2
	<u>Available Information</u>	2
<u>PART I</u>		
<u>Item 1.</u>	<u>Business</u>	2
<u>Item 1A.</u>	<u>Risk Factors</u>	7
<u>Item 1B.</u>	<u>Unresolved Staff Comments</u>	12
<u>Item 2.</u>	<u>Properties</u>	12
<u>Item 3.</u>	<u>Legal Proceedings</u>	13
<u>Item 4.</u>	<u>Submission of Matters to a Vote of Security Holders</u>	13
<u>PART II</u>		
<u>Item 5.</u>	<u>Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u>	14
<u>Item 6.</u>	<u>Selected Financial Data</u>	16
<u>Item 7.</u>	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	17
<u>Item 7A.</u>	<u>Quantitative and Qualitative Disclosures About Market Risk</u>	37
<u>Item 8.</u>	<u>Financial Statements and Supplementary Data</u>	37
<u>Item 9.</u>	<u>Changes in and Disagreements with Accountants on Accounting and Financial Disclosures</u>	76
<u>Item 9A.</u>	<u>Controls and Procedures</u>	76
<u>Item 9B.</u>	<u>Other Information</u>	78
<u>PART III</u>		
<u>Item 10.</u>	<u>Directors, Executive Officers and Corporate Governance</u>	78
<u>Item 11.</u>	<u>Executive Compensation</u>	79
<u>Item 12.</u>	<u>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u>	79
<u>Item 13.</u>	<u>Certain Relationships and Related Transactions and Director Independence</u>	79
<u>Item 14.</u>	<u>Principal Accounting Fees and Services</u>	79
<u>PART IV</u>		
<u>Item 15.</u>	<u>Exhibits and Financial Statement Schedules</u>	80
	<u>Signatures</u>	83
	<u>EX-21.1 Principal subsidiaries of Dycom Industries, Inc.</u>	
	<u>EX-23.1 Consent of Independent Registered Public Accounting Firm</u>	
	<u>EX-31.1 Section 302 CEO Certification</u>	
	<u>EX-31.2 Section 302 CFO Certification</u>	
	<u>EX-32.1 Section 906 CEO Certification</u>	
	<u>EX-32.2 Section 906 CFO Certification</u>	

Table of Contents**Cautionary Note Concerning Forward-Looking Statements**

Dycom Industries, Inc. and its subsidiaries (referred to as Dycom, the Company, we, us, or our) have made forward-looking statements in this Annual Report on Form 10-K. The words believe, expect, anticipate, estimate, intend, forecast, may, project and similar expressions identify forward-looking statements. Such statements may include, but are not limited to, the anticipated outcome of contingent events, including litigation, projections of revenues, income or loss, capital expenditures, plans for future operations, growth and acquisitions, financial needs or plans and the availability of financing, and plans relating to our services including backlog, as well as assumptions relating to the foregoing. These forward-looking statements are based on management's current expectations, estimates and projections. Forward-looking statements are subject to known and unknown risks and uncertainties that may cause actual results in the future to differ materially from the results projected or implied in any forward-looking statements contained in this report. The factors that could affect future results and could cause these results to differ materially from those expressed in the forward-looking statements include, but are not limited to, those described under Item 1A, Risk Factors and other risks outlined in our periodic filings with the Securities and Exchange Commission (SEC). Except as required by law, we may not update forward-looking statements even though our situation may change in the future. With respect to forward-looking statements, we claim the protection of the safe harbor for forward looking statements contained in the Private Securities Litigation Reform Act of 1995.

Available Information

We maintain a website at www.dycomind.com where investors and other interested parties may access, free of charge, a copy of our Annual Report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and any amendments to these reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, as soon as is reasonably practicable after we electronically file such material with, or furnish it to, the SEC. All references to www.dycomind.com in this report are inactive textual references only and the information on our website is not incorporated into this Form 10-K. Our reports filed with the SEC may be read or copied at the SEC's Public Reference Room at 100 F Street, NE, Washington, D.C. 20549. Information on the operation of the SEC's Public Reference Room may be obtained by calling the SEC at 1-800-SEC-0330. Alternatively, you may access these reports at the Securities and Exchange Commission's website at www.sec.gov.

PART I**Item 1. Business**

Dycom Industries, Inc. is a leading provider of specialty contracting services. These services are provided throughout the United States and include engineering, construction, maintenance and installation services to telecommunications providers, underground facility locating services to various utilities including telecommunications providers, and other construction and maintenance services to electric utilities and others. Additionally, Dycom provides services on a limited basis in Canada. For the fiscal year ended July 26, 2008, revenue from telecommunications, underground facility locating, and electric utilities and other customers, was approximately 76.2%, 17.7%, and 6.1%, respectively.

We have established relationships with many leading telephone companies, cable television multiple system operators, and electric utilities and others. These companies include AT&T Inc. (AT&T), Verizon Communications Inc. (Verizon), Comcast Corporation (Comcast), Time Warner Cable Inc. (Time Warner Cable), Embarq Corp. (Embarq Charter Communications, Inc. (Charter), Qwest Communications International, Inc. (Qwest), Windstream Corporation (Windstream), and Questar Gas Company (Questar Gas).

Specialty Contracting Services

Telecommunications Services

Engineering. We provide outside plant engineers and drafters to telecommunication providers. These personnel design aerial, underground and buried fiber optic, copper, and coaxial cable systems that extend from

Table of Contents

the telephone company central office, or cable operator headend, to the consumer's home or business. The engineering services we provide to telephone companies include: the design of service area concept boxes, terminals, buried and aerial drops, transmission and central office equipment, the proper administration of feeder and distribution cable pairs, and fiber cable routing and design. For cable television multiple system operators, we perform make-ready studies, strand mapping, field walk-out, computer-aided radio frequency design and drafting, and fiber cable routing and design. We obtain rights of way and permits in support of our engineering activities and those of others, and provide construction management and inspection personnel in conjunction with engineering services or on a stand-alone basis.

Construction, Maintenance, and Installation. We place and splice fiber, copper, and coaxial cables. In addition, we excavate trenches in which to place these cables; place related structures such as poles, anchors, conduits, manholes, cabinets and closures; place drop lines from main distribution lines to the consumer's home or business; and maintain and remove these facilities. These services are provided to both telephone companies and cable television multiple system operators in connection with the deployment of new networks and the expansion or maintenance of existing networks. For cable television multiple system operators, our services also include the installation and maintenance of customer premise equipment, including set top boxes and modems.

Premise Wiring. Premise wiring services are provided to various corporations and state and local governments. These services are predominantly limited to the installation, repair and maintenance of telecommunications infrastructure within improved structures.

Underground Facility Locating Services

We provide underground facility locating services to a variety of utility companies, including telecommunication providers. Under various state laws, excavators are required, prior to excavating, to request from utility companies the location of their underground facilities in order to prevent utility network outages and to safeguard the general public from the consequences of damages to underground utilities. Utilities are required to respond within specified time periods to these requests to mark underground and buried facilities. Our underground facility locating services include locating telephone, cable television, power and gas lines for these utility companies.

Electric Utilities and Other Construction and Maintenance Services

We perform construction and maintenance services for electric utilities and others. These services are performed primarily on a stand-alone basis which typically includes installing and maintaining overhead and underground power distribution lines. In addition, we periodically provide these services for the combined projects of telecommunication providers and electric utility companies, primarily in joint trenching situations, in which services are being delivered to new housing subdivisions. We also maintain and install underground natural gas transmission and distribution systems for gas utilities.

Revenues by Type of Customer

The following table represents revenues from continuing operations by type of customer:

	Fiscal Year Ended		
	July 26, 2008	July 28, 2007	July 29, 2006
Telecommunications	76.2%	74.7%	72.1%

Underground facility locating	17.7	18.9	21.9
Electric utilities and other customers	6.1	6.4	6.0
Total contract revenues	100.0%	100.0%	100.0%

Business Strategy

Capitalize on Long-Term Growth Drivers. We are well positioned to benefit from increased demand for reliable video, voice, and data services. As telecommunications networks experience increased demand for services, our customers must expand the capacity and improve the performance of their existing networks and,

Table of Contents

in certain instances, deploy new networks. This is increasingly important to our customers as the service offerings of the telephone and cable industries converge, with each offering reliable, competitively priced voice, video, and data services to consumers. Due to the declining cost and expanding capabilities of telecommunications equipment, telecommunications network operators are more cost effectively able to enhance their network infrastructure in order to provide these services than has historically been the case. The networks of our customers are increasingly facing demands for more capacity and greater reliability, which in turn, increases the needs of our customers for the services we provide.

Selectively Increase Market Share. We believe our reputation for high quality service and our ability to provide services nationally create opportunities for expanding our market share. Our decentralized operating structure and numerous points of contact within customer organizations position us favorably to win new opportunities with existing customers. Significant financial resources enable us to address larger opportunities which some of our relatively capital constrained competition may be unable to perform. However, we do not intend to increase market share by pursuing unprofitable work.

Pursue Disciplined Financial and Operating Strategies. We manage the financial aspects of our business by centralizing certain activities which allow us to reduce costs through leveraging our scope and scale while sustaining and enhancing our control environment. Functions such as treasury, tax and risk management, the approval of capital equipment procurements, the design and purchase of employee benefit plans, as well as the review and promulgation of best practices in certain other aspects of our operations are centralized. We decentralize the recording of transactions and the financial reporting necessary for timely operational decisions. This approach, in our view, secures greater accountability for business outcomes from our local decision makers. We also maintain a decentralized approach to marketing, operations, and ongoing customer service, empowering local managers to capture new business and execute contracts on a timely and cost-effective basis. This approach enables us to utilize our capital resources effectively and efficiently, while retaining the organizational agility necessary to compete with our predominantly small, privately held local competitors.

Pursue Selective Acquisitions. We selectively pursue acquisitions when we believe doing so is operationally and financially beneficial, although we do not rely solely on acquisitions for growth. In particular, we pursue those acquisitions that we believe will provide us with incremental revenue and geographic diversification while complementing our existing operations. We generally target companies for acquisition that have defensible leadership positions in their market niches; profitability which meets or exceeds industry averages; proven operating histories; sound management; and certain clearly identifiable cost synergies.

Customer Relationships

Our current customers include leading telephone companies such as AT&T, Verizon, Embarq, Qwest, Windstream, and Frontier Communications Corporation. We also provide telecommunications engineering, construction, installation and maintenance services to a number of cable television multiple system operators, including Comcast, Time Warner Cable, Charter, Cablevision Systems Corporation, Insight Communications Company, Inc., and Cox Communications, Inc. Premise wiring services are provided to various corporations and state and local governments. Underground facility locating services are provided to a variety of utility companies, including Atmos Energy Corporation, AGL Resources Inc., and Baltimore Gas and Electric Co., and telecommunication providers.

Our customer base is highly concentrated with our top five customers in fiscal 2008, 2007, and 2006 accounting for approximately 64%, 63%, and 64%, respectively, of our total revenues from continuing operations. During fiscal 2008, approximately 18.9% of our total revenues from continuing operations were derived from AT&T, 18.4% from Verizon, and 11.9% from Comcast. We believe that a substantial portion of our total revenues and operating income will continue to be derived from a concentrated group of customers.

A significant portion of our services are performed under master service agreements and other arrangements with customers that extend for periods greater than one year. We are currently a party to approximately 200 of these agreements. Master service agreements generally are for contract periods of one or more years and contain customer specified service requirements, such as discrete unit pricing for individual tasks. To the extent that such contracts specify exclusivity, there are often a number of exceptions, including the ability of the customer to issue to others

Table of Contents

work orders valued above a specified dollar limit, the self-performance of the work by the customer's in house workforce, and the ability to use others when jointly placing facilities with another utility. In most cases, a customer may terminate these agreements for convenience with written notice.

A customer's decision to engage us with respect to a specific construction or maintenance project is often made by local customer management working with our subsidiaries. As a result, although our project work is concentrated among relatively few customers, our relationships with these customers are generally broad and extend deeply into their organizations. Historically, master service agreements have been awarded primarily through a competitive bidding process; however, we have been able to extend some of these agreements on negotiated basis. We also enter into both long-term and short-term single project contracts with our customers.

Our markets are served locally by dedicated and experienced personnel. Management of our subsidiaries possesses intimate knowledge of their particular markets and we believe our decentralized operations allow us to be more responsive in addressing customer needs. Our sales and marketing efforts are the responsibility of our management and that of our subsidiaries. These marketing efforts tend to focus on contacts with managers within our customer's organizations.

Backlog

Our backlog consists of the uncompleted portion of services to be performed under job-specific contracts and the estimated value of future services that we expect to provide under long-term requirements contracts, including master service agreements. Many of our contracts are multi-year agreements, and we include in our backlog the amount of services projected to be performed over the terms of the contracts based on our historical experience with customers and, more generally, our experience in procurements of this type. In many instances, our customers are not contractually committed to procure specific volumes of services under a contract and may terminate a contract for convenience. Our estimates of a customer's requirements during a particular future period may not be accurate at any point in time.

Our backlog totaled \$1.313 billion and \$1.388 billion at July 26, 2008 and July 28, 2007, respectively. We expect to complete 58.3% of the July 26, 2008 backlog during fiscal 2009.

Safety and Risk Management

We are committed to ensuring that our employees perform their work safely. We regularly communicate with our employees to reinforce that commitment and instill safe work habits. The safety directors of our subsidiaries review accidents and claims for our operations, examine trends and implement changes in procedures to address safety issues. Claims arising in our business generally include workers' compensation claims, various general liability and damage claims, and claims related to vehicle accidents, including personal injury and property damage. We insure against the risk of loss arising from our operations to certain deductible limits in substantially all of the states in which we operate. We also retain risk of loss, up to certain limits, under our employee health plan.

We carefully monitor claims and actively participate with our insurers in determining claims estimates and adjustments. We accrue the estimated costs of claims and the related processing costs as liabilities, including estimates for claims incurred but not reported. Due to fluctuations in our loss experience from year to year, insurance accruals have varied and can affect the consistency of operating margins. If we experience insurance claims in excess of our umbrella coverage limit, our business could be materially and adversely affected. See Management's Discussion and Analysis of Financial Condition and Results of Operations and Note 9 of Notes to Consolidated Financial Statements.

Competition

The specialty contracting services industry in which we operate is highly fragmented. It is characterized by a large number of participants, including several large companies as well as a significant number of small, privately held, local competitors. We also face competition from the in-house service organizations of our existing or prospective customers, particularly telecommunications providers that employ personnel who perform some of the types of services that we provide. Although a significant portion of these services is currently outsourced by our

Table of Contents

customers and we have been performing specialty contracting services for over 20 years, our existing or prospective customers may elect to discontinue outsourcing specialty contracting services in the future. In addition, there are relatively few barriers to entry into the markets in which we operate. As a result, any organization that has adequate financial resources and access to technical expertise may become a competitor.

A significant portion of our revenue is currently derived from master service agreements and price is often an important factor in awarding such agreements. Accordingly, we may be underbid by our competitors if they elect to price their services aggressively to procure such business. In addition, our competitors may develop the expertise, experience and resources to provide services that are equal or superior in both price and quality to our services, and we may not be able to maintain or enhance our competitive position.

The principal competitive factors for our services include geographic presence, breadth of service offerings, worker and general public safety, price, quality of service, and industry reputation. We believe that we compete favorably with our competitors on the basis of these factors.

Employees

As of July 26, 2008, we employed 10,746 persons. Approximately 337 of our employees are represented by local collective bargaining units. The number of our employees varies according to the level of our work in progress. We maintain a nucleus of technical and managerial personnel to supervise all projects and add employees as needed to complete specific projects.

Materials and Subcontractors

For a majority of the contract services we perform, our customers provide all necessary materials and we provide the personnel, tools, and equipment necessary to perform installation and maintenance services. The customer determines the specifications of the materials and we are only responsible for the performance of the required services. Materials supplied by our customers, for which the customer retains the financial and performance risk, are not included in our revenue or costs of sales. Under contracts where we are required to supply part or all of the materials, we are not dependent upon any one source for the materials that we customarily use to complete the job. We do not manufacture any significant amounts of material for resale. We are not presently experiencing, nor do we anticipate experiencing, any difficulties in procuring an adequate supply of materials.

We use independent contractors to perform portions of the services that we provide. These independent contractors typically are small locally owned companies. Independent contractors provide their own employees, vehicles, tools, and insurance coverage. We are not dependent on any single independent contractor. We use independent contractors to help manage our work flow and reduce the amount that we may otherwise be required to spend on fixed assets.

Seasonality

Our revenues are affected by seasonality as a significant portion of the work we perform is outdoors. Consequently, our operations are impacted by extended periods of inclement weather. Generally, inclement weather is more likely to occur during the winter season which falls during our second and third fiscal quarters. Also, a disproportionate percentage of total paid holidays fall within our second quarter, which decreases the number of available workdays. Additionally, our customer premise equipment installation activities for cable providers historically decreases around calendar year end holidays as their customers generally require less activity during this period.

Environmental Matters

A significant portion of the work we do is performed underground. As a result, we are potentially subject to material liabilities related to encountering underground objects which may cause the release of hazardous materials or substances. Additionally, the environmental laws and regulations which relate to our business include those regarding the removal and remediation of hazardous substances and waste. These laws and regulations can impose significant fines and criminal sanctions for violations. Costs associated with the discharge of hazardous materials or

Table of Contents

substances may include clean-up costs and related damages or liabilities. These costs could be significant and could adversely affect our results of operations and cash flows.

Item 1A. Risk Factors

Our business is subject to a variety of risks and uncertainties, including, but not limited to, the risks and uncertainties described below. If any of the following risks were to occur, our financial condition and results of operations could suffer and the trading price of our common stock could decline. Additionally, if other risks not presently known to us, or that we do not currently believe to be significant, occur or become significant, our financial condition and results of operations could suffer and the trading price of our common stock could decline. This Annual Report on Form 10-K also includes statements reflecting assumptions, expectations, projections, intention, or beliefs about future events that are intended as forward looking statements under the Private Securities Litigation Reform Act of 1995 and should be read in conjunction with the section entitled Cautionary Note Concerning Forward-Looking Statements, included at the beginning of this Annual Report on Form 10-K.

Demand for our services is cyclical and vulnerable to downturns affecting the industries we serve. Demand for our services by telecommunications customers has been, and will likely continue to be, cyclical in nature and vulnerable to downturns in the telecommunications industry. In fiscal 2008, our telecommunications customers accounted for over 75% of our revenues from continuing operations. During the second quarter of fiscal 2008, our results were impacted by a decline in customer spending which occurred in January. This decline was the result of a noticeable softening in the intensity with which a broad range of customers executed near-term spending plans. It was evident in the delayed approval of calendar 2008 budgets by certain customers, the pace with which approved budgets were executed during January, overall volumes of available work, and in certain instances, customer-specific delays. Due to the pace of January's revenue decline in relation to our scheduled workforce level, gross margin was negatively affected. These conditions generally improved during the second half of fiscal 2008. However, we believe a slow growth environment will continue into fiscal 2009. Additionally, bankruptcies or financial difficulties within the telecommunications sector could reduce our cash flows and adversely impact our liquidity and profitability.

During times of economic slowdown, our customers often reduce their capital expenditures and defer or cancel pending projects. Such developments occur even among customers that are not experiencing financial difficulties. Our underground facility locating services are required prior to underground excavation, which is dependent in part on construction activity, and accordingly, is influenced by the level of overall economic activity. As a result of the foregoing, demand for our services may decline during periods of economic downturns and adversely affect our operations, cash flows and liquidity. Additionally, future slowdowns in the industries we serve may impair the financial condition of one or more of our customers and hinder their ability to pay us on a timely basis or at all.

We derive a significant portion of our revenues from master service agreements which may be cancelled by our customers upon notice. During fiscal 2008, we derived approximately 70.3% of our revenues from master service agreements. By their terms, the majority of these contracts may be cancelled by our customers upon notice, even if we are not in default. In addition, our customers generally have no obligation to assign a specific amount of work to us under these agreements. Consequently, projected expenditures by customers are not assured until such time as a definitive work order is placed and completed. The loss of work obtained through master service agreements could adversely affect our results of operations, cash flows and liquidity.

We may be unable to renew master service agreements on negotiated terms in the future. During the last several years we have been able to renew or extend some of our master service agreements on negotiated terms rather than through a competitive bidding process. Market conditions could change, resulting in our customers requiring the renewal of these contracts through competitive bidding. As a result of competitive bidding, we could be underbid by our competitors or required to lower the price charged under the contract being rebid. The loss of work obtained through

master service agreements or the reduced profitability of such work could adversely affect our results of operations, cash flows and liquidity.

The industries we serve have experienced and may continue to experience rapid technological, structural and competitive changes that could reduce the need for our services and adversely affect our revenues. The telecommunications industry is characterized by rapid technological change, intense competition and changing

Table of Contents

consumer needs. We generate a significant portion of our revenues from customers in the telecommunications industry. New technologies, or upgrades to existing technologies by customers, could reduce the need for our services and adversely affect our revenues and profitability. New, developing, or existing services, such as wireless applications, could displace the wireline systems we install and that are used by our customers to deliver services to consumers. In addition, improvements in existing technology may allow telecommunication companies to improve their networks without physically upgrading them. Reduced demand for our services or a loss of a significant customer could adversely affect our results of operations, cash flows and liquidity.

We derive a significant portion of our revenues from a limited number of customers, and the loss of one or more of these customers could adversely impact our revenues and profitability. Our customer base is highly concentrated, with our top five customers in fiscal years 2008, 2007, and 2006 accounting for approximately 64%, 63%, and 64% of our total revenues from continuing operations, respectively. Our revenue may significantly decline if we were to lose one or more of our significant customers. In addition, revenues under our contracts with significant customers may vary from period-to-period depending on the timing and volume of work which those customers order, or perform with their in-house service organizations. Additionally, consolidations, mergers and acquisitions in the telecommunications industry have occurred in the past and may occur in the future. The consolidation, merger or acquisition of an existing customer may result in a change in procurement strategies by the surviving entity. Reduced demand for our services or a change in procurement strategy of a significant customer could adversely affect our results of operations, cash flows and liquidity.

The specialty contracting services industry in which we operate is highly competitive. We compete with other independent contractors, including numerous small, owner-operated private companies, as well as several companies that may have financial, technical and marketing resources that exceed our own. Relatively few barriers to entry exist in the markets in which we operate and, as a result, any organization with adequate financial resources and access to technical expertise may become a competitor. Our competitors may develop the expertise, experience and resources to provide services that are equal or superior in both price and quality to our services, and we may not be able to maintain or enhance our competitive position. We may also face competition from the in-house service organizations of our customers whose personnel perform some of the same types of services we provide. Although our customers currently outsource a significant portion of these services to us and our industry competitors, we can offer no assurance that our existing or prospective customers will continue to outsource specialty contracting services in the future.

Our financial results are based on estimates and assumptions that may differ from actual results. In preparing our consolidated financial statements in conformity with accounting principles generally accepted in the United States, a number of estimates and assumptions are made by management that affect the amounts reported in the financial statements. These estimates and assumptions must be made because certain information that is used in the preparation of our financial statements is either dependent on future events or cannot be calculated with a high degree of precision from data available. In some cases, these estimates are particularly uncertain and we must exercise significant judgment. Estimates are primarily used in our assessment of the revenue recognition for costs and estimated earnings in excess of billings, allowance for doubtful accounts, accrued insurance claims, valuation of goodwill and intangible assets, asset lives used in computing depreciation and amortization, including amortization of intangibles, and accounting for performance-based stock awards, income taxes and contingencies, including legal matters. Actual results could differ materially from the estimates and assumptions that we use, which may result in a material adverse effect on our financial condition, results of operations and cash flows.

Our profitability is based on our ability to deliver our services within the estimated costs used to establish the pricing of our contracts. We recognize revenues under the percentage of completion method of accounting using the units of delivery or cost-to cost measures. A significant majority of our contracts are based on units of delivery and revenue is recognized as each unit is completed. As the price for each of the units is fixed by the contract, our profitability could

decline if our actual costs to complete each unit exceeds our original estimates. Revenues from contracts using the cost-to-cost measures of completion are recognized based on the ratio of contract costs incurred to date to total estimated contract costs. Application of the percentage of completion method of accounting requires that our management estimate the costs to be incurred by us in performing the contract. Our process for estimating costs is based upon the professional knowledge and experience of our project managers and financial professionals. However, any changes in original estimates, or the assumptions underpinning such estimates, may result in

Table of Contents

revisions to costs and income and their effects would be recognized in the period in which such revisions are determined. These changes could result in the reduction or elimination of previously reported profits, which could adversely affect our profitability and the price of our common stock.

We possess a significant amount of accounts receivable and costs and estimated earnings in excess of billings assets. We extend credit to our customers as a result of performing work under contract prior to billing our customers for that work. These customers include telephone companies, cable television multiple system operators, and gas and electric utilities and others. At July 26, 2008, we had net accounts receivable of \$146.4 million and costs and estimated earnings in excess of billings of \$94.3 million. We periodically assess the credit risk of our customers and continuously monitor the timeliness of payments. If any of our significant customers were to experience financial difficulties or file for bankruptcy, we could experience difficulty in collecting what we are owed for work already performed or in process, leading to reduced cash flows and a decline in our liquidity. Additionally, we could incur losses in excess of current bad debt allowances.

We retain the risk of loss for certain insurance related liabilities, which leaves us exposed to higher than expected claims. We retain the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers compensation, employee group health, and locate damages. We estimate and develop our accrual for these claims based on facts, circumstances and historical evidence. However, the estimate for accrued insurance claims remains subject to uncertainty as it depends in part on factors that cannot be known with precision. These factors include the frequency of future claims, the payment pattern of claims which have been incurred, changes in the medical condition of claimants, and other factors such as inflation, tort reform or other legislative changes, unfavorable jury decisions and court interpretations. Should a greater number of claims occur compared to what we have estimated, or should the dollar amount of actual claims exceed what we have anticipated, our recorded reserves may not be sufficient, and we could incur substantial additional unanticipated charges. See Management's Discussion and Analysis of Financial Condition and Results of Operations Critical Accounting Policies Accrued Insurance Claims and Note 9 to the consolidated financial statements in this Form 10-K.

Our backlog is subject to reduction and/or cancellation. Our backlog consists of the uncompleted portion of services to be performed under job-specific contracts and the estimated value of future services that we expect to provide under long-term requirements contracts, including master service agreements. Many of our contracts are multi-year agreements, and we include in our backlog the amount of services projected to be performed over the terms of the contracts based on our historical experience with customers and, more generally, our experience in procurements of this type. In many instances, our customers are not contractually committed to procure specific volumes of services under a contract and may terminate a contract for convenience. Our estimates of a customer's requirements during a particular future period may not be accurate at any point in time. If our estimated backlog is significantly inaccurate or does not result in future profits, this could adversely affect our future growth and the price of our common stock.

We may incur impairment charges on goodwill or other intangible assets. We account for goodwill in accordance with Statement of Financial Accounting Standards (SFAS) No. 142, Goodwill and Other Intangible Assets. Our reporting units and related indefinite-lived intangible asset are tested annually during the fourth fiscal quarter of each year in accordance with SFAS No. 142 in order to determine whether their carrying value exceeds their fair market value. Should this be the case, the value of the reporting unit's goodwill or indefinite-lived intangible may be impaired and written down. Goodwill and indefinite-lived intangible assets are also tested for impairment on an interim basis if an event occurs or circumstances change between annual tests that would more likely than not reduce the fair value below the carrying value. If we determine the fair value of the goodwill or other identifiable intangible asset is less than their carrying value, an impairment loss is recognized in an amount equal to the difference. Any such write-down could adversely affect our results of operations. As the result of our annual impairment test of goodwill in fiscal 2008, we recognized non-cash charges of approximately \$5.9 million related to our Stevens Communications reporting unit and approximately \$3.8 million related to our Nichols Construction reporting unit. Additionally, in fiscal 2005 and

2006, we recognized non-cash charges of approximately \$29 million related to our White Mountain Cable Construction reporting unit and \$14.8 million related to our Can-Am Communications, Inc. reporting unit, respectively. The impairment charges reduced the carrying value of goodwill related to these reporting units.

Table of Contents

Our goodwill resides in multiple reporting units. The profitability of individual reporting units may suffer periodically from downturns in customer demand and other factors which reflect the cyclical nature of our business, the high level of competition existing within our industry, the concentration of our revenues within a limited number of customers and the level of overall economic activity. Individual reporting units may be relatively more impacted by these factors than the Company as a whole. Specifically, during times of economic slowdown, our customers may reduce their capital expenditures and defer or cancel pending projects. As a result, demand for the services of one or more of the reporting units could decline during periods of economic downturns which could adversely affect our operations, cash flows and liquidity.

We may be subject to periodic litigation and regulatory proceedings, including Fair Labor Standards Act and state wage and hour class action lawsuits, which may adversely affect our business and financial performance. From time to time, we may be involved in lawsuits and regulatory actions, including class action lawsuits, that are brought or threatened against us for alleged violations of the Fair Labor Standards Act (the FLSA) and state wage and hour laws. Due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of any such proceedings. The ultimate resolution of these matters through settlement, mediation or court judgment could have a material adverse impact on our financial condition, results of operations, and cash flows. In addition, regardless of the outcome, these proceedings could result in substantial cost and may require us to devote substantial resources to defend ourselves. For a description of current legal proceedings, see Legal Proceedings and Note 19 to the consolidated financial statements in this Form 10-K.

The loss of certain key managers could adversely affect our business. We depend on the services of our executive officers and the senior management of our subsidiaries. Our senior management team has many years of experience in our industry, and the loss of any one of them could negatively affect our ability to execute our business strategy. Although we have entered into employment agreements with our executive officers and certain other key employees, we cannot guarantee that any key management personnel will remain employed by us for any length of time. The loss of key management could adversely affect the management of our operations. We do not carry significant key-person life insurance on any of our employees.

Our business is labor intensive, and we may be unable to attract and retain qualified employees. Our ability to maintain our productivity and profitability will be limited by our ability to employ, train and retain the skilled personnel necessary to operate our business. We cannot be certain that we will be able to maintain the skilled labor force necessary to operate efficiently and support our growth strategy. Our ability to do so depends on a number of factors such as general rates of employment, competitive demands for employees having the skills we need and the level of compensation required to hire and retain qualified employees. In addition, we cannot be certain that our labor expenses will not increase as a result of shortages in the supply of these skilled personnel. As a result, our ability to maintain our productivity and profitability may be affected if we are unable to hire qualified employees and manage labor costs to retain employees.

Higher fuel prices may increase our cost of doing business, and we may not be able to pass along added costs to customers. Fuel prices fluctuate based on events outside of our control. Most of our contracts do not allow us to adjust our pricing for higher fuel costs during the contract term. In addition, we may be unable to secure price increases when renewing or bidding contracts to compensate us for rising costs. As a result, higher fuel costs may negatively impact our financial condition and results of operations.

Our results of operations fluctuate seasonally. Our revenues are affected by seasonality since a significant portion of the work we perform is outdoors. Consequently, our operations are impacted by extended periods of inclement weather. Generally, inclement weather is more likely to occur during the winter season, which falls during our second and third fiscal quarters. Also, a disproportionate percentage of total paid holidays fall within our second quarter, which decreases the number of available workdays. Additionally, our customer premise equipment installation

activities for cable providers historically decrease around calendar year end holidays as their customers generally require less activity during this period. As a result of these factors we may experience reduced revenues in the second and third fiscal quarters of each year.

We may be unable to generate internal growth. Our internal growth may be affected by, among other factors, our ability to offer valuable services to existing customers, attract new customers, and hire and retain qualified employees or subcontractors. Many of the factors affecting our ability to generate internal growth may be beyond

Table of Contents

our control, such as the capital budgets of our customers and the availability of qualified employees. We may not be able to achieve internal growth, expand our operations or grow our business.

Failure to integrate future acquisitions successfully could adversely affect our business and results of operations. As part of our growth strategy, we may acquire companies that expand, complement, or diversify our business. We regularly review various opportunities and periodically engage in discussions regarding possible acquisitions. Future acquisitions may expose us to operational challenges and risks, including the diversion of management's attention from our existing business, the failure to retain key personnel or customers of an acquired business, the assumption of unknown liabilities of the acquired business for which there are inadequate reserves and the potential impairment of acquired intangible assets. Our ability to sustain our growth and maintain our competitive position may be affected by our ability to successfully integrate any businesses acquired.

Unanticipated changes in our tax rates or exposure to additional income and other tax liabilities could affect our profitability. We are subject to income taxes in many different jurisdictions of the United States and Canada and certain of our tax liabilities are subject to the apportionment of income to different jurisdictions. Our effective tax rates could be adversely affected by changes in the mix of earnings in locations with differing tax rates, the valuation of deferred tax assets and liabilities, or tax laws. In particular, the carrying value of deferred tax assets is dependent on our ability to generate future taxable income. An increase to our effective tax rate could reduce our profitability. In addition, the amount of income and other taxes we pay is subject to ongoing audits in various jurisdictions, and a material assessment by a governing tax authority could affect our profitability.

Our senior subordinated notes and revolving credit facility impose restrictions on us which may prevent us from engaging in transactions of benefit. At July 26, 2008, we had \$150 million in senior subordinated notes outstanding due October 2015. The notes were issued under an indenture dated as of October 11, 2005. The indenture governing the notes contains covenants that restrict our ability to: make certain payments, including the payment of dividends; redeem or repurchase capital stock; incur additional indebtedness and issue preferred stock; make investments; create liens; enter into sale and leaseback transactions; merge or consolidate with another entity; sell assets; and enter into transactions with affiliates. In addition, our credit agreement requires us to: (i) maintain a consolidated leverage ratio of not greater than 3.00 to 1.0 as measured at the end of each fiscal quarter; (ii) maintain an interest coverage ratio of not less than 2.75 to 1.00, as measured at the end of each fiscal quarter; and (iii) maintain consolidated tangible net worth as calculated at the end of each fiscal quarter, of not less than \$50 million plus 50% of consolidated net income (if positive) from September 8, 2005 to the date of computation plus 75% of the equity issuances made from September 8, 2005 to the date of computation (other than equity issuances made after November 16, 2007 pursuant to employee stock option programs in an amount not to exceed \$20 million during the term of the credit agreement). A default under our credit agreement or the indenture could result in the acceleration of our obligations under either or both of those agreements as a result of cross acceleration and cross default provisions. In addition, these covenants may prevent us from engaging in transactions that benefit us, including responding to changing business and economic conditions or securing additional financing, if needed.

Many of our telecommunications customers are highly regulated and the addition of new regulations or changes to existing regulations may adversely impact their demand for our specialty contracting services and the profitability of those services. Many of our telecommunications customers are regulated by the Federal Communications Commission (FCC). The FCC may alter the application of its regulations to telecommunication companies from the way such regulations are currently applied and may further impose additional regulations. If existing or new regulations have an adverse affect on our telecommunications customers and adversely impact the profitability of the services they provide, our customers may reduce expenditures for the specialty contracting services we provide.

We may incur liabilities or suffer negative financial impacts relating to occupational health and safety matters. Our operations are subject to stringent laws and regulations governing workplace safety. Our workers frequently operate

heavy machinery and work with high voltage lines. As such, they are subject to potential injury to themselves or others in the vicinity of work being performed. If any of our workers or any other persons are injured or killed in the course of our operations, we could be found to have violated relevant safety regulations, which could result in a fine or, in extreme cases, criminal sanction. In addition, if our safety record were to substantially deteriorate over time, customers could decide to cancel our contracts and or not award us future business.

Table of Contents

Our failure to comply with environmental laws could result in significant liabilities. Our operations consist, in part, of work performed underground. As a result, we are potentially subject to material liabilities related to encountering underground objects which may cause the release of hazardous materials or substances. The environmental laws and regulations that relate to our business include those regarding the removal and remediation of hazardous substances and waste. These laws and regulations can impose significant fines and criminal sanctions for violations. Costs associated with the discharge of hazardous materials or substances may include clean-up costs and related damages or liabilities. These costs could be significant and could adversely affect our results of operations and cash flows.

In addition, new laws and regulations, changed enforcement of existing laws and regulations, the discovery of previously unknown contamination or leaks, or the imposition of new clean-up requirements could require us to incur significant costs or become the basis for new or increased liabilities that could harm our financial condition and results of operations.

We may not have access in the future to sufficient funding to finance desired growth. Using cash for acquisitions may limit our financial flexibility and make us more likely to seek additional capital through future debt or equity financings. Our existing debt agreements contain significant restrictions on our operational and financial flexibility, including our ability to incur additional debt, and if we seek more debt we may be required to agree to additional covenants that limit our operational and financial flexibility. If we seek additional debt or equity financings, we cannot be certain that additional debt or equity will be available to us on terms acceptable to us or at all.

Our capital expenditures may fluctuate as a result of changes in business requirements. Our anticipated capital expenditure requirements may vary from time to time as a result of changes in our business requirements. An increase in capital expenditures will use cash flow and may increase our borrowing costs if cash for capital expenditures is not available from operations.

Anti-takeover provisions of Florida law, provisions in our articles of incorporation and bylaws and our shareholder rights plan could make it more difficult to effect an acquisition of our company or a change in our control. Certain provisions of our articles of incorporation and bylaws could delay or prevent an acquisition or change in control and the replacement of our incumbent directors and management. For example, our board of directors is divided into three classes. At any annual meeting of our shareholders, our shareholders only have the right to appoint approximately one-third of the directors on our board of directors. In addition, our articles of incorporation authorize our board of directors, without further shareholder approval, to issue up to 1,000,000 shares of preferred stock on such terms and with such rights as our board of directors may determine. The issuance of preferred stock could dilute the voting power of the holders of common stock, including by the grant of voting control to others. Our bylaws also restrict the right of stockholders to call a special meeting of stockholders. We have also adopted a shareholder rights plan, which may make it more difficult to effect a change in control. Lastly, we are subject to certain anti-takeover provisions of the Florida Business Corporation Act. These anti-takeover provisions could discourage or prevent a change in control, even if such change would be beneficial to stockholders. This could adversely affect the market price of our common stock.

Item 1B. *Unresolved Staff Comments.*

None

Item 2. *Properties*

We lease our executive offices located in Palm Beach Gardens, Florida. Our subsidiaries operate from owned or leased administrative offices, district field offices, equipment yards, shop facilities, and temporary storage locations throughout the United States and Canada. Our leased properties operate under both non-cancelable and cancelable

leases. We believe that our facilities are adequate for our current operations and additional facilities would be available if necessary.

Table of Contents

Item 3. *Legal Proceedings*

During fiscal 2007, the Company was contacted by counsel representing current and former employees alleging violations of the Fair Labor Standards Act and state wage and hour laws at our UtiliQuest, LLC, S.T.S., LLC and Locating, Inc. subsidiaries. The claims included periods dating primarily from September 2003 through January 31, 2007 and covered a number of states where these subsidiaries conducted business. During the second quarter of fiscal 2008, these subsidiaries reached an agreement to settle these claims through a structured mediation process. While the subsidiaries deny allegations underlying the dispute, they have agreed to the mediated settlement to avoid additional legal fees, the uncertainty of a jury trial and the management time and effort that would have been devoted to litigation. The time period for plaintiffs to opt-in to the class lapsed in July 2008. Excluding our legal expenses, approximately \$8.2 million was incurred pursuant to the settlement during fiscal 2008.

In December 2006, two former employees of Apex Digital, LLC (Apex), a wholly-owned subsidiary that was discontinued during the second quarter of fiscal 2007, commenced a lawsuit against the subsidiary in Illinois State Court. The lawsuit alleged that Apex violated certain minimum wage laws under the Fair Labor Standards Act and related state laws by failing to comply with applicable minimum wage and overtime pay requirements. The plaintiffs sought damages and costs. They also sought to certify, and eventually notify, a class consisting of former employees who, since December 2003, have worked for Apex. On January 30, 2007 the case was removed to the United States District Court for the Northern District of Illinois. In July 2007, plaintiffs amended the complaint to include Dycom as a defendant. In June 2008, the defendants reached an agreement to settle these claims through a structured mediation process. While Apex denies allegations underlying the dispute, it agreed to the mediated settlement to avoid additional legal fees, the uncertainty of a jury trial and the management time and effort that would have been devoted to litigation. The settlement is subject to court approval. During the fourth quarter of fiscal 2008, Apex incurred a charge of approximately \$1.2 million which represents management's best estimate of the amount to be paid pursuant to the settlement. Actual payments could differ from our estimate.

From time to time, the Company and its subsidiaries are also party to various other claims and legal proceedings. Additionally, as part of our insurance program, we retain the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers' compensation, employee group health, and locate damages. For these claims, the effect of our financial statements is generally limited to the amount of our insurance deductible or insurance retention. It is the opinion of management, based on information available at this time, that none of such other pending claims or proceedings will have a material effect on our consolidated financial statements.

Item 4. *Submission of Matters to a Vote of Security Holders*

During the fourth quarter of the year covered by this report, no matters were submitted to a vote of our security holders whether through the solicitation of proxies or otherwise.

Table of Contents**PART II****Item 5. *Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities*****Market Information for Our Common Stock**

Our common stock is traded on the New York Stock Exchange (NYSE) under the symbol DY . The following table shows the range of the high and low closing sales prices for each quarter within the last two fiscal years as reported on the NYSE.

	Fiscal 2008		Fiscal 2007	
	High	Low	High	Low
First Quarter	\$ 32.36	\$ 23.60	\$ 24.14	\$ 16.74
Second Quarter	\$ 29.54	\$ 23.20	\$ 24.87	\$ 20.00
Third Quarter	\$ 23.94	\$ 11.16	\$ 27.67	\$ 21.86
Fourth Quarter	\$ 17.68	\$ 12.67	\$ 31.62	\$ 25.91

As of August 29, 2008, there were approximately 597 holders of record of our \$0.33 1 / 3 par value per share common stock. The common stock closed at a high of \$18.12 and a low of \$15.07 during the period July 27, 2008 through August 29, 2008.

Issuer Purchases of Equity Securities During the Fourth Quarter of Fiscal 2008

The following table summarizes the Company's purchases of its common stock during the three months ended July 26, 2008:

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares that May Yet Be Purchased Under the Plan or Programs
May 25, 2008				
June 28, 2008	467,600	\$ 16.88	467,600	(a)
June 29, 2008				
July 26, 2008	209,700	\$ 15.13	209,700	(a)

(a)

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

On August 28, 2007, the Company's Board of Directors authorized the repurchase of up to \$15 million of its common stock over an eighteen month period in open market or private transactions. The repurchase authorization was increased to \$30 million in May 2008 and on August 26, 2008 was increased to \$45 million. The Company has remaining authorization of \$19.8 million for repurchases through February 26, 2010.

Table of Contents

Performance Graph

The performance graph below compares the cumulative total returns for our common stock against the cumulative total return (including reinvestment of dividends) of the Standard & Poor's (S&P) 500 Composite Stock Index and a peer group index for the last five fiscal years, assuming an investment of \$100 in our common stock and each of the respective indices noted on July 31, 2003. For comparing total returns on our common stock, a peer group consisting of MasTec, Inc. and Quanta Services, Inc. has been used. The comparisons in the graph are required by the SEC and are not intended to forecast or be indicative of possible future performance on our common stock.

COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN*

Among Dycom Industries, Inc., The S&P 500 Index
And A Peer Group

* \$100 invested on 7/31/03 in stock & index-including reinvestment of dividends. Fiscal year ending July 31.

Dividend Policy

We have not paid cash dividends since 1982. Our board of directors regularly evaluates our dividend policy based on our financial condition, profitability, cash flow, capital requirements, and the outlook of our business. We currently intend to retain any earnings for use in the business, including for investment in acquisitions, and consequently we do not anticipate paying any cash dividends on our common stock in the foreseeable future. Additionally, the indenture governing our senior subordinated notes contains covenants that restrict our ability to make certain payments, including the payment of dividends.

Securities Authorized for Issuance Under Equity Compensation Plans

The information as required by this item is hereby incorporated by reference from our definitive proxy statement to be filed with the Commission pursuant to Regulation 14A.

Table of Contents**Item 6. Selected Financial Data**

The following table sets forth certain selected financial data for the fiscal years ended July 26, 2008, July 28, 2007, July 29, 2006, July 30, 2005, and July 31, 2004. We use a fiscal year ending on the last Saturday in July. Fiscal 2008, 2007, 2006, and 2005, consisted of 52 weeks. Fiscal 2004 consisted of 53 weeks. Fiscal 2009 will consist of 52 weeks.

Amounts set forth in our selected financial data include the results and balances of acquired companies from their respective date of acquisition. You should read this data in conjunction with our consolidated financial statements and related notes included elsewhere in this report.

	Fiscal Year				
	2008(1)	2007(2)	2006(3),(6)	2005(4),(7)	2004(5)
	(In thousands, except per share amounts)				
Operating Data:					
Revenues	\$ 1,229,956	\$ 1,137,812	\$ 994,973	\$ 958,010	\$ 842,339
Income from continuing operations	\$ 24,404	\$ 42,202	\$ 18,040	\$ 22,604	\$ 55,981
Net income	\$ 21,678	\$ 41,884	\$ 18,180	\$ 23,871	\$ 58,462
Earnings Per Common Share From Continuing Operations:					
Basic	\$ 0.60	\$ 1.04	\$ 0.43	\$ 0.46	\$ 1.16
Diluted	\$ 0.60	\$ 1.04	\$ 0.43	\$ 0.46	\$ 1.15
Earnings Per Common Share:					
Basic	\$ 0.54	\$ 1.04	\$ 0.43	\$ 0.49	\$ 1.21
Diluted	\$ 0.53	\$ 1.03	\$ 0.43	\$ 0.49	\$ 1.20
Balance Sheet Data (at end of period):					
Total assets	\$ 789,036	\$ 789,764	\$ 690,015	\$ 696,709	\$ 651,835
Long-term liabilities(8)	\$ 213,479	\$ 217,881	\$ 188,766	\$ 28,187	\$ 30,396
Stockholders' equity(8),(9)	\$ 444,093	\$ 444,631	\$ 389,455	\$ 549,810	\$ 518,961

- (1) During fiscal 2008 we incurred charges of approximately \$8.2 million for amounts expected to be paid to current and former employees of our UtiliQuest, LLC, S.T.S., LLC and Locating, Inc. subsidiaries in connection with the settlement of litigation and charges of approximately \$1.2 million in discontinued operations for the settlement of litigation at our Apex Digital, LLC subsidiary (see Note 19 and 2, respectively, in Notes to Consolidated Financial Statements). Fiscal 2008 results also include goodwill impairment charges of \$5.9 million and \$3.8 million related to our Stevens Communications reporting unit and our Nichols Construction reporting unit, respectively, as a result of our annual SFAS No. 142, Goodwill and Other Intangible Assets valuation of reporting units (see Note 8 in Notes to Consolidated Financial Statements).
- (2) Includes the results of Cable Express Holding Company (acquired September 2006) and certain operations of Cavo Communications, Inc. (acquired March 2007) since their acquisition dates.
- (3) Includes the results of Prince Telecom Holdings, Inc. (acquired December 2005) since its acquisition date.
- (4) Includes the results of RJE Telecom, Inc. (acquired September 2004) since its acquisition date.

- (5) Includes the results of UtiliQuest Holdings, Corp. (acquired December 2003) and First South Utility Construction, Inc. (acquired November 2003) since their respective acquisition dates.
- (6) During fiscal 2006, we incurred a goodwill impairment charge of \$14.8 million related to our Can-Am Communications, Inc. reporting unit, as the result of an interim impairment test conducted in accordance with SFAS No. 142 (see Note 8 in Notes to Consolidated Financial Statements).
- (7) During fiscal 2005, we incurred a goodwill impairment charge of \$29.0 million related to our White Mountain Cable Construction, LLC reporting unit, as a result of our annual SFAS No. 142 valuation of reporting units.
- (8) In October 2005, we issued \$150.0 million principal amount of 8.125% senior subordinated notes (Notes). The aggregate proceeds of the issuance of the Notes, together with \$33.0 million of borrowings under our

Table of Contents

\$300 million credit facility and cash on hand, were used to repurchase 8.76 million shares of our common stock pursuant to a dutch auction tender offer at a purchase price of \$21.00 per share. The shares were subsequently cancelled.

- (9) The Company repurchased through open market purchases 1,693,500 shares for \$25.2 million in fiscal 2008 at an average price of \$14.83 per share. The shares were subsequently cancelled.

Item 7. *Management's Discussion and Analysis of Financial Condition and Results of Operations*

The following discussion and analysis should be read in conjunction with our consolidated financial statements and the accompanying notes thereto, as well as the Business and Risk Factors section of this Annual Report on Form 10-K.

Overview

We are a leading provider of specialty contracting services. These services are provided throughout the United States and include engineering, construction, maintenance and installation services to telecommunications providers, underground facility locating services to various utilities including telecommunications providers, and other construction and maintenance services to electric utilities and others. Additionally, we provide services on a limited basis in Canada. For the fiscal year ended July 26, 2008, revenue by type from telecommunications, underground facility locating, and electric utilities and other customers, was approximately 76.2%, 17.7%, and 6.1%, respectively.

We conduct operations through our subsidiaries. Our revenues may fluctuate as a result of changes in the capital expenditure and maintenance budgets of our customers, as well as changes in the general level of construction activity. The capital expenditures and maintenance budgets of our telecommunications customers may be impacted by consumer demands on telecommunication providers, the introduction of new communication technologies, the physical maintenance needs of their infrastructure, the actions of the Federal Communications Commission, and general economic conditions.

A significant portion of our services are covered by master service agreements and other arrangements with customers that extend for periods greater than one year. We are currently a party to approximately 200 of these arrangements. Master service agreements generally are for contract periods of one or more years and contain customer specified service requirements, such as discrete unit pricing for individual tasks. To the extent that such contracts specify exclusivity, there are often a number of exceptions, including the ability of the customer to issue to others work orders valued above a specified dollar limit, the self-performance of the work by the customer's in house workforce, and the ability to use others when jointly placing facilities with another utility. In most cases, a customer may terminate these agreements for convenience with written notice.

The remainder of our services are provided pursuant to contracts for specific projects. Long-term contracts relate to specific projects with terms in excess of one year from the contract date. Short-term contracts for specific projects are generally three to four months in duration. A portion of our contracts include retainage provisions under which 5% to 10% of the contract invoicing is withheld by the customer pending project completion.

We recognize revenues under the percentage of completion method of accounting using the units of delivery or cost-to-cost measures. A significant majority of our contracts are based on units of delivery and revenue is recognized as each unit is completed. Revenues from contracts using the cost-to-cost measures of completion are recognized based on the ratio of contract costs incurred to date to total estimated contract costs. Revenues from services provided under time and materials based contracts are recognized when the services are performed.

Table of Contents

The following table summarizes our revenues from long-term contracts, including multi-year master service agreements, as a percentage of contract revenues from continuing operations:

	Fiscal Year End		
	July 26, 2008	July 28, 2007	July 29, 2006
Multi-year master service agreements	70.3%	72.8%	63.3%
Other long-term contracts	17.9%	12.1%	17.0%
Total long-term contracts	88.2%	84.9%	80.3%

The percentage of revenue from long term contracts varies based on the mix of work performed during each period. Fiscal 2006 included revenue for services pursuant to short-term contracts related to the hurricanes that impacted the Southeastern United States.

A significant portion of our revenue comes from several large customers. The following table reflects the percentage of total revenue from customers contributing at least 2.5% of our total revenue from continuing operations in any of fiscal 2008, 2007, or 2006:

	Fiscal Year Ended		
	July 26, 2008	July 28, 2007	July 29, 2006
AT&T*	18.9%	19.2%	22.8%
Verizon	18.4%	17.9%	19.1%
Comcast	11.9%	11.6%	8.6%
Time Warner Cable	8.8%	7.5%	1.4%
Embarq	6.1%	6.9%	8.1%
Charter	5.3%	4.4%	4.9%
Qwest	3.2%	2.9%	3.2%
Windstream	2.3%	2.8%	3.1%
Questar Gas	1.7%	2.8%	1.4%

* For comparison purposes, BellSouth and AT&T revenues have been combined for periods prior to their December 2006 merger.

Cost of earned revenues includes all direct costs of providing services under our contracts, including amounts for construction personnel, subcontractors, operation of capital equipment (excluding depreciation and amortization), and insurance claims and related costs. In addition, cost of earned revenue includes amounts related to the settlement of the legal matter described below related to our UtiliQuest, LLC, S.T.S., LLC and Locating, Inc. subsidiaries. For a majority of the contract services we perform, our customers provide all necessary materials and we provide the personnel, tools, and equipment necessary to perform installation and maintenance services. Materials supplied by our customers, for which the customer retains the financial and performance risk, are not included in our revenue or costs of sales. We retain the risk of loss, up to certain limits, for claims related to automobile liability, general liability,

workers' compensation, employee group health, and locate damages. Locate damage claims result from property and other damages arising in connection with our underground facility locating services. A change in claims experience or actuarial assumptions related to these risks could materially affect our results of operations.

General and administrative costs include all of our costs at the corporate level, as well as costs of our subsidiaries management personnel and administrative overhead. These costs primarily consist of employee compensation and related expenses, including stock-based compensation, legal and professional fees, provision or recoveries of bad debt expense, and other costs that are not directly related to the provision of services under customer contracts. Our senior management, including the senior managers of our subsidiaries, perform substantially all of our sales and marketing functions as part of their management responsibilities and, accordingly, we have not incurred material sales and marketing expenses.

Table of Contents

During fiscal 2007, we were contacted by counsel representing current and former employees alleging violations of the Fair Labor Standards Act and state wage and hour laws at our UtiliQuest, LLC, S.T.S., LLC and Locating, Inc. subsidiaries. The claims included periods dating primarily from September 2003 through January 31, 2007 and covered a number of states where these subsidiaries conducted business. During the second quarter of fiscal 2008, these subsidiaries reached an agreement to settle these claims through a structured mediation process. While the subsidiaries deny the allegations underlying the dispute, they have agreed to the mediated settlement to avoid additional legal fees, the uncertainty of a jury trial and the management time and effort that would have been devoted to litigation. The time period for plaintiffs to opt-in to the class lapsed in July 2008. Excluding legal expenses, we incurred approximately \$8.2 million related to the settlement of this matter in costs of earned revenues during fiscal 2008.

In December 2006, two former employees of Apex Digital, LLC (Apex), a wholly-owned subsidiary that was discontinued during the second quarter of fiscal 2007, commenced a lawsuit against the subsidiary in Illinois State Court. The lawsuit alleged that Apex violated certain minimum wage laws under the Fair Labor Standards Act and related state laws by failing to comply with applicable minimum wage and overtime pay requirements. The plaintiffs sought damages and costs. They also sought to certify, and eventually notify, a class consisting of former employees who, since December 2003, have worked for Apex. On January 30, 2007 the case was removed to the United States District Court for the Northern District of Illinois. In July 2007, plaintiffs amended the complaint to include Dycom as a defendant. In June 2008, the defendants reached an agreement to settle these claims through a structured mediation process. While Apex denies allegations underlying the dispute, it agreed to the mediated settlement to avoid additional legal fees, the uncertainty of a jury trial and the management time and effort that would have been devoted to litigation. The settlement is subject to court approval. During the fourth quarter of fiscal 2008, Apex incurred a charge of approximately \$1.2 million which represents management's best estimate of the amount to be paid pursuant to the settlement. Actual payments could differ from our estimate.

From time to time, the Company and its subsidiaries are also party to various other claims and legal proceedings. Additionally, as part of our insurance program, we retain the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers' compensation, employee group health, and locate damages. For these claims, the effect of our financial statements is generally limited to the amount of our insurance deductible or insurance retention. It is the opinion of our management, based on information available at this time, that none of such other pending claims or proceedings will have a material effect on our consolidated financial statements.

Acquisitions

As part of our growth strategy, we may acquire companies that expand, complement, or diversify our business. We regularly review opportunities and periodically engage in discussions regarding possible acquisitions. Our ability to sustain our growth and maintain our competitive position may be affected by our ability to identify acquisition opportunities and successfully integrate any businesses acquired.

In September 2006, we acquired the outstanding common stock of Cable Express Holding Company (Cable Express) for a purchase price of approximately \$55.2 million, including transaction fees, and assumed \$9.2 million in capital lease obligations. During December 2005, we acquired the outstanding common stock of Prince Telecom Holdings, Inc. (Prince) for a purchase price of approximately \$65.4 million, including transaction fees. Cable Express and Prince provide specialty contracting services for leading cable multiple system operators. These services include the installation and maintenance of customer premise equipment, including set top boxes and cable modems.

In January 2007, we acquired certain assets of a cable television operator for approximately \$1.1 million. In March 2007, we acquired certain assets of Cavo Communications, Inc. (Cavo) for \$5.5 million and assumed \$0.9 million in capital lease obligations and certain other liabilities. Cavo provides specialty contracting services for leading cable

multiple system operators. Neither of these two acquisitions was material to our revenue, results of operations or financial position.

Table of Contents

Discontinued Operations

During fiscal 2007, Apex, a wholly-owned subsidiary, notified its primary customer of its intention to cease performing installation services in accordance with its contractual rights. Effective December 2006, this customer, a satellite broadcast provider, transitioned its installation service requirements to others and Apex ceased providing these services. As a result, we have discontinued the operations of Apex and presented its results separately in the accompanying consolidated financial statements for all periods presented. We do not expect the cessation of these installation services to have any material effect on our consolidated financial position or results of operations. See the discussion under [Overview](#) above regarding current legal proceedings at Apex.

Outlook

The telecommunications industry has undergone and continues to undergo significant changes due to governmental deregulation, advances in technology, increased competition as the telephone and cable industries converge, and growing consumer demand for enhanced and bundled services. As a result of these factors, the networks of our customers increasingly face demands for more capacity and greater reliability. Telecommunications providers continue to outsource a significant portion of their engineering, construction and maintenance requirements in order to reduce their investment in capital equipment, provide flexibility in workforce sizing, expand product offerings without large increases in incremental hiring and focus on those competencies they consider core to their business success. These factors drive the needs of customers for the services we provide.

Telecommunications network operators are increasingly relying on the deployment of fiber optic cable technology deeper into their networks and closer to consumers in order to respond to demands for capacity, reliability, and product bundles of voice, video, and high speed data services. Fiber deployments have enabled an increasing number of cable companies to offer voice services in addition to their traditional video and data services. These voice services require the installation of customer premise equipment and at times the upgrade of in-home wiring. Additionally, fiber deployments are also facilitating the provisioning of video services by local telephone companies in addition to their traditional voice and high speed data services. During 2004 and 2005, several large telephone companies announced fiber-to-the-premise and fiber-to-the-node initiatives as a means to begin to compete actively with cable operators. These initiatives have continued through fiscal 2008 and are expected to continue through fiscal 2009, resulting in demand for the type of services we provide. In addition, our cable customers are expected to spend capital to deliver further high definition video capabilities and to deploy customer premise equipment to facilitate the transition to digital television during 2009.

We also provide underground facility locating services to a variety of utility companies, including telecommunication providers. Underground excavation is involved in a substantial portion of overall economic activity, including the construction and maintenance of telephone, cable television, power and gas utility networks, the construction and maintenance of roads and highways as well as the construction of new and existing commercial and residential projects. Utility line locating is required prior to underground excavation. The trend for outsourcing this requirement, along with the pace of overall economic activity, primarily influences the demand for utility line locating services.

We believe that our customers' spending will continue to be impacted by U.S. economic conditions, including the downturn in the housing market. During the second quarter of fiscal 2008, our results were impacted by a decline in customer spending which occurred in January. This decline was the result of a noticeable softening in the intensity with which a broad range of customers executed near-term spending plans. It was evident in the delayed approval of calendar 2008 budgets by certain customers, the pace with which approved budgets were executed during January 2008, overall volumes of available work, and in certain instances, customer-specific delays. Due to the pace of January's revenue decline in relation to our scheduled workforce level, gross margin was negatively affected. These conditions generally improved during the second half of fiscal 2008. However, we believe a slow growth environment

will continue into fiscal 2009. Additionally, generally higher fuel costs are expected to continue to have an adverse impact on our operating results during fiscal 2009.

We continue to manage the areas of the business that we can control. These areas include, but are not limited to, deploying appropriate workforce levels and supervisory employees, practicing sound safety procedures, managing

Table of Contents

fuel consumption levels and maintaining the investment in our fleet of vehicles and equipment to support current and future business opportunities.

Critical Accounting Policies and Estimates

The discussion and analysis of our financial condition and results of operations are based on our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these consolidated financial statements requires management to make certain estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. On an ongoing basis, we evaluate these estimates and assumptions, including those related to revenue recognition for costs and estimated earnings in excess of billings, allowance for doubtful accounts, accrued insurance claims, valuation of goodwill and intangible assets, asset lives used in computing depreciation and amortization, amortization of intangible assets, and accounting for performance-based stock awards, income taxes and contingencies, including legal matters. Application of these estimates and assumptions requires the exercise of judgment as to future uncertainties and, as a result, actual results could differ materially from these estimates.

We have identified the accounting policies below as critical to the accounting for our business operations and the understanding of our results of operations because they involve making significant judgments and estimates that are used in the preparation of our consolidated financial statements. The impact of these policies affect our reported and expected financial results and are discussed in this Management's Discussion and Analysis of Financial Condition and Results of Operations below. We have discussed the development, selection and application of our critical accounting policies with the Audit Committee of our Board of Directors, and our audit committee has reviewed the disclosure relating to our critical accounting policies in this Management's Discussion and Analysis of Financial Condition and Results of Operations.

Other significant accounting policies, primarily those with lower levels of uncertainty than those discussed below, are also critical to understanding our consolidated financial statements. The notes to our consolidated financial statements contain additional information related to our accounting policies, including the critical accounting policies described herein, and should be read in conjunction with this discussion.

Revenue Recognition. We recognize revenues under the percentage of completion method of accounting using the units of delivery or cost-to-cost measures. A significant majority of our contracts are based on units of delivery and revenue is recognized as each unit is completed. Revenues from contracts using the cost-to-cost measures of completion are recognized based on the ratio of contract costs incurred to date to total estimated contract costs. Revenues from services provided under time and materials based contracts are recognized when the services are performed. The current asset Costs and estimated earnings in excess of billings represents revenues recognized in excess of amounts billed. The current liability Billings in excess of costs and estimated earnings represents billings in excess of revenues recognized.

Application of the percentage of completion method of accounting requires the use of estimates of costs to be incurred for the performance of the contract. The cost estimation process is based upon the professional knowledge and experience of our project managers and financial professionals. Factors that we consider in estimating the work to be completed and ultimate contract recovery include the availability and productivity of labor, the nature and complexity of the work to be performed, the effect of change orders, the availability of materials, the effect of any delays in performance and the recoverability of any claims. Changes in job performance, job conditions, estimated profitability and final contract settlements may result in revisions to costs and income and their effects are recognized in the period in which the revisions are determined. At the time a loss on a contract becomes known, the entire amount of the estimated ultimate loss is accrued.

Accrued Insurance Claims. We retain the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers compensation, employee group health, and locate damages. Locate damage claims result from property and other damages arising in connection with our underground facility locating services. A liability for unpaid claims and the associated claim expenses, including incurred but not reported losses, is actuarially determined and reflected in the consolidated financial statements as accrued insurance claims. As of July 26, 2008, the liability for accrued claims and related accrued processing costs was \$67.0 million compared to \$60.0 million at July 28, 2007. Based on past experience, we expect \$29.8 million of the amount accrued at July 26,

Table of Contents

2008 to be paid within the next 12 months. We estimate the liability for claims based on facts, circumstances and historical evidence. When loss reserves are recorded they are not discounted, even though they will not be paid until some time in the future. Factors affecting the determination of the expected cost for existing and incurred but not reported claims include, but are not limited to, the frequency of future claims, the payment pattern of claims which have been incurred, changes in the medical condition of claimants, and other factors such as inflation, tort reform or other legislative changes, unfavorable jury decisions and court interpretations. The increase in accrued insurance claims at July 26, 2008 was primarily due to increased operating levels and the timing of claims payments.

The following table summarizes our primary insurance coverage and annual retention amounts as of July 26, 2008 which are applicable in all of the states in which we operate, except with respect to workers' compensation insurance in three states in which we participate in a state fund (dollars in thousands):

Loss Retention Per Occurrence:

Workers' compensation liability claims	\$ 1,000
Automobile liability claims	\$ 1,000 (a)
General liability claims, except UtiliQuest, LLC	\$ 250 (a)
General liability claims for UtiliQuest, LLC	\$ 2,000 (a)
Employee health plan claims (per participant per annum)	\$ 250

Stop Loss and Umbrella Coverage(a):

Aggregate stop loss coverage for workers' compensation, automobile and general liability claims	\$ 55,000 (b)
Umbrella liability coverage for automobile, general liability, and employer's liability claims	\$ 95,000

(a) We retain the risk of loss for automobile liability and general liability between \$2.0 million and \$5.0 million on a per occurrence basis in excess of the retention amount stated in the table, subject to an aggregate stop loss of \$10.0 million for this layer.

(b) Aggregate stop loss coverage for workers' compensation automobile and general liability claims was \$38,800 for fiscal 2007.

The estimate for accrued insurance claims is subject to uncertainty. If actual results significantly differ from estimates used to calculate the liability, our financial condition, results of operations, and cash flows could be materially impacted.

Goodwill and Intangible Assets As of July 26, 2008, we had \$240.1 million of goodwill, \$4.7 million of indefinite-lived intangible assets and \$58.2 million of finite-lived intangible assets, net of accumulated amortization. As of July 28, 2007, we had \$250.8 million of goodwill, \$4.7 million of indefinite-lived intangible assets and \$65.4 million of finite-lived intangible assets, net of accumulated amortization. During fiscal 2008 goodwill was reduced by approximately \$9.7 million for the impairment charge described below. Goodwill also decreased by approximately \$0.5 million as a result of the receipt of escrowed funds for indemnification of claims related to the Cable Express acquisition and by approximately \$0.5 million related to the application of Financial Accounting Standards Board (FASB) issued Interpretation No. 48, Accounting for Uncertainty in Income Taxes—an interpretation of FASB Statement No. 109 (FIN 48).

We account for goodwill in accordance with SFAS No. 142. Our reporting units and related indefinite-lived intangible asset are tested annually during the fourth fiscal quarter of each year in order to determine whether their carrying value exceeds their fair market value. Should this be the case, the value of the reporting unit's goodwill or indefinite-lived intangible assets may be impaired and written down. Goodwill and indefinite-lived intangible assets

are also tested for impairment on an interim basis if an event occurs or circumstances change between annual tests that would more likely than not reduce the fair value below the carrying value. If we determine the fair value of the goodwill or other identifiable intangible asset is less than their carrying value, an impairment loss is recognized in an amount equal to the difference. Impairment losses, if any, are reflected in operating income or loss in the consolidated statements of operations.

Table of Contents

In accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets, we review finite-lived intangible assets for impairment whenever an event occurs or circumstances change which indicates that the carrying amount of such assets may not be fully recoverable. Recoverability is determined based on an estimate of undiscounted future cash flows resulting from the use of the asset and its eventual disposition. An impairment loss is measured by comparing the fair value of the asset to its carrying value. If we determine the fair value of the asset is less than the carrying value, an impairment loss is incurred in an amount equal to the difference. Impairment losses, if any, are reflected in operating income or loss in the consolidated statements of operations.

We use judgment in assessing goodwill and intangible assets for impairment. Estimates of fair value are based on our projection of revenues, operating costs, and cash flows considering historical and anticipated future results, general economic and market conditions as well as the impact of planned business or operational strategies. In order to measure fair value, we employ a combination of present value techniques which reflect market factors. Changes in our judgments and projections could result in a significantly different estimate of the fair value and could result in an impairment.

Our goodwill resides in multiple reporting units. The profitability of individual reporting units may suffer periodically from downturns in customer demand and other factors which reflect the cyclical nature of our business, the high level of competition existing within our industry, the concentration of our revenues within a limited number of customers and the level of overall economic activity. Individual reporting units may be relatively more impacted by these factors than the Company as a whole. Specifically during times of economic slowdown, our customers may reduce their capital expenditures and defer or cancel pending projects. As a result, demand for the services of one or more of the reporting units could decline during periods of economic downturns which could adversely affect our operations, cash flows and liquidity.

As a result of our fiscal 2008 annual impairment analysis, we determined that the goodwill of our Stevens Communications (Stevens) reporting unit and Nichols Construction (Nichols) reporting unit were impaired and consequently recognized goodwill impairment charges of approximately \$5.9 and \$3.8 million, respectively, during the fourth quarter of fiscal 2008. This determination was primarily the result of a change in management's expectations of long-term cash flows from customers of Stevens and Nichols. As disclosed in our previous filings with the Securities and Exchange Commission, each of these reporting units has a concentration of revenues from a limited number of customers. Changes in anticipated demand had an adverse impact on the expected future cash flows of the reporting units used in the annual impairment analysis performed during the fourth quarter of fiscal 2008. The reduction in demand is the result of the customers' decisions regarding the allocation of their capital spending away from work management anticipated would be performed by these reporting units. In performing the SFAS No. 142 impairment assessment, management determined that this shift in demand was more than temporary, consequently impacting the expected cash flows over the seven year period used in our goodwill analysis. Stevens and Nichols have remaining goodwill of \$2.4 and \$2.0 million, respectively, subsequent to the impairment. Excluding the goodwill impairment charge, the results of the Stevens and Nichols reporting units have not been material to our consolidated results. This change in anticipated demand levels did not have an adverse impact on our other subsidiaries.

During the third quarter of fiscal 2006, we recognized a goodwill impairment charge of approximately \$14.8 million related to our Can Am Communications (Can Am) reporting unit. Although Can Am provides services to significant customers, it had underperformed compared to previous expectations due to its inability to achieve projected revenue growth and operational inefficiencies at the level of work performed. Management determined that these factors increased the uncertainty surrounding future levels of revenue expected from Can Am. We changed the senior management at Can Am during the later part of fiscal 2006, integrating certain of its operations with another subsidiary, in order to improve operational efficiency. The combination of the above factors had the effect of reducing the expected future cash flows of the Can Am reporting unit and are circumstances that would more likely than not reduce the fair value of the reporting unit below its carrying amount. Accordingly, we performed an interim goodwill

impairment test as of April 29, 2006. As a result of the impairment analysis, management determined that the estimated fair value of the reporting unit was less than its carrying value and, consequently, a goodwill impairment charge was recognized to write off Can Am's goodwill.

Table of Contents

The estimate of fair value of each of our reporting units is based on our projection of revenues, operating costs, and cash flows considering historical and anticipated future results, general economic and market conditions as well as the impact of planned business and operational strategies. The valuations employ a combination of present value techniques to measure fair value and consider market factors. The key assumptions used to determine the fair value of our reporting units during the fiscal 2008 and 2007 annual impairment test were: (a) expected cash flow for periods of seven years; (b) terminal values based upon terminal growth rate of between 2.0% and 4.0%; and (c) a discount rate of 12.0% which was based on our best estimate during the period of the weighted average cost of capital adjusted for risks associated with the reporting units. The key assumptions used to determine the fair value of our reporting units during the fiscal 2006 impairment tests, including the Can Am impairment test, were: (a) expected cash flow periods of seven years; (b) terminal values based upon terminal growth rate of between 2.0% and 4.0%; and (c) a discount rate of 13.0% which was based on our best estimate during the period of the weighted average cost of capital adjusted for risks associated with the reporting units. Management believes the rates used are consistent with the risks inherent in our business model and with industry discount rates. Changes in our judgments and estimates could result in a significantly different estimate of the fair value of the reporting units and could result in an impairment of goodwill. A change in the discount rate used would have had an impact on the amount of goodwill impairment charges recorded. For example, a 1% change in the discount rate would have caused an increase or decrease in our goodwill impairment charge in fiscal 2008 by approximately \$0.8 million.

During our fiscal 2008 goodwill impairment test, the estimated fair value of our UtiliQuest reporting unit exceeded its carrying value by a margin of approximately 25%. The goodwill balances of this reporting unit may have an increased likelihood of impairment if a sustained downturn in customer demand were to occur, or if the reporting unit were not able to execute against customer opportunities, and the long-term outlook for their cash flows were adversely impacted. Furthermore, changes in the long-term outlook may result in changes to other valuation assumptions. The UtiliQuest reporting unit, with a goodwill balance of \$73.9 million, provides services to a broad range of customers including utilities and telecommunication providers in over 20 states throughout the United States. These services are required prior to underground excavation and are influenced by overall economic activity, including construction activity. Demand for these services could decline during periods of economic downturn which could adversely affect the operations and cashflows of the reporting unit. Additionally, the UtiliQuest reporting unit was impacted by a charge for the litigation described under [Overview](#) above during fiscal 2008 and by increased professional fees related to this matter.

As of July 26, 2008, we believe the carrying value of our goodwill and other indefinite-lived intangible asset is recoverable for all of the reporting units; however, there can be no assurances that they will not be impaired in future periods. Certain of our reporting units also have other intangible assets including tradenames and customer relationship intangibles. As of July 26, 2008, management believes that the carrying amounts of the intangible assets are recoverable. However, if adverse events were to occur or circumstances were to change indicating that the carrying amount of such assets may not be fully recoverable, the assets would be reviewed for impairment and the assets may become impaired.

Stock-Based Compensation. Our stock-based award programs are intended to attract, retain and reward talented employees, officers and directors, and to align stockholder and employee interests. In December 2004, the FASB issued SFAS No. 123(R), *Share-Based Payment*, which amended SFAS No. 123. SFAS No. 123(R) requires that share-based awards granted to employees be fair valued on the date of grant, with limited exceptions, and the related expense recognized over the requisite service period, which is generally the vesting period of the award. SFAS No. 123(R) became effective for us on July 31, 2005, the first day of fiscal 2006. Prior to fiscal 2006, we accounted for stock-based compensation under Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees* (APB No. 25) which required recognition of compensation expense using the intrinsic value method, whereby compensation expense was determined as the excess of the market value of the underlying stock over the exercise price of the option at the measurement date.

Beginning July 31, 2005, we applied the modified prospective application of SFAS No. 123(R) to all of our stock-based awards. Additionally, beginning in fiscal 2006 we shifted from granting stock options to our employees and officers to granting time-based and performance-based restricted shares and restricted share units (see Note 16, Stock-Based Awards in the Notes to Consolidated Financial Statements). For performance-based awards, in accordance with SFAS No. 123(R), compensation cost must be recognized over the requisite service period if it is

Table of Contents

probable that the performance goal will be satisfied. We use our best judgment to determine whether it is probable the performance goals will be satisfied at each reporting period and record compensation costs accordingly; however, the recognition or non-recognition of such compensation cost remains subject to uncertainty.

Income Taxes. We account for income taxes under the asset and liability method. This approach requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. In June 2006, the FASB issued FIN 48 which prescribes a two-step process for the financial statement recognition and measurement of income tax positions taken or expected to be taken in an income tax return. The first step evaluates an income tax position in order to determine whether it is more likely than not that the position will be sustained upon examination, based on the technical merits of the position. The second step measures the benefit to be recognized in the financial statements for those income tax positions that meet the more likely than not recognition threshold. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. In May 2007, the FASB issued FASB Staff Position (FSP) No. 48-1, Definition of Settlement in FASB Interpretation No. 48. This FSP amends FIN 48 to provide guidance that a Company may recognize a previously unrecognized tax benefit if the tax position is effectively (as opposed to ultimately) settled through examination, negotiation, or litigation. We adopted the provisions of FIN 48 on July 29, 2007, the first day of fiscal 2008. See Note 12 to the Notes to Consolidated Financial Statements for further discussion regarding the adoption of the Interpretation.

Allowance for Doubtful Accounts. We maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments. Management analyzes the collectability of accounts receivable balances on a regular basis. This analysis considers the aging of account balances, historical bad debt experience, changes in customer creditworthiness, current economic trends, customer payment activity and other relevant factors. Should any of these factors change, the estimate made by management may also change, which could affect the level of our future provision for doubtful accounts. We record an increase in the allowance for doubtful accounts when it is probable that a receivable is not collectable and the loss can be reasonably estimated. We believe that none of our significant customers are experiencing significant financial difficulty as of July 26, 2008. Any increase in the allowance account has a corresponding negative effect on our results of operations.

Contingencies and Litigation. In the ordinary course of our business, we are involved in certain legal proceedings. SFAS No. 5, Accounting for Contingencies, requires that an estimated loss from a loss contingency should be accrued by a charge to income if it is probable that an asset has been impaired or a liability has been incurred and the amount of the loss can be reasonably estimated. In determining whether a loss should be accrued we evaluate, among other factors, the probability of an unfavorable outcome and the ability to make a reasonable estimate of the amount of loss. If only a range of probable loss can be determined, we accrue for our best estimate within the range for the contingency. In those cases where none of the estimates within the range is better than another, we accrue for the amount representing the low end of the range in accordance with SFAS No. 5. As additional information becomes available, we reassess the potential liability related to our pending contingencies and litigation and revise our estimates. Revisions of our estimates of the potential liability could materially impact our results of operations. Additionally, if the final outcome of such litigation and contingencies differs adversely from that currently expected, it would result in a charge to earnings when determined.

Table of Contents**Results of Operations**

The following table sets forth, as a percentage of revenues earned, our consolidated statements of operations for the periods indicated (totals may not add due to rounding):

	July 26, 2008		Fiscal Year Ended July 28, 2007 (Dollars in millions)		July 29, 2006	
Revenues	\$ 1,230.0	100.0%	\$ 1,137.8	100.0%	\$ 995.0	100.0%
Expenses:						
Cost of earned revenue, excluding depreciation and amortization	1,011.2	82.2	915.3	80.4	811.2	81.5
General and administrative	98.9	8.0	90.1	7.9	78.5	7.9
Depreciation and amortization	67.3	5.5	57.8	5.1	46.5	4.7
Goodwill impairment charge	9.7	0.8			14.8	1.5
Total	1,187.1	96.5	1,063.1	93.4	951.0	95.6
Interest income	0.7	0.1	1.0	0.1	1.9	0.2
Interest expense	(13.1)	(1.1)	(14.8)	(1.3)	(12.0)	(1.2)
Other income, net	7.2	0.6	8.6	0.8	6.3	0.6
Income from continuing operations before income taxes	37.6	3.1	69.5	6.1	40.2	4.0
Provision for income taxes	13.2	1.1	27.3	2.4	22.2	2.2
Income from continuing operations	24.4	2.0	42.2	3.7	18.0	1.8
Income (loss) from discontinued operations, net of tax	(2.7)	(0.2)	(0.3)		0.1	
Net income	\$ 21.7	1.8%	\$ 41.9	3.7%	\$ 18.2	1.8%

Year Ended July 26, 2008 Compared to Year Ended July 28, 2007

Revenues. The following table presents information regarding total revenues by type of customer for the fiscal years ended July 26, 2008 and July 28, 2007:

	July 26, 2008		Fiscal Year Ended July 28, 2007		Increase	%
	Revenue	% of Total	Revenue	% of Total		Increase
	(Dollars in millions)					
Telecommunications	\$ 937.0	76.2%	\$ 849.9	74.7%	\$ 87.1	10.2%
Underground facility locating	217.6	17.7%	214.7	18.9%	2.9	1.4%

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

Electric utilities and other customers	75.3	6.1%	73.3	6.4%	2.0	2.8%
Total contract revenues	\$ 1,230.0	100.0%	\$ 1,137.8	100.0%	\$ 92.2	8.1%

Revenues increased \$92.2 million, or 8.1%, in fiscal 2008 as compared to fiscal 2007. Of this increase, \$87.1 million was a result of an increase in specialty contracting services provided to telecommunications customers, \$2.9 million was due to an increase in underground facility locating services revenues, and \$2.0 million was due to increased revenues from construction and maintenance services provided to electric utilities and other customers.

Table of Contents

During fiscal 2008 and 2007, telecommunications customer revenue included \$101.9 million and \$79.0 million, respectively, from services performed by companies we acquired during fiscal 2007. The following table presents revenue by type of customer excluding the amounts attributed to companies and businesses acquired during fiscal 2007:

	Fiscal Year Ended		Increase	% Increase
	July 26, 2008	July 28, 2007		
			(Dollars in millions)	
Telecommunications	\$ 835.1	\$ 770.9	\$ 64.2	8.3%
Underground facility locating	217.6	214.7	2.9	1.4%
Electric utilities and other customers	75.3	73.3	2.0	2.8%
	1,128.1	1,058.8	69.3	6.5%
Revenues from business acquired in fiscal 2007	101.9	79.0	22.9	*
Total contract revenues	\$ 1,230.0	\$ 1,137.8	\$ 92.2	8.1%

* Information not meaningful

Excluding revenue from businesses acquired during fiscal 2007, revenues from specialty construction services provided to telecommunications customers were \$835.1 million for fiscal 2008, compared to \$770.9 million for fiscal year 2007, an increase of 8.3%. This increase resulted from additional revenue from certain significant customers including \$28.7 million for installation, maintenance and construction services provided to three cable multiple system operators, \$20.0 million in additional revenue from a customer engaged in a multi-year fiber deployment project and \$13.4 million related to two telephone customers maintaining and upgrading their networks. Other customers contributed net increases in revenue of \$8.0 million during fiscal 2008. Offsetting these increases, were decreases in revenue of \$5.9 million from two significant telephone customers.

Total revenues from underground facility locating for fiscal 2008 were \$217.6 million compared to \$214.7 million for fiscal 2007, an increase of 1.4%. The increase was primarily the result of additional work for a telephone customer related to a contract that began during the third quarter of fiscal 2007.

Our total revenues from electric utilities and other construction and maintenance services increased \$2.0 million, or 2.8%, in fiscal 2008 as compared to the fiscal 2007. The increase was primarily attributable to additional construction work performed for a gas customer.

Costs of Earned Revenues. Costs of earned revenues increased \$96.0 million to \$1,011.2 million during fiscal 2008 from \$915.3 million during fiscal 2007. The primary components of this increase were direct labor and subcontractor costs taken together which increased \$74.3 million and other direct costs which increased \$22.0 million. These increases were primarily due to higher levels of operations during fiscal 2008, including the operation of Cable Express since its acquisition in September 2006, and \$8.2 million incurred to settle certain legal matters relating to our UtiliQuest, LLC, S.T.S., LLC and Locating, Inc. subsidiaries described under Overview above. The cost of direct materials was relatively unchanged between fiscal 2008 and 2007.

During fiscal 2008, as compared to fiscal 2007, costs of earned revenues as a percentage of contract revenues increased 1.8%. Of the total increase, 1.6% was in labor and labor-related costs, 0.7% of which was from costs directly related to settlement of the legal matter described above. Other increases in labor and labor-related costs as a percentage of contract revenues were primarily a result of the impact of our cost structure in relation to the lower than anticipated revenues during the latter part of the second quarter of fiscal 2008. The lower revenues were the result of reduced customer spending during the second quarter, a condition that generally improved during the second half of fiscal 2008. We also experienced an increase in other direct costs of 0.6% primarily due to higher fuel costs which increased 0.7% as a percentage of contract revenues compared to the prior year. Partially offsetting the increased fuel costs were reductions in costs for equipment and insurance claims and the reduction of a pre-acquisition liability associated with payroll related accruals of an acquired subsidiary in the amount of \$1.7 million. As a percentage of contract revenues, there was a decrease of 0.4% during fiscal 2008 as compared to fiscal 2007 due to a reduction in those projects where we provide materials to the customer.

Table of Contents

General and Administrative Expenses. General and administrative expenses increased \$8.8 million to \$98.9 million for fiscal 2008 as compared to \$90.1 million for fiscal 2007. This increase was primarily due to increased payroll expenses as a result of the growth of our operations, the incremental costs of Cable Express (which was acquired in September 2006) and increased legal expenses.

General and administrative expenses as a percentage of contract revenues were 8.0% and 7.9% for fiscal 2008 and fiscal 2007, respectively. The increase in costs as a percentage of revenue was primarily due to increased payroll costs and increased legal expenses. These increases were partially offset by reduced performance cash awards and performance based stock awards as a result of lower operating results for fiscal 2008 compared to fiscal 2007. Stock-based compensation expense during fiscal 2008 was \$5.2 million as compared to \$6.2 million for fiscal 2007.

Depreciation and Amortization. Depreciation and amortization increased to \$67.3 million for fiscal 2008 from \$57.8 million for fiscal 2007 and increased as a percentage of contract revenues to 5.5% compared to 5.1% from fiscal year 2007. The dollar amount and percentage increase for fiscal 2008 compared to fiscal 2007 is primarily a result of increased capital expenditures during fiscal 2008 and fiscal 2007 to support the growth and replacement of our fleet of assets. Additionally, overall depreciation and amortization increased with the addition of fixed assets and intangible assets related to the acquisition of Cable Express in September 2006 and Cavo in March 2007.

Goodwill impairment charge. During fiscal 2008, we recognized a goodwill impairment charge of approximately \$9.7 million in total related to our Nichols Construction reporting unit and our Stevens Communications reporting unit as a result of our fiscal 2008 annual impairment analysis. As a result of our fiscal 2008 annual impairment analysis, we determined that the goodwill of our Stevens reporting unit and Nichols reporting unit were impaired and consequently recognized goodwill impairment charges of approximately \$5.9 and \$3.8 million, respectively, during the fourth quarter of fiscal 2008. This determination was primarily the result of a change in management's expectations of long-term cash flows for customers of Stevens and Nichols. As disclosed in our previous filings with the Securities and Exchange Commission, each of these reporting units has a concentration of revenues from a limited number of customers. Changes in anticipated demand had an adverse impact on the expected future cash flows of the reporting units used in the annual impairment analysis performed during the fourth quarter of fiscal 2008. The reduction in demand is the result of the customers' decisions regarding the allocation of their capital spending away from work management anticipated would be performed by these reporting units. In performing the SFAS No. 142 impairment assessment, management determined that this shift in demand was more than temporary, consequently impacting the expected cash flows over the seven year period used in our goodwill analysis. Stevens and Nichols have remaining goodwill of \$2.4 and \$2.0 million, respectively, subsequent to the impairment. Excluding the goodwill impairment charge, the results of the Nichols and Stevens reporting units have not been material to our consolidated results. This change in anticipated demand levels did not have an adverse impact on our other subsidiaries.

Interest Income. Interest income decreased to \$0.7 million during fiscal 2008 as compared to \$1.0 million during fiscal 2007. The decrease is primarily a result of lower cash balances on hand after the acquisition of Cable Express (which was acquired in September 2006) and from increased levels of capital expenditures in fiscal 2008 and 2007.

Interest Expense. Interest expense was \$13.1 million for fiscal 2008 as compared to \$14.8 million for fiscal 2007. The decrease during fiscal 2008 was primarily due to lower outstanding borrowings under our Credit Agreement, and the net reversal of approximately \$0.3 million of interest expense during fiscal 2008 with the application of FIN 48.

Other Income, Net. Other income, which primarily includes gains and losses from the sale of property, vehicles and equipment, decreased to \$7.2 million for fiscal 2008 as compared to \$8.6 million for fiscal 2007. Fiscal 2007 results included a gain of approximately \$2.5 million related to the sale of real estate.

Table of Contents

Income Taxes. The following table presents our income tax expense and effective income tax rate for continuing operations for fiscal years 2008 and 2007 (dollars in millions):

	Fiscal Year Ended	
	July 26, 2008	July 28, 2007
Income taxes	\$ 13.2	\$ 27.3
Effective income tax rate	35.1%	39.3%

The decrease in our effective income tax rate for fiscal 2008 as compared to fiscal 2007 was primarily attributable to the reversal of approximately \$2.0 million of income tax related liabilities during fiscal 2008, as it was determined that the liabilities were no longer required. As of July 26, 2008, we had total unrecognized tax benefits remaining of approximately \$4.2 million. If it is subsequently determined those liabilities are not required, approximately \$4.0 million would reduce our effective tax rate and \$0.2 million would reduce goodwill during the periods recognized.

Income from Continuing Operations. Income from continuing operations was \$24.4 million for fiscal 2008 as compared to \$42.2 million for fiscal 2007.

Discontinued Operations. The following table presents our results from discontinued operations for fiscal 2008 and 2007:

	Fiscal Year Ended	
	2008	2007
	(Dollars in thousands)	
Contract revenues of discontinued operations	\$	\$ 10,032
Loss from discontinued operations before income taxes	\$ (4,524)	\$ (522)
Loss from discontinued operations, net of tax	\$ (2,726)	\$ (318)

The operations of Apex were discontinued in December 2006 and there were no contract revenues earned during fiscal 2008. The loss from discontinued operations for fiscal 2008 was primarily due to the charge of approximately \$1.2 million for the settlement of litigation and the legal expenses associated with the settlement (see the discussion under Overview above).

Net Income. Net income was \$21.7 million for fiscal 2008 as compared to \$41.9 million for fiscal 2007.

Year Ended July 28, 2007 Compared to Year Ended July 29, 2006

Revenues. The following table presents information regarding total revenues by type of customer for the fiscal years ended July 28, 2007 and July 29, 2006:

	Fiscal Year Ended		
	July 28, 2007	July 29, 2006	%
Revenue	Revenue	Revenue	Increase (Decrease)
			Increase (Decrease)

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

		% of Total (Dollars in millions)		% of Total		
Telecommunications	\$ 849.9	74.7%	\$ 717.2	72.1%	\$ 132.7	18.5%
Underground facility locating	214.7	18.9%	218.4	21.9%	(3.8)	(1.7)%
Electric utilities and other customers	73.3	6.4%	59.3	6.0%	13.9	23.6%
Total contract revenues	\$ 1,137.8	100.0%	\$ 995.0	100.0%	\$ 142.8	14.4%

Revenues increased \$142.8 million, or 14.4%, in fiscal 2007 as compared to fiscal 2006. Of this increase, \$132.7 million was a result of an increase in specialty contracting services provided to telecommunications customers and \$13.9 million was due to increased revenues from construction and maintenance services provided to electric utilities and other customers. These increases were partially offset by a \$3.8 million decrease in underground facility locating services revenues. During fiscal 2007, telecommunications customer revenue included \$204.8 million provided from services performed by companies we acquired during fiscal 2007 and

Table of Contents

fiscal 2006. The following table presents revenue by type of customer excluding the amounts attributed to companies acquired during fiscal 2007 and fiscal 2006:

	Fiscal Year Ended			%
	July 28, 2007	July 28, 2006	Increase (Decrease)	Increase (Decrease)
	(Dollars in millions)			
Telecommunications	\$ 645.1	\$ 651.4	\$ (6.3)	(1.0)%
Underground facility locating	214.7	218.4	(3.8)	(1.7)%
Electric utilities and other customers	73.3	59.3	13.9	23.5%
	933.0	929.1	3.8	0.4%
Revenues from business acquired in fiscal 2006 and 2007	204.8	65.8	139.0	*
Total contract revenues	\$ 1,137.8	\$ 995.0	\$ 142.8	14.4%

* Information not meaningful

Excluding revenue from businesses acquired during or subsequent to fiscal 2006, revenues from specialty construction services provided to telecommunications customers were \$645.1 million for fiscal 2007, compared to \$651.4 million for fiscal year 2006, a decrease of 1.0%. During fiscal 2006, we earned approximately \$61.1 million from hurricane restoration services for telecommunications customers. We did not perform any hurricane restoration services during fiscal 2007. Excluding revenue earned from hurricane restoration services during fiscal 2006, revenue increased by approximately \$54.8 million compared to the same period in fiscal 2006. This increase was primarily the result of approximately \$19.1 million and \$3.9 million, respectively, of additional work for two significant telephone customers maintaining and upgrading their respective networks, and \$14.2 million of additional revenue from a significant customer engaged in a fiber deployment project. In addition, revenue increased by approximately \$30.5 million for installation, maintenance and construction services provided to several cable multiple system operators, including work performed on the former Adelpia network assets acquired by certain of those customers. During fiscal 2006, we earned \$17.6 million from work performed for Adelpia.

Total revenues from underground facility locating for fiscal 2007 were \$214.7 million compared to \$218.4 million for fiscal 2006, a decrease of 1.7%. During fiscal 2006, we earned approximately \$1.8 million for underground facility locating relating to hurricane restoration services. We did not perform any hurricane restoration services during fiscal 2007. The remaining decrease is a result of a decrease in the volume of work performed for both existing and new customers, including the termination of a contract for a telephone customer in January 2006.

Our total revenues from electric utilities and other construction and maintenance services increased \$13.9 million, or 23.5%, in fiscal 2007 as compared to the fiscal 2006. The increase was primarily attributable to additional work performed for both existing and new customers, including on-going gas pipeline construction primarily for one customer.

Costs of Earned Revenues. Costs of earned revenues increased \$104.0 million to \$915.3 million in fiscal 2007 from \$811.2 million in fiscal 2006. The primary components of this increase were direct labor and subcontractor costs taken together, other direct costs, and direct materials, which increased \$78.3 million, \$17.6 million, and \$8.1 million,

respectively. These increases were primarily due to higher levels of operations during fiscal 2007, including the operations of Cable Express and Prince since their acquisitions in September 2006 and December 2005, respectively. As a percentage of contract revenues, costs of earned revenues decreased 1.1% for fiscal 2007, as compared to the same period last year. Labor and labor related costs decreased 0.5% as a percent of contract revenues primarily as a result of less subcontracted labor in fiscal 2007 as compared to fiscal 2006. This decline was due to less subcontracted labor as a percentage of revenues in fiscal 2007 as compared to fiscal 2006, primarily as a result of the Prince and Cable Express acquisitions. Decreases in other direct costs contributed 0.7% of the total percent decrease primarily due to reduced vehicle rental, travel and other direct costs compared to higher amounts incurred during fiscal 2006 in connection with the hurricane restoration services and decreases in insurance costs as a result of reduced loss development activity for insured claims during fiscal 2007. These

Table of Contents

reductions were partially offset by increases in group health insurance costs and higher fuel costs. We also experienced an increase of 0.1% in direct materials due to an increase in the number of projects for which we provided materials to the customer during 2007 as compared to fiscal 2006.

General and Administrative Expenses. General and administrative expenses increased \$11.6 million to \$90.1 million for fiscal 2007 as compared to \$78.5 million for fiscal 2006. The increase in total general and administrative expenses for fiscal 2007 compared to fiscal 2006 was primarily attributable to the general and administrative costs of Cable Express and Prince, which were acquired in September 2006 and December 2005, respectively, increased legal and professional fees, increased payroll and related expenses as a result of the growth of our business in fiscal 2007, and an increase in stock-based compensation expenses as a result of the restricted stock awards granted during fiscal 2007 and 2006. The total amount of stock-based compensation expense for fiscal 2007 was \$6.2 million as compared to \$4.7 million for fiscal 2006. General and administrative expenses as a percentage of contract revenues were 7.9% for each of fiscal 2007 and fiscal 2006, respectively.

Depreciation and Amortization. Depreciation and amortization increased to \$57.8 million for fiscal 2007 from \$46.5 million for fiscal 2006 and increased as a percentage of contract revenues to 5.1% compared to 4.7% from fiscal year 2006. The dollar amount of the increase for fiscal 2007 compared to fiscal 2006 is primarily a result of increased capital expenditures and the addition of fixed assets and amortizing intangible assets relating to the acquisitions of Cable Express and Prince in September 2006 and December 2005, respectively.

Goodwill impairment charge. During the third quarter of fiscal 2006, we recognized a goodwill impairment charge of approximately \$14.8 million related to our Can Am reporting unit. Although Can Am provides services to significant customers, it had underperformed compared to previous expectations due to its inability to achieve projected revenue growth and due to operational inefficiencies at the level of work performed. Management determined that these factors increased the uncertainty surrounding future levels of revenue expected from Can Am. We changed the senior management at Can Am during the later part of fiscal 2006, integrating certain of its operations with another of our subsidiaries in order to improve operational efficiency. The combination of the above factors had the effect of reducing the expected future cash flows of the Can Am reporting unit and were circumstances that would more likely than not reduce the fair value of the reporting unit below its carrying amount. Accordingly, we performed an interim goodwill impairment test as of April 29, 2006. As a result of the impairment analysis, management determined that the estimated fair value of the reporting unit was less than its carrying value and, as a result, a goodwill impairment charge was recognized to write off Can Am's goodwill.

Interest Income. Interest income decreased to \$1.0 million for fiscal 2007 as compared to \$1.9 million for fiscal 2006. The decrease is primarily a result of lower cash balances as compared to fiscal 2006 due to the fiscal 2007 and fiscal 2006 acquisitions of Cable Express, Cavo, and Prince, and due to higher amounts of capital expenditures in fiscal 2007.

Interest Expense. Interest expense was \$14.8 million for fiscal 2007 as compared to \$12.0 million for fiscal 2006. Fiscal 2007 included a full year of interest on our \$150.0 million of 8.125% senior subordinated notes (Notes) issued during October 2005. In addition, we incurred interest expense related to notes payable and capital leases assumed in the December 2005 acquisition of Prince and the September 2006 acquisition of Cable Express.

Other Income, Net. Other income increased to \$8.6 million for fiscal 2007 as compared to \$6.3 million for fiscal 2006. The increase was primarily the result of the sale of real estate during the third quarter of fiscal 2007 which resulted in a gain of approximately \$2.5 million.

Income Taxes. The following table presents our income tax expense and effective income tax rate for continuing operations for fiscal years 2007 and 2006 (dollars in millions):

	Fiscal Year Ended	
	July 28, 2007	July 29, 2006
Income taxes	\$ 27.3	\$ 22.2
Effective income tax rate	39.3%	55.1%

Our effective income tax rate for fiscal 2006 differed substantially from the statutory rate during the period due to the impact of the non-cash goodwill impairment charge of \$14.8 million which was non deductible for income tax

Table of Contents

purposes (see Note 8 in the Notes to Consolidated Financial Statements). In addition, our effective tax rate for each period is impacted by other non-deductible and non-taxable items for tax purposes in relation to the levels of pre-tax earnings.

Income from Continuing Operations. Income from continuing operations was \$42.2 million for fiscal 2007 as compared to \$18.0 million for fiscal 2006.

Discontinued Operations. The following table presents our results from discontinued operations for fiscal 2007 and 2006:

	Fiscal Year Ended	
	2007	2006
	(Dollars in thousands)	
Contract revenues of discontinued operations	\$ 10,032	\$ 28,700
Income (loss) from discontinued operations before income taxes	\$ (522)	\$ 233
Income (loss) from discontinued operations, net of tax	\$ (318)	\$ 140

As a result of the termination of the installation services effective December 2006, the level of activity and operating results of the discontinued operation declined in fiscal 2007 as compared to fiscal 2006.

Net Income. Net income was \$41.9 million for fiscal 2007 as compared to \$18.2 million for fiscal 2006.

Liquidity and Capital Resources

Capital requirements. We use capital primarily to purchase equipment and maintain sufficient levels of working capital in order to support our contractual commitments to customers. Our working capital needs are influenced by our level of operations and generally increase with higher levels of revenues. Furthermore, working capital needs are influenced by the timing of the collection of accounts receivable for work performed for our customers. We believe that none of our major customers are experiencing significant financial difficulty as of July 26, 2008. Our sources of cash have historically been operating activities, long-term debt, equity offerings, bank borrowings, and proceeds from the sale of idle and surplus equipment and real property. We periodically borrow from and repay our revolving credit facility based on our cash requirements. Additionally, to the extent we make acquisitions that involve consideration other than our stock, or to the extent we repurchase common stock, our capital requirements may increase.

We expect capital expenditures, net of disposals, to range from \$55.0 million to \$60.0 million for fiscal 2009. Our level of capital expenditures can vary depending on the customer demand for our services, the replacement cycle we select for our equipment, and overall economic growth. We intend to fund these expenditures primarily from operating cash flows, availability under our revolving credit facility and cash on hand.

Cash and cash equivalents totaled \$22.1 million at July 26, 2008 compared to \$18.9 million at July 28, 2007.

Fiscal Year Ended		
July 26,	July 28,	July 29,
2008	2007	2006
(Dollars in millions)		

Net cash flows:

Provided by operating activities	\$ 104.3	\$ 108.5	\$ 102.3
Used in investing activities	\$ (62.1)	\$ (124.6)	\$ (113.0)
Provided by (used in) financing activities	\$ (39.0)	\$ 7.7	\$ (45.1)

Cash from operating activities. During fiscal 2008, net cash provided by operating activities was \$104.3 million, comprised primarily of net income, adjusted for non-cash items. Non-cash items during fiscal 2008 primarily included depreciation and amortization, gain on disposal of assets, stock based compensation, and a goodwill impairment charge of approximately \$9.7 million. Changes in working capital and changes in other long term assets and liabilities provided \$9.1 million of operating cash flow during the fiscal year. Decreases in accounts receivable and costs and estimated earnings in excess of billings, net, contributed \$0.5 million and \$0.9 million, respectively, due to current period billing and collection activity and the payment patterns of our customers. Based

Table of Contents

on fourth quarter revenues, days sales outstanding for accounts receivable, net was 41.4 days as of July 26, 2008 compared to 42.1 days at July 28, 2007. Based on fourth quarter revenues, days sales outstanding for costs and estimated earnings in excess of billings, net of billings in excess of costs and estimated earnings, was 26.5 days as of July 26, 2008 compared to 27.2 days at July 28, 2007. The decrease in combined days sales outstanding for accounts receivable and costs and estimated earnings in excess of billings is due to overall improvement in billing and collection activities and the payment practices of our customers.

Other components of the working capital changes and other long term asset and liability changes that contributed operating cash flow during fiscal 2008 were increases in accounts payable of \$2.2 million due to the timing of the receipt and payment of invoices, increases in accrued liabilities of \$8.5 million due to the legal settlements described above, and increases in accrued insurance claims due to higher levels of incurred claims in relation to payments made during the period. The payment of income taxes used operating cash flows of \$3.0 million during fiscal 2008.

During fiscal 2007, net cash provided by operating activities was \$108.5 million. Net cash provided by operating activities was comprised primarily of net income, adjusted for noncash items. Non-cash items during fiscal 2007 primarily included depreciation, amortization, stock-based compensation, deferred income taxes, and gain on disposal of assets. Changes in working capital and changes in other long term assets and liabilities contributed \$7.6 million of operating cash flow during the fiscal year. Components of the working capital changes which contributed to operating cash flow for fiscal 2007 were a decrease in accounts receivable of \$10.0 million due to billing and collection activity and the payment patterns of our customers and a decrease in current and other assets of \$5.5 million primarily as a result of a decrease in prepaid insurance and other prepaid costs. Additionally, we had a net increase in accrued insurance claims and other liabilities of \$9.9 million primarily attributable to increases in our insured claims liability with the addition of Prince and Cable Express to our insurance program, and increases in accrued payroll and payroll related items and accrued construction costs attributable to increased operating levels. Components of the working capital changes which used operating cash flow for fiscal 2007 were an increase in net costs and estimated earnings in excess of billings of \$14.2 million due to fiscal 2007 operating levels, a decrease in accounts payable of \$2.2 million due to the timing of receipt and payment of invoices, and a decrease in income taxes payable of \$1.3 million at the end of fiscal 2007. Based on fourth quarter revenues, days sales outstanding for accounts receivable, net was 42.1 days as of July 28, 2007 compared to 51.4 days at July 29, 2006. Based on fourth quarter revenues, days sales outstanding for costs and estimated earnings in excess of billings, net of billings in excess of costs and estimated earnings, was 27.2 days as of July 28, 2007 compared to 28.5 days at July 29, 2006. The decrease in combined days sales outstanding for accounts receivable and costs and estimated earnings in excess of billings is due to the above mentioned factors.

During fiscal 2006, net cash provided by operating activities was \$102.3 million and was comprised primarily of net income, adjusted for the gain on disposal of assets and non-cash items. Non-cash items during fiscal 2006 primarily included depreciation, amortization, stock-based compensation, deferred income taxes, gain on disposal of assets, and a goodwill impairment charge of approximately \$14.8 million. Changes in working capital and changes in other long term assets and liabilities combined provided \$22.5 million of operating cash flow during fiscal 2006. Components of the working capital changes which provided operating cash flow for fiscal 2006 included decreases in accounts receivable of \$28.2 million attributable to increased collection activities, a decrease in other assets and current assets of \$8.8 million as a result of a decrease in prepaid insurance and other prepaid costs, and increases in income taxes payable, of \$0.9 million due to the timing of our income tax payments. Additionally, we had net increases in accrued insurance claims and other liabilities of \$0.4 million primarily attributable to \$3.6 million in interest payable at July 29, 2006 associated with our Notes, partially offset by decreased other accrued construction costs as a result of timing of payments. Components of the working capital changes which used operating cash flow for fiscal 2006 were increases in net unbilled revenue of \$12.2 million due to fiscal 2006 operating levels and billing activity, and decreases in accounts payable of \$3.6 million attributable to the timing of receipt and payment of invoices. Based on fourth quarter revenues, days sales outstanding for accounts receivable, net was 51.4 days as of July 29, 2006

compared to 57.8 days at July 30, 2005. Based on fourth quarter revenues, days sales outstanding for costs and estimated earnings in excess of billings, net of billings in excess of costs and estimated earnings, was 28.5 days as of July 29, 2006 compared to 24.7 days at July 30, 2005. The

Table of Contents

decrease in days sales outstanding for accounts receivable and costs and estimated earnings in excess of billings, net is due to increased collection efforts and payment patterns of our customers.

Cash used in investing activities. During fiscal 2008 net cash used in investing activities was \$62.1 million. Capital expenditures were \$72.1 million offset in part by \$9.8 million in proceeds from the sale of assets, primarily vehicles and equipment. Increases in restricted cash during fiscal 2008 related to funding provisions of our insurance claims program resulted in the use of \$0.3 million. During fiscal 2008 we received \$0.5 million in satisfaction of indemnification claims in connection with the acquisition of Cable Express.

During fiscal 2007 net cash used in investing activities was \$124.6 million. We paid \$55.2 million in connection with the acquisition of Cable Express, \$5.5 million in connection with the acquisition of certain assets and assumption of certain liabilities of Cavo, and \$1.1 million for the acquisition of certain assets of a cable television operator in fiscal 2007. During fiscal 2007, capital expenditures were \$77.1 million and proceeds from the sale of assets were \$14.8 million, including \$4.2 million from the sale of real estate. Restricted cash increased \$0.4 million during fiscal 2007 related to funding provisions of our insured claims program. There were no net proceeds from the sale and purchase of short-term investments during fiscal 2007.

For fiscal 2006, net cash used in investing activities was \$113.0 million. During fiscal 2006, we paid \$65.4 million in connection with the acquisition of Prince and \$57.1 million for capital expenditures. The fiscal 2006 capital expenditures included approximately \$7.0 million that was accrued as of July 30, 2005. Cash used in investing activities was offset in part by \$9.8 million in proceeds from the sale of idle assets. Restricted cash increased \$0.3 million during fiscal 2006 and there were no net proceeds during fiscal 2006 from the sale and purchase of short-term investments.

Cash (used in) provided by financing activities. Net cash used in financing activities was \$39.0 million for fiscal 2008. During fiscal 2008, we borrowed \$30.0 million under our Credit Agreement. In addition, we paid \$40.0 million against outstanding borrowings under the Credit Agreement and \$3.5 million for principal payments on our capital leases. During fiscal 2008, we repurchased 1,693,500 shares of our common stock for \$25.2 million in open market transactions at an average price of \$14.83 per share. On August 26, 2008, an additional \$15 million was authorized to repurchase common stock, whereby we have remaining authorization of \$19.8 million for repurchases through February 26, 2010. During fiscal 2008, we withheld 81,680 shares of restricted stock/units and paid approximately \$2.1 million to the appropriate tax authorities in order to meet payroll tax withholding obligations on restricted stock and restricted units that vested to our officers and employees. We received \$1.3 million from the exercise of stock options for fiscal 2008 and received excess tax benefits of \$0.5 million from the exercise of stock options and vesting of restricted stock and restricted stock units.

Net cash provided by financing activities was \$7.7 million for fiscal 2007. Proceeds from long-term debt were \$115.0 million during fiscal 2007 and consisted of borrowings on our revolving Credit Agreement, of which \$50.0 million was used in connection with the acquisition of Cable Express in September 2006. During fiscal 2007 we repaid \$105.0 million of borrowings under our Credit Agreement and made principal payments of \$8.6 million on capital leases and other notes payable. During fiscal 2007 we withheld shares of restricted stock totaling 52,427 in order to meet payroll tax withholding obligations on restricted stock that vested to our employees and officers and we remitted approximately \$1.1 million to the Internal Revenue Service to satisfy the required tax. We received proceeds of \$7.1 million from the exercise of stock options and received excess tax benefits of \$0.4 million from the exercise of stock options and vesting of restricted stock for fiscal 2007.

Net cash used in financing activities was \$45.1 million for fiscal 2006. Proceeds from long-term debt were \$248.0 million in fiscal 2006 and consisted of \$98.0 million in borrowings on our Credit Agreement and the issuance of the Notes having an aggregate principal balance of \$150.0 million. During fiscal 2006, we incurred \$4.8 million in

debt issuance costs in connection with the Credit Agreement borrowings and the Notes. The proceeds from these borrowings were used to repurchase 8.76 million shares of our common stock for an aggregate purchase price of \$186.2 million, including fees and expenses, and for the purchase of Prince. During fiscal 2006, we repaid the \$98.0 million of borrowings under our Credit Agreement and made principal payments of \$6.6 million on capital leases and other notes payable. Proceeds from the exercise of stock options totaled \$2.8 million for fiscal 2006. Additionally, we repurchased 10,542 shares of restricted stock that vested to certain of our officers and

Table of Contents

remitted approximately \$0.2 million to the Internal Revenue Service to satisfy the required tax withholdings in fiscal 2006.

Compliance with Senior Notes and Credit Agreement. The indenture governing the Notes contains covenants that restrict our ability to: make certain payments, including the payment of dividends; redeem or repurchase our capital stock; incur additional indebtedness and issue preferred stock; make investments; create liens; enter into sale and leaseback transactions; merge or consolidate with another entity; sell assets; and enter into transactions with affiliates. As of July 26, 2008, we were in compliance with all covenants and conditions under the Notes.

Our Credit Agreement provides for a revolving line of credit that will expire in December 2009 with an aggregate capacity of \$300.0 million. The Credit Agreement requires us to: (i) maintain a consolidated leverage ratio of not greater than 3.00 to 1.0 as measured at the end of each fiscal quarter; (ii) maintain an interest coverage ratio of not less than 2.75 to 1.00, as measured at the end of each fiscal quarter; and (iii) maintain consolidated tangible net worth, which shall be calculated at the end of each fiscal quarter, of not less than \$50.0 million plus 50% of consolidated net income (if positive) from September 8, 2005 to the date of computation plus 75% of the equity issuances made from September 8, 2005 to the date of computation (other than equity issuances made after November 16, 2007 pursuant to employee stock option programs in an amount not to exceed \$20.0 million during the term of the Agreement). As of July 26, 2008, we had no outstanding borrowings and \$46.9 million of outstanding letters of credit issued under the Credit Agreement. The outstanding letters of credit are primarily issued to insurance companies as part of our insurance program and bear interest at 1.625% per annum. At July 26, 2008, we had additional borrowing availability of \$169.1 million under the most restrictive covenants of the Credit Agreement and were in compliance with all financial covenants and conditions. The Credit Agreement and Notes are guaranteed by substantially all of our subsidiaries.

Contractual Obligations. The following tables set forth our outstanding contractual obligations, including related party leases, as of July 26, 2008:

	Less Than 1 Year	Years 1 - 3	Years 3 - 5	Greater Than 5 Years	Total
	(Dollars in thousands)				
Notes	\$	\$	\$	\$ 150,000	\$ 150,000
Interest payments on debt (excluding capital leases)	12,188	24,375	24,375	30,468	91,406
Capital lease obligations (including interest and executory costs)	2,774	1,719	2		4,495
Operating leases	8,630	9,498	4,338	8,086	30,552
Employment Agreements	2,729	2,640			5,369
Purchase and other contractual obligations	1,501				1,501
Total	\$ 27,822	\$ 38,232	\$ 28,715	\$ 188,554	\$ 283,323

Our consolidated balance sheet as of July 26, 2008 includes a long term liability of approximately \$37.2 million classified as Accrued Insurance Claims. This liability has been excluded from the above table as the timing and/or the amount of any cash payments are uncertain. See Note 9 of the notes to consolidated financial statements for additional

information regarding our accrued insurance claims liability.

We adopted FIN 48 on July 29, 2007, the first day of the 2008 fiscal year. The liability for unrecognized tax benefits for uncertain tax positions at July 26, 2008 was \$4.2 million. Approximately \$4.1 million of this amount has been excluded from the contractual obligations table because we are unable to reasonably estimate the timing of the resolutions of the underlying tax positions with the relevant tax authorities. The remaining \$0.1 million is estimated to be paid in less than one year and is included in the Purchase and other contractual obligations amount above.

Off-Balance Sheet Arrangements. We have obligations under performance bonds related to certain of our customer contracts. Performance bonds generally provide our customer with the right to obtain payment and/or

Table of Contents

performance from the issuer of the bond if we fail to perform our obligations under contract. As of July 26, 2008, we had \$37.1 million of outstanding performance bonds. As of July 26, 2008, no events have occurred in which the customers have exercised their rights under the performance bonds.

Related party transactions. We lease administrative offices from entities related to officers of certain of our subsidiaries. The total expense under these arrangements for each of fiscal 2008, 2007, and 2006 was \$1.4 million, \$1.3 million, and \$1.3 million, respectively. We paid approximately \$0.3 million, \$0.7 million, and \$0.6 million for fiscal 2008, 2007, and 2006, respectively, in subcontracting services to entities related to officers of certain of our subsidiaries. Additionally, we paid approximately \$0.2 million, respectively, in each of fiscal 2008, 2007, and 2006 to officers of certain of our subsidiaries for other business purposes.

Sufficiency of Capital Resources. We believe that our capital resources, including existing cash balances and amounts available under our Credit Agreement, are sufficient to meet our financial obligations, including required interest payments on our Notes and borrowings and to support our normal replacement of equipment at our current level of business for at least the next twelve months. Our future operating results and cash flows may be affected by a number of factors including our success in bidding on future contracts and our ability to manage costs effectively. To the extent we seek to grow by acquisitions that involve consideration other than our stock, our capital requirements may increase.

Backlog. Our backlog consists of the uncompleted portion of services to be performed under job-specific contracts and the estimated value of future services that we expect to provide under long-term requirements contracts, including master service agreements. Many of our contracts are multi-year agreements, and we include in our backlog the amount of services projected to be performed over the terms of the contracts based on our historical experience with customers and, more generally our experience in procurements of this type. In many instances, our customers are not contractually committed to procure specific volumes of services under a contract. Our estimates of a customer's requirements during a particular future period may not be accurate at any point in time.

Our backlog totaled \$1.313 billion and \$1.388 billion at July 26, 2008 and July 28, 2007, respectively. We expect to complete 58.3% of the July 26, 2008 backlog during fiscal 2009.

Seasonality and Quarterly Fluctuations

Our revenues are affected by seasonality as a significant portion of the work we perform is outdoors. Consequently, our operations are impacted by extended periods of inclement weather. Generally, inclement weather is more likely to occur during the winter season which falls during our second and third fiscal quarters. Also, a disproportionate percentage of total paid holidays fall within our second quarter, which decreases the number of available workdays. Additionally, our customer premise equipment installation activities for cable providers historically decreases around calendar year end holidays as their customers generally require less activity during this period.

In addition, we have experienced and expect to continue to experience quarterly variations in revenues and net income as a result of other factors, including:

- the timing and volume of customers' construction and maintenance projects,

- seasonal budgetary spending patterns of customers,

- the commencement or termination of master service agreements and other long-term agreements with customers,

costs incurred to support growth internally or through acquisitions,

fluctuations in results of operations caused by acquisitions,

fluctuation in the employer portion of payroll taxes as a result of reaching the limitation on social security withholdings and unemployment obligations,

changes in mix of customers, contracts, and business activities,

Table of Contents

fluctuations in stock-based compensation expense as a result of performance criteria in performance-based share awards, as well as the timing and vesting period of all stock-based awards

fluctuations in performance cash awards as a result of operating results

fluctuations in other income as a result of the timing and levels of capital assets sold during the period, and

fluctuations in insurance expense due to changes in claims experience and actuarial assumptions.

Accordingly, operating results for any fiscal period are not necessarily indicative of results that may be achieved for any subsequent fiscal period.

Recently Issued Accounting Pronouncements

Refer to Note 1 of notes to consolidated financial statements for a discussion of recent accounting standards and pronouncements.

Item 7A. *Quantitative and Qualitative Disclosures About Market Risk*

We have market risk exposure related to interest rates on our cash and equivalents and our debt obligations. The effects of market changes on interest rates are monitored and we manage the interest rate risk by investing in short-term investments with market rates of interest and by maintaining a mix of fixed and variable rate debt. A hypothetical 100 basis point change in interest rates would result in a change to annual interest income by approximately \$0.2 million based on the amount of cash and equivalents held as of July 26, 2008.

As of July 26, 2008, outstanding long-term debt included our \$150 million Notes due in 2015, which bear a fixed rate of interest of 8.125%. Due to the fixed rate of interest on the Notes, changes in interest rates would not have an impact on the related interest expense. The fair value of the Notes totaled approximately \$141.8 million as of July 26, 2008 based on quoted market prices. There exists market risk sensitivity on the fair value of the fixed rate Notes with respect to changes in interest rates. A hypothetical 50 basis point change in the market interest rates in effect at July 26, 2008 would result in an increase or decrease in the fair value of the Notes of approximately \$4.1 million, calculated on a discounted cash flow basis.

As of July 26, 2008, we had no outstanding borrowings under our Credit Agreement. Our Credit Agreement generally permits borrowings at a variable rate of interest. As of July 26, 2008, we had \$3.4 million of capital leases with varying rates of interest due through fiscal 2011. A hypothetical 100 basis point change in interest rates in effect at July 26, 2008 on these capital leases would not have a material impact on the fair value of the leases or on our annual interest cost.

We also have market risk for foreign currency exchange rates related to our operations in Canada. As of July 26, 2008, the market risk for foreign currency exchange rates was not significant as our operations in Canada have not been material.

Item 8. *Financial Statements and Supplementary Data*

Our consolidated financial statements and related notes and Report of Independent Registered Public Accounting Firm follow on subsequent pages of this report.

Table of Contents**DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS****JULY 26, 2008 AND JULY 28, 2007**

	July 26, 2008	July 28, 2007
	(Dollars in thousands)	
ASSETS		
CURRENT ASSETS:		
Cash and equivalents	\$ 22,068	\$ 18,862
Accounts receivable, net	146,420	146,864
Costs and estimated earnings in excess of billings	94,270	95,392
Deferred tax assets, net	19,347	15,478
Income taxes receivable	6,014	
Inventories	8,994	8,268
Other current assets	7,301	7,266
Current assets of discontinued operations	667	307
Total current assets	305,081	292,437
Property and equipment, net	170,479	164,544
Goodwill	240,138	250,830
Intangible assets, net	62,860	70,122
Other	10,478	11,831
Total non-current assets	483,955	497,327
TOTAL	\$ 789,036	\$ 789,764
LIABILITIES AND STOCKHOLDERS EQUITY		
CURRENT LIABILITIES:		
Accounts payable	\$ 29,835	\$ 30,375
Current portion of debt	2,306	3,301
Billings in excess of costs and estimated earnings	483	712
Accrued insurance claims	29,834	26,902
Income taxes payable		1,947
Other accrued liabilities	66,275	63,076
Current liabilities of discontinued operations	2,731	939
Total current liabilities	131,464	127,252
LONG-TERM DEBT	151,049	163,509
ACCRUED INSURANCE CLAIMS	37,175	33,085
DEFERRED TAX LIABILITIES, net non-current	19,514	19,316
OTHER LIABILITIES	5,314	1,322
NON-CURRENT LIABILITIES OF DISCONTINUED OPERATIONS	427	649

Total liabilities	344,943	345,133
COMMITMENTS AND CONTINGENCIES, Notes 11, 12, 17 and 19		
STOCKHOLDERS EQUITY:		
Preferred stock, par value \$1.00 per share:		
1,000,000 shares authorized: no shares issued and outstanding		
Common stock, par value \$0.331/3 per share:		
150,000,000 shares authorized: 39,352,020 and 41,005,106 issued and outstanding, respectively		
	13,117	13,668
Additional paid-in capital	172,167	191,837
Accumulated other comprehensive income	186	75
Retained earnings	258,623	239,051
Total stockholders equity	444,093	444,631
TOTAL	\$ 789,036	\$ 789,764

See notes to the consolidated financial statements.

Table of Contents**DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF OPERATIONS
FOR THE YEARS ENDED JULY 26, 2008, JULY 28, 2007, AND JULY 29, 2006**

	2008	2007	2006
	(Dollars in thousands, except per share amounts)		
REVENUES:			
Contract revenues	\$ 1,229,956	\$ 1,137,812	\$ 994,973
EXPENSES:			
Costs of earned revenues, excluding depreciation and amortization	1,011,219	915,250	811,210
General and administrative (including stock-based compensation expense of \$5.2 million, \$6.2 million, and \$4.7 million, respectively)	98,942	90,090	78,516
Depreciation and amortization	67,288	57,799	46,467
Goodwill impairment charge	9,672		14,835
Total	1,187,121	1,063,139	951,028
Interest income	691	966	1,911
Interest expense	(13,096)	(14,809)	(11,991)
Other income, net	7,154	8,647	6,333
INCOME FROM CONTINUING OPERATIONS BEFORE INCOME TAXES	37,584	69,477	40,198
PROVISION (BENEFIT) FOR INCOME TAXES:			
Current	15,221	25,545	22,087
Deferred	(2,041)	1,730	71
Total	13,180	27,275	22,158
INCOME FROM CONTINUING OPERATIONS	24,404	42,202	18,040
INCOME (LOSS) FROM DISCONTINUED OPERATIONS, NET OF TAX	(2,726)	(318)	140
NET INCOME	\$ 21,678	\$ 41,884	\$ 18,180
EARNINGS PER COMMON SHARE BASIC:			
Income from continuing operations	\$ 0.60	\$ 1.04	\$ 0.43
Income (loss) from discontinued operations	(0.07)	(0.01)	
Net income	\$ 0.54	\$ 1.04	\$ 0.43
EARNINGS PER COMMON SHARE DILUTED:			

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

Income from continuing operations	\$	0.60	\$	1.04	\$	0.43
Income (loss) from discontinued operations		(0.07)		(0.01)		
Net income	\$	0.53	\$	1.03	\$	0.43

SHARES USED IN COMPUTING EARNINGS PER
COMMON SHARE:

Basic	40,417,945	40,407,641	41,835,966
Diluted	40,601,739	40,713,895	42,056,597

Earnings per share amounts may not add due to rounding.

See notes to the consolidated financial statements.

Table of Contents**DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY
FOR THE YEARS ENDED JULY 26, 2008, JULY 28, 2007, AND JULY 29, 2006**

	Common Stock		Additional Paid-In Capital (Dollars in thousands)	Deferred Compensation	Accumulated Other Comprehensive Income (Loss)	Retained Earnings
	Shares	Amount				
Balances at July 30, 2005	48,865,186	\$ 16,288	\$ 357,485	\$ (2,950)	\$	\$ 178,987
Reclassification of deferred compensation pursuant to SFAS No. 123(R)			(2,950)	2,950		
Stock options exercised	199,034	66	2,751			
Tax benefit from stock option and restricted stock plans			393			
Issuance of restricted stock, net of cancellations	321,832	107	(7)			
Stock-based compensation			4,630			
Restricted stock repurchased for tax withholdings	(10,542)	(3)	(229)			
Repurchases of common stock	(8,763,451)	(2,922)	(183,313)			
Other comprehensive loss					(8)	
Net income						18,180
Balances at July 29, 2006	40,612,059	13,536	178,760		(8)	197,167
Stock options exercised	409,944	137	6,914			
Tax benefit from stock option and restricted stock plans			1,038			
Stock-based compensation			6,088			
Restricted stock repurchased for tax withholdings	(52,427)	(17)	(1,083)			
Issuance of restricted stock, net of cancellations	35,530	12	120			
Other comprehensive income					83	
Net income						41,884
Balances at July 28, 2007	41,005,106	13,668	191,837		75	239,051
Adoption of FIN 48						(2,106)
Stock options exercised	63,878	21	1,318			
Tax benefit from stock option and restricted stock plans			590			
Stock-based compensation			5,040			
Restricted stock repurchased for tax withholdings	(81,680)	(27)	(2,120)			

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

Issuance of restricted stock, net of cancellations	58,216	20	96				
Repurchases of common stock	(1,693,500)	(565)	(24,594)				
Other comprehensive income						111	
Net income							21,678
Balances at July 26, 2008	39,352,020	\$ 13,117	\$ 172,167	\$	\$	186	\$ 258,623

See notes to the consolidated financial statements.

Table of Contents**DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED JULY 26, 2008, JULY 28, 2007, AND JULY 29, 2006**

	2008	2007	2006
	(Dollars in thousands)		
OPERATING ACTIVITIES:			
Net income	\$ 21,678	\$ 41,884	\$ 18,180
Adjustments to reconcile net cash inflow from operating activities:			
Depreciation and amortization	67,288	58,612	47,955
Bad debts recovery, net	(43)	(61)	(466)
Gain on sale of fixed assets and other	(6,724)	(8,325)	(5,908)
Deferred income tax (benefit) provision	(2,342)	2,090	(201)
Stock-based compensation expense	5,156	6,220	4,730
Amortization of debt issuance costs	820	758	679
Goodwill impairment charge	9,672		14,835
Excess tax benefit from share-based awards	(479)	(382)	(48)
Other	120	52	
Change in operating assets and liabilities, net of acquisitions:			
(Increase) decrease in operating assets:			
Accounts receivable, net	482	9,988	28,214
Costs and estimated earnings in excess of billings, net	893	(14,154)	(12,223)
Other current assets	(752)	3,613	8,419
Other assets	824	1,874	429
Increase (decrease) in operating liabilities:			
Accounts payable	2,152	(2,235)	(3,621)
Accrued insurance claims and other liabilities	8,532	9,875	386
Income taxes payable	(2,988)	(1,348)	914
Net cash provided by operating activities	104,289	108,461	102,274
INVESTING ACTIVITIES:			
Restricted cash	(290)	(396)	(291)
Capital expenditures	(72,071)	(77,116)	(57,140)
Proceeds from sale of assets	9,740	14,785	9,810
Purchase of short-term investments			(79,985)
Proceeds from the sale of short-term investments			79,985
Cash paid for acquisitions		(61,845)	(65,391)
Proceeds from acquisition indemnification claims	522		
Net cash used in investing activities	(62,099)	(124,572)	(113,012)
FINANCING ACTIVITIES:			
Debt issuance costs			(4,804)
Proceeds from long-term debt	30,000	115,000	248,000
Principal payments on long-term debt	(43,496)	(113,627)	(104,650)

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

Purchases of common stock	(25,159)		(186,235)
Excess tax benefit from share-based awards	479	382	48
Restricted stock tax withholdings	(2,147)	(1,100)	(232)
Exercise of stock options and other	1,339	7,050	2,817
Net cash (used in) provided by financing activities	(38,984)	7,705	(45,056)
Net increase (decrease) in cash and equivalents	3,206	(8,406)	(55,794)
CASH AND EQUIVALENTS AT BEGINNING OF PERIOD	18,862	27,268	83,062
CASH AND EQUIVALENTS AT END OF PERIOD	\$ 22,068	\$ 18,862	\$ 27,268
SUPPLEMENTAL DISCLOSURE OF OTHER CASH FLOW ACTIVITIES AND NON-CASH INVESTING AND FINANCING ACTIVITIES:			
Cash paid during the period for:			
Interest	\$ 12,641	\$ 14,095	\$ 7,751
Income taxes	\$ 18,698	\$ 28,045	\$ 24,136
Purchases of capital assets included in accounts payable or other accrued liabilities at period end	\$ 1,919	\$ 5,045	\$ 976

See notes to the consolidated financial statements.

Table of Contents

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. Basis of Presentation

Dycom Industries, Inc. (Dycom or the Company) is a leading provider of specialty contracting services. These services are provided throughout the United States and include engineering, construction, maintenance and installation services to telecommunications providers, underground facility locating services to various utilities including telecommunications providers, and other construction and maintenance services to electric utilities and others. Additionally, Dycom provides services on a limited basis in Canada.

The consolidated financial statements include the results of Dycom and its subsidiaries, all of which are wholly owned. All intercompany accounts and transactions have been eliminated. The consolidated balance sheets, consolidated statements of operations, and the related disclosures include the presentation of discontinued operations for one of the Company's wholly-owned subsidiaries. See Note 2, Discontinued Operations, for a further discussion of the discontinued operations.

In September 2006, the Company acquired the outstanding common stock of Cable Express Holding Company (Cable Express). In January 2007, the Company acquired certain assets of a cable television operator. In March 2007, the Company acquired certain assets and assumed certain liabilities of Cavo Communications, Inc. (Cavo). The operating results of the businesses acquired by the Company are included in the accompanying consolidated financial statements from their respective acquisition dates.

Accounting Period The Company uses a fiscal year ending the last Saturday in July. Fiscal 2008, 2007, and 2006 each consisted of 52 weeks.

Use of Estimates The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. For the Company, key estimates include: recognition of revenue for costs and estimated earnings in excess of billings, allowance for doubtful accounts, accrued insurance claims, the fair value of goodwill and intangible assets, asset lives used in computing depreciation and amortization, compensation expense for performance-based stock awards, and income taxes and contingencies, including the outcome of legal matters. While the Company believes that such estimates are fair when considered in conjunction with the consolidated financial position and results of operations taken as a whole, actual results could differ from those estimates and such differences may be material to the financial statements.

Revenue Recognition The Company recognizes revenues under the percentage of completion method of accounting using the units of delivery or cost-to-cost measures. A significant majority of the Company's contracts are based on units of delivery and revenue is recognized as each unit is completed. Revenues from contracts using the cost-to-cost measures of completion are recognized based on the ratio of contract costs incurred to date to total estimated contract costs. Revenues from services provided under time and materials based contracts are recognized when the services are performed. At the time a loss on a contract becomes known, the entire amount of the estimated ultimate loss is accrued. The current asset Costs and estimated earnings in excess of billings represents revenues recognized in excess of amounts billed. The current liability Billings in excess of costs and estimated earnings represents billings in excess of revenues recognized. The Company's policy is to present contract revenues net of sales taxes.

Allowance for Doubtful Accounts The Company maintains an allowance for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. Estimates of uncollectible amounts are reviewed each period, and changes are recorded in the period they become known. Management analyzes the collectability of accounts receivable balances each period. This review considers the aging of account balances,

historical bad debt experience, changes in customer creditworthiness, current economic trends, customer payment activity and any other relevant factors. Should any of these factors change, the estimate made by management may also change, which could affect the level of the Company's future provision for doubtful accounts.

Table of Contents

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Cash and Equivalents Cash and equivalents include cash balances on deposit in banks, money market accounts, overnight repurchase agreements, and various other financial instruments having an original maturity of three months or less.

Restricted Cash As of July 26, 2008 and July 28, 2007, the Company had approximately \$4.8 million and \$4.5 million, respectively, in restricted cash which is held as collateral in support of the Company's insurance obligations. Restricted cash is included in other current assets and other assets in the consolidated balance sheets and changes in restricted cash are reported in cash flows from investing activities in the consolidated statements of cash flows.

Short-term Investments At July 26, 2008 and July 28, 2007 the Company had no short-term investments. Short-term investments have historically consisted of marketable securities classified as "available for sale" securities. The Company maintains its investments with various financial institutions and minimizes its credit risk associated with investments by only investing in investment grade, liquid securities. The securities are reported at fair value and the Company uses market quotes provided by third parties to adjust the carrying value of its investments to fair value at the end of each period with any related unrealized gains and losses included as a separate component of stockholders equity, net of applicable taxes. Realized gains and losses are included in earnings. There were no material realized or unrealized gains or losses related to the securities for any of the fiscal years presented.

Inventories Inventories consist primarily of materials and supplies used in the Company's business and are carried at the lower of cost (first-in, first out) or market (net realizable value). No material obsolescence reserve has been recorded for any of the periods presented.

Property and Equipment Property and equipment are stated at cost and depreciated on a straight-line basis over their estimated useful lives. Useful lives range from: buildings 15-35 years; leasehold improvements the term of the respective lease or the estimated useful life of the improvements, whichever is shorter; new vehicles 3-7 years; used vehicles 1-7 years; new equipment and machinery 2-10 years; used equipment and machinery 1-10 years; and furniture and fixtures 1-10 years. Amortization of capital lease assets is included in depreciation expense. Maintenance and repairs are expensed as incurred and major improvements are capitalized. When assets are sold or retired, the cost and related accumulated depreciation are removed from the accounts and the resulting gain or loss is included in other income.

Goodwill and Intangible Assets The Company accounts for goodwill in accordance with SFAS No. 142, "Goodwill and Other Intangible Assets." The Company's reporting units and related indefinite-lived intangible asset are tested annually during the fourth fiscal quarter of each year in accordance with SFAS No. 142 in order to determine whether their carrying value exceeds their fair market value. Should this be the case, the value of a reporting unit's goodwill or indefinite-lived intangible may be impaired and written down. Goodwill and indefinite-lived intangible assets are also tested for impairment on an interim basis if an event occurs or circumstances change between annual tests that would more likely than not reduce the fair value below the carrying value. If the Company determines the fair value of the goodwill or other identifiable intangible asset is less than their carrying value, an impairment loss is recognized in an amount equal to the difference. Impairment losses, if any, are reflected in operating income in the consolidated statements of operations.

In accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," the Company reviews finite-lived intangible assets for impairment whenever an event occurs or circumstances change which indicates that the carrying amount of such assets may not be fully recoverable. Recoverability is determined based on

an estimate of undiscounted future cash flows resulting from the use of the asset and its eventual disposition. An impairment loss is measured by comparing the fair value of the asset to its carrying value. If the Company determines the fair value of the asset is less than the carrying value, an impairment loss is incurred in an amount equal to the difference. Impairment losses, if any, are reflected in operating income in the consolidated statements of operations.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The Company uses judgment in assessing goodwill and intangible assets for impairment. Estimates of fair value are based on the Company's projection of revenues, operating costs, and cash flows considering historical and anticipated future results, general economic and market conditions as well as the impact of planned business or operational strategies. In order to measure fair value, the Company employs a combination of present value techniques which reflect market factors. Changes in the Company's judgments and projections could result in a significantly different estimate of the fair value and could result in an impairment.

Long-Lived Tangible Assets The Company reviews long-lived tangible assets for impairment whenever events or changes in circumstances indicate that the carrying amount of such assets may not be fully recoverable. Determination of recoverability is based on an estimate of undiscounted future cash flows resulting from the use of the asset and its eventual disposition. Measurement of an impairment loss is based on the fair value of the asset compared to its carrying value. Long-lived tangible assets to be disposed of are reported at the lower of carrying amount or fair value less costs to sell.

Accrued Insurance Claims The Company retains the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers' compensation, employee group health, and locate damages. Locate damage claims result from property and other damages arising in connection with the Company's underground facility locating services. A liability for unpaid claims and the associated claim expenses, including incurred but not reported losses, is actuarially determined and reflected in the consolidated financial statements as accrued insurance claims. The liability for accrued insurance claims and related accrued processing costs was \$67.0 million and \$60.0 million at July 26, 2008 and July 28, 2007, respectively, and included incurred but not reported losses of approximately \$31.9 million and \$28.7 million, respectively. Included in the liability are amounts related to previous programs for certain acquired companies. Based on past experience, the Company expects \$29.8 million of the amount accrued at July 26, 2008 to be paid within the next 12 months.

The Company estimates the liability for claims based on facts, circumstances and historical experience. When loss reserves are recorded they are not discounted, even though they will not be paid until some time in the future. Factors affecting the determination of the expected cost for existing and incurred but not reported claims include, but are not limited to, the frequency of future claims, the payment patterns of claims which have been incurred, changes in the medical condition of claimants, and other factors such as inflation, tort reform or other legislative changes, unfavorable jury decisions and court interpretations. The calculation of the estimated liability for accrued insurance claims is inherently subject to uncertainty.

Income Taxes The Company accounts for income taxes under the asset and liability method. This approach requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. In June 2006, the Financial Accounting Standards Board (FASB) issued Interpretation No. 48, *Accounting for Uncertainty in Income Taxes*—an interpretation of FASB Statement No. 109 (FIN 48). FIN 48 prescribes a two-step process for the financial statement recognition and measurement of income tax positions taken or expected to be taken in an income tax return. The first step evaluates an income tax position in order to determine whether it is more likely than not that the position will be sustained upon examination, based on the technical merits of the position. The second step measures the benefit to be recognized in the financial statements for those income tax positions that meet the more likely than not recognition threshold. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. In May 2007, the FASB issued FASB Staff Position (FSP) No. 48-1, *Definition of Settlement in FASB Interpretation No. 48*. This FSP amends FIN 48 to provide guidance that a Company may

recognize a previously unrecognized tax benefit if the tax position is effectively (as opposed to ultimately) settled through examination, negotiation, or litigation. The Company adopted the provisions of FIN 48 on July 29, 2007, the first day of fiscal 2008. See Note 12 for further discussion regarding the adoption of the Interpretation.

Per Share Data Basic earnings per common share is computed based on the weighted average number of shares outstanding during the period, excluding unvested restricted shares and restricted share units. Diluted earnings per common share includes the weighted average common shares outstanding for the period plus dilutive

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

potential common shares, including unvested restricted shares and restricted share units. Performance vesting restricted shares and restricted share units are only included in diluted earnings per common share calculations for the period if all the necessary performance conditions are satisfied and their impact is not anti-dilutive. Common stock equivalents related to stock options are excluded from diluted earnings per common share calculations if their effect would be anti-dilutive. See Note 3, Computation of Earnings Per Common Share.

Stock-Based Compensation In December 2004, the FASB issued SFAS No. 123(R), Share-Based Payment, which amended SFAS No. 123. SFAS No. 123(R) requires that share-based awards granted to employees be fair valued on the date of grant, with limited exceptions, and the related expense recognized over the requisite service period, which is generally the vesting period of the award. SFAS No. 123(R) became effective for the Company on July 31, 2005, the first day of fiscal 2006 and the Company applied the modified prospective application of SFAS No. 123(R) to all of its stock-based awards. Prior to fiscal 2006, the Company accounted for stock-based compensation under Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees (APB No. 25) which required recognition of compensation expense using the intrinsic value method, whereby compensation expense was determined as the excess of the market value of the underlying stock over the exercise price of the option at the measurement date.

For performance-based awards, in accordance with SFAS No. 123(R), compensation cost must be recognized over the requisite service period if it is probable that the performance goal will be satisfied. The Company uses its best judgment to determine whether it is probable the performance goals will be satisfied at each reporting period and records compensation costs accordingly; however, the recognition or non-recognition of such compensation cost remains subject to uncertainty.

Comprehensive Income During fiscal 2008, fiscal 2007, and fiscal 2006, the Company did not have any material changes in its equity resulting from non-owner sources. Accordingly, comprehensive income approximated the net income amounts presented for the respective periods in the accompanying consolidated statements of operations.

Fair Value of Financial Instruments SFAS No. 107, Fair Value of Financial Instruments requires certain disclosures regarding the fair value of financial instruments. The Company's financial instruments consist primarily of cash and equivalents, restricted cash, accounts receivable, income taxes receivable and payable, accounts payable and accrued expenses, and long-term debt. Excluding the Company's 8.125% senior subordinated notes due October 2015, the carrying amounts of these instruments approximate their fair value due to the short maturity of these items. The Company determined that the fair value of the 8.125% senior subordinated notes at July 26, 2008 was \$141.8 million based on quoted market prices compared to a carrying value of \$150.0 million.

Multiemployer Defined Benefit Pension Plan A subsidiary acquired in fiscal 2007 participates in a multiemployer defined benefit pension plan that covers certain of its employees. The subsidiary makes periodic contributions to the plan to meet the benefit obligations. During fiscal 2008 and fiscal 2007, the subsidiary contributed approximately \$4.9 million and \$2.5 million to the plan, respectively.

Recently Issued Accounting Pronouncements

In May 2008, the FASB issued Statement No. 162, The Hierarchy of Generally Accepted Accounting Principles (SFAS No. 162). SFAS No. 162 defines the order in which accounting principles that are generally accepted should be followed. SFAS No. 162 is effective 60 days following the SEC's approval of the Public Company Accounting Oversight Board (PCAOB) amendments to AU Section 411, The Meaning of Present Fairly in Conformity with

Generally Accepted Accounting Principles. SFAS No. 162 is not expected to have a material effect on the Company's results of operations, financial position, or cash flows.

In April 2008, the FASB issued FSP 142-3, Determination of the Useful Life of Intangible Assets (FSP 142-3), which amends the factors that should be considered in developing renewal or extension assumptions

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

used to determine the useful life of a recognized intangible asset under SFAS No. 142. FSP 142-3 will be effective for the Company in fiscal 2010 and the Company is currently evaluating its impact.

In February 2007, the FASB issued Statement No. 159, The Fair Value Option for Financial Assets and Financial Liabilities (SFAS No. 159). This statement, which is expected to expand fair value measurement criteria, permits entities to choose to measure many financial instruments and certain other items at fair value. SFAS No. 159 will be effective for the Company at the beginning of fiscal 2009. The Company is currently evaluating the impact of adopting SFAS No. 159, if elected, on its consolidated financial statements.

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements (SFAS No. 157) which defines fair value, establishes a measurement framework and expands disclosure requirements. SFAS No. 157 applies to assets and liabilities that are required to be recorded at fair value pursuant to other accounting standards. SFAS No. 157 will be effective for the Company at the beginning of fiscal 2009. In February 2008, the FASB released a proposed FASB Staff Position FAS 157-2 Effective Date of FASB Statement No. 157 , which delays the effective date of SFAS No. 157 for all non-financial assets and non-financial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually) until the beginning of fiscal 2010. The Company does not expect a material impact on the consolidated financial statements from applying SFAS No. 157 to its financial assets and liabilities. The Company is currently evaluating the potential impact of applying the provisions of SFAS No. 157 to its non-financial assets and liabilities.

In December 2007, the FASB issued SFAS No. 141 (Revised 2007), Business Combinations (SFAS No. 141(R)). SFAS No. 141(R) establishes principles and requirements for how an acquirer in a business combination recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any controlling interest; recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase; and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. SFAS No. 141(R) will be effective for the Company for any acquisition completed subsequent to July 26, 2009 (fiscal 2010). The Company is currently evaluating the impact of SFAS No. 141(R).

2. Discontinued Operations

During fiscal 2007, a wholly-owned subsidiary of the Company, Apex Digital, LLC (Apex) notified its primary customer of its intention to cease performing installation services in accordance with its contractual rights. Effective December 2006, this customer, a satellite broadcast provider, transitioned its installation service requirements to others and Apex ceased providing these services. As a result, the Company has discontinued the operations of Apex and presented its results separately in the accompanying consolidated financial statements for all periods presented.

The summary comparative financial results of the discontinued operations were as follows:

	Fiscal Year Ended		
	2008	2007	2006
	(Dollars in thousands)		
Contract revenues of discontinued operations	\$	\$ 10,032	\$ 28,700
Income (loss) from discontinued operations before income taxes	\$ (4,524)	\$ (522)	\$ 233

Income (loss) from discontinued operations, net of tax	\$ (2,726)	\$ (318)	\$ 140
--	------------	----------	--------

In December 2006, two former employees of Apex commenced a lawsuit against the subsidiary in Illinois State Court. The lawsuit alleged that Apex violated certain minimum wage laws under the Fair Labor Standards Act and related state laws by failing to comply with applicable minimum wage and overtime pay requirements. In June 2008, the subsidiary reached an agreement to settle these claims through a structured mediation process. While the subsidiary denies the allegations underlying the dispute, it has agreed to the mediated settlement to avoid additional legal fees, the uncertainty of a jury trial and the management time that would have been devoted to litigation. The

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

settlement is subject to court approval. During the fourth quarter of fiscal 2008, the Company incurred a charge of approximately \$1.2 million which represents management's best estimate of the amount to be paid pursuant to the settlement. Actual payments could differ from our estimate.

The following table represents the assets and the liabilities of the discontinued operations:

	2008	2007
	(Dollars in thousands)	
Accounts receivable, net	\$	\$ 56
Deferred tax assets, net	667	244
Other current assets		7
Current assets of discontinued operations	\$ 667	\$ 307
Accounts payable	\$ 129	\$ 114
Accrued liabilities	2,602	825
Total current liabilities of discontinued operations	\$ 2,731	\$ 939
Other accrued liabilities and deferred taxes	\$ 427	\$ 649
Non-current liabilities of discontinued operations	\$ 427	\$ 649

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****3. Computation of Earnings Per Common Share**

The following is a reconciliation of the numerator and denominator of the basic and diluted earnings per common share computation as required by SFAS No. 128, Earnings Per Share. Basic earnings per common share is computed based on the weighted average number of shares outstanding during the period, excluding unvested restricted shares and restricted share units. Diluted earnings per common share includes the weighted average common shares outstanding for the period plus dilutive potential common shares, including unvested restricted shares and restricted share units. Performance vesting restricted shares and restricted share units are only included in diluted earnings per common share calculations for the period if all the necessary performance conditions are satisfied and their impact is not anti-dilutive. Common stock equivalents related to stock options are excluded from diluted earnings per common share calculations if their effect would be anti-dilutive.

	Fiscal Year Ended		
	2008	2007	2006
	(Dollars in thousands, except per share amounts)		
Numerator:			
Income from continuing operations	\$ 24,404	\$ 42,202	\$ 18,040
Income (loss) from discontinued operations, net of tax	(2,726)	(318)	140
Net income	\$ 21,678	\$ 41,884	\$ 18,180
Denominator:			
<i>Basic</i>			
Weighted-average number of common shares Basic	40,417,945	40,407,641	41,835,966
<i>Diluted</i>			
Weighted-average number of common shares Basic	40,417,945	40,407,641	41,835,966
Potential common stock arising from stock options and unvested restricted shares and restricted share units	183,794	306,254	220,631
Weighted-average number of common shares Diluted	40,601,739	40,713,895	42,056,597
Antidilutive weighted shares excluded from the calculation of earnings per common share	2,039,444	2,168,547	2,612,460
EARNINGS PER COMMON SHARE BASIC:			
Income from continuing operations	\$ 0.60	\$ 1.04	\$ 0.43
Income (loss) from discontinued operations	(0.07)	(0.01)	
Net income	\$ 0.54	\$ 1.04	\$ 0.43
EARNINGS PER COMMON SHARE DILUTED:			
Income from continuing operations	\$ 0.60	\$ 1.04	\$ 0.43

Income (loss) from discontinued operations		(0.07)		(0.01)		
Net income	\$	0.53	\$	1.03	\$	0.43

Earnings per share amounts may not add due to rounding

4. Acquisitions

In September 2006, the Company acquired the outstanding common stock of Cable Express, a provider of specialty contracting services for leading cable multiple system operators. These services include the installation and maintenance of customer premise equipment, including set top boxes and modems. The purchase price for Cable Express was approximately \$55.2 million and the Company assumed \$9.2 million in capital lease obligations. The purchase price included transaction fees of approximately \$0.5 million and \$6.2 million placed in escrow. The

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

escrowed amount was established to satisfy potential indemnification obligations of the sellers pursuant to the acquisition agreement. During fiscal 2008, approximately \$0.5 million of the escrowed amount was returned to the Company in satisfaction of certain indemnification claims and was recorded as a reduction of goodwill. As of July 26, 2008, approximately \$4.6 million of the escrowed amount has been released to the sellers and approximately \$1.1 million remains to be released to the sellers in September 2008, so long as the amount is not subject to any claims. The Company borrowed \$50.0 million under its revolving credit agreement in fiscal 2007 to fund this acquisition.

The purchase price of Cable Express has been allocated to the tangible and intangible assets acquired and the liabilities assumed, including capital leases, on the basis of their respective fair values on the acquisition date. Purchase price in excess of fair value of the net tangible and identifiable intangible assets acquired has been allocated to goodwill. Goodwill of approximately \$0.8 million related to the Cable Express acquisition is expected to be deductible for tax purposes. The Company determined the fair values of the identifiable intangible assets based primarily on historical data, estimated discounted future cash flows, and expected royalty rates for trademarks and tradenames.

The final allocation of purchase price as of the acquisition date for Cable Express is as follows (dollars in thousands):

Assets:		
Accounts receivable		\$ 8,050
Costs and estimated earnings in excess of billings		1,377
Other current assets		3,630
Property and equipment		12,440
Goodwill		34,114
Intangible assets	customer relationships	22,800
Intangible assets	tradenames	1,100
Other assets		139
Total assets		 83,650
Liabilities:		
Accounts payable		893
Accrued liabilities		9,262
Notes payable		82
Capital leases payable		9,197
Deferred tax liability, net non-current		9,529
Total liabilities		 28,963
Net assets acquired		 \$ 54,687

The operating results of Cable Express are included in the accompanying consolidated financial statements since its acquisition date. The following unaudited pro forma information presents the Company's consolidated results of operations as if the Cable Express acquisition had occurred on July 30, 2006, the first day of the Company's 2007

fiscal year. The unaudited pro forma information is not necessarily indicative of the results of operations of the combined companies had the acquisition occurred at the beginning of the periods presented nor is it indicative of future results. Approximately \$4.8 million of non-recurring charges incurred by Cable Express are included in the pro forma amounts for fiscal 2007. The non-recurring charges were incurred prior to the acquisition

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

and primarily related to stock-based compensation expense and acquisition related bonuses. The unaudited pro forma results are as follows:

	Fiscal 2007 (Dollars in thousands, except per share amounts)	
Total revenues	\$	1,148,711
Income from continuing operations before income taxes	\$	64,803
Income from continuing operations	\$	39,361
Net income	\$	39,044
Earnings per share from continuing operations:		
Basic	\$	0.97
Diluted	\$	0.97
Earnings per share:		
Basic	\$	0.97
Diluted	\$	0.96

In January 2007, the Company acquired certain assets of a cable television operator for approximately \$1.1 million. In March 2007, the Company acquired certain assets and assumed certain liabilities of Cavo, including \$0.9 million in capital lease obligations for a purchase price of \$5.5 million. Cavo provides specialty contracting services for leading cable multiple system operators. These services include the installation and maintenance of customer premise equipment, including set top boxes and modems. These two acquisitions were not material to the Company's revenue, results of operations or financial position.

5. Accounts Receivable

Accounts receivable consist of the following:

	2008	2007
	(Dollars in thousands)	
Contract billings	\$ 145,346	\$ 144,835
Retainage	972	2,249
Other receivables	871	766
Total	147,189	147,850
Less: allowance for doubtful accounts	769	986
Accounts receivable, net	\$ 146,420	\$ 146,864

The allowance for doubtful accounts changed as follows:

	Fiscal Year Ended	
	2008	2007
	(Dollars in thousands)	
Allowance for doubtful accounts at beginning of period	\$ 986	\$ 1,964
Bad debt recovery, net	(43)	(61)
Amounts charged against the allowance	(174)	(917)
Allowance for doubtful accounts at end of period	\$ 769	\$ 986

As of July 26, 2008, the Company expected to collect all retainage balances within the next twelve months. Additionally, the Company believes that none of its significant customers were experiencing significant financial difficulty as of July 26, 2008.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****6. Costs and Estimated Earnings on Contracts in Excess of Billings**

Costs and estimated earnings in excess of billings, net, consists of the following:

	2008	2007
	(Dollars in thousands)	
Costs incurred on contracts in progress	\$ 75,978	\$ 76,316
Estimated to date earnings	18,292	19,076
Total costs and estimated earnings	94,270	95,392
Less: billings to date	483	712
	\$ 93,787	\$ 94,680
Included in the accompanying consolidated balance sheets under the captions:		
Costs and estimated earnings in excess of billings	\$ 94,270	\$ 95,392
Billings in excess of costs and estimated earnings	(483)	(712)
	\$ 93,787	\$ 94,680

The above amounts include both revenue for services from contracts based on units of delivery and cost-to-cost measures of the percentage of completion method.

7. Property and Equipment

Property and equipment, including amounts for assets subject to capital leases, consists of the following:

	2008	2007
	(Dollars in thousands)	
Land	\$ 2,953	\$ 2,953
Buildings	9,751	9,232
Leasehold improvements	3,959	2,104
Vehicles	204,814	198,256
Furniture and fixtures	40,339	34,580
Equipment and machinery	133,138	122,951
Total	394,954	370,076
Less accumulated depreciation	224,475	205,532
Property and equipment, net	\$ 170,479	\$ 164,544

Depreciation expense and repairs and maintenance, including amounts for assets subject to capital leases, were as follows:

	2008	Fiscal Year Ended 2007	2006
	(Dollars in thousands)		
Depreciation expense	\$ 60,010	\$ 51,002	\$ 42,187
Repairs and maintenance expense	\$ 19,966	\$ 19,802	\$ 17,898

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****8. Goodwill and Intangible Assets**

The Company's goodwill and intangible assets consist of the following:

	Useful Life In Years	2008 (Dollars in thousands)	2007
Goodwill	N/A	\$ 240,138	\$ 250,830
Intangible Assets:			
Carrying amount			
Covenants not to compete	5	\$ 800	\$ 800
UtiliQuest tradename	Indefinite	4,700	4,700
Tradenames	4 - 15	2,925	2,925
Customer relationships	5 - 15	77,555	77,539
		85,980	85,964
Accumulated amortization:			
Covenants not to compete		747	587
Tradenames		714	527
Customer relationships		21,659	14,728
		23,120	15,842
Net Intangible Assets		\$ 62,860	\$ 70,122

Amortization expense for finite-lived intangible assets for fiscal years 2008, 2007, and 2006 was \$7.3 million, \$6.8 million, and \$4.3 million, respectively. The intangible customer relationships and trade names of Cable Express, acquired September 2006, totaling \$22.8 million and \$1.1 million, respectively, each have an estimated useful life of 15 years. The intangible customer relationships of Cavo, acquired March 2007, totaling \$4.1 million have an estimated useful life of 15 years. Amortization for the Company's customer relationships is recognized on an accelerated basis related to the expected economic benefit of the intangible asset. Amortization for the Company's other finite-lived intangibles is recognized on a straight-line basis over the estimated useful life of the intangible assets. Estimated amortization expense for fiscal 2009 through fiscal 2013 and thereafter for amortizing intangibles is as follows (dollars in thousands):

2009	\$ 6,804
2010	\$ 6,315
2011	\$ 6,027
2012	\$ 5,287
2013	\$ 5,107
Thereafter	\$ 28,620

During fiscal 2008, goodwill was reduced by approximately \$0.5 million as a result of the receipt of escrowed funds by the Company for indemnification of claims related to the Cable Express acquisition (see Note 4) and by approximately \$9.7 million due to an impairment charge as described further below. Additionally, goodwill decreased by approximately \$0.5 million related to the application of FIN 48. See Note 12 for further discussion regarding the adoption and application of FIN 48.

The Company's goodwill resides in multiple reporting units. The profitability of individual reporting units may periodically suffer from downturns in customer demand and other factors which result from the cyclical nature of the Company's business, the high level of competition existing within the Company's industry, the concentration of the Company's revenues within a limited number of customers and the level of overall economic activity. Individual reporting units may be relatively more impacted by these factors than the Company as a whole. Specifically during times of economic slowdown, the Company's customers may reduce their capital expenditures and defer or cancel pending projects. As a result, demand for the services of one or more of the reporting units could decline during periods of economic downturns which could adversely affect the Company's operations, cash flows and liquidity.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

As a result of the Company's fiscal 2008 annual impairment analysis, management determined that the goodwill of its Stevens Communications (Stevens) reporting unit and Nichols Construction (Nichols) reporting unit were impaired and consequently recognized goodwill impairment charges of approximately \$5.9 and \$3.8 million, respectively, during the fourth quarter of fiscal 2008. This determination was primarily the result of a change in management's expectations of long-term cash flows from customers of Stevens and Nichols. As disclosed in previous filings with the Securities and Exchange Commission, each of these reporting units has a concentration of revenues from a limited number of customers. Changes in anticipated demand had an adverse impact on the expected future cash flows of the reporting units used in the annual impairment analysis performed during the fourth quarter of fiscal 2008. The reduction in demand is the result of the customers' decisions regarding the allocation of their capital spending away from work management anticipated would be performed by these reporting units. In performing the SFAS No. 142 impairment assessment, management determined that this shift in demand was more than temporary, consequently impacting expected cash flows over the seven year period used in its goodwill analysis. Stevens and Nichols have remaining goodwill of \$2.4 and \$2.0 million, respectively, subsequent to the impairment. Excluding the goodwill impairment charge, the results of the Stevens and Nichols reporting units have not been material to the Company's consolidated results. This change in anticipated demand levels did not have an adverse impact on the Company's other subsidiaries.

During the third quarter of fiscal 2006, the Company recognized a goodwill impairment charge of approximately \$14.8 million related to its Can Am Communications (Can Am) reporting unit. Although Can Am provides services to significant customers, it had underperformed compared to previous expectations due to its inability to achieve projected revenue growth and operational inefficiencies at the level of work performed. Management determined that these factors increased the uncertainty surrounding future levels of revenue expected from Can Am. The Company changed the senior management at Can Am during the later part of fiscal 2006, integrating certain of its operations with another subsidiary of the Company, in order to improve operational efficiency. The combination of the above factors had the effect of reducing the expected future cash flows of the Can Am reporting unit and are circumstances that would more likely than not reduce the fair value of the reporting unit below its carrying amount. Accordingly, the Company performed an interim goodwill impairment test as of April 29, 2006. As a result of the impairment analysis, management determined that the estimated fair value of the reporting unit was less than its carrying value and, consequently, a goodwill impairment charge was recognized to write off Can Am's goodwill.

The estimate of fair value of each of our reporting units was based on the Company's projection of revenues, operating costs, and cash flows considering historical and anticipated future results, general economic and market conditions as well as the impact of planned business and operational strategies. The valuations employed a combination of present value techniques to measure fair value and considered market factors.

During the Company's fiscal 2008 goodwill impairment test, the estimated fair value of the UtiliQuest reporting unit exceeded its carrying value by a margin of approximately 25%. The goodwill balance of this reporting unit may have an increased likelihood of impairment if a sustained downturn in customer demand were to occur, or if the reporting unit were not able to execute against customer opportunities, and the long-term outlook for their cash flows were adversely impacted. Furthermore, changes in the long-term outlook may result in changes to other valuation assumptions. The UtiliQuest reporting unit, with a goodwill balance of \$73.9 million, provides services to a broad range of customers including utilities and telecommunication providers in over 20 states throughout the United States. These services are required prior to underground excavation and are affected by overall economic activity. Demand for these services could decline during periods of economic downturn which could adversely affect the operations and cash flows of the reporting unit. Additionally, the UtiliQuest reporting unit was impacted by the \$8.2 million charge for litigation described in Note 19 during fiscal 2008 and by increased professional fees related to this matter.

As of July 26, 2008, the Company believes the goodwill and other indefinite-lived intangible asset is recoverable for all of the reporting units; however, there can be no assurances that they will not be impaired in future periods. Certain of the Company's reporting units also have other intangible assets including tradenames and customer relationship intangibles. As of July 26, 2008, management believes that the carrying amounts of these

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

other intangible assets are recoverable. However, if adverse events were to occur or circumstances were to change indicating that the carrying amount of such assets may not be fully recoverable, the assets would be reviewed for impairment and the asset may become impaired.

9. Accrued Insurance Claims

The Company retains the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers' compensation, employee group health, and locate damages. The following table summarizes the Company's primary insurance coverage and annual retention amounts as of July 26, 2008 which are applicable in all of the states in which the Company operates, except with respect to workers' compensation insurance in three states in which the Company chooses to participate in a state fund (dollars in thousands):

Loss Retention Per Occurrence:

Workers' compensation liability claims	\$ 1,000
Automobile liability claims	\$ 1,000 (a)
General liability claims, except UtiliQuest, LLC.	\$ 250 (a)
General liability claims for UtiliQuest, LLC.	\$ 2,000 (a)
Employee health plan claims (per participant per annum)	\$ 250

Stop Loss and Umbrella Coverage(a):

Aggregate stop loss coverage for workers' compensation, automobile and general liability claims	\$ 55,000(b)
Umbrella liability coverage for automobile, general liability, and employer's liability claims	\$ 95,000

- (a) The Company retains the risk of loss for automobile liability and general liability between \$2.0 million and \$5.0 million on a per occurrence basis in excess of the retention amount stated in the table, subject to an aggregate stop loss of \$10.0 million for this layer.
- (b) Aggregate stop loss coverage for workers' compensation automobile and general liability claims was \$38,800 for fiscal 2007.

Accrued insurance claims consist of the following:

	2008	2007
	(Dollars in thousands)	
Amounts expected to be paid within one year:		
Accrued auto, general liability and workers' compensation	\$ 16,599	\$ 13,748
Accrued employee group health	4,506	3,678
Accrued damage claims	8,729	9,476
	29,834	26,902
Amounts expected to be paid beyond one year:		
Accrued auto, general liability and workers' compensation	30,156	25,217
Accrued damage claims	7,019	7,868

	37,175	33,085
Total accrued insurance claims	\$ 67,009	\$ 59,987

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****10. Other Accrued Liabilities**

Other accrued liabilities consist of the following:

	2008	2007
	(Dollars in thousands)	
Accrued payroll and related taxes	\$ 25,935	\$ 27,870
Accrued employee benefit and bonus costs	7,017	9,293
Accrued construction costs	10,434	10,272
Interest payable	3,621	3,587
Other	19,268	12,054
Total other accrued liabilities	\$ 66,275	\$ 63,076

As of July 26, 2008, Other includes approximately \$8.6 million related to the legal settlement at the Company's UtiliQuest, LLC, S.T.S., LLC and Locating, Inc. subsidiaries. See Note 19, Commitments and Contingencies.

11. Debt

The Company's debt consists of the following:

	2008	2007
	(Dollars in thousands)	
Senior subordinated notes	\$ 150,000	\$ 150,000
Borrowings under the bank credit agreement		10,000
Capital leases	3,355	6,792
Notes payable		18
	153,355	166,810
Less: current portion	2,306	3,301
Long-term debt	\$ 151,049	\$ 163,509

In October 2005, Dycom Investments, Inc., a wholly-owned subsidiary of the Company, issued 8.125% senior subordinated notes (Notes) due October 2015 in the amount of \$150.0 million. Interest is due semi-annually on April 15th and October 15th of each year. The indenture governing the Notes contains covenants that restrict the Company's ability to: make certain payments, including the payment of dividends; redeem or repurchase capital stock of the Company; incur additional indebtedness and issue preferred stock; make investments; create liens; enter into sale and leaseback transactions; merge or consolidate with another entity; sell assets; and enter into transactions with affiliates. As of July 26, 2008, the Company was in compliance with all covenants and conditions under the indenture

governing the Notes.

The Company's Credit Agreement provides for a revolving line of credit that will expire in December 2009 with an aggregate capacity of \$300.0 million. The Credit Agreement requires the Company to: (i) maintain a consolidated leverage ratio of not greater than 3.00 to 1.0 as measured at the end of each fiscal quarter; (ii) maintain an interest coverage ratio of not less than 2.75 to 1.00, as measured at the end of each fiscal quarter; and (iii) maintain consolidated tangible net worth as calculated at the end of each fiscal quarter, of not less than \$50.0 million plus 50% of consolidated net income (if positive) from September 8, 2005 to the date of computation plus 75% of the equity issuances made from September 8, 2005 to the date of computation (other than equity issuances made after November 16, 2007 pursuant to employee stock option programs in an amount not to exceed \$20.0 million during the term of the Credit Agreement). As of July 26, 2008, the Company had no outstanding borrowings and \$46.9 million of outstanding letters of credit issued under the Credit Agreement. The outstanding letters of credit are primarily issued to insurance companies as part of the Company's insurance program and bear

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

interest at 1.625% per annum. At July 26, 2008, the Company had additional borrowing availability of \$169.1 million under the most restrictive covenants of the Credit Agreement and was in compliance with the financial covenants and conditions.

The Company had \$3.4 million in capital lease obligations as of July 26, 2008. The capital lease obligations were assumed in connection with the fiscal 2007 acquisitions of Cable Express and Cavo. The capital leases include obligations for certain vehicles and computer equipment and expire at various dates through fiscal year 2011.

12. Income Taxes

The Company adopted FIN 48 on July 29, 2007, the first day of fiscal 2008. As a result of adoption, retained earnings decreased by approximately \$2.1 million. The adoption also resulted in the reclassification of accruals for uncertain tax positions from income taxes payable to other accrued liabilities and other liabilities in the accompanying consolidated balance sheet. After recognizing these impacts upon adoption, the total amount of unrecognized tax benefits was approximately \$6.6 million. During fiscal 2008, the Company reversed liabilities for unrecognized tax benefits and interest expense that were no longer required, resulting in a \$2.0 million decrease in the Company's provision for income taxes, \$0.9 million decrease in interest expense, and \$0.2 million decrease in goodwill.

A reconciliation of the beginning and ending amount of unrecognized tax benefits is as follows (dollars in thousands):

Balance at adoption on July 29, 2007	\$ 6,569
Additions based on tax positions related to the current year	329
Settlements with taxing authorities	(702)
Expiration of statutes of limitations	(1,992)
Balance at July 26, 2008	\$ 4,204

The Company recognizes interest related to unrecognized tax benefits in interest expense and penalties in general and administrative expenses. A reconciliation of the accruals, payments, and reversals for interest and penalties is as follows:

	Interest	Penalties
	(Dollars in thousands)	
Balance at adoption on July 29, 2007	\$ 1,237	\$
Current year accruals	621	12
Current year payments	(61)	
Current year reversals	(893)	
Balance at July 26, 2008	\$ 904	\$ 12

As of July 26, 2008, the total amount remaining of unrecognized tax benefits is \$4.2 million. If it is subsequently determined this amount is not required, approximately \$4.0 million would affect the Company's effective tax rate and \$0.2 million would reduce goodwill during the periods recognized.

The Company files income tax returns in the U.S. federal jurisdiction, multiple state jurisdictions, and in Canada. The Company is no longer subject to U.S. federal and most state and local income tax examinations for years up through 2004. Management believes its provision for income taxes is adequate; however, any material assessment could adversely affect the Company's results of operations, cash flows and liquidity. Measurement of certain aspects of the Company's tax positions are based on interpretations of tax regulations, federal and state case law and the applicable statutes. Based on these interpretations, management believes it is reasonably possible that unrecognized tax benefits will decrease in the next twelve months in the amount of approximately \$1.3 million, primarily as a result of the expiration of various statutes of limitations.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The components of the provision (benefit) for income taxes for continuing operations are as follows:

	Fiscal Year Ended		
	2008	2007	2006
	(Dollars in thousands)		
Current:			
Federal	\$ 12,026	\$ 22,002	\$ 19,231
State	3,195	3,543	2,856
	15,221	25,545	22,087
Deferred:			
Federal	(1,161)	1,360	171
Foreign	(222)	149	(128)
State	(658)	221	28
	(2,041)	1,730	71
Total tax provision	\$ 13,180	\$ 27,275	\$ 22,158

The provision (benefit) for income taxes for discontinued operations in fiscal 2008, 2007, and 2006 was \$(1.8) million, \$(0.2) million, and \$0.1 million, respectively.

The deferred tax provision is the change in the deferred tax assets and liabilities representing the tax consequences of changes in the amount of temporary differences and changes in tax rates during the year. The significant components of deferred tax assets and liabilities are comprised of the following:

	2008	2007
	(Dollars in thousands)	
Deferred tax assets:		
Insurance and other non-deductible reserves	\$ 32,412	\$ 25,576
Allowance for doubtful accounts and reserves	639	907
Other	4,344	3,115
Gross deferred tax assets	37,395	29,598
Valuation allowance	(330)	
Net deferred tax assets	\$ 37,065	\$ 29,598
Deferred tax liabilities:		
Property and equipment	\$ 19,486	\$ 14,687

Goodwill and intangibles	17,746	18,749
	\$ 37,232	\$ 33,436
Net deferred tax assets (liabilities)	\$ (167)	\$ (3,838)

As of July 26, 2008, we had approximately \$1.4 million of federal and foreign and \$11.8 million of state net operating loss carryforwards, which are mostly set to expire between 2012 and 2028. The valuation allowance has been developed to reduce our deferred asset to an amount that is more likely than not to be realized, and is based upon the uncertainty of the realization of certain state deferred assets related to net operating loss carryforwards.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The difference between the total tax provision and the amount computed by applying the statutory federal income tax rates to pre-tax income from continuing operations is as follows:

	Fiscal Year Ended		
	2008	2007	2006
	(Dollars in thousands)		
Statutory rate applied to pre-tax income	\$ 13,154	\$ 24,317	\$ 14,069
State taxes, net of federal tax benefit	1,649	2,446	1,875
Write-down of goodwill, with no tax benefit			5,192
Permanent differences	865	507	1,092
Tax effect of FIN 48 reversals	(1,864)		
Other items, net	(624)	5	(70)
Total tax provision	\$ 13,180	\$ 27,275	\$ 22,158

13. Other Income, net

The components of other income, net, are as follows:

	Fiscal Year Ended		
	2008	2007	2006
	(Dollars in thousands)		
Gain on sale of fixed assets	\$ 6,724	\$ 8,125	\$ 5,861
Miscellaneous income	430	522	472
Total other income, net	\$ 7,154	\$ 8,647	\$ 6,333

14. Employee Benefit Plans

The Company and its subsidiaries sponsor a defined contribution plan that provides retirement benefits to eligible employees that elect to participate. Under the plan, participating employees may defer up to 15% of their base pre-tax compensation. The Company contributes 30% of the first 5% of base compensation that a participant contributes to the plan. The Company's contributions were \$1.4 million, \$1.3 million, and \$1.2 million in fiscal 2008, 2007, and 2006, respectively.

A subsidiary acquired in fiscal 2007 participates in a multiemployer defined benefit pension plan that covers certain of its employees. The subsidiary makes periodic contributions to the plan to meet the benefit obligations. During fiscal 2008 and 2007, the subsidiary contributed approximately \$4.9 million and \$2.5 million, respectively, to the plan.

15. Capital Stock

On September 12, 2005, the Company announced that its Board of Directors had approved the repurchase of up to 9.5 million outstanding shares of the Company's common stock, at a price per share of not less than \$18.50 and not greater than \$21.00 through a Dutch Auction tender offer. The final number of shares purchased under the tender offer, which expired on October 11, 2005, was 8.76 million shares. These shares were purchased at a price of \$21.00 per share for an aggregate purchase price of \$186.2 million, including fees and expenses. The Company cancelled these shares in the period repurchased. The tender offer was funded with proceeds from the issuance of senior subordinated notes having an aggregate principal balance of \$150.0 million, borrowings of \$33.0 million from the Credit Agreement, and cash on hand.

On each of August 28, 2007 and May 20, 2008, the Company's Board of Directors authorized the repurchase of up to \$15 million of its common stock over an eighteen month period in open market or private transactions (for an aggregate authorization of \$30 million). The Company repurchased and cancelled 1,693,500 shares during fiscal

Table of Contents

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

2008 at an average price per share of \$14.83. As of July 26, 2008, approximately \$4.8 million of the authorized amount remains for the repurchase of common stock.

16. Stock-Based Awards

The Company's stock-based award plans are comprised of the following (collectively, the Plans):

the 1991 Incentive Stock Option Plan (1991 Plan)

the Arguss Communications, Inc. 1991 Stock Option Plan (1991 Arguss Plan)

the 1998 Incentive Stock Option Plan (1998 Plan)

the 2001 Directors Stock Option Plan (2001 Directors Plan)

the 2002 Directors Restricted Stock Plan (2002 Directors Plan)

the 2003 Long-term Incentive Plan (2003 Plan)

the 2007 Non-Employee Directors Equity Plan (2007 Directors Plan)

The outstanding options under the 1991 Plan, the 1991 Arguss Plan, the 1998 Plan, and the 2003 Plan are fully vested, except 35,000 options granted in fiscal 2008 under the 2003 Plan which vest ratably over a four-year period. Outstanding options granted under the 2001 Directors Plan and 2007 Directors Plan, vest and become exercisable ratably over a four-year period, beginning on the date of the grant. Under the 2003 Plan, time vesting restricted shares and units that are outstanding vest ratably over a period of four years. Performance vesting restricted shares and units that are outstanding vest over a three year period from grant date, if certain annual and three year Company performance goals are achieved. The Company's policy is to issue new shares to satisfy equity awards under the Plans. Under the terms of the current plans, stock options are granted at the closing price on the date of the grant and are exercisable over a period of up to ten years.

On November 20, 2007, the Company's shareholders approved the 2007 Directors Plan. Subsequent to that date no further grants will be made under the Company's 2001 Directors Plan and the 2002 Directors Plan. As under the 2001 Directors Plan and the 2002 Directors Plan, the 2007 Directors Plan provides for equity grants to non-employee directors upon their initial election or appointment to the Board of Directors and for annual equity grants to continuing non-employee directors. Additionally, to the extent that a non-employee director does not beneficially own 7,500 shares of Company common stock, the plan requires a portion of such directors annual fees to be paid in the form of restricted share or restricted share units. As of July 26, 2008, there were 253,236 shares available for issuance under the 2007 Directors Plan.

The following table lists the number of shares available and outstanding under each plan as of July 26, 2008, including restricted performance shares and units that will be issued under outstanding awards if certain performance goals are met:

Unvested

	Plan Expiration	Outstanding Stock Options	Restricted Shares and Units Outstanding	Shares Available for Grant
1991 Plan	Expired	45,000		
1991 Arguss Plan(a)	N/A	53,436		
2001 Directors Plan(a)	2011	66,501		
2002 Directors Plan(a)	2012		8,030	
1998 Plan(b)	2008	1,374,969		818,873
2003 Plan	2013	803,047	758,686	1,905,837
2007 Directors Plan	2017	32,604	11,606	253,236
		2,375,557	778,322	2,977,946

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

- (a) No further awards will be made under the 1991 Arguss Plan, the 2001 Directors Plan, or the 2002 Directors Plan.
- (b) The 818,873 available shares under the 1998 Plan that have been authorized but not issued are available for grant under the 2003 Plan.

The following tables summarize the stock-based awards outstanding at July 26, 2008:

	Shares Subject to Options	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life	Aggregate Intrinsic Value (In thousands)
Options outstanding	2,375,557	\$ 29.45	4.3	\$ 766
Options exercisable	2,282,702	\$ 29.82	4.1	\$ 660

	Restricted Shares/Units	Weighted Average Grant Price	Weighted Average Remaining Vesting Period	Aggregate Intrinsic Value (In thousands)
Unvested time vesting shares/units	134,872	\$ 24.32	2.2	\$ 2,158
Unvested performance vesting shares/units	643,450	\$ 24.95	1.5	\$ 10,295

The aggregate intrinsic value for stock options and restricted shares and units in the preceding tables are based on the Company's closing stock price of \$16.00 on July 26, 2008. These amounts represent the total intrinsic value that would have been received by the holders of the stock-based awards had the awards been exercised and sold as of that date, before any applicable taxes. During fiscal 2008, 2007, and 2006, the total intrinsic value of stock options exercised was \$0.6 million, \$3.7 million, and \$1.4 million, respectively. During fiscal 2008, 2007, and 2006, the total fair value of restricted stock vested was \$7.1 million, \$3.9 million, and \$0.9 million, respectively.

The following table summarizes the stock-based awards activity during fiscal 2008:

**Time Vesting
Restricted**

	Stock Options		Shares/Units		Performance Vesting Restricted Shares/Units	
	Shares	Weighted Average Exercise Price	Shares/Units	Weighted Average Grant Price	Shares/Units	Weighted Average Grant Price
Outstanding as of July 28, 2007	2,494,343	\$ 29.78	156,766	\$ 23.37	781,932	\$ 21.57
Granted	67,604	\$ 19.66	56,878	\$ 27.24	560,142	\$ 27.38
Options Exercised/Shares and Units Vested	(63,878)	\$ 20.96	(78,310)	\$ 24.45	(194,622)	\$ 21.80
Forfeited or cancelled	(122,512)	\$ 35.20	(462)	\$ 21.64	(504,002)	\$ 23.42
Outstanding as of July 26, 2008	2,375,557	\$ 29.45	134,872	\$ 24.32	643,450	\$ 24.95

The performance vesting restricted shares and units in the above table represent the maximum number of awards which may vest under the outstanding grants assuming that all performance criteria are met.

During fiscal 2008, the Company granted time-based and performance-based restricted stock units. The fair value of restricted shares and units is estimated on the date of grant and is generally equal to the closing stock price of the Company on the date of grant. The fair value of stock option grants is estimated on the date of grant using the Black-Scholes option pricing model based on certain assumptions including: expected volatility based on the historical price of the Company's stock over the expected life of the option; the risk free rate of return based on the

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

U.S. Treasury yield curve in effect at the time of grant for the expected term of the option; the expected life based on the period of time the options are expected to be outstanding using historical data to estimate option exercise and employee termination; and dividend yield based on the Company's history and expectation of dividend payments. The following table summarizes the average fair value of stock options and restricted shares and units granted during fiscal 2008, 2007, and 2006.

	Fiscal Year Ended		
	2008	2007	2006
Weighted average fair value of restricted stock and units granted	\$ 27.37	\$ 21.25	\$ 22.05
Weighted average fair value of stock options granted	\$ 9.96	\$ 13.79	\$ 13.57
Stock option assumptions:			
Risk-free interest rate	3.5%	4.6%	4.4%
Expected life (years)	6.6	9.0	9.0
Expected volatility	46.6%	53.7%	54.7%
Expected Dividends			

The time vesting restricted units granted to employees and officers of the Company vest ratably over a period of four years. Each restricted unit will be settled in one share of the Company's common stock on the vesting date. Upon each annual vesting, 50% of the newly vested shares (net of any shares used to satisfy tax withholding obligations) are restricted from sale or transferability (restricted holdings). The restrictions on sale or transferability of the restricted holdings will end 90 days after termination of employment of the holder. When the holder has accumulated restricted holdings having a value equal to or greater than the holder's annual base salary then in effect, future grants will no longer be subject to the restriction on transferability.

The performance vesting restricted units were granted to employees and officers of the Company and represent the maximum number of awards which may vest under the grant. Each restricted unit will be settled in one share of the Company's common stock upon vesting. The performance vesting restricted units vest over a three year period from grant date, if certain annual Company performance targets are met. The performance targets are based on a combination of the Company's fiscal year operating earnings (adjusted for certain amounts) as a percentage of contract revenues and the Company's fiscal year operating cash flow level. Additionally, the awards include three year performance goals with similar measures as the fiscal year targets which if met result in supplemental shares awarded.

Compensation expense for stock-based awards is based on the fair value at the measurement date and is included in general and administrative expenses in the consolidated statements of operations. The compensation expense and the related tax benefit recognized related to stock options, restricted share and restricted share units for fiscal 2008, 2007, and 2006 is as follows:

	For the Year Ended		
	2008	2007	2006

(Dollars in thousands)

Stock-based compensation expense	\$ 5,156	\$ 6,220	\$ 4,730
Tax benefit recognized	\$ (1,988)	\$ (2,534)	\$ (1,485)

The Company evaluates compensation expense quarterly and only recognizes compensation expense for performance based awards if management determines it is probable that the performance criteria for the awards will be met. The total amount of compensation ultimately recognized is based on the number of awards that actually vest. During fiscal 2008, the performance criteria of certain of the stock-based awards was not achieved for the fiscal 2008 performance period and, as a result, stock-based compensation expense was reduced for these awards. Accordingly, the amount of compensation expense recognized during fiscal 2008 may not be representative of future stock-based compensation expense.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Under the Plans, the maximum total unrecognized compensation expense and weighted-average period over which the expense would be recognized subsequent to July 26, 2008 is shown below. For performance based awards, the unrecognized compensation cost is based upon the maximum amount of restricted stock and units that can be earned under outstanding awards. If the performance goals are not met, no compensation expense will be recognized for these shares/units and compensation expense previously recognized will be reversed.

	Unrecognized Compensation Expense (In thousands)	Weighted- Average Period (In years)
Stock options	\$ 603	2.7
Unvested time vesting shares/units	\$ 2,574	2.2
Unvested performance vesting shares/units	\$ 14,532	1.5

During fiscal 2008, 2007, and 2006, the Company received cash of \$1.3 million, \$7.1 million, and \$2.8 million, respectively, from the exercise of stock options and realized a tax benefit of approximately \$2.9 million, \$2.9 million, and \$0.6 million, respectively.

17. Related Party Transactions

The Company leases administrative offices from entities related to officers of certain of the Company's subsidiaries. The total expense under these arrangements for each of fiscal 2008, 2007, and 2006 was \$1.4 million, \$1.3 million, and \$1.3 million. The Company paid approximately \$0.3 million, \$0.7 million, and \$0.6 million for fiscal 2008, 2007, and 2006, respectively, in subcontracting services to entities related to officers of certain of its subsidiaries. Additionally, the Company paid approximately \$0.2 million, respectively, in each of fiscal 2008, 2007, and 2006 to officers of certain of the Company's subsidiaries for other business purposes. The remaining future minimum lease commitments under these arrangements are \$0.4 million during fiscal 2009 and are immaterial in subsequent periods.

18. Concentration of Credit Risk

The Company's operating subsidiaries obtain contracts from both public and private concerns. For the last three fiscal years, revenues from AT&T, Inc. (AT&T), Verizon Communications, Inc. (Verizon), and Comcast Cable Corporation (Comcast) represented the following percentages of total revenue from continuing operations:

	Fiscal Year Ended		
	2008	2007	2006
AT&T	18.9%	19.2%	22.8%
Verizon	18.4%	17.9%	19.1%
Comcast	11.9%	11.6%	8.6%

Financial instruments which subject the Company to concentrations of credit risk consist almost entirely of trade accounts receivable. AT&T, Verizon, and Comcast represent a significant portion of the Company's customer base. As

of July 26, 2008, the total outstanding trade receivables from AT&T, Verizon, and Comcast were approximately \$21.4 million or 14.6%, \$29.2 million or 19.8%, and \$21.0 million or 14.3%, respectively, of the outstanding trade receivables.

19. Commitments and Contingencies

In the normal course of business, tax positions exist for which the ultimate outcome is uncertain. The Company establishes reserves to reverse some or all of the tax benefit of our tax positions at the time we determine that it becomes uncertain. For purposes of evaluating whether a tax position is uncertain, management presumes the tax position will be examined by the relevant taxing authority; the technical merits of a tax position are derived from authorities in the tax law and their applicability to the facts and circumstances of the tax position; and each tax position is evaluated without consideration of the possibility of offset or aggregation with other tax positions taken.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

A number of years may elapse before a particular uncertain tax position is audited and finally resolved or when a tax assessment is raised. The number of years subject to tax assessments varies depending on the tax jurisdiction. The tax benefit that has been previously reserved because of a failure to meet the more likely than not recognition threshold would be recognized in the Company's income tax expense in the first interim period when the uncertainty disappears; when the matter is effectively settled; or when the applicable statute of limitations expires.

During fiscal 2007, the Company was contacted by counsel representing current and former employees alleging violations of the Fair Labor Standards Act and state wage and hour laws at the Company's UtiliQuest, LLC, S.T.S., LLC and Locating, Inc. subsidiaries. The claims included periods dating primarily from September 2003 through January 31, 2007 and cover a number of states where these subsidiaries conducted business. During the second quarter of fiscal 2008, these subsidiaries reached an agreement to settle these claims through a structured mediation process. While the subsidiaries deny the allegations underlying the dispute, they agreed to the mediated settlement to avoid additional legal fees, the uncertainty of a jury trial and the management time that would have been devoted to litigation. The time period for plaintiffs to opt-in to the class lapsed in July 2008. Excluding legal expenses of the Company, approximately \$8.2 million was incurred pursuant to the settlement during fiscal 2008.

From time to time, the Company and its subsidiaries are also party to various other claims and legal proceedings. Additionally, as part of the Company's insurance program, the Company retains the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers' compensation, employee group health, and locate damages. For these claims, the effect on the Company's financial statements is generally limited to the amount of the Company's insurance deductible or insurance retention. It is the opinion of the Company's management, based on information available at this time, that none of such other pending claims or proceedings will have a material effect on its consolidated financial statements.

The Company and its subsidiaries have operating leases covering office facilities, vehicles, and equipment that have original noncancelable terms in excess of one year. Certain of these leases contain renewal provisions and generally require the Company to pay insurance, maintenance, and other operating expenses. Total expense incurred under these operating lease agreements, excluding the transactions with related parties (see Note 17), for fiscal 2008, 2007, and 2006, was \$8.9 million, \$8.4 million, and \$6.9 million, respectively. The Company also incurred rental expense of approximately \$11.3 million, \$7.8 million, and \$9.9 million, respectively, related to facilities, vehicles, and equipment which are being leased under original terms that are less than one year. The future minimum obligation during each fiscal year through fiscal 2013 and thereafter under the leases with noncancelable terms in excess of one year is as follows:

	Future Minimum Lease Payments (Dollars in thousands)	
2009	\$	8,630
2010		6,003
2011		3,495
2012		2,257
2013		2,081
Thereafter		8,086

Total	\$	30,552
-------	----	--------

Performance Bonds and Guarantees.

The Company has obligations under performance bonds related to certain of its customer contracts. Performance bonds generally provide the Company's customer with the right to obtain payment and/or performance from the issuer of the bond if the Company fails to perform its obligations under contract. As of July 26, 2008, the Company had \$37.1 million of outstanding performance bonds. As of July 26, 2008, no events have occurred in which the customers have exercised their rights under the performance bonds.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The Company has periodically guaranteed certain obligations of its subsidiaries, including obligations in connection with obtaining state contractor licenses and leasing real property.

20. Segment Information

The Company operates in one reportable segment as a specialty contractor, providing engineering, construction, maintenance and installation services to telecommunications providers, underground facility locating services to various utilities including telecommunications providers, and other construction and maintenance services to electric utilities and others. These services are provided by the Company's various subsidiaries throughout the United States and, on a limited basis, in Canada. All of the Company's subsidiaries have been aggregated into one reporting segment due to their similar economic characteristics, products and production methods, and distribution methods. The following table presents information regarding revenues by type of customer:

	Fiscal Year Ended		
	2008	2007	2006
	(Dollars in thousands)		
Telecommunications	\$ 936,964	\$ 849,897	\$ 717,225
Underground facility locating	217,645	214,656	218,418
Electric utilities and other construction and maintenance	75,347	73,259	59,330
Total contract revenues	\$ 1,229,956	\$ 1,137,812	\$ 994,973

One of the Company's subsidiaries earned revenues from contracts in Canada of approximately \$3.5 million, \$4.7 million, and \$0.6 million in fiscal 2008, 2007, and 2006, respectively. The Company had no material long-lived assets in the Canadian operations at July 26, 2008 and July 28, 2007.

21. Quarterly Financial Data (Unaudited)

In the opinion of management, the following unaudited quarterly data for fiscal 2008 and 2007 reflect all adjustments (consisting of normal recurring accruals), which are necessary to present a fair presentation of amounts shown for such periods. During fiscal 2007, the Company discontinued the operations of a wholly-owned subsidiary and has presented its results separately in the selected quarterly financial data above for all periods presented (see Note 2, Discontinued Operations). The earnings per common share calculation for each quarter is based on the weighted average shares of common stock outstanding plus the dilutive effect of stock options and restricted shares and units.

	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
	(Dollars in thousands, except per share amounts)			
Fiscal 2008(1):				
Revenues	\$ 329,672	\$ 284,758	\$ 293,440	\$ 322,087
Gross Profit	\$ 68,360	\$ 36,852	\$ 53,842	\$ 59,684

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

Income (loss) from Continuing Operations	\$ 15,257	\$ (3,133)	\$ 7,693	\$ 4,587
Loss from Discontinued Operations	\$ (330)	\$ (93)	\$ (807)	\$ (1,497)
Net Income (loss)	\$ 14,927	\$ (3,226)	\$ 6,886	\$ 3,090
Earnings (loss) per Common Share Basic:				
Income (loss) from continuing operations	\$ 0.37	\$ (0.08)	\$ 0.19	\$ 0.12
Income (loss) from discontinued operations	(0.01)		(0.02)	(0.04)
Net income (loss)	\$ 0.37	\$ (0.08)	\$ 0.17	\$ 0.08
Earnings (loss) per Common Share Diluted:				
Income (loss) from continuing operations	\$ 0.37	\$ (0.08)	\$ 0.19	\$ 0.12
Income (loss) from discontinued operations	(0.01)		(0.02)	(0.04)
Net income (loss)	\$ 0.36	\$ (0.08)	\$ 0.17	\$ 0.08

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
	(Dollars in thousands, except per share amounts)			
Fiscal 2007(2):				
Revenues	\$ 270,553	\$ 258,293	\$ 291,643	\$ 317,324
Gross Profit	\$ 52,788	\$ 47,522	\$ 57,986	\$ 64,266
Income from Continuing Operations	\$ 9,526	\$ 5,648	\$ 12,570	\$ 14,458
Income (Loss) from Discontinued Operations	\$ 34	\$ (63)	\$ (125)	\$ (164)
Net Income	\$ 9,560	\$ 5,585	\$ 12,445	\$ 14,294
Earnings per Common Share Basic:				
Income from continuing operations	\$ 0.24	\$ 0.14	\$ 0.31	\$ 0.36
Income (loss) from discontinued operations				
Net income	\$ 0.24	\$ 0.14	\$ 0.31	\$ 0.35
Earnings per Common Share Diluted:				
Income from continuing operations	\$ 0.24	\$ 0.14	\$ 0.31	\$ 0.35
Income (loss) from discontinued operations				
Net income	\$ 0.24	\$ 0.14	\$ 0.31	\$ 0.35

Earnings per share amounts may not add due to rounding. Additionally, the sum of the quarterly results may not equal the reported annual amounts due to rounding.

(1) During the second and fourth quarters of fiscal 2008, the Company incurred charges of approximately \$7.6 million and \$0.6 million, respectively, for amounts expected to be paid to current and former employees of its UtiliQuest, LLC, S.T.S., LLC and Locating, Inc. subsidiaries in connection with the settlement of litigation (see Note 19.) During the fourth quarter of fiscal 2008, the Company incurred goodwill impairment charges of \$5.9 million and \$3.8 million related to the Stevens Communications reporting unit and Nichols Construction reporting unit, respectively, as a result of its annual SFAS No. 142 valuation of reporting units. Additionally, during the fourth quarter of fiscal 2008, the Company incurred approximately \$1.2 in discontinued operations for the settlement of litigation at the Company's Apex Digital, LLC subsidiary.

(2) The Company acquired the outstanding common stock of Cable Express in September 2006.

22. Supplemental Consolidating Financial Statements

During fiscal 2006, the Company completed an offering of 8.125% senior subordinated notes in the amount of \$150.0 million (see Note 11). The Notes were issued by Dycom Investments, Inc. (Issuer), a wholly owned subsidiary of the Company. The following consolidating financial statements present, in separate columns, financial information for (i) Dycom Industries, Inc. (Parent) on a parent only basis, (ii) the Issuer, (iii) the guarantor subsidiaries for the Notes on a combined basis, (iv) other non-guarantor subsidiaries on a combined basis, (v) the eliminations and

reclassifications necessary to arrive at the information for the Company on a consolidated basis, and (vi) the Company on a consolidated basis. The consolidating financial statements are presented in accordance with the equity method. Under this method, the investments in subsidiaries are recorded at cost and adjusted for the Company's share of subsidiaries' cumulative results of operations, capital contributions, distributions and other equity changes.

Table of Contents

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Each guarantor and non-guarantor subsidiary is wholly-owned, directly or indirectly, by the Issuer and the Parent. The Notes are fully and unconditionally guaranteed on a joint and several basis by each guarantor subsidiary and Parent. There are no contractual restrictions limiting transfers of cash from guarantor and non-guarantor subsidiaries to Issuer or Parent, within the meaning of Rule 3-10 of Regulation S-X.

The consolidating statements of cash flows for fiscal 2007 and fiscal 2006 have been restated to correct the presentation of transactions that are settled on a net basis through the Company's intercompany payables and receivables. Previously, the Company had presented certain intercompany activity between the Parent, Issuer, guarantor, and non-guarantor subsidiaries as operating activities of the Parent. The impact of these activities is now reflected in the operating activity of the guarantor and non-guarantor subsidiaries. Additionally, cash flow activity of the Issuer related to the payment of interest has been restated as an operating activity. These amounts had previously been reflected in the financing section as part of transactions that are settled on a net basis through the Issuer's intercompany payables. There was no impact on the consolidated statement of cash flows for fiscal 2008.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING BALANCE SHEET
JULY 26, 2008**

	Parent	Issuer	Subsidiary Guarantors (Dollars in thousands)	Non- Guarantor Subsidiaries	Eliminations and Reclassifications	Dycom Consolidated
ASSETS						
CURRENT ASSETS:						
Cash and equivalents	\$	\$	\$ 21,568	\$ 500	\$	\$ 22,068
Accounts receivable, net	6		145,805	609		146,420
Costs and estimated earnings in excess of billings			94,122	148		94,270
Deferred tax assets, net	1,912		17,452	101	(118)	19,347
Income taxes receivable	6,014					6,014
Inventories			8,991	3		8,994
Other current assets	2,192		4,633	476		7,301
Current assets of discontinued operations			667			667
Total current assets	10,124		293,238	1,837	(118)	305,081
Property and equipment, net	12,795		144,410	13,872	(598)	170,479
Goodwill			240,138			240,138
Intangible assets, net			62,860			62,860
Deferred tax assets, net non-current	66	228			(294)	
Investment in subsidiaries	766,921	1,134,086		1	(1,901,008)	
Intercompany receivables			564,177		(564,177)	
Other	3,830	3,596	3,041	11		10,478
Total non-current assets	783,612	1,137,910	1,014,626	13,884	(2,466,077)	483,955
TOTAL	\$ 793,736	\$ 1,137,910	\$ 1,307,864	\$ 15,721	\$ (2,466,195)	\$ 789,036
LIABILITIES AND STOCKHOLDERS EQUITY						
CURRENT LIABILITIES:						
Accounts payable	\$ 804	\$	\$ 28,882	\$ 148	\$ 1	\$ 29,835
Current portion of debt			2,306			2,306
			483			483

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

Billings in excess of costs and estimated earnings						
Accrued insurance claims	672		28,968	194		29,834
Deferred tax liabilities		120			(120)	
Other accrued liabilities	5,217	3,546	55,922	1,613	(23)	66,275
Current liabilities of discontinued operations			2,731			2,731
Total current liabilities	6,693	3,666	119,292	1,955	(142)	131,464
LONG-TERM DEBT		150,000	1,049			151,049
ACCRUED INSURANCE CLAIMS	939		35,940	296		37,175
DEFERRED TAX LIABILITIES, net non-current			18,755	1,054	(295)	19,514
INTERCOMPANY PAYABLES	336,705	217,323		10,161	(564,189)	
OTHER LIABILITIES	5,306		7		1	5,314
NON-CURRENT LIABILITIES OF DISCONTINUED OPERATIONS			427			427
Total liabilities	349,643	370,989	175,470	13,466	(564,625)	344,943
Total stockholders equity	444,093	766,921	1,132,394	2,255	(1,901,570)	444,093
TOTAL	\$ 793,736	\$ 1,137,910	\$ 1,307,864	\$ 15,721	\$ (2,466,195)	\$ 789,036

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING BALANCE SHEET****JULY 28, 2007**

	Parent	Issuer	Subsidiary Guarantors (Dollars in thousands)	Non- Guarantor Subsidiaries	Eliminations and Reclassifications	Dycom Consolidated
ASSETS						
CURRENT ASSETS:						
Cash and equivalents	\$	\$	\$ 18,304	\$ 558	\$	\$ 18,862
Accounts receivable, net		3	145,210	1,651		146,864
Costs and estimated earnings in excess of billings			95,310	82		95,392
Deferred tax assets, net	1,150		14,174	154		15,478
Inventories			8,221	47		8,268
Other current assets	1,980		5,129	157		7,266
Current assets of discontinued operations			307			307
Total current assets	3,133		286,655	2,649		292,437
Property and equipment, net	10,312		150,104	4,220	(92)	164,544
Goodwill			250,830			250,830
Intangible assets, net			70,122			70,122
Deferred tax assets, net non-current	7				(7)	
Investment in subsidiaries	735,765	997,947			(1,733,712)	
Intercompany receivables			402,801		(402,801)	
Other	3,778	3,947	4,099	7		11,831
Total non-current assets	749,862	1,001,894	877,956	4,227	(2,136,612)	497,327
TOTAL	\$ 752,995	\$ 1,001,894	\$ 1,164,611	\$ 6,876	\$ (2,136,612)	\$ 789,764
LIABILITIES AND STOCKHOLDERS EQUITY						
CURRENT LIABILITIES:						
Accounts payable	\$ 3,411	\$	\$ 26,845	\$ 119	\$	\$ 30,375
Current portion of debt			3,301			3,301
Billings in excess of costs and estimated earnings			712			712

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

Accrued insurance claims	627		25,959	316		26,902
Income taxes payable	1,947					1,947
Other accrued liabilities	5,292	3,546	53,448	790		63,076
Current liabilities of discontinued operations			939			939
Total current liabilities	11,277	3,546	111,204	1,225		127,252
LONG-TERM DEBT	10,000	150,000	3,509			163,509
ACCRUED INSURANCE CLAIMS	943		31,629	513		33,085
DEFERRED TAX LIABILITIES, net non-current			19,202	121	(7)	19,316
INTERCOMPANY PAYABLES	284,834	112,583		5,418	(402,835)	
OTHER LIABILITIES	1,310		12			1,322
NON-CURRENT LIABILITIES OF DISCONTINUED OPERATIONS			649			649
Total liabilities	308,364	266,129	166,205	7,277	(402,842)	345,133
Total stockholders equity	444,631	735,765	998,406	(401)	(1,733,770)	444,631
TOTAL	\$ 752,995	\$ 1,001,894	\$ 1,164,611	\$ 6,876	\$ (2,136,612)	\$ 789,764

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING STATEMENTS OF OPERATIONS
YEAR ENDED JULY 26, 2008**

	Parent	Issuer	Subsidiary Guarantors	Non- Guarantor Subsidiaries	Eliminations and Reclassifications	Dycom Consolidated
	(Dollars in thousands)					
REVENUES:						
Contract revenues	\$	\$	\$ 1,225,263	\$ 4,693	\$	\$ 1,229,956
EXPENSES:						
Costs of earned revenues, excluding depreciation and amortization			1,008,196	4,623	(1,600)	1,011,219
General and administrative	25,899	228	69,172	3,644	(1)	98,942
Depreciation and amortization	1,966		64,364	958		67,288
Goodwill impairment charge			9,672			9,672
Intercompany charges (income), net	(27,996)		25,079	812	2,105	
Total	(131)	228	1,176,483	10,037	504	1,187,121
Interest income	9		679	3		691
Interest expense	(201)	(12,538)	(357)			(13,096)
Other income, net	61		6,857	236		7,154
INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES AND EQUITY IN EARNINGS OF SUBSIDIARIES		(12,766)	55,959	(5,105)	(504)	37,584
PROVISION (BENEFIT) FOR INCOME TAXES		(4,549)	19,548	(1,819)		13,180
INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE EQUITY IN EARNINGS		(8,217)	36,411	(3,286)	(504)	24,404

OF SUBSIDIARIES LOSS FROM DISCONTINUED OPERATIONS, NET OF TAX				(2,726)			(2,726)
NET INCOME (LOSS) BEFORE EQUITY IN EARNINGS OF SUBSIDIARIES		(8,217)	33,685	(3,286)	(504)	21,678	
EQUITY IN EARNINGS OF SUBSIDIARIES	21,678	29,895			(51,573)		
NET INCOME (LOSS)	\$ 21,678	\$ 21,678	\$ 33,685	\$ (3,286)	\$ (52,077)	\$	21,678

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING STATEMENTS OF OPERATIONS
YEAR ENDED JULY 28, 2007**

	Parent	Issuer	Subsidiary Guarantors (Dollars in thousands)	Non- Guarantor Subsidiaries	Eliminations and Reclassifications	Dycom Consolidated
REVENUES:						
Contract revenues	\$	\$	\$ 1,132,565	\$ 5,247	\$	\$ 1,137,812
EXPENSES:						
Costs of earned revenues, excluding depreciation			911,051	4,502	(303)	915,250
General and administrative	22,913	545	64,839	1,793		90,090
Depreciation and amortization	1,011		56,368	420		57,799
Intercompany charges (income) , net	(17,528)		14,976	2,157	395	
Total	6,396	545	1,047,234	8,872	92	1,063,139
Interest income	7		959			966
Interest expense	(1,590)	(12,510)	(709)			(14,809)
Other income (expense), net	(370)		8,958	59		8,647
INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES AND EQUITY IN EARNINGS OF SUBSIDIARIES						
	(8,349)	(13,055)	94,539	(3,566)	(92)	69,477
PROVISION (BENEFIT) FOR INCOME TAXES						
	(3,278)	(5,125)	37,114	(1,400)	(36)	27,275
INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE EQUITY IN EARNINGS OF SUBSIDIARIES						
	(5,071)	(7,930)	57,425 (318)	(2,166)	(56)	42,202 (318)

LOSS FROM
DISCONTINUED
OPERATIONS, NET OF
TAX

NET INCOME (LOSS)
BEFORE EQUITY IN
EARNINGS OF
SUBSIDIARIES
EQUITY IN EARNINGS
OF SUBSIDIARIES

	(5,071)	(7,930)	57,107	(2,166)	(56)	41,884
	46,955	54,885			(101,840)	
NET INCOME (LOSS)	\$ 41,884	\$ 46,955	\$ 57,107	\$ (2,166)	\$ (101,896)	\$ 41,884

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING STATEMENTS OF OPERATIONS
YEAR ENDED JULY 29, 2006**

	Parent	Issuer	Subsidiary Guarantors	Non- Guarantor Subsidiaries	Eliminations and Reclassifications	Dycom Consolidated
	(Dollars in thousands)					
REVENUES:						
Contract revenues	\$	\$	\$ 994,395	\$ 578	\$	\$ 994,973
EXPENSES:						
Costs of earned revenues, excluding depreciation			810,878	332		811,210
General and administrative	17,697	605	58,380	1,834		78,516
Depreciation and amortization	408		45,732	327		46,467
Goodwill impairment charge			14,835			14,835
Intercompany charges (income) , net	(15,788)		13,897	1,891		
Total	2,317	605	943,722	4,384		951,028
Interest income	52		1,859			1,911
Interest expense	(1,602)	(10,025)	(364)			(11,991)
Other income, net	(58)		6,391			6,333
INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES AND EQUITY IN EARNINGS OF SUBSIDIARIES						
	(3,925)	(10,630)	58,559	(3,806)		40,198
PROVISION (BENEFIT) FOR INCOME TAXES						
	(1,580)	(4,280)	29,551	(1,533)		22,158
INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE EQUITY IN EARNINGS OF SUBSIDIARIES						
	(2,345)	(6,350)	29,008	(2,273)		18,040
			140			140

INCOME FROM
DISCONTINUED
OPERATIONS, NET OF
TAX

NET INCOME (LOSS)
BEFORE EQUITY IN
EARNINGS OF

SUBSIDIARIES	(2,345)	(6,350)	29,148	(2,273)		18,180
EQUITY IN EARNINGS OF SUBSIDIARIES	20,525	26,875			(47,400)	

NET INCOME (LOSS)	\$ 18,180	\$ 20,525	\$ 29,148	\$ (2,273)	\$ (47,400)	\$ 18,180
-------------------	-----------	-----------	-----------	------------	-------------	-----------

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING STATEMENTS OF CASH FLOWS
YEAR ENDED JULY 26, 2008**

	Parent	Issuer	Subsidiary Guarantors	Non- Guarantor Subsidiaries	Eliminations and Reclassifications	Dycom Consolidated
	(Dollars in thousands)					
Net cash (used in) provided by operating activities	\$ (5,832)	\$ (5,447)	\$ 115,408	\$ 664	\$ (504)	\$ 104,289
Cash flows from investing activities(1):						
Restricted cash	(361)		71			(290)
Capital expenditures	(6,647)		(56,979)	(8,445)		(72,071)
Proceeds from sale of assets			9,125	615		9,740
Proceeds from indemnification claims related to acquisition			522			522
Net cash (used in) provided by investing activities	(7,008)		(47,261)	(7,830)		(62,099)
Cash flows from financing activities:						
Proceeds from long-term debt	30,000					30,000
Principal payments on long-term debt	(40,000)		(3,496)			(43,496)
Repurchases of common stock	(25,159)					(25,159)
Excess tax benefit from share-based awards	479					479
Restricted stock tax withholdings	(2,147)					(2,147)
Exercise of stock options and other	1,339					1,339
Intercompany funding	48,328	5,447	(61,387)	7,108	504	
Net cash provided by (used in) financing activities	12,840	5,447	(64,883)	7,108	504	(38,984)
Net increase in cash and equivalents			3,264	(58)		3,206
CASH AND EQUIVALENTS AT BEGINNING OF PERIOD			18,304	558		18,862

CASH AND EQUIVALENTS AT END OF PERIOD	\$	\$	\$ 21,568	\$	500	\$	22,068
--	----	----	-----------	----	-----	----	--------

- (1) During fiscal 2008, the Issuer made non-cash investments of \$95.3 million and \$1.8 million in the Subsidiary Guarantors and a Non-Guarantor Subsidiary, respectively.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING STATEMENTS OF CASH FLOWS
YEAR ENDED JULY 28, 2007**

	Parent	Issuer	Subsidiary Guarantors	Non- Guarantor Subsidiaries	Eliminations and Reclassification	Dycom Consolidated
	(Dollars in thousands)					
Net cash provided by (used in) operating activities	\$ 2,492	\$ (7,564)	\$ 117,154	\$ (3,566)	\$ (55)	\$ 108,461
Cash flows from investing activities:						
Restricted cash	(546)		150			(396)
Capital expenditures	(6,310)		(68,896)	(1,910)		(77,116)
Proceeds from sale of assets	2,149		12,636			14,785
Cash paid for acquisitions	(1,135)		(60,710)			(61,845)
Net cash used in investing activities	(5,842)		(116,820)	(1,910)		(124,572)
Cash flows from financing activities:						
Proceeds from long-term debt	115,000					115,000
Principal payments on long-term debt	(105,000)		(8,627)			(113,627)
Excess tax benefit from share based awards	382					382
Restricted stock tax withholdings	(1,100)					(1,100)
Exercise of stock options and other	7,050					7,050
Intercompany funding	(12,982)	7,564	(652)	6,015	55	
Net cash provided by (used in) financing activities	3,350	7,564	(9,279)	6,015	55	7,705
Net decrease in cash and equivalents			(8,945)	539		(8,406)
CASH AND EQUIVALENTS AT BEGINNING OF PERIOD			27,249	19		27,268

CASH AND EQUIVALENTS AT END OF PERIOD	\$	\$	\$	18,304	\$	558	\$	\$	18,862
--	----	----	----	--------	----	-----	----	----	--------

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING STATEMENTS OF CASH FLOWS
YEAR ENDED JULY 29, 2006**

	Parent	Issuer	Subsidiary Guarantors (Dollars in thousands)	Non- Guarantor Subsidiaries	Eliminations and Reclassifications	Dycom Consolidated
Net cash provided by (used in) operating activities	\$ (2,801)	\$ (2,634)	\$ 109,998	\$ (2,289)	\$	\$ 102,274
Cash flows from investing activities:						
Restricted cash	(291)					(291)
Capital expenditures	(1,164)		(55,641)	(335)		(57,140)
Proceeds from sale of assets			9,810			9,810
Purchase of short-term investments			(79,985)			(79,985)
Proceeds from the sale of short-term investments			79,985			79,985
Cash paid for acquisitions			(65,391)			(65,391)
Net cash used in investing activities	(1,455)		(111,222)	(335)		(113,012)
Cash flows from financing activities:						
Debt issuance costs	(284)	(4,520)				(4,804)
Proceeds from long-term debt	98,000	150,000				248,000
Principal payments on long-term debt	(98,000)		(6,650)			(104,650)
Repurchases of common stock	(186,235)					(186,235)
Excess tax benefit from share based awards	48					48
Restricted stock tax withholdings	(232)					(232)
Exercise of stock options and other	2,817					2,817
Intercompany funding	188,142	(142,846)	(47,828)	2,532		
Net cash (used in) provided by financing activities	4,256	2,634	(54,478)	2,532		(45,056)

Net decrease in cash and equivalents			(55,702)		(92)		(55,794)
CASH AND EQUIVALENTS AT BEGINNING OF PERIOD			82,951		111		83,062
CASH AND EQUIVALENTS AT END OF PERIOD	\$	\$	\$ 27,249	\$	19	\$	\$ 27,268

23. Subsequent Event

On August 26, 2008 the Company's Board of Directors increased its authorization to repurchase shares of its common stock by \$15 million, from \$30 million to \$45 million. The stock repurchases are authorized to be made through February 2010 in open market or private transactions.

Table of Contents

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of
Dycom Industries, Inc.
Palm Beach Gardens, Florida

We have audited the accompanying consolidated balance sheets of Dycom Industries, Inc and subsidiaries (the Company) as of July 26, 2008 and July 28, 2007, and the related consolidated statements of operations, stockholders equity, and cash flows for each of the three years in the period ended July 26, 2008. These financial statements are the responsibility of the Company s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Dycom Industries, Inc. and subsidiaries as of July 26, 2008 and July 28, 2007, and the results of their operations and their cash flows for each of the three years in the period ended July 26, 2008, in conformity with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company s internal control over financial reporting as of July 26, 2008, based on the criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated September 2, 2008 expressed an unqualified opinion on the Company s internal control over financial reporting.

Deloitte & Touche LLP
Certified Public Accountants

Miami, Florida
September 2, 2008

Table of Contents

Item 9. *Changes in and Disagreements with Accountants on Accounting and Financial Disclosures*

There have been no changes in or disagreements with accountants on accounting and financial disclosures within the meaning of Item 304 of Regulation S-K.

Item 9A. *Controls and Procedures*

Disclosure Controls and Procedures

The Company, under the supervision and with the participation of its Chief Executive Officer and Chief Financial Officer, carried out an evaluation of the effectiveness of the Company's disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of the end of the period covered by this Annual Report on Form 10-K. Based on that evaluation, the Chief Executive Officer and the Chief Financial Officer each concluded that the Company's disclosure controls and procedures are effective in providing reasonable assurance that information required to be disclosed by the Company in reports that it files under the Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified by the rules and forms of the Securities and Exchange Commission.

Changes in Internal Control over Financial Reporting

There were no changes in the Company's internal control over financial reporting that occurred during the Company's most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Management's Report on Internal Control over Financial Reporting

Management of Dycom Industries, Inc. and subsidiaries is responsible for establishing and maintaining a system of internal control over financial reporting as defined in Rule 13a-15(f) and 15(d)-15(e) under the Securities Exchange Act of 1934. The Company's internal control system is designed to provide reasonable assurance that the reported financial information is presented fairly, that disclosures are adequate and that the judgments inherent in the preparation of financial statements are reasonable. There are inherent limitations in the effectiveness of any system of internal control, including the possibility of human error and overriding of controls. Consequently, an effective internal control system can only provide reasonable, not absolute assurance, with respect to reporting financial information. Further, because of changes in conditions, effectiveness of internal control over financial reporting may vary over time.

Management conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in *Internal Control-Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this evaluation, management concluded that the Company's internal control over financial reporting was effective as of July 26, 2008.

Table of Contents

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of
Dycom Industries, Inc.
Palm Beach Gardens, Florida

We have audited the internal control over financial reporting of Dycom Industries, Inc. and subsidiaries (the Company) as of July 26, 2008, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying *Management's Report on Internal Control Over Financial Reporting*. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of July 26, 2008, based on the criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements as of and for the year ended July 26, 2008 of the Company and our report September 2, 2008 expressed an unqualified opinion on those financial statements.

Deloitte & Touche LLP
Certified Public Accountants

Miami, Florida
September 2, 2008

Table of Contents**Item 9B. Other Information**

None.

PART III.**Item 10. Directors, Executive Officers and Corporate Governance**

Information concerning directors and nominees of the Registrant and other information as required by this item are hereby incorporated by reference from the Company's definitive proxy statement to be filed with the Commission pursuant to Regulation 14A.

The following table sets forth certain information concerning the Company's executive officers, all of whom serve at the pleasure of the Board of Directors.

Name	Age	Office	Executive Officer Since
Steven E. Nielsen	45	Chairman, President, Chief Executive Officer	February 26, 1996
Timothy R. Estes	54	Executive Vice President and Chief Operating Officer	September 1, 2001
H. Andrew DeFerrari	39	Senior Vice President and Chief Financial Officer	November 22, 2005
Richard B. Vilsoet	55	Vice President, General Counsel and Corporate Secretary	June 11, 2005

There are no family relationships among the Company's executive officers.

Steven E. Nielsen has been the Company's President and Chief Executive Officer since March 1999. Prior to that, Mr. Nielsen was President and Chief Operating Officer of the Company from August 1996 to March 1999, and Vice President from February 1996 to August 1996. Mr. Nielsen has been a Director of SBA Communications Corporation since November 2001.

Timothy R. Estes has been the Company's Executive Vice President and Chief Operating Officer since September 2001. Prior to that, Mr. Estes was the President of AnSCO & Associates, Inc., one of the Company's subsidiaries, from 1997 until 2001 and as Vice President from 1994 until 1997.

H. Andrew DeFerrari has been the Company's Senior Vice President and Chief Financial Officer since April 2008. Prior to that, Mr. DeFerrari was the Company's Vice President and Chief Accounting Officer since November 2005 and was the Company's Financial Controller from July 2004 through November 2005. Mr. DeFerrari was previously a senior audit manager with Ernst & Young LLP from May 2002 through July 2004. From September 1992 through May 2002, Mr. DeFerrari was employed by Arthur Andersen LLP, most recently as a senior audit manager.

Richard B. Vilsoet has been the Company's General Counsel and Corporate Secretary since June 2005. Before joining the Company, Mr. Vilsoet was a partner with Shearman & Sterling LLP. Mr. Vilsoet was with Shearman & Sterling LLP for over 15 years.

Code of Ethics

The Company has adopted a Code of Ethics for Senior Financial Officers which is a code of ethics as that term is defined in Item 406(b) of Regulation S-K and which applies to its Chief Executive Officer, Chief Financial Officer, Controller and other persons performing similar functions. The Code of Ethics for Senior Financial Officers is available on the Company's Internet website at www.dycomind.com. If the Company makes any substantive amendments to, or a waiver from, provisions of the Code of Ethics for Senior Financial Officers, it will disclose the nature of such amendment, or waiver, on that website or in a report on Form 8-K.

Table of Contents

Item 11. *Executive Compensation*

The information required by Item 402 of Regulation S-K regarding executive compensation is included under Compensation Discussion and Analysis in the Company's definitive proxy statement to be filed with the Commission pursuant to Regulation 14A and is incorporated herein by reference.

Item 12. *Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters*

Information concerning the ownership of certain of the Registrant's beneficial owners and management and related stockholder matters is hereby incorporated by reference to the Company's definitive proxy statement to be filed with the Commission pursuant to Regulation 14A.

Item 13. *Certain Relationships, Related Transactions, and Director Independence*

Information concerning relationships and related transactions is hereby incorporated by reference to the Company's definitive proxy statement to be filed with the Commission pursuant to Regulation 14A.

Item 14. *Principal Accounting Fees and Services*

Information concerning principal accounting fees and services is hereby incorporated by reference to the Company's definitive proxy statement to be filed with the Commission pursuant to Regulation 14A.

Table of Contents**PART IV****Item 15. Exhibits and Financial Statement Schedules**

(a) The following documents are filed as a part of this report:

1. *Consolidated financial statements:*

	Page
Consolidated balance sheets at July 26, 2008 and July 28, 2007	38
Consolidated statements of operations for the fiscal years ended July 26, 2008, July 28, 2007, and July 29, 2006	39
Consolidated statements of stockholders' equity for the fiscal years ended July 26, 2008, July 28, 2007, and July 29, 2006	40
Consolidated statements of cash flows for the fiscal years ended July 26, 2008, July 28, 2007, and July 29, 2006	41
Notes to consolidated financial statements	42
Report of Independent Registered Public Accounting Firm	75
Management's Report on Internal Control over Financial Reporting	76
Report of Independent Registered Public Accounting Firm	77

2. *Financial statement schedules:*

All schedules have been omitted because they are inapplicable, not required, or the information is included in the above referenced consolidated financial statements or the notes thereto.

3. *Exhibits furnished pursuant to the requirements of Form 10-K:*

**Exhibit
Number**

- 3(i) Restated Articles of Incorporation of Dycom (incorporated by reference to Dycom's Form 10-Q filed with the SEC on June 11, 2002).
- 3(ii) Amended By-laws of Dycom, as amended on February 27, 2007 (incorporated by reference to Dycom's Form 8-K, filed with the SEC on March 5, 2007).
- 4.2 Shareholder Rights Agreement, dated April 4, 2001, between the Company and the Rights Agent (which includes the Form of Rights Certificate, as Exhibit A, the Summary of Rights to Purchase Preferred Stock, as Exhibit B, and the Form of Articles of Amendment to the Articles of Incorporation for Series A Preferred Stock, as Exhibit C), (incorporated by reference to Dycom's Form 8-A filed with the SEC on April 6, 2001).
- 4.3 Stockholders' Agreement, dated as of January 7, 2002, among Dycom, Troy Acquisition Corp., Arguss Communications, Inc. and certain stockholders of Arguss Communications, Inc. (incorporated by reference to Dycom's Registration Statement on Form S-4 (File No. 333-81268), filed with the SEC on January 23, 2002).

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

- 10.1 Credit Agreement dated December 21, 2004 by and among Dycom Industries, Inc. and the Wachovia Bank, National Association, as Administrative Agent for the Lenders and Bank of America, N.A., as Syndication Agent (incorporated by reference to Dycom's Form 8-K filed with the SEC on December 23, 2004).
- 10.2* 1998 Incentive Stock Option Plan (incorporated by reference to Dycom's Definitive Proxy Statement filed with the SEC on September 30, 1999).
- 10.3* 1991 Incentive Stock Option Plan (incorporated by reference to Dycom's Definitive Proxy Statement filed with the SEC on November 5, 1991).
- 10.4* Employment Agreement for Richard L. Dunn dated as of January 28, 2000 (incorporated by reference to Dycom's 10-Q filed with the SEC on June 9, 2000).
- 10.5* Employment Agreement for Timothy R. Estes (incorporated by reference to Dycom's 10-Q filed with the SEC on October 18, 2002).

Table of Contents**Exhibit
Number**

- 10.6* Amended and Restated 2002 Directors Restricted Stock Plan (incorporated by reference to Dycom's Form 8-K, filed with the SEC on December 13, 2006).
- 10.7* Amendment to the Employment Agreement between Richard L. Dunn and Dycom Industries, Inc. effective as of January 28, 2003 (incorporated by reference to Dycom's Form 10-Q filed with the SEC on March 11, 2003).
- 10.9 Agreement and Plan of Merger among Dycom Industries, Inc., UtiliQuest Acquisition Corp., UtiliQuest Holdings Corp., and OCM/GFI Power Opportunities Fund, L.P. dated as of November 17, 2003 (incorporated by reference to Dycom's Form 10-Q filed with the SEC on December 5, 2003).
- 10.10* 2003 Amended and Restated Long-Term Incentive Plan (incorporated by reference to Dycom's Form 8-K, filed with the SEC on November 28, 2006).
- 10.11* Restricted Stock Agreement between Steven E. Nielsen and Dycom Industries, Inc. dated as of November 25, 2003 (incorporated by reference to Dycom's 10-Q filed with the SEC on March 9, 2004).
- 10.12* Amended and Restated Employment Agreement between Timothy R. Estes and Dycom Industries Inc. dated as of November 4, 2004 (incorporated by reference to Dycom's Form 8-K filed with the SEC on November 10, 2004).
- 10.13* Restricted Stock Agreement between Timothy R. Estes and Dycom Industries Inc. dated as of November 23, 2004 (incorporated by reference to Dycom's Form 10-Q filed with the SEC on March 10, 2005).
- 10.14* Restricted Stock Agreement between Timothy R. Estes and Dycom Industries Inc. dated as of January 5, 2005 (incorporated by reference to Dycom's Form 10-Q filed with the SEC on March 10, 2005).
- 10.15* Employment Agreement for Richard B. Vilsoet dated as of May 5, 2005 (incorporated by reference to Dycom's Form 10-K filed with the SEC on September 9, 2005).
- 10.16 First Amendment dated September 12, 2005 to Credit Agreement dated as of December 21, 2004 with certain lenders named therein, Wachovia Bank, National Association, as Administrative Agent, Bank of America, N.A., as Syndication Agent, and the other lender party thereto (incorporated by reference to Dycom's Form 8-K filed with the SEC on September 13, 2005).
- 10.17 Indenture dated as of October 11, 2005, between Dycom Investments, Inc., Dycom Industries, Inc., certain subsidiaries of Dycom Industries, Inc., as guarantors, and Wachovia Bank, National Association, as trustee (incorporated by reference to Dycom's Form 8-K filed with the SEC on October 25, 2005).
- 10.17* Form of Restricted Stock Award Agreement and Performance-Based Restricted Stock Award Agreement for Richard L. Dunn, Richard B. Vilsoet, and H. Andrew DeFerrari (incorporated by reference to Dycom's Form 8-K filed with the SEC on December 20, 2005).
- 10.18* Employment Agreement for H. Andrew DeFerrari dated as of July 14, 2004 (incorporated by reference to Dycom's Form 8-K filed with the SEC on January 23, 2006).
- 10.19* Form of Performance-Based Restricted Stock Award Agreement for St Steven E. Nielsen and Timothy R. Estes (incorporated by reference to Dycom's Form 8-K filed with the SEC on February 1, 2006).
- 10.20* Amendment to the Employment Agreement of H. Andrew DeFerrari dated as of August 25, 2006 (incorporated by reference to Dycom's Form 8-K filed with the SEC on August 31, 2006).
- 10.21* Form of Performance Share Unit Agreement for Steven E. Nielsen and Timothy R. Estes (incorporated by reference to Dycom's Form 8-K filed with the SEC on October 23, 2006).
- 10.22* Form of Directors Restricted Stock Unit Agreement (incorporated by reference to Dycom's Form 8-K filed with the SEC on December 19, 2006).
- 10.23* 2007 Non-Employee Directors Equity Plan (incorporated by reference to Dycom's Definitive Proxy Statement filed with the SEC on October 29, 2007).

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

- 10.24* Separation Agreement for Richard L. Dunn dated as of March 27, 2008 (incorporated by reference to Dycom's Form 8-K filed with the SEC on April 4, 2008).
- 10.25* Employment Agreement for Steven E. Nielsen dated as of May 15, 2008 (incorporated by reference to Dycom's Form 8-K filed with the SEC on May 21, 2008).
- 21.1+ Principal subsidiaries of Dycom Industries, Inc.
- 23.1+ Consent of Independent Registered Public Accounting Firm.

Table of Contents

**Exhibit
Number**

- 31.1+ Certification of Chief Executive Officer Pursuant to Rule 13a-14(a)/15d-14(a) as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2+ Certification of Chief Financial Officer Pursuant to Rule 13a-14(a)/15d-14(a) as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1+ Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2+ Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

* Indicates a management contract or compensatory plan or arrangement.

+ Filed herewith

Table of Contents

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

DYCOM INDUSTRIES, INC.
Registrant

/s/ Steven E. Nielsen

Name: Steven E. Nielsen
Title: President and Chief Executive Officer

Date: September 3, 2008

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

Name	Position	Date
/s/ Steven E. Nielsen Steven E. Nielsen	Chairman of the Board of Directors	September 3, 2008
/s/ H. Andrew DeFerrari H. Andrew DeFerrari	Senior Vice President and Chief Financial Officer (Principal Financial and Accounting Officer)	September 3, 2008
/s/ Thomas G. Baxter Thomas G. Baxter	Director	September 3, 2008
/s/ Charles M. Brennan, III Charles M. Brennan, III	Director	September 3, 2008
/s/ James A. Chiddix James A. Chiddix	Director	September 3, 2008
/s/ Charles B. Coe Charles B. Coe	Director	September 3, 2008
/s/ Stephen C. Coley Stephen C. Coley	Director	September 3, 2008

Stephen C. Coley

/s/ Patricia L. Higgins

Director

September 3, 2008

Patricia L. Higgins