

MOTORCAR PARTS AMERICA INC

Form 10-Q

February 07, 2011

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
Form 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
FOR THE QUARTERLY PERIOD ENDED DECEMBER 31, 2010**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
FOR THE TRANSITION PERIOD FROM      TO  
Commission File No. 001-33861  
MOTORCAR PARTS OF AMERICA, INC.  
(Exact name of registrant as specified in its charter)**

New York  
(State or other jurisdiction of  
incorporation or organization)

11-2153962  
(I.R.S. Employer  
Identification No.)

2929 California Street, Torrance, California  
(Address of principal executive offices)

90503  
(Zip Code)

Registrant's telephone number, including area code: (310) 212-7910

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No   
There were 12,067,271 shares of Common Stock outstanding at February 2, 2011.

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**MOTORCAR PARTS OF AMERICA, INC.**

**GLOSSARY**

The following terms are frequently used in the text of this report and have the meanings indicated below.

**Used Core** An alternator or starter which has been used in the operation of a vehicle. Generally, the Used Core is an original equipment ( OE ) alternator or starter installed by the vehicle manufacturer and subsequently removed for replacement. Used Cores contain salvageable parts which are an important raw material in the remanufacturing process. We obtain most Used Cores by providing credits to our customers for Used Cores returned to us under our core exchange program. Our customers receive these Used Cores from consumers who deliver a Used Core to obtain credit from our customers upon the purchase of a newly remanufactured alternator or starter. When sufficient Used Cores cannot be obtained from our customers, we will purchase Used Cores from core brokers, who are in the business of buying and selling Used Cores. The Used Cores purchased from core brokers or returned to us by our customers under the core exchange program, and which have been physically received by us, are part of our raw material or work in process inventory included in long-term core inventory.

**Remanufactured Core** The Used Core underlying an alternator or starter that has gone through the remanufacturing process and through that process has become part of a newly remanufactured alternator or starter. The remanufacturing process takes a Used Core, breaks it down into its component parts, replaces those components that cannot be reused and reassembles the salvageable components of the Used Core and additional new components into a remanufactured alternator or starter. Remanufactured Cores are included in our on-hand finished goods inventory and in the remanufactured finished good product held for sale at customer locations. Used Cores returned by consumers to our customers but not yet returned to us continue to be classified as Remanufactured Cores until we physically receive these Used Cores. All Remanufactured Cores are included in our long-term core inventory or in our long-term core inventory deposit.

**Table of Contents****PART I FINANCIAL INFORMATION****Item 1. Financial Statements****MOTORCAR PARTS OF AMERICA, INC. AND SUBSIDIARIES****Consolidated Balance Sheets**

|   | <b>December 31,<br/>2010<br/>(Unaudited)</b> | <b>March 31,<br/>2010</b> |
|---|--|---------------------------|
| <b>ASSETS</b>                                   |  |                           |
| Current assets:                                 |  |                           |
| Cash  | \$ 622,000                                   | \$ 1,210,000              |
| Short-term investments                          | 289,000                                      | 451,000                   |
| Accounts receivable net                         | 2,758,000                                    | 5,553,000                 |
| Inventory net                                   | 28,781,000                                   | 31,547,000                |
| Inventory unreturned                            | 4,151,000                                    | 3,924,000                 |
| Deferred income taxes                           | 8,431,000                                    | 8,391,000                 |
| Prepaid expenses and other current assets       | 2,677,000                                    | 2,735,000                 |
| Total current assets                            | 47,709,000                                   | 53,811,000                |
| Plant and equipment net                         | 11,468,000                                   | 12,693,000                |
| Long-term core inventory net                    | 78,603,000                                   | 67,957,000                |
| Long-term core inventory deposit                | 25,984,000                                   | 25,768,000                |
| Long-term deferred income taxes                 | 760,000                                      | 951,000                   |
| Long-term note receivable                       | 4,863,000                                    |                           |
| Intangible assets net                           | 5,724,000                                    | 6,304,000                 |
| Other assets                                    | 1,722,000                                    | 1,549,000                 |
| <b>TOTAL ASSETS</b>                             | <b>\$ 176,833,000</b>                        | <b>\$ 169,033,000</b>     |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>      |  |                           |
| Current liabilities:                            |  |                           |
| Accounts payable                                | \$ 31,856,000                                | \$ 31,603,000             |
| Accrued liabilities                             | 1,006,000                                    | 1,863,000                 |
| Accrued salaries and wages                      | 2,936,000                                    | 3,590,000                 |
| Accrued workers compensation claims             | 1,265,000                                    | 1,574,000                 |
| Customer finished goods returns accrual         | 7,408,000                                    | 7,454,000                 |
| Income tax payable                              | 49,000                                       | 678,000                   |
| Revolving loan                                  | 300,000                                      |                           |
| Other current liabilities                       | 527,000                                      | 697,000                   |
| Current portion of term loan                    | 2,000,000                                    | 2,000,000                 |
| Current portion of capital lease obligations    | 267,000                                      | 953,000                   |
| Total current liabilities                       | 47,614,000                                   | 50,412,000                |
| Term loan, less current portion                 | 6,000,000                                    | 7,500,000                 |
| Deferred core revenue                           | 7,977,000                                    | 6,061,000                 |
| Deferred gain on sale-leaseback                 | 13,000                                       | 319,000                   |
| Other liabilities                               | 686,000                                      | 676,000                   |
| Capital lease obligations, less current portion | 249,000                                      | 445,000                   |

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|  |                       |                       |
|--|-----------------------|-----------------------|
| Total liabilities  | 62,539,000            | 65,413,000            |
| Commitments and contingencies  |                       |                       |
| Shareholders' equity:  |                       |                       |
| Preferred stock; par value \$.01 per share, 5,000,000 shares authorized; none issued   |                       |                       |
| Series A junior participating preferred stock; par value \$.01 per share, 20,000 shares authorized; none issued  |                       |                       |
| Common stock; par value \$.01 per share, 20,000,000 shares authorized; 12,067,271 and 12,026,021 shares issued and outstanding at December 31, 2010 and March 31, 2010, respectively | 121,000               | 120,000               |
| Treasury stock, at cost, 14,400 shares of common stock at December 31, 2010 and none at March 31, 2010   | (89,000)              |                       |
| Additional paid-in capital   | 93,081,000            | 92,792,000            |
| Additional paid-in capital-warrant   | 1,879,000             | 1,879,000             |
| Accumulated other comprehensive loss   | (735,000)             | (1,426,000)           |
| Retained earnings  | 20,037,000            | 10,255,000            |
| Total shareholders' equity   | 114,294,000           | 103,620,000           |
| <b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>  | <b>\$ 176,833,000</b> | <b>\$ 169,033,000</b> |

The accompanying condensed notes to consolidated financial statements are an integral part hereof.

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**MOTORCAR PARTS OF AMERICA, INC. AND SUBSIDIARIES**  
**Consolidated Statements of Income**  
**(Unaudited)**

|   | <b>Nine Months Ended</b> |                | <b>Three Months Ended</b> |               |
|---|--------------------------|----------------|---------------------------|---------------|
|   | <b>December 31,</b>      |                | <b>December 31,</b>       |               |
|   | <b>2010</b>              | <b>2009</b>    | <b>2010</b>               | <b>2009</b>   |
| Net sales   | \$ 118,499,000           | \$ 108,609,000 | \$ 41,288,000             | \$ 36,482,000 |
| Cost of goods sold                                | 81,099,000               | 79,745,000     | 28,115,000                | 25,605,000    |
| Gross profit                                      | 37,400,000               | 28,864,000     | 13,173,000                | 10,877,000    |
| Operating expenses:                               |                          |                |                           |               |
| General and administrative                        | 11,979,000               | 9,966,000      | 4,384,000                 | 3,801,000     |
| Sales and marketing                               | 4,739,000                | 4,355,000      | 1,798,000                 | 1,548,000     |
| Research and development                          | 1,153,000                | 1,023,000      | 391,000                   | 355,000       |
| Total operating expenses                          | 17,871,000               | 15,344,000     | 6,573,000                 | 5,704,000     |
| Operating income                                  | 19,529,000               | 13,520,000     | 6,600,000                 | 5,173,000     |
| Other expense (income):                           |                          |                |                           |               |
| Gain on acquisition                               |                          | (1,331,000)    |                           |               |
| Interest expense net                              | 4,300,000                | 3,746,000      | 997,000                   | 1,776,000     |
| Income before income tax expense                  | 15,229,000               | 11,105,000     | 5,603,000                 | 3,397,000     |
| Income tax expense                                | 5,447,000                | 4,330,000      | 1,842,000                 | 1,252,000     |
| Net income  | \$ 9,782,000             | \$ 6,775,000   | \$ 3,761,000              | \$ 2,145,000  |
| Basic net income per share                        | \$ 0.81                  | \$ 0.57        | \$ 0.31                   | \$ 0.18       |
| Diluted net income per share                      | \$ 0.80                  | \$ 0.56        | \$ 0.30                   | \$ 0.18       |
| Weighted average number of shares<br>outstanding: |                          |                |                           |               |
| Basic   | 12,038,296               | 11,977,239     | 12,042,792                | 11,996,021    |
| Diluted   | 12,254,510               | 12,098,126     | 12,399,211                | 12,126,420    |

The accompanying condensed notes to consolidated financial statements are an integral part hereof.

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**MOTORCAR PARTS OF AMERICA, INC. AND SUBSIDIARIES**  
**Consolidated Statements of Cash Flows**  
**(Unaudited)**

|   | <b>Nine Months Ended</b> |              |
|---|--------------------------|--------------|
|   | <b>December 31,</b>      |              |
|   | <b>2010</b>              | <b>2009</b>  |
| Cash flows from operating activities:   |                          |              |
| Net income  | \$ 9,782,000             | \$ 6,775,000 |
| Adjustments to reconcile net income to net cash provided by operating activities: |                          |              |
| Depreciation  | 2,331,000                | 2,419,000    |
| Amortization of intangible assets   | 580,000                  | 451,000      |
| Amortization of deferred gain on sale-leaseback                                   | (306,000)                | (393,000)    |
| Amortization of deferred financing costs  | 64,000                   | 15,000       |
| Provision for inventory reserves  | 1,454,000                | 851,000      |
| Provision for customer payment discrepancies                                      | 563,000                  | 219,000      |
| Net (recovery of) provision for doubtful accounts                                 | (39,000)                 | 74,000       |
| Deferred income taxes   | 160,000                  | 702,000      |
| Share-based compensation expense  | 46,000                   | 120,000      |
| Gain on acquisition   |                          | (1,331,000)  |
| Impact of tax benefit on APIC pool from stock options exercised                   | 36,000                   | 36,000       |
| Gain on redemption of short-term investment                                       | (25,000)                 |              |
| Loss on disposal of assets  | 37,000                   | 5,000        |
| Changes in current assets and liabilities:  |                          |              |
| Accounts receivable   | 2,271,000                | 13,784,000   |
| Inventory   | 2,209,000                | (3,951,000)  |
| Inventory unreturned  | (227,000)                | 441,000      |
| Prepaid expenses and other current assets   | 26,000                   | (563,000)    |
| Other assets  | (180,000)                | (430,000)    |
| Accounts payable and accrued liabilities  | (464,000)                | 6,184,000    |
| Customer finished goods returns accrual   | (46,000)                 | (1,998,000)  |
| Income tax payable  | (641,000)                | (830,000)    |
| Deferred core revenue   | 1,917,000                | (173,000)    |
| Long-term core inventory  | (11,535,000)             | (3,871,000)  |
| Long-term core inventory deposits   | (216,000)                | (1,317,000)  |
| Other liabilities   | (163,000)                | (1,364,000)  |
| Net cash provided by operating activities   | 7,634,000                | 15,855,000   |
| Cash flows from investing activities:   |                          |              |
| Purchase of plant and equipment   | (1,119,000)              | (816,000)    |
| Purchase of businesses  | (464,000)                | (2,622,000)  |
| Long-term note receivable   | (4,863,000)              |              |
| Change in short term investments  | 178,000                  | 22,000       |
| Net cash used in investing activities   | (6,268,000)              | (3,416,000)  |
| Cash flows from financing activities:   |                          |              |
| Borrowings under revolving loan   | 39,700,000               | 26,200,000   |
| Repayments under revolving loan   | (39,400,000)             | (47,100,000) |



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|   |              |              |
|---|--------------|--------------|
| Proceeds from term loan   |              | 10,000,000   |
| Repayments of term loan   | (1,500,000)  |              |
| Deferred financing costs  | (16,000)     | (414,000)    |
| Payments on capital lease obligations   | (882,000)    | (1,218,000)  |
| Exercise of stock options   | 166,000      | 123,000      |
| Excess tax benefit from employee stock options exercised                      | 78,000       |              |
| Impact of tax benefit on APIC pool from stock options exercised               | (36,000)     | (36,000)     |
| Repurchase of common stock, including fees                                    | (89,000)     |              |
| Proceeds from issuance of common stock  | 1,000        |              |
| Net cash used in financing activities   | (1,978,000)  | (12,445,000) |
| Effect of exchange rate changes on cash                                       | 24,000       | 19,000       |
| Net (decrease) increase in cash   | (588,000)    | 13,000       |
| Cash Beginning of period  | 1,210,000    | 452,000      |
| Cash End of period  | \$ 622,000   | \$ 465,000   |
| Supplemental disclosures of cash flow information:                            |              |              |
| Cash paid during the period for:  |              |              |
| Interest, net   | \$ 4,306,000 | \$ 3,672,000 |
| Income taxes, net of refunds  | 6,658,000    | 4,050,000    |
| Non-cash investing and financing activities:                                  |              |              |
| Settlement of accounts receivable in connection with the purchase of business | \$           | \$ 1,123,000 |

The accompanying condensed notes to consolidated financial statements are an integral part hereof.

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**MOTORCAR PARTS OF AMERICA, INC. AND SUBSIDIARIES**  
**Condensed Notes to Consolidated Financial Statements**  
**December 31, 2010**  
**(Unaudited)**

**Basis of Presentation**

The accompanying unaudited consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles ( GAAP ) for interim financial information and with the instructions to Form 10-Q. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the nine and three months ended December 31, 2010 are not necessarily indicative of the results that may be expected for the fiscal year ending March 31, 2011. This report should be read in conjunction with the Company s audited consolidated financial statements and notes thereto for the fiscal year ended March 31, 2010, which are included in the Company s Annual Report on Form 10-K filed with the Securities and Exchange Commission ( SEC ) on June 14, 2010.

The accompanying consolidated financial statements have been prepared on a consistent basis with, and there have been no material changes to, the accounting policies described in Note 2, Summary of Significant Accounting Policies, to the consolidated financial statements that are presented in the Company s Annual Report on Form 10-K for the fiscal year ended March 31, 2010.

*Reclassification*

Certain items in the Consolidated Balance Sheet for the fiscal year ended March 31, 2010 have been reclassified to conform to the fiscal 2011 presentation (Refer to Note 4).

**1. Company Background and Organization**

Motorcar Parts of America, Inc. and its subsidiaries (the Company or MPA ) remanufacture and distribute alternators and starters for import and domestic cars and light trucks. These replacement parts are sold for use on vehicles after initial vehicle purchase. These automotive parts are sold to automotive retail chain stores and warehouse distributors throughout the United States and Canada and to major automobile manufacturers.

The Company obtains used alternators and starters, commonly known as Used Cores, primarily from its customers using its core exchange program. The Company also purchases Used Cores from vendors (core brokers). The customers grant a credit to the consumer when the used part is returned to them, and the Company in turn provides a credit to the customers upon return to the Company. These Used Cores are an essential material needed for the remanufacturing operations.

The Company has remanufacturing, warehousing and shipping/receiving operations for alternators and starters in Mexico, California, Singapore and Malaysia. In addition, the Company utilizes third party warehouse distribution centers in Edison, New Jersey and Springfield, Oregon. In June 2010, the Company entered into a two year lease for a warehouse distribution facility in Berlin, Connecticut.

**2. Long Term Note Receivable**

In August 2010, the Company made a loan in the amount of approximately \$1,894,000 (the Original Loan ) to Fenwick Automotive Products Limited ( Fenwick ), a privately-owned Toronto-based manufacturer, remanufacturer and distributor of new and remanufactured aftermarket auto parts, pursuant to a debenture executed by Fenwick in favor of the Company (the Original Debenture ). In December 2010, the Company made an additional loan in the amount of approximately \$2,969,000 to Fenwick pursuant to an amended and restated debenture (the Amended and Restated Debenture ), bringing the total aggregate loan amount to approximately \$4,863,000 (the Aggregate Loan ). The Aggregate Loan matures on July 31, 2012 and bears interest at a rate equal to the prime rate plus 8.75% per annum, which is payable in cash quarterly in arrears beginning on December 31, 2010.

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The Aggregate Loan is secured by a blanket lien on all of Fenwick's assets. FAPL Holdings, Inc. ( FAPL ), Fenwick's parent company, and each of Fenwick's Canadian and U.S. subsidiaries have also agreed to grant blanket liens of their assets to secure the Aggregate Loan. The Company's rights to the payment of any amounts due in connection with the Aggregate Loan and its rights as a secured party under the security agreements are subordinated to the rights of Manufactures and Traders Trust Company ( M&T Bank ), as a lender to, and secured party of, Fenwick. Upon the occurrence of an event of default, as defined in the Amended and Restated Debenture, the Company may declare all amounts under the Amended and Restated Debenture immediately due and payable.

In connection with the Aggregate Loan, the Company was granted an amended option (the Amended Option ) to purchase treasury shares representing 80% of the common stock of FAPL (or at the election of the Company, another Fenwick entity) for an aggregate purchase price of CDN\$10,000,000. The Amended Option is exercisable until August 23, 2012.

If the Company exercises the Amended Option, the Company also has a call right, which expires on August 24, 2013, to acquire all the remaining outstanding shares of FAPL (or the applicable Fenwick entity) from its other shareholders for an aggregate purchase price of 360,000 shares of common stock of the Company plus an additional 40,000 shares of common stock of the Company if FAPL's adjusted net income for the fiscal year ending March 31, 2011 is equal to or greater than CDN\$4,000,000 (the Call Right Exercise Price ). If the call right expires without being exercised by the Company, the remaining shareholders are granted a put right to require the Company to acquire all the remaining outstanding shares at the Call Right Exercise Price.

**3. Intangible Assets**

The following is a summary of the Company's intangible assets at December 31, 2010 and March 31, 2010.

|  | Weighted<br>Average<br>Amortization<br><br>Period | December 31, 2010          |                             | March 31, 2010             |                             |
|--|---|----------------------------|-----------------------------|----------------------------|-----------------------------|
|  |   | Gross<br>Carrying<br>Value | Accumulated<br>Amortization | Gross<br>Carrying<br>Value | Accumulated<br>Amortization |
| <b>Intangible assets subject to amortization</b> |   |                            |                             |                            |                             |
| Trademarks                                       | 9 years   | \$ 553,000                 | \$ 170,000                  | \$ 553,000                 | \$ 115,000                  |
| Customer relationships                           | 12 years  | 6,464,000                  | 1,285,000                   | 6,464,000                  | 799,000                     |
| Non-compete agreements                           | 5 years   | 257,000                    | 95,000                      | 257,000                    | 56,000                      |
| Total  | 11 years  | \$ 7,274,000               | \$ 1,550,000                | \$ 7,274,000               | \$ 970,000                  |

Amortization expense related to intangible assets was \$580,000 and \$451,000 during the nine months ended December 31, 2010 and 2009, respectively. Amortization expense related to intangible assets was \$193,000 during both the three months ended December 31, 2010 and 2009. The aggregate estimated future amortization expense for intangible assets is as follows:

**Year Ending March 31,**

|                             |              |
|-----------------------------|--------------|
| 2011 remaining three months | \$ 194,000   |
| 2012                        | 774,000      |
| 2013                        | 774,000      |
| 2014                        | 738,000      |
| 2015                        | 670,000      |
| Thereafter                  | 2,574,000    |
| Total                       | \$ 5,724,000 |

**4. Accounts Receivable Net**

Included in accounts receivable net are significant offset accounts related to customer allowances earned, customer payment discrepancies, returned goods authorizations ( RGA ) issued for in-transit unit returns, estimated

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future credits to be provided for Used Cores returned by the customers and potential bad debts. Due to the forward looking nature and the different aging periods of certain estimated offset accounts, they may not, at any point in time, directly relate to the balances in the open trade accounts receivable.

Accounts receivable net is comprised of the following:

|   | <b>December 31,<br/>2010</b> | <b>March 31,<br/>2010</b> |
|---|------------------------------|---------------------------|
| Accounts receivable trade                       | \$ 23,275,000                | \$ 30,977,000             |
| Allowance for bad debts                         | (1,104,000)                  | (1,141,000)               |
| Customer allowances earned                      | (6,451,000)                  | (5,104,000)               |
| Customer payment discrepancies                  | (543,000)                    | (553,000)                 |
| Customer returns RGA issued (1)                 | (2,273,000)                  | (2,582,000)               |
| Customer core returns accruals                  | (10,146,000)                 | (16,044,000)              |
| Less: total accounts receivable offset accounts | (20,517,000)                 | (25,424,000)              |
| Total accounts receivable net                   | \$ 2,758,000                 | \$ 5,553,000              |

- (1) The portion of customer unit returns for which an RGA was issued at period end for in-transit unit returns (warranty returns) and finished goods returns (stock adjustment returns) is recorded as an offset account to accounts receivable net. The estimated future warranty and stock adjustment returns accrual portion for which an RGA has not been issued is presented as a current liability in the Company's Consolidated Balance Sheets at December 31, 2010 and March 31, 2010, of \$7,408,000 and \$7,454,000, respectively. The March 31, 2010 customer finished goods returns accrual reclassification from accounts receivable net to current liabilities totaling \$7,454,000 did not have any impact on the Company's debt covenant calculations, consolidated financial position or results of operations.

*Warranty Returns*

The Company allows its customers to return goods to the Company that their end-user customers have returned to them, whether the returned item is or is not defective (warranty returns). The Company accrues an estimate of its exposure to warranty returns based on a historical analysis of the level of this type of return as a percentage of total unit sales. Amounts charged to expense for these warranty returns are considered in arriving at the Company's net sales. At December 31, 2010, the warranty return accrual of \$1,336,000 was included under the customer returns RGA issued in the above table and the warranty estimate of \$1,325,000 was included in customer finished goods returns accrual in the Consolidated Balance Sheets.

Change in the Company's warranty return accrual is as follows:

|                                | <b>Nine Months Ended</b> |                | <b>Three Months Ended</b> |                |
|--------------------------------|--------------------------|----------------|---------------------------|----------------|
|                                | <b>December 31,</b>      |                | <b>December 31,</b>       |                |
|                                | <b>2010</b>              | <b>2009</b>    | <b>2010</b>               | <b>2009</b>    |
| Balance at beginning of period | \$ (3,445,000)           | \$ (2,596,000) | \$ (2,975,000)            | \$ (3,139,000) |
| Charged to expense             | 28,841,000               | 26,668,000     | 9,622,000                 | 8,262,000      |
| Amounts processed              | (29,625,000)             | (26,788,000)   | (9,936,000)               | (8,925,000)    |
| Balance at end of period       | \$ (2,661,000)           | \$ (2,476,000) | \$ (2,661,000)            | \$ (2,476,000) |

**Table of Contents****5. Inventory**

Inventory includes non-core inventory, inventory unreturned, long-term core inventory, long-term core inventory deposit and is comprised of the following:

|   | <b>December 31,<br/>2010</b> | <b>March 31,<br/>2010</b> |
|---|------------------------------|---------------------------|
| <b>Non-core inventory</b>                         |                              |                           |
| Raw materials                                     | \$ 12,024,000                | \$ 10,362,000             |
| Work-in-process                                   | 94,000                       | 29,000                    |
| Finished goods                                    | 18,639,000                   | 22,919,000                |
|   | 30,757,000                   | 33,310,000                |
| Less allowance for excess and obsolete inventory  | (1,976,000)                  | (1,763,000)               |
| Total   | \$ 28,781,000                | \$ 31,547,000             |
| <b>Inventory unreturned</b>                       | \$ 4,151,000                 | \$ 3,924,000              |
| <b>Long-term core inventory</b>                   |                              |                           |
| Used cores held at the Company's facilities       | \$ 23,449,000                | \$ 14,491,000             |
| Used cores expected to be returned by customers   | 2,931,000                    | 3,350,000                 |
| Remanufactured cores held in finished goods       | 14,822,000                   | 17,955,000                |
| Remanufactured cores held at customers' locations | 38,275,000                   | 32,878,000                |
|   | 79,477,000                   | 68,674,000                |
| Less allowance for excess and obsolete inventory  | (874,000)                    | (717,000)                 |
| Total   | \$ 78,603,000                | \$ 67,957,000             |
| <b>Long-term core inventory deposit</b>           | \$ 25,984,000                | \$ 25,768,000             |

**6. Major Customers**

The Company's four largest customers accounted for the following total percentage of net sales and accounts receivable trade:

|              | <b>Nine Months Ended<br/>December 31,</b> |             | <b>Three Months Ended<br/>December 31,</b> |                           |
|--------------|---|-------------|--|---------------------------|
|              | <b>2010</b>                               | <b>2009</b> | <b>2010</b>                                | <b>2009</b>               |
| <b>Sales</b> |   |             |  |                           |
| Customer A   | 49%                                       | 45%         | 52%  | 46%                       |
| Customer B   | 18%                                       | 24%         | 18%  | 21%                       |
| Customer C   | 8%  | 9%          | 7%   | 9%                        |
| Customer D   | 7%  | 9%          | 7%   | 10%                       |
|              |   |             | <b>December 31,<br/>2010</b>               | <b>March 31,<br/>2010</b> |

**Accounts receivable trade**

|            |     |     |
|------------|-----|-----|
| Customer A | 34% | 24% |
| Customer B | 11% | 15% |
| Customer C | 15% | 31% |
| Customer D | 7%  | 4%  |

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The Company's largest supplier accounted for the following total percentage of raw materials purchases:

|                                       | Nine Months Ended    |      | Three Months Ended   |      |
|---------------------------------------|----------------------|------|----------------------|------|
|                                       | December 31,<br>2010 | 2009 | December 31,<br>2010 | 2009 |
| <b>Significant supplier purchases</b> |                      |      |                      |      |
| Supplier A                            | 15%                  | 29%  | 9%                   | 26%  |

**7. Debt**

In October 2009, the Company entered into a revolving credit and term loan agreement (the "Credit Agreement"), with its bank and one additional lender (the "Lenders"), which permits the Company to borrow up to a total of \$45,000,000 (the "Credit Facility"). The Credit Facility is comprised of (i) a revolving facility with a \$7,000,000 letter of credit sub-facility and (ii) a term loan. The Company may borrow on a revolving basis up to an amount equal to \$35,000,000 minus all outstanding letter of credit obligations minus a borrowing reserve of \$7,500,000 (the "Revolving Loan"). The borrowing reserve remains in effect only if the Company is party to a receivable discount program pursuant to which its accounts receivable owed to the Company by its largest customer are being discounted. The term loan is in the principal amount of \$10,000,000 (the "Term Loan"). The Lenders hold a security interest in substantially all of the Company's assets.

The Revolving Loan and the Term Loan bear interest at the bank's reference rate, plus an applicable margin, or a London Interbank Offered Rate ("LIBOR") rate, plus an applicable margin, as selected by the Company in accordance with the Credit Agreement. The Credit Agreement, among other things, requires the Company to maintain certain financial covenants, including tangible net worth, fixed charge coverage ratio and leverage ratio covenants. The Company was in compliance with all financial covenants under the Credit Agreement as of December 31, 2010. The Term Loan matures in October 2014 and requires principal payments of \$500,000 on a quarterly basis. The Revolving Loan expires in October 2011 and provides the Company the option to request up to three one-year extensions.

In May 2010, the Company entered into a first amendment to the Credit Agreement with its Lenders. This amendment provides, among other things, that the borrowing reserve against the Company's Revolving Loan commitment amount be increased from \$7,500,000 to \$10,000,000.

In November 2010, the Company entered into a second amendment to the Credit Agreement with its Lenders. This amendment, among other things, extended the expiration date of the Revolving Loan to October 2012.

In December 2010, the Company entered into a third amendment to the Credit Agreement with its Lenders. This amendment, among other things, eliminated the minimum LIBOR lending rate with respect to the Term Loan.

The balance of the Revolving Loan was \$300,000 at December 31, 2010. There was no outstanding balance on the Revolving Loan at March 31, 2010. The Company had reserved \$1,826,000 of the Revolving Loan for standby letters of credit for workers' compensation insurance and \$3,161,000 for commercial letters of credit as of December 31, 2010. As of December 31, 2010, \$29,713,000 was available under the Revolving Loan, and of this, \$10,000,000 was reserved for use in the event the Company's largest customer discontinued its current practice of having the Company's receivables discounted.

**8. Accounts Receivable Discount Programs**

The Company has established receivable discount programs with certain customers and their respective banks. Under these programs, the Company may sell those customers' receivables to those banks at a discount to be agreed upon at the time the receivables are sold. These discount arrangements have allowed the Company to accelerate collection of customers' receivables aggregating \$100,857,000 and \$64,885,000 for the nine months ended December 31, 2010 and 2009, respectively, by a weighted average of 328 days and 335 days, respectively. On an annualized basis, the weighted average discount rate on the receivables sold to the banks during the nine months



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ended December 31, 2010 and 2009 was 4.1% and 4.7%, respectively. The amount of the discount on these receivables, \$3,755,000 and \$2,841,000 for the nine months ended December 31, 2010 and 2009, respectively, was recorded as interest expense.

**9. Net Income Per Share**

Basic net income per share is computed by dividing net income by the weighted average number of shares of common stock outstanding during the period. Diluted net income per share includes the effect, if any, from the potential exercise or conversion of securities, such as stock options and warrants, which would result in the issuance of incremental shares of common stock.

The following presents a reconciliation of basic and diluted net income per share.

|   | <b>Nine Months Ended<br/>December 31,</b> |              | <b>Three Months Ended<br/>December 31,</b> |              |
|---|---|--------------|--|--------------|
|   | <b>2010</b>                               | <b>2009</b>  | <b>2010</b>                                | <b>2009</b>  |
| Net income                                    | \$ 9,782,000                              | \$ 6,775,000 | \$ 3,761,000                               | \$ 2,145,000 |
| Basic shares                                  | 12,038,296                                | 11,977,239   | 12,042,792                                 | 11,996,021   |
| Effect of dilutive stock options and warrants | 216,214                                   | 120,887      | 356,419                                    | 130,399      |
| Diluted shares                                | 12,254,510                                | 12,098,126   | 12,399,211                                 | 12,126,420   |
| Net income per share:                         |   |              |  |              |
| Basic   | \$ 0.81                                   | \$ 0.57      | \$ 0.31                                    | \$ 0.18      |
| Diluted                                       | \$ 0.80                                   | \$ 0.56      | \$ 0.30                                    | \$ 0.18      |

The effect of dilutive options and warrants excludes 1,063,984 shares subject to options and 546,283 shares subject to warrants with exercise prices ranging from \$8.70 to \$15.00 per share for the nine months ended December 31, 2010 and 449,001 shares subject to options and 546,283 shares subject to warrants with exercise prices ranging from \$11.50 to \$15.00 per share for the three months ended December 31, 2010 all of which were anti-dilutive. The effect of dilutive options and warrants excludes 1,253,316 shares subject to options and 546,283 shares subject to warrants with exercise prices ranging from \$5.00 to \$15.00 per share for the nine months ended December 31, 2009 and 1,252,316 shares subject to options and 546,283 shares subject to warrants with exercise prices ranging from \$5.20 to \$15.00 per share for the three months ended December 31, 2009 all of which were anti-dilutive.

**10. Comprehensive Income**

Comprehensive income is defined as the change in equity during a period resulting from transactions and other events and circumstances from non-owner sources. The Company's total comprehensive income consists of net income, unrealized (loss) gain on short-term investments and foreign currency translation adjustments.

|  | <b>Nine Months Ended<br/>December 31,</b> |              | <b>Three Months Ended<br/>December 31,</b> |              |
|--|---|--------------|--|--------------|
|  | <b>2010</b>                               | <b>2009</b>  | <b>2010</b>                                | <b>2009</b>  |
| Net income                                       | \$ 9,782,000                              | \$ 6,775,000 | \$ 3,761,000                               | \$ 2,145,000 |
| Unrealized (loss) gain on short-term investments | (5,000)                                   | 65,000       | 9,000                                      | 10,000       |
| Foreign currency translation                     | 696,000                                   | (130,000)    | 237,000                                    | 157,000      |
| Comprehensive net income                         | \$ 10,473,000                             | \$ 6,710,000 | \$ 4,007,000                               | \$ 2,312,000 |

**11. Income Taxes**

Income tax expenses for the three months ended December 31, 2010 reflect income tax rates lower than the federal statutory rates primarily due to adjustments to the apportionment for state income taxes and the benefit of lower

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statutory tax rates in foreign taxing jurisdictions. Income tax expenses for the nine months ended December 31, 2010 reflect income tax rates higher than the federal statutory rates primarily due to state income taxes, and were partially offset by adjustments to the apportionment for state income taxes and the benefit of lower statutory tax rates in foreign taxing jurisdictions. Income tax expenses for the nine and three months ended December 31, 2009 reflect income tax rates higher than the federal statutory rates primarily due to state income taxes, which were partially offset by the benefit of lower statutory tax rates in foreign taxing jurisdictions.

In addition, during the nine months ended December 31, 2010, the rate was further offset to a rate below the federal statutory rate by a reduction in the liability for unrealized tax benefits due to the conclusion of the Internal Revenue Service ( IRS ) examination noted below.

The Company and its subsidiaries file income tax returns in the U.S. federal jurisdiction and various state and foreign jurisdictions with varying statutes of limitations. At March 31, 2010, the IRS had an ongoing tax examination of the federal tax returns for the fiscal year ended March 31, 2007. In November 2009, the IRS expanded its ongoing tax examination of the federal tax returns to include the fiscal year ended March 31, 2008. In May 2010, the IRS concluded its examination of the Company's federal income tax returns for the fiscal 2007 and 2008 tax years. The IRS required no changes to the Company's tax returns for those fiscal years as filed.

**12. Financial Risk Management and Derivatives**

Purchases and expenses denominated in currencies other than the U.S. dollar, which are primarily related to the Company's production facilities overseas, expose the Company to market risk from material movements in foreign exchange rates between the U.S. dollar and the foreign currency. The Company's primary risk exposure is from changes in the rate between the U.S. dollar and the Mexican peso related to the operation of the Company's facility in Mexico. The Company enters into forward foreign currency exchange contracts to exchange U.S. dollars for Mexican pesos in order to mitigate this risk. The extent to which forward foreign currency exchange contracts are used is modified periodically in response to management's estimate of market conditions and the terms and length of specific purchase requirements to fund those overseas facilities.

The Company enters into forward foreign currency exchange contracts in order to reduce the impact of foreign currency fluctuations and not to engage in currency speculation. The use of derivative financial instruments allows the Company to reduce its exposure to the risk that the eventual cash outflow resulting from funding the expenses of the foreign operations will be materially affected by changes in exchange rates. The Company does not hold or issue financial instruments for trading purposes. The forward foreign currency exchange contracts are designated for forecasted expenditure requirements to fund the foreign operations.

The Company had forward foreign currency exchange contracts with a U.S. dollar equivalent notional value of \$6,489,000 and \$6,159,000 at December 31, 2010 and March 31, 2010, respectively. The forward foreign currency exchange contracts entered into require the Company to exchange Mexican pesos for U.S. dollars. These contracts generally expire in a year or less, at rates agreed at the inception of the contracts. The counterparty to this derivative transaction is a major financial institution with investment grade or better credit rating; however, the Company is exposed to credit risk with this institution. The credit risk is limited to the potential unrealized gains (which offset currency fluctuations adverse to the Company) in any such contract should this counterparty fail to perform as contracted. Any changes in the fair values of forward foreign currency exchange contracts are reflected in current period earnings and accounted for as an increase or offset to general and administrative expenses.

The following table shows the effect of the Company's derivative instruments on its Consolidated Statement of Income:

|  | <b>Loss (Gain) Recognized within General and Administrative Expenses</b> |                |                           |              |
|--|--|----------------|---------------------------|--------------|
|  | <b>Nine Months Ended</b>   |                | <b>Three Months Ended</b> |              |
|  | <b>December 31,</b>  |                | <b>December 31,</b>       |              |
| <b>Derivatives Not Designated as Hedging Instruments</b> | <b>2010</b>  | <b>2009</b>    | <b>2010</b>               | <b>2009</b>  |
| Forward foreign currency exchange contracts              | \$ 301,000   | \$ (1,395,000) | \$ (31,000)               | \$ (292,000) |



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The fair value of the forward foreign currency exchange contracts of \$216,000 and \$517,000 is included in prepaid expenses and other current assets in the Consolidated Balance Sheets at December 31, 2010 and March 31, 2010, respectively.

**13. Fair Value Measurements**

The following table summarizes the Company's financial assets and liabilities measured at fair value, by level within the fair value hierarchy as of December 31, 2010 and March 31, 2010:

|   | December 31, 2010 |  |            | March 31, 2010 |  |            |
|---|-------------------|--|------------|----------------|--|------------|
|   | Fair Value        | Fair Value Measurements Using Inputs Considered as |            | Fair Value     | Fair Value Measurements Using Inputs Considered as |            |
|   |                   | Level 1  | Level 2    |                | Level 1  | Level 2    |
| <b>Assets</b>                               |                   |  |            |                |  |            |
| Short-term investments                      |                   |  |            |                |  |            |
| Cash  |                   |  |            | \$ 207,000     | \$ 207,000   |            |
| Mutual funds                                | \$ 289,000        | \$ 289,000   |            | 244,000        | 244,000  |            |
| Prepaid expenses and other current assets   |                   |  |            |                |  |            |
| Forward foreign currency exchange contracts | 216,000           |  | \$ 216,000 | 517,000        |  | \$ 517,000 |
| <b>Liabilities</b>                          |                   |  |            |                |  |            |
| Other current liabilities                   |                   |  |            |                |  |            |
| Deferred compensation                       | 289,000           | 289,000  |            | 451,000        | 451,000  |            |

The Company's short-term investments, which fund its deferred compensation liabilities, consist of investments in mutual funds. These investments are classified as Level 1 as the shares of these mutual funds trade with sufficient frequency and volume to enable the Company to obtain pricing information on an ongoing basis.

The forward foreign currency exchange contracts are primarily measured based on the foreign currency spot and forward rates quoted by the banks or foreign currency dealers. During the nine months ended December 31, 2010 and 2009, a loss of \$301,000 and a gain of \$1,395,000, respectively, were recorded in general and administrative expenses due to the change in the value of the forward foreign currency exchange contracts subsequent to entering into the contracts. During the three months ended December 31, 2010 and 2009, a gain of \$31,000 and \$292,000, respectively, was recorded in general and administrative expenses due to the change in the value of the forward foreign currency exchange contracts subsequent to entering into the contracts.

During the nine and three months ended December 31, 2010, the Company had no significant measurements of assets or liabilities at fair value on a nonrecurring basis subsequent to their initial recognition.

The carrying amounts of cash, short-term investments, accounts receivable, accounts payable and accrued liabilities approximate their fair value due to the short-term nature of these instruments. The carrying amount of the long-term note receivable approximates its fair value based on current rates at which similar loans would be made to borrowers with similar credit ratings and for the same remaining maturity. The carrying amounts of the Revolving Loan, Term Loan and other long-term liabilities approximate their fair value based on current rates for instruments with similar characteristics.

**14. Treasury Stock**

In March 2010, the Company's Board of Directors authorized a share repurchase program of up to \$5,000,000 of the Company's outstanding common stock from time to time in the open market and in private transactions at prices deemed appropriate by management. There is no expiration date governing the period over which the Company can repurchase shares under this program. During July 2010, the Company repurchased 14,400 shares at a total cost of approximately \$89,000.

**Table of Contents****15. New Accounting Pronouncements***Transfers of Financial Assets*

In June 2009, the Financial Accounting Standards Board (the FASB) issued new guidance on the treatment of transfers of financial assets which eliminates the concept of a qualifying special-purpose entity, changes the requirements for derecognizing financial assets, and requires additional disclosures in order to enhance information reported to users of financial statements by providing greater transparency about transfers of financial assets, including securitization transactions, and an entity's continuing involvement in and exposure to the risks related to transferred financial assets. This new guidance is effective as of the beginning of an entity's first fiscal year that begins after November 15, 2009. The adoption of this guidance on April 1, 2010 did not have any impact on the Company's consolidated financial position and results of operations.

*Consolidation of Variable Interest Entities*

In June 2009, the FASB issued new guidance which amends the consolidation guidance applicable to variable interest entities and is effective as of the beginning of an entity's first fiscal year that begins after November 15, 2009. The adoption of this guidance on April 1, 2010 did not have any impact on the Company's consolidated financial position and results of operations.

*Fair Value Measurements and Disclosures*

In January 2010, the FASB issued an update which requires new disclosures for transfers in and out of Level 1 and Level 2 of the fair value hierarchy and expanded disclosures for activity in Level 3 of the fair value hierarchy. The update also clarifies existing disclosures regarding the level of disaggregation for disclosure and disclosures about inputs and valuation techniques. The new disclosures and clarifications of existing disclosures are effective for interim and annual reporting periods beginning after December 15, 2009. The adoption of this update on January 1, 2010 did not have any impact on the Company's consolidated financial position and results of operations. The disclosures regarding certain Level 3 activity are effective for fiscal years beginning after December 15, 2010. The Company does not expect the adoption of this guidance on April 1, 2011 to have any material impact on its consolidated financial position and results of operations.

*Disclosure Requirements Related to Financing Receivables*

In July 2010, the FASB issued an update which requires enhanced disclosures about the credit quality of financing receivables and the related allowance for credit losses. Trade accounts receivable with maturities of one year or less are excluded from the disclosure requirements. Disclosures required as of the end of a reporting period are effective for interim and annual periods ending on or after December 15, 2010. The adoption of this guidance on December 31, 2010 did not have any impact on the Company's consolidated financial position and results of operations. The disclosures required about activity that occurs during a reporting period are effective for interim and annual periods beginning on or after December 15, 2010. The Company does not expect the adoption of this guidance on January 1, 2011 to have any material impact on its consolidated financial position and the results of operations.

*When to Perform Step 2 of the Goodwill Impairment Test for Reporting Units with Zero or Negative Carrying Amounts*

In December 2010, the FASB issued guidance which modifies step 1 of the goodwill impairment test for reporting units with zero or negative carrying amounts. For those reporting units with a carrying amount equal to or less than zero for which qualitative factors indicate that it is more likely than not that a goodwill impairment exists, step 2 of the goodwill impairment test will need to be performed. This guidance is effective for fiscal years, and interim periods within those years, beginning after December 15, 2010. Early adoption of this update is prohibited. The Company does not expect the adoption of this guidance on April 1, 2011 to have any material impact on its consolidated financial position and the results of operations.

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*Disclosure of Supplementary Pro Forma Information for Business Combinations*

In December 2010, the FASB issued guidance which specifies that if comparative financial statements are presented, disclosure of revenue and earnings of a combined entity should be made as though the business combination(s) that occurred during the current year had occurred as of the beginning of the comparable prior annual reporting period only. This guidance is effective for business combinations consummated in fiscal years beginning on or after December 15, 2010. The Company is currently evaluating the impact the adoption of this guidance on April 1, 2011 will have on its consolidated financial position and the results of operations.



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### **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion and analysis presents factors that Motorcar Parts of America, Inc. and its subsidiaries (our, we, or us) believe are relevant to an assessment and understanding of our consolidated financial position and results of operations. This financial and business analysis should be read in conjunction with our March 31, 2010 audited consolidated financial statements included in our Annual Report on Form 10-K filed with the Securities and Exchange Commission (SEC) on June 14, 2010.

#### **Disclosure Regarding Private Securities Litigation Reform Act of 1995**

This report contains certain forward-looking statements with respect to our future performance that involve risks and uncertainties. Various factors could cause actual results to differ materially from those projected in such statements. These factors include, but are not limited to: concentration of sales to certain customers, changes in our relationship with any of our major customers, the increasing customer pressure for lower prices and more favorable payment and other terms, the increasing demands on our working capital, the significant strain on working capital associated with large Remanufactured Core inventory purchases from customers, our ability to obtain any additional financing we may seek or require, our ability to maintain positive cash flows from operations, potential future changes in our previously reported results as a result of the identification and correction of errors in our accounting policies or procedures or potential material weaknesses in our internal controls over financial reporting, lower revenues than anticipated from new and existing contracts, our failure to meet the financial covenants or the other obligations set forth in our credit agreement and our lenders' refusal to waive any such defaults, any meaningful difference between projected production needs and ultimate sales to our customers, increases in interest rates, changes in the financial condition of any of our major customers, the impact of high gasoline prices, the potential for changes in consumer spending, consumer preferences and general economic conditions, increased competition in the automotive parts industry, including increased competition from Chinese and other offshore manufacturers, difficulty in obtaining Used Cores and component parts or increases in the costs of those parts, political, criminal or economic instability in any of the foreign countries where we conduct operations, currency exchange fluctuations, unforeseen increases in operating costs and other factors discussed herein and in our other filings with the SEC.

#### **Management Overview**

The after-market for automobile parts is divided into two markets. The first market is the do-it-yourself (DIY) market, which is generally serviced by the large retail chain outlets. Consumers who purchase parts from the DIY channel generally install parts into their vehicles themselves. In most cases, this is a cheaper alternative than having the repair performed by a professional installer. The second market is the professional installer market, commonly known as the do-it-for-me (DIFM) market. This market is serviced by the retail chains, traditional warehouse distributors and the dealer networks. Generally, the consumer in this channel is a professional parts installer.

We remanufacture alternators and starters for import and domestic cars, light trucks, heavy duty, agricultural and industrial applications. These products are distributed to both the DIY and DIFM markets. Our products are distributed predominantly throughout the United States and Canada. Our products are sold to the largest auto parts retail chains in the United States and Canada. In addition, our products are sold to various traditional warehouses for the professional installers, and to major automobile manufacturers for both their after-market programs and their warranty replacement programs (OES). Demand and replacement rates for after-market remanufactured alternators and starters generally increase with increases in miles driven and the age of vehicles.

Historically, our business has focused on the DIY market. In times of recession, we believe consumers are more apt to purchase replacement parts in the DIY market because of lower prices compared to the DIFM market. We believe we have recently increased our market share in the DIY market.

The DIFM market is an attractive opportunity for growth. We are positioned to benefit from this market opportunity in two ways: (1) our auto parts retail customers are expanding their efforts to target the DIFM market and (2) we sell our products under private label and our Quality-Built®, Talon®, Xtreme®, Reliance and other brand names directly to suppliers that focus on professional installers. In addition, we sell our products to original equipment manufacturers for distribution to the professional installer both for warranty replacement and their general after-market channels. We have been successful in growing sales to this market.



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In August 2010, we made a secured loan of approximately \$1,894,000 to Fenwick Automotive Products Limited ( Fenwick ), a privately-owned Toronto-based manufacturer, remanufacturer and distributor of new and remanufactured aftermarket auto parts. In December 2010, we made an additional secured loan of approximately \$2,969,000 to Fenwick, bringing the aggregate loan balance to approximately \$4,863,000. In connection with this loan, we have an option to acquire a substantial ownership interest in Fenwick. We believe this transaction provides us potential opportunities to expand beyond our existing product lines of alternators and starters and further enhance our market presence in North America.

**Results of Operations for the Three Months Ended December 31, 2010 and 2009**

The following discussion and analysis should be read in conjunction with the financial statements and notes thereto appearing elsewhere herein.

The following table summarizes certain key operating data for the periods indicated:

|  | <b>Three Months Ended<br/>December 31,</b> |               |
|--|--|---------------|
|  | <b>2010</b>                                | <b>2009</b>   |
| Gross profit percentage                    | 31.9%                                      | 29.8%         |
| Cash flow (used in) provided by operations | \$ (1,446,000)                             | \$ 13,130,000 |
| Finished goods turnover (annualized) (1)   | 6.1  | 4.9           |
| Annualized return on equity (2)            | 14.5%                                      | 9.2%          |

(1) Annualized finished goods turnover for the fiscal quarter is calculated by multiplying cost of sales for the quarter by 4 and dividing the result by the average between beginning and ending non-core finished goods inventory values for the fiscal quarter. We believe this provides a useful measure of our ability to turn production into revenues.

(2) Annualized return on equity is computed as net income for the fiscal quarter multiplied by 4 and dividing the result by beginning shareholders' equity. Annualized return on equity measures our ability to invest shareholders' funds profitably.

Following is our unaudited results of operations, reflected as a percentage of net sales:

|                            | <b>Three Months Ended<br/>December 31,</b> |             |
|----------------------------|--|-------------|
|                            | <b>2010</b>                                | <b>2009</b> |
| Net sales                  | 100.0%                                     | 100.0%      |
| Cost of goods sold         | 68.1                                       | 70.2        |
| Gross profit               | 31.9                                       | 29.8        |
| Operating expenses:        |  |             |
| General and administrative | 10.6                                       | 10.4        |
| Sales and marketing        | 4.4  | 4.2         |
| Research and development   | 0.9  | 1.0         |
| Operating income           | 16.0                                       | 14.2        |
| Interest expense, net      | 2.4  | 4.9         |
| Income tax expense         | 4.5  | 3.4         |
| Net income                 | 9.1%                                       | 5.9%        |

*Net Sales.* Net sales for the three months ended December 31, 2010 increased by \$4,806,000, or 13.2%, to \$41,288,000 compared to net sales for the three months ended December 31, 2009 of \$36,482,000. The increase in our net sales was primarily due to increased sales to our existing customers and increased sales to several new customers.

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*Cost of Goods Sold/Gross Profit.* Cost of goods sold as a percentage of net sales decreased during the three months ended December 31, 2010 to 68.1% from 70.2% for the three months ended December 31, 2009, resulting in a corresponding increase in our gross profit of 2.1% to 31.9% for the three months ended December 31, 2010 from 29.8% for the three months ended December 31, 2009. The increase in the gross profit percentage was primarily due to increased revenue from our scrap metal and lower per unit manufacturing costs during the three months ended December 31, 2010.

*General and Administrative.* Our general and administrative expenses for the three months ended December 31, 2010 were \$4,384,000, which represents an increase of \$583,000, or 15.3%, from general and administrative expenses for the three months ended December 31, 2009 of \$3,801,000. This increase in general and administrative expenses during the three months ended December 31, 2010 was primarily due to (i) a gain of \$31,000 recorded due to the changes in the fair value of forward foreign currency exchange contracts, compared to a gain of \$292,000 during the three months ended December 31, 2009 and (ii) \$185,000 of increased general and administrative expenses at our offshore manufacturing facilities due primarily to increased employee-related expenses, professional services fees, and travel.

*Sales and Marketing.* Our sales and marketing expenses for the three months ended December 31, 2010 increased \$250,000, or 16.1%, to \$1,798,000 from \$1,548,000 for the three months ended December 31, 2009. This increase was due primarily to (i) increased trade show expense, (ii) increased travel, (iii) increased advertising, and (iv) increased commission expenses due to higher net sales.

*Research and Development.* Our research and development expenses increased by \$36,000, or 10.1%, to \$391,000 for the three months ended December 31, 2010 from \$355,000 for the three months ended December 31, 2009. The increase in research and development expenses was due primarily to an increase in employee-related expenses as compared to the three months ended December 31, 2009.

*Interest Expense, Net.* Our interest expense, net of interest income of \$73,000, for the three months ended December 31, 2010 was \$997,000. This represents a decrease of \$779,000, or 43.9%, over interest expense of \$1,776,000 for the three months ended December 31, 2009. This decrease was primarily attributable to (i) a lower balance of receivables being discounted under the receivable discount programs and (ii) lower average outstanding debt balances.

*Income Tax.* For the three months ended December 31, 2010 and 2009, we recognized income tax expense of \$1,842,000 and \$1,252,000, respectively. Our effective tax rates for the three months ended December 31, 2010 and 2009 were 32.9% and 36.9%, respectively. This decrease was primarily due to favorable adjustments to the apportionment for state income taxes.

**Results of Operations for the Nine Months Ended December 31, 2010 and 2009**

The following discussion and analysis should be read in conjunction with the financial statements and notes thereto appearing elsewhere herein.

The following table summarizes certain key operating data for the periods indicated:

|  | <b>Nine Months Ended<br/>December 31,</b> |               |
|--|---|---------------|
|  | <b>2010</b>                               | <b>2009</b>   |
| Gross profit percentage                  | 31.6%                                     | 26.6%         |
| Cash flow provided by operations         | \$ 7,634,000                              | \$ 15,855,000 |
| Finished goods turnover (annualized) (1) | 5.2                                       | 5.1           |
| Annualized return on equity (2)          | 12.6%                                     | 9.7%          |

(1) Annualized finished goods turnover for the nine months ended December 31, 2010 and 2009 is calculated by multiplying cost of sales for each nine month period by 1.33 and dividing the result by the average between beginning and ending non-core finished goods inventory values for each nine month period. We believe this provides a useful measure of our ability to turn production into revenues.



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(2) Annualized return on equity is computed as net income for the nine months ended December 31, 2010 and 2009 multiplied by 1.33 and dividing the result by beginning shareholders' equity. Annualized return on equity measures our ability to invest shareholders' funds profitably.

Following is our unaudited results of operations, reflected as a percentage of net sales:

|                            | <b>Nine Months Ended<br/>December 31,</b> |             |
|----------------------------|---|-------------|
|                            | <b>2010</b>                               | <b>2009</b> |
| Net sales                  | 100.0%                                    | 100.0%      |
| Cost of goods sold         | 68.4                                      | 73.4        |
| Gross profit               | 31.6                                      | 26.6        |
| Operating expenses:        |   |             |
| General and administrative | 10.1                                      | 9.2         |
| Sales and marketing        | 4.0                                       | 4.0         |
| Research and development   | 1.0                                       | 0.9         |
| Operating income           | 16.5                                      | 12.5        |
| Gain on acquisition        |   | 1.2         |
| Interest expense, net      | 3.6                                       | 3.4         |
| Income tax expense         | 4.6                                       | 4.0         |
| Net income                 | 8.3%                                      | 6.3%        |

*Net Sales.* Net sales for the nine months ended December 31, 2010 increased by \$9,890,000, or 9.1%, to \$118,499,000 compared to net sales for the nine months ended December 31, 2009 of \$108,609,000. The increase in our net sales was primarily due to (i) increased sales to our existing customers, (ii) increased sales to customers acquired as a result of our acquisitions, and (iii) increased sales to several new customers.

*Cost of Goods Sold/Gross Profit.* Cost of goods sold as a percentage of net sales decreased during the nine months ended December 31, 2010 to 68.4% from 73.4% for the nine months ended December 31, 2009, resulting in a corresponding increase in our gross profit of 5.0% to 31.6% for the nine months ended December 31, 2010 from 26.6% for the nine months ended December 31, 2009. The increase in the gross profit percentage was primarily due to lower per unit manufacturing costs during the nine months ended December 31, 2010 as compared to the nine months ended December 31, 2009.

*General and Administrative.* Our general and administrative expenses for the nine months ended December 31, 2010 were \$11,979,000, which represents an increase of \$2,013,000, or 20.2%, from general and administrative expenses for the nine months ended December 31, 2009 of \$9,966,000. This increase in general and administrative expenses during the nine months ended December 31, 2010 was primarily due to (i) a loss of \$301,000 recorded due to the changes in the fair value of forward foreign currency exchange contracts, compared to a gain of \$1,395,000 during the nine months ended December 31, 2009 and (ii) \$321,000 of increased general and administrative expenses at our offshore manufacturing facilities due primarily to increased employee-related expenses, professional services fees, and travel.

*Sales and Marketing.* Our sales and marketing expenses for the nine months ended December 31, 2010 increased \$384,000, or 8.8%, to \$4,739,000 from \$4,355,000 for the nine months ended December 31, 2009. This increase was due primarily to (i) the addition of employees as a result of our acquisition in the prior year, (ii) increased travel expenses, (iii) increased trade show expenses, and (iv) increased advertising expenses. These increases were partly offset by (i) the reversal of commission expenses in connection with our prior year acquisition as certain thresholds were not met and (ii) decreased catalog expenses.

*Research and Development.* Our research and development expenses increased by \$130,000, or 12.7%, to \$1,153,000 for the nine months ended December 31, 2010 from \$1,023,000 for the nine months ended December 31, 2009.



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The increase in research and development expenses was due primarily to employee-related expenses and an increase in the cost of supplies compared to the nine months ended December 31, 2009.

*Gain on Acquisition.* During the nine months ended December 31, 2009, we recorded a gain of \$1,331,000 in connection with our August 2009 acquisition as the estimated fair value of the net assets acquired exceeded the fair value of the consideration transferred.

*Interest Expense, Net.* Our interest expense, net of interest income of \$96,000, for the nine months ended December 31, 2010 was \$4,300,000. This represents an increase of \$554,000, or 14.8%, over interest expense of \$3,746,000 for the nine months ended December 31, 2009. This increase was primarily attributable to a higher balance of receivables being discounted under the receivable discount programs during the nine months ended December 31, 2010 as compared to the nine months ended December 31, 2009. This increase in net interest expense was partly offset by a decrease in interest expense incurred on our Revolving Loan and capital lease obligations.

*Income Tax.* For the nine months ended December 31, 2010, we recognized income tax expense of \$5,447,000 compared to an income tax expense of \$4,330,000 recognized for the nine months ended December 31, 2009. Our effective tax rate for the nine months ended December 31, 2010 and 2009 was 35.8% and 39.0%, respectively. The lower effective tax rate for the nine months ended December 31, 2010 reflects a reduction in the liability for unrecognized tax benefits due to the conclusion of an IRS examination of the federal tax returns for fiscal years ended March 31, 2007 and March 31, 2008. We were notified during May 2010 that the IRS required no changes to our tax returns for those fiscal years as filed. In addition, our tax rates during the nine months ended December 31, 2010 were favorably impacted by adjustments to the apportionment for state income taxes.

**Liquidity and Capital Resources****Overview**

At December 31, 2010, we had working capital of \$95,000, a ratio of current assets to current liabilities of 1:1, and cash of \$622,000, compared to working capital of \$3,399,000, a ratio of current assets to current liabilities of 1.1:1, and cash of \$1,210,000 at March 31, 2010. The decrease in working capital from March 31, 2010 primarily resulted from a decrease in our non-core inventory levels, which was due primarily to higher sales and a decrease in our accounts receivable balance due primarily to a higher balance of receivables being discounted under the receivable discount programs.

During the nine months ended December 31, 2010, we used cash generated by operations, from our use of receivable discount programs with certain of our major customers, and our Revolving Loan as our primary sources of liquidity. These sources were primarily used to make a secured aggregate loan of approximately \$4,863,000 to Fenwick, to make the quarterly principal payment on the Term Loan, and pay the purchase price holdback in connection with our May 2008 acquisition.

We believe our cash generated by operations, use of receivable discount programs with certain of our major customers, amounts available under our Revolving Loan, and our cash and short term investments on hand are sufficient to satisfy our expected future working capital needs, capital lease commitments, repayment of the current portion of our Term Loan, and capital expenditure obligations over the next twelve months.

**Cash Flows**

Net cash provided by operating activities was \$7,634,000 and \$15,855,000 for the nine months ended December 31, 2010 and 2009, respectively. The most significant changes in operating activities for the nine months ended December 31, 2010 compared to the nine months ended December 31, 2009 were (i) our accounts receivables, net decreased less during the nine months ended December 31, 2010 compared to the same nine month period of the prior year due primarily to a reduction in the future credits to be provided for Used Cores returned by the customers, (ii) an increase in our long-term core inventory levels due primarily to an increase in Used Cores held at our facilities and Remanufactured Cores held at customers' locations due to higher sales, and (iii) our accounts payable and accrued liabilities decreased during the nine months ended December 31, 2010 compared to an increase during the nine months ended December 31, 2009. These changes in our operating activities were partly offset by a decrease in our non-core inventory levels during the nine months ended December 31, 2010 compared to the same period of the prior year due primarily to higher net sales.



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Net cash used in investing activities was \$6,268,000 and \$3,416,000 during the nine months ended December 31, 2010 and 2009, respectively. The increase in net cash used in investing activities was primarily a result of the secured aggregate loan of approximately \$4,863,000 made to Fenwick during the nine months ended December 31, 2010. This increase in net cash used in investing activities was partly offset by the payment of the purchase price holdback of \$464,000 in connection with our May 2008 acquisition compared to the payment of \$2,622,000 during the nine months ended December 31, 2009 for our acquisitions. Capital expenditures for the nine months ended December 31 2010 primarily related to the purchase of equipment for our manufacturing facilities and improvements to our California facility compared to purchases in the same period of the prior year primarily related to purchases of equipment for our manufacturing facilities.

Net cash used in financing activities was \$1,978,000 and \$12,445,000 during the nine months ended December 31, 2010 and 2009, respectively. This change was primarily due to borrowings under our Revolving Loan during the nine months ended December 31, 2010 compared to repayments of our previous revolving loan, in part by the use of the proceeds from our term loan, during the nine months ended December 31, 2009. Additionally, during the nine months ended December 31, 2010, we repurchased 14,400 shares at a total cost of \$89,000 pursuant to a share repurchase program authorized by our Board of Directors in March 2010.

***Capital Resources******Debt***

In October 2009, we entered into a revolving credit and term loan agreement (the *Credit Agreement*) with our bank and one additional lender (the *Lenders*), which permits us to borrow up to a total of \$45,000,000 (the *Credit Facility*). The *Credit Facility* is comprised of (i) a revolving facility with a \$7,000,000 letter of credit sub-facility and (ii) a term loan. We may borrow on a revolving basis up to an amount equal to \$35,000,000 minus all outstanding letter of credit obligations minus a borrowing reserve of \$7,500,000 (the *Revolving Loan*). The borrowing reserve remains in effect only if we are party to a receivable discount program pursuant to which our accounts receivable owed to us by our largest customer are being discounted. The term loan is in the principal amount of \$10,000,000 (the *Term Loan*). The *Lenders* hold a security interest in substantially all of our assets

The *Credit Agreement*, among other things, requires us to maintain certain financial covenants, including tangible net worth, fixed charge coverage ratio and leverage ratio covenants. We were in compliance with all financial covenants under the *Credit Agreement* as of December 31, 2010.

The *Term Loan* matures in October 2014 and requires principal payments of \$500,000 on a quarterly basis. The *Revolving Loan* expires in October 2011 and provides us the option to request up to three one-year extensions.

In May 2010, we entered into a first amendment to the *Credit Agreement* with our *Lenders*. This amendment provides, among other things, that the borrowing reserve against our *Revolving Loan* commitment amount be increased from \$7,500,000 to \$10,000,000.

In November 2010, we entered into a second amendment to the *Credit Agreement* with our *Lenders*. This amendment, among other things, (i) extended the expiration date of the *Revolving Loan* to October 2012 and (ii) lowered the applicable margins on our borrowings to the levels described below.

In December 2010, we entered into a third amendment to the *Credit Agreement* with our *Lenders*. This amendment, among other things, eliminated the minimum London Interbank Offered Rate ( *LIBOR* ) lending rate with respect to the *Term Loan*.

The balance of the *Revolving Loan* was \$300,000 at December 31, 2010. There was no outstanding balance on the *Revolving Loan* at March 31, 2010. Additionally, we had reserved \$1,826,000 of the *Revolving Loan* for standby letters of credit for workers compensation insurance and \$3,161,000 for commercial letters of credit as of December 31, 2010. As of December 31, 2010, \$29,713,000 was available under the *Revolving Loan*, and of this, \$10,000,000 was reserved for use in the event our largest customer discontinued its current practice of having our receivables discounted.

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The Revolving Loan and the Term Loan bear interest at either our bank's reference rate plus an applicable margin or a LIBOR rate plus an applicable margin, as selected by us in accordance with the Credit Agreement. The reference rate is, as further described in the Credit Agreement, the higher of our bank's announced base rate and the Federal funds rate plus 1/2 percent. The applicable margins are determined quarterly on a prospective basis as set forth below:

| <b>Leverage Ratio</b>                                   | <b>Applicable LIBOR Margin</b> | <b>Applicable Reference Rate Margin</b> |
|---|--------------------------------|---|
| Less than 1.0:1.0                                       | 250 basis points               | 125 basis points                        |
| Greater than or equal to 1.0:1.0, but less than 1.5:1.0 | 275 basis points               | 150 basis points                        |
| Greater than or equal to 1.5:1.0                        | 300 basis points               | 175 basis points                        |

Our ability to comply in future periods with the financial covenants in the Credit Agreement, will depend on our ongoing financial and operating performance, which, in turn, will be subject to economic conditions and to financial, business and other factors, many of which are beyond our control and will be substantially dependent on the selling prices and demand for our products, customer demands for marketing allowances and other concessions, raw material costs, and our ability to successfully implement our overall business strategy, including acquisitions. If a violation of any of the covenants occurs in the future, we would attempt to obtain a waiver or an amendment from our Lenders. No assurance can be given that we would be successful in this regard.

**Receivable Discount Programs**

Our liquidity has been positively impacted by receivable discount programs we have established with certain customers and their respective banks. Under these programs, we have the option to sell those customers' receivables to those banks at a discount to be agreed upon at the time the receivables are sold. The weighted average discount under this program was 4.1% during the nine months ended December 31, 2010 and has allowed us to accelerate collection of receivables aggregating \$100,857,000 by a weighted average of 328 days. While these arrangements have reduced our working capital needs, there can be no assurance that these programs will continue in the future. These programs resulted in interest expense of \$3,755,000 during the nine months ended December 31, 2010. Interest expense resulting from these programs would increase if interest rates rise, if utilization of these discounting arrangements expands or if the discount period is extended to reflect more favorable payment terms to customers.

**Off-Balance Sheet Arrangements**

At December 31, 2010, we had no off-balance sheet financing or other arrangements with unconsolidated entities or financial partnerships (such as entities often referred to as structured finance or special purpose entities) established for purposes of facilitating off-balance sheet financing or other debt arrangements or for other contractually narrow or limited purposes.

**Capital Expenditures and Commitments****Capital Expenditures**

Our capital expenditures were \$1,119,000 for the nine months ended December 31, 2010 and primarily related to the purchase of equipment for our manufacturing facilities and improvements for our California facility. We expect our fiscal year 2011 capital expenditures to be approximately \$2.0 million. We expect to use our working capital and incur additional capital lease obligations to finance these capital expenditures.

**Related Party Transactions**

Our related party transactions primarily consist of employment and director agreements and stock option agreements. Our related party transactions have not changed since March 31, 2010.

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**Critical Accounting Policies**

There have been no material changes to our critical accounting policies and estimates that are presented in our Annual Report on Form 10-K for the year ended March 31, 2010, which was filed on June 14, 2010, except as discussed below.

***New Accounting Pronouncements***

***Transfers of Financial Assets***

In June 2009, the Financial Accounting Standards Board (the FASB) issued new guidance on the treatment of transfers of financial assets which eliminates the concept of a qualifying special-purpose entity, changes the requirements for derecognizing financial assets, and requires additional disclosures in order to enhance information reported to users of financial statements by providing greater transparency about transfers of financial assets, including securitization transactions, and an entity's continuing involvement in and exposure to the risks related to transferred financial assets. This new guidance is effective as of the beginning of an entity's first fiscal year that begins after November 15, 2009. The adoption of this guidance on April 1, 2010 did not have any impact on our consolidated financial position and results of operations.

***Consolidation of Variable Interest Entities***

In June 2009, the FASB issued new guidance which amends the consolidation guidance applicable to variable interest entities and is effective as of the beginning of an entity's first fiscal year that begins after November 15, 2009. The adoption of this guidance on April 1, 2010 did not have any impact on our consolidated financial position and results of operations.

***Fair Value Measurements and Disclosures***

In January 2010, the FASB issued an update which requires new disclosures for transfers in and out of Level 1 and Level 2 of the fair value hierarchy and expanded disclosures for activity in Level 3 of the fair value hierarchy. The update also clarifies existing disclosures regarding the level of disaggregation for disclosure and disclosures about inputs and valuation techniques. The new disclosures and clarifications of existing disclosures are effective for interim and annual reporting periods beginning after December 15, 2009. The adoption of this update on January 1, 2010 did not have any impact on our consolidated financial position and results of operations. The disclosures regarding certain Level 3 activity are effective for fiscal years beginning after December 15, 2010. We do not expect the adoption of this guidance on April 1, 2011 to have any material impact on our consolidated financial position and results of operations.

***Disclosure Requirements Related to Financing Receivables***

In July 2010, the FASB issued an update which requires enhanced disclosures about the credit quality of financing receivables and the related allowance for credit losses. Trade accounts receivable with maturities of one year or less are excluded from the disclosure requirements. Disclosures required as of the end of a reporting period are effective for interim and annual periods ending on or after December 15, 2010. The adoption of this guidance on December 31, 2010 did not have any impact on our consolidated financial position and results of operations. The disclosures required about activity that occurs during a reporting period are effective for interim and annual periods beginning on or after December 15, 2010. We do not expect the adoption of this guidance on January 1, 2011 to have any material impact on our consolidated financial position and the results of operations.

***When to Perform Step 2 of the Goodwill Impairment Test for Reporting Units with Zero or Negative Carrying Amounts***

In December 2010, the FASB issued guidance which modifies step 1 of the goodwill impairment test for reporting units with zero or negative carrying amounts. For those reporting units with a carrying amount equal to or less than zero for which qualitative factors indicate that it is more likely than not that a goodwill impairment exists, step 2 of

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the goodwill impairment test will need to be performed. This guidance is effective for fiscal years, and interim periods within those years, beginning after December 15, 2010. Early adoption of this update is prohibited. We do not expect the adoption of this guidance on April 1, 2011 to have any material impact on our consolidated financial position and the results of operations.

*Disclosure of Supplementary Pro Forma Information for Business Combinations*

In December 2010, the FASB issued guidance which specifies that if comparative financial statements are presented, disclosure of revenue and earnings of a combined entity should be made as though the business combination(s) that occurred during the current year had occurred as of the beginning of the comparable prior annual reporting period only. This guidance is effective for business combinations consummated in fiscal years beginning on or after December 15, 2010. We are currently evaluating the impact the adoption of this guidance on April 1, 2011 will have on our consolidated financial position and the results of operations.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

There have been no material changes in market risk from the information provided in Item 7A. Quantitative and Qualitative Disclosures About Market Risk in our Annual Report on Form 10-K as of March 31, 2010, which was filed on June 14, 2010.

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**Item 4. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

Under the supervision and with the participation of management, including our Chief Executive Officer, Chief Financial Officer, and Chief Accounting Officer, we have conducted an evaluation of the effectiveness of our disclosure controls and procedures as defined in Exchange Act Rules 13a-15(e) and 15d-15(e). Based on this evaluation, our Chief Executive Officer, Chief Financial Officer, and Chief Accounting Officer concluded that the Company's disclosure controls and procedures were effective as of December 31, 2010.

**Changes in Internal Control over Financial Reporting**

There were no changes in the Company's internal control over financial reporting during the third quarter ended December 31, 2010, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II OTHER INFORMATION**

**Item 1A. Risk Factors**

There have been no material changes to the risk factors set forth in Item 1A to Part I of our Annual Report on Form 10-K for the fiscal year ended March 31, 2010, filed on June 14, 2010.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

*Limitation on Payment of Dividends* The Credit Agreement prohibits the declaration or payment of any dividends by us other than dividends payable in our capital stock.

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None.

**Item 6. Exhibits**

(a) Exhibits:

| <b>Number</b> | <b>Description of Exhibit</b>                                   | <b>Method of Filing</b>   |
|---------------|---|---|
| 3.1           | Certificate of Incorporation of the Company                     | Incorporated by reference to Exhibit 3.1 to the Company's Registration Statement on Form SB-2 declared effective on March 22, 1994 (the 1994 Registration Statement). |
| 3.2           | Amendment to Certificate of Incorporation of the Company        | Incorporated by reference to Exhibit 3.2 to the Company's Registration Statement on Form S-1 (No. 33-97498) declared effective on November 14, 1995.                  |
| 3.3           | Amendment to Certificate of Incorporation of the Company        | Incorporated by reference to Exhibit 3.3 to the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 1997.  |
| 3.4           | Amendment to Certificate of Incorporation of the Company        | Incorporated by reference to Exhibit 3.4 to the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 1998 (the 1998 Form 10-K).                   |
| 3.5           | Amendment to Certificate of Incorporation of the Company        | Incorporated by reference to Exhibit C to the Company's proxy statement on Schedule 14A filed with the SEC on November 25, 2003.                                      |
| 3.6           | Amended and Restated By-Laws of Motorcar Parts of America, Inc. | Incorporated by reference to Exhibit 3.1 to Current Report on Form 8-K filed on August 24, 2010.  |
| 4.1           | Specimen Certificate of the Company's common stock              | Incorporated by reference to Exhibit 4.1 to the 1994 Registration Statement.  |
| 4.2           | Form of Underwriter's common stock purchase warrant             | Incorporated by reference to Exhibit 4.2 to the 1994 Registration Statement.  |
| 4.3           | 1994 Stock Option Plan  | Incorporated by reference to Exhibit 4.3 to the 1994 Registration Statement.  |
| 4.4           | Form of Incentive Stock Option Agreement                        | Incorporated by reference to Exhibit 4.4 to the 1994 Registration Statement.  |
| 4.5           | 1994 Non-Employee Director Stock Option Plan                    | Incorporated by reference to Exhibit 4.5 to the Company's Annual Report on Form 10-KSB for the fiscal year ended March 31, 1995.                                      |



|     |                        |   |
|-----|------------------------|---|
| 4.6 | 1996 Stock Option Plan | Incorporated by reference to Exhibit 4.6 to the Company's Registration Statement on Form S-2 (No. 333-37977) declared effective on November 18, 1997. |
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| <b>Number</b> | <b>Description of Exhibit</b>  | <b>Method of Filing</b>   |
|---------------|--|---|
| 4.8           | 2003 Long Term Incentive Plan  | Incorporated by reference to Exhibit 4.9 to the Company's Registration Statement on Form S-8 filed with the SEC on April 2, 2004. |
| 4.9           | 2004 Non-Employee Director Stock Option Plan   | Incorporated by reference to Appendix A to the Proxy Statement on Schedule 14A for the 2004 Annual Shareholders Meeting.          |
| 4.10          | Registration Rights Agreement among the Company and the investors identified on the signature pages thereto, dated as of May 18, 2007  | Incorporated by reference to Exhibit 10.2 to Current Report on Form 8-K filed on May 18, 2007.                                    |
| 4.11          | Form of Warrant to be issued by the Company to investors in connection with the May 2007 Private Placement   | Incorporated by reference to Exhibit 10.4 to Current Report on Form 8-K filed on May 18, 2007.                                    |
| 10.1          | First Amendment to the Revolving Credit and Term Loan Agreement, dated as of May 12, 2010, between the Company and Union Bank, N.A. and Branch Banking & Trust Company   | Incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K filed on May 13, 2010.                                    |
| 10.2          | Debenture, dated August 24, 2010, issued by Fenwick Automotive Products Limited to Motorcar Parts of America, Inc.   | Incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K filed on August 30, 2010.                                 |
| 10.3          | Addendum to Unanimous Shareholders Agreement, dated August 24, 2010, between Motorcar Parts of America, Inc., Fenwick Enterprises Inc., Escal Holdings Inc., Fencity Holdings Inc., Jofen Holdings Inc., Gordon Fenwick, Paul Fenwick, Joel Fenwick, Stanley Fenwick, Karen Fenwick, Jack Shuster and FAPL Holdings Inc. | Incorporated by reference to Exhibit 10.2 to Current Report on Form 8-K filed on August 30, 2010.                                 |
| 10.4          | Second Amendment to Revolving Credit and Term Loan Agreement, dated as of November 3, 2010, between the Company and Union Bank, N.A. and Branch Banking & Trust Company  | Incorporated by reference to Exhibit 10.4 to Quarterly Report on Form 10-Q filed on November 8, 2010.                             |
| 10.5          | Third Amendment to Revolving Credit and Term Loan Agreement, dated as of December 6, 2010, between the Company and Union Bank, N.A. and Branch Banking & Trust Company   | Incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K filed on December 13, 2010.                               |
| 10.6          | Amended and Restated Debenture, dated December 15, 2010, issued by Fenwick Automotive Products Limited to Motorcar Parts   | Incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K filed on December 21, 2010.                               |

of America, Inc.

- |      |   |   |
|------|---|---|
| 10.7 | Amended and Restated Addendum to Unanimous Shareholders Agreement, dated December 15, 2010, between Motorcar Parts of America, Inc., Fenwick Enterprises Inc., Jack Shuster, Gordon Fenwick, Paul Fenwick, Joel Fenwick, FAPL, Fenwick Automotive Products Limited, Introcan Inc., Escal Holdings Inc., Fencity Holdings Inc. and Jofen Holdings Inc. | Incorporated by reference to Exhibit 10.2 to Current Report on Form 8-K filed on December 21, 2010. |
| 31.1 | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes Oxley Act of 2002  | Filed herewith.   |

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| <b>Number</b> | <b>Description of Exhibit</b>   | <b>Method of Filing</b> |
|---------------|---|-------------------------|
| 31.2          | Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes Oxley Act of 2002  | Filed herewith.         |
| 31.3          | Certification of Chief Accounting Officer pursuant to Section 302 of the Sarbanes Oxley Act of 2002   | Filed herewith.         |
| 32.1          | Certifications of Chief Executive Officer, Chief Financial Officer and Chief Accounting Officer pursuant to Section 906 of the Sarbanes Oxley Act of 2002 | Filed herewith.         |

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

MOTORCAR PARTS OF AMERICA, INC

Dated: February 7, 2011

By: /s/ David Lee  
David Lee  
Chief Financial Officer

Dated: February 7, 2011

By: /s/ Kevin Daly  
Kevin Daly  
Chief Accounting Officer

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