

CHARLOTTE RUSSE HOLDING INC

Form 10-Q

February 06, 2003

Table of Contents

As filed with the Securities and Exchange Commission on February 6, 2003

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED DECEMBER 28, 2002

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

COMMISSION FILE NUMBER 0-27677

CHARLOTTE RUSSE HOLDING, INC.

(Exact Name of Registrant as Specified in Its Charter)

DELAWARE (State or Other Jurisdiction of Incorporation or Organization)	33-0724325 (I.R.S. Employer Identification No.)
--	--

4645 MORENA BOULEVARD, SAN DIEGO, CA 92117
(Address, including Zip Code, of Registrant's Principal Executive Offices)

(858) 587-1500
(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

COMMON STOCK, par value \$0.01 per share, number of shares outstanding as of February 3, 2003: 21,236,695 shares.

TABLE OF CONTENTS

PART I. FINANCIAL INFORMATION

ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS

CONSOLIDATED BALANCE SHEETS

CONSOLIDATED STATEMENTS OF INCOME

CONSOLIDATED STATEMENTS OF CASH FLOWS

Notes to Consolidated Financial Statements

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

ITEM 4. CONTROLS AND PROCEDURES

PART II - OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

ITEM 2. CHANGES IN SECURITIES

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

ITEM 4. SUBMISSIONS OF MATTERS TO A VOTE OF SECURITY HOLDERS

ITEM 5. OTHER INFORMATION

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

SIGNATURES

EXHIBIT 99.1

EXHIBIT 99.2

Table of Contents

CHARLOTTE RUSSE HOLDING, INC.

TABLE OF CONTENTS

	Page
PART I. FINANCIAL INFORMATION	
ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS	
Consolidated Balance Sheets as of December 28, 2002 (unaudited) and September 28, 2002	2
Consolidated Statements of Income (unaudited) for the three months ended December 28, 2002 and December 29, 2001	3
Consolidated Statements of Cash Flows (unaudited) for the three months ended December 28, 2002 and December 29, 2001	4
Notes to Consolidated Financial Statements (unaudited)	5
ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS	6
ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK	11
ITEM 4. CONTROLS AND PROCEDURES	11
PART II. OTHER INFORMATION	
ITEM 1. LEGAL PROCEEDINGS	12
ITEM 2. CHANGES IN SECURITIES AND USE OF PROCEEDS	12
ITEM 3. DEFAULTS UPON SENIOR SECURITIES	12
ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS	12
ITEM 5. OTHER INFORMATION	12
ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K	12

Table of Contents**CHARLOTTE RUSSE HOLDING, INC.
CONSOLIDATED BALANCE SHEETS**

	December 28, 2002	September 28, 2002
	(unaudited)	(audited)
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 32,908,075	\$ 13,553,480
Inventories	25,178,317	33,319,014
Other current assets, net	4,360,231	2,502,201
Deferred tax assets	4,300,000	4,300,000
	<u>66,746,623</u>	<u>53,674,695</u>
Total current assets	66,746,623	53,674,695
Fixed assets, net	96,058,857	95,632,346
Goodwill, net	28,790,000	28,790,000
Other assets	1,324,481	1,405,928
	<u>192,919,961</u>	<u>179,502,969</u>
Total assets	\$ 192,919,961	\$ 179,502,969
LIABILITIES AND STOCKHOLDERS EQUITY		
Current liabilities:		
Accounts payable trade	\$ 19,881,141	\$ 24,928,743
Accounts payable other	3,859,756	5,444,806
Accrued payroll and related expense	4,359,648	2,372,134
Income and sales taxes payable	7,464,888	1,259,525
Other current liabilities	10,568,403	6,752,135
	<u>46,133,836</u>	<u>40,757,343</u>
Total current liabilities	46,133,836	40,757,343
Deferred rent	8,886,739	8,376,994
Other liabilities	223,883	208,883
Deferred tax liabilities	1,600,000	1,600,000
	<u>56,844,458</u>	<u>50,943,220</u>
Total liabilities	56,844,458	50,943,220
Commitments		
Stockholders' equity:		
Preferred Stock \$0.01 par value, 3,000,000 shares authorized, none issued and outstanding		
Common Stock \$0.01 par value, 100,000,000 shares authorized, issued and outstanding shares 21,222,107 at December 28, 2002 and 21,210,707 at September 28, 2002	212,221	212,107
Additional paid-in capital	43,836,682	43,793,497
Deferred compensation	(144,000)	(171,000)
Retained earnings	92,170,600	84,725,145
	<u>136,075,503</u>	<u>128,559,749</u>
Total stockholders' equity	136,075,503	128,559,749
	<u>\$ 192,919,961</u>	<u>\$ 179,502,969</u>
Total liabilities and stockholders' equity	\$ 192,919,961	\$ 179,502,969

See accompanying notes.

Table of Contents

CHARLOTTE RUSSE HOLDING, INC.
CONSOLIDATED STATEMENTS OF INCOME
(Unaudited)

	Three Months Ended	
	December 28, 2002	December 29, 2001
Net sales	\$ 133,328,636	\$ 111,938,118
Cost of goods sold, including buying, distribution and occupancy costs	96,736,973	79,645,559
Gross profit	36,591,663	32,292,559
Selling, general and administrative expenses	24,332,307	20,017,649
Operating income	12,259,356	12,274,910
Other income (expense):		
Interest income, net	8,807	1,508
Other charges, net	(62,499)	(78,296)
Total other expense	(53,692)	(76,788)
Income before income taxes	12,205,664	12,198,122
Income taxes	4,760,209	4,818,258
Net income	\$ 7,445,455	\$ 7,379,864
Earnings per share:		
Basic	\$ 0.35	\$ 0.35
Diluted	\$ 0.32	\$ 0.31
Weighted average shares outstanding:		
Basic	21,215,219	20,826,581
Diluted	23,513,112	23,501,186

See accompanying notes.

Table of Contents

CHARLOTTE RUSSE HOLDING, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

	Three Months Ended	
	December 28, 2002	December 29, 2001
Operating Activities		
Net income	\$ 7,445,455	\$ 7,379,864
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	3,900,720	3,178,833
Deferred rent	509,745	664,927
Amortization of deferred compensation	27,000	27,000
Loss on disposal of asset	163,660	23,745
Deferred income taxes		(100,000)
Changes in operating assets and liabilities:		
Inventories	8,140,697	7,414,198
Other current assets	(1,858,030)	(362,677)
Accounts payable trade	(5,047,602)	(5,745,360)
Accounts payable other	(1,585,050)	(3,076,682)
Accrued payroll and related expense	1,987,514	1,890,267
Income and sales taxes payable	6,216,162	2,800,516
Other current liabilities	3,816,268	3,645,674
Other liabilities	15,000	14,999
Net cash provided by operating activities	23,731,539	17,755,304
Investing Activities		
Purchases of fixed assets	(4,468,682)	(7,268,050)
Other assets	59,238	(28,590)
Net cash used in investing activities	(4,409,444)	(7,296,640)
Financing Activities		
Payments on capital leases		(20,066)
Proceeds from issuance of common stock	32,500	90,301
Net cash provided by financing activities	32,500	70,235
Net increase in cash and cash equivalents	19,354,595	10,528,899
Cash and cash equivalents at beginning of the period	13,553,480	10,031,398
Cash and cash equivalents at end of the period	\$ 32,908,075	\$ 20,560,297

See accompanying notes.

Table of Contents

CHARLOTTE RUSSE HOLDING, INC.
Notes to Consolidated Financial Statements
(Unaudited)

1. Interim Financial Statements

The accompanying unaudited consolidated financial statements of Charlotte Russe Holding, Inc. (the Company) have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Certain information and footnote disclosures required by accounting principles generally accepted in the United States for complete financial statements have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission. In the opinion of management, the accompanying unaudited financial statements contain all material adjustments, consisting of normal recurring accruals, necessary to present fairly the Company's financial position, results of operations and cash flows for the periods indicated, and have been prepared in a manner consistent with the audited financial statements as of September 28, 2002.

Due to the seasonal nature of the Company's business, the results of operations for the three month period ended December 28, 2002 are not necessarily indicative of the results of a full fiscal year.

These financial statements should be read in conjunction with the audited financial statements and the footnotes for the fiscal year ended September 28, 2002 included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission.

2. Net Income Per Common Share

In accordance with Statement of Financial Accounting Standards (SFAS) No. 128, Earnings Per Share, the following table reconciles income and share amounts utilized to calculate basic and diluted net income per common share.

	Three Months Ended	
	December 28, 2002	December 29, 2001
Net income	\$ 7,445,455	\$ 7,379,864
Earnings per share:		
Basic	\$ 0.35	\$ 0.35
Effect of dilutive stock options	(0.01)	(0.01)
Effect of dilutive warrants	(0.02)	(0.03)
	\$ 0.32	\$ 0.31
Weighted average number of shares:		
Basic	21,215,219	20,826,581
Effect of dilutive stock options	506,711	832,527
Effect of dilutive warrants	1,791,182	1,842,078
	23,513,112	23,501,186

3. Recent Accounting Pronouncements

In October 2001, the Financial Accounting Standards Board (FASB) issued SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets. This statement supercedes SFAS No. 121, Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of and amends Accounting Principles Board Statement No. 30, Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual

Table of Contents

and Infrequently Occurring Events and Transactions . SFAS 144 requires that long-lived assets that are to be disposed of by sale be measured at the lower of book value or fair value less costs to sell. SFAS 144 retains the fundamental provisions of SFAS 121 for (a) recognition and measurement of the impairment of long-lived assets to be held and used and (b) measurement of long-lived assets to be disposed of by sale. This statement also retains APB 30's requirement that companies report discontinued operations separately from continuing operations. The Company adopted the new standard on September 29, 2002, the beginning of Fiscal 2003. Adoption of SFAS 144 did not have a material impact on the Company's operating results and financial position

In June 2002, the FASB issued SFAS No. 146 Accounting for Costs Associated with Exit or Disposal Activities . This statement supercedes Emerging Issues Task Force (EITF) Issue No. 94-3 Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring) . SFAS 146 requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred. Under EITF 94-3, a liability is recognized at the date an entity commits to an exit plan. SFAS 146 also establishes that the liability should initially be measured and recorded at fair value. The provisions of SFAS 146 will be effective for any exit and disposal activities initiated after December 31, 2002. The Company is evaluating strategic alternatives for the Charlotte's Room concept. No decision has been made yet, but should the Company decide to exit this concept, these rules would apply.

In December 2002, the FASB issued SFAS No. 148 Accounting for Stock- Based Compensation- Transition and Disclosure- an amendment of FASB Statement No. 123 . This statement amends SFAS No. 123 Accounting for Stock Based Compensation to provide alternative methods of voluntarily transitioning to the fair value based method of accounting for stock-based employee compensation. SFAS 148 also amends the disclosure requirements of SFAS 123 to require disclosure of the method used to account for stock-based employee compensation and the effect of the method on reported results in both annual and interim financial statements. The disclosure provisions will be effective for the Company beginning with the Company's second quarter of fiscal year 2003. The annual impact of a change to a fair value model has been previously disclosed in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission. The Company has not yet completed the final evaluation of the options presented by SFAS 148.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

FORWARD-LOOKING STATEMENTS

We have made statements in this Quarterly Report that are forward-looking statements. In some cases you can identify these statements by forward-looking words such as may, will, should, expects, plans, anticipates, believes, estimates, intends, predicts, future, the negative of these terms and other comparable terminology. These forward-looking statements, which are subject to risks, uncertainties, and assumptions about us, may include, among other things, projections of our future financial performance, our anticipated growth strategies, anticipated trends in our business and consumer preferences especially with respect to the impact of economic weakness on consumer spending, as well as projections relating to our anticipated rate of new store openings, anticipated store opening costs, capital expenditures, inventory turnover rates and vendor delivery times. These statements are only predictions based on our current expectations and projections about future events. Because these forward-looking statements involve risks and uncertainties, there are important factors that could cause our actual results, level of activity, performance or achievements to differ materially from the results, level of activity, performance or achievements expressed or implied by the forward-looking statements, including those factors discussed in the Company's Annual Report on Form 10-K, filed with the Securities and Exchange Commission on December 13, 2002.

Table of Contents

We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. In light of these risks, uncertainties and assumptions, the forward-looking events discussed in this Quarterly Report might not occur.

RESULTS OF OPERATIONS

Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with the Financial Statements and Notes thereto of the Company included elsewhere in this Form 10-Q. The following table sets forth our operating results, expressed as a percentage of net sales, and store information for the periods indicated. These operating results are not necessarily indicative of the results that may be expected for any future period.

	Three Months Ended	
	Dec. 28, 2002	Dec. 29, 2001
Net sales	100.0%	100.0%
Cost of goods sold	72.6	71.1
Gross profit	27.4	28.9
Selling, general and administrative expenses	18.2	17.9
Operating income	9.2	11.0
Interest income, net	0.0	0.0
Other charges, net	0.0	(0.1)
Income before income taxes	9.2	10.9
Income taxes	3.6	4.3
Net income	5.6%	6.6%
Number of stores open at end of period	268	212

Three Months Ended December 28, 2002 Compared to the Three Months Ended December 29, 2001

Net Sales. Our net sales increased to \$133.3 million from \$111.9 million, an increase of \$21.4 million, or 19.1%, over the same period last year. This increase reflects \$17.9 million of additional net sales from the 17 new stores opened during the three months ended December 28, 2002, as well as other stores opened in prior fiscal periods that did not qualify as comparable stores. This increase was partially offset by a 3.6% decrease in comparable store sales, which resulted in decreased sales of \$3.5 million compared to the same period in the prior fiscal year.

Gross Profit. Gross profit represents net sales less cost of goods sold, which includes buying, distribution and occupancy costs. Our gross profit increased to \$36.6 million from \$32.3 million, an increase of \$4.3 million, or 13.3%, over the same period last year. This increase was the result of higher net sales, offset in part by decreased gross profit margins. As a percentage of net sales, gross profit decreased to 27.4% from 28.9%. The decrease as a percentage of net sales was principally due to higher markdown expenses, higher occupancy expenses and incremental fixed expenses associated with operations of the Ontario, California distribution center that opened in April 2002.

Selling, General and Administrative Expenses. Our selling, general and administrative expenses increased to \$24.3 million from \$20.0 million, an increase of \$4.3 million, or 21.6%, over the same period last year. This increase was attributable to new store expansion and increased corporate expenses. As a percentage of net sales, selling, general and administrative expenses increased to 18.2% from 17.9%, primarily due to increased store payroll expense.

Table of Contents

Income Taxes. Our effective tax rate of 39.0% approximates our statutory income tax rate and is consistent with the tax rate utilized for fiscal year 2002.

Net Income. Our net income remained constant at \$7.4 million. The increase in gross margin was offset by an increase in selling, general and administrative expenses.

LIQUIDITY AND CAPITAL RESOURCES

Our capital requirements result primarily from capital expenditures related to new store openings. We have historically satisfied our cash requirements principally through cash flow from operations, although we have also used borrowings under our unsecured credit facility. Due to the rapid turnover of inventory, we generate trade payables and other accrued liabilities sufficient to offset most, if not all, of our working capital requirements, and this allows us to generally operate with limited working capital. As of December 28, 2002, we had working capital of approximately \$20.6 million which included cash and cash equivalents of \$32.9 million.

Net cash provided by operations was \$23.7 million for the three months ended December 28, 2002 compared with \$17.8 million during the three months ended December 29, 2001. Cash flows from operating activities for the period were primarily generated by income from operations and changes in working capital account balances, specifically the timing of income tax payments, and the increase in inventories net of related trade payables. Net cash used in investing activities was \$4.4 million for the three months ended December 28, 2002 compared with \$7.3 million in the three months ended December 29, 2001. Cash used in investing activities primarily represents capital expenditures for store openings, store remodeling, and fixtures.

In the three months ended December 28, 2002 and December 29, 2001, we opened 17 and 24 new stores, respectively. During fiscal 2003, we plan to open at least 75 new Charlotte Russe and Rampage stores. We anticipate that total capital expenditures during fiscal 2003 will be approximately \$35.0 million. We plan to fund these expenditures with cash flows from operations, available cash balances and funds available under our revolving credit facility.

Net cash provided by financing activities was \$32,500 for the three months ended December 28, 2002 compared with \$70,200 for three months ended December 29, 2001. Financing activities primarily represent the proceeds of stock option exercises.

We believe that cash generated from operations, our current cash balances and funds available under our revolving credit facility will be sufficient to fund our store expansion program and working capital requirements for at least the next 12 months.

LETTERS OF CREDIT

Pursuant to the terms of the unsecured revolving credit facility, the Company can issue up to \$5.0 million of documentary or standby letters of credit. The outstanding commitments under this agreement at December 28, 2002 totaled approximately \$3.5 million, including \$0.7 million in standby letters of credit.

Table of Contents**CONTRACTUAL OBLIGATIONS**

The Company's commitment to make future payments under long-term contractual obligations was as follows, as of December 28, 2002:

Contractual Obligations	Payments Due by Period				
	Total	Less than one year	1 to 3 years	3 to 5 years	More than 5 years
	(dollars in thousands)				
Operating Leases	\$392,116	\$48,768	\$96,513	\$91,397	\$155,438
Other long-term obligations	7,500	750	1,500	1,500	3,750
Total Contractual Obligations	\$399,616	\$49,518	\$98,013	\$92,897	\$159,188

INFLATION

We do not believe that inflation has had a material adverse impact on our business or operating results during the periods presented. There can be no assurance, however, that our business will not be affected by inflation in the future.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Management's Discussion and Analysis of Financial Condition and Results of Operations discusses our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, as well as revenues and expenses during the reported periods.

On an on-going basis, management evaluates its estimates and judgments regarding inventories, receivables, fixed assets, intangible assets, accrued liabilities, income taxes and contingencies and litigation. Management bases its estimates and judgments on historical experience and on various other factors that are believed to be reasonable under the circumstances. The results from this evaluation form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Under different assumptions or conditions, alternative estimates and judgments could be derived which would differ from the estimates being used by management. Actual results could differ from any or all of these estimates.

As a retailer of women's apparel and accessories, our financial statements are affected by several critical accounting policies, many of which affect management's use of estimates and judgments, as described in the Notes to the Consolidated Financial Statements. We sell merchandise directly to retail customers and recognize revenue at the point of sale. Customers have the right to return merchandise to us, and we maintain a reserve for the financial impact of returns which occur subsequent to the current reporting period.

Our merchandise is initially offered for sale at a regular price, but is often marked down prior to the ultimate sale of all such units. We utilize the retail method of accounting for our inventory valuation that inherently reduces the inventories' carrying value as markdowns are initiated. In addition, we maintain a reserve for the financial impact of markdowns that we believe are likely to be encountered in the future. Management estimates the markdown reserve based on several factors, including but not limited to, merchandise quantities, historical markdown percentages, and seasonal merchandise and future merchandise plans. If future demand or merchandise markdowns are more or less favorable than those projected by management, additional inventory adjustments may be required.

Table of Contents

The Company also provides for estimated inventory losses for damaged, lost or stolen inventory for the period from the physical inventory to the financial statement date. These estimates are based on historical experience and other factors.

We have recorded a goodwill asset that arose from the acquisition of our business in September 1996. This asset is tested for possible impairment on at least an annual basis in accordance with Statement of Financial Accounting Standards (SFAS) No. 142, Goodwill and Other Intangibles. The carrying value of investments in our stores, principally leasehold improvements and equipment, and other operations is reviewed for impairment on at least an annual basis in accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets . In prior years, we established reserves for stores which have been closed, and no other stores are contemplated for closure at this time. Should the business prospects for our company or stores deteriorate, write downs of these assets might be required. We are also reviewing alternatives for our Charlotte s Room test concept which has not yet achieved internal expectations.

RECENT ACCOUNTING PRONOUNCEMENTS

In October 2001, the Financial Accounting Standards Board (FASB) issued SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets . This statement supercedes SFAS No. 121, Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of and amends Accounting Principles Board Statement No. 30, Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions . SFAS 144 requires that long-lived assets that are to be disposed of by sale be measured at the lower of book value or fair value less costs to sell. SFAS 144 retains the fundamental provisions of SFAS 121 for (a) recognition and measurement of the impairment of long-lived assets to be held and used and (b) measurement of long-lived assets to be disposed of by sale. This statement also retains APB 30 s requirement that companies report discontinued operations separately from continuing operations. The Company adopted the new standard on September 29, 2002, the beginning of Fiscal 2003. Adoption of SFAS 144 did not have a material impact on the Company s operating results and financial position

In June 2002, the FASB issued SFAS No. 146 Accounting for Costs Associated with Exit or Disposal Activities . This statement supercedes Emerging Issues Task Force (EITF) Issue No. 94-3 Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring) . SFAS 146 requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred. Under EITF 94-3, a liability is recognized at the date an entity commits to an exit plan. SFAS 146 also establishes that the liability should initially be measured and recorded at fair value. The provisions of SFAS 146 will be effective for any exit and disposal activities initiated after December 31, 2002. The Company is evaluating strategic alternatives for the Charlotte s Room concept. No decision has been made yet, but should the Company decide to exit this concept, these rules would apply.

In December 2002, the FASB issued SFAS No. 148 Accounting for Stock- Based Compensation- Transition and Disclosure- an amendment of FASB Statement No. 123 . This statement amends SFAS No. 123 Accounting for Stock Based Compensation to provide alternative methods of voluntarily transitioning to the fair value based method of accounting for stock-based employee compensation. SFAS 148 also amends the disclosure requirements of SFAS 123 to require disclosure of the method used to account for stock-based employee compensation and the effect of the method on reported results in both annual and interim financial statements. The disclosure provisions will be effective for the Company beginning with the Company s second quarter of fiscal year 2003. The annual impact of a change to a fair value model has been previously disclosed in the Company s Annual Report on Form 10-K filed with the Securities and Exchange Commission. The Company has not yet completed the final evaluation of the options presented by SFAS 148.

Table of Contents

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Our market risks relate primarily to changes in interest rates. We bear this risk in two specific ways. First, our revolving credit facility carries a variable interest rate that is tied to market indices and, therefore, our statement of income and our cash flows will be exposed to changes in interest rates. As of December 28, 2002, we had no borrowings against our credit facility. However, we may borrow funds under our revolving credit facility as needed.

The second component of interest rate risk involves the short-term investment of excess cash in short-term, investment-grade interest-bearing securities. These are considered to be cash equivalents and are shown that way on our balance sheet. If there are changes in interest rates, those changes would affect the investment income we earn on these investments and, therefore, impact our cash flows and results of operations.

We believe market risk is immaterial.

ITEM 4. CONTROLS AND PROCEDURES

Within the 90 days prior to the date of filing this Quarterly Report on Form 10-Q, the Company carried out an evaluation, under the supervision and with the participation of the Company's Disclosure Committee and the Company's management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to the Securities Exchange Act of 1934 Rules 13a-14 and 15d-14. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in timely alerting them to material information relating to the Company (including its consolidated subsidiaries) required to be included in the Company's periodic SEC filings. Subsequent to the date of that evaluation, there have been no significant changes in the Company's internal controls or in other factors that could significantly affect internal controls, nor were any corrective actions required with regard to significant deficiencies and material weaknesses.

Table of Contents

PART II - OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

From time to time, the Company may be involved in litigation relating to claims arising out of our operations. As of the date of this filing, we are not engaged in any legal proceedings that are expected, individually or in the aggregate, to have a material adverse effect on our business, financial condition or results of operations.

ITEM 2. CHANGES IN SECURITIES

Unregistered Sales of Securities

None.

Dividends

We have never declared nor paid dividends on our common stock and we do not intend to pay any dividends on our common stock in the foreseeable future. We currently intend to retain earnings to finance future operations and expansion. Moreover, under the terms of the revolving credit facility, dividends and distributions are restricted to \$5.0 million or less in any fiscal year, of which up to \$2.5 million may be cash dividends paid on a non-cumulative basis, and capital stock redemptions are limited to \$12.0 million in any fiscal year.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

Not applicable.

ITEM 4. SUBMISSIONS OF MATTERS TO A VOTE OF SECURITY HOLDERS

Not applicable.

ITEM 5. OTHER INFORMATION

Not applicable.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(a) Exhibits:

99.1 Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

99.2 Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

(b) Reports on Form 8-K: No reports were filed on Form 8-K during the quarter with which this report is filed.

SIGNATURES

Edgar Filing: CHARLOTTE RUSSE HOLDING INC - Form 10-Q

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this Quarterly Report on Form 10-Q to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of San Diego, State of California, on the 6th day of February, 2003.

CHARLOTTE RUSSE HOLDING, INC

By: /s/ DANIEL T. CARTER

Daniel T. Carter
*Executive Vice President and
Chief Financial Officer*

Table of Contents

CERTIFICATIONS

I, Bernard Zeichner, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Charlotte Russe Holding, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
 - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
 - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the Evaluation Date); and
 - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
 - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
 - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: February 6, 2003

/s/ BERNARD ZEICHNER

Bernard Zeichner
Chief Executive Officer

Table of Contents

CERTIFICATIONS

I, Daniel T. Carter, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Charlotte Russe Holding, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
 - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
 - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the Evaluation Date); and
 - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
 - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
 - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: February 6, 2003

/s/ DANIEL T. CARTER

Daniel T. Carter
Chief Financial Officer