

EARTHSHELL CORP  
Form 10-Q  
November 13, 2001

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended September 30, 2001

TRANSITION REPORT PURSUANT SECTION 13 OR 15 (d)  
OF SECURITIES EXCHANGE ACT OF 1934

For the Transition Period From \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 333-13287

**EARTHSHELL CORPORATION**

(Exact name of registrant as specified in its charter)

**Deleware**

(State or other jurisdiction of  
incorporation or organization)

**77-0322379**

(I.R.S. Employer  
Identification No.)

**800 Miramonte Drive, Santa Barbara, California 93109**

(Address of principal executive office) (Zip Code)

Registrant's telephone number, including area code: (805) 897-2248

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

The number of shares outstanding of the registrant's common stock as of November 13, 2001 is 115,269,194.

**EARTHSHELL CORPORATION  
FORM 10-Q  
For the Quarter Ended September 30, 2001  
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**EARTHSHELL CORPORATION**  
**(A Development Stage Enterprise)**  
**BALANCE SHEETS**

	September 30, 2001 (Unaudited)
	-----
<b>ASSETS</b>	
<b>CURRENT ASSETS:</b>	
Cash and cash equivalents.....	\$1,919,465
Prepaid expenses and other current assets.....	581,941
	-----
Total current assets.....	2,501,406
RESTRICTED CASH.....	3,500,000
PROPERTY AND EQUIPMENT, NET.....	35,906,362
INVESTMENT IN JOINT VENTURE.....	578,428
	-----
<b>TOTAL.....</b>	<b>\$42,486,196</b>
	=====
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>	
<b>CURRENT LIABILITIES:</b>	
Accounts payable and accrued expenses.....	\$5,464,671
Trade payable to majority stockholder.....	-
	-----
Total current liabilities.....	5,464,671
	-----

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COMMITMENTS AND CONTINGENCIES

**STOCKHOLDERS' EQUITY:**

Preferred Stock, \$.01 par value, 10,000,000 shares authorized; 9,170,000 Series A shares designated; no shares issued and outstanding as of September 30, 2001 and December 31, 2000.	-
Common stock, \$.01 par value, 200,000,000 shares authorized; 114,169,194 and 104,502,335 shares issued and outstanding as of September 30, 2001 and December 31, 2000.....	1,141,692
Additional paid-in common capital.....	257,895,465
Deficit accumulated during the development stage.....	(222,015,632)
	-----
Total stockholders' equity.....	37,021,525
	-----
<b>TOTAL.....</b>	<b>\$42,486,196</b>
	=====

See notes to financial statements.

**EARTHSHELL CORPORATION  
(A Development Stage Enterprise)  
STATEMENTS OF OPERATIONS  
(Unaudited)**

	For the Three Months Ended September 30,		Ni Ended
	2001	2000	2001
	-----		-----
Expenses:			
Related party research and development.....	\$401,055	\$2,053,602	\$1,092,1
Other research and development.....	6,756,532	4,888,075	15,186,9
Related party general and administrative expenses.....	-	37,147	
Other general and administrative expenses...	2,367,682	2,096,661	8,445,8
Depreciation and amortization.....	1,138,516	1,428,242	3,648,9
Related party patent expenses.....	-	51,124	
Total expenses.....	10,663,785	10,554,851	28,373,9
	-----		-----
Interest income.....	(95,058)	(306,572)	(299,44
Related party interest expense.....	-	-	
Other interest expense.....	-	-	

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Loss Before Income Taxes.....	10,568,727	10,248,279	28,074,5
Income Taxes.....	-	800	
Net Loss.....	10,568,727	10,249,079	28,074,5
Preferred Dividends .....	-	-	
Net Loss Available To Common Stockholders.....	\$10,568,727	\$10,249,079	\$28,074,54
Basic And Diluted Loss Per Common Share.....	\$0.09	\$0.10	\$0.
Weighted Average Number Of Common Shares.....	114,169,194	101,352,816	110,746,9

See notes to financial statements.

**EARTHSHELL CORPORATION**  
**(A Development Stage Enterprise)**  
**STATEMENTS OF STOCKHOLDERS EQUITY (DEFICIT)**  
**(Unaudited)**

	Cumulative Convertible Preferred Stock Series A		Additional Paid-In Preferred Capital	Common Stock	
	Shares	Amount		Shares	Amount
ISSUANCE OF COMMON STOCK AT INCEPTION.....	-	-	-	82,530,000	\$3,150
Sale of preferred stock, net.	6,988,850	\$267	\$24,472,734	-	-
Net loss.....	-	-	-	-	-
BALANCE, DECEMBER 31, 1993	6,988,850	267	24,472,734	82,530,000	3,150
Net loss.....	-	-	-	-	-
BALANCE, DECEMBER 31, 1994	6,988,850	267	24,472,734	82,530,000	3,150
Contribution to equity.....	-	-	-	-	-
Net loss.....	-	-	-	-	-
BALANCE, DECEMBER 31, 1995	6,988,850	267	24,472,734	82,530,000	3,150
Contribution to equity.....	-	-	-	-	-
Issuance of stock warrants...	-	-	-	-	-
Net loss.....	-	-	-	-	-
BALANCE, DECEMBER 31, 1996	6,988,850	267	24,472,734	82,530,000	3,150
Compensation related to stock options and warrants.....	-	-	-	-	-
Net loss.....	-	-	-	-	-

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BALANCE, DECEMBER 31, 1997	6,988,850	267	24,472,734	82,530,000	3,150
262 to 1 stock split.....	-	69,621	(69,621)	-	822,150
Conversion of preferred stock to common stock.....	(6,988,850)	(69,888)	(24,403,113)	6,988,850	69,888
Issuance of common stock.....	-	-	-	10,526,316	105,263
Preferred stock dividends....	-	-	-	-	-
Net loss.....	-	-	-	-	-
<hr/>					
BALANCE, DECEMBER 31, 1998	-	-	-	100,045,166	1,000,451
Net loss.....	-	-	-	-	-
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BALANCE, DECEMBER 31, 1999	-	-	-	100,045,166	1,000,451
Net Loss.....	-	-	-	-	-
Issuance of common stock.....	-	-	-	4,457,169	44,572
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BALANCE, DECEMBER 31, 2000	-	-	-	104,502,335	1,045,023
Net Loss.....	-	-	-	-	-
Issuance of common stock.....	-	-	-	9,666,859	96,669
<hr/>					
BALANCE, SEPTEMBER 30, 2001	-	-	-	114,169,194	\$1,141,692
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See notes to financial statements.

**EARTHSHELL CORPORATION**  
**(A Development Stage Enterprise)**  
**STATEMENTS OF CASH FLOWS**  
**(Unaudited)**

For the  
Nine Months Ended  
September 30,

	2001	2000
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net loss.....	\$ (28,074,547)	\$ (30,305,011)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization.....	3,648,965	4,278,376
Issuance of stock options and grants to director, consultant and officer.....	751,724	-
Amortization of debt issue costs.....	-	-
Loss on sale or disposal of property and equipment.....	-	194,937
Loss from investment in joint venture.....	45,000	211,866
Net loss on sale of investments.....	-	-
Accretion on discounts on investments.....	-	-
Changes in operating assets and liabilities:		
Other assets.....	(89,052)	(81,195)
Accounts payable and accrued expenses.....	(446,226)	971,986
Trade payable to majority stockholder.....	(266,312)	(933,798)
Net cash used in operating activities.....	(24,430,448)	(25,662,839)

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CASH FLOWS FROM INVESTING ACTIVITIES:

Proceeds (purchase) from short-term investments.....	-	8,970,638
Purchase of restricted time deposit.....	-	-
Proceeds from sales and redemptions of investments.....	-	-
Proceeds from sale of property and equipment.....	-	-
Investment in joint venture.....	(200,000)	-
Purchase of property and equipment.....	(3,289,680)	(5,275,768)
	-----	-----
Net cash (used in) provided by investing activities.....	(3,489,680)	3,694,870
	-----	-----

CASH FLOWS FROM FINANCING ACTIVITIES:

Proceeds from issuance of notes payable to stockholders.....	-	-
Proceeds from drawings on line of credit with bank.....	-	-
Proceeds from issuance of common stock.....	22,047,939	4,396,916
Common stock issuance costs.....	-	-
Preferred dividends paid.....	-	-
Proceeds from issuance of preferred stock.....	-	-
Preferred stock issuance costs.....	-	-
Repayment of line of credit with bank.....	-	-
Repayment of note payable.....	-	-
	-----	-----
Net cash provided by financing activities.....	22,047,939	4,396,916
	-----	-----

(DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS.....	(5,872,189)	(17,571,053)
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD.....	7,791,654	26,412,553
	-----	-----
CASH AND CASH EQUIVALENTS, END OF PERIOD.....	\$1,919,465	\$8,841,500
	=====	=====

SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:

Cash paid for:		
Income taxes.....	-	800
Interest.....	-	-
Warrants issued with debt.....	-	-
Transfer of property from EKI.....	-	-
Conversion of preferred stock to common stock.....	-	-

See notes to financial statements.

**EARTHSHELL CORPORATION**

**NOTES TO FINANCIAL STATEMENTS (Unaudited)**  
SEPTEMBER 30, 2001

**Presentation of Financial Information**

The foregoing interim financial information is unaudited and has been prepared from the books and records of EarthShell Corporation (the Company). In the opinion of management, the financial information reflects all adjustments necessary for a fair presentation of the financial condition, results of operations and cash flows of the Company in conformity with generally accepted accounting principles. All such adjustments were of a normal recurring nature for interim financial reporting.

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The accompanying unaudited financial statements and these notes do not include certain information and footnote disclosures required by generally accepted accounting principles, which were included in the Company's financial statements for the year ended December 31, 2000. The information included in this Form 10-Q should be read in conjunction with Management's Discussion and Analysis of Financial Condition and Results of Operations and financial statements and notes thereto for the year ended December 31, 2000 included in the Company's Annual Report on Form 10-K.

Basic and diluted loss per common share is calculated based on the weighted average shares outstanding of 114,169,194 and 110,746,927 for the three and nine months ended September 30, 2001, respectively and 101,352,816 and 100,595,874 for the three and nine months ended September 30, 2000. Basic and diluted is the same because common stock equivalents are considered anti-dilutive. Incremental dilutive shares which would be issuable using the treasury stock method would be 425,691 and 0 at September 30, 2001 and 2000, respectively.

### Related Party Transactions

E. Khashoggi Industries, LLC ("EKI") is the Company's principal stockholder. For the nine months ended September 30, 2001 and 2000, the Company paid or accrued \$1,092,197 and \$6,524,454 respectively, and \$401,454 and \$2,053,602 for the three months ended September 30, 2001 and 2000, respectively for services performed by EKI under the Amended and Restated Technical Services Agreement as amended October 1, 1997, between the Company and EKI. During January, 2001 the Company directly hired the EKI personnel critical to the Company's future development programs resulting in a significant reduction in the use of EKI technical services and related expenses. The remaining related party expenses are attributable to research and development programs for sandwich wraps and films being performed for the Company by Bio-tec Holding GmbH, which is a wholly owned subsidiary of EKI.

For the nine months ended September 30, 2001 and 2000, the Company paid or accrued \$0 and \$320,897 respectively, and \$0 and \$51,124 for the three months ended September 30, 2001 and 2000, respectively for the allocation of patent costs under the Amended and Restated Agreement for Allocation of Patent Costs effective October 1, 1997. Effective January 1, 2001 the Company has assumed direct responsibility to manage the maintenance of the patent portfolio underlying its license with EKI.

## EARTHSHELL CORPORATION

### NOTES TO FINANCIAL STATEMENTS (Unaudited) - continued SEPTEMBER 30, 2001

#### Property and Equipment

At September 30, 2001, property and equipment consisted of the following:

Commercial Manufacturing Equipment: Construction in progress	
Sweetheart Cup Company.....	\$36,
Product Development Center:	
Equipment.....	3,7
Construction in progress.....	9,7
Leasehold improvements.....	5
	14,1
Office equipment and furniture.....	7
Less: accumulated depreciation and amortization.....	(15,
	\$35,

#### Contingencies

On August 2, 1999, Novamont S.p.A., an Italian company specializing in the manufacture of a biodegradable plastic resin and products, filed a complaint in the United States District Court for the Northern District of Illinois alleging four counts of infringement of three patents. On August 3, 2001 the Company entered into a Settlement Agreement with Novamont wherein the lawsuit by Novamont was dismissed with no material

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adverse financial effect on the Company, and the Company's rights to manufacture and distribute the foodservice disposable through its operating partners are fully protected and expanded to include the application of Novamont technology.

The Company periodically evaluates its property and equipment for impairment. As the Company moves into the manufacturing commercialization phase and continues to refine and optimize the manufacturing processes, certain purchased equipment may become unusable, which may lead to periodic write-offs of manufacturing property and equipment.

### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Information contained in this Quarterly Report on Form 10-Q including Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. These statements may be identified by the use of forward-looking terminology such as may, will, expect, anticipate, estimate, or continue, or the negative thereof or other comparable terminology. Any one factor or combination of factors could cause the Company's actual operating performance or financial results to differ substantially from those anticipated by management that are described herein. Factors influencing the Company's operating performance and financial results include, but are not limited to, changes in the general economy, the availability of financing, governmental regulations concerning, but not limited to, environmental issues, and other risks and unforeseen circumstances affecting the Company's business and should be read in conjunction with other risk factors discussed in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2000.

#### Overview of Operations

The Company was organized in November 1992 as a Delaware corporation and is a development stage company engaged in the commercialization of disposable food service packaging designed with the environment in mind (EarthShell Packaging). Based on patented composite material technology, licensed on an exclusive basis from EKI, and manufactured using standard industry equipment and EarthShell ingenuity (collectively, the EarthShell technology), EarthShell Packaging products are high-performing disposable food service packaging designed to be price-competitive to today's paper and plastic alternatives. The Company licenses the EarthShell technology to, or joint ventures with, leading manufacturers of foodservice disposables to produce and distribute EarthShell Packaging products, including plates, bowls, hinged-lid sandwich containers and sandwich wraps. The Company expects to derive revenues primarily from license royalties from these partners and/or through profit distributions from joint ventures.

To date, the Company has relied primarily upon its manufacturing partner Sweetheart Cup Company (Sweetheart) in Owings Mills, Maryland, and its own pilot facilities in Goleta, California, to produce EarthShell Packaging products for the McDonald's Big Mac® sandwich container and plates and bowls to the U.S. Department of Interior, Bon Appetit Management Company, Green Earth Office Supply, and numerous colleges and universities. Under the terms of its agreement with Sweetheart, sales of the EarthShell Big Mac® sandwich container are recorded on Sweetheart's books as revenue, and are credited to the Company as an offset to the cost of start-up manufacturing operations.

The Company has incurred aggregate net losses of approximately \$222 million from its inception through September 30, 2001 and expects to continue to incur operating losses until the capacity to produce EarthShell Packaging products increases and the products use becomes more widespread.

#### Comparison of the Three and Nine Months Ended September 30, 2001, to the Three and Nine Months September 30, 2000.

**Total Research and Development Expenses** Total research and development expenditures for the development of EarthShell Packaging decreased \$4.1 million to \$16.3 million from \$20.4 million for the nine months ended September 30, 2001 compared to the nine months ended September 30, 2000. This \$4.1 million decrease is the result, primarily, from the shift in activities from the development of the EarthShell Big Mac® sandwich container and related manufacturing processes into manufacturing commercialization. It consists of approximately \$2.3 million in reduction of operating costs of the Owings Mills facility, approximately \$0.8 million from a reduction of other research and development efforts, and approximately \$1.0 million of the reduction results from a non-recurring equipment abandonment charge related to a production equipment reconfiguration which occurred during the quarter June 30, 2000. For the three months ended September 30, 2001 compared to the three months ended September 30, 2000, total expenditures increased \$0.3 million to \$7.2 million from \$6.9 million. The increase for the third quarter is directly related to the development of increased manufacturing capacity at Owings Mills in support of the commercialization of the EarthShell Big Mac® sandwich container.

Expenditures for research and development provided by EKI decreased \$5.4 million to \$1.1 million from \$6.5 million for the nine months ended September 30, 2001 and 2000, respectively and decreased by \$1.7 million to \$0.4 million from \$2.1 million for the three months ended September 30, 2001 and, 2000, respectively. The decrease is due to a shift away from contracting development programs to EKI, and is partially offset by some of the development programs being performed in-house.



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The Company periodically evaluates its property and equipment for impairment. As the Company moves into the manufacturing commercialization phase and continues to refine and optimize the manufacturing processes, certain purchased equipment may become unusable, which may lead to periodic write-offs of manufacturing property and equipment.

**Total General and Administrative Expenses** Total general and administrative expenses increased \$2.0 million to \$8.4 million from \$6.4 million for the nine months ended September 30, 2001 compared to the nine months ended September 30, 2000, respectively, and increased \$0.3 million to \$2.4 million from \$2.1 million for the three months ended September 30, 2001 compared to the three months ended September 30, 2000, respectively. Approximately \$0.6 million of the increase results from the reclassification to general and administrative expense for technical personnel which was recorded as related party expense for the comparative nine month period, \$1.0 million of the increase is a result of reclassification of related party patent expenses to general and administrative expenses effective January 1, 2001 as well as from legal expenses related to the settlement of the lawsuit with Novamont, and approximately \$0.4 million is due to an increase from professional services provided to the Company for the nine month comparative period. The \$0.2 million increase for the quarter ended September 30, 2001 compared to the quarter ended September 30, 2000 is a result of the reclassification to general and administrative expense for technical personnel which was recorded as related party expense for the comparative three month period.

**Depreciation and Amortization Expense** Depreciation and amortization expense decreased \$0.7 million to \$3.6 million from \$4.3 million for the nine months ended September 30, 2001 compared with the nine months ended September 30, 2000 and decreased \$0.3 million to \$1.1 million from \$1.4 million for the three months ended September 30, 2001 compared with the three months ended September 30, 2000 resulting from the full depreciation of certain assets during 2001.

**Related Party Patent Expenses** Legal fees reimbursed to EKI under the Amended and Restated Agreement for Allocation of Patent Costs with EKI decreased \$0.3 million to \$0 million from \$0.3 million for the nine months ended September 30, 2001 compared with the nine months ended September 30, 2000 and decreased \$0.05 million from \$0.05 million to \$0 for the three months ended September 30, 2001 compared to the three months ended September 30, 2000, respectively. At January 31, 2001 the Company assumed direct responsibility to manage the maintenance of the patent portfolio underlying the license with EKI, and accordingly these costs are now being recorded within general and administrative expense for the Company.

**Interest Income** Interest Income decreased \$0.8 million to \$0.3 million from \$1.1 million for the nine months ended September 30, 2001 compared to the nine months ended September 30, 2000 and decreased \$0.2 million to \$0.1 million from \$0.3 million for the three months ended September 30, 2001 compared to the three months ended September 30, 2000, respectively due to decreased cash balances on hand.

**Net Loss** The Company's net loss decreased \$2.2 million to \$28.1 million from \$30.3 million for the nine months ended September 30, 2001 compared to the nine months ended September 30, 2000 and decreased \$0.4 million to \$10.6 million from \$10.2 million for the three months ended September 30, 2001 compared to the three months ended September 30, 2000 for the reasons discussed above.

### Liquidity and Capital Resources at September 30, 2001

**Cash Flow.** The Company's principal use of cash for the nine months ended September 30, 2001 was to fund operations, including the continued development and purchase of equipment to facilitate the development of manufacturing capacity for EarthShell Packaging. Net cash used in operations was \$24.4 million for the nine months ended September 30, 2001 and \$25.7 million for the nine months ended September 30, 2000. Net cash (used in) provided by investing activities was (\$3.5) million and \$3.7 million for the nine months ended September 30, 2001 and 2000, respectively. Net cash provided by financing activities was \$22.0 million and \$4.4 million for the nine months ended September 30, 2001 and 2000, respectively. As of September 30, 2001 the Company had cash totaling \$1.9 million.

**Capital Requirements.** The Company expects to spend approximately \$6.0 to \$8.0 million in capital expenditures in the year 2001 related to developing the manufacturing facilities and prototypes for the line of EarthShell Packaging products. The Company paid or accrued approximately \$3.3 million in capital expenditures for the nine months ended September 30, 2001. The Company spent approximately \$6.6 million in capital expenditures for the year ended December 31, 2000.

**Sources of Capital.** As part of the Company's initial public offering on March 27, 1998, the Company issued 10,526,316 shares of common stock, for which it received net proceeds of \$206 million. The Company has an agreement with Acqua Wellington North American Equities Fund, LTD (Acqua Wellington), providing an equity draw-down facility (the Facility) pursuant to which the Company may, from time to time and in its sole discretion present draw-down notices requiring Acqua Wellington to purchase up to \$2.5 million of the Company's common stock in respect to each draw-down notice at a per share price reflecting a discount of 5% from market. Acqua Wellington also has the right to purchase an additional \$2.5 million of the Company's common stock per month, subject to certain conditions. As of September 30, 2001 up to \$20.0 million remains available to the Company under the Facility, with \$10.0 million of that amount available at the Company's request. Although the Facility provides that the Company may not request draw-downs unless its common stock is trading for at least \$3.00 per share, Acqua Wellington has continued to purchase stock from the Company from time to time at negotiated prices. During the nine months ended September 30, 2001 the Company sold approximately 9.4 million shares of common stock to Acqua Wellington and received net proceeds from such sales of approximately \$22.0 million. The Facility expires on August 3, 2002.

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As the Company accomplishes its core goals, it continues discussions with certain financing institutions to secure additional sources of long-term funding. The Company believes that its existing cash, the financing provided through the Acqua Wellington equity draw-down facility, as well as new sources, will enable it to continue funding its operations, including the Owings Mills facility, as well as continue with its next generation development of EarthShell Packaging products over the remainder of the fiscal year. The Company cannot assure, however, that commitments can be obtained on favorable terms, if at all.

The Company continues to focus its resources on those activities that are critical to demonstrate the commercial viability of the EarthShell business model. These activities include modifying and optimizing the Owings Mills manufacturing equipment, ramping up commercial production of the EarthShell Big Mac® sandwich container, and continuing to develop new EarthShell Packaging products and manufacturing processes

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Not applicable

#### *Part II. Other Information*

#### Item 1. Legal Proceedings

On August 2, 1999, Novamont S.p.A., an Italian company specializing in the manufacture of a biodegradable plastic resin and products, filed a complaint in the United States District Court for the Northern District of Illinois alleging four counts of infringement of three patents. On August 3, 2001 the Company entered into a Settlement Agreement with Novamont wherein the lawsuit by Novamont was dismissed with no material adverse financial effect on the Company, and the Company's rights to manufacture and distribute the foodservice disposable through its operating partners are fully protected and expanded to include the application of Novamont technology.

#### Item 2. Changes in Securities

Not applicable

#### Item 3. Defaults Upon Senior Securities

Not applicable

#### Item 4. Submission of Matters to a Vote of Security Holders

Not applicable

#### Item 5. Other Information

Not applicable

#### Item 6. Exhibits and Reports on Form 8-K

Not applicable

The Company filed no reports on Form 8-K during the quarter ended September 30, 2001.

#### *Signature*

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

EarthShell Corporation

Date: November 13, 2001

By: /s/ D. SCOTT HOUSTON

-----  
D. Scott Houston

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*Chief Financial Officer*

*(Principal Financial and Accounting Officer  
and Duly Authorized Officer)*