FLEXSTEEL INDUSTRIES INC Form 10-K August 23, 2013

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-K

x Annual Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the fiscal year ended **June 30, 2013**or

o Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from to

Commission file number 0-5151

FLEXSTEEL INDUSTRIES, INC.

(Exact name of registrant as specified in its charter)

Minnesota 42-0442319

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

385 Bell Street, Dubuque, Iowa

(Address of principal executive offices)
Registrant s telephone number, including area code:

52001 (Zip Code) (563) 556-7730

Securities registered pursuant to Section 12(b) of the Act:

Title of each class Common Stock, \$1.00 Par Value Name of each exchange on which registered The NASDAQ Stock Market LLC

Securities registered pursuant to Section 12(g) of the Act:

None (Title of Class)

Indicate by check mark whether the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes o No x

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes o No x

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. x

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act (check one).

Large accelerated filer o Accelerated filer x Non-accelerated filer o Smaller reporting company x Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes o No x

The aggregate market value of the voting stock held by non-affiliates, computed by reference to the last sales price on December 31, 2012 (which was the last business day of the registrant s most recently completed second quarter) was \$96,762,452.

Indicate the number of shares outstanding of each of the registrant s classes of Common Stock, as of the latest practicable date. 7,107,723 Common Shares (\$1 par value) as of August 9, 2013.

DOCUMENTS INCORPORATED BY REFERENCE

In Part III, portions of the registrant s 2013 Proxy Statement to be filed with the Securities and Exchange Commission within 120 days of the Registrant s fiscal year end.

PART I

Cautionary Statement Relevant to Forward-Looking Information for the Purpose of Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995

The Company and its representatives may from time to time make written or oral forward-looking statements with respect to long-term goals or anticipated results of the Company, including statements contained in the Company s filings with the Securities and Exchange Commission and in its reports to stockholders.

Statements, including those in this Annual Report on Form 10-K, which are not historical or current facts, are—forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. There are certain important factors that could cause our results to differ materially from those anticipated by some of the statements made herein. Investors are cautioned that all forward-looking statements involve risk and uncertainty. Some of the factors that could affect results are the cyclical nature of the furniture industry, supply chain disruptions, litigation, including expenses relating to the Indiana civil litigation, the effectiveness of new product introductions and distribution channels, the product mix of sales, pricing pressures, the cost of raw materials and fuel, retention and recruitment of key employees, actions by governments including laws, regulations, taxes and tariffs, inflation, the amount of sales generated and the profit margins thereon, competition (both U.S. and foreign), credit exposure with customers, participation in multi-employer pension plans and general economic conditions. For further information regarding these risks and uncertainties, see the—Risk Factors—section in Item 1A of this Annual Report on Form 10-K.

The Company specifically declines to undertake any obligation to publicly revise any forward-looking statements that have been made to reflect events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events.

Item 1. Business

General

Flexsteel Industries, Inc. and Subsidiaries (the Company) was incorporated in 1929 and is one of the oldest and largest manufacturer, importer and marketer of residential and commercial upholstered and wood furniture products in the United States. Product offerings include a wide variety of upholstered and wood furniture such as sofas, loveseats, chairs, reclining and rocker-reclining chairs, swivel rockers, sofa beds, convertible bedding units, occasional tables, desks, dining tables and chairs and bedroom furniture. The Company s products are intended for use in home, office, hotel, healthcare and other commercial applications. A featured component in most of the upholstered furniture is a unique steel drop-in seat spring from which our name Flexsteel is derived. The Company distributes its products throughout the United States through the Company s sales force and various independent representatives.

The Company has one active wholly-owned subsidiary: DMI Furniture, Inc. (DMI), which is a Louisville, Kentucky-based, importer and marketer of residential and commercial office furniture. DMI s brands are WYNWOOD, Home Styles and DMI Commercial Office Furniture.

The Company operates in one reportable segment, furniture products. Our furniture products business involves the distribution of manufactured and imported products consisting of a broad line of upholstered and wooden furniture for residential and commercial markets. Set forth below is information for the past three fiscal years showing the Company s net sales attributable to each of the areas of application:

(in thousands)	FOR THE YEARS ENDED JUNE 30,								
		2013		2012		2011			
Residential	\$	311,214	\$	275,442	\$	258,095			
Commercial		74,975		76,647		81,331			
	\$	386,189	\$	352,089	\$	339,426			

Manufacturing and Offshore Sourcing

We operate manufacturing facilities that are located in Arkansas, California, Georgia, Iowa, Mississippi and Juarez, Mexico. These manufacturing operations are integral to our product offerings and distribution strategy by offering smaller and more frequent product runs of a wider product selection. We identify and eliminate manufacturing inefficiencies and adjust manufacturing schedules on a daily basis to meet customer requirements. We have established relationships with key suppliers to ensure prompt delivery of quality component parts. Our production includes the use of selected offshore component parts to enhance our value in the marketplace.

We integrate our manufactured products with finished products acquired from offshore suppliers who can meet our quality specification and scheduling requirements. We will continue to pursue and refine this blended strategy, offering customers manufactured goods, products manufactured utilizing imported component parts, and ready-to-deliver imported products. The Company believes that it best serves customers by offering products from each of these categories to assist customers in reaching specific consumers with varied price points, styles and product categories. This blended focus on products allows the Company to provide a wide range of options to satisfy customer requirements.

Competition

The furniture industry is highly competitive and includes a large number of U.S. and foreign manufacturers and distributors, none of which dominates the market. The markets in which we compete include a large number of relatively small manufacturers; however, certain competitors have substantially greater sales volumes than we have. Our products compete based on style, quality, price, delivery, service and durability. We believe that our manufacturing and sourcing capabilities, facility locations, commitment to customers, product quality, delivery, service and value and experienced production, sales, marketing and management teams, are our competitive advantages.

Seasonality

The Company s business is not considered seasonal.

Foreign Operations

The Company makes minimal export sales. At June 30, 2013, the Company had approximately 90 employees located in Asia to inspect and coordinate the delivery of purchased products.

Customer Backlog

The approximate backlog of customer orders believed to be firm as of the end of the current fiscal year and the prior two fiscal years were as follows (in thousands):

June 30, 2013	June 30, 2012	June 30, 2011
\$43,300	\$38,700	\$35,700

Raw Materials

The Company utilizes various types of wood, fabric, leather, filling material, high carbon spring steel, bar and wire stock, polyurethane and other raw materials in manufacturing furniture. While the Company purchases these materials from numerous outside suppliers, both U.S. and foreign, it is not dependent upon any single source of supply. The costs of certain raw materials fluctuate, but all continue to be readily available.

Working Capital Practices

For a discussion of the Company s working capital practices, see Liquidity and Capital Resources in Item 7 of this Annual Report on Form 10-K.

Industry Factors

The Company has exposure to actions by governments, including tariffs, see Risk Factors in Item 1A of this Annual Report on Form 10-K.

Government Regulations

The Company is subject to various local, state, and federal laws, regulations and agencies that affect businesses generally, see Risk Factors in Item 1A of this Annual Report on Form 10-K.

Environmental Matters

The Company is subject to environmental laws and regulations with respect to product content and industrial waste, see Risk Factors in Item 1A and Legal Proceedings in Item 3 of this Annual Report on Form 10-K.

Trademarks and Patents

The Company owns the American and Canadian improvement patents to its Flexsteel seat spring, as well as patents on convertible beds. The Company has patents and owns certain trademarks in connection with its furniture products, which are due to expire on dates ranging from 2013 to 2026. The Company does not consider its trademarks and patents material to its business.

It is not common in the furniture industry to obtain a patent for a furniture design. If a particular design of a furniture manufacturer is well accepted in the marketplace, it is common for other manufacturers to imitate the same design without recourse by the furniture manufacturer who initially introduced the design. Furniture products are designed by the Company s own design staff and through the services of third-party designers. New models and designs of furniture, as well as new fabrics, are introduced continuously. In the last three fiscal years, these design activities involved the following expenditures (in thousands):

Fiscal Year Ended June 30,	Expenditures
2013	\$2,520
2012	\$2,310
2011	\$2,190

Employees

The Company had 1,360 employees as of June 30, 2013, including 285 employees that are covered by collective bargaining agreements. Management believes it has good relations with employees.

Website and Available Information

Our website is located at www.flexsteel.com. Information on the website does not constitute part of this Annual Report on Form 10-K.

A copy of the Company s Annual Report on Form 10-K, as filed with the Securities and Exchange Commission (SEC), other SEC reports filed or furnished and our *Guidelines for Business Conduct* are available, without charge, on the Company s website at www.flexsteel.com or by writing to the Office of the Secretary, Flexsteel Industries, Inc., P. O. Box 877, Dubuque, IA 52004-0877.

The executive officers of the Company, their ages, positions (in each case as of August 16, 2013), and the year they were first elected or appointed an officer of the registrant, are as follows:

Name (age)	Position (date first became officer)
Karel K. Czanderna (57)	President & Chief Executive Officer (2012)
Timothy E. Hall (55)	Senior Vice President-Finance, Chief Financial Officer, Secretary & Treasurer (2000)
Jeffrey T. Bertsch (58)	Senior Vice President of Corporate Services (1989)
Julia K. Bizzis (56)	Senior Vice President Strategic Growth (2013)
Donald D. Dreher (63)	Senior Vice President (2004), President & CEO of DMI Furniture, Inc. (2003)
James R. Richardson (69)	Senior Vice President of Residential Sales and Marketing (1979)

Item 1A. Risk Factors

Our business is subject to a variety of risks. You should carefully consider the risk factors detailed below in conjunction with the other information contained in this Annual Report on Form 10-K. Should any of these risks actually materialize, our business, financial condition, and future prospects could be negatively impacted. These risks are not the only ones we face. There may be additional factors that are presently unknown to us or that we currently believe to be immaterial that could affect our business.

Our products are considered highly deferrable purchases for consumers during economic downturns. Prolonged negative economic conditions could impact our business.

Home furnishings and commercial products are generally considered a deferrable purchase by most consumers and end-users. Economic downturns and prolonged negative economic conditions could affect consumer spending habits by decreasing the overall demand for home furnishings and commercial products. These events could impact retailers, hospitality, recreational vehicle seating and healthcare businesses resulting in an impact on our business. A recovery in our sales could lag significantly behind a general economic recovery due to the deferrable nature and relatively significant cost of home furnishings and commercial products purchases.

Our future success depends on our ability to manage our global supply chain.

We acquire raw materials, component parts and certain finished products from external suppliers, both U.S. and foreign. Many of these suppliers are dependent upon other suppliers in countries other than where they are located. This global interdependence within our supply chain is subject to delays in delivery, availability, quality and pricing (including tariffs) of products. The delivery of goods from these suppliers may be delayed by customs, labor issues, changes in political, economic and social conditions, laws and regulations. Unfavorable fluctuations in price, quality, delivery and availability of these products could negatively affect our ability to meet demands of our customers and have a negative impact on product margin.

Competition from U.S. and foreign finished product manufacturers may adversely affect our business, operating results or financial condition.

The furniture industry is very competitive and fragmented. We compete with U.S. and foreign manufacturers and distributors. As a result, we may not be able to maintain or raise the prices of our products in response to competitive pressures or increasing costs. Also, due to the large number of competitors and their wide range of product offerings, we may not be able to significantly differentiate our products (through styling, finish and other construction techniques) from those of our competitors. Our current and potential customers have the ability to obtain products direct from the manufacturers. As a result, we are continually subject to the risk of losing market share, which may lower our sales and earnings.

Business failures of large dealers or a group of customers could impact our future sales and earnings.

Our business practice has been to extend payment terms to our customers. As a result, we have a large amount of trade receivables. Although we have no customers that individually represent 10% or more of our annual net sales or accounts receivable, net, balance as of June 30, 2013, business failures of a large customer or a group of customers could require us to record additional receivable reserves, which would decrease earnings. Receivables collection can be significantly impacted by economic conditions. Deterioration of the economy or a lack of economic recovery could cause further business failures of our customers, which could in turn require additional receivable reserves and lower our earnings.

Our failure to anticipate or respond to changes in consumer or designer tastes and fashions in a timely manner could adversely affect our business and decrease our sales and earnings.

Furniture is a styled product and is subject to rapidly changing consumer and end-user trends and tastes and is highly fashion oriented, and if we are not able to acquire sufficient fabric variety, or if we are unable to predict or respond to changes in fashion trends, we may lose sales and have to sell excess inventory at reduced prices.

Our success depends on our ability to recruit and retain key employees.

Our success depends on our ability to recruit and retain key employees. If we are not successful in recruiting and retaining key employees or experience the unexpected loss of key employees, our operations may be negatively impacted.

Future costs of complying with various laws and regulations may adversely impact future operating results.

Our business is subject to various laws and regulations which could have a significant impact on our operations and the cost to comply with such laws and regulations could adversely impact our financial position, results of operations and cash flows. In addition, failure to comply with such laws and regulations, even inadvertently, could produce negative consequences which could adversely impact our operations.

Terms of collective bargaining agreements and labor disruptions could adversely impact our results of operations.

We employ approximately 1,360 people, 285 of whom are covered by collective bargaining agreements. Terms of collective bargaining agreements that prevent us from competing effectively could adversely affect our financial condition, results of operations and cash flows. We are committed to working with those groups to avert or resolve conflicts as they arise. However, there can be no assurance that these efforts will be successful.

Due to our participation in multi-employer pension plans, we may have exposures under those plans that could extend beyond what our obligations would be with respect to our employees.

We participate in, and make periodic contributions to, three multi-employer pension plans that cover 215 of our union employees. Multi-employer pension plans are managed by trustee boards comprised of participating employer and labor union representatives, and the employers participating in a multi-employer pension plan are jointly responsible for maintaining the plan s funding requirements. Based on the most recent information available to us, we believe that the present value of actuarially accrued liabilities in the multi-employer pension plans substantially exceeds the value of the assets held in trust to pay benefits. As a result of our participation, we could experience greater volatility in our overall pension funding obligations. Our obligations may be impacted by the funded status of the plans, the plans investment performance, changes in the participant demographics, financial stability of contributing employers and changes in actuarial assumptions.

Our future results may be affected by various legal proceedings and compliance risk, including those involving product liability, environmental, or other matters.

We face the business risk of exposure to product liability claims in the event that the use of any of our products results in personal injury or property damage. In the event any of our products prove to be defective, we may be required to recall or redesign such products. We are also subject to various laws and regulations relating to environmental protection and the discharge of materials into the environment. We could incur substantial costs, including legal expenses, as a result of the noncompliance with, or liability for cleanup or other costs or damages under, environmental laws. See Note 11, Litigation within the Notes to Consolidated Financial Statements for a description of an existing environmental claim against the Company. Additionally, the Company is involved in various other kinds of commercial disputes. Given the inherent uncertainty of litigation, these various legal proceedings and compliance matters could have a material impact on our business, operating results or financial condition.

Item 1B. Unresolved Staff Comments

None.

Item 2. Properties

The Company owns the following facilities as of June 30, 2013:

Location	Approximate Size (square feet)	Principal Operations
Harrison, Arkansas	221,000	Manufacturing
Riverside, California	305,000	Manufacturing and Distribution
Dublin, Georgia	300,000	Manufacturing
New Paris, Indiana	168,000	Held for sale
Huntingburg, Indiana	691,000	Distribution
Dubuque, Iowa	719,000	Manufacturing and Distribution
Dubuque, Iowa	40,000	Corporate Office
Starkville, Mississippi	349,000	Manufacturing
Lancaster, Pennsylvania	216,000	Distribution

The Company leases the following facilities as of June 30, 2013:

Location	Approximate Size (square feet)	Principal Operations
Cerritos, California	32,000	Distribution
Ferdinand, Indiana	101,000	Distribution
Louisville, Kentucky	15,000	Administrative Offices
Juarez, Mexico	225,000	Manufacturing

The Company s operating plants are well suited for their manufacturing purposes and have been updated and expanded from time to time as conditions warrant. Management believes there is adequate production and distribution capacity at the Company s facilities to meet present market demands.

The Company leases showrooms for displaying its products in the furniture markets in High Point, North Carolina and Las Vegas, Nevada.

Item 3. Legal Proceedings

Indiana Civil Litigation A Complaint for Damages and Injunctive Relief and Request for Jury Trial was filed on March 3, 2011 in Elkhart, Indiana Superior Court by Leo VanNorman, et al, plaintiffs vs. Flexsteel Industries, Inc., et al, defendants. The complaint alleges that the source of groundwater contamination underneath plaintiffs current or former residences is two adjacent properties, in Elkhart, Indiana, once owned by the Company. The VanNorman case is set for a Phase 1 trial in May 2014 on the issue of cause or contribution to the Elkhart contamination. A subsequent Complaint for Damages under RICO and RPTL, and Injunctive Relief under RCRA, titled Dennis and Darlene Knoll, et al, vs. Flexsteel Industries, Inc., et al, was filed on May 5, 2012 in United States District Court Northern District of Indiana South Bend Division by a subgroup of the state court plaintiffs, as well as the current owner of one of the properties once owned by the Company. The District Court dismissed one of the two RCRA claims in March 2013, and dismissed both RICO claims in June 2013. One RCRA claim and a RPTL claim remain pending in the Knoll case. Relief sought in these complaints includes payment to Plaintiffs for their damages and attorneys fees and costs, payment to remove the contamination, payment for medical monitoring, and punitive damages. Based on policy language and jurisdiction, insurance coverage is in question. Flexsteel has filed an appeal to the Iowa Supreme Court regarding two adverse opinions of an Iowa District Court regarding coverage issues. The Company does not believe that it caused or contributed to the contamination.

Plaintiffs have not identified a dollar amount of their alleged damages. Therefore, we are unable to estimate a range of reasonably possible outcomes or losses at this time. Accordingly, no accrual related to this matter has been recorded in the June 30, 2013 financial statements. During the fiscal years ended June 30, 2013, 2012 and 2011, legal and other related expenses of \$2.3 million, \$2.4 million and \$0.5 million, respectively, have been incurred responding to the state and federal lawsuits, as well as in pursuing insurance coverage. These costs are included

in Selling, General and Administrative expense in the Consolidated Statements of Income.

Other Proceedings From time to time, the Company is subject to various other legal proceedings, including lawsuits, which arise out of, and are incidental to, the conduct of the Company s business. The Company does not consider any of such other proceedings that are currently pending, individually or in the aggregate, to be material to its business or likely to result in a material effect on its consolidated operating results, financial condition, or cash flows.

Item 4. Mine Safety Disclosures

None.

PART II

Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Share Investment Performance

The following graph shows changes over the past five-year period in the value of \$100 invested in: (1) Flexsteel s common stock; (2) The NASDAQ Global Market; and (3) an industry peer group of the following: American Woodmark Corp, Bassett Furniture Ind., Dixie Group Inc., Ethan Allen Interiors Inc., Hooker Furniture Corp., iRobot Corp., Johnson Outdoors Inc., Kid Brands Inc., Kimball International, Knoll Inc., La-Z-Boy Inc., Lifetime Brands Inc., Patrick Industries Inc., and Select Comfort Corp. During the fiscal year ended June 30, 2013, the Company completed a compensation study utilizing the peer group above. The Company chose to utilize the new peer group for the share investment performance graph. The former peer group was comprised of the following: Bassett Furniture Ind., Chromcraft Revington Inc., Ethan Allen Interiors, Furniture Brands Intl., Hooker Furniture Corp., Kimball International, La-Z-Boy Inc., Natuzzi S.P.A., and Stanley Furniture Inc.

	2008	2009	2010	2011	2012	2013
Flexsteel	100.00	78.13	104.53	141.64	196.86	249.18
New Peer Group	100.00	63.84	97.91	144.69	139.38	198.91
NASDAQ	100.00	76.07	85.62	112.80	109.34	142.31
Former Peer Group	100.00	49.87	63.09	77.84	77.96	111.35

The NASDAQ Global Select Market is the principal market on which the Company s common stock is traded.

	Sale Price of Common Stock *								Cash Dividends				
		Fiscal 2013				Fiscal 2012				Per Share			
]	High		Low		High		Low	Fisc	al 2013	Fisc	cal 2012	
First Quarter	\$	23.28	\$	18.68	\$	15.91	\$	13.04	\$	0.15	\$	0.10	
Second Quarter		23.44		19.01		15.00		13.26		0.15		0.10	
Third Quarter		26.29		21.15		18.39		13.82		0.15		0.10	
Fourth Quarter		25.43		18.56		22.00		18.28		0.15		0.15	

^{*} Reflects the market price as reported on The NASDAQ Global Market through January 2, 2013 and on The NASDAQ Global Select Market thereafter.

The Company estimates there were approximately 3,000 holders of common stock of the Company as of June 30, 2013. There were no repurchases of the Company s common stock during the quarter ended June 30, 2013. The payment of future cash dividends is within the discretion of our Board of Directors and will depend, among other factors, on our earnings, capital requirements and operating and financial condition.

Item 6. Selected Financial Data

The selected financial data presented below should be read in conjunction with the Company s consolidated financial statements and notes thereto included in Item 8 of this Annual Report on Form 10-K and with Management s Discussion and Analysis of Financial Condition and Results of Operations included in Item 7 of this Annual Report on Form 10-K. The selected consolidated statements of income data of the Company is derived from the Company s consolidated financial statements.

Five-Year Review

(Amounts in thousands, except certain ratios and per share data)

	2013	2012	2011	2010	2009
SUMMARY OF OPERATIONS					
Net sales	\$ 386,189	\$ 352,089	\$ 339,426	\$ 326,466	\$ 324,158
Cost of goods sold	295,720	266,810	262,124	251,685	263,083
Operating income (loss)	20,271	20,246	15,864	17,529	(2,272)
Interest and other income	610	422	343	361	661
Interest expense				439	968
Income (loss) before income taxes	20,881	20,668	16,207	17,451	(2,579)
Income tax provision (benefit)	7,730	7,600	5,790	6,650	(1,070)
Net income (loss) (1) (2) (3)	13,151	13,068	10,417	10,801	(1,509)
Earnings (loss) per common share: (1) (2) (3)					
Basic	1.87	1.93	1.56	1.63	(0.23)
Diluted	1.80	1.86	1.50	1.61	(0.23)
Cash dividends declared per common share	\$ 0.60	\$ 0.45	\$ 0.30	\$ 0.20	\$ 0.36
SELECTED DATA AS OF JUNE 30					
Average common shares outstanding:					
Basic	7,041	6,781	6,693	6,608	6,576
Diluted	7,326	7,008	6,929	6,697	6,576
Total assets	\$ 192,539	\$ 181,672	\$ 164,677	\$ 157,670	\$ 150,971
Property, plant and equipment, net	32,145	29,867	21,387	21,614	23,298
Capital expenditures	6,225	10,939	2,573	1,251	1,203
Working capital (current assets less current					
liabilities)	113,699	103,744	100,683	90,800	78,416
Shareholders equity	\$ 151,237	\$ 139,442	\$ 128,573	\$ 117,612	\$ 106,998
SELECTED RATIOS					
Net income (loss), as a percent of sales	3.4	3.7	3.1	3.3	(0.5)
Current ratio	4.2 to 1	4.3 to 1	4.6 to 1	3.9 to 1	3.2 to 1
Return on ending shareholders equity	8.7	9.4	8.1	9.2	(1.4)
Average number of employees	1,320	1,300	1,320	1,400	1,600

- (1) Fiscal 2013 net income and per share amounts include executive transition costs of \$0.8 million (after tax) or \$0.11 per share.
- (2) Fiscal 2011 net income and per share amounts include charges consisting of employee separation costs and inventory write down related to closing a manufacturing facility of \$1.0 million (after tax) or \$0.15 per share.
- (3) Fiscal 2009 net loss and per share amounts reflect facility consolidation and other costs (after tax) of \$1.5 million or \$0.23 per share.

Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations General

The following analysis of the results of operations and financial condition of the Company should be read in conjunction with the consolidated financial statements and related notes included elsewhere in this Annual Report on Form 10-K.

Critical Accounting Policies

The discussion and analysis of the Company's consolidated financial statements and results of operations are based on consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America. Preparation of these consolidated financial statements requires the use of estimates and judgments that affect the reported results. The Company uses estimates based on the best information available in recording transactions and balances resulting from business operations. Estimates are used for such items as collectability of trade accounts receivable and inventory valuation. Ultimate results may differ from these estimates under different assumptions or conditions.

Allowance for doubtful accounts the Company establishes an allowance for doubtful accounts through review of open accounts, historical collections and historical write-off amounts. The allowance for doubtful accounts is intended to reduce trade accounts receivable to the amount that reasonably approximates their net realizable value. The amount ultimately realized from trade accounts receivable may differ from the amount estimated in the consolidated financial statements based on collection experience.

<u>Inventories</u> the Company values inventory at the lower of cost or net realizable value. The Company s inventory valuation reflects markdowns for the excess of the cost over the amount expected to be realized and considers obsolete and excess inventory. Markdowns establish a new cost basis for the Company s inventory. Subsequent changes in facts or circumstances do not result in the reversal of previously recorded markdowns or an increase in that newly established cost basis.

Revenue recognition is when both product ownership and the risk of loss have transferred to the customer, collectability is reasonably assured, and the Company has no remaining obligations. The Company is ordering process creates persuasive evidence of the sale arrangement and the sales price is determined. The delivery of the goods to the customer completes the earnings process. Net sales consist of product sales and related delivery charge revenue, net of adjustments for returns and allowances. Shipping and handling costs are included in cost of goods sold.

Recently Issued Accounting Pronouncements

See Item 8. Note 1 to the Company s Consolidated Financial Statements.

Results of Operations

The following table has been prepared as an aid in understanding the Company s results of operations on a comparative basis for the fiscal years ended June 30, 2013, 2012 and 2011. Amounts presented are percentages of the Company s net sales.

	FOR THE Y	FOR THE YEARS ENDED JUNE 30,					
	2013	2012	2011				
Net sales	100.0%	100.0%	100.0%				
Cost of goods sold	(76.6)	(75.8)	(77.2)				
Gross margin	23.4	24.2	22.8				
Selling, general and administrative	(18.2)	(18.4)	(17.8)				
Facility consolidation and other charges			(0.3)				
Operating income	5.2	5.8	4.7				
Other income, net	0.2	0.1	0.1				
Income before income taxes	5.4	5.9	4.8				
Income tax provision	(2.0)	(2.2)	(1.7)				
Net income	3.4%	3.7%	3.1%				
9							

Fiscal 2013 Compared to Fiscal 2012

Net sales for fiscal 2013 were \$386.2 million compared to \$352.1 million in the prior fiscal year, an increase of 10%. For the fiscal year ended June 30, 2013, residential net sales were \$311.2 million compared to \$275.4 million for the year ended June 30, 2012, an increase of 13.0%. The residential net sales increase of \$35.8 million was primarily due to growth from existing customers and products, and expansion of product portfolio and customer base. Commercial net sales were \$75.0 million for the year ended June 30, 2013, a decrease of 2.2% from net sales of \$76.7 million for the year ended June 30, 2012.

Gross margin for the fiscal year ended June 30, 2013 was 23.4% compared to 24.2% for the prior fiscal year. During fiscal year 2013 the Company s expenses related to workers compensation and health insurance programs were approximately \$1.5 million higher than in fiscal 2012, impacting gross margin by 0.4%.

Selling, general and administrative expenses for the fiscal year ended June 30, 2013 were 18.2% of net sales compared to 18.4% in the prior fiscal year. The current year includes executive transition costs of \$1.3 million or 0.4% of net sales.

The effective tax rate for the fiscal year ended June 30, 2013 was 37.0% compared to 36.8% for fiscal year 2012. The change in effective tax rate is primarily due to the lower benefit of the Domestic Manufacturing Deduction under Internal Revenue Code Section 199 (DMD), which provides a tax benefit on U.S. based manufacturing, and the limitation on executive compensation deduction.

The fiscal year 2013 net income increased \$0.1 million to \$13.2 million, the highest ever reported for the Company. The number of diluted shares increased during fiscal 2013 due to additional shares outstanding and the impact of the Company s higher stock trading price on outstanding options, resulting in the Company reporting diluted earnings per share of \$1.80 for fiscal year 2013 versus \$1.86 for fiscal year 2012. All earnings per share amounts are on a diluted basis.

Fiscal 2012 Compared to Fiscal 2011

Net sales for fiscal 2012 were \$352.1 million compared to \$339.4 million in the prior fiscal year, an increase of 3.7%. For the fiscal year ended June 30, 2012, residential net sales were \$275.4 million compared to \$258.1 million for the year ended June 30, 2011, an increase of 6.7%. Commercial net sales were \$76.7 million for the year ended June 30, 2012, a decrease of 5.8% from net sales of \$81.3 million for the year ended June 30, 2011.

Gross margin for the year ended June 30, 2012 was 24.2% compared to 22.8% for the prior year primarily due to better absorption of fixed costs on the higher sales volume and lower freight costs. The prior year included a \$0.6 million inventory write-down related to a facility closing.

Selling, general and administrative expenses for the fiscal year ended June 30, 2012 were \$65.0 million or 18.4% of net sales compared to \$60.4 million or 17.8% of net sales in the year ended June 30, 2011. The current year includes an increase in legal and professional fees of \$2.1 million, or 0.6% of sales, primarily related to an Indiana civil lawsuit and a \$1.0 million decrease in bad debt expense, compared to the prior year.

Operating income increased by \$4.4 million in fiscal year 2012 in comparison to the prior year. During fiscal year 2011, the Company recorded pre-tax charges of \$1.6 million related to closing a manufacturing facility. Of these pre-tax charges, employee separation and other closing costs of \$1.0 million are reported as facility closing costs and an inventory write-down of \$0.6 million is reported as cost of goods sold.

The effective tax rate for the fiscal year ended June 30, 2012 was 36.8% compared to 35.7% for fiscal year 2011. The change in effective tax rate is primarily due to the benefit of the DMD, which provides a tax benefit on U.S. based manufacturing, the change in provision for uncertain tax positions related to various state taxing jurisdictions and stock-based compensation.

The above factors resulted in net income for the fiscal year ended June 30, 2012 of \$13.1 million or \$1.86 per share compared to \$10.4 million or \$1.50 per share in fiscal 2011. All earnings per share amounts are on a diluted basis.

Liquidity and Capital Resources

Working capital (current assets less current liabilities) at June 30, 2013 was \$113.7 million as compared to \$103.7 million at June 30, 2012. Significant changes in working capital from June 30, 2012 to June 30, 2013 included increases in inventories of \$9.7 million, other current assets of \$4.4 million and accounts receivable of \$2.5 million. The increases were offset by a decrease in cash of \$3.0 million, increased other current liabilities of \$2.7 million and increased accounts payable of \$1.0 million. The higher inventory levels support increased residential sales volume and expanded product offerings.

The Company s main source of liquidity is cash and cash flows from operations. As of June 30, 2013 and 2012, the Company had cash totaling \$10.9 million and \$14.0 million, respectively. The Company maintains a credit agreement which provides short-term working capital financing up to \$10.0 million with interest of LIBOR plus 1%, including up to \$4.0 million of letters of credit. Letters of credit outstanding at June 30, 2013 totaled \$2.3 million, leaving borrowing availability of \$7.7 million. The Company did not utilize any borrowing availability under the credit facility during the period other than the aforementioned letters of credit. The credit agreement expires June 30, 2014. At June 30, 2013, the Company was in compliance with all of the financial covenants contained in the credit agreement.

An officer of the Company is a director at a bank where the Company maintains an unsecured \$8.0 million line of credit, with interest at prime minus 1%, and where its routine banking transactions are processed. The Company did not utilize any borrowing availability during the period and no amount was outstanding on the line of credit at June 30, 2013. In addition, the supplemental retirement plans assets, held in a Rabbi Trust, of \$5.8 million are administered by this bank s trust department. The Company receives no special services or pricing on the services performed by the bank due to the directorship of this officer.

Cash decreased by \$3.0 million during fiscal year 2013 with net cash provided by operating activities of \$5.9 million offset by capital expenditures of \$6.2 million and payment of dividends of \$4.2 million. The Company completed construction and moved into its Corporate Headquarters in Dubuque, Iowa during fiscal year 2013. The total cost of construction and equipping the Corporate Headquarters building was approximately \$11.8 million, with \$2.7 million paid during fiscal year 2013. Dividends to the Company s shareholders during fiscal year 2013 increased 33% to \$0.60 per share (\$4.2 million) from \$0.45 per share (\$2.5 million) for fiscal year 2012.

Net cash provided by operating activities of \$9.0 million in fiscal year 2012 was comprised primarily of net income of \$13.1 million, changes in operating assets and liabilities of \$7.8 million and non-cash charges of \$3.7 million.

Net cash used in investing activities was \$6.0 million and \$11.3 million in fiscal years 2013 and 2012, respectively. Net sales of investments were \$0.2 million for fiscal year 2013 versus net purchases of investments of \$0.4 million in fiscal year 2012. Capital expenditures were \$6.2 million and \$10.9 million during fiscal years 2013 and 2012, respectively.

During fiscal year 2013, four executive officers retired from the Company. Two were directors and will continue to serve in that capacity. As a result of the retirements, during fiscal year 2014 the Company will make distributions of approximately \$3.0 million from its supplemental retirement plans. The distributions will be made out of the Rabbi Trust assets, not out of the Company s operating cash. The Company has increased its current assets and liabilities and decreased its long-term assets and liabilities to reflect these anticipated distributions.

Net cash used in financing activities was \$2.9 million and \$1.6 million in fiscal years 2013 and 2012, respectively, primarily for the payment of dividends of \$4.2 million, compared to \$2.5 million in fiscal year 2012.

The Company expects that capital expenditures for fiscal year 2014 will be approximately \$4.5 million primarily for delivery and manufacturing equipment and information technology infrastructure. The Company estimates that depreciation expense will be approximately \$4.5 million for fiscal year 2014. Management believes that the Company has adequate cash, cash flows from operations and credit arrangements to meet its operating and capital requirements for fiscal year 2014. In the opinion of management, the Company s liquidity and credit resources provide it with the ability to react to opportunities as they arise, to pay quarterly dividends to its shareholders, and to purchase productive capital assets that enhance safety and improve operations.

At June 30, 2013, the Company has no long-term debt obligations and therefore, no contractual interest payments are included in the table below. The following table summarizes the Company s contractual obligations at June 30, 2013 and the effect these obligations are expected to have on the Company s liquidity and cash flow in the future (in thousands):

	Total	1 Year	2 - 3 Years	4 - 5 Years	Iore than 5 Years
Operating lease obligations	\$ 10,087	\$ 2,617	\$ 3,897	\$ 1,588	\$ 1,985
Supplemental retirement plans	5,403	2,989			2,414
Total contractual obligations	15,490	5,606	3,897	1,588	4,399

The long-term portion of the contractual obligations associated with the Company s supplemental retirement plans are included in the table above under more than five years as the Company cannot predict when the events that trigger payment will occur. At June 30, 2013, the Company had no capital lease obligations, and no purchase obligations for raw materials or finished goods. The purchase price on all open purchase orders was fixed and denominated in U.S. dollars. Additionally, the Company has excluded the uncertain tax positions from the above table, as the timing of payments, if any, cannot be reasonably estimated.

Financing Arrangements

See Note 6 to the Consolidated Financial Statements of this Annual Report on Form 10-K.

Outlook

The Company believes that moderate top line growth will continue through the end of calendar year 2013. Residential growth is expected to continue with existing customers and products, and through expanding our product portfolio and customer base. The Company expects this growth to be led by increased demand for upholstered products. The Company expects demand for its commercial products to remain at current levels into the second half of the calendar year. The Company is confident in its ability to take advantage of market opportunities.

The Company remains committed to its core strategies, which include a wide range of quality product offerings and price points to the residential and commercial markets, combined with a conservative approach to business. We will maintain our focus on a strong balance sheet through emphasis on cash flow and increasing profitability. We believe these core strategies are in the best interest of our shareholders.

Item 7A. Quantitative and Qualitative Disclosures About Market Risk

General Market risk represents the risk of changes in the value of a financial instrument, derivative or non-derivative, caused by fluctuations in interest rates, foreign exchange rates and equity prices. As discussed below, management of the Company does not believe that changes in these factors could cause material fluctuations in the Company s results of operations or cash flows. The ability to import furniture products can be adversely affected by political issues in the countries where suppliers are located, disruptions associated with shipping distances and negotiations with port employees. Other risks related to furniture product importation include government imposition of regulations and/or quotas; duties and taxes on imports; and significant fluctuation in the value of the U.S. dollar against foreign currencies. Any of these factors could interrupt supply, increase costs and decrease earnings.

Inflation Increased operating costs are reflected in product or services pricing with any limitations on price increases determined by the marketplace. Inflation or other pricing pressures could impact raw material costs, labor costs and interest rates which are important components of costs for the Company and could have an adverse effect on our profitability, especially where increases in these costs exceed price increases on finished products.

Foreign Currency Risk During fiscal years 2013, 2012 and 2011, the Company did not have sales, purchases, or other expenses denominated in foreign currencies. As such, the Company is not directly exposed to market risk associated with currency exchange rates and prices.

Interest Rate Risk The Company s primary market risk exposure with regard to financial instruments is changes in interest rates. At June 30, 2013, the Company does not have any debt outstanding.

Item 8. Financial Statements and Supplementary Data

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Flexsteel Industries, Inc.

We have audited the accompanying consolidated balance sheets of Flexsteel Industries, Inc. and subsidiaries (the Company) as of June 30, 2013 and 2012, and the related consolidated statements of income, comprehensive income, changes in shareholders equity, and cash flows for each of the three years in the period ended June 30, 2013. Our audits also included the financial statement schedule listed in the Index at Item 15. These financial statements and financial statement schedule are the responsibility of the Company s management. Our responsibility is to express an opinion on the financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Flexsteel Industries, Inc. and subsidiaries as of June 30, 2013 and 2012, and the results of their operations and their cash flows for each of the three years in the period ended June 30, 2013, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company s internal control over financial reporting as of June 30, 2013, based on the criteria established in *Internal Control* Integrated Framework (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated August 23, 2013 expressed an unqualified opinion on the Company s internal control over financial reporting.

/s/ DELOITTE & TOUCHE LLP Minneapolis, Minnesota

August 23, 2013

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Flexsteel Industries, Inc.

We have audited the internal control over financial reporting of Flexsteel Industries, Inc. and subsidiaries (the Company) as of June 30, 2013, based on criteria established in *Internal Control Integrated Framework* (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management s Annual Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company s internal control over financial reporting is a process designed by, or under the supervision of, the company s principal executive and principal financial officers, or persons performing similar functions, and effected by the company s board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of June 30, 2013, based on the criteria established in *Internal Control* Integrated Framework (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule as of and for the year ended June 30, 2013 of the Company and our report dated August 23, 2013 expressed an unqualified opinion on those consolidated financial statements and financial statement schedule.

/s/ DELOITTE & TOUCHE LLP Minneapolis, Minnesota

August 23, 2013

FLEXSTEEL INDUSTRIES, INC. AND SUBSIDIARIES

Consolidated Balance Sheets

(Amounts in thousands, except share and per share data)

		Jun 2013	e 30,	2012
ASSETS				
CURRENT ASSETS:				
Cash	\$	10.934	\$	13.970
Trade Receivables - less allowances: 2013, \$1,560; 2012, \$1,910		36.075	•	33,601
Inventories		92,417		82,689
Deferred income taxes		4,970		3,750
Other current assets		4,805		1,583
Total current assets		149,201		135,593
NONCURRENT ASSETS:				
Property, plant and equipment, net		32,145		29,867
Deferred income taxes		1,190		3,160
Other assets		10,003		13,052
TOTAL	\$	192,539	\$	181,672
LIABILITIES AND SHAREHOLDERS EQUITY				
CURRENT LIABILITIES:				
Accounts payable - trade	\$	13,927	\$	12,973
Accrued liabilities:				
Payroll and related items		7,836		8,037
Insurance		4,667		4,440
Other current liabilities		9,072		6,399
Total current liabilities		35,502		31,849
LONG-TERM LIABILITIES:				
Supplemental retirement plans		2,414		5,613
Other liabilities		3,386		4,768
Total liabilities		41,302		42,230
COMMITMENTS AND CONTINGENCIES (Note 12)				
SHAREHOLDERS EQUITY:				
Cumulative preferred stock - \$50 par value; authorized 60,000 shares; outstanding - none				
Undesignated (subordinated) stock - \$1 par value; authorized 700,000 shares; outstanding - none				
Common stock - \$1 par value; authorized 15,000,000 shares; outstanding 2013, 7,106,723 shares;		E 105		
2012, 6,905,534 shares		7,107		6,906
Additional paid-in capital		10,615		8,476
Retained earnings		134,606		125,699
Accumulated other comprehensive loss		(1,091)		(1,639)
Total shareholders equity	Φ.	151,237	ø.	139,442
TOTAL	\$	192,539	\$	181,672
See accompanying Notes to Consolidated Financial Statements.				
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FLEXSTEEL INDUSTRIES, INC. AND SUBSIDIARIES

Consolidated Statements of Income

(Amounts in thousands, except per share data)

For the years ended June 30, 2013 2012 2011 386,189 352,089 \$ Net sales 339,426 Cost of goods sold (295,720)(266,810)(262,124)Gross margin 90,469 85,279 77,302 Selling, general and administrative (70,198)(65,033)(60,422)Facility closing costs (1,016)Operating income 20,271 20,246 15,864 Interest and other income 422 610 343 Income before income taxes 20,881 20,668 16,207 Income tax provision (7,730)(7,600)(5,790)\$ Net income 13,151 \$ 13,068 \$ 10,417 Weighted average number of common shares outstanding: 7,041 6,693 6,781 Basic Diluted 7,326 7,008 6,929 Earnings per share of common stock: Basic \$ 1.87 1.93 1.56 Diluted \$ 1.80 \$ 1.86 \$ 1.50 Cash dividends declared per common share \$ 0.60 \$ 0.45 \$ 0.30

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Amounts in thousands)

	For the years ended June 30,					
	2013		2012		2011	
Net income	\$ 13,151	\$	13,068	\$	10,417	
Unrealized gains (losses) on securities in supplemental retirement plans	96		(5)		562	
Income tax (expense) benefit related to securities in supplemental retirement plans						
gains (losses)	(36)		2		(214)	
Net unrealized gains (losses) on securities in supplemental retirement plans (1)	60		(3)		348	
Minimum pension liability	787		(1,771)		1,401	
Income tax (expense) benefit related to minimum pension liability	(299)		670		(532)	
Net minimum pension liability	488		(1,101)		869	
Other comprehensive income (loss), net of tax	548		(1,104)		1,217	
Comprehensive income	\$ 13,699	\$	11,964	\$	11,634	

⁽¹⁾ See Note 9 to the Consolidated Financial Statements See accompanying Notes to Consolidated Financial Statements.

FLEXSTEEL INDUSTRIES, INC. AND SUBSIDIARIES
Consolidated Statements of Changes in Shareholders Equity (Amounts in thousands)

		Total Par Value of Common]	dditional Paid-In	Retained	Co	Other omprehensive		Tr. 4-1
D-1 L 20, 2010	\$ Sna	ares (\$1 Par)	\$	Capital	Earnings		Loss) Income	ø	Total
Balance at June 30, 2010 Issuance of common stock:	\$	6,646	\$	5,425	\$ 107,293	\$	(1,752)	\$	117,612
		(5		250					224
Stock options exercised, net		65		259					324
Unrealized gain on available for sale							2.40		2.40
investments, net of tax				500			348		348
Long-term incentive compensation				590					590
Stock-based compensation				424					424
Minimum pension liability adjustment,							0.60		0.60
net of tax					(2.011)		869		869
Cash dividends declared					(2,011)				(2,011)
Net income					10,417	_		_	10,417
Balance at June 30, 2011	\$	6,711	\$	6,698	\$ 115,699	\$	(535)	\$	128,573
Issuance of common stock:									
Stock options exercised, net		156		761					917
Unrealized gain on available for sale									
investments, net of tax							(3)		(3)
Long-term incentive compensation		39		761					800
Stock-based compensation				256					256
Minimum pension liability adjustment,									
net of tax							(1,101)		(1,101)
Cash dividends declared					(3,068)				(3,068)
Net income					13,068				13,068
Balance at June 30, 2012	\$	6,906	\$	8,476	\$ 125,699	\$	(1,639)	\$	139,442
Issuance of common stock:									
Stock options exercised, net		92		1,197					1,289
Unrealized gain on available for sale									
investments, net of tax							60		60
Long-term incentive compensation		109		442					551
Stock-based compensation				500					500
Minimum pension liability adjustment,									
net of tax							488		488
Cash dividends declared					(4,244)				(4,244)
Net income					13,151				13,151
Balance at June 30, 2013	\$	7,107	\$	10,615	\$ 134,606	\$	(1,091)	\$	151,237
See accompanying Notes to Consolidated	! Financia	al Statements.							

FLEXSTEEL INDUSTRIES, INC. AND SUBSIDIARIES

Consolidated Statements of Cash Flows

(Amounts in thousands)

	FOR THE YEARS ENDED JUNE 30,					
		2013		2012		2011
OPERATING ACTIVITIES:						
Net income	\$	13,151	\$	13,068	\$	10,417
Adjustments to reconcile net income to net cash provided by (used in) operating						
activities:						
Depreciation		3,803		2,835		2,690
Deferred income taxes		414		23		54
Stock-based compensation expense		1,051		1,056		1,014
Excess tax benefit from stock-based payment arrangements		(182)				
Provision for losses on accounts receivable		(215)		(150)		870
Other non-cash, net		69		7		224
Gain on disposition of capital assets		(18)		(34)		(185)
Changes in operating assets and liabilities:						
Trade receivables		(2,260)		(2,000)		3,427
Inventories		(9,728)		(9,009)		(1,043)
Other current assets		58		50		(557)
Other assets		(307)		(308)		(270)
Accounts payable - trade		1,082		2,699		(841)
Accrued liabilities		(138)		572		(2,541)
Other long-term liabilities		(665)		(174)		367
Supplemental retirement plans		(210)		342		174
Net cash provided by operating activities		5,905		8,977		13,800
INVESTING ACTIVITIES:						
Purchases of investments		(1,086)		(777)		(698)
Proceeds from sales of investments		1,273		405		410
Proceeds from sale of capital assets		21		34		187
Capital expenditures		(6,225)		(10,939)		(2,573)
Net cash used in investing activities		(6,017)		(11,277)		(2,674)
FINANCING ACTIVITIES:						
Dividends paid		(4,213)		(2,535)		(1,839)
Proceeds from issuance of common stock		1,107		916		324
Excess tax benefit from stock-based payment arrangements		182				
Net cash used in financing activities		(2,924)		(1,619)		(1,515)
(Decrease) increase in cash and cash equivalents		(3,036)		(3,919)		9,611
Cash at beginning of year		13,970		17,889		8,278
Cash at end of year	\$	10,934	\$	13,970	\$	17,889

	FOR THE YEARS ENDED JUNE 30,					
		2013		2012		2011
SUPPLEMENTAL INFORMATION CASH PAID DURING THE PERIOD						
FOR:						
Income taxes paid	\$	7,250	\$	6,237	\$	7,647
Capital expenditures in accounts payable	\$	261	\$	389	\$	14
See accompanying Notes to Consolidated Financial Statements.						

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FLEXSTEEL INDUSTRIES, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

DESCRIPTION OF BUSINESS Flexsteel Industries, Inc. and subsidiaries (the Company) is one of the oldest and largest manufacturer, importer and marketer of residential and commercial upholstered and wooden furniture products in the United States. The Company s furniture products include a broad line of quality upholstered and wooden furniture for residential and commercial use. Product offerings include a wide variety of upholstered and wood furniture such as sofas, loveseats, chairs, reclining and rocker-reclining chairs, swivel rockers, sofa beds, convertible bedding units, occasional tables, desks, dining tables and chairs, bedroom furniture and home and commercial office furniture. The Company has one active wholly-owned subsidiary: DMI Furniture, Inc. (DMI), which is a Louisville, Kentucky-based, importer and marketer of residential and commercial office furniture. DMI s brands are WYNWOOD, Home Styles and DMI Commercial Office Furniture.

PRINCIPLES OF CONSOLIDATION the consolidated financial statements include the accounts of Flexsteel Industries, Inc. and its wholly owned subsidiaries. All intercompany transactions and accounts have been eliminated in consolidation.

USE OF ESTIMATES the preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Ultimate results could differ from those estimates.

FAIR VALUE the Company s cash, accounts receivable, other current assets, accounts payable and certain accrued liabilities are carried at amounts which reasonably approximate their fair value due to their short-term nature. Generally accepted accounting principles on fair value measurement for certain financial assets and liabilities require that each asset and liability carried at fair value be classified into one of the following categories: Level 1: Quoted market prices in active markets for identical assets and liabilities; Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data; or Level 3: Unobservable inputs that are not corroborated by market data. The Company has not changed its valuation techniques in measuring the fair value of any financial assets and liabilities during the period.

ACCOUNTS RECEIVABLE ALLOWANCES — the Company establishes accounts receivable allowances to reduce trade accounts receivable to an amount that reasonably approximates their net realizable value. The Company—s accounts receivable allowances consist of an allowance for doubtful accounts which is established through review of open accounts, historical collection, and historical write-off amounts and an allowance for estimated returns on sales of the Company—s products which is based on historical product returns, as well as existing product return authorizations. The Company records a provision against revenue for estimated returns on sales of our products in the same period that the related revenues are recognized. The amount ultimately realized from trade accounts receivable may differ from the amount estimated in the consolidated financial statements.

INVENTORIES are stated at the lower of cost or net realizable value. Steel products are valued on the last-in, first-out (LIFO) method. All other inventories are valued on the first-in, first-out (FIFO) method.

PROPERTY, PLANT AND EQUIPMENT is stated at cost and depreciated using the straight-line method over the estimated useful lives of the assets. For internal use software, the Company s policy is to capitalize external direct costs of materials and services, directly related internal payroll and payroll-related costs, and interest costs. These costs are amortized using the straight-line method over the useful lives.

VALUATION OF LONG LIVED ASSETS the Company periodically reviews the carrying value of long-lived assets and estimated depreciable or amortizable lives for continued appropriateness. This review is based upon projections of anticipated future cash flows and is performed whenever events or changes in circumstances indicate that asset carrying values may not be recoverable or that the estimated depreciable or amortizable lives may have changed. No impairments of long-lived assets or changes in depreciable or amortizable lives were incurred during fiscal year 2013.

WARRANTY the Company estimates the amount of warranty claims on sold product that may be incurred based on current and historical data. The actual warranty expense could differ from the estimates made by the Company based on product performance.

REVENUE RECOGNITION is when both product ownership and the risk of loss have transferred to the customer, collectability is reasonably assured, and the Company has no remaining obligations. The Company s ordering process creates persuasive evidence of the sale arrangement and the sales price is determined. The delivery of the goods to the customer completes the earnings process. Net sales consist of product sales and related delivery charge revenue, net of adjustments for returns and allowances. Shipping and handling costs are included in cost of goods sold.

ADVERTISING COSTS are charged to selling, general and administrative expense in the periods incurred. The Company conducts no direct-response advertising programs and there are no assets related to advertising recorded on the consolidated balance sheet. Advertising expenditures, primarily shared customer advertising in which an identifiable benefit is received and national trade-advertising programs, were approximately \$5.6 million, \$4.9 million and \$4.5 million in fiscal 2013, 2012 and 2011, respectively.

DESIGN, RESEARCH AND DEVELOPMENT COSTS are charged to selling, general and administrative expense in the periods incurred. Expenditures for design, research and development costs were approximately \$2.5 million, \$2.3 million and \$2.2 million in fiscal 2013, 2012 and 2011, respectively.

INSURANCE the Company is self-insured for health care and most workers compensation up to predetermined amounts above which third party insurance applies. The Company purchases specific stop-loss insurance for individual health care claims in excess of \$150,000 per plan year. For workers compensation the Company retains the first \$400,000 per claim and purchases excess coverage up to the statutory limits for amounts in excess of the retention limit. Losses are accrued based upon the Company s estimates of the aggregate liability for claims incurred using certain actuarial assumptions followed in the insurance industry and based on Company experience. The Company records these insurance accruals within accrued liabilities insurance on the consolidated balance sheets.

INCOME TAXES the Company uses the liability method of accounting for income taxes. Under this method, deferred tax assets and liabilities are determined based on differences between the financial reporting and tax bases of assets and liabilities and are measured using the enacted tax rates and laws that will be in effect when the differences are expected to reverse. The Company recognizes in its financial statements the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position.

EARNINGS PER SHARE (EPS) basic earnings per share of common stock is based on the weighted-average number of common shares outstanding during each fiscal year. Diluted earnings per share of common stock includes the dilutive effect of potential common shares outstanding. The Company s potential common shares outstanding are stock options and shares associated with the long-term management incentive compensation plan. The Company calculates the dilutive effect of outstanding options using the treasury stock method. Anti-dilutive shares are not included in the computation of diluted EPS when their exercise price was greater than the average closing market price of the common shares. The Company calculates the dilutive effect of shares related to the long-term management incentive compensation plan based on the number of shares, if any, that would be issuable if the end of the fiscal year were the end of the contingency period.

In computing EPS for the fiscal years ended 2013, 2012 and 2011, net income as reported for each respective period is divided by the fully diluted weighted average number of shares outstanding:

(in thousands)	2013	June 30, 2012	2011
Basic shares	7,041	6,781	6,693
Potential common shares: Stock options Long-term incentive plan	253 32	142 85	147 89
· ·	285	227	236
Diluted shares	7,326	7,008	6,929
Anti-dilutive shares	10	300	424

STOCK BASED COMPENSATION the Company recognizes compensation expense related to the cost of employee services received in exchange for Company equity interests based on the award s fair value at the date of grant. See Note 8 Stock-Based Compensation.

ACCOUNTING DEVELOPMENTS In February 2013, the Financial Accounting Standards Board issued Accounting Standards Update (ASU) 2013-02, which requires additional disclosures on the effect of significant reclassifications out of accumulated other comprehensive income. The ASU requires a company that reports other comprehensive income to present (either on the face of the statement where net income is presented or in the notes) the effects on the line items of net income of significant amounts reclassified out of accumulated other comprehensive income. For other amounts that are not required to be reclassified in their entirety to net income in the same reporting period, an entity is required to cross-reference to other required disclosures that provide additional details about those

amounts. This ASU is effective for fiscal years beginning after December 15, 2012, and will be adopted by the Company on July 1, 2013. As it only requires additional disclosure, the adoption of this ASU will not impact the Company s consolidated financial statements.

2. INVENTORIES

Inventories valued on a LIFO basis (steel) would have been approximately \$1.7 million higher at June 30, 2013 and 2012, respectively, if they had been valued on a FIFO basis. At June 30, 2013 and 2012 the total value of LIFO inventory was \$2.6 million and \$2.9 million, respectively. There was no material liquidation of LIFO inventory in 2013, 2012, or 2011. A comparison of inventories is as follows:

(in thousands)	June 30,				
		2013		2012	
Raw materials	\$	10,684	\$	10,410	
Work in process and finished parts		5,410		5,288	
Finished goods		76,323		66,991	
Total	\$	92,417	\$	82,689	

3. PROPERTY, PLANT AND EQUIPMENT

(in thousands)	Estimated		June	,	
	Life (Years)		2013		2012
Land		\$	4,233	\$	4,150
Buildings and improvements	5-39		49,147		39,978
Machinery and equipment	3-7		27,048		26,449
Delivery equipment	3-5		18,689		18,113
Furniture and fixtures	3-7		6,265		3,843
Construction in progress					9,333
Total			105,382		101,866
Less accumulated depreciation			(73,237)		(71,999)
Net			32,145		29,867

4. OTHER NONCURRENT ASSETS

(in thousands)		June 30,				
		2013		2012		
Cash value of life insurance		\$ 7,337	\$	7,072		
Rabbi Trust assets (see Note 9)		2,529		5,900		
Other		137		80		
Total		\$ 10,003	\$	13,052		
	21					

5. ACCRUED LIABILITIES OTHER

(in thousands)		June 30,				
	2	2013	2	2012		
Dividends	\$	1,067	\$	1,036		
Income taxes		299		562		
Advertising		2,220		1,899		
Warranty		1,000		1,010		
Supplemental retirement plans - current		2,989				
Other		1,497		1,892		
Total	\$	9,072	\$	6,399		

6. CREDIT ARRANGEMENTS

The Company maintains a credit agreement which provides short-term working capital financing up to \$10.0 million with interest of LIBOR plus 1%, including up to \$4.0 million of letters of credit. Letters of credit outstanding at June 30, 2013 totaled \$2.3 million, leaving borrowing availability of \$7.7 million. The Company did not utilize any borrowing availability under the credit facility during the period other than the aforementioned letters of credit. The credit agreement expires June 30, 2014. At June 30, 2013, the Company was in compliance with all of the financial covenants contained in the credit agreement.

An officer of the Company is a director at a bank where the Company maintains an unsecured \$8.0 million line of credit, with interest at prime minus 1%, and where its routine banking transactions are processed. The Company did not utilize any borrowing availability during the period and no amount was outstanding on the line of credit at June 30, 2013. In addition, the supplemental retirement plans assets, held in a Rabbi Trust, of \$5.8 million are administered by this bank s trust department. The Company receives no special services or pricing on the services performed by the bank due to the directorship of this officer.

7. INCOME TAXES

In determining the provision for income taxes, the Company uses an estimated annual effective tax rate that is based on the annual income, statutory tax rates and permanent differences between book and tax. This includes recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the financial statements or tax returns to the extent pervasive evidence exists that they will be realized in future periods. The deferred tax balances are adjusted to reflect tax rates by tax jurisdiction, based on currently enacted tax laws, which are expected to be in effect in the years in which the temporary differences are expected to reverse. In accordance with the Company s income tax policy, significant or unusual items are separately recognized when they occur.

The components of the gross liabilities related to unrecognized tax benefits and the related deferred tax assets are as follows:

(in thousands)	June 30,				
	2	2013		2012	
Gross unrecognized tax benefits	\$	1,085	\$	1,000	
Accrued interest and penalties		425		365	
Gross liabilities related to unrecognized tax benefits	\$	1,510	\$	1,365	
Deferred tax assets	\$	440	\$	350	

A reconciliation of the beginning and ending amount of unrecognized tax benefits is as follows:

(in thousands)	2013	2012	2011
Balance at July 1	\$ 1,000	\$ 970	\$ 995
Additions based on tax positions related to the			
current year	265	207	193

Additions for tax positions of prior years	100		41
Reductions for tax positions of prior years	(280)	(177)	(259)
Balance at June 30	\$ 1,085	\$ 1,000	\$ 970
	22		

The Company records interest and penalties related to income taxes as income tax expense in the consolidated statements of income. The Company does not expect that there will be any positions for which it is reasonably possible that the total amounts of unrecognized tax benefits will significantly increase or decrease within the next twelve months.

The income tax provision (benefit) is as follows for the years ended June 30:

(in thousands)	2013		2012		2011	
Federal- current	\$	6,750	\$	6,969	\$	5,313
State - current		566		608		423
Deferred		414		23		54
Total	\$	7,730	\$	7,600	\$	5,790

A reconciliation between the U.S. federal statutory tax rate and the effective tax rate is as follows for the years ended June 30:

	2013	2012	2011
Federal statutory tax rate	35.0%	35.0%	35.0%
State taxes, net of federal effect	2.6	2.9	2.6
Other	(0.6)	(1.1)	(1.9)
Effective tax rate	37.0%		