

ROWAN COMPANIES PLC  
Form 10-Q  
November 07, 2014

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2014

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_

1-5491

Commission File Number

Rowan Companies plc

(Exact name of registrant as specified in its charter)

England and Wales  
(State or other jurisdiction of  
incorporation or organization)

98-1023315  
(I.R.S. Employer  
Identification No.)

2800 Post Oak Boulevard, Suite 5450, Houston, Texas  
(Address of principal executive offices)  
(713) 621-7800  
(Registrant's telephone number, including area code)

77056-6189  
(Zip Code)

Inapplicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of Class A ordinary shares, \$0.125 par value, outstanding at October 31, 2014, was 124,538,858.

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ROWAN COMPANIES PLC

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

ROWAN COMPANIES PLC AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands)

(Unaudited)

|  | September 30,<br>2014 | December 31,<br>2013 |
|--|-----------------------|----------------------|
| <b>ASSETS</b>                                  |                       |                      |
| <b>CURRENT ASSETS:</b>                         |                       |                      |
| Cash and cash equivalents                      | \$707,729             | \$1,092,844          |
| Receivables - trade and other                  | 510,194               | 344,546              |
| Prepaid expenses and other current assets      | 40,873                | 45,538               |
| Deferred tax assets - net                      | 41,899                | 22,137               |
| Assets of discontinued operations              | —                     | 23,813               |
| Total current assets                           | 1,300,695             | 1,528,878            |
| <b>PROPERTY, PLANT AND EQUIPMENT:</b>          |                       |                      |
| Drilling equipment                             | 8,103,048             | 7,040,451            |
| Construction in progress                       | 1,287,158             | 1,009,380            |
| Other property and equipment                   | 150,385               | 147,884              |
| Property, plant and equipment - gross          | 9,540,591             | 8,197,715            |
| Less accumulated depreciation and amortization | 2,032,020             | 1,811,960            |
| Property, plant and equipment - net            | 7,508,571             | 6,385,755            |
| Other assets                                   | 19,514                | 61,128               |
| <b>TOTAL ASSETS</b>                            | <b>\$8,828,780</b>    | <b>\$7,975,761</b>   |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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ROWAN COMPANIES PLC AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED BALANCE SHEETS (continued)  
 (In thousands, except shares)  
 (Unaudited)

|  | September 30,<br>2014 | December 31,<br>2013 |
|--|-----------------------|----------------------|
| <b>LIABILITIES AND EQUITY</b>  |                       |                      |
| <b>CURRENT LIABILITIES:</b>  |                       |                      |
| Accounts payable - trade   | \$100,453             | \$123,976            |
| Deferred revenues  | 31,803                | 54,515               |
| Accrued pension and other postemployment benefits  | 5,310                 | 49,659               |
| Accrued compensation and related employee costs  | 74,834                | 59,096               |
| Accrued income taxes   | 3,973                 | 8,374                |
| Accrued interest   | 35,578                | 27,841               |
| Other current liabilities  | 10,141                | 11,001               |
| Liabilities of discontinued operations   | —                     | 20,122               |
| Total current liabilities  | 262,092               | 354,584              |
| Long-term debt   | 2,807,540             | 2,008,700            |
| Other liabilities  | 238,232               | 289,061              |
| Deferred income taxes - net  | 410,925               | 429,655              |
| Commitments and contingent liabilities (Note 4)  | —                     | —                    |
| <b>SHAREHOLDERS' EQUITY:</b>   |                       |                      |
| Class A Ordinary Shares, \$0.125 par value, 124,828,807 and 124,778,407 shares issued at September 30, 2014, and December 31, 2013, respectively | 15,604                | 15,597               |
| Additional paid-in capital   | 1,430,612             | 1,407,031            |
| Retained earnings  | 3,806,453             | 3,619,540            |
| Cost of 300,689 and 542,475 treasury shares at September 30, 2014, and December 31, 2013, respectively   | (7,227)               | (5,962)              |
| Accumulated other comprehensive loss   | (135,451)             | (142,445)            |
| Total shareholders' equity   | 5,109,991             | 4,893,761            |
| <b>TOTAL LIABILITIES AND EQUITY</b>  | <b>\$8,828,780</b>    | <b>\$7,975,761</b>   |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except per share amounts)

(Unaudited)

|  | Three months ended September 30, |           | Nine months ended September 30, |             |
|--|----------------------------------|-----------|---------------------------------|-------------|
|  | 2014                             | 2013      | 2014                            | 2013        |
| REVENUES   | \$467,692                        | \$382,808 | \$1,268,172                     | \$1,185,929 |
| COSTS AND EXPENSES:                                    |                                  |           |                                 |             |
| Direct operating costs (excluding items below)         | 246,907                          | 211,827   | 711,854                         | 637,340     |
| Depreciation and amortization                          | 81,503                           | 69,274    | 230,054                         | 200,421     |
| Selling, general and administrative                    | 33,040                           | 33,263    | 92,057                          | 95,957      |
| Loss (gain) on disposals of property and equipment     | 58                               | (65)      | 1,720                           | (18,979)    |
| Litigation settlement                                  | —                                | —         | (20,875)                        | —           |
| Material charges and other operating expenses          | —                                | —         | 8,300                           | —           |
| Total costs and expenses                               | 361,508                          | 314,299   | 1,023,110                       | 914,739     |
| INCOME FROM OPERATIONS                                 | 106,184                          | 68,509    | 245,062                         | 271,190     |
| OTHER INCOME (EXPENSE):                                |                                  |           |                                 |             |
| Interest expense, net of interest capitalized          | (25,656)                         | (17,111)  | (74,308)                        | (53,377)    |
| Interest income  | 372                              | 417       | 1,721                           | 1,144       |
| Other - net  | 269                              | (368)     | (627)                           | (1,605)     |
| Total other income (expense) - net                     | (25,015)                         | (17,062)  | (73,214)                        | (53,838)    |
| INCOME FROM CONTINUING OPERATIONS BEFORE INCOME TAXES  | 81,169                           | 51,447    | 171,848                         | 217,352     |
| (Benefit) provision for income taxes                   | (38,428)                         | (453)     | (36,165)                        | 14,474      |
| NET INCOME FROM CONTINUING OPERATIONS                  | 119,597                          | 51,900    | 208,013                         | 202,878     |
| INCOME (LOSS) FROM DISCONTINUED OPERATIONS, NET OF TAX | —                                | —         | 4,023                           | —           |
| NET INCOME   | \$119,597                        | \$51,900  | \$212,036                       | \$202,878   |
| INCOME PER SHARE - BASIC:                              |                                  |           |                                 |             |
| Income from continuing operations                      | \$0.96                           | \$0.42    | \$1.68                          | \$1.64      |
| Discontinued operations                                | \$—                              | \$—       | \$0.03                          | \$—         |
| Net income   | \$0.96                           | \$0.42    | \$1.71                          | \$1.64      |
| INCOME PER SHARE - DILUTED:                            |                                  |           |                                 |             |
| Income from continuing operations                      | \$0.96                           | \$0.42    | \$1.67                          | \$1.63      |
| Discontinued operations                                | \$—                              | \$—       | \$0.03                          | \$—         |

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|                                   |        |        |        |        |
|-----------------------------------|--------|--------|--------|--------|
| Net income                        | \$0.96 | \$0.42 | \$1.70 | \$1.63 |
| CASH DIVIDENDS DECLARED PER SHARE | \$0.10 | \$—    | \$0.20 | \$—    |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In thousands)

(Unaudited)

|   | Three months ended September 30, |          | Nine months ended September 30, |           |
|---|----------------------------------|----------|---------------------------------|-----------|
|   | 2014                             | 2013     | 2014                            | 2013      |
| NET INCOME  | \$119,597                        | \$51,900 | \$212,036                       | \$202,878 |
| OTHER COMPREHENSIVE INCOME:   |                                  |          |                                 |           |
| Pension and other postemployment benefit adjustments, net of income taxes of \$1,313 and \$1,993 for the three months ended September 30, 2014 and 2013, and \$3,899 and \$5,915 for the nine months ended September 30, 2014 and 2013, respectively: |                                  |          |                                 |           |
| Amortization of net loss  | 3,190                            | 4,500    | 9,470                           | 13,359    |
| Amortization of prior service credit  | (737)                            | (799)    | (2,189)                         | (2,373)   |
| Total other comprehensive income  | 2,453                            | 3,701    | 7,281                           | 10,986    |
| COMPREHENSIVE INCOME  | \$122,050                        | \$55,601 | \$219,317                       | \$213,864 |

See Notes to Unaudited Condensed Consolidated Financial Statements.



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CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

(Unaudited)

|   | Nine months ended September 30, |              |
|---|---------------------------------|--------------|
|   | 2014                            | 2013         |
| <b>CASH PROVIDED BY OPERATIONS:</b>                                     |                                 |              |
| Net income  | \$212,036                       | \$202,878    |
| Adjustments to reconcile net income to net cash provided by operations: |                                 |              |
| Depreciation and amortization   | 230,054                         | 200,421      |
| Deferred income taxes   | (42,678                         | ) (9,928 )   |
| Provision for pension and other postemployment benefits                 | 18,715                          | 22,810       |
| Share-based compensation expense  | 23,904                          | 27,319       |
| Gain on disposals of property, plant and equipment                      | (193                            | ) (18,979 )  |
| Other postemployment benefit claims paid                                | (3,129                          | ) (2,759 )   |
| Contributions to pension plans  | (54,251                         | ) (18,609 )  |
| Asset impairment charges  | 8,300                           | —            |
| Changes in current assets and liabilities:                              |                                 |              |
| Receivables - trade and other   | (165,648                        | ) (49,233 )  |
| Prepaid expenses and other current assets                               | 4,708                           | (137 )       |
| Accounts payable  | (23,162                         | ) 16,032     |
| Accrued income taxes  | (4,401                          | ) (18,653 )  |
| Deferred revenues   | (22,712                         | ) 15,360     |
| Other current liabilities   | 18,198                          | (24,118 )    |
| Net changes in other noncurrent assets and liabilities                  | 481                             | 49,628       |
| Net cash provided by operations   | 200,222                         | 392,032      |
| <b>CASH USED IN INVESTING ACTIVITIES:</b>                               |                                 |              |
| Capital expenditures  | (1,367,414                      | ) (455,164 ) |
| Proceeds from disposals of property, plant and equipment                | 9,767                           | 42,295       |
| Net cash used in investing activities                                   | (1,357,647                      | ) (412,869 ) |
| <b>CASH PROVIDED BY FINANCING ACTIVITIES:</b>                           |                                 |              |
| Proceeds from borrowings  | 793,380                         | —            |
| Dividends paid  | (25,123                         | ) —          |
| Debt issue costs  | (687                            | ) —          |
| Excess tax benefits from share-based compensation                       | 15                              | 977          |
| Proceeds from exercise of share options                                 | 4,725                           | 2,911        |
| Other   | —                               | 1,820        |
| Net cash provided by financing activities                               | 772,310                         | 5,708        |
| DECREASE IN CASH AND CASH EQUIVALENTS                                   | (385,115                        | ) (15,129 )  |
| CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD                          | 1,092,844                       | 1,024,008    |
| CASH AND CASH EQUIVALENTS, END OF PERIOD                                | \$707,729                       | \$1,008,879  |

See Notes to Unaudited Condensed Consolidated Financial Statements.



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ROWAN COMPANIES PLC AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY  
 (In thousands)  
 (Unaudited)

|  | Shares<br>outstanding | Class A<br>ordinary<br>shares/<br>Common<br>stock | Additional<br>paid-in<br>capital | Retained<br>earnings | Treasury<br>shares | Accumulated<br>other<br>comprehensive<br>income (loss) | Total<br>shareholders'<br>equity |
|--|-----------------------|---|----------------------------------|----------------------|--------------------|--|----------------------------------|
| Balance, January 1, 2013   | 124,211               | \$15,593  | \$1,372,135                      | \$3,366,964          | \$(1,886 )         | \$(221,082 )   | \$4,531,724                      |
| Net shares issued (acquired) under share-based compensation plans  | 26                    | 4   | 2,331                            | —                    | (4,053 )           | —  | (1,718 )                         |
| Share-based compensation   | —                     | —   | 20,918                           | —                    | —                  | —  | 20,918                           |
| Excess tax benefit from share-based compensation plans             | —                     | —   | 977                              | —                    | —                  | —  | 977                              |
| Retirement benefit adjustments, net of taxes of \$5,915            | —                     | —   | —                                | —                    | —                  | 10,986   | 10,986                           |
| Other  | —                     | —   | 1,820                            | —                    | —                  | —  | 1,820                            |
| Net income   | —                     | —   | —                                | 202,878              | —                  | —  | 202,878                          |
| Balance, September 30, 2013  | 124,237               | \$15,597  | \$1,398,181                      | \$3,569,842          | \$(5,939 )         | \$(210,096 )   | \$4,767,585                      |
| Balance, January 1, 2014   | 124,237               | \$15,597  | \$1,407,031                      | \$3,619,540          | \$(5,962 )         | \$(142,445 )   | \$4,893,761                      |
| Net shares issued (acquired) under share-based compensation plans  | 291                   | 7   | 1,566                            | —                    | (1,265 )           | —  | 308                              |
| Share-based compensation   | —                     | —   | 22,000                           | —                    | —                  | —  | 22,000                           |
| Excess tax benefit (shortfall) from share-based compensation plans | —                     | —   | 15                               | —                    | —                  | —  | 15                               |
| Retirement benefit adjustments, net of taxes of \$3,899            | —                     | —   | —                                | —                    | —                  | 7,281  | 7,281                            |
| Dividends  | —                     | —   | —                                | (25,123 )            | —                  | —  | (25,123 )                        |
| Other  | —                     | —   | —                                | —                    | —                  | (287 )   | (287 )                           |
| Net income   | —                     | —   | —                                | 212,036              | —                  | —  | 212,036                          |
| Balance, September 30, 2014  | 124,528               | \$15,604  | \$1,430,612                      | \$3,806,453          | \$(7,227 )         | \$(135,451 )   | \$5,109,991                      |

See Notes to Unaudited Condensed Consolidated Financial Statements.

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ROWAN COMPANIES PLC AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Note 1 – Basis of Presentation and Nature of Operations

The financial statements included in this Form 10-Q are presented in United States (U.S.) dollars and include the accounts of Rowan Companies plc ("Rowan plc") and its subsidiaries, all of which are wholly owned. Intercompany balances and transactions are eliminated in consolidation. Unless the context otherwise requires, the terms "Company," "we," "us" and "our" are used to refer to Rowan plc and its consolidated subsidiaries.

The financial statements included in this Form 10-Q have been prepared without audit in accordance with accounting principles generally accepted in the United States of America (US GAAP) for interim financial information and the rules and regulations of the Securities and Exchange Commission. Certain information and notes have been condensed or omitted as permitted by those rules and regulations. Management believes the accompanying financial statements contain all adjustments, which are of a normal recurring nature unless otherwise noted, necessary for a fair statement of the results for the interim periods presented. The Company's results of operations and cash flows for the interim periods are not necessarily indicative of results to be expected for the full year. These financial statements should be read in conjunction with the audited consolidated financial statements and notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2013.

We are a global provider of offshore oil and gas contract drilling services utilizing a fleet of 30 self-elevating mobile offshore "jack-up" drilling units and four ultra-deepwater drillships, two of which are currently under construction. Historically, our primary focus has been on high-specification and premium jack-up rigs, which our customers use for exploratory and development drilling and associated drilling services. In 2009, we began executing a new strategic plan that included divesting non-core assets and investing in ultra-deepwater assets, with a goal of balancing earnings from jack-ups and deepwater rigs over the long term. In 2011 and 2012, we entered into contracts for the construction of four ultra-deepwater drillships. In January 2014, we took delivery of the first of these drillships, the Rowan Renaissance, which commenced drilling operations under a three-year contract offshore West Africa in April 2014. The Rowan Resolute was delivered in late July 2014 and commenced operations under a three-year contract in the United States Gulf of Mexico (US GOM) on October 16, 2014. The Rowan Reliance is scheduled for delivery in mid November 2014 and expected to commence operations under a three-year contract in the US GOM in late February 2015. The Rowan Relentless is scheduled for delivery in late March 2015 and expected to commence operations under a two-year contract in the US GOM in the third quarter of 2015.

The Company conducts offshore drilling operations in various markets throughout the world including the United Kingdom (U.K.) and Norwegian sectors of the North Sea, the Middle East, the US GOM, Southeast Asia, West and North Africa and Trinidad.

The financial information as of December 31, 2013, presented in this report does not constitute the Company's statutory accounts for that year within the meaning of the U.K. Companies Act 2006 (the "Companies Act"). Statutory accounts as required by the Companies Act for the year ended December 31, 2013, have been delivered to the Registrar of Companies in the U.K. The auditors reported on those accounts; their report was unqualified, did not draw attention to any matters by way of emphasis and did not contain a statement under Sections 498(2) or (3) of the Companies Act.

New Accounting Standards – In May 2014, the Financial Accounting Standards Board issued Accounting Standards Update No. 2014-09, Revenue from Contracts with Customers, which sets forth a global standard for revenue

recognition and replaces most existing industry-specific guidance. We will be required to adopt the new standard in annual and interim reports for periods beginning January 1, 2017. We are currently evaluating the potential effect of the new guidance.

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

## Note 2 – Earnings Per Share

A reconciliation of basic and diluted shares follows (in thousands):

|   | Three months ended September<br>30,<br>2014 |         | Nine months ended September<br>30,<br>2014 |         |
|---|---|---------|--|---------|
|   | 2013  | 2013    | 2013                                       | 2013    |
| Average common shares outstanding - basic                   | 124,256                                     | 123,635 | 124,011                                    | 123,468 |
| Effect of dilutive securities - share-based<br>compensation | 794   | 966     | 835  | 915     |
| Average common shares - diluted                             | 125,050                                     | 124,601 | 124,846                                    | 124,383 |

There were no adjustments to net income required for purposes of computing diluted earnings per share.

Share options and appreciation rights granted under share-based compensation plans are antidilutive and excluded from diluted earnings per share when their exercise or strike price exceeds the average market price during the period. The following table sets forth antidilutive shares excluded from diluted earnings per share. Such securities could potentially dilute earnings per share in the future (in thousands):

|                                     | Three months ended September<br>30,<br>2014 |       | Nine months ended September<br>30,<br>2014 |       |
|-------------------------------------|---|-------|--|-------|
|                                     | 2013  | 2013  | 2013                                       | 2013  |
| Share appreciation rights           | 1,050                                       | 978   | 1,050                                      | 1,012 |
| Employee and director share options | 42  | 53    | 42   | 53    |
| Total potentially dilutive shares   | 1,092                                       | 1,031 | 1,092                                      | 1,065 |

## Note 3 – Pension and Other Postemployment Benefits

The Company provides defined-benefit pension, health care and life insurance benefits upon retirement for certain full-time employees.

Recognized net periodic pension cost included the following components (in thousands):

|                                      | Three months ended September<br>30,<br>2014 |          | Nine months ended September 30,<br>2014 |           |
|--------------------------------------|---|----------|---|-----------|
|                                      | 2013  | 2013     | 2013                                    | 2013      |
| Service cost                         | \$3,701                                     | \$3,102  | \$10,981                                | \$8,833   |
| Interest cost                        | 8,272                                       | 7,558    | 24,547                                  | 22,253    |
| Expected return on plan assets       | (10,479)                                    | ) (9,658 | ) (31,094                               | ) (28,686 |
| Amortization of net loss             | 4,947                                       | 7,171    | 14,684                                  | 20,797    |
| Amortization of prior service credit | (1,134                                      | ) (1,194 | ) (3,366                                | ) (3,543  |
| Total net pension cost               | \$5,307                                     | \$6,979  | \$15,752                                | \$19,654  |

Recognized other postemployment benefit cost included the following components (in thousands):

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

|   | Three months ended September 30, |         | Nine months ended September 30, |         |
|---|----------------------------------|---------|---------------------------------|---------|
|   | 2014                             | 2013    | 2014                            | 2013    |
| Service cost                            | \$272                            | \$365   | \$809                           | \$1,072 |
| Interest cost                           | 774                              | 757     | 2,297                           | 2,194   |
| Amortization of net loss                | (40)                             | ) —     | (119                            | ) —     |
| Amortization of prior service credit    | (8                               | ) (37   | ) (24                           | ) (110  |
| Total other postemployment benefit cost | \$998                            | \$1,085 | \$2,963                         | \$3,156 |

During the nine months ended September 30, 2014, the Company contributed \$57.4 million to its pension and other postemployment benefit plans and expects to make additional contributions to such plans totaling approximately \$1.3 million for the remainder of 2014.

## Note 4 – Commitments and Contingent Liabilities

The following table presents the status of the Company's ultra-deepwater drillship construction program as of September 30, 2014. Amounts include capitalized interest and an estimate for project contingencies (in millions):

|                  | Actual/scheduled delivery date | Total estimated project costs | Total costs incurred through September 30, 2014 | Projected costs for the remainder of 2014 | Projected costs in 2015 | Total future costs |
|------------------|--------------------------------|-------------------------------|---|---|-------------------------|--------------------|
| Rowan Resolute   | July 2014                      | \$723                         | \$682   | \$41                                      | \$—                     | \$41               |
| Rowan Reliance   | November 2014                  | 742                           | 277   | 458                                       | 7                       | 465                |
| Rowan Relentless | March 2015                     | 755                           | 232   | 38  | 485                     | 523                |
|                  |                                | \$2,220                       | \$1,191   | \$537                                     | \$492                   | \$1,029            |

The Company expects to incur an additional approximately \$77 million of capital expenditures for the remainder of 2014 for mobilization, commissioning, riser gas-handling equipment, software certifications and drillship fleet spares to support its deepwater operations.

The Company periodically employs letters of credit in the normal course of its business, and had outstanding letters of credit of approximately \$25.6 million at September 30, 2014.

Uncertain tax positions – In 2009, the Company recognized certain tax benefits as a result of applying the facts of a third-party tax case to the Company's situation. That case provided a more favorable tax treatment for certain foreign contracts entered into in prior years. Our position was challenged by the U.S. Internal Revenue Service. We appealed their findings and reached a settlement agreement in the third quarter of 2014 with respect to three of the four years under review. As a result of the agreement, we recognized a current income tax receivable at September 30, 2014, in the amount of \$35 million, reduced long-term receivables by approximately \$47 million and reduced other long-term liabilities by approximately \$58 million, resulting in a net benefit to income taxes of approximately \$46 million. We collected the current receivable in the fourth quarter of 2014. A remaining year continues to be under examination. We

plan to vigorously defend our position.

We are involved in various other legal proceedings incidental to our business and are vigorously defending our position in all such matters. Management believes that there are no known contingencies, claims or lawsuits, other than those described above, that could have a material effect on the Company's financial position, results of operations or cash flows.

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

## Note 5 – Share-Based Compensation

On March 5, 2014, the Company granted restricted share units under its long-term incentive plan with a grant-date fair value aggregating \$21.3 million. The aggregate fair value, net of estimated forfeitures, was \$20.2 million, which will be recognized as compensation expense over a weighted-average period of 2.7 years from the grant date.

Additionally, on March 5, 2014, the Company granted to certain members of management performance units (P-Units) that have a target value of \$100 per unit. The amount ultimately earned with respect to the P-Units will depend on the Company's total shareholder return (TSR) ranking compared to a group of peer companies over a three-year period ending December 31, 2016, and could range from zero to \$200 per unit depending on performance. Twenty-five percent of the P-Units' value is determined by the Company's relative TSR ranking for each one-year period ended December 31, 2014, 2015, and 2016, respectively, and 25% of the P-Units' value is determined by the relative TSR ranking for the three-year period ending December 31, 2016. Vesting of awards and any payment with respect to the P-Units would not occur until the third anniversary following the grant date and would be settled in cash.

The grant-date fair value of the P-Units was estimated to be \$8.5 million. Fair value was estimated using a Monte Carlo simulation model, which considers the probabilities of the Company's TSR ranking at the end of each performance period, and the amount of the payout at each rank to determine the probability-weighted expected payout. The Company uses liability accounting to account for the P-Units. Compensation is recognized on a straight-line basis over a maximum period of three years from the grant date and is adjusted for changes in fair value through the vesting date. In the event there is no payout of the P-Units for any 25% tranche as the result of a failure to meet the performance thresholds, any previously recognized expense relating to that tranche would be reversed at the end of the tranche's performance period.

At September 30, 2014, the Company had approximately \$37.4 million of estimated unrecognized share-based compensation, which is expected to be recognized as compensation expense over a remaining weighted-average period of 1.9 years.

## Note 6 – Other Financial Statement Disclosures

Accounts Receivable – The following table sets forth the components of Receivables - trade and other (in thousands):

|                                     | September 30, 2014 | December 31, 2013 |
|-------------------------------------|--------------------|-------------------|
| Trade                               | \$433,997          | \$323,679         |
| Income tax                          | 62,590             | 6,759             |
| Other                               | 13,607             | 14,108            |
| Total receivables - trade and other | \$510,194          | \$344,546         |

During the third quarter of 2014, we reached a settlement agreement with the U.S. Internal Revenue Service in connection with U.S. tax return issues of certain prior year periods. As a result of the agreement, we recognized an income tax receivable at September 30, 2014, in the amount of \$35 million, which we collected in the fourth quarter of 2014. The remainder of the increase in tax receivables is primarily attributable to \$29 million for overpayment of 2013 U.S. federal income taxes.

Assets of Discontinued Operations – In February 2014, the Company sold a land rig it retained in the 2011 sale of its manufacturing operations. The net carrying value was \$4.1 million, consisting of a \$24.2 million asset previously classified as assets of discontinued operations, less \$20.1 million of deferred revenues previously classified as liabilities of discontinued operations. The Company received \$6.0 million in cash resulting in a \$4.0 million gain, net of tax effects. The gain is classified as discontinued operations in the condensed consolidated statement of income for the nine months ended September 30, 2014.

Long-term Debt – On January 15, 2014, Rowan plc, as guarantor, and its 100%-owned subsidiary, Rowan Companies, Inc. ("RCI"), as issuer, completed the issuance and sale in a public offering of \$400 million aggregate principal amount of 4.75% Senior Notes due 2024 at a price to the public of 99.898% of the principal amount (the "2024 Notes"), and \$400 million aggregate principal amount of 5.85% Senior Notes due 2044 at a price to the public of 99.972% of the principal amount (the "2044 Notes," and together, the "notes"). Net proceeds of the offering were approximately \$792 million, which the Company intends to use in its rig construction program and for general corporate purposes.

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Interest on the notes is payable on January 15 and July 15 of each year, beginning on July 15, 2014. No principal payments are due with respect to the 2024 Notes or the 2044 Notes until their final maturity date of January 15, 2024 and 2044, respectively.

The notes are redeemable in whole or in part at any time at a price equal to 100% of the principal amount plus a make-whole premium and accrued and unpaid interest to the redemption date for redemptions prior to October 15, 2023, with respect to the 2024 Notes, and prior to July 15, 2043, with respect to the 2044 Notes. On or after such dates, the notes may be redeemed at a price of 100% plus accrued and unpaid interest to the redemption date.

The notes are fully and unconditionally guaranteed on a senior and unsecured basis by Rowan plc.

On January 23, 2014, the Company amended and restated its credit agreement to increase the borrowing capacity under the revolving credit facility from \$750 million to \$1.0 billion, among other things. There were no amounts drawn under the revolving credit facility at September 30, 2014.

Fair Values of Financial Instruments – Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The fair value hierarchy prescribed by US GAAP requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The three levels of inputs that may be used to measure fair value are:

Level 1 – Quoted prices for identical instruments in active markets,

Level 2 – Quoted market prices for similar instruments in active markets; quoted prices for identical instruments in markets that are not active, and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets and

Level 3 – Valuations derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable, such as those used in pricing models or discounted cash flow methodologies, for example.

A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

Certain of our assets and liabilities are required to be measured at fair value on a recurring basis. Assets and liabilities measured at fair value are summarized below (in thousands):

|                           | Carrying value | Estimated fair value measurements         |   |   |
|---------------------------|----------------|---|---|---|
|                           |                | Quoted prices in active markets (Level 1) | Significant other observable inputs (Level 2) | Significant other unobservable inputs (Level 3) |
| September 30, 2014:       |                |   |   |   |
| Assets - cash equivalents | \$663,297      | \$663,297                                 | \$—   | \$—   |
| December 31, 2013:        |                |   |   |   |
| Assets - cash equivalents | \$1,063,500    | \$1,063,500                               | \$—   | \$—   |

Trade receivables and trade payables, which are also required to be measured at fair value, have carrying values that approximate their fair values due to their short maturities.

Those financial instruments not required to be measured at fair value consist of the Company's publicly traded debt securities. Fair values of the Company's debt securities were provided by one to two brokers who make a market in our debt securities and were measured using a market-approach valuation technique. Fair value was determined by adding a spread based on actual trades for that security (or a trader quote where actual trades were unavailable) to the applicable benchmark Treasury security with a comparable maturity, in order to derive a current yield. The yield is then used to determine a price given the individual security's coupon rate and maturity. Such inputs are considered "significant other observable inputs," which are categorized as Level 2

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

inputs in the fair value hierarchy. Estimated fair values and related carrying values of our long-term debt securities are shown below (in thousands):

|                               | September 30, 2014 |                | December 31, 2013 |                |
|-------------------------------|--------------------|----------------|-------------------|----------------|
|                               | Fair value         | Carrying value | Fair value        | Carrying value |
| 5% Senior Notes, due 2017     | \$431,153          | \$399,173      | \$433,879         | \$398,961      |
| 7.875% Senior Notes, due 2019 | 603,258            | 498,418        | 603,177           | 498,171        |
| 4.875% Senior Notes, due 2022 | 731,136            | 712,035        | 711,816           | 713,208        |
| 4.75% Senior Notes, due 2024  | 406,284            | 399,621        | —                 | —              |
| 5.4% Senior Notes, due 2042   | 378,314            | 398,402        | 368,602           | 398,360        |
| 5.85% Senior Notes, due 2044  | 400,405            | 399,891        | —                 | —              |
|                               | \$2,950,550        | \$2,807,540    | \$2,117,474       | \$2,008,700    |

Shareholders' Equity – The Company had accumulated other comprehensive losses (AOCL) totaling \$135.5 million and \$210.1 million at September 30, 2014 and 2013, respectively, which were solely attributable to pension and other postemployment benefits (OPEB). The following sets forth the significant amounts reclassified out of each component of AOCL. The amounts reclassified are included in the computation of net periodic pension costs. (See Note 3 – Pension and Other Postemployment Benefits.) Amounts in parentheses indicate debits to income (in thousands):

|  | Three months ended September 30, |             | Nine months ended September 30, |              |
|--|----------------------------------|-------------|---------------------------------|--------------|
|  | 2014                             | 2013        | 2014                            | 2013         |
| Amortization of pension and OPEB items:            |                                  |             |                                 |              |
| Actuarial gains (losses)                           | \$(4,909)                        | ) \$(6,924) | ) \$(14,570)                    | ) \$(20,553) |
| Prior service costs                                | 1,142                            | ) 1,230     | ) 3,390                         | ) 3,652      |
| Total before tax                                   | (3,767)                          | ) (5,694)   | ) (11,180)                      | ) (16,901)   |
| Tax (expense) benefit                              | 1,314                            | ) 1,993     | ) 3,899                         | ) 5,915      |
| Total reclassifications for the period, net of tax | \$(2,453)                        | ) \$(3,701) | ) \$(7,281)                     | ) \$(10,986) |

On April 25, 2014, the Board of Directors declared a quarterly cash dividend of \$0.10 per share, paid on May 20, 2014, to shareholders of record at the close of business on May 5, 2014.

On July 31, 2014, the Board of Directors declared a quarterly cash dividend of \$0.10 per share, paid on August 26, 2014, to shareholders of record at the close of business on August 11, 2014.

On October 30, 2014, the Board of Directors declared a quarterly cash dividend of \$0.10 per share, payable on November 25, 2014, to shareholders of record at the close of business on November 11, 2014.

During the third quarter of 2014, we completed a capital reduction under U.K. law (the “Capital Reduction”), which increased the Company's distributable reserves and will provide the Company with greater flexibility to increase shareholder return in the form of dividends and share repurchases. The Capital Reduction was authorized by our

Board of Directors and approved by our shareholders at a general meeting on August 15, 2014. The Capital Reduction was achieved through the issuance and cancellation of \$2.0 billion of newly created Class C shares (the “Capital Reduction Shares”) pursuant to a customary, court approved process in the U.K.



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ROWAN COMPANIES PLC AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

The Capital Reduction Shares had no substantive economic rights, provided no voting rights and otherwise provided extremely limited rights (e.g., no right to receive any dividends or other distributions). Once the Capital Reduction Shares were cancelled on September 17, 2014, \$2.0 billion of the shareholders' equity of Rowan Companies plc (the parent company of the Rowan group of companies) that could not be distributed under U.K. law may now be used for dividends, future distributions or share repurchases as determined by our Board of Directors, subject to compliance with applicable rules and limitations under U.K. law.

The Capital Reduction did not involve any distribution or repayment of capital, nor did it have an impact on the underlying net assets of the Company. There was no net impact on our shareholders' equity for the three-month period ended September 30, 2014 (or any period) as a result of the Capital Reduction.

Supplemental Cash Flow Information – Accrued capital expenditures, which are excluded from capital expenditures in the Condensed Consolidated Statements of Cash Flows until settlement, totaled \$48.9 million and \$37.2 million at September 30, 2014 and 2013, respectively. Interest capitalized in connection with rig construction projects totaled \$15.5 million and \$46.0 million in the three and nine months ended September 30, 2014, as compared to \$12.9 million and \$35.1 million, respectively, in the comparable period of the prior year.

Income Taxes – In accordance with US GAAP for interim reporting, the Company estimates its full-year effective tax rate and applies this rate to its year-to-date pretax income. In addition, the Company separately calculates the tax impact of unusual items, if any. We provide for income taxes based upon the tax laws and rates in effect in the countries in which we conduct operations. The amounts of our provisions are impacted by such laws and rates and the availability of deductions, credits and other benefits in each of the various jurisdictions. Our overall effective tax rate may therefore vary considerably from quarter to quarter and from year to year based on the actual or projected location of operations and other factors.

In the three and nine months ended September 30, 2014, our effective tax rates were -47.4% and -21.1%, respectively, compared to -0.9% and 6.7%, respectively, for the comparable periods of 2013. The negative effective rates for 2014 are primarily the result of a settlement agreement reached with the U.S. Internal Revenue Service in the third quarter of 2014 in connection with U.S. tax return issues of certain prior-year periods (see Note 4, "Uncertain tax positions").

The Company has not provided deferred income taxes on undistributed earnings of its non-U.K. subsidiaries, including non-U.S. subsidiaries of RCI. It is the Company's policy and intention to permanently reinvest the earnings of non-U.S. subsidiaries of RCI outside the U.S. Generally, earnings of non-U.K. subsidiaries that are not subsidiaries of RCI can be distributed to the Company without imposition of either U.K. or local country tax.

Litigation Settlement – In the first quarter of 2014, the Company settled its litigation with the owners and operators of a tanker that collided with the EXL I in May 2012 and received \$20.9 million in cash as compensation for damages incurred in 2012 for repair costs to and loss of use of the rig. Such amount was recognized as a component of operating income in the nine months ended September 30, 2014.

Material Charges and Other Operating Expenses – Material charges for the first nine months of 2014 included an \$8.3 million noncash impairment charge for the carrying value of the Company's sole aircraft, which was used to support operations. The asset had a carrying value of \$12.7 million prior to the write-down. The amount of the impairment was based on actual sales prices for similar equipment obtained from a third-party dealer of such equipment. Quoted prices in active markets for similar equipment is considered a Level 2 input in the fair value hierarchy.

Note 7 – Guarantees of Registered Securities

Rowan plc and its 100%-owned subsidiary, RCI, have entered into agreements providing for, among other things, the full, unconditional and irrevocable guarantee by Rowan plc of the prompt payment when due of any amount owed to the holders of RCI's 5% Senior Notes due 2017, 7.875% Senior Notes due 2019, 4.875% Senior Notes due 2022, 4.75% Senior Notes due 2024, 5.4% Senior Notes due 2042, and 5.85% Senior Notes due 2044 (the "Senior Notes").

The condensed consolidating financial information that follows is presented on the equity method of accounting in accordance with Rule 3-10 of Regulation S-X in connection with Rowan plc's guarantee of the Senior Notes and reflects the corporate ownership structure as of September 30, 2014, and customary allocations and intercompany charges. Financial information for the three and nine months ended September 30, 2013, has been recast to reflect changes to the corporate ownership structure that occurred in the first and third quarters of 2014 and is presented as though the structure at September 30, 2014, was in place at January 1, 2013.

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

During the quarter ended March 31, 2014, we identified certain immaterial misclassifications in our guarantor financial information at December 31, 2013, and prior periods primarily relating to the allocation of noncurrent income tax liabilities and deferred tax assets and liabilities between RCI and the non-guarantor subsidiaries. These errors had no impact on our consolidated financial statements. We have revised the consolidating balance sheet at December 31, 2013, and the consolidating income statements for the three and nine months ended September 30, 2013, presented herein, to conform to the current period presentation. A summary of the changes at December 31, 2013, follows (in thousands):

|   | RCI (Issuer) | Non-guarantor subsidiaries |
|---|--------------|----------------------------|
| Condensed Consolidating Balance Sheets        |              |                            |
| December 31, 2013:                            |              |                            |
| Other current assets:                         |              |                            |
| As reported                                   | \$45,031     | \$22,355                   |
| As corrected                                  | 43,611       | 23,775                     |
| Due from affiliates:                          |              |                            |
| As reported                                   | \$1,439,112  | \$579,501                  |
| As corrected                                  | 1,436,736    | 542,331                    |
| Accrued liabilities:                          |              |                            |
| As reported                                   | \$101,478    | \$54,493                   |
| As corrected                                  | 99,102       | 56,869                     |
| Due to affiliates:                            |              |                            |
| As reported                                   | \$575,184    | \$1,421,553                |
| As corrected                                  | 546,690      | 1,410,501                  |
| Other liabilities (noncurrent):               |              |                            |
| As reported                                   | \$194,966    | \$85,960                   |
| As corrected                                  | 235,779      | 45,147                     |
| Deferred income taxes (noncurrent liability): |              |                            |
| As reported                                   | \$126,681    | \$302,974                  |
| As corrected                                  | 115,376      | 314,279                    |
| Retained earnings:                            |              |                            |
| As reported                                   | \$4,795,441  | \$5,908,071                |
| As corrected                                  | 4,793,007    | 5,910,505                  |

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
Condensed Consolidating Balance Sheets  
September 30, 2014  
(in thousands)  
(unaudited)

|   | Rowan plc<br>(Parent) | RCI (Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|---|-----------------------|--------------|-------------------------------|------------------------------|--------------|
| <b>CURRENT ASSETS:</b>                            |                       |              |                               |                              |              |
| Cash and cash equivalents                         | \$90,014              | \$62,574     | \$555,141                     | \$—                          | \$707,729    |
| Receivables - trade and other                     | 129                   | 62,502       | 447,563                       | —                            | 510,194      |
| Other current assets                              | 636                   | 70,605       | 11,531                        | —                            | 82,772       |
| Total current assets                              | 90,779                | 195,681      | 1,014,235                     | —                            | 1,300,695    |
| Property, plant and equipment - gross             | —                     | 674,959      | 8,865,632                     | —                            | 9,540,591    |
| Less accumulated depreciation and<br>amortization | —                     | 305,457      | 1,726,563                     | —                            | 2,032,020    |
| Property, plant and equipment - net               | —                     | 369,502      | 7,139,069                     | —                            | 7,508,571    |
| Investments in subsidiaries                       | 5,027,024             | 6,123,393    | —                             | (11,150,417 )                | —            |
| Due from affiliates                               | 941                   | 1,276,950    | 138,071                       | (1,415,962 )                 | —            |
| Other assets                                      | —                     | 18,877       | 637                           | —                            | 19,514       |
|   | \$5,118,744           | \$7,984,403  | \$8,292,012                   | \$(12,566,379)               | \$8,828,780  |
| <b>CURRENT LIABILITIES:</b>                       |                       |              |                               |                              |              |
| Accounts payable - trade                          | \$409                 | \$9,607      | \$90,437                      | \$—                          | \$100,453    |
| Deferred revenues                                 | —                     | —            | 31,803                        | —                            | 31,803       |
| Accrued liabilities                               | 283                   | 62,448       | 67,105                        | —                            | 129,836      |
| Total current liabilities                         | 692                   | 72,055       | 189,345                       | —                            | 262,092      |
| Long-term debt                                    | —                     | 2,807,540    | —                             | —                            | 2,807,540    |
| Due to affiliates                                 | 2,045                 | 137,332      | 1,276,585                     | (1,415,962 )                 | —            |
| Other liabilities                                 | 6,016                 | 188,855      | 43,361                        | —                            | 238,232      |
| Deferred income taxes - net                       | —                     | 477,456      | 374,066                       | (440,597 )                   | 410,925      |
| Shareholders' equity                              | 5,109,991             | 4,301,165    | 6,408,655                     | (10,709,820 )                | 5,109,991    |
|   | \$5,118,744           | \$7,984,403  | \$8,292,012                   | \$(12,566,379)               | \$8,828,780  |

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
Condensed Consolidating Balance Sheets  
December 31, 2013  
(in thousands)

|   | Rowan plc<br>(Parent) | RCI (Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|---|-----------------------|--------------|-------------------------------|------------------------------|--------------|
| <b>CURRENT ASSETS:</b>                            |                       |              |                               |                              |              |
| Cash and cash equivalents                         | \$64,292              | \$92,116     | \$936,436                     | \$—                          | \$1,092,844  |
| Receivables - trade and other                     | 58                    | 7,877        | 336,611                       | —                            | 344,546      |
| Other current assets                              | 289                   | 43,613       | 23,773                        | —                            | 67,675       |
| Assets of discontinued operations                 | —                     | 23,813       | —                             | —                            | 23,813       |
| Total current assets                              | 64,639                | 167,419      | 1,296,820                     | —                            | 1,528,878    |
| Property, plant and equipment - gross             | —                     | 593,606      | 7,604,109                     | —                            | 8,197,715    |
| Less accumulated depreciation and<br>amortization | —                     | 243,666      | 1,568,294                     | —                            | 1,811,960    |
| Property, plant and equipment - net               | —                     | 349,940      | 6,035,815                     | —                            | 6,385,755    |
| Investments in subsidiaries                       | 4,860,492             | 5,657,926    | —                             | (10,518,418 )                | —            |
| Due from affiliates                               | 136                   | 1,384,573    | 506,455                       | (1,891,164 )                 | —            |
| Other assets                                      | —                     | 60,343       | 785                           | —                            | 61,128       |
|   | \$4,925,267           | \$7,620,201  | \$7,839,875                   | \$(12,409,582)               | \$7,975,761  |
| <b>CURRENT LIABILITIES:</b>                       |                       |              |                               |                              |              |
| Accounts payable - trade                          | \$1,359               | \$13,409     | \$109,208                     | \$—                          | \$123,976    |
| Deferred revenues                                 | —                     | —            | 54,515                        | —                            | 54,515       |
| Accrued liabilities                               | —                     | 105,421      | 50,550                        | —                            | 155,971      |
| Liabilities of discontinued operations            | —                     | 20,122       | —                             | —                            | 20,122       |
| Total current liabilities                         | 1,359                 | 138,952      | 214,273                       | —                            | 354,584      |
| Long-term debt                                    | —                     | 2,008,700    | —                             | —                            | 2,008,700    |
| Due to affiliates                                 | 22,012                | 502,139      | 1,367,013                     | (1,891,164 )                 | —            |
| Other liabilities                                 | 8,135                 | 239,287      | 41,639                        | —                            | 289,061      |
| Deferred income taxes - net                       | —                     | 421,622      | 423,216                       | (415,183 )                   | 429,655      |
| Shareholders' equity                              | 4,893,761             | 4,309,501    | 5,793,734                     | (10,103,235 )                | 4,893,761    |
|   | \$4,925,267           | \$7,620,201  | \$7,839,875                   | \$(12,409,582)               | \$7,975,761  |

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
Condensed Consolidating Income Statements  
Three months ended September 30, 2014  
(in thousands)  
(unaudited)

|  | Rowan plc<br>(Parent) | RCI (Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|-----------------------|--------------|-------------------------------|------------------------------|--------------|
| REVENUES   | \$—                   | \$17,437     | \$468,013                     | \$(17,758)                   | \$467,692    |
| COSTS AND EXPENSES:  |                       |              |                               |                              |              |
| Direct operating costs (excluding items below)               | —                     | (2,247)      | 266,104                       | (16,950)                     | 246,907      |
| Depreciation and amortization                                | —                     | 3,439        | 78,213                        | (149)                        | 81,503       |
| Selling, general and administrative                          | 6,020                 | 319          | 27,360                        | (659)                        | 33,040       |
| Loss (gain) on disposals of property and equipment           | —                     | 74           | (16)                          | —                            | 58           |
| Litigation settlement  | —                     | —            | —                             | —                            | —            |
| Material charges and other operating expenses                | —                     | —            | —                             | —                            | —            |
| Total costs and expenses                                     | 6,020                 | 1,585        | 371,661                       | (17,758)                     | 361,508      |
| INCOME (LOSS) FROM OPERATIONS                                | (6,020)               | 15,852       | 96,352                        | —                            | 106,184      |
| OTHER INCOME (EXPENSE):                                      |                       |              |                               |                              |              |
| Interest expense, net of interest capitalized                | —                     | (25,657)     | (713)                         | 714                          | (25,656)     |
| Interest income  | 71                    | 746          | 269                           | (714)                        | 372          |
| Other - net  | 9,798                 | (9,793)      | 264                           | —                            | 269          |
| Total other income (expense) - net                           | 9,869                 | (34,704)     | (180)                         | —                            | (25,015)     |
| INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES | 3,849                 | (18,852)     | 96,172                        | —                            | 81,169       |
| (Benefit) provision for income taxes                         | —                     | (27,095)     | 252                           | (11,585)                     | (38,428)     |
| NET INCOME (LOSS) FROM CONTINUING OPERATIONS                 | 3,849                 | 8,243        | 95,920                        | 11,585                       | 119,597      |
| DISCONTINUED OPERATIONS, NET OF TAX                          | —                     | —            | —                             | —                            | —            |
| EQUITY IN EARNINGS OF SUBSIDIARIES, NET OF TAX               | 115,748               | 34,944       | —                             | (150,692)                    | —            |
| NET INCOME   | \$119,597             | \$43,187     | \$95,920                      | \$(139,107)                  | \$119,597    |



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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
Condensed Consolidating Income Statements  
Three months ended September 30, 2013  
(in thousands)  
(unaudited)

|  | Rowan plc<br>(Parent) | RCI (Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|-----------------------|--------------|-------------------------------|------------------------------|--------------|
| REVENUES   | \$—                   | \$33,381     | \$ 380,307                    | \$(30,880 )                  | \$382,808    |
| COSTS AND EXPENSES:  |                       |              |                               |                              |              |
| Direct operating costs (excluding items below)               | —                     | 8,462        | 234,245                       | (30,880 )                    | 211,827      |
| Depreciation and amortization                                | —                     | 6,868        | 62,406                        | —                            | 69,274       |
| Selling, general and administrative                          | 6,363                 | 1,434        | 25,466                        | —                            | 33,263       |
| Loss (gain) on disposals of property and equipment           | —                     | 2            | (67 )                         | —                            | (65 )        |
| Total costs and expenses                                     | 6,363                 | 16,766       | 322,050                       | (30,880 )                    | 314,299      |
| INCOME (LOSS) FROM OPERATIONS                                | (6,363 )              | 16,615       | 58,257                        | —                            | 68,509       |
| OTHER INCOME (EXPENSE):                                      |                       |              |                               |                              |              |
| Interest expense, net of interest capitalized                | —                     | (17,111 )    | (38 )                         | 38                           | (17,111 )    |
| Interest income  | 59                    | 122          | 274                           | (38 )                        | 417          |
| Loss on debt extinguishment                                  | —                     | —            | —                             | —                            | —            |
| Other - net  | 2,496                 | (2,690 )     | (174 )                        | —                            | (368 )       |
| Total other income (expense) - net                           | 2,555                 | (19,679 )    | 62                            | —                            | (17,062 )    |
| INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES | (3,808 )              | (3,064 )     | 58,319                        | —                            | 51,447       |
| (Benefit) provision for income taxes                         | —                     | (3,826 )     | (1,652 )                      | 5,025                        | (453 )       |
| NET INCOME (LOSS) FROM CONTINUING OPERATIONS                 | (3,808 )              | 762          | 59,971                        | (5,025 )                     | 51,900       |
| DISCONTINUED OPERATIONS, NET OF TAX                          | —                     | —            | —                             | —                            | —            |
| EQUITY IN EARNINGS OF SUBSIDIARIES, NET OF TAX               | 55,708                | 15,898       | —                             | (71,606 )                    | —            |
| NET INCOME   | \$51,900              | \$16,660     | \$ 59,971                     | \$(76,631 )                  | \$51,900     |





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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
Condensed Consolidating Income Statements  
Nine months ended September 30, 2014  
(in thousands)  
(unaudited)

|  | Rowan plc<br>(Parent) | RCI (Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|-----------------------|--------------|-------------------------------|------------------------------|--------------|
| REVENUES   | \$—                   | \$46,854     | \$ 1,269,101                  | \$(47,783 )                  | \$1,268,172  |
| COSTS AND EXPENSES:  |                       |              |                               |                              |              |
| Direct operating costs (excluding items below)               | —                     | 7,243        | 749,886                       | (45,275 )                    | 711,854      |
| Depreciation and amortization                                | —                     | 13,152       | 217,403                       | (501 )                       | 230,054      |
| Selling, general and administrative                          | 17,563                | 3,650        | 72,851                        | (2,007 )                     | 92,057       |
| Loss (gain) on disposals of property and equipment           | —                     | 402          | 1,318                         | —                            | 1,720        |
| Litigation settlement  | —                     | —            | (20,875 )                     | —                            | (20,875 )    |
| Material charges and other operating expenses                | —                     | —            | 8,300                         | —                            | 8,300        |
| Total costs and expenses                                     | 17,563                | 24,447       | 1,028,883                     | (47,783 )                    | 1,023,110    |
| INCOME (LOSS) FROM OPERATIONS                                | (17,563 )             | 22,407       | 240,218                       | —                            | 245,062      |
| OTHER INCOME (EXPENSE):                                      |                       |              |                               |                              |              |
| Interest expense, net of interest capitalized                | —                     | (74,309 )    | (1,304 )                      | 1,305                        | (74,308 )    |
| Interest income  | 274                   | 1,746        | 1,006                         | (1,305 )                     | 1,721        |
| Other - net  | 16,798                | (16,782 )    | (643 )                        | —                            | (627 )       |
| Total other income (expense) - net                           | 17,072                | (89,345 )    | (941 )                        | —                            | (73,214 )    |
| INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES | (491 )                | (66,938 )    | 239,277                       | —                            | 171,848      |
| (Benefit) provision for income taxes                         | —                     | (48,367 )    | 37,618                        | (25,416 )                    | (36,165 )    |
| NET INCOME (LOSS) FROM CONTINUING OPERATIONS                 | (491 )                | (18,571 )    | 201,659                       | 25,416                       | 208,013      |
| DISCONTINUED OPERATIONS, NET OF TAX                          | —                     | 4,023        | —                             | —                            | 4,023        |
| EQUITY IN EARNINGS OF SUBSIDIARIES, NET OF TAX               | 212,527               | 52,525       | —                             | (265,052 )                   | —            |
| NET INCOME   | \$212,036             | \$37,977     | \$ 201,659                    | \$(239,636 )                 | \$212,036    |



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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
Condensed Consolidating Income Statements  
Nine months ended September 30, 2013  
(in thousands)  
(unaudited)

|  | Rowan plc<br>(Parent) | RCI (Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|-----------------------|--------------|-------------------------------|------------------------------|--------------|
| REVENUES   | \$—                   | \$93,017     | \$ 1,179,913                  | \$(87,001 )                  | \$1,185,929  |
| COSTS AND EXPENSES:  |                       |              |                               |                              |              |
| Direct operating costs (excluding items below)               | —                     | 25,771       | 698,570                       | (87,001 )                    | 637,340      |
| Depreciation and amortization                                | —                     | 32,144       | 168,277                       | —                            | 200,421      |
| Selling, general and administrative                          | 22,462                | 3,885        | 69,610                        | —                            | 95,957       |
| Loss (gain) on disposals of property and equipment           | —                     | 231          | (19,210 )                     | —                            | (18,979 )    |
| Total costs and expenses                                     | 22,462                | 62,031       | 917,247                       | (87,001 )                    | 914,739      |
| INCOME (LOSS) FROM OPERATIONS                                | (22,462 )             | 30,986       | 262,666                       | —                            | 271,190      |
| OTHER INCOME (EXPENSE):                                      |                       |              |                               |                              |              |
| Interest expense, net of interest capitalized                | —                     | (53,377 )    | (106 )                        | 106                          | (53,377 )    |
| Interest income  | 153                   | 358          | 739                           | (106 )                       | 1,144        |
| Other - net  | 7,497                 | (7,460 )     | (1,642 )                      | —                            | (1,605 )     |
| Total other income (expense) - net                           | 7,650                 | (60,479 )    | (1,009 )                      | —                            | (53,838 )    |
| INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES | (14,812 )             | (29,493 )    | 261,657                       | —                            | 217,352      |
| (Benefit) provision for income taxes                         | —                     | (9,112 )     | 34,644                        | (11,058 )                    | 14,474       |
| NET INCOME (LOSS) FROM CONTINUING OPERATIONS                 | (14,812 )             | (20,381 )    | 227,013                       | 11,058                       | 202,878      |
| EQUITY IN EARNINGS OF SUBSIDIARIES, NET OF TAX               | 217,690               | 100,268      | —                             | (317,958 )                   | —            |
| NET INCOME   | \$202,878             | \$79,887     | \$ 227,013                    | \$(306,900 )                 | \$202,878    |

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
 Statements of Comprehensive Income  
 Three months ended September 30, 2014  
 (in thousands)  
 (unaudited)

|  | Rowan plc<br>(Parent) | RCI (Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|-----------------------|--------------|-------------------------------|------------------------------|--------------|
| NET INCOME   | \$ 119,597            | \$ 43,187    | \$ 95,920                     | \$(139,107 )                 | \$ 119,597   |
| OTHER COMPREHENSIVE INCOME:  |                       |              |                               |                              |              |
| Pension and other postemployment benefit<br>adjustments, net of income taxes |                       |              |                               |                              |              |
| Amortization of net loss   | 3,190                 | 3,190        | —                             | (3,190 )                     | 3,190        |
| Amortization of prior service credit   | (737 )                | (737 )       | —                             | 737 )                        | (737 )       |
| Total other comprehensive income   | 2,453                 | 2,453        | —                             | (2,453 )                     | 2,453        |
| COMPREHENSIVE INCOME   | \$ 122,050            | \$ 45,640    | \$ 95,920                     | \$(141,560 )                 | \$ 122,050   |

Rowan Companies plc and Subsidiaries  
 Statements of Comprehensive Income  
 Three months ended September 30, 2013  
 (in thousands)  
 (unaudited)

|  | Rowan plc<br>(Parent) | RCI (Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|-----------------------|--------------|-------------------------------|------------------------------|--------------|
| NET INCOME   | \$ 51,900             | \$ 16,660    | \$ 59,971                     | \$(76,631 )                  | \$ 51,900    |
| OTHER COMPREHENSIVE INCOME:  |                       |              |                               |                              |              |
| Pension and other postemployment benefit<br>adjustments, net of income taxes |                       |              |                               |                              |              |
| Amortization of net loss   | 4,500                 | 4,500        | —                             | (4,500 )                     | 4,500        |
| Amortization of prior service credit   | (799 )                | (799 )       | —                             | 799 )                        | (799 )       |
| Total other comprehensive income   | 3,701                 | 3,701        | —                             | (3,701 )                     | 3,701        |
| COMPREHENSIVE INCOME   | \$ 55,601             | \$ 20,361    | \$ 59,971                     | \$(80,332 )                  | \$ 55,601    |

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
Statements of Comprehensive Income  
Nine months ended September 30, 2014  
(in thousands)  
(unaudited)

|  | Rowan plc<br>(Parent) | RCI (Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|-----------------------|--------------|-------------------------------|------------------------------|--------------|
| NET INCOME   | \$212,036             | \$37,977     | \$ 201,659                    | \$(239,636 )                 | \$212,036    |
| OTHER COMPREHENSIVE INCOME:  |                       |              |                               |                              |              |
| Pension and other postemployment benefit<br>adjustments, net of income taxes |                       |              |                               |                              |              |
| Amortization of net loss   | 9,470                 | 9,470        | —                             | (9,470 )                     | 9,470        |
| Amortization of prior service credit   | (2,189 )              | (2,189 )     | —                             | 2,189                        | (2,189 )     |
| Total other comprehensive income   | 7,281                 | 7,281        | —                             | (7,281 )                     | 7,281        |
| COMPREHENSIVE INCOME   | \$219,317             | \$45,258     | \$ 201,659                    | \$(246,917 )                 | \$219,317    |

Rowan Companies plc and Subsidiaries  
Statements of Comprehensive Income  
Nine months ended September 30, 2013  
(in thousands)  
(unaudited)

|  | Rowan plc<br>(Parent) | RCI (Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|-----------------------|--------------|-------------------------------|------------------------------|--------------|
| NET INCOME   | \$202,878             | \$79,887     | \$ 227,013                    | \$(306,900 )                 | \$202,878    |
| OTHER COMPREHENSIVE INCOME:  |                       |              |                               |                              |              |
| Pension and other postemployment benefit<br>adjustments, net of income taxes |                       |              |                               |                              |              |
| Amortization of net loss   | 13,359                | 13,359       | —                             | (13,359 )                    | 13,359       |
| Amortization of prior service credit   | (2,373 )              | (2,373 )     | —                             | 2,373                        | (2,373 )     |
| Total other comprehensive income   | 10,986                | 10,986       | —                             | (10,986 )                    | 10,986       |
| COMPREHENSIVE INCOME   | \$213,864             | \$90,873     | \$ 227,013                    | \$(317,886 )                 | \$213,864    |



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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
 Consolidating Statements of Cash Flows  
 Nine months ended September 30, 2014  
 (in thousands)  
 (unaudited)

|  | Rowan<br>plc<br>(Parent) | RCI<br>(Issuer) | Non-guaranteed<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|--|--------------------------|-----------------|--------------------------------|------------------------------|--------------|
| NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES      | \$66,891                 | \$294,344       | \$432,075                      | \$(593,088)                  | \$200,222    |
| INVESTING ACTIVITIES:                                    |                          |                 |                                |                              |              |
| Property, plant and equipment additions                  | —                        | (15,995 )       | (1,351,419 )                   | —                            | (1,367,414 ) |
| Proceeds from disposals of property, plant and equipment | —                        | 6,955           | 2,812                          | —                            | 9,767        |
| Investments in consolidated subsidiaries                 | —                        | (105,261 )      | —                              | 105,261                      | —            |
| Net cash used in investing activities                    | —                        | (114,301 )      | (1,348,607 )                   | 105,261                      | (1,357,647 ) |
| FINANCING ACTIVITIES:                                    |                          |                 |                                |                              |              |
| Advances (to) from affiliates                            | (20,771 )                | (927,293 )      | 532,376                        | 415,688                      | —            |
| Contributions from parent                                | —                        | —               | 105,261                        | (105,261 )                   | —            |
| Proceeds from borrowings                                 | —                        | 793,380         | —                              | —                            | 793,380      |
| Debt issue costs   | —                        | (687 )          | —                              | —                            | (687 )       |
| Dividends paid   | (25,123 )                | (75,000 )       | (102,400 )                     | 177,400                      | (25,123 )    |
| Excess tax benefits from share-based compensation        | —                        | 15              | —                              | —                            | 15           |
| Proceeds from exercise of share options                  | 4,725                    | —               | —                              | —                            | 4,725        |
| Net cash provided by (used in) financing activities      | (41,169 )                | (209,585 )      | 535,237                        | 487,827                      | 772,310      |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS         | 25,722                   | (29,542 )       | (381,295 )                     | —                            | (385,115 )   |
| CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD           | 64,292                   | 92,116          | 936,436                        | —                            | 1,092,844    |
| CASH AND CASH EQUIVALENTS, END OF PERIOD                 | \$90,014                 | \$62,574        | \$555,141                      | \$—                          | \$707,729    |



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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

Rowan Companies plc and Subsidiaries  
 Consolidating Statements of Cash Flows  
 Nine months ended September 30, 2013  
 (in thousands)  
 (unaudited)

|   | Rowan plc<br>(Parent) | RCI (Issuer) | Non-guarantor<br>subsidiaries | Consolidating<br>adjustments | Consolidated |
|---|-----------------------|--------------|-------------------------------|------------------------------|--------------|
| NET CASH PROVIDED BY (USED IN)<br>OPERATING ACTIVITIES      | \$(12,478 )           | \$ 12,237    | \$ 392,273                    | \$—                          | \$392,032    |
| INVESTING ACTIVITIES:                                       |                       |              |                               |                              |              |
| Property, plant and equipment additions                     | —                     | (39,413 )    | (415,751 )                    | —                            | (455,164 )   |
| Proceeds from disposals of property,<br>plant and equipment | —                     | 2,230        | 40,065                        | —                            | 42,295       |
| Investments in consolidated subsidiaries                    | (100 )                | (170,107 )   | —                             | 170,207                      | —            |
| Net cash used in investing activities                       | (100 )                | (207,290 )   | (375,686 )                    | 170,207                      | (412,869 )   |
| FINANCING ACTIVITIES:                                       |                       |              |                               |                              |              |
| Advances (to) from affiliates                               | 12,704                | 243,820      | (256,524 )                    | —                            | —            |
| Contributions from parent                                   | —                     | —            | 170,207                       | (170,207 )                   | —            |
| Excess tax benefits from share-based<br>compensation        | —                     | 977          | —                             | —                            | 977          |
| Proceeds from exercise of share options                     | 2,911                 | —            | —                             | —                            | 2,911        |
| Other   | 1,820                 | —            | —                             | —                            | 1,820        |
| Net cash provided by (used in)<br>financing activities      | 17,435                | 244,797      | (86,317 )                     | (170,207 )                   | 5,708        |
| INCREASE<br>(DECREASE) IN CASH AND<br>CASH EQUIVALENTS      | 4,857                 | 49,744       | (69,730 )                     | —                            | (15,129 )    |
| CASH AND CASH EQUIVALENTS,<br>BEGINNING OF PERIOD           | 58,628                | 228,085      | 737,295                       | —                            | 1,024,008    |
| CASH AND CASH EQUIVALENTS,<br>END OF PERIOD                 | \$63,485              | \$277,829    | \$ 667,565                    | \$—                          | \$1,008,879  |

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## ROWAN COMPANIES PLC AND SUBSIDIARIES

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## OVERVIEW

Rowan Companies plc is a global provider of offshore oil and gas contract drilling services with a focus on high-specification and premium jack-up rigs and high-specification ultra-deepwater rigs, which our customers use for both exploratory and development drilling. As of October 20, 2014, the date of our most recent Fleet Status Report, we had six jack-ups in the North Sea, ten in the Middle East, seven in the US GOM including two cold-stacked, two in each of Malaysia, Trinidad and Indonesia, and one in Tunisia. Additionally, we have one ultra-deepwater drillship relocating from Angola to the Canary Islands and another that commenced initial drilling operations in the US GOM in mid October.

Revenues for the three months ended September 30, 2014, were up by approximately \$85 million, or 22% over the comparable prior-year period as a result of the April 2014 commencement of operations of the Rowan Renaissance, which contributed approximately \$53 million of revenues in the period, and higher overall utilization and average day rates.

Our utilization and average day rates by rig classification were as follows:

|   | Three months ended September 30, |           | Nine months ended September 30, |           |   |
|---|----------------------------------|-----------|---------------------------------|-----------|---|
|   | 2014                             | 2013      | 2014                            | 2013      |   |
| Utilization: <sup>(1)</sup>               |                                  |           |                                 |           |   |
| Ultra-deepwater drillship                 | 87                               | % N/A     | 76                              | % N/A     |   |
| High specification jack-up <sup>(2)</sup> | 86                               | % 89      | % 85                            | % 93      | % |
| Premium jack-up <sup>(3)</sup>            | 99                               | % 79      | % 91                            | % 74      | % |
| Conventional jack-up                      | 33                               | % 25      | % 31                            | % 24      | % |
| Total fleet                               | 84                               | % 80      | % 81                            | % 81      | % |
| Average day rate: <sup>(4)</sup>          |                                  |           |                                 |           |   |
| Ultra-deepwater drillship                 | \$660,170                        | N/A       | \$640,980                       | N/A       |   |
| High specification jack-up                | \$205,284                        | \$196,187 | \$203,588                       | \$199,472 |   |
| Premium jack-up                           | \$119,147                        | \$105,675 | \$117,709                       | \$101,882 |   |
| Conventional jack-up                      | \$109,299                        | \$95,472  | \$115,855                       | \$104,738 |   |
| Total fleet                               | \$190,526                        | \$169,164 | \$182,869                       | \$171,765 |   |

(1) Utilization is the number of revenue-producing days, including fractional days, divided by the aggregate number of calendar days in the period, or, with respect to new rigs entering service, the number of calendar days in the period from the date the rig was placed in service.

(2) We define high-specification jack-ups as those that have hook load capacity of at least two million pounds.

(3) We define premium jack-ups as those cantilevered rigs capable of operating in water depths of 300 feet or more.

(4) Average day rate is computed by dividing day rate revenues by the number of revenue-producing days, including fractional days. Day rate revenues include the contractual rates and amounts received in lump sum, such as for rig mobilization or capital improvements, which are amortized over the initial term of the contract. Revenues attributable to reimbursable expenses are excluded from average day rates.

The Rowan Renaissance, the first of our four new drillships, was delivered in January 2014 and commenced drilling operations offshore West Africa on April 22 under a three-year contract.

Our second ultra-deepwater drillship, the Rowan Resolute, was delivered in late July 2014 and commenced operations under a three-year contract in the US GOM on October 16, 2014, at an effective day rate of \$608,000. Our two remaining ultra-deepwater drillships under construction, the Rowan Reliance and the Rowan Relentless, are scheduled for delivery in mid November 2014 and late March 2015, respectively. The Rowan Reliance has a three-year contract that is expected to commence operations in the US GOM in late February 2015 at an effective day rate of \$602,000, and the Rowan Relentless has a two-year contract that is expected to commence operations in the US GOM in the third quarter of 2015 at an effective day rate of \$582,000.

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## KEY PERFORMANCE MEASURES

The following table presents certain key performance measures for our fleet:

|  | Three months ended September 30, |            | Nine months ended September 30, |              |   |
|--|----------------------------------|------------|---------------------------------|--------------|---|
|  | 2014                             | 2013       | 2014                            | 2013         |   |
| Revenues (in thousands):               |                                  |            |                                 |              |   |
| North Sea                              | \$ 117,283                       | \$ 104,006 | \$ 328,024                      | \$ 378,761   |   |
| Middle East <sup>(1)</sup>             | 125,121                          | 114,528    | 362,751                         | 317,930      |   |
| US GOM                                 | 61,900                           | 61,297     | 182,757                         | 170,941      |   |
| Southeast Asia                         | 57,303                           | 46,927     | 166,113                         | 155,262      |   |
| West Africa                            | 52,676                           | —          | 78,387                          | —            |   |
| Other international <sup>(2)</sup>     | 42,186                           | 46,254     | 118,456                         | 136,095      |   |
| Subtotal - Day rate revenues           | 456,469                          | 373,012    | 1,236,488                       | 1,158,989    |   |
| Other revenues <sup>(3)</sup>          | 11,223                           | 9,796      | 31,684                          | 26,940       |   |
| Total revenues                         | \$ 467,692                       | \$ 382,808 | \$ 1,268,172                    | \$ 1,185,929 |   |
| Revenue-producing days: <sup>(4)</sup> |                                  |            |                                 |              |   |
| North Sea                              | 414                              | 370        | 1,161                           | 1,419        |   |
| Middle East                            | 887                              | 835        | 2,599                           | 2,324        |   |
| US GOM                                 | 429                              | 437        | 1,208                           | 1,250        |   |
| Southeast Asia                         | 368                              | 291        | 1,054                           | 951          |   |
| West Africa                            | 80                               | —          | 122                             | —            |   |
| Other international                    | 219                              | 272        | 617                             | 804          |   |
| Total revenue-producing days           | 2,396                            | 2,205      | 6,762                           | 6,748        |   |
| Average day rate: <sup>(4)</sup>       |                                  |            |                                 |              |   |
| North Sea                              | \$ 283,614                       | \$ 281,118 | \$ 282,503                      | \$ 266,930   |   |
| Middle East                            | \$ 141,140                       | \$ 137,214 | \$ 139,559                      | \$ 136,787   |   |
| US GOM                                 | \$ 144,224                       | \$ 140,154 | \$ 151,284                      | \$ 136,769   |   |
| Southeast Asia                         | \$ 155,715                       | \$ 161,400 | \$ 157,554                      | \$ 163,302   |   |
| West Africa                            | \$ 660,166                       | \$ —       | \$ 640,982                      | \$ —         |   |
| Other international                    | \$ 192,788                       | \$ 169,869 | \$ 192,127                      | \$ 169,338   |   |
| Total fleet                            | \$ 190,526                       | \$ 169,164 | \$ 182,869                      | \$ 171,765   |   |
| Utilization: <sup>(5)</sup>            |                                  |            |                                 |              |   |
| North Sea                              | 75                               | % 67       | % 71                            | % 87         | % |
| Middle East                            | 96                               | % 91       | % 95                            | % 81         | % |
| US GOM                                 | 67                               | % 68       | % 63                            | % 65         | % |
| Southeast Asia                         | 100                              | % 79       | % 97                            | % 87         | % |
| West Africa                            | 87                               | % —        | % 76                            | % —          | % |
| Other international                    | 79                               | % 99       | % 75                            | % 98         | % |
| Total fleet                            | 84                               | % 80       | % 81                            | % 81         | % |

(1) Our rigs operating in the Middle East are located in Saudi Arabia and Qatar.

(2) "Other international" includes two rigs operating in Trinidad. Additionally, another rig operated in Egypt in 2013 and 2014 and Morocco and Tunisia in 2014.

(3) Other revenues, which are primarily revenues received for contract reimbursable costs, are excluded from the computation of average day rate.

(4) Average day rate is computed by dividing day rate revenues by the number of revenue-producing days, including fractional days. Day rate revenues include the contractual rates and amounts received in lump sum, such as for rig mobilization or capital improvements, which are amortized over the initial term of the contract. Revenues attributable to reimbursable expenses are excluded from average day rates. Total revenue-producing days may not sum due to

rounding.

(5) Utilization is the number of revenue-producing days, including fractional days, divided by the aggregate number of calendar days in the period, or, with respect to new rigs entering service, the number of calendar days in the period from the date the rig was placed in service.

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## RESULTS OF OPERATIONS

Three months ended September 30, 2014, compared to three months ended September 30, 2013

Our operating results for the three months ended September 30, 2014 and 2013 are highlighted below (dollars in millions):

|  | Three months ended<br>September 30, 2014 |                  | Three months ended<br>September 30, 2013 |                  |   |
|--|--|------------------|--|------------------|---|
|  | Amount                                   | % of<br>Revenues | Amount                                   | % of<br>Revenues |   |
| Revenues   | \$467.7                                  | 100              | % \$382.8                                | 100              | % |
| Direct operating costs (excluding items below)         | (246.9)                                  | ) -53            | % (211.8)                                | ) -55            | % |
| Depreciation expense                                   | (81.5)                                   | ) -17            | % (69.3)                                 | ) -18            | % |
| Selling, general and administrative expenses           | (33.0)                                   | ) -7             | % (33.3)                                 | ) -9             | % |
| Net (loss) gain on disposals of property and equipment | (0.1)                                    | ) —              | % 0.1                                    | —                | % |
| Operating income                                       | \$106.2                                  | 23               | % \$68.5                                 | 18               | % |

Revenues for the three months ended September 30, 2014, increased by \$84.9 million or 22% compared to the three months ended September 30, 2013, as a result of the following (in millions):

|  | Increase |
|--|----------|
| Addition of the Rowan Renaissance              | \$52.7   |
| Higher jack-up utilization                     | 18.8     |
| Higher average day rates                       | 12.0     |
| Revenues for reimbursable costs and other, net | 1.4      |
| Net increase                                   | \$84.9   |

The number of revenue-producing days increased by 191, or approximately 9%, to 2,396 for the three months ended September 30, 2014, compared to the comparable prior-year period, due in part to the commencement of operations of the Rowan Renaissance and the return to work of the Rowan Gorilla VII, which was out of service for most of the prior year quarter for leg repairs, partially offset by out-of-service time for the Rowan Viking. The Rowan Viking entered a shipyard in early May 2014 for inspections and equipment modifications in preparation for a long-term, 15-well contract and returned to work offshore Norway in August 2014.

Operating costs for the three months ended September 30, 2014, increased by \$35.1 million or 17% compared to the three months ended September 30, 2013 as a result of the following (in millions):

|  | Increase |
|--|----------|
| Addition of the Rowan Renaissance        | \$20.6   |
| Expansion of foreign shorebases          | 3.3      |
| Other, net, including reimbursable costs | 11.2     |
| Net increase                             | \$35.1   |

Our operating margin (revenues in excess of operating costs, other than depreciation, selling, general and administrative expenses and material charges) was approximately 47% of revenues in the third quarter of 2014 compared to 45% in the third quarter of 2013. Margins were favorably impacted as a result of the commencement of

operations of the Rowan Renaissance and lower out-of-service time, on average, for several rigs in the fleet.

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Depreciation increased by \$12.2 million or 18% compared to the third quarter of 2013 due to the addition of the Rowan Renaissance and improvements to the fleet.

Selling, general and administrative expenses were down 1% from the prior-year period, due in part to lower stock market valuation of equity compensation expense recorded under the liability method of accounting.

Our effective tax rate for the three months ended September 30, 2014, was -47.4% as compared to -0.9% for the comparable prior-year period. The negative effective rate for 2014 was primarily the result of a settlement agreement reached with the U.S. Internal Revenue Service in the third quarter of 2014 in connection with U.S. tax return issues of certain prior-year periods. We estimate our effective tax rate in the fourth quarter of 2014 to be in the low single digits.

Nine months ended September 30, 2014, compared to nine months ended September 30, 2013

Our operating results for the nine months ended September 30, 2014 and 2013 are highlighted below (dollars in millions):

|  | Nine months ended<br>September 30, 2014 |                  | Nine months ended<br>September 30, 2013 |                  |   |
|--|---|------------------|---|------------------|---|
|  | Amount                                  | % of<br>Revenues | Amount                                  | % of<br>Revenues |   |
| Revenues   | \$1,268.2                               | 100              | % \$1,185.9                             | 100              | % |
| Direct operating costs (excluding items below)         | (711.9                                  | ) -56            | % (637.3                                | ) -54            | % |
| Depreciation expense                                   | (230.0                                  | ) -18            | % (200.4                                | ) -17            | % |
| Selling, general and administrative expenses           | (92.1                                   | ) -7             | % (96.0                                 | ) -8             | % |
| Net (loss) gain on disposals of property and equipment | (1.7                                    | ) —              | % 19.0                                  | 2                | % |
| Litigation settlement                                  | 20.9                                    | 2                | % —                                     | —                | % |
| Material charges and other operating expenses          | (8.3                                    | ) -1             | % —                                     | —                | % |
| Operating income                                       | \$245.1                                 | 19               | % \$271.2                               | 23               | % |

Revenues for the nine months ended September 30, 2014, increased by \$82.3 million or approximately 7% compared to the prior-year period as a result of the following (in millions):

|  | Increase<br>(decrease) |
|--|------------------------|
| Addition of the Rowan Renaissance              | \$78.4                 |
| Higher average day rates                       | 17.8                   |
| Revenues for reimbursable costs and other, net | 4.7                    |
| Lower jack-up utilization                      | (18.6 )                |
| Net increase                                   | \$82.3                 |

The number of revenue-producing days increased by 14, or less than 1%, to 6,762 for the nine months ended September 30, 2014, compared to the comparable prior-year period. The increase was due in part to the commencement of operations of the Rowan Renaissance and reduced shipyard time on several rigs, partially offset by out-of-service time for the Rowan Gorilla VI and the Rowan Viking. The Rowan Gorilla VI entered the shipyard in the second quarter 2013 for upgrades and inspections in preparation for a 3-1/2 year contract, which commenced operations in early September 2014 offshore Norway.





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Operating costs for the nine months ended September 30, 2014, increased by \$74.6 million or 12% compared to the comparable prior-year period as a result of the following (in millions):

|  | Increase |
|--|----------|
| Addition of the Rowan Renaissance        | \$32.2   |
| Expansion of foreign shorebases          | 14.0     |
| Other, net, including reimbursable costs | 28.4     |
| Net increase                             | \$74.6   |

Our operating margin (revenues in excess of operating costs, other than depreciation, selling, general and administrative expenses, litigation settlement and material charges) was approximately 44% of revenues in the first nine months of 2014 compared to 46% in the first nine months of 2013. The decline in margin was primarily attributable to out-of-service time on the Rowan Gorilla VI and Rowan Viking, among others.

Depreciation increased by \$29.6 million or 15% over the 2013 period primarily due to the addition of the Rowan Renaissance and improvements to the existing fleet.

Selling, general and administrative expenses decreased by \$3.9 million or 4% due in part to lower stock market valuation of equity compensation expense recorded under the liability method of accounting and to lower incentive-based compensation due to lower projected performance.

In the first quarter of 2014, the Company settled its litigation with the owners and operators of a tanker that collided with the EXL I in May 2012 and received \$20.9 million in cash as compensation for damages incurred in 2012 for repair costs to and loss of use of the rig. Such amount was recognized as a component of operating income in the nine months ended September 30, 2014.

During the nine months ended September 30, 2014, we recognized an \$8.3 million noncash impairment charge for the carrying value of the Company's sole aircraft, which has been used to support operations. The impairment charge is classified as material charges and other operating expenses in the condensed consolidated statements of income.

Our effective tax rate for the nine months ended September 30, 2014, was -21.1% compared to 6.7% for the comparable prior-year period. The negative effective rate for 2014 was primarily the result of a settlement agreement reached with the U.S. Internal Revenue Service in the third quarter of 2014 in connection with U.S. tax return issues of certain prior year periods. We estimate our effective tax rate in the fourth quarter of 2014 to be in the low single digits.

### Outlook

Our backlog by geographic area as of the date of our most recent Fleet Status Report compared to our backlog as reported in our 2013 Form 10-K, is set forth below (in millions):

|                | October 20, 2014 | February 20, 2014 |
|----------------|------------------|-------------------|
| US GOM         | \$2,244          | \$1,861           |
| North Sea      | 1,134            | 1,405             |
| Middle East    | 1,623            | 1,029             |
| Southeast Asia | 91               | 160               |
| West Africa    | 75               | 226               |

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|                     |         |         |
|---------------------|---------|---------|
| Other international | 276     | 297     |
|                     | \$5,443 | \$4,978 |

Backlog for the US GOM includes in part \$1.1 billion attributable to the two drillships currently under construction, \$659 million for the Rowan Resolute and \$456 million attributable to the Rowan Renaissance. For purposes of computing backlog, we have assumed the Rowan Renaissance will relocate to the US GOM for the second and third year of its three-year contract based on initial discussions with the customer, in which case the rig will earn a day rate of \$620,000 and \$630,000, respectively. Alternatively, if the rig operates in West Africa during years two and three, the day rate would increase to \$650,000 and \$660,000, respectively.

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We estimate our backlog will be realized as follows (in millions):

|                      |         |
|----------------------|---------|
| 2014                 | \$417   |
| 2015                 | 1,845   |
| 2016                 | 1,603   |
| 2017                 | 1,007   |
| 2018 and later years | 571     |
|                      | \$5,443 |

Newbuild deliveries in recent months have increased the pool of rigs competing for contracts in many areas in which we operate, putting downward pressure on utilization and day rates. As of October 22, 2014, there were approximately 144 jack-up rigs under construction worldwide for delivery through 2017 (27% of the current jack-up fleet), including 61 that are considered high-specification (94% of the current high-specification fleet). Approximately 32 of these jack-up rigs are scheduled for delivery over the next six months, the majority of which are not contracted. Utilization and day rates in certain regions may come under additional pressure as these rigs enter the worldwide fleet.

About 87% of our remaining available rig days in 2014 (excluding our two cold-stacked rigs) and 56% of available rig days in 2015 were under contract or commitment as of October 20, 2014. As of that date, we had two rigs without contracts (excluding the two cold-stacked rigs) and another four rigs with contract terms ending in 2014. Failure to obtain or renew contracts would significantly impact the company's results of operations and cash flow.

**Out-of-Service Days** – We define out-of-service days as those for which no revenues are recognized other than operational downtime and cold-stacked days. The Company may be compensated for certain out-of-service days, such as for shipyard stays or for rig transit periods preceding a contract; however, recognition of any such compensation is deferred and recognized over the period of drilling operations.

Our out-of-service days declined to approximately 9% of available rig days in the third quarter 2014, from 13% in the second quarter 2014, as compared to 13% in the third quarter 2013. Out-of-service days for the third quarter 2014 were favorably impacted in part by lower off-rate time for the Rowan Gorilla III and Cecil Provine, which were out of service for part of the second quarter for repairs and inspections. We currently estimate out-of-service days for our jack-up fleet to range from 7% to 8% of available rig days in the fourth quarter of 2014 for inspections and special surveys, customer required equipment upgrades and other equipment modifications. In the event rigs rolling off contracts are relocated to other operating regions, we will likely incur additional out-of-service time and other costs. We expect out-of-service time for 2015 to range from 3% to 6%, subject to fleet repositioning and market conditions.

**Operational Downtime** – We define operational downtime as the unbillable time a rig is under contract and unable to conduct planned operations due to equipment breakdowns or procedural failures. Our operational downtime, which is in addition to out-of-service days, was less than 1% of in-service days for the three months ended September 30, 2014. We estimate operational downtime for our jack-up fleet will typically approximate 2.5% of operating days on a go-forward basis.

During the third quarter of 2014, the number of off-rate days for the Rowan Renaissance ultra-deepwater drillship declined to 12, which included 11 out-of-service days for commissioning of late-arriving equipment and less than one day of operational downtime. This compares to 26 off-rate days in the second quarter of 2014, including 11 out-of-service days and 15 days of operational downtime. The Rowan Renaissance commenced operations on April 22, 2014, following its delivery from the shipyard in January 2014.

Our second ultra-deepwater drillship, the Rowan Resolute, began operating in the US GOM on October 16, 2014. The Rowan Resolute will be out of service for approximately one week during the fourth quarter of 2014 for final

commissioning of its blowout preventer. We do not anticipate any other out-of-service days for our drillships for the remainder of 2014.

We estimate that operational downtime for our newly constructed ultra-deepwater drillships will be less than 5% of operating days following an initial break-in period of operations, which could range from approximately six months to one year, during which time the actual rate could be somewhat higher.

Other Matters – Over the last several quarters, the Company has incurred substantial "off-rig" costs in preparation for its entrance into the ultra-deepwater market. The growth of such costs, which primarily consist of personnel costs in support of deepwater

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operations, has moderated in 2014 and such costs have been offset by revenue from the commencement of operations of our first two ultra-deepwater drillships in April and October, respectively. We do not expect any significant increases in "off-rig" costs in 2015.

In July 2014, the U.K. government enacted tax legislation effective retroactively from April 1, 2014, that limits the tax deduction available for bareboat charter leasing payments to associated persons with respect to offshore drilling rigs operating in the U.K. Continental Shelf. Such legislation will result in higher income taxes for our rigs operating in the U.K. sector of the North Sea. We expect to have three rigs working in the U.K. sector in 2014 that will be affected by the new legislation. We expect the 2014 full-year tax impact to range from \$10-\$11 million, which includes \$6-\$7 million of current year impact and a \$4 million potential tax risk recognized in the third quarter with respect to our U.K. net operating loss carryforwards which we may not be able to utilize under the new law.

We have recently engaged a broker to assist in the potential sale of certain of our older jack-up rigs.

## LIQUIDITY AND CAPITAL RESOURCES

A comparison of key balance sheet amounts and ratios follows (dollars in millions):

|   | September 30, 2014 | December 31, 2013 |
|---|--------------------|-------------------|
| Cash and cash equivalents   | \$707.7            | \$1,092.8         |
| Current assets (excluding assets of discontinued operations)                | \$1,300.7          | \$1,505.1         |
| Current liabilities (excluding liabilities of discontinued operations)      | \$262.1            | \$334.5           |
| Current ratio (excluding assets and liabilities of discontinued operations) | 4.96               | 4.50              |
| Long-term debt  | \$2,807.5          | \$2,008.7         |
| Shareholders' equity  | \$5,110.0          | \$4,893.8         |
| Long-term debt/total capitalization   | 0.35               | 0.29              |

Sources and uses of cash and cash equivalents were as follows (in millions):

|   | Nine months ended September 30, |           |
|---|---------------------------------|-----------|
|   | 2014                            | 2013      |
| Net cash provided by operating activities         | \$200.2                         | \$392.0   |
| Capital expenditures                              | (1,367.4                        | ) (455.2  |
| Proceeds from borrowings, net of issue costs      | 792.7                           | —         |
| Payment of cash dividends                         | (25.1                           | ) —       |
| Proceeds from disposals of property and equipment | 9.8                             | 42.3      |
| Proceeds from exercise of share options           | 4.7                             | 2.9       |
| Other   | —                               | 2.9       |
| Total net use                                     | \$(385.1                        | ) \$(15.1 |

## Operating Cash Flows

Cash flows from operations decreased by approximately \$191.8 million to \$200.2 million in the nine months ended September 30, 2014, from \$392.0 million in the comparable prior-year period due in part to the timing of collection of accounts receivables and to higher pension contributions in the 2014 period. Additionally, the prior-year period included the receipt of approximately \$36 million from a customer for contractually required capital upgrades to the Gilbert Rowe.

The Company has not provided deferred income taxes on undistributed earnings of its non-U.K. subsidiaries, including RCI's non-U.S. subsidiaries. It is the Company's policy and intention to permanently reinvest the earnings of non-U.S. subsidiaries of RCI outside the U.S. Generally, earnings of non-U.K. subsidiaries that are not subsidiaries of RCI can be distributed to the Company without imposition of either U.K. or local country tax.

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As of December 31, 2013, unremitted earnings of RCI's non-U.S. subsidiaries were approximately \$419 million. Should the non-U.S. subsidiaries of RCI make a distribution from these earnings, we may be subject to additional U.S. income taxes. It is not practicable to estimate the amount of deferred tax liability related to the undistributed earnings, and RCI's non-U.S. subsidiaries have no plan to distribute earnings in a manner that would cause them to be subject to U.S., U.K. or other local country taxation.

At September 30, 2014, RCI's non-U.S. subsidiaries held approximately \$204 million of the \$708 million of consolidated cash and cash equivalents. The Company has significant net assets, liquidity, contract backlog and/or other financial resources available to meet its operational and capital investment requirements and otherwise allow us to continue to maintain our policy of reinvesting such undistributed earnings outside the U.K. and U.S. indefinitely.

## Investing Activities

In January 2014, the Company took delivery of the first of four newly constructed drillships, the Rowan Renaissance, which commenced drilling operations offshore West Africa under a three-year contract in April 2014 at an effective day rate of \$625,000.

On July 22, 2014, the Company took delivery of its second ultra-deepwater drillship, the Rowan Resolute, which commenced operations under a three-year contract in the US GOM on October 16, 2014, at an effective day rate of \$608,000. The Company's two remaining ultra-deepwater drillships under construction, the Rowan Reliance and the Rowan Relentless, are scheduled for delivery in mid November 2014 and late March 2015, respectively. See Note 4 of Notes to Condensed Consolidated Financial Statements in this Form 10-Q for the status of our newbuild rig projects.

Capital expenditures totaled \$1.367 billion for the first nine months of 2014, and included the following:

- \$1.044 billion for construction of the ultra-deepwater drillships Rowan Renaissance, Rowan Resolute, Rowan Reliance and Rowan Relentless;

\$284.3 million for improvements to the existing fleet, including contractually required modifications; and

\$38.9 million for rig equipment inventory and other.

For the remainder of 2014, we expect our capital expenditures to be approximately \$708 million, including \$541 million in connection with construction of the Company's ultra-deepwater drillships, \$77 million for mobilization, commissioning, riser gas-handling equipment, software certifications and drillship fleet spares to support our deepwater operations, \$45 million for life enhancement projects and existing fleet maintenance capital, \$20 million for partially reimbursed contractually required modifications to the fleet, and \$25 million for equipment spares, drill pipe, and improvements to our shore bases.

We are currently estimating our 2015 capital expenditures to be approximately \$850 to \$900 million, with approximately \$575 to \$600 million for the remaining two drillships under construction and related costs (including rig mobilizations and associated costs prior to going on rate), and the remainder for jack-up fleet contractual modifications, life enhancement projects, fleet spares, and fleet maintenance and upgrades. Such estimates are subject to revision pending completion of our annual budget process.

We expect to fund the remaining construction costs for our ultra-deepwater drillships and other capital expenditures from available cash, cash flows from operations, and our revolving credit facility.

## Financing Activities



On January 15, 2014, we completed the issuance and sale in a public offering of \$400 million aggregate principal amount of 4.75% Senior Notes due 2024, and \$400 million aggregate principal amount of 5.85% Senior Notes due 2044. Net proceeds of the offering were approximately \$792 million, which the Company intends to use in its rig construction program and for general corporate purposes.

On January 23, 2014, the Company amended and restated its credit agreement to increase the borrowing capacity under the revolving credit facility from \$750 million to \$1.0 billion, among other things. There were no amounts drawn under the revolving credit facility at September 30, 2014.

Management expects to fund its cash requirements over the next twelve months from available cash and cash flows from operating activities and the revolving credit facility.

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Restrictive provisions in the Company's credit agreement require the Company to maintain a minimum level of shareholders' equity equal to no less than the 67% of the book value of outstanding debt. We were in compliance with our debt covenants at September 30, 2014, and we do not expect to encounter difficulty complying in the following twelve-month period.

On April 25, 2014, the Board of Directors declared a quarterly cash dividend of \$0.10 per share, paid on May 20, 2014, to shareholders of record at the close of business on May 5, 2014.

On July 31, 2014, the Board of Directors declared a quarterly cash dividend of \$0.10 per share, paid on August 26, 2014, to shareholders of record at the close of business on August 11, 2014.

On October 30, 2014, the Board of Directors declared a quarterly cash dividend of \$0.10 per share, payable on November 25, 2014, to shareholders of record at the close of business on November 11, 2014.

During the third quarter of 2014, we completed a capital reduction under U.K. law, which increased the Company's distributable reserves and will provide the Company with greater flexibility to increase shareholder return in the form of dividends and share repurchases. The Capital Reduction was authorized by our Board of Directors and approved by our shareholders at a general meeting on August 15, 2014. The Capital Reduction was achieved through the issuance and cancellation of \$2.0 billion of newly created Class C shares pursuant to a customary, court approved process in the U.K.

The Capital Reduction Shares had no substantive economic rights, provided no voting rights and otherwise provided extremely limited rights (e.g., no right to receive any dividends or other distributions). Once the Capital Reduction Shares were cancelled on September 17, 2014, \$2.0 billion of the shareholders' equity of Rowan Companies plc (the parent company of the Rowan group of companies) that could not be distributed under U.K. law may now be used for dividends, future distributions or share repurchases as determined by our Board of Directors, subject to compliance with applicable rules and limitations under U.K. law.

The Capital Reduction did not involve any distribution or repayment of capital, nor did it have an impact on the underlying net assets of the Company. There was no net impact on our shareholders' equity for the three-month period ended September 30, 2014 (or any period) as a result of the Capital Reduction.

## Critical Accounting Policies and Management Estimates

The Company's significant accounting policies are presented in Note 2 of "Notes to Consolidated Financial Statements" in Item 8 of our 2013 Form 10-K. These policies, and management judgments, assumptions and estimates made in their application underlie reported amounts of assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. We believe that our most critical accounting policies and management estimates involve carrying values of long-lived assets, pension and other postemployment benefit liabilities and costs (specifically, assumptions used in actuarial calculations), and income taxes (particularly our estimated reserves for uncertain tax positions), as changes in such policies and/or estimates would produce significantly different amounts from those reported herein.

During the quarter ended September 30, 2014, there were no material changes to the judgments, assumptions or policies upon which our critical accounting estimates were based.

## New Accounting Standards

In May 2014, the Financial Accounting Standards Board issued Accounting Standards Update No. 2014-09, Revenue from Contracts with Customers, which sets forth a global standard for revenue recognition and which replaces most existing industry-specific guidance. We will be required to adopt the new standard in annual and interim reports for periods beginning January 1, 2017. We are currently evaluating the potential effect of the new guidance.

#### FORWARD-LOOKING STATEMENTS

Statements contained in this report that are not historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements include words or phrases such as “anticipate,” “believe,” “estimate,” “expect,” “intend,” “plan,” “project,” “could,” “may,” “might,” “should,” “will,” “forecast,” “potential,” “outlook,” “scheduled,” “predict,” “will be,” “will likely,” “result,” and similar words and specifically include statements regarding expected financial performance; dividends and share repurchases; growth strategies; expected utilization, day rates, revenues, operating expenses, contract terms, contract backlog, capital expenditures, tax rates and positions, insurance coverages, access to financing and funding sources; the availability, delivery, mobilization, contract commencement, relocation or other movement of rigs and the timing thereof; future rig construction

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(including construction in progress and completion thereof), enhancement, upgrade or repair and costs and timing thereof; the suitability of rigs for future contracts; general market, business and industry conditions, trends and outlook; future operations; the impact of increasing regulatory requirements and complexity; expected contributions from our new rigs and our entry into the ultra-deepwater market; divestiture of selected assets; expense management; the likely outcome of legal proceedings or insurance or other claims and the timing thereof; activity levels in the offshore drilling market; customer drilling programs; and commodity prices. Such statements are subject to numerous risks, uncertainties and assumptions that may cause actual results to vary materially from those indicated, including:

drilling permit and operations delays, moratoria or suspensions, new and future regulatory, legislative or permitting requirements (including requirements related to certification and testing of blow-out preventers and other equipment or otherwise impacting operations), future lease sales, changes in laws, rules and regulations that have or may impose increased financial responsibility, additional oil spill contingency plan requirements and other governmental actions that may result in claims of force majeure or otherwise adversely affect our existing drilling contracts;

governmental regulatory, legislative and permitting requirements affecting drilling operations or compliance obligations in the areas in which our rigs operate;

- tax matters, including our effective tax rates, tax positions, results of audits, changes in tax laws, treaties and regulations, tax assessments and liabilities for taxes;

changes in worldwide rig supply and demand, competition or technology, including as a result of delivery of newbuild drilling rigs and reactivation of rigs;

variable levels of drilling activity and expenditures, whether as a result of global capital markets and liquidity, prices of oil and natural gas or otherwise, which may cause us to idle or stack additional rigs;

downtime, lost revenue and other risks associated with rig operations, operating hazards, or rig relocations and transportation, including rig or equipment failure, collisions, damage and other unplanned repairs, the limited availability of transport vessels, hazards, self-imposed drilling limitations and other delays due to weather conditions or otherwise, and the limited availability or high cost of insurance coverage for certain offshore perils or associated removal of wreckage or debris and other losses;

- access to spare parts, equipment and personnel to maintain, upgrade and service our fleet;

possible cancellation or suspension of drilling contracts as a result of force majeure, mechanical difficulties, delays, performance or other reasons;

potential cost overruns and other risks inherent to shipyard rig construction, repair or enhancement, unexpected delays in rig and equipment delivery and engineering or design issues following shipyard delivery, or delays in the dates our rigs will enter a shipyard, be transported and delivered, enter service or return to service;

changes or delays in actual contract commencement dates; contract terminations, contract extensions, contract option exercises, contract revenues, contract awards; the termination or renegotiation of contracts by customers or payment or operational delays by our customers;

potential cost overruns or delays in delivery of our remaining drillships under construction, including delays in leaving the shipyard, delays or other issues relating to customer acceptance or readiness to drill;

operating hazards, including environmental or other liabilities, risks, expenses or losses, whether related to storm or hurricane damage, losses or liabilities (including wreckage or debris removal), collisions, or otherwise;

our ability to attract and retain skilled personnel on commercially reasonable terms, whether due to competition from other contract drillers, labor regulations or otherwise; our ability to seek and receive visas for our personnel to work in our areas of operation in a timely manner;

governmental action and political and economic uncertainties, including uncertainty or instability resulting from civil unrest, political demonstrations, strikes or outbreak or escalation of armed hostilities or other crises in oil or natural gas producing areas in which we operate, which may result in extended business interruptions, suspended operations, or claims by our customers of a force majeure situation and payment disputes;

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terrorism, piracy, cyber-breaches, outbreaks of any disease or epidemic and other related travel restrictions, political instability, hostilities, acts of war, nationalization, expropriation, confiscation or deprivation of our assets or military action impacting our operations, assets or financial performance in any of our areas of operations;

the outcome of legal proceedings, or other claims or contract disputes, including any inability to collect receivables or resolve significant contractual or day rate disputes, any purported renegotiation, nullification, cancellation or breach of contracts with customers or other parties, and any failure to negotiate or complete definitive contracts following announcements of receipt of letters of intent;

potential long-lived asset impairments;

costs and uncertainties associated with our redomestication, or changes in laws that could reduce or eliminate the anticipated benefits of the transaction;

impacts of any global financial or economic downturn;

effects of accounting changes and adoption of accounting policies;

potential return to shareholders in the form of dividends and share repurchases;

potential unplanned expenditures and funding requirements, including investments in pension plans and other benefit plans; and

other important factors described from time to time in the reports filed by us with the Securities and Exchange Commission, and the New York Stock Exchange.

In addition to the risks, uncertainties and assumptions described above, you should also carefully read and consider the risk factors and forward-looking statement disclosure contained in our Annual Report on Form 10-K for the year ended December 31, 2013. We disclaim any obligation to update or revise any forward-looking statements except as required by applicable law or regulation.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Our outstanding debt at September 30, 2014, consisted of fixed-rate debt with a carrying value of \$2.808 billion and a weighted-average annual interest rate of 5.6%. Due to the fixed-rate nature of our debt, we believe that our exposure to risk of earnings loss due to changes in market interest rates is not material.

We have a \$1.0 billion revolving credit facility that expires in January 2019. There were no borrowings outstanding under the facility at September 30, 2014.

The majority of our transactions are denominated in U.S. dollars, although a significant volume of transactions are conducted in British pounds. In order to reduce the impact of exchange rate fluctuations, we generally require customer payments to be in U.S. dollars and generally limit local currency holdings to the extent they are needed to pay liabilities denominated in local currencies. In certain countries in which we operate or have operated in the past such as Egypt and Angola, local laws or contracts may require us to receive payment for a portion of the contract in the local currency. In such instances, we may hold a greater amount of local currency than would otherwise be the case exposing us to devaluation and other risk of exchange loss.

Fluctuating commodity prices affect our future earnings materially to the extent that they influence demand for our products and services. As a general practice, we do not hold or issue derivative financial instruments and had no derivatives outstanding during the periods covered by this report.

Item 4. Controls and Procedures

Under the supervision and with the participation of our principal executive officer and principal financial officer, management has evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934) as of the end of the period covered by this report. Based on that evaluation, our principal executive officer and our principal financial officer have concluded that our disclosure controls and procedures were effective as of September 30, 2014.

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There have been no changes to our internal control over financial reporting during the quarter ended September 30, 2014, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

On May 14, 2013, the Committee of Sponsoring Organizations of the Treadway Commission (COSO) issued an updated version of its Internal Control – Integrated Framework (2013 Framework). Originally issued in 1992, the framework helps organizations design, implement and evaluate the effectiveness of internal control concepts and simplify their use and application. The Company continues to use the 1992 Framework during the transition period, which extends to December 15, 2014, after which time COSO will consider it as superseded by the 2013 Framework.

## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

There were no new material legal proceedings filed during the quarter, nor any material developments to proceedings reported in prior periods.

## Item 1A. Risk Factors

There are numerous factors that affect our business and results of operations, many of which are beyond our control. Security holders and potential investors in our securities should carefully consider the risk factors set forth in our Annual Report on Form 10-K for the year ended December 31, 2013, in addition to other information in such annual report and in our Quarterly Reports on Form 10-Q. These risk factors are important factors that could cause our actual results to differ materially from those currently anticipated or expected.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

## Issuer Purchases of Equity Securities

The following table presents information with respect to acquisitions of our shares for the third quarter of 2014:

| Month ended        | Total number of shares acquired <sup>1</sup> | Average price paid per share <sup>1</sup> | Total number of shares purchased as part of publicly announced plans or programs <sup>2</sup> | Approximate dollar value of shares that may yet be purchased under the plans or programs <sup>2</sup> |
|--------------------|--|---|---|---|
| Balance forward    |  |   |   | \$—   |
| July 31, 2014      | 5,055  | \$30.60                                   | —   | —   |
| August 31, 2014    | 1,913  | \$29.62                                   | —   | —   |
| September 30, 2014 | 5,480  | \$29.49                                   | —   | —   |
| Total              | 12,448                                       | \$29.96                                   | —   |   |

<sup>1</sup> The total number of shares acquired includes shares acquired from employees by an affiliated employee benefit trust upon forfeiture of nonvested awards or in satisfaction of tax withholding requirements and shares purchased, if any, pursuant to a publicly announced share repurchase program. The price paid for shares acquired as a result of forfeitures is the par value of \$0.125 per share. The price paid for shares acquired in satisfaction of withholding taxes is the share price on the date of the transaction. There were no shares repurchased under any share repurchase program during the third quarter of 2014.



<sup>2</sup> The ability to make share repurchases is subject to the discretion of the Board of Directors and the limitations set forth in the Companies Act, which generally provide that share repurchases may only be made out of distributable reserves. In addition, U.K. law also generally prohibits a company from repurchasing its own shares through “off market purchases” without the prior approval of shareholders, which approval lasts for a maximum period of five years. Prior to and in connection with the redomestication, the Company obtained approval to purchase its own shares. To effect such repurchases, the Company entered into a purchase agreement with a specified dealer in July 2012, pursuant to which the Company may purchase up to a maximum of 50,000,000 shares over a five-year period, subject to an annual cap of 10% of the shares outstanding at the beginning of each applicable year. Subject to Board approval, share repurchases may be commenced or suspended from time to time without prior notice and, in accordance with the shareholder approval and U.K. law, any shares repurchased by the Company will be cancelled. The authority to repurchase shares terminates in April 2017 unless otherwise reapproved by the Company’s shareholders prior to that time. U.K. law prohibits the Company from conducting “on market purchases” because its shares are not traded on a recognized investment exchange in the U.K.

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Restrictive provisions in the Company's debt agreements require the Company to maintain a minimum level of shareholders' equity equal to no less than the 67% of the book value of outstanding debt. We were in compliance with this covenant at September 30, 2014.

On April 25, 2014, the Board of Directors declared a quarterly cash dividend of \$0.10 per share, paid on May 20, 2014, to shareholders of record at the close of business on May 5, 2014.

On July 31, 2014, the Board of Directors declared a quarterly cash dividend of \$0.10 per share, paid on August 26, 2014, to shareholders of record at the close of business on August 26, 2014.

On October 30, 2014, the Board of Directors declared a quarterly cash dividend of \$0.10 per share, payable on November 25, 2014, to shareholders of record at the close of business on November 11, 2014.

We expect to continue paying quarterly dividends for the foreseeable future; however, our Board of Directors may change the timing and payment amount depending on various factors including our profitability, liquidity, financial condition, reinvestment opportunities, capital requirements and market outlook.

Item 6. Exhibits

The following is a list of exhibits filed with this Form 10-Q:

- 10.1\* † Form of Waiver and Release Agreement between Rowan Companies, Inc. and John L. Buvens, Jr. dated October 15, 2014.
- 31.1\* Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2\* Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1\* Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2\* Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.INS\* XBRL Instance Document.
- 101.SCH\* XBRL Taxonomy Extension Schema Document.
- 101.CAL\* XBRL Taxonomy Extension Calculation Linkbase Document.
- 101.DEF\* XBRL Taxonomy Extension Definition Linkbase Document.
- 101.LAB\* XBRL Taxonomy Extension Label Linkbase Document.
- 101.PRE\* XBRL Taxonomy Extension Presentation Linkbase Document.

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\* Filed or furnished herewith.

† Executive compensatory plan or arrangement.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ROWAN COMPANIES PLC  
(Registrant)

Date: November 7, 2014

/s/ J. KEVIN BARTOL  
J. Kevin Bartol  
Executive Vice President,  
Chief Financial Officer and  
Treasurer

Date: November 7, 2014

/s/ GREGORY M. HATFIELD  
Gregory M. Hatfield  
Vice President and Controller  
(Chief Accounting Officer)