

TETRA TECHNOLOGIES INC  
Form 10-Q  
November 09, 2007

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**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

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**FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)

OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED **SEPTEMBER 30, 2007**

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)

OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM \_\_\_\_ TO \_\_\_\_

COMMISSION FILE NUMBER 1-13455

**TETRA Technologies, Inc.**

(Exact name of registrant as specified in its charter)

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**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**74-2148293**

(I.R.S. Employer Identification No.)

**25025 Interstate 45 North, Suite 600**

**The Woodlands, Texas 77380**

(Address of principal executive offices and zip code)

**(281) 367-1983**

(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant has (1) filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check One):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of November 1, 2007, there were 74,310,906 shares outstanding of the Company's Common Stock, \$.01 par value per share.

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## PART I

## FINANCIAL INFORMATION

## Item 1. Financial Statements.

## TETRA Technologies, Inc. and Subsidiaries

## Consolidated Statements of Operations

(In Thousands, Except Per Share Amounts)

(Unaudited)

|  | Three Months Ended<br>September 30, |           | Nine Months Ended<br>September 30, |            |
|--|-------------------------------------|-----------|------------------------------------|------------|
|  | 2007                                | 2006      | 2007                               | 2006       |
| Revenues:  |                                     |           |                                    |            |
| Product sales  | \$ 106,085                          | \$ 90,893 | \$ 344,532                         | \$ 282,440 |
| Services and rentals                                     | 136,996                             | 125,858   | 404,341                            | 292,686    |
| Total revenues   | 243,081                             | 216,751   | 748,873                            | 575,126    |
| Cost of revenues:  |                                     |           |                                    |            |
| Cost of product sales                                    | 65,784                              | 45,283    | 212,892                            | 146,011    |
| Cost of services and rentals                             | 98,844                              | 77,045    | 277,092                            | 176,316    |
| Depreciation, depletion, amortization and accretion      | 41,229                              | 22,082    | 101,139                            | 58,125     |
| Total cost of revenues                                   | 205,857                             | 144,410   | 591,123                            | 380,452    |
| Gross profit   | 37,224                              | 72,341    | 157,750                            | 194,674    |
| General and administrative expense                       | 26,598                              | 24,055    | 75,801                             | 69,382     |
| Operating income   | 10,626                              | 48,286    | 81,949                             | 125,292    |
| Interest expense, net                                    | 4,305                               | 3,503     | 12,514                             | 9,221      |
| Other (income) expense, net                              | 742                                 | (326)     | (3,283)                            | (3,846)    |
| Income before taxes and discontinued operations          | 5,579                               | 45,109    | 72,718                             | 119,917    |
| Provision for income taxes                               | 1,773                               | 15,721    | 25,473                             | 41,658     |
| Income before discontinued operations                    | 3,806                               | 29,388    | 47,245                             | 78,259     |
| Income (loss) from discontinued operations, net of taxes | 56                                  | 42        | 149                                | (87)       |
| Net income   | \$ 3,862                            | \$ 29,430 | \$ 47,394                          | \$ 78,172  |
| Basic net income per common share:                       |                                     |           |                                    |            |
| Income before discontinued operations                    | \$ 0.05                             | \$ 0.41   | \$ 0.65                            | \$ 1.09    |
| Income (loss) from discontinued operations               | 0.00                                | 0.00      | 0.00                               | (0.00)     |
| Net income   | \$ 0.05                             | \$ 0.41   | \$ 0.65                            | \$ 1.09    |
| Average shares outstanding                               | 73,969                              | 71,781    | 73,401                             | 71,559     |
| Diluted net income per common share:                     |                                     |           |                                    |            |
| Income before discontinued operations                    | \$ 0.05                             | \$ 0.39   | \$ 0.62                            | \$ 1.05    |
| Income (loss) from discontinued operations               | 0.00                                | 0.00      | 0.00                               | (0.00)     |
| Net income   | \$ 0.05                             | \$ 0.39   | \$ 0.62                            | \$ 1.05    |
| Average diluted shares outstanding                       | 76,351                              | 75,068    | 75,957                             | 74,781     |

See Notes to Consolidated Financial Statements

## TETRA Technologies, Inc. and Subsidiaries

## Consolidated Balance Sheets

(In Thousands)

|   | September 30, 2007<br>(Unaudited) | December 31, 2006 |
|---|-----------------------------------|-------------------|
| <b>ASSETS</b>   |                                   |                   |
| Current assets:   |                                   |                   |
| Cash and cash equivalents   | \$ 1,257                          | \$ 5,535          |
| Restricted cash   | 601                               | 582               |
| Accounts receivable, net of allowances for doubtful accounts of \$7,780 in 2007 and \$2,432 in 2006                       | 246,882                           | 243,352           |
| Inventories   | 119,838                           | 118,837           |
| Deferred tax assets   | 4,148                             | 4,438             |
| Assets of discontinued operations   | 3,616                             | 4,086             |
| Prepaid expenses and other current assets   | 29,632                            | 31,267            |
| Total current assets  | 405,974                           | 408,097           |
| Property, plant and equipment:  |                                   |                   |
| Land and building   | 20,872                            | 19,539            |
| Machinery and equipment   | 409,080                           | 325,029           |
| Automobiles and trucks  | 36,598                            | 27,800            |
| Chemical plants   | 45,872                            | 48,332            |
| Oil and gas producing assets  | 377,314                           | 284,267           |
| Construction in progress  | 29,852                            | 40,308            |
|   | 919,588                           | 745,275           |
| Less accumulated depreciation and depletion   | (317,981)                         | (237,126)         |
| Net property, plant and equipment   | 601,607                           | 508,149           |
| Other assets:   |                                   |                   |
| Goodwill  | 131,407                           | 125,961           |
| Patents, trademarks and other intangible assets, net of accumulated amortization of \$14,288 in 2007 and \$11,335 in 2006 | 20,868                            | 21,317            |
| Other assets  | 22,548                            | 22,666            |
| Total other assets  | 174,823                           | 169,944           |
|   | \$ 1,182,404                      | \$ 1,086,190      |

See Notes to Consolidated Financial Statements

## TETRA Technologies, Inc. and Subsidiaries

## Consolidated Balance Sheets

(In Thousands)

|  | September 30, 2007<br>(Unaudited) | December 31, 2006 |
|--|-----------------------------------|-------------------|
| LIABILITIES AND STOCKHOLDERS' EQUITY   |                                   |                   |
| Current liabilities:   |                                   |                   |
| Trade accounts payable   | \$ 110,476                        | \$ 78,859         |
| Accrued liabilities  | 85,060                            | 82,435            |
| Liabilities of discontinued operations   | 272                               | 464               |
| Total current liabilities  | 195,808                           | 161,758           |
| Long-term debt, net  | 336,379                           | 336,381           |
| Deferred income taxes  | 48,118                            | 51,243            |
| Decommissioning liabilities, net   | 97,511                            | 101,125           |
| Other liabilities  | 18,903                            | 15,303            |
| Total long-term and other liabilities  | 500,911                           | 504,052           |
| Commitments and contingencies  |                                   |                   |
| Stockholders' equity:  |                                   |                   |
| Common stock, par value \$0.01 per share;<br>100,000,000 shares authorized; 75,811,453<br>shares issued at September 30, 2007 and<br>73,877,467 shares issued at December 31, 2006 | 758                               | 739               |
| Additional paid-in capital   | 172,714                           | 147,178           |
| Treasury stock, at cost; 1,530,330 shares held at<br>September 30, 2007 and 1,946,039 shares held at<br>December 31, 2006  | (8,390)                           | (10,524)          |
| Accumulated other comprehensive income (loss)  | (4,845)                           | 4,875             |
| Retained earnings  | 325,448                           | 278,112           |
| Total stockholders' equity   | 485,685                           | 420,380           |
|  | \$ 1,182,404                      | \$ 1,086,190      |

See Notes to Consolidated Financial Statements

## TETRA Technologies, Inc. and Subsidiaries

## Consolidated Statements of Cash Flows

(In Thousands)

(Unaudited)

|   | Nine Months Ended |           |
|---|-------------------|-----------|
|   | September 30,     |           |
|   | 2007              | 2006      |
| Operating activities:   |                   |           |
| Net income  | \$ 47,394         | \$ 78,172 |
| Adjustments to reconcile net income to cash provided by operating activities: |                   |           |
| Depreciation, depletion, accretion and amortization                           | 94,007            | 58,125    |
| Oil and gas property impairments  | 5,433             |           |
| Dry hole costs  | 1,699             |           |
| Provision for deferred income taxes   | 4,595             | 8,143     |
| Stock option expense  | 3,313             | 2,675     |
| Provision for doubtful accounts and other non-cash charges and credits        | 7,151             | (1,664)   |
| Gain on sale of property, plant and equipment                                 | (3,146)           | (3,687)   |
| Cost of compressor units sold   | 4,588             | 5,350     |
| Excess tax benefit from exercise of stock options                             | (12,850)          | (12,143)  |
| Equity in (earnings) loss of unconsolidated subsidiary                        | (693)             | (147)     |
| Changes in operating assets and liabilities, net of acquisitions:             |                   |           |
| Accounts receivable   | (8,163)           | (63,336)  |
| Inventories   | 927               | (35,649)  |
| Prepaid expenses and other current assets                                     | (4,057)           | (4,243)   |
| Trade accounts payable and accrued expenses                                   | 37,903            | 22,292    |
| Decommissioning liabilities   | (28,557)          | (12,689)  |
| Discontinued operations: non-cash charges and working capital changes         | (1,043)           | 665       |
| Other   | 304               | (940)     |
| Net cash provided by operating activities                                     | 148,805           | 40,924    |
| Investing activities:   |                   |           |
| Purchases of property, plant and equipment                                    | (172,236)         | (133,863) |
| Business combinations, net of cash acquired                                   | (14,506)          | (68,651)  |
| Proceeds from sale of property, plant and equipment                           | 2,781             | 2,297     |
| Proceeds from insured replacement cost  | 7,131             |           |
| Change in restricted cash   | (19)              | (16)      |
| Other investing activities  | 1,030             | (696)     |
| Investing activities of discontinued operations                               | 1,413             | (95)      |
| Net cash used in investing activities   | (174,406)         | (201,024) |
| Financing activities:   |                   |           |
| Proceeds from long-term debt obligations                                      | 34,079            | 273,993   |
| Principal payments on long-term debt obligations                              | (38,087)          | (138,310) |
| Proceeds from exercise of stock options                                       | 11,520            | 11,073    |
| Excess tax benefit from exercise of stock options                             | 12,850            | 12,143    |
| Net cash provided by financing activities                                     | 20,362            | 158,899   |
| Effect of exchange rate changes on cash                                       | 961               | 270       |
| Increase (decrease) in cash and cash equivalents                              | (4,278)           | (931)     |
| Cash and cash equivalents at beginning of period                              | 5,535             | 1,597     |
| Cash and cash equivalents at end of period                                    | \$ 1,257          | \$ 666    |

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Supplemental cash flow information:

|                   |    |        |    |        |
|-------------------|----|--------|----|--------|
| Interest paid     | \$ | 13,250 | \$ | 8,560  |
| Income taxes paid |    | 10,485 |    | 18,032 |

Supplemental disclosure of non-cash investing and financing activities:

|   |    |       |    |       |
|---|----|-------|----|-------|
| Oil and gas properties acquired through assumption of decommissioning liabilities             | \$ |       | \$ | 7,620 |
| Adjustment of fair value of decommissioning liabilities capitalized to oil and gas properties | \$ | 8,483 | \$ | 5,095 |

See Notes to Consolidated Financial Statements



**TETRA Technologies, Inc. and Subsidiaries****Notes to Consolidated Financial Statements****(Unaudited)****NOTE A – BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES**

The consolidated financial statements include the accounts of TETRA Technologies, Inc. and its subsidiaries (the Company). Investments in unconsolidated joint ventures in which the Company participates are accounted for using the equity method. All significant intercompany accounts and transactions have been eliminated in consolidation.

The accompanying unaudited consolidated financial statements have been prepared in accordance with Rule 10-01 of Regulation S-X for interim financial statements required to be filed with the Securities and Exchange Commission (SEC) and do not include all information and footnotes required by generally accepted accounting principles for complete financial statements. However, the information furnished reflects all normal recurring adjustments, which are, in the opinion of management, necessary to provide a fair statement of the results for the interim periods. The accompanying unaudited consolidated financial statements should be read in conjunction with the audited financial statements for the year ended December 31, 2006.

Certain previously reported financial information has been reclassified to conform to the current year period's presentation. The impact of such reclassifications was not significant to the prior year period's overall presentation. In addition, the accompanying unaudited consolidated financial statements retroactively reflect the effect of a 2-for-1 stock split effected in May 2006, and accordingly, all disclosures involving the number of shares of common stock outstanding and all per share amounts as of and for the periods ending prior to May 2006, retroactively reflect the impact of the stock split.

*Statements of Cash Flows*

For the purposes of the statements of cash flows, the Company considers all highly liquid cash investments, with a maturity of three months or less when purchased, to be cash equivalents.

*Inventories*

Inventories are stated at the lower of cost or market value and consist primarily of finished goods. Cost is determined using the weighted average method.

*Net Income per Share*

The following is a reconciliation of the weighted average number of common shares outstanding with the number of shares used in the computations of net income per common and common equivalent share:

|  | <b>Three Months Ended</b> |             | <b>Nine Months Ended</b> |             |
|--|---------------------------|-------------|--------------------------|-------------|
|  | <b>September 30,</b>      |             | <b>September 30,</b>     |             |
|  | <b>2007</b>               | <b>2006</b> | <b>2007</b>              | <b>2006</b> |
| Number of weighted average common shares outstanding | 73,968,544                | 71,781,441  | 73,400,784               | 71,558,600  |
| Assumed exercise of stock options                    | 2,382,521                 | 3,286,591   | 2,556,653                | 3,222,829   |
| Average diluted shares outstanding                   | 76,351,065                | 75,068,032  | 75,957,437               | 74,781,429  |

In applying the treasury stock method to determine the dilutive effect of the stock options outstanding during the first nine months of 2007, the average market price of \$24.49 was used. For the three months ended September 30, 2007, the average diluted shares outstanding excludes the impact of 575,816 average outstanding stock options that have exercise prices in excess of the average market price, as the inclusion of these shares would have been antidilutive.

*Restricted Cash*

Restricted cash reflected on the Company's balance sheets currently consists of funds related to a third party's proportionate obligation in the plugging and abandonment of a particular oil and gas property operated by the Company's Maritech Resources, Inc. (Maritech) subsidiary. This cash will remain restricted until such time as the associated plugging and abandonment project is completed, which is expected to occur during the next twelve months.

*Hurricane Repair Expenses*

The Company incurred damage to certain of its onshore and offshore operating equipment and facilities during the third quarter of 2005 as a result of Hurricanes Katrina and Rita. The hurricanes damaged or destroyed certain of the Company's fluids facilities, as well as certain of its decommissioning assets, including one of its heavy lift barges. The Company's Maritech subsidiary also suffered varying levels of damage to the majority of its offshore oil and gas producing platforms, and three of its platforms and one of its production facilities were completely destroyed. A majority of Company assets damaged during these hurricanes have been repaired and have resumed operation. With regard to the destroyed offshore platforms, well intervention efforts on a majority of the wells associated with two of the destroyed platforms have been performed, and the Company is continuing to assess the extent of well intervention work required on wells associated with the third platform. These well intervention efforts are being performed by the Company's WA&D Services segment. In addition, the Company is also continuing to assess the removal of debris costs associated with the destroyed platforms. Repair and well intervention costs incurred that are covered under the Company's insurance policies and probable of recovery are included in accounts receivable, net of reimbursements, allowances, and any associated intercompany profit. Such net insurance accounts receivable amounts, including other non-storm related insurance claims, totaled \$26.9 million and \$63.0 million as of September 30, 2007 and December 31, 2006, respectively.

Insurance claim proceeds in excess of destroyed asset carrying values and repair costs incurred are credited to earnings when received. During the nine months ended September 30, 2007, \$1.4 million of insurance claim proceeds in excess of destroyed asset carrying values and repair costs were credited to earnings. Intercompany profit on repair work performed by the Company's WA&D Services segment is deferred until such time as insurance claim proceeds are received. The Company believes that all additional repair costs for these damaged assets in excess of applicable deductible amounts, up to the specific policy coverage limits, and included in net accounts receivable, will be reimbursed under its insurance policies. The coverage for certain well intervention costs incurred has been questioned by the insurance underwriters. The Company is pursuing the recovery of these questioned costs, however a portion of such costs has been charged to earnings during 2007. For further discussion, see Note I – Commitments and Contingencies.

The Company's Maritech subsidiary also incurred damage to one of its offshore platforms during 2004 as a result of Hurricane Ivan, which was further damaged in 2005 by Hurricane Katrina. The Company has received a \$5.7 million insurance settlement payment for the full insured value for these property claims, less a deductible, resulting in a gain of \$1.9 million during the second quarter of 2007.

*Oil and Gas Property Impairments*

The Company follows the successful efforts method of accounting for the oil and gas operations of its Maritech subsidiary. Under the successful efforts method, all capitalized costs of oil and gas properties are accumulated and recorded separately for each field, and are assessed for impairment in value whenever indicators become evident, with any impairment charged to expense. During the nine months ended September 30, 2007, the Company recorded \$5.4 million of Maritech oil and gas property impairments. Approximately \$4.6 million was recorded during the third quarter of 2007, in connection with the reduction of the net carrying value of a property following the decrease in production volumes for this property during the third quarter of 2007.

*Gas Balancing*

As part of its acquisitions of producing properties, Maritech has acquired gas balancing receivables and payables related to certain properties. Maritech allocates value for any acquired gas balancing positions using estimated amounts expected to be received or paid in the future. Amounts related to under-produced volume positions acquired are reflected as assets and amounts related to over-produced volume positions acquired are reflected as liabilities. At December 31, 2006 and September 30, 2007, the Company reflected a gas balancing receivable of \$3.3 million and \$2.8 million, respectively, in accounts receivable or other long-term assets, and a gas balancing payable of \$6.9 million and \$7.0 million, respectively, in accrued liabilities or other long-term liabilities. Maritech accounts for gas sales revenue from such properties based on its entitled share of total monthly production, with any monthly over- or under-production taken as an adjustment to the gas balancing receivable or payable, valued at the lower of the price in effect at time of production, current market price, or contract price, if applicable.

*Environmental Liabilities*

Environmental expenditures which result in additions to property and equipment are capitalized, while other environmental expenditures are expensed. Environmental remediation liabilities are recorded on an undiscounted basis when environmental assessments or cleanups are probable and the costs can be reasonably estimated. Estimates of future environmental remediation expenditures often consist of a range of possible expenditure amounts, a portion of which may be in excess of amounts of liabilities recorded. In this instance, the Company discloses the full range of amounts reasonably possible of being incurred. Any changes or developments in environmental remediation efforts are accounted for and disclosed each quarter as they occur. Any recoveries of environmental remediation costs from other parties are recorded as assets when their receipt is deemed probable.

Complexities involving environmental remediation efforts can cause the estimates of the associated liability to be imprecise. Factors which cause uncertainties regarding the estimation of future expenditures include, but are not limited to, the effectiveness of the anticipated work plans in achieving targeted results and changes in the desired remediation methods and outcomes as prescribed by regulatory agencies. Uncertainties associated with environmental remediation contingencies are pervasive and often result in wide ranges of reasonably possible outcomes. Estimates developed in the early stages of remediation can vary significantly. Normally, a finite estimate of cost does not become fixed and determinable at a specific point in time. Rather, the costs associated with environmental remediation become estimable as the work is performed and the range of ultimate cost becomes more defined. It is possible that cash flows and results of operations could be materially affected by the impact of the ultimate resolution of these contingencies.

*New Accounting Pronouncements*

In September 2006, the FASB published Statement of Financial Accounting Standard (SFAS) No. 157, "Fair Value Measurements," which defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. SFAS No. 157 applies under other accounting pronouncements that require or permit fair value measurements. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. The Company is currently evaluating the impact, if any, the adoption of SFAS No. 157 will have on its financial position and results of operations.

In February 2007, the FASB published SFAS No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities," which permits all entities to choose to elect to measure eligible financial instruments at fair value. SFAS No. 159 applies to fiscal years beginning after November 15, 2007, with early adoption permitted for an entity that has also elected to apply the provisions of SFAS No. 157. The Company is currently evaluating the impact, if any, the adoption of SFAS No. 159 will have on its financial position and results of operations.

**NOTE B – DISCONTINUED OPERATIONS**

During the fourth quarter of 2006, the Company made the decision to discontinue its fluids and production testing operations in Venezuela due to several factors, including the country's changing political climate. The Company's Venezuelan fluids operation was previously part of its Fluids Division and the production testing operation was previously part of its Production Enhancement Division. The majority of the Venezuelan property assets have been sold or transferred to other market locations, and these closure efforts are expected to continue during the remainder of 2007.

The Company has accounted for its Venezuelan fluids and production testing businesses as discontinued operations, and has reclassified prior period financial statements to exclude these businesses from continuing operations. A summary of financial information related to the Company's discontinued operations for each of the periods presented is as follows:

|  | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |          |
|--|-------------------------------------|----------|------------------------------------|----------|
|  | 2007                                | 2006     | 2007                               | 2006     |
|  | (In Thousands)                      |          |                                    |          |
| Revenues   | \$ 38                               | \$ 1,013 | \$ 608                             | \$ 2,925 |
| Income before taxes                                      | \$ 104                              | \$ 31    | \$ 301 <sup>(1)</sup>              | \$ 16    |
| Income tax provision (benefit)                           | 48                                  | (11)     | 152                                | 103      |
| Income (loss) from discontinued operations, net of taxes | \$ 56                               | \$ 42    | \$ 149 <sup>(2)</sup>              | \$ (87)  |

(1) Amounts reflected include \$126,000 associated with the Company's micronutrients business.

(2) Amounts reflected include \$82,000 associated with the Company's micronutrients business.

Assets and liabilities of discontinued operations related to the Venezuelan fluids and production testing businesses consist of the following as of September 30, 2007 and December 31, 2006:

|                                    | September 30, 2007 | December 31, 2006 |
|------------------------------------|--------------------|-------------------|
|                                    | (In Thousands)     |                   |
| Current assets                     | \$ 3,561           | \$ 2,503          |
| Property, plant and equipment, net | 55                 | 1,583             |
| Total assets                       | \$ 3,616           | \$ 4,086          |
| Current liabilities                | \$ 272             | \$ 464            |
| Total liabilities                  | \$ 272             | \$ 464            |

Current assets of discontinued operations as of September 30, 2007 include cash maintained in local currency on deposit in Venezuelan banks, and having an equivalent value of approximately \$2.5 million. Such cash may be subject to a discount upon conversion to U.S. dollars prior to being transferred out of Venezuela.

**NOTE C – ACQUISITIONS AND DISPOSITIONS**

In April 2007, the Company acquired certain assets and the operations of a company that provides fluids transfer and related services in support of high pressure fracturing processes. The acquisition expands the Fluids Division's existing water transfer and related services business by providing such services to customers in the Arkansas, TexOma, and ArkLaTex regions. As consideration for the acquired assets, the Company paid approximately \$8.5 million of cash at closing, with up to an additional \$2.5 million to be paid over the next two years, depending on the level of revenues generated by the acquired assets. The Company allocated the purchase price of this acquisition to the fair value of the assets and liabilities acquired, which consisted of approximately \$0.2 million of inventory, \$5.5 million of property, plant and equipment; \$1.4 million of certain intangible assets; and \$1.3 million of goodwill. Intangible assets, other than goodwill, are amortized over their useful lives ranging from five to six years.

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This acquisition has been accounted for as a purchase, and the operations of the acquired business have been included in the accompanying consolidated financial statements from the date of acquisition.

In September 2007, the Company acquired the assets and operations of EOT Rentals, LLC (EOT), a business which provides onshore and offshore cutting services and equipment rentals and services. The acquisition of EOT is a strategic expansion of the WA&D Services segment which, in the past, has contracted cutting services from third parties, including EOT, in order to provide such services to its customers. As consideration for the acquired assets, the Company paid approximately \$6.1 million of cash at closing, subject to adjustment, with an additional \$1.0 million to be paid at prescribed dates over the next two years. The Company allocated the purchase price of this acquisition to the preliminary estimate of fair value of the assets and liabilities acquired, which consisted of approximately \$0.7 million of net working capital, approximately \$2.8 million of property, plant and equipment; \$0.9 million of certain intangible assets; and \$2.5 million of goodwill. Adjustments to be made to this preliminary allocation of fair value are not expected to be material. Intangible assets, other than goodwill, are amortized over their useful lives ranging from five to six years. This acquisition has been accounted for as a purchase, and the operations of the acquired business will be included in the consolidated financial statements from the date of acquisition.

During the first nine months of 2007, Maritech entered into five separate transactions in which it sold interests in certain oil and gas properties and assets. As a result of these transactions, the buyers of these properties assumed an aggregate of approximately \$4.0 million of Maritech's associated decommissioning liabilities. Maritech paid total cash at closing of approximately \$1.0 million in these transactions, will receive \$0.5 million of cash on or before December 31, 2007, and recognized gains totaling approximately \$2.4 million. The amount of oil and gas reserve volumes associated with the sold properties was immaterial.

In September 2007, the Company entered into a non-binding letter of intent to sell certain non-core assets for cash. The disposal is subject to the execution of a definitive purchase and sale agreement and customary conditions. The transaction is expected to occur during the fourth quarter of 2007.

For additional discussion of acquisitions, see Note K – Subsequent Events.

### NOTE D – LONG-TERM DEBT AND OTHER BORROWINGS

Long-term debt consists of the following:

|  | September 30, 2007 |         | December 31, 2006 |
|--|--------------------|---------|-------------------|
|  | (In Thousands)     |         |                   |
| Bank revolving line of credit facility | \$                 | 151,417 | \$ 154,242        |
| 5.07% Senior Notes, Series 2004-A      |                    | 55,000  | 55,000            |
| 4.79% Senior Notes, Series 2004-B      |                    | 39,962  | 36,969            |
| 5.90% Senior Notes, Series 2006-A      |                    | 90,000  | 90,000            |
| European Credit Facility               |                    |         |                   |
| Vehicle loans                          |                    |         | 337               |
|  |                    | 336,379 | 336,548           |
| Less current portion                   |                    |         | 167               |
| Total long-term debt                   | \$                 | 336,379 | \$ 336,381        |

During the first quarter of 2007, the Company entered into a bank line of credit facility covering the day to day working capital needs of certain of its European operations (the European Credit Facility). The European Credit Facility provides available borrowing capacity of up to 5 million Euros (approximately \$7.1 million as of September 30, 2007), with interest computed on any outstanding borrowings at a rate equal to the lender's Basis Rate plus 0.75%. The European Credit Facility agreement is cancellable by either party with 14 business days notice, and contains standard provisions in the event of default. As of September 30, 2007, the Company had no borrowings pursuant to the European Credit Facility.

**NOTE E – ASSET RETIREMENT OBLIGATIONS**

The Company accounts for asset retirement obligations by estimating the fair value of retirement costs of long-lived assets and capitalizing them as part of the carrying amount of the applicable asset. The Company, through Maritech, owns interests in certain offshore oil and gas producing properties in the Gulf of Mexico. In addition, the Company operates facilities in various U.S. and foreign locations in the manufacture, storage, and sale of its products, inventories, and equipment, and the provision of its services. These facilities are a combination of owned and leased assets. The estimated cost to plug and abandon Maritech's oil and gas properties and decommission its offshore production platforms and facilities is classified as decommissioning liabilities in the accompanying consolidated balance sheets and is recorded net of amounts allocable to joint interest owners and any contractual amounts to be paid by the previous owners of the properties when the liabilities are satisfied. The estimated cost of asset retirement obligations for the Company's non-oil and gas property assets is classified within other long-term liabilities in the accompanying consolidated balance sheets. The current portion of asset retirement obligations is included in current liabilities.

The changes in total asset retirement obligations during the three and nine month periods ended September 30, 2007 and 2006 are as follows:

|   | <b>Three Months Ended September 30,</b> |                       |             |         |
|---|---|-----------------------|-------------|---------|
|   | <b>2007</b>                             | <b>(In Thousands)</b> | <b>2006</b> |         |
| Beginning balance for the period, as reported | \$                                      | 122,181               | \$          | 137,759 |
| Activity in the period:                       |   |                       |             |         |
| Accretion of liability                        |   | 1,666                 |             | 1,725   |
| Retirement obligations incurred               |   | 2,445                 |             |         |
| Revisions in estimated cash flows             |   | 10,590                |             | 10,482  |
| Settlement of retirement obligations          |   | (15,770)              |             | (8,435) |
| Ending balance as of September 30             | \$                                      | 121,112               | \$          | 141,531 |

|   | <b>Nine Months Ended September 30,</b> |                       |             |          |
|---|--|-----------------------|-------------|----------|
|   | <b>2007</b>                            | <b>(In Thousands)</b> | <b>2006</b> |          |
| Beginning balance for the period, as reported | \$                                     | 138,340               | \$          | 136,843  |
| Activity in the period:                       |  |                       |             |          |
| Accretion of liability                        |  | 5,439                 |             | 5,230    |
| Retirement obligations incurred               |  | 2,445                 |             | 3,640    |
| Revisions in estimated cash flows             |  | 13,872                |             | 10,915   |
| Settlement of retirement obligations          |  | (38,984)              |             | (15,097) |
| Ending balance as of September 30             | \$                                     | 121,112               | \$          | 141,531  |

**NOTE F – HEDGE CONTRACTS**

The Company has market risk exposure in the sales prices it receives for its oil and gas production, and currency exchange rate risk exposure related to specific transactions denominated in a foreign currency as well as investments in certain of its international operations. The Company's financial risk management activities involve, among other measures, the use of derivative financial instruments, such as swap and collar agreements, to hedge the impact of market price risk exposures for a significant portion of its oil and gas production and for certain foreign currency transactions. The Company is exposed to the volatility of oil and gas prices for the portion of its oil and gas production that is not hedged.

The Company believes that its swap agreements are "highly effective cash flow hedges," as defined by SFAS No. 133, in managing the volatility of future cash flows associated with its oil and gas production. The effective portion of the change in the derivative's fair value (i.e., that portion of the change in the derivative's fair value that offsets the corresponding change in the cash flows of the hedged

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transaction) is initially reported as a component of accumulated other comprehensive income (loss) and will be subsequently reclassified into product sales revenues over the term of the hedge contracts, utilizing the specific identification method, when the hedged exposure affects earnings (i.e., when hedged oil and gas production volumes are reflected in revenues). Any "ineffective" portion of the change in the derivative's fair value is recognized in earnings immediately. The fair value of the asset for the outstanding cash flow hedge natural gas swap contracts at September 30, 2007 was approximately \$1.8 million, which is included as prepaid expenses and other current assets in the accompanying consolidated balance sheet. The fair value of the liability for the outstanding cash flow hedge oil swap contracts at September 30, 2007 was approximately \$19.1 million, which is included as accrued liabilities in the accompanying consolidated balance sheet. As the hedge contracts were highly effective, losses of \$10.9 million from changes in contract fair value, net of taxes, as of September 30, 2007, are included in other comprehensive income (loss) within stockholders' equity. For the three month period ended September 30, 2007, the Company recorded losses of approximately \$0.2 million for the ineffective portion of the change in the derivatives' fair value related to the oil and gas swap contracts and has reclassified such losses within other (income) expense in the accompanying consolidated statements of operations.

The Company's long-term debt includes borrowings which are designated as a hedge of the Company's net investment in its TCE European calcium chloride operation. The hedge is considered to be effective since the debt balance designated as the hedge is less than or equal to the net investment in the foreign operation. At September 30, 2007, the Company had 36 million Euros (approximately \$51.4 million) designated as a hedge of a net investment in this foreign operation. Changes in the foreign currency exchange rate have resulted in a cumulative change to the cumulative translation adjustment account of \$4.5 million, net of taxes, at September 30, 2007.

**NOTE G – COMPREHENSIVE INCOME**

Comprehensive income for the three and nine month periods ended September 30, 2007 and 2006 is as follows:

|  | <b>Three Months Ended September 30,</b> |                       |             |
|--|---|-----------------------|-------------|
|  | <b>2007</b>                             | <b>(In Thousands)</b> | <b>2006</b> |
| Net income   | \$                                      | 3,862                 | \$ 29,430   |
| Net change in derivative fair value, net of taxes of \$(3,154) and \$4,183, respectively                 |   | (5,323)               | 7,061       |
| Reclassification of derivative fair value into earnings, net of taxes of \$(751) and \$770, respectively |   | (1,268)               | 1,301       |
| Foreign currency translation adjustment, net of taxes of \$728 and \$157, respectively                   |   | 2,578                 | 359         |
| Comprehensive income   | \$                                      | (151)                 | \$ 38,151   |

|  | <b>Nine Months Ended September 30,</b> |                       |             |
|--|--|-----------------------|-------------|
|  | <b>2007</b>                            | <b>(In Thousands)</b> | <b>2006</b> |
| Net income   | \$                                     | 47,394                | \$ 78,172   |
| Net change in derivative fair value, net of taxes of \$(8,138) and \$2,648, respectively                 |  | (13,736)              | 4,471       |
| Reclassification of derivative fair value into earnings, net of taxes of \$(5) and \$(868), respectively |  | (9)                   | (1,467)     |
| Foreign currency translation adjustment, net of taxes of \$852 and \$891, respectively                   |  | 4,025                 | 1,999       |
| Comprehensive income   | \$                                     | 37,674                | \$ 83,175   |

**NOTE H – INCOME TAXES**

The Company and certain of its subsidiaries file U.S. federal, state, and foreign income tax returns. The Company believes it has justification for the tax positions utilized in the various tax returns it files. With few exceptions, the Company is no longer subject to U.S. federal, state, local, or non-U.S. income tax examinations by tax authorities for years prior to 2002.

The Company adopted the provisions of FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes" (FIN No. 48), on January 1, 2007. FIN No. 48 provides guidance on measurement and recognition in accounting for income tax uncertainties and provides related guidance on derecognition, classification, disclosure, interest, and penalties. As a result of the implementation of FIN No. 48, the Company recognized approximately a \$0.1 million increase in the liability for unrecognized tax benefits, which was accounted for as a reduction to the January 1, 2007 balance of retained earnings.

As of January 1, 2007, the Company had a gross amount of \$4.7 million of unrecognized tax benefits, of which \$2.4 million would affect the effective tax rate if recognized. Included in this amount as of January 1, 2007 is \$2.2 million of accrued potential interest and penalties associated with these uncertain tax positions. The amount of expected decreases of unrecognized tax benefits over the next twelve month period is not material. The Company records any accrued penalties and interest related to unrecognized tax benefits in income tax expense, and such amounts were not material during the nine months ended September 30, 2007.

**NOTE I – COMMITMENTS AND CONTINGENCIES**

*Litigation* – The Company and its subsidiaries are named as defendants in several lawsuits and respondents in certain governmental proceedings arising in the ordinary course of business. While the outcome of lawsuits or other proceedings against the Company cannot be predicted with certainty, management does not expect these matters to have a material adverse impact on the financial statements.

*Environmental* – A subsidiary of the Company, TETRA Micronutrients, Inc. (TMI), previously owned and operated a production facility located in Fairbury, Nebraska. TMI is subject to an Administrative Order on Consent issued to American Microtrace, Inc. (n/k/a/ TETRA Micronutrients, Inc.) in the proceeding styled *In the Matter of American Microtrace Corporation*, EPA I.D. No. NED00610550, Respondent, Docket No. VII-98-H-0016, dated September 25, 1998 (the Consent Order), with regard to the Fairbury facility. TMI is liable for future remediation costs at the Fairbury facility under the Consent Order; however, the current owner of the Fairbury facility is responsible for costs associated with the closure of that facility. The Company has reviewed estimated remediation costs prepared by its independent, third party environmental engineering consultant, based on a detailed environmental study. The estimated remediation costs range from \$0.6 million to \$1.4 million. Based upon its review and discussions with its third party consultants, the Company established a reserve for such remediation costs which is included in other long-term liabilities in the accompanying consolidated balance sheets. As of September 30, 2007, and following the performance of certain remediation activities at the site, the amount included in long-term liabilities is approximately \$0.3 million. The reserve will be further adjusted as information develops or conditions change.

The Company has not been named a potentially responsible party by the EPA or any state environmental agency.

*Other Contingencies* – As a result of Hurricanes Katrina and Rita in 2005, the Company estimates that it will incur approximately \$164 to \$188 million of total storm related costs, of which approximately \$129.3 had been expended as of September 30, 2007. The Company has received claim proceeds of approximately \$94.3 million pursuant to its various insurance policies covering this damage. Approximately \$72 to \$96 million of the storm related costs consists of well intervention, debris removal, and other costs related to the three destroyed Maritech offshore platforms. The estimate of well intervention costs exceeds the maximum coverage amount for such costs provided pursuant to the Company's applicable insurance policies. During the last half of 2006, the Company's insurance claims adjuster advised that the underwriters did not yet have sufficient information to conclude that well intervention costs for certain of the damaged wells would qualify as covered costs. In addition, the underwriters have questioned whether certain well intervention costs for qualifying wells would be covered under the policy. The Company is continuing to have discussions with its insurance adjuster and



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underwriters regarding these well intervention activities, and it continues to submit any documentation requested for the costs of these activities to the insurance adjusters, in an effort to obtain reimbursement for these costs. During the second quarter of 2007, after reviewing additional documentation provided by the Company, the underwriters repeated their position that certain wells did not qualify for coverage and that certain well intervention costs for covered wells do not qualify as covered costs. Based on this position from underwriters, the Company increased its allowance for uncollectible insurance receivable and charged approximately \$1.6 million to expense, net of intercompany profit, during the second quarter of 2007 for a portion of these questioned costs. As of September 30, 2007, approximately \$46.7 million of well intervention costs had been expended and approximately \$3.9 million of such costs remain in accounts receivable and are considered probable of recovery under the Company's insurance policy. The Company continues to maintain and present its position to the underwriters that all well intervention costs being questioned qualify for reimbursement under its insurance policies. To the extent that amounts in excess of the Company's net insurance receivable are reimbursed to the Company in a future period, such amounts will be included in income in that period.

The Company has received from underwriters the advance payment of an amount equal to the policy limit for removal of debris associated with the three destroyed platforms. In August 2006, the underwriters restated their position that there is no additional coverage provided under an endorsement obtained by the Company in August 2005 for the cost of removal of these platforms or for other damage repairs on certain properties in excess of the insured values provided by the Company's property damage policy. The endorsement provides additional coverage for debris removal and other costs up to a maximum limit of \$20 million per storm. While the Company has yet to incur costs for removal of the destroyed platforms, total costs which the Company believes are recoverable under the endorsement relating to one of the storms could equal or exceed the policy maximum limits under the endorsement. The Company continues to provide additional requested documentation to the underwriters' claims adjusters and the underwriters to support the coverage under this endorsement, but has not yet received underwriters' agreement to its position. While the Company believes that these debris removal and other costs qualify for reimbursement under the endorsement, it is possible that all or a portion of these costs may not be reimbursed.

During the second quarter of 2007, the insurance adjuster identified approximately \$3.3 million of certain repair related costs incurred by Maritech and included in accounts receivable that it claims are not covered under Maritech's property damage insurance policy. Maritech has included these amounts in the claim presented to the underwriters, as it believes, based on the terms of the policy and historical experience, that these amounts are covered under the insurance policy. The Company has yet to receive the underwriters' position with regard to these costs. The Company believes the adjuster's position with regard to this claim is without merit, and is pursuing reimbursement of these repair related costs.

In October 2005, one of the Company's drilling rig barges was damaged by a fire, and a claim was submitted pursuant to the Company's insurance coverage. The drilling rig barge was repaired during 2006 and is now operational. As of September 30, 2007, approximately \$5.7 million is included in the Company's accounts receivable associated with the repair costs incurred for this asset, as such costs are considered probable of being reimbursed pursuant to the Company's applicable insurance policy. This amount is net of approximately \$2.1 million of insurance reimbursements, which were collected in January 2007, and approximately \$0.8 million of costs which were charged to expense during the third quarter of 2007. In February 2007, the Company received a notice from its insurance underwriters, stating that they consider that approximately \$3.7 million of this claim is not covered under the applicable policy. In August 2007, the underwriters responded to the Company's position regarding this claim, requested additional information on a portion of the remaining costs incurred, and agreed to continue discussions. The Company has reviewed the underwriters' position with regard to this claim, and believes it is without merit. In September 2007, the Company met with underwriters to discuss the claim, delivered the additional requested information, and is awaiting any further questions. The Company continues to work with the underwriters to pursue reimbursement of its repair costs.

In March 2006, the Company acquired Beacon Resources, LLC (Beacon), a production testing operation, for approximately \$15.6 million paid at closing. In addition, the acquisition provides for additional contingent consideration of up to \$19.1 million to be paid in March 2009, depending on the average of Beacon's annual pretax results of operations over the three year period following the closing date through March 2009. Any amount payable pursuant to this contingent consideration provision will be reflected as a liability as it becomes fixed and determinable at the end of the three year period.

**NOTE J – INDUSTRY SEGMENTS**

The Company manages its operations through four operating segments: Fluids, WA&D Services, Maritech, and Production Enhancement.

The Company's Fluids Division manufactures and markets clear brine fluids, additives, and other associated products and services to the oil and gas industry for use in well drilling, completion, and workover operations both domestically and in certain regions of Europe, Asia (including the Middle East), Latin America, and Africa. The Division also markets certain fluids and dry calcium chloride manufactured at its production facilities to a variety of markets outside the energy industry.

The Company's WA&D Division consists of two operating segments: WA&D Services and Maritech. The WA&D Services segment provides a broad array of services required for the abandonment of depleted oil and gas wells and the decommissioning of platforms, pipelines, and other associated equipment. The WA&D Services segment also provides diving, marine, engineering, cutting, electric wireline, tool rental, workover, and drilling services. The WA&D Services segment operates primarily in the onshore U.S. Gulf Coast region and the inland waters and offshore markets of the Gulf of Mexico.

The Maritech segment consists of the Company's Maritech subsidiary, which, with its subsidiaries, is a producer of oil and gas from properties acquired primarily to support and provide a baseload of business for the WA&D Services segment. In addition, the segment conducts development and exploitation operations on certain of its oil and gas properties, which are intended to increase the cash flows on such properties prior to their ultimate abandonment.

The Company's Production Enhancement Division provides production testing services to the Texas, New Mexico, Louisiana, offshore Gulf of Mexico, and certain international markets. In addition, it designs, fabricates, and services wellhead compression equipment, which is primarily used to provide compression services to enhance production from mature, low-pressure natural gas wells, which are located principally in the mid-continent, mid-western, western, Rocky Mountain, and Gulf Coast regions of the United States, as well as in western Canada and Mexico. The Division also provides the technology and services required for the separation and recycling of oily residuals generated from petroleum refining operations.

The Company generally evaluates performance and allocates resources based on profit or loss from operations before income taxes and nonrecurring charges, return on investment, and other criteria. The accounting policies of the reportable segments are the same as those described in the summary of significant accounting policies. Transfers between segments, as well as geographic areas, are priced at the estimated fair value of the products or services as negotiated between the operating units. "Corporate Overhead" includes corporate general and administrative expenses, depreciation and amortization, interest income and expense, and other income and expense.

Summarized financial information concerning the business segments from continuing operations is as follows:

|   | <b>Three Months Ended</b> |             | <b>Nine Months Ended</b> |             |
|---|---------------------------|-------------|--------------------------|-------------|
|   | <b>September 30,</b>      |             | <b>September 30,</b>     |             |
|   | <b>2007</b>               | <b>2006</b> | <b>2007</b>              | <b>2006</b> |
|   | (In Thousands)            |             |                          |             |
| <b>Revenues from external customers</b> |                           |             |                          |             |
| <b>Product sales</b>                    |                           |             |                          |             |
| Fluids Division                         | \$ 44,095                 | \$ 45,756   | \$ 174,629               | \$ 155,779  |
| WA&D Division                           |                           |             |                          |             |
| WA&D Services                           | 856                       | 847         | 3,564                    | 2,700       |
| Maritech                                | 56,941                    | 41,742      | 157,305                  | 114,860     |
| Intersegment eliminations               |                           |             |                          |             |
| Total WA&D Division                     | 57,797                    | 42,589      | 160,869                  | 117,560     |
| Production Enhancement Division         | 4,193                     | 2,548       | 9,034                    | 9,101       |
| Consolidated                            | 106,085                   | 90,893      | 344,532                  | 282,440     |

|   | Three Months Ended<br>September 30, |            | Nine Months Ended<br>September 30, |            |
|---|-------------------------------------|------------|------------------------------------|------------|
|   | 2007                                | 2006       | 2007                               | 2006       |
| (In Thousands)                          |                                     |            |                                    |            |
| <b>Revenues from external customers</b> |                                     |            |                                    |            |
| <b>Services and Rentals</b>             |                                     |            |                                    |            |
| Fluids Division                         | \$ 15,302                           | \$ 10,277  | \$ 38,343                          | \$ 24,991  |
| WA&D Division                           |                                     |            |                                    |            |
| WA&D Services                           | 86,230                              | 95,035     | 258,571                            | 198,781    |
| Maritech                                | 224                                 | 391        | 544                                | 3,179      |
| Intersegment eliminations               | (10,275)                            | (16,653)   | (23,187)                           | (34,659)   |
| Total WA&D Division                     | 76,179                              | 78,773     | 235,928                            | 167,301    |
| Production Enhancement Division         | 45,515                              | 36,808     | 130,070                            | 100,394    |
| Consolidated                            | 136,996                             | 125,858    | 404,341                            | 292,686    |
| <b>Intersegment revenues</b>            |                                     |            |                                    |            |
| Fluids Division                         | 1,272                               | 239        | 1,475                              | 345        |
| WA&D Division                           |                                     |            |                                    |            |
| WA&D Services                           |                                     |            |                                    |            |
| Maritech                                |                                     |            |                                    |            |
| Intersegment eliminations               |                                     |            |                                    |            |
| Total WA&D Division                     |                                     |            |                                    |            |
| Production Enhancement Division         | 59                                  | 30         | 109                                | 156        |
| Intersegment eliminations               | (1,331)                             | (269)      | (1,584)                            | (501)      |
| Consolidated                            |                                     |            |                                    |            |
| <b>Total revenues</b>                   |                                     |            |                                    |            |
| Fluids Division                         | 60,669                              | 56,272     | 214,447                            | 181,115    |
| WA&D Division                           |                                     |            |                                    |            |
| WA&D Services                           | 87,086                              | 95,882     | 262,135                            | 201,481    |
| Maritech                                | 57,165                              | 42,133     | 157,849                            | 118,039    |
| Intersegment eliminations               | (10,275)                            | (16,653)   | (23,187)                           | (34,659)   |
| Total WA&D Division                     | 133,976                             | 121,362    | 396,797                            | 284,861    |
| Production Enhancement Division         | 49,767                              | 39,386     | 139,213                            | 109,651    |
| Intersegment eliminations               | (1,331)                             | (269)      | (1,584)                            | (501)      |
| Consolidated                            | \$ 243,081                          | \$ 216,751 | \$ 748,873                         | \$ 575,126 |

|  | Three Months Ended<br>September 30, |             | Nine Months Ended<br>September 30, |             |
|--|-------------------------------------|-------------|------------------------------------|-------------|
|  | 2007                                | 2006        | 2007                               | 2006        |
| (In Thousands)   |                                     |             |                                    |             |
| <b>Income before taxes and discontinued operations</b> |                                     |             |                                    |             |
| Fluids Division  | \$ 319                              | \$ 15,735   | \$ 18,531                          | \$ 47,495   |
| WA&D Division  |                                     |             |                                    |             |
| WA&D Services  | 2,743                               | 19,079      | 26,459                             | 37,060      |
| Maritech   | 1,668                               | 12,004      | 21,357                             | 41,142      |
| Intersegment eliminations                              | 74                                  | (1,939)     | 3,977                              | (4,712)     |
| Total WA&D Division                                    | 4,485                               | 29,144      | 51,793                             | 73,490      |
| Production Enhancement Division                        | 14,768                              | 12,023      | 39,914                             | 32,889      |
| Corporate overhead                                     | (13,993)(1)                         | (11,793)(1) | (37,520)(1)                        | (33,957)(1) |
| Consolidated   | \$ 5,579                            | \$ 45,109   | \$ 72,718                          | \$ 119,917  |



|                                 | September 30,         |                       |
|---------------------------------|-----------------------|-----------------------|
|                                 | 2007                  | 2006                  |
|                                 | (In Thousands)        |                       |
| <b>Total assets</b>             |                       |                       |
| Fluids Division                 | \$ 283,784            | \$ 245,996            |
| WA&D Division                   |                       |                       |
| WA&D Services                   | 283,089               | 246,690               |
| Maritech                        | 305,686               | 267,608               |
| Intersegment eliminations       | (4,366)               | (9,266)               |
| Total WA&D Division             | 584,409               | 505,032               |
| Production Enhancement Division | 275,673               | 234,619               |
| Corporate overhead              | 38,538 <sup>(2)</sup> | 35,737 <sup>(2)</sup> |
| Consolidated                    | \$ 1,182,404          | \$ 1,021,384          |

(1) Amounts reflected include the following general corporate expenses:

|   | Three Months Ended |           | Nine Months Ended |           |
|---|--------------------|-----------|-------------------|-----------|
|   | September 30,      |           | September 30,     |           |
|   | 2007               | 2006      | 2007              | 2006      |
|   | (In Thousands)     |           |                   |           |
| General and administrative expense            | \$ 8,924           | \$ 8,138  | \$ 23,539         | \$ 23,782 |
| Depreciation and amortization                 | 309                | 273       | 866               | 722       |
| Interest expense                              | 4,429              | 3,537     | 12,900            | 9,383     |
| Other general corporate (income) expense, net | 331                | (155)     | 215               | 70        |
| Total   | \$ 13,993          | \$ 11,793 | \$ 37,520         | \$ 33,957 |

(2) Includes assets of discontinued operations.

## NOTE K – SUBSEQUENT EVENTS

In October 2007, the Company's Maritech subsidiary signed non-binding letters of intent to acquire additional oil and gas properties in two separate transactions. The properties, consisting of producing fields as well as unproved prospects, are located offshore in the Gulf of Mexico and would add to Maritech's existing oil and gas reserves. Both acquisitions are subject to the execution of definitive purchase and sale agreements and other customary closing conditions. The transactions are expected to close during the fourth quarter of 2007 and to be funded from the Company's existing borrowing capacity under its revolving line of credit facility and, potentially, with proceeds from an anticipated sale of certain non-core assets.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

### Business Overview

Although the Company once again reported quarterly revenues significantly higher than the corresponding prior year period, quarterly results of operations were lower than the prior year period for the second consecutive quarter. Third quarter 2007 net income decreased to \$3.9 million, a decrease of 86.9% from the record earnings in the third quarter of 2006. Many of the Company's businesses were again plagued by issues that also affected the prior quarter of 2007, including weather disruptions, higher fluids inventory costs, service contract issues, and vessel inefficiencies due to mechanical issues. The Fluids Division was also affected by decreased demand in the Gulf of Mexico. In addition, the Company's Maritech Resources, Inc. (Maritech) subsidiary recorded impairments on certain oil and gas properties during the quarter. Consolidated gross profit as a percentage of revenue dropped to 15.3% during the third quarter of 2007 compared to 33.4% during the prior year quarter. The profitability levels of the Company's core businesses are expected to recover beginning in early 2008. The Fluids Division continues to transition to a lower cost supply, which should improve profitability in future periods. The Company's WA&D Services segment also continues to adjust its operations to serve the current demand levels more efficiently, right-sizing and upgrading its fleet, operating under newer, more favorable contract terms, and modifying its approach to servicing the post-hurricane market. Maritech revenues achieved a record level during the quarter on the strength of increased production volumes and product pricing,

although profitability was negatively affected by property impairments, increased abandonment and decommissioning costs, and increased depletion expenses for many of its producing properties. The Production Enhancement Division continues to exceed prior year profitability levels. This growth is expected to continue, given the continuing high demand for the Division's production testing and wellhead compression services, both domestically and internationally. The growth of the Company's operations, as well as the borrowings necessary to fund its capital expenditure program, has resulted in increased administrative and interest expenses compared to the prior year, and such comparative increases are expected to continue in the future as the Company continues to grow.

The Company's consolidated balance sheet as of September 30, 2007 included current assets of \$406.0 million and total assets of \$1.2 billion. The Company's long-term debt balance decreased slightly during the first nine months of 2007 to an outstanding balance of \$336.4 million as of September 30, 2007, as net principal payments of \$4.0 million during the first nine months of 2007 were offset by the impact of currency exchange fluctuation for the Euro-denominated debt. As of November 9, 2007, the Company had available borrowing capacity of approximately \$103.1 million. During the first nine months of 2007, the Company generated operating cash flow of \$148.8 million. The Company plans to utilize its operating cash flow and its available borrowing capacity to fund its growth, including its capital expenditure program and acquisition opportunities. Specific areas of planned ongoing capital expenditure investment include the further exploitation, development, and acquisition of Maritech oil and gas properties, the continued growth of the Company's fleet of wellhead compression equipment, and a multi-year Fluids Division development project to construct a new calcium chloride plant and expand an existing brominated fluids production facility. In addition to these internal growth projects, the Company's growth strategy also includes identifying opportunities to establish operations in additional niche oil and gas service markets, including international business development opportunities, and considering suitable acquisition opportunities. In October 2007, Maritech entered into non-binding letters of intent to acquire additional oil and gas properties for cash in two separate transactions. If consummated under their current terms, these transactions would require utilization of a significant percentage of the Company's remaining borrowing capacity under its revolving credit facility. Cash to fund a portion of the consideration required pursuant to these acquisitions may also be provided by a sale of certain non-core assets, which the Company expects to consummate during the fourth quarter of 2007, in which event the Company will not be required to utilize as much of its available borrowing capacity.

#### **Critical Accounting Policies**

There have been no material changes or developments in the evaluation of the accounting estimates and the underlying assumptions or methodologies pertaining to the Company's Critical Accounting Policies and Estimates disclosed in its Form 10-K for the year ended December 31, 2006. In preparing its consolidated financial statements, the Company makes assumptions, estimates, and judgments that affect the amounts reported. The Company periodically evaluates its estimates and judgments, including those related to potential impairments of long-lived assets (including goodwill), the collectibility of accounts receivable, and the current cost of future abandonment and decommissioning obligations. The Company's judgments and estimates are based on historical experience and on future expectations that are believed to be reasonable. The combination of these factors forms the basis for judgments made about the carrying values of assets and liabilities that are not readily apparent from other sources. These judgments and estimates may change as new events occur, as new information is acquired, and with changes in the Company's operating environment. Actual results are likely to differ from the Company's current estimates, and those differences may be material.

**Results of Operations**

|  | <b>Three Months Ended</b> |             | <b>Nine Months Ended</b> |             |
|--|---------------------------|-------------|--------------------------|-------------|
|  | <b>September 30,</b>      |             | <b>September 30,</b>     |             |
|  | <b>2007</b>               | <b>2006</b> | <b>2007</b>              | <b>2006</b> |
|  | <b>(In Thousands)</b>     |             |                          |             |
| <b>Revenues</b>  |                           |             |                          |             |
| Fluids Division  | \$ 60,669                 | \$ 56,272   | \$ 214,447               | \$ 181,115  |
| WA&D Division  |                           |             |                          |             |
| WA&D Services  | 87,086                    | 95,882      | 262,135                  | 201,481     |
| Maritech   | 57,165                    | 42,133      | 157,849                  | 118,039     |
| Intersegment eliminations                              | (10,275)                  | (16,653)    | (23,187)                 | (34,659)    |
| Total WA&D Division                                    | 133,976                   | 121,362     | 396,797                  | 284,861     |
| Production Enhancement Division                        | 49,767                    | 39,386      | 139,213                  | 109,651     |
| Intersegment eliminations                              | (1,331)                   | (269)       | (1,584)                  | (501)       |
|  | 243,081                   | 216,751     | 748,873                  | 575,126     |
| <b>Gross profit</b>                                    |                           |             |                          |             |
| Fluids Division  | 7,437                     | 22,177      | 39,212                   | 65,178      |
| WA&D Division  |                           |             |                          |             |
| WA&D Services  | 6,889                     | 22,143      | 37,962                   | 46,458      |
| Maritech   | 3,465                     | 14,523      | 23,967                   | 44,525      |
| Intersegment eliminations                              | 74                        | (1,939)     | 3,977                    | (4,712)     |
| Total WA&D Division                                    | 10,428                    | 34,727      | 65,906                   | 86,271      |
| Production Enhancement Division                        | 19,520                    | 15,769      | 53,375                   | 44,056      |
| Other  | (161)                     | (332)       | (743)                    | (831)       |
|  | 37,224                    | 72,341      | 157,750                  | 194,674     |
| <b>Income before taxes and discontinued operations</b> |                           |             |                          |             |
| Fluids Division  | 319                       | 15,735      | 18,531                   | 47,495      |
| WA&D Division  |                           |             |                          |             |
| WA&D Services  | 2,743                     | 19,079      | 26,459                   | 37,060      |
| Maritech   | 1,668                     | 12,004      | 21,357                   | 41,142      |
| Intersegment eliminations                              | 74                        | (1,939)     | 3,977                    | (4,712)     |
| Total WA&D Division                                    | 4,485                     | 29,144      | 51,793                   | 73,490      |
| Production Enhancement Division                        | 14,768                    | 12,023      | 39,914                   | 32,889      |
| Corporate overhead                                     | (13,993)                  | (11,793)    | (37,520)                 | (33,957)    |
|  | 5,579                     | 45,109      | 72,718                   | 119,917     |

The above information excludes the results of the Company's Venezuelan fluids and production testing businesses, which have been accounted for as discontinued operations.

**Three months ended September 30, 2007 compared with three months ended September 30, 2006.***Consolidated Comparisons*

*Revenues and Gross Profit* – Total consolidated revenues for the quarter ended September 30, 2007 were \$243.1 million compared to \$216.8 million for the third quarter of the prior year, an increase of 12.1%. Consolidated gross profit decreased to \$37.2 million during the third quarter of 2007 compared to \$72.3 million in the prior year quarter, a decrease of 48.5%. Consolidated gross profit as a percentage of revenue was 15.3% during the third quarter of 2007 compared to 33.4% during the prior year period.

*General and Administrative Expenses* – General and administrative expenses were \$26.6 million during the third quarter of 2007 compared to \$24.1 million during the prior year period, an increase of \$2.5 million or 10.6%. This increase was due to the overall growth of the Company and included approximately \$2.6 million of increased salaries, benefits, contract labor costs, and other associated employee expenses, approximately \$0.4 million of increased insurance expenses, and \$0.1 million of

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increased office expenses. Such increases were partially offset by approximately \$0.5 million of decreased professional services expenses and approximately \$0.1 million of decreased general expenses. General and administrative expenses as a percentage of revenues decreased to 10.9% during the third quarter of 2007 compared to 11.1% during the prior year period.

*Other Income and Expense* – Other income and expense was \$0.7 million of expense during the third quarter of 2007 compared to \$0.3 million of income during the third quarter of 2006. The decrease was due to approximately \$0.3 million of decreased equity in earnings from unconsolidated joint ventures, approximately \$0.2 million of decreased foreign currency gains, and approximately \$0.5 million of decreased other income, primarily due to ineffectiveness on commodity derivative contracts.

*Interest Expense and Income Taxes* – Net interest expense increased from \$3.5 million during the third quarter of the prior year to \$4.3 million during the third quarter of 2007 due to increased borrowings of long-term debt, which were used to fund the Company's acquisitions and capital expenditure requirements during 2007. Interest expense will increase in future periods to the extent additional borrowings are used to fund the Company's acquisition and capital expenditure plans. The Company's provision for income taxes during the third quarter of 2007 decreased to \$1.8 million compared to \$15.7 million during the prior year period, primarily due to lower earnings.

*Net Income* – Net income before discontinued operations was \$3.8 million during the third quarter of 2007 compared to \$29.4 million in the prior year quarter, a decrease of \$25.6 million. Net income per diluted share before discontinued operations was \$0.05 on 76,351,065 average diluted shares outstanding during the third quarter of 2007 compared to \$0.39 on 75,068,032 average diluted shares outstanding in the prior year.

During the fourth quarter of 2006, the Company made the decision to discontinue its Venezuelan fluids and production testing businesses due to several factors, including the changing political climate in that country. Income from discontinued operations was \$0.1 million during the third quarter of 2007.

Net income was \$3.9 million during the third quarter of 2007 compared to \$29.4 million in the prior year quarter, a decrease of \$25.6 million. Net income per diluted share was \$0.05 on 76,351,065 average diluted shares outstanding during the third quarter of 2007 compared to \$0.39 on 75,068,032 average diluted shares outstanding in the prior year quarter.

### *Divisional Comparisons*

*Fluids Division* – Fluids Division revenues increased \$4.4 million to \$60.7 million during the third quarter of 2007 compared to \$56.3 million during the third quarter of 2006, a 7.8% increase. This increase was primarily due to increased domestic clear brines fluids sales volumes and service activity, particularly for onshore service, and despite a decrease in offshore demand during the quarter. In September 2006 and April 2007, the Division completed the acquisitions of the assets and operations of certain onshore service companies, which expanded the Division's completion services operations into the Arkansas, New Mexico, TexOma, and ArkLaTex regions. These revenue increases were partially offset, however, by decreased chemicals sales domestically and internationally, despite increased pricing. Much of the demand for the Division's products is affected by the level of drilling activity, particularly deepwater drilling, in the Gulf of Mexico region.

Fluids Division gross profit decreased to \$7.4 million during the third quarter of 2007, compared to \$22.2 million during the prior year period, a decrease of \$14.7 million or 66.5%. Gross profit as a percentage of revenue decreased from 39.4% during the prior year period to 12.3% during the current year period. This decrease was primarily due to the increased cost of raw materials for the Division's products. Although a favorable long-term supply for certain of the Division's raw material needs has been secured, the Division's gross margin percentage is expected to continue to be significantly lower than 2006 levels, due to higher near-term inventory costs during the transition to this new favorable supply. In addition, unfavorable weather conditions during the quarter, though not as severe as those experienced during the second quarter, continued to adversely affect the Division's operations, particularly for its onshore water transfer and completion services businesses.



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Fluids Division income before taxes during the third quarter of 2007 totaled \$0.3 million compared to \$15.7 million in the corresponding prior year period, a decrease of \$15.4 million or 98.0%. This decrease was primarily generated by the \$14.7 million decrease in gross profit discussed above, along with approximately \$0.5 million of increased administrative expenses, and approximately \$0.2 million of decreased other income, primarily from decreased equity earnings from an unconsolidated joint venture.

*WA&D Division* – WA&D Division revenues increased from \$121.4 million during the third quarter of 2006 to \$134.0 million during the current year period, an increase of \$12.6 million or 10.4%. WA&D Division gross profit during the third quarter of 2007 totaled \$10.4 million compared to \$34.7 million during the prior year third quarter, a decrease of \$24.3 million or 70.0%. WA&D Division income before taxes was \$4.5 million during the third quarter of 2007 compared to \$29.1 million during the prior year period, a decrease of \$24.7 million or 84.6%.

The Division's WA&D Services operations revenues decreased to \$87.1 million during the third quarter of 2007 compared to \$95.9 million in the prior year quarter, a decrease of \$8.8 million or approximately 9.2%. This decrease was primarily due to decreased vessel activity levels compared to the prior year, delays in the demand for services by certain customers, and additional decreased vessel utilization due to weather conditions and mechanical problems during the quarter. With its current reduced fleet of three heavy lift vessels, the Division aims to capitalize on the current demand for well abandonment and decommissioning activity in the Gulf of Mexico, which includes a portion of the work to be done over the next several years on offshore properties that were damaged or destroyed by the significant storms that occurred in the third quarter of 2005. The September 2007 acquisition of the assets and operations of EOT Rentals, LLC (EOT) is expected to generate increased revenues for cutting tool services to be provided to the Division's customers.

The WA&D Services segment of the Division reported a \$15.3 million decrease in gross profit, from \$22.1 million during the third quarter of 2006 to \$6.9 million during the current year quarter. WA&D Services' gross profit as a percentage of revenues decreased to 7.9% during the current year quarter compared to 23.1% during the prior year period. As discussed above, the segment experienced operating inefficiencies caused by weather disruptions and vessel mechanical problems during the quarter. In particular, one of the Company's newly refurbished dive service vessels was inactive most of the quarter undergoing extensive repairs. In addition, project scheduling and contract transition issues also negatively affected gross profit during the period. In response to the current market demand, the Company is modifying its approach to providing its services associated with platforms that were damaged or destroyed by the 2005 storms. The Company anticipates that many of the operational issues which have negatively affected the WA&D Services segment have now been addressed, and that the segment will return to higher profitability levels going forward.

The WA&D Services segment income before taxes decreased from \$19.1 million during the third quarter of 2006 to \$2.7 million during the current year quarter, a decrease of \$16.3 million or 85.6%. This decrease was due to the \$15.3 million decrease in gross profit described above, plus a \$1.0 million increase in general and administrative expenses as a result of recent growth.

The Division's Maritech operations reported revenues of \$57.2 million during the third quarter of 2007 compared to \$42.1 million during the prior year period, an increase of \$15.0 million, or 35.7%. Increased production volumes generated increased revenues of approximately \$17.8 million, primarily from successful exploitation and development activities. During 2006 and the first nine months of 2007, Maritech expended approximately \$153.4 million on exploitation and development activities, and such activity is expected to continue during the remainder of 2007. Maritech's current period revenue increase as a result of increased production was partially offset by approximately \$2.6 million of lower realized commodity prices, including approximately \$4.2 million from decreased pricing for Maritech's natural gas production. Realized natural gas prices during 2006 included the impact of a natural gas swap derivative hedge contract, which resulted in Maritech realizing a price of \$10.465/MMBtu throughout 2006 for a portion of its gas production. This derivative contract expired at the end of 2006. During 2007, Maritech entered into several new commodity hedge contracts extending through 2010, including natural gas swap derivative hedge contracts which result in Maritech receiving an average price of \$8.13/MMBtu for a portion of its 2007 natural gas production. In addition, Maritech recorded a decrease in other fee revenues of approximately \$0.2 million during the third quarter of 2007 compared to the prior year period.

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The Division's Maritech operations reported gross profit of \$3.5 million during the third quarter of 2007 compared to \$14.5 million during the third quarter of 2006, a decrease of \$11.1 million or 76.1%. Maritech's gross profit as a percentage of revenues also decreased during the third quarter of 2007 to 6.1% compared to 34.5% during the prior year period. Maritech's gross profit decreased despite the increased production revenues discussed above due to increased operating expenses, including \$12.4 million of increased depletion expense, \$4.6 million for oil and gas property impairments, \$2.6 million for increased excess decommissioning and abandonment costs incurred during the quarter, \$6.6 million of decreased gain on insurance settlement proceeds, and the decreased commodity prices discussed above. These decreases in gross profit were partially offset by approximately \$0.7 million of decreased insurance premiums.

The Division's Maritech operations reported income before taxes of \$1.7 million during the third quarter of 2007 compared to \$12.0 million during the prior year period, a \$10.3 million decrease. This 86.1% decrease was due to the \$11.1 million decrease in gross profit discussed above, partially offset by \$0.6 million of decreased administrative costs, and approximately \$0.1 million of increased other income compared to the prior year period.

*Production Enhancement Division* – Production Enhancement Division revenues increased from \$39.4 million during the third quarter of 2006 to \$49.8 million during the current year quarter, an increase of \$10.4 million or 26.4%. This increase was due to increases in the Division's compression services and production testing businesses. Approximately \$5.3 million of the increased revenues were due to the Division's Compressco operations, reflecting its overall growth domestically, as well as in Mexico. Compressco continues to increase its compressor fleet to meet the growing demand for its products and services. Production testing revenues increased by approximately \$4.6 million compared to the prior year period, primarily due to increased international contract activity. In addition, the Division's process services operations reported a revenue increase of approximately \$0.5 million.

Production Enhancement Division gross profit increased from \$15.8 million during the third quarter of 2006 to \$19.5 million during the third quarter of 2007, an increase of \$3.8 million or 23.8%. Gross profit as a percentage of revenues decreased, from 40.0% during the third quarter of 2006 to 39.2% during the current year period, primarily due to increased operating expenses for the Division's international production testing and Compressco's domestic operations.

Income before taxes for the Production Enhancement Division increased 22.8%, from \$12.0 million during the prior year third quarter to \$14.8 million during the third quarter of 2007, an increase of \$2.7 million. This increase was due to the \$3.8 million of increased gross profit discussed above, less approximately \$0.9 million of increased administrative costs and approximately \$0.2 million of decreased other income, primarily from decreased equity earnings in an unconsolidated joint venture.

*Corporate Overhead* – Corporate Overhead includes corporate general and administrative expenses, interest income and expense, and other income and expense. Such expenses and income are not allocated to the Company's operating divisions, as they relate to the Company's general corporate activities. Corporate overhead increased during the third quarter of 2007 to \$14.0 million compared to \$11.8 million during the prior year period due to increased interest and administrative expenses during the period. Corporate administrative costs increased by approximately \$0.8 million due to approximately \$0.7 million of increased personnel related expenses, and approximately \$0.2 million of increased insurance expense, partially offset by approximately \$0.2 million of decreased professional services and other general expenses. The increase in corporate interest expense during the third quarter of 2007 was due to the increased outstanding balance of long-term debt, which was used to fund the Company's capital expenditure requirements during 2006 and 2007.

### **Nine months ended September 30, 2007 compared with nine months ended September 30, 2006.**

#### *Consolidated Comparisons*

*Revenues and Gross Profit* – Total consolidated revenues for the nine months ended September 30, 2007 were \$748.9 million compared to \$575.1 million for the nine month period of the prior year, an increase of 30.2%. Consolidated gross profit decreased to \$157.8 million during the first nine months of 2007 compared to \$194.7 million in the prior year period, a decrease of 19.0%. Consolidated gross profit

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as a percentage of revenue was 21.1% during the first nine months of 2007 compared to 33.8% during the prior year period.

*General and Administrative Expenses* – General and administrative expenses were \$75.8 million during the first nine months of 2007 compared to \$69.4 million during the prior year period, an increase of \$6.4 million or 9.3%. This increase was primarily due to the overall growth of the Company and included approximately \$5.6 million of increased salary, benefits, contract labor costs, and other associated employee expenses, net of decreased incentive compensation; approximately \$1.3 million of increased office expenses; and approximately \$0.8 million of increased insurance expenses, partially offset by approximately \$1.2 million of decreased professional services and other general expenses. General and administrative expenses as a percentage of revenue were 10.1% during the first nine months of 2007 compared to 12.1% during the prior year period.

*Other Income and Expense* – Other income and expense was \$3.3 million of income during the first nine months of 2007 compared to \$3.8 million of income during the first nine months of 2006, due to approximately \$1.0 million of decreased gains from sales of assets and approximately \$0.8 million of decreased equity from earnings of unconsolidated joint ventures. These decreases were partially offset by approximately \$1.3 million of increased other income, primarily due to a \$1.2 million legal settlement received during the period.

*Interest Expense and Income Taxes* – Net interest expense increased from \$9.2 million during the first nine months of the prior year to \$12.5 million during the current year period due to increased borrowings of long-term debt used to fund the Company's acquisitions and capital expenditure requirements during 2006 and 2007. Interest expense will increase in future periods to the extent additional borrowings are used to fund the Company's acquisition and capital expenditure plans. The Company's provision for income taxes during the first nine months of 2007 decreased to \$25.5 million compared to \$41.7 million during the prior year period, primarily due to decreased earnings.

*Net Income* – Net income before discontinued operations was \$47.2 million during the first nine months of 2007 compared to \$78.3 million in the prior year period, a decrease of \$31.0 million. Net income per diluted share before discontinued operations was \$0.62 on 75,957,437 average diluted shares outstanding during the first nine months of 2007 compared to \$1.05 on 74,781,429 average diluted shares outstanding in the prior year period.

During the fourth quarter of 2006, the Company made the decision to discontinue its Venezuelan fluids and production testing businesses due to several factors, including the changing political climate in that country. Income from discontinued operations was \$0.1 million during the first nine months of 2007.

Net income was \$47.4 million during the first nine months of 2007 compared to \$78.2 million in the prior year period, a decrease of \$30.8 million. Net income per diluted share was \$0.62 on 75,957,437 average diluted shares outstanding during the first nine months of 2007 compared to \$1.05 on 74,781,429 average diluted shares outstanding in the prior year period.

### *Divisional Comparisons*

*Fluids Division* – Fluids Division revenues during the first nine months of 2007 were \$214.4 million, compared to \$181.1 million during the prior year period, an increase of \$33.3 million, or 18.4%. This increase was primarily due to increased domestic clear brine fluids sales volumes and service activity, particularly for onshore services, and, to a lesser extent, was due to overall increased product pricing and international sales. In addition, in September 2006 and April 2007, the Division completed the acquisitions of certain service assets and operations, expanding the Division's completion services operations and allowing it to provide such services to customers in the Arkansas, New Mexico, TexOma, and ArkLaTex regions. The Company expects these acquired operations to continue to provide increased service revenues to the Division, although the increase during the first nine months of 2007 has been impacted by weather conditions, particularly during the second quarter. Much of the demand for the Division's products is affected by the level of drilling activity, particularly deepwater drilling, in the Gulf of Mexico region.

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Fluids Division gross profit decreased to \$39.2 million during the first nine months of 2007, compared to \$65.2 million during the prior year period, a decrease of \$26.0 million or 39.8%. Gross profit as a percentage of revenue decreased to 18.3% during the first nine months of 2007, from 36.0% during the prior year period. This decrease was primarily due to the increased cost of raw materials for the Division's products. Although a favorable long-term supply for certain of the Division's raw material needs has been secured, the Division's gross margin percentage is expected to continue to be significantly lower than 2006 levels, due to higher near-term inventory costs during the transition to this new favorable supply. In addition, weather conditions during much of the first nine months of 2007 have negatively impacted the Division's onshore and completion services operations.

Fluids Division income before taxes during the first nine months of 2007 totaled \$18.5 million compared to \$47.5 million in the corresponding prior year period, a decrease of \$29.0 million or 61.0%. This decrease was primarily generated by the \$26.0 million decrease in gross profit discussed above, along with approximately \$3.6 million of increased administrative expenses, partially offset by approximately \$0.6 million of increased interest and other income, primarily from gains from foreign currency and sales of assets.

*WA&D Division* – WA&D Division revenues increased significantly from \$284.9 million during the first nine months of 2006 to \$396.8 million during the current year period, an increase of \$111.9 million or 39.3%. WA&D Division gross profit during the first nine months of 2007 totaled \$65.9 million compared to \$86.3 million during the prior year nine month period, a decrease of \$20.4 million or 23.6%. WA&D Division income before taxes was \$51.8 million during the first nine months of 2007 compared to \$73.5 million during the prior year period, a decrease of \$21.7 million or 29.5%.

The Division's WA&D Services operations revenues increased to \$262.1 million during the first nine months of 2007 compared to \$201.5 million in the prior year period, an increase of \$60.7 million or 30.1%. This increase was primarily due to increased vessel activity levels during much of the first nine months of 2007, although the utilization of these vessels was somewhat limited due to weather conditions during the second and third quarters. With its currently reduced fleet of three heavy lift vessels, the Division aims to continue to capitalize on the current demand for well abandonment and decommissioning activity in the Gulf of Mexico, including a portion of the work to be performed over the next several years on offshore properties that were damaged or destroyed by the significant storms that occurred in the third quarter of 2005. In addition, the Division's revenues increased as a result of the March 2006 acquisition of the assets and operations of Epic Divers & Marine (Epic) and the subsequent expansion and refurbishment of Epic's dive support vessel fleet, although one of its vessels was idled during most of the third quarter for mechanical problems. To a lesser extent, the September 2007 acquisition of the assets and operations of EOT is also expected to generate increased revenues for cutting tool services to be provided to the Division's customers.

The WA&D Services segment of the Division reported an \$8.5 million decrease in gross profit, a 18.3% decrease from \$46.5 million during the first nine months of 2006 to \$38.0 million during the current year period. WA&D Services' gross profit as a percentage of revenues decreased to 14.5% during the current year period compared to 23.1% during the prior year period. Despite the increase in revenues, which reflects the segment's increased service capacity during much of the current year period, the segment experienced operating inefficiencies caused by weather disruptions and contract transition issues that negatively affected gross profit during the first three quarters. In addition, Epic's newly refurbished dive service vessels, which were placed into service during the first quarter of 2007, also experienced lower utilization due to weather and maintenance issues, with one of its vessels experiencing significant mechanical problems during most of the third quarter. In response to the current market demand, the Company is modifying its approach to providing its services associated with platforms that were damaged or destroyed by the 2005 storms. The Company expects that the segment's gross profit margin will increase during future quarters. Intercompany profit on work performed for Maritech's insured storm damage repairs are deferred until such time as the associated insurance claim proceeds are collected by Maritech. During the first nine months of 2006, intercompany profit of \$4.7 million was eliminated in consolidation. During the first nine months of 2007, insurance claim collections related to prior year intercompany work performed for Maritech contributed to the recognition of an additional \$4.0 million of Division intercompany gross profit.

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The WA&D Services segment income before taxes decreased from \$37.1 million during the first nine months of 2006 to \$26.5 million during the current year period, a decrease of \$10.6 million or 28.6%. This decrease was due to the \$8.5 million decrease in gross profit described above, as well as a \$3.1 million increase in administrative expenses due to the Division's growth, partially offset by increased other income of approximately \$1.1 million primarily from a legal settlement received during the current year period.

The Division's Maritech operations reported revenues of \$157.9 million during the first nine months of 2007 compared to \$118.0 million during the prior year period, an increase of \$39.8 million, or 33.7%. Increased production volumes generated increased revenues of approximately \$50.8 million, primarily from successful exploitation and development activities. During 2006 and the first nine months of 2007, Maritech expended approximately \$153.4 million on exploitation and development activities, and such activity is expected to continue during the remainder of 2007. In addition, during a portion of the first quarter of 2006, many of Maritech's producing properties remained shut-in as a result of third quarter 2005 hurricanes. Currently, a small portion of Maritech's daily production remains shut-in as a result of these storms. These revenue increases as a result of increased production were partially offset by approximately \$8.4 million of lower realized commodity prices, including approximately \$13.4 million from decreased pricing for Maritech's natural gas production. Realized natural gas prices during 2006 included the impact of a natural gas swap derivative hedge contract, which resulted in Maritech realizing a price of \$10.465/MMBtu throughout 2006 for a portion of its gas production. This derivative contract expired at the end of 2006. During 2007, Maritech entered into several new commodity hedge contracts extending through 2010, including natural gas swap derivative hedge contracts, which result in Maritech receiving an average price of \$8.13/MMBtu for a portion of its 2007 natural gas production. In addition, during the prior year period, Maritech recorded approximately \$2.6 million of additional prospect and other fee revenues.

The Division's Maritech operations reported gross profit of \$24.0 million during the first nine months of 2007 compared to \$44.5 million during the first nine months of 2006, a decrease of \$20.6 million or 46.2%. Maritech's gross profit as a percentage of revenues also decreased during the first nine months of the current year to 15.2% compared to 37.7% during the prior year period. In addition to the factors discussed below, Maritech's gross profit decreased due to the decreased realized commodity prices discussed above, and despite the segment's exploitation and development activity, which resulted in the addition of several newly productive wells. The impact of this increased production revenue was also offset by \$26.4 million of increased depletion expense, \$4.2 million of increased excess decommissioning and abandonment costs, \$5.4 million of oil and gas property impairments, \$2.1 million of increased insurance premiums, and \$6.1 million of increased charges to earnings during the second quarter for increased insurance receivable allowances, prior to intercompany eliminations. In addition, during the first nine months of 2007, Maritech recorded dry hole costs of approximately \$1.7 million and recorded decreased gains from insurance proceeds compared to the prior year period of approximately \$3.8 million.

The Division's Maritech operations reported income before taxes of \$21.4 million during the first nine months of 2007 compared to \$41.1 million during the prior year period, a \$19.8 million decrease. This 48.1% decrease was due to the \$20.6 million decrease in gross profit and approximately \$1.1 million of decreased gains on sales of properties, partially offset by \$1.9 million of decreased administrative costs compared to the prior year period.

*Production Enhancement Division* – Production Enhancement Division revenues increased from \$109.7 million during the first nine months of 2006 to \$139.2 million during the current year period, an increase of \$29.6 million or 27.0%. This increase was primarily due to \$18.9 million of increased revenues from the Division's production testing operations, reflecting the increased demand for these services as well as the February 2006 acquisition of Beacon Resources, LLC (Beacon). Compressco revenues also increased by approximately \$10.7 million compared to the prior year period, due to its overall growth both domestically, and in Mexico. Compressco continues to add to its compressor fleet to meet the growing demand for its products and services. Revenues from the Division's process services operations were flat compared to the prior year period.

Production Enhancement Division gross profit increased from \$44.1 million during the first nine months of 2006 to \$53.4 million during the 2007 period, an increase of \$9.3 million or 21.2%. Gross profit

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as a percentage of revenues decreased, from 40.2% during the first nine months of 2006 to 38.3% during the current year period, primarily due to increased operating expenses for the Division's domestic production testing operations.

Income before taxes for the Production Enhancement Division increased from \$32.9 million during the prior year nine month period to \$39.9 million during the current year period, an increase of \$7.0 million, or 21.4%. This increase was primarily due to the \$9.3 million of increased gross profit discussed above, less approximately \$1.8 million of increased administrative costs and approximately \$0.5 million of decreased other income, primarily from decreased equity earnings in an unconsolidated joint venture and from decreased foreign currency gains.

*Corporate Overhead* – Corporate Overhead includes corporate general and administrative expenses, interest income and expense, and other income and expense. Such expenses and income are not allocated to the Company's operating divisions, as they relate to the Company's general corporate activities. Corporate overhead increased by \$3.5 million from \$34.0 million during the first nine months of 2006 to \$37.5 million during the first nine months of 2007, primarily due to increased interest expense of approximately \$3.5 million. This increase in corporate interest expense during the first nine months of 2007 was due to the increased outstanding balance of long-term debt, which was used to fund the Company's capital expenditure requirements during 2006 and 2007. Corporate general and administrative expenses decreased by approximately \$0.2 million compared to the prior year period, as approximately \$0.8 million of increased office expenses and approximately \$0.4 million of increased insurance expenses were offset by approximately \$1.4 million of decreased personnel related costs, primarily due to decreased incentive compensation recorded during the period. In addition, in the current year period, the Company reflected approximately \$0.3 million of decreased other income.

### **Liquidity and Capital Resources**

The Company's growth strategy is to further expand its operations through a significant internal capital expenditure program, strategic acquisitions, and by establishing operations in additional niche oil and gas service markets. The Company expects to fund much of its capital expenditure activity for the remainder of 2007 and beyond through operating cash flows, which have increased as a result of its recent growth and from additional borrowing under its revolving credit facility. The Company also continues to consider suitable acquisitions, which are expected to be funded through available borrowing capacity, or the issuance of new debt or equity. Company operating cash flows in excess of its capital expenditure and other investing requirements are expected to be used principally to reduce the outstanding balance under its credit facility.

*Operating Activities* – Cash flow generated by operating activities totaled approximately \$148.8 million during the first nine months of 2007 compared to approximately \$40.9 million generated during the prior year period. Changes in working capital items contributed to much of this increase from the prior year, as operating cash flow during the first nine months of 2006 was net of approximately \$63.3 million of increased receivables and approximately \$35.6 million of cash expended for increased inventory related to the Company's Fluids Division, reflecting increased volumes and higher product prices. The September 2007 acquisition of the assets and operations of EOT Rentals is expected to provide added operating cash flow during the remainder of 2007 and beyond. Overall future operating cash flow is largely dependent upon the level of oil and gas industry activity, particularly in the Gulf of Mexico region of the U.S. The Company's increased revenues for its existing businesses during the first nine months of 2007 reflect the current high demand for the products and services of the majority of its businesses, and the Company expects that such demand will continue to be high during the remainder of 2007 and beyond. The operating cash flow impact from this increased demand is limited or partially offset, however, by the increased product, operating, and administrative costs required to deliver its products and services and the Company's equipment and personnel capacity constraints.

As of September 30, 2007, the Company has expended approximately \$129.3 million to repair a majority of the assets damaged during the 2005 hurricanes, and is continuing to assess the extent of certain damages, particularly certain remaining well intervention and debris removal costs associated with the destroyed Maritech platforms. Through September 30, 2007, the Company has received approximately \$94.3 million of processed insurance claim reimbursements. As of September 30, 2007, the Company's consolidated balance sheet includes within accounts receivable approximately \$26.9

million for repair, well intervention, and certain non-storm related expenditures incurred in excess of deductibles and anticipated to qualify for insurance reimbursement. The Company is working with its insurance underwriters to provide information and documentation regarding its claims for coverage in an effort to obtain reimbursement under these claims as expeditiously as possible; however, the timing of the collection of such claims is beyond the Company's control, and may be delayed, resulting in the use of the Company's capital resources. In addition, during the second quarter of 2007, the Company increased its allowance for uncollectible hurricane related insurance receivables, and expensed certain hurricane repair related costs totaling approximately \$5.6 million due to certain costs being questioned by the insurance underwriters. Further, to the extent the remaining well intervention and debris removal costs exceed the maximum coverage amount under the Company's applicable insurance policies, or are disallowed under such policies, such repairs and related costs will affect net income and cash flow from operating activities. See Note I – Commitments and Contingencies to the Unaudited Consolidated Financial Statements for additional information.

Future operating cash flow will be affected by the commodity prices received for Maritech's oil and gas production. During 2007, following recent exploitation and development drilling operations that have increased its oil and gas production levels, Maritech entered into additional oil and gas commodity derivative transactions that extend through 2010 and are designated to hedge a portion of Maritech's operating cash flows from risks associated with the fluctuating prices of oil and natural gas.

Future operating cash flow will also be affected by the timing and amount of expenditures required for the plugging, abandonment, and decommissioning of Maritech's oil and gas properties. The third party discounted fair value, including an estimated profit, of Maritech's decommissioning liability as of September 30, 2007 totals \$117.2 million (\$144.4 million undiscounted). During the nine months ended September 30, 2007, the Company performed plugging, abandonment and decommissioning operations on a significant number of Maritech's properties, extinguishing approximately \$38.9 million of Maritech's decommissioning liability. The cash outflow necessary to extinguish the remainder of this liability is expected to occur over several years, shortly after the end of each property's productive life. The amount and timing of these cash flows is estimated based on expected costs, as well as the timing of future oil and gas production and the resulting depletion of the Company's oil and gas reserves. Such estimates are imprecise and subject to change due to changing cost estimates, commodity prices, revisions of reserve estimates, and other factors. The Company's estimated decommissioning liability is net of amounts allocable to joint interest owners and any contractual amounts to be paid by the previous owners of the properties. In some cases, the previous owners are contractually obligated to pay Maritech a fixed amount for the future well abandonment and decommissioning work on these properties as the work is performed, partially offsetting Maritech's future obligation expenditures. As of September 30, 2007, Maritech's total undiscounted decommissioning obligation is approximately \$200.1 million and consists of Maritech's liability of \$144.4 million plus approximately \$55.7 million, which is contractually required to be reimbursed to Maritech pursuant to such contractual arrangements with the previous owners.

*Investing Activities* – During the first nine months of 2007, the Company expended approximately \$172.2 million of cash for capital expenditures, and it plans to expend an estimated \$200 to \$250 million during the year. The significant majority of such planned capital expenditures is related to identified opportunities to grow and expand the Company's existing businesses and may be postponed or cancelled as conditions change. Significant projects currently in process include Maritech exploitation and development projects and the initial phase of a multi-year Fluids Division project to construct a new calcium chloride plant near El Dorado, Arkansas and expand its existing brominated fluids production facility. In addition to these capital expenditure plans, the Company's growth strategy continues to include the consideration of suitable acquisitions, such as the April 2007 acquisition of a fluids transfer service operation for \$8.5 million paid at closing, with additional consideration of up to \$2.5 million to be paid based on revenues generated by the acquired assets over the next two years. In September 2007, the Company also acquired the assets and operations of EOT, an onshore and offshore cutting tools operation, for \$6.1 million paid at closing, with an additional \$1.0 million to be paid over the next two years. In October 2007, Maritech entered into non-binding letters of intent to acquire additional oil and gas properties for cash in two separate transactions. Such oil and gas properties, if acquired, would provide additional support for the Company's WA&D Services operations as well as additional exploitation and development opportunities for Maritech. In addition, the Company is also pursuing opportunities to establish operations in additional niche oil and gas service markets. To the extent the Company consummates the acquisitions of additional Maritech properties, or concludes a significant transaction by

any of its other Divisions, the Company's liquidity position will be affected. The Company expects to fund the proposed acquisitions of additional Maritech properties discussed above with proceeds from its bank credit facility and potentially through the sale of certain non-core assets which are expected to be sold during the fourth quarter of 2007. The Company expects to fund its capital expenditure activity during the remainder of 2007 and beyond through cash flows from operations and from its bank credit facility. Should additional capital be required, the Company believes that it has the ability to generate such capital through the issuance of additional debt or equity.

Cash capital expenditures of approximately \$172.2 million during the first nine months of 2007 included approximately \$109.6 million by the WA&D Division. Approximately \$83.1 million was expended by the Division's Maritech subsidiary, primarily related to exploitation and development expenditures on its offshore oil and gas properties. In addition, the WA&D Division expended approximately \$26.5 million on its WA&D Services operations, primarily for construction and refurbishment costs on three dive support vessels, which were placed in service during the first quarter. The Production Enhancement Division spent approximately \$42.5 million, consisting of approximately \$24.8 million related to Compressco compressor fleet expansion, approximately \$16.6 million for production testing equipment fleet expansion, and approximately \$1.1 million for process services capital projects. The Fluids Division reflected approximately \$14.1 million of capital expenditures, primarily related to plant expansion projects during the period and the initial phase of the El Dorado calcium chloride plant project. Corporate capital expenditures were approximately \$6.1 million.

In addition to its continuing capital expenditure program and the potential cash acquisitions of oil and gas properties discussed above, Maritech continues to also pursue the purchase of additional producing oil and gas properties to support the Company's WA&D Services operations through the assumption of the associated decommissioning liabilities, although these transactions may also involve the payment or receipt of cash at closing or the receipt of cash when associated well abandonment and decommissioning work is performed in the future.

*Financing Activities* – To fund its capital and working capital requirements, the Company may supplement its existing cash balances and cash flow from operating activities as needed from long-term borrowings, short-term borrowings, equity issuances, and other sources of capital. The Company has a revolving credit facility with a syndicate of banks, pursuant to a credit facility agreement that was amended in June 2006 and December 2006 (the Restated Credit Facility). As of November 9, 2007, the Company had an outstanding balance of \$171.6 million and \$25.3 million in letters of credit against the \$300 million revolving credit facility, leaving a net availability of \$103.1 million. If the Company consummates the acquisitions of Maritech oil and gas properties pursuant to the non-binding letters of intent discussed above, the cash consideration required in these transactions would require utilization of a significant percentage of the Company's remaining borrowing capacity under the facility. A portion of the consideration required pursuant to these acquisitions may also be provided by a sale of certain non-core assets, which is expected to occur in the fourth quarter of 2007.

The Restated Credit Facility, which matures in 2011, is unsecured and guaranteed by certain of the Company's material domestic subsidiaries. Borrowings generally bear interest at the British Bankers Association LIBOR rate plus 0.50% to 1.25%, depending on a certain financial ratio of the Company. As of September 30, 2007, the average interest rate on the outstanding balance under the credit facility was 6.04%. The Company pays a commitment fee ranging from 0.15% to 0.30% on unused portions of the facility. The Restated Credit Facility agreement contains customary covenants and other restrictions, including certain financial ratio covenants, and includes limitations on aggregate asset sales, individual acquisitions, and aggregate annual acquisitions and capital expenditures. Access to the Company's revolving credit line is dependent upon its ability to comply with certain financial ratio covenants set forth in the Restated Credit Facility agreement. Significant deterioration of this ratio could result in a default under the Restated Credit Facility agreement and, if not remedied, could result in termination of the agreement and acceleration of any outstanding balances under the facility. The Restated Credit Facility agreement also includes cross-default provisions relating to any other indebtedness greater than a defined amount. If any such indebtedness is not paid or is accelerated and such event is not remedied in a timely manner, a default will occur under the Restated Credit Facility. The Company was in compliance with all covenants and conditions of its credit facility as of September 30, 2007. The Company's continuing ability to comply with these financial covenants centers largely upon its ability to generate



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adequate cash flow. Historically, the Company's financial performance has been more than adequate to meet these covenants, and the Company expects this trend to continue.

In September 2004, the Company issued, and sold through a private placement, \$55 million in aggregate principal amount of Series 2004-A Notes and 28 million Euros (approximately \$40.0 million equivalent at September 30, 2007) in aggregate principal amount of Series 2004-B Notes pursuant to a Master Note Purchase Agreement. The Series 2004-A Notes bear interest at a fixed rate of 5.07% and mature on September 30, 2011. The Series 2004-B Notes bear interest at a fixed rate of 4.79% and also mature on September 30, 2011. In April 2006, the Company issued and sold through a private placement, \$90.0 million in aggregate principal amount of Series 2006-A Senior Notes pursuant to its existing Master Note Purchase Agreement dated September 2004, as supplemented (the Series 2006-A Senior Notes, together with the Series 2004-A Notes and Series 2004-B Notes are collectively referred to as the Senior Notes). Interest on the 2004-A and 2004-B Senior Notes is due semiannually on March 30 and September 30 of each year. The Series 2006-A Senior Notes bear interest at the fixed rate of 5.90% and mature on April 30, 2016. Interest on the 2006-A Senior Notes is due semiannually on April 30 and October 30 of each year. Pursuant to the Master Note Purchase Agreement, as supplemented, the Senior Notes are unsecured and guaranteed by substantially all of the Company's wholly owned subsidiaries. The Master Note Purchase Agreement contains customary covenants and restrictions, requires the Company to maintain certain financial ratios, and contains customary default provisions, as well as cross-default provisions relating to any other indebtedness of \$20 million or more. The Company was in compliance with all covenants and conditions of its Senior Notes as of September 30, 2007. Upon the occurrence and during the continuation of an event of default under the Master Note Purchase Agreement, the Senior Notes may become immediately due and payable, either automatically or by declaration of holders of more than 50% in principal amount of the Senior Notes outstanding at the time.

In May 2004, the Company filed a universal acquisition shelf registration statement on Form S-4 that permits the Company to issue up to \$400 million of common stock, preferred stock, senior and subordinated debt securities and warrants in one or more acquisition transactions that the Company may undertake from time to time. As part of the Company's strategic plan, the Company evaluates opportunities to acquire businesses and assets and intends to consider attractive acquisition opportunities, which may involve the payment of cash or the issuance of debt or equity securities. Such acquisitions may be funded with existing cash balances, funds under the Company's credit facility, or securities issued under the Company's acquisition shelf registration on Form S-4.

In addition to the aforementioned revolving credit facility, the Company funds its short-term liquidity requirements from cash generated by operations, short-term vendor financing, and, to a lesser extent, from leasing with institutional leasing companies. The Company believes it has the ability to generate additional capital to fund its capital needs through the issuance of additional debt or equity.

*Off Balance Sheet Arrangements* – As of September 30, 2007, the Company had no "off balance sheet arrangements" that may have a current or future material affect on the Company's consolidated financial condition or results of operations.

### *Commitments and Contingencies*

*Litigation* – The Company and its subsidiaries are named as defendants in several lawsuits and respondents in certain governmental proceedings arising in the ordinary course of business. While the outcomes of lawsuits or other proceedings against the Company cannot be predicted with certainty, management does not expect these matters to have a material adverse impact on the financial statements.

*Environmental* – A subsidiary of the Company, TETRA Micronutrients, Inc. (TMI), previously owned and operated a production facility located in Fairbury, Nebraska. TMI is subject to an Administrative Order on Consent issued to American Microtrace, Inc. (n/k/a/ TETRA Micronutrients, Inc.) in the proceeding styled *In the Matter of American Microtrace Corporation*, EPA I.D. No. NED00610550, Respondent, Docket No. VII-98-H-0016, dated September 25, 1998 (the Consent Order), with regard to the Fairbury facility. TMI is liable for future remediation costs at the Fairbury facility under the Consent Order; however, the current owner of the Fairbury facility is responsible for costs associated with the closure of that facility. The Company has reviewed estimated remediation costs prepared by its

independent, third party environmental engineering consultant, based on a detailed environmental study. The estimated remediation costs range from \$0.6 million to \$1.4 million. Based upon its review and discussions with its third party consultants, the Company established a reserve for such remediation costs which is included in other long-term liabilities in the accompanying consolidated balance sheets. As of September 30, 2007, and following the performance of certain remediation activities at the site, the amount included in long-term liabilities is approximately \$0.3 million. The reserve will be further adjusted as information develops or conditions change.

The Company has not been named a potentially responsible party by the EPA or any state environmental agency.

*Other Contingencies* – As a result of Hurricanes Katrina and Rita in 2005, the Company estimates that it will incur approximately \$164 to \$188 million of total storm related costs, of which approximately \$129.3 had been expended as of September 30, 2007. The Company has received claim proceeds of approximately \$94.3 million pursuant to its various insurance policies covering this damage. Approximately \$72 to \$96 million of the storm related costs consist of well intervention, debris removal, and other costs related to the three destroyed Maritech offshore platforms. The estimate of well intervention costs exceeds the maximum coverage amount for such costs provided pursuant to the Company's applicable insurance policies. During the last half of 2006, the Company's insurance claims adjuster advised that the underwriters did not yet have sufficient information to conclude that well intervention costs for certain of the damaged wells would qualify as covered costs. In addition, the underwriters have questioned whether certain well intervention costs for qualifying wells would be covered under the policy. The Company is continuing to have discussions with its insurance adjuster and underwriters regarding these well intervention activities, and it continues to submit any documentation requested for the costs of these activities to the insurance adjusters, in an effort to obtain reimbursement for these costs. During the second quarter of 2007, after reviewing additional documentation provided by the Company, the underwriters repeated their position that certain wells did not qualify for coverage and that certain well intervention costs for covered wells do not qualify as covered costs. Based on this position from underwriters, the Company increased its allowance for uncollectible insurance receivable and charged approximately \$1.6 million to expense, net of intercompany profit, during the second quarter of 2007 for a portion of these questioned costs. As of September 30, 2007, approximately \$46.7 million of well intervention costs had been expended and approximately \$3.9 million of such costs remain in accounts receivable and are considered probable of recovery under the Company's insurance policy. The Company continues to maintain and present its position to the underwriters that all well intervention costs being questioned qualify for reimbursement under its insurance policies. To the extent that amounts in excess of the Company's net insurance receivable are reimbursed to the Company in a future period, such amounts may be included in income in that period.

The Company has received from underwriters the advance payment of an amount equal to the policy limit for removal of debris associated with the three destroyed platforms. In August 2006, the underwriters restated their position that there is no additional coverage provided under an endorsement obtained by the Company in August 2005 for the cost of removal of these platforms or for other damage repairs on certain properties in excess of the insured values provided by the Company's property damage policy. The endorsement provides additional coverage for debris removal and other costs up to a maximum limit of \$20 million per storm. While the Company has yet to incur costs for the removal of the destroyed platforms, total costs which the Company believes are recoverable under the endorsement relating to one of the storms could equal or exceed the policy maximum limits under the endorsement. The Company continues to provide additional requested documentation to the underwriters' claims adjusters and the underwriters to support the coverage under this endorsement, but has not yet received underwriters' agreement to its position. While the Company believes that these debris removal and other costs qualify for reimbursement under the endorsement, it is possible that all or a portion of these costs may not be reimbursed.

During the second quarter of 2007, the insurance adjuster identified approximately \$3.3 million of certain repair related costs incurred by Maritech and included in accounts receivable that it claims are not covered under Maritech's property damage insurance policy. Maritech has included these amounts in the claim presented to the underwriters, as it believes, based on the terms of the policy and historical experience, that these amounts are covered under the insurance policy. The Company has yet to receive

the underwriters' position with regard to these costs. The Company believes the adjuster's position with regard to this claim is without merit, and is pursuing reimbursement of these repair related costs.

In October 2005, one of the Company's drilling rig barges was damaged by a fire, and a claim was submitted pursuant to the Company's insurance coverage. The drilling rig barge was repaired during 2006 and is now operational. As of September 30, 2007, approximately \$5.7 million is included in the Company's accounts receivable associated with the repair costs incurred for this asset, as such costs are probable of being reimbursed pursuant to the Company's applicable insurance policy. This amount is net of approximately \$2.1 million of insurance reimbursements which were collected in January 2007, and approximately \$0.8 million of costs which were charged to expense during the third quarter of 2007. In February 2007, the Company received a notice from its insurance underwriters, stating that they consider that approximately \$3.7 million of this claim is not covered under the applicable policy. In August 2007, the underwriters responded to the Company's position regarding this claim, requested additional information on a portion of the remaining costs incurred, and agreed to continue discussions. The Company has reviewed the underwriters' position with regard to this claim, and believes it is without merit. In September 2007, the Company met with underwriters to discuss the claim, delivered the additional requested information, and is awaiting any further questions. The Company continues to work with the underwriters to pursue reimbursement of its repair costs.

In March 2006, the Company acquired Beacon, a production testing operation, for approximately \$15.6 million paid at closing. In addition, the acquisition provides for additional contingent consideration of up to \$19.1 million to be paid in March 2009, depending on the average of Beacon's annual pretax results of operations over the three year period following the closing date through March 2009. Any amount payable pursuant to this contingent consideration provision will be reflected as a liability as it becomes fixed and determinable at the end of the three year period.

### **Cautionary Statement for Purposes of Forward-Looking Statements**

Certain statements contained herein and elsewhere may be deemed to be forward-looking within the meaning of the Private Securities Litigation Reform Act of 1995 and are subject to the "safe harbor" provisions of that act, including, without limitation, statements concerning future sales, earnings, costs, expenses, acquisitions or corporate combinations, asset recoveries, availability of insurance coverage, working capital, capital expenditures, financial condition, and other results of operations. Such statements involve risks and uncertainties. Actual results could differ materially from the expectations expressed in such forward-looking statements. Some of the risk factors that could affect the Company's actual results and cause actual results to differ materially from any such results that might be projected, forecast, estimated or budgeted by the Company in such forward-looking statements are described in the Company's Annual Report on Form 10-K for the year ended December 31, 2006, and those set forth from time to time in our filings with the Securities and Exchange Commission.

### **Item 3. Quantitative and Qualitative Disclosures about Market Risk.**

The Company has market risk exposure in the pricing applicable to its oil and gas production. Realized pricing is primarily driven by the prevailing worldwide price for crude oil and spot prices in the U.S. natural gas market. Historically, prices received for oil and gas production have been volatile and unpredictable, and such price volatility is expected to continue. The Company's risk management activities involve the use of derivative financial instruments, such as swap agreements, to hedge the impact of market price risk exposures for a portion of its oil and gas production. As of December 31, 2006, the Company's previous natural gas swap agreement had expired. In addition, recent successful exploitation and development efforts by the Company's Maritech subsidiary have resulted in increased expected future production volumes. Accordingly, the Company entered into additional derivative financial instruments designed to hedge the price volatility associated with a portion of the increased production and to hedge a portion of the Company's natural gas production. The Company is exposed to the volatility of oil and gas prices for the portion of its oil and gas production that is not hedged.

As shown in the table below, the Company currently has the following cash flow hedging swap contracts outstanding relating to a portion of Maritech's oil and gas production:

| <b>Commodity Contract</b> | <b>Daily Volume</b> | <b>Contract Price</b> | <b>Contract Term</b> |                   |
|---------------------------|---------------------|-----------------------|----------------------|-------------------|
| <u>September 30, 2007</u> |                     |                       |                      |                   |
| Oil swap                  | 700 barrels/day     | \$63.75/barrel        | January 1, 2007      | December 31, 2007 |
| Oil swap                  | 800 barrels/day     | \$63.25/barrel        | January 1, 2007      | December 31, 2007 |
| Oil swap                  | 500 barrels/day     | \$65.40/barrel        | January 1, 2007      | December 31, 2007 |
| Oil swap                  | 1,000 barrels/day   | \$77.30/barrel        | January 1, 2007      | December 31, 2007 |
| Oil swap                  | 700 barrels/day     | \$61.75/barrel        | January 1, 2008      | December 31, 2008 |
| Oil swap                  | 800 barrels/day     | \$60.75/barrel        | January 1, 2008      | December 31, 2008 |
| Oil swap                  | 1,000 barrels/day   | \$68.06/barrel        | January 1, 2008      | December 31, 2008 |
| Oil swap                  | 1,000 barrels/day   | \$74.35/barrel        | January 1, 2008      | December 31, 2008 |
| Oil swap                  | 500 barrels/day     | \$68.23/barrel        | January 1, 2009      | December 31, 2009 |
| Oil swap                  | 500 barrels/day     | \$68.32/barrel        | January 1, 2009      | December 31, 2009 |
| Oil swap                  | 500 barrels/day     | \$68.05/barrel        | January 1, 2009      | December 31, 2009 |
| Oil swap                  | 500 barrels/day     | \$68.22/barrel        | January 1, 2009      | December 31, 2009 |
| Oil swap                  | 500 barrels/day     | \$71.50/barrel        | January 1, 2009      | December 31, 2009 |
| Oil swap                  | 1,000 barrels/day   | \$70.75/barrel        | January 1, 2010      | December 31, 2010 |
| Natural gas swap          | 10,000 MMBtu/day    | \$8.140/MMBtu         | March 1, 2007        | December 31, 2007 |
| Natural gas swap          | 10,000 MMBtu/day    | \$8.120/MMBtu         | March 1, 2007        | December 31, 2007 |
| Natural gas swap          | 4,500 MMBtu/day     | \$8.470/MMBtu         | January 1, 2008      | December 31, 2008 |
| Natural gas swap          | 3,000 MMBtu/day     | \$8.450/MMBtu         | January 1, 2008      | December 31, 2008 |

Each oil and gas swap contract uses WTI NYMEX and NYMEX Henry Hub as the referenced commodity, respectively. The market value of the Company's oil swaps at September 30, 2007 was \$19,051,000, which is reflected as a current liability. A \$1 per barrel increase in the future price of oil would result in the market value of the combined oil derivative liability increasing by \$2,916,000. The market value of the Company's natural gas swaps at September 30, 2007 was \$1,753,000, which was reflected as a current asset. A \$0.10 per MMBtu increase in the future price of natural gas would result in the market value of the derivative asset decreasing by \$629,000.

#### **Item 4. Controls and Procedures.**

Under the supervision and with the participation of the Company's management, including its Chief Executive Officer and Chief Financial Officer, the Company conducted an evaluation of its disclosure controls and procedures, as such term is defined under Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended. Based on this evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of September 30, 2007, the end of the period covered by this quarterly report.

There were no changes in the Company's internal control over financial reporting that occurred during the fiscal quarter ended September 30, 2007, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II

## OTHER INFORMATION

**Item 1. Legal Proceedings.**

The Company, its subsidiaries, and other related companies are named as defendants in numerous lawsuits and as respondents in certain other governmental proceedings arising in the ordinary course of business. While the outcome of lawsuits or other proceedings cannot be predicted with certainty, management does not expect these matters to have a material adverse impact on the Company.

**Item 1A. Risk Factors.**

There have been no material changes in the information pertaining to the Company's Risk Factors as disclosed in its Form 10-K for the year ended December 31, 2006.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

(a) None.

(b) None.

(c) Purchases of Equity Securities by the Issuer and Affiliated Purchasers.

| Period               | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1) | Maximum Number (or Approximate Dollar Value) of Shares that May Yet be Purchased Under the Publicly Announced Plans or Programs (1) |
|----------------------|----------------------------------|------------------------------|--|---|
| Jul 1 Jul 31, 2007   |                                  | \$                           |  | \$ 14,327,000   |
| Aug 1 Aug 31, 2007   |                                  | \$                           |  | \$ 14,327,000   |
| Sept 1 Sept 30, 2007 |                                  | \$                           |  | \$ 14,327,000   |
| Total                |                                  |                              |  | \$ 14,327,000   |

(1) In January 2004, the Board of Directors of the Company authorized the repurchase of up to \$20 million of its common stock. Purchases will be made from time to time in open market transactions at prevailing market prices. The repurchase program may continue until the authorized limit is reached, at which time the Board of Directors may review the option of increasing the authorized limit.

**Item 3. Defaults Upon Senior Securities.**

None.

**Item 4. Submission of Matters to a Vote of Security Holders.**

No matters were submitted to a vote of security holders of the Company, through the solicitation of proxies or otherwise, during the third quarter of 2007.

**Item 5. Other Information.**

(a) In connection with the Company's preparation of the financial statements for the quarterly period ended September 30, 2007, management determined that a charge of approximately \$4.6 million, primarily for the partial impairment of offshore oil and gas properties operated by its Maritech Resources, Inc. (Maritech) subsidiary, was required. The impairment charge resulted primarily from a decrease in production volumes for one of the properties during the third quarter of 2007. It is not anticipated that the impairment will result in future cash expenditures. The disclosure set forth in this Item 5 is included in this Quarterly Report on Form 10-Q in accordance with the instructions to Item 2.06 of Form 8-K.



**Item 6. Exhibits.**

Exhibits:

- |        |  |
|--------|--|
| 31.1*  | Certification Pursuant to Rule 13a -14(a) or 15d -14(a) of the Exchange Act, As Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2*  | Certification Pursuant to Rule 13a -14(a) or 15d -14(a) of the Exchange Act, As Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1** | Certification Furnished Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                  |
| 32.2** | Certification Furnished Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                  |

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\* Filed with this report.

\*\* Furnished with this report.

A statement of computation of per share earnings is included in Note A of the Notes to Consolidated Financial Statements included in this report and is incorporated by reference into Part II of this report.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**TETRA Technologies, Inc.**

Date: November 9, 2007

By: /s/Geoffrey M. Hertel  
Geoffrey M. Hertel  
President and  
Chief Executive Officer

Date: November 9, 2007

By: /s/Joseph M. Abell  
Joseph M. Abell  
Senior Vice President and  
Chief Financial Officer

Date: November 9, 2007

By: /s/Ben C. Chambers  
Ben C. Chambers  
Vice President Accounting  
Principal Accounting Officer