

VENTAS INC  
Form 10-Q  
April 27, 2018

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2018

OR  
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM TO

Commission file number: 1-10989

Ventas, Inc.  
(Exact Name of Registrant as Specified in Its Charter)

Delaware 61-1055020  
(State or Other Jurisdiction of Incorporation or Organization) (I.R.S. Employer Identification No.)

353 N. Clark Street, Suite 3300  
Chicago, Illinois  
(Address of Principal Executive Offices)

60654  
(Zip Code)  
(877) 483-6827  
(Registrant's Telephone Number, Including Area Code)

Not Applicable  
(Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer   
(Do not check if a smaller reporting company) Smaller reporting company  Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

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Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class of Common Stock:         | Outstanding at April 24, 2018: |
|--------------------------------|--------------------------------|
| Common Stock, \$0.25 par value | 356,312,328                    |

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FORM 10-Q  
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PART I—FINANCIAL INFORMATION  
ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS  
VENTAS, INC.  
CONSOLIDATED BALANCE SHEETS  
(Unaudited)

|  | As of March<br>31, 2018                     | As of<br>December<br>31, 2017 |
|--|---|-------------------------------|
|  | (In thousands, except per<br>share amounts) |                               |
| Assets   |   |                               |
| Real estate investments:   |   |                               |
| Land and improvements  | \$2,135,662                                 | \$2,151,386                   |
| Buildings and improvements   | 22,078,454                                  | 22,216,942                    |
| Construction in progress   | 380,064                                     | 344,151                       |
| Acquired lease intangibles   | 1,532,223                                   | 1,548,074                     |
|  | 26,126,403                                  | 26,260,553                    |
| Accumulated depreciation and amortization  | (5,789,422 )                                | (5,638,099 )                  |
| Net real estate property   | 20,336,981                                  | 20,622,454                    |
| Secured loans receivable and investments, net  | 1,212,519                                   | 1,346,359                     |
| Investments in unconsolidated real estate entities   | 102,544                                     | 123,639                       |
| Net real estate investments  | 21,652,044                                  | 22,092,452                    |
| Cash and cash equivalents  | 92,543                                      | 81,355                        |
| Escrow deposits and restricted cash  | 71,039                                      | 106,898                       |
| Goodwill   | 1,035,248                                   | 1,034,644                     |
| Assets held for sale   | 62,534                                      | 65,413                        |
| Other assets   | 580,102                                     | 573,779                       |
| Total assets   | \$23,493,510                                | \$23,954,541                  |
| Liabilities and equity   |   |                               |
| Liabilities:   |   |                               |
| Senior notes payable and other debt  | \$11,039,812                                | \$11,276,062                  |
| Accrued interest   | 77,764                                      | 93,958                        |
| Accounts payable and other liabilities   | 1,134,570                                   | 1,183,489                     |
| Liabilities related to assets held for sale  | 60,023                                      | 60,265                        |
| Deferred income taxes  | 244,742                                     | 250,092                       |
| Total liabilities  | 12,556,911                                  | 12,863,866                    |
| Redeemable OP Unitholder and noncontrolling interests  | 132,555                                     | 158,490                       |
| Commitments and contingencies  |   |                               |
| Equity:  |   |                               |
| Ventas stockholders' equity:   |   |                               |
| Preferred stock, \$1.00 par value; 10,000 shares authorized, unissued  | —   | —                             |
| Common stock, \$0.25 par value; 600,000 shares authorized, 356,317 and 356,187 shares issued at March 31, 2018 and December 31, 2017, respectively | 89,062                                      | 89,029                        |
| Capital in excess of par value   | 13,080,220                                  | 13,053,057                    |
| Accumulated other comprehensive loss   | (14,474 )                                   | (35,120 )                     |
| Retained earnings (deficit)  | (2,413,440 )                                | (2,240,698 )                  |
| Treasury stock, 11 and 1 shares at March 31, 2018 and December 31, 2017, respectively  | (553 )                                      | (42 )                         |
| Total Ventas stockholders' equity  | 10,740,815                                  | 10,866,226                    |
| Noncontrolling interests   | 63,229                                      | 65,959                        |
| Total equity   | 10,804,044                                  | 10,932,185                    |

Total liabilities and equity  
See accompanying notes.

\$23,493,510 \$23,954,541

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VENTAS, INC.  
CONSOLIDATED STATEMENTS OF INCOME  
(Unaudited)

|  | For the Three Months<br>Ended March 31,<br>2018      2017<br>(In thousands, except<br>per share amounts) |            |
|--|--|------------|
| Revenues   |  |            |
| Rental income:   |  |            |
| Triple-net leased  | \$ 190,641   | \$ 209,327 |
| Office   | 194,168  | 185,895    |
|  | 384,809  | 395,222    |
| Resident fees and services   | 514,753  | 464,188    |
| Office building and other services revenue   | 3,328  | 3,406      |
| Income from loans and investments  | 31,181   | 20,146     |
| Interest and other income  | 9,634  | 481        |
| Total revenues   | 943,705  | 883,443    |
| Expenses   |  |            |
| Interest   | 111,363  | 108,804    |
| Depreciation and amortization  | 233,150  | 217,783    |
| Property-level operating expenses:   |  |            |
| Senior living  | 352,220  | 312,073    |
| Office   | 60,693   | 56,914     |
|  | 412,913  | 368,987    |
| Office building services costs   | 115  | 738        |
| General, administrative and professional fees  | 37,174   | 33,961     |
| Loss on extinguishment of debt, net  | 10,977   | 309        |
| Merger-related expenses and deal costs   | 17,336   | 2,056      |
| Other  | 3,120  | 1,188      |
| Total expenses   | 826,148  | 733,826    |
| Income before unconsolidated entities, income taxes, discontinued operations, real estate<br>dispositions and noncontrolling interests | 117,557  | 149,617    |
| (Loss) income from unconsolidated entities   | (40,739 )  | 3,150      |
| Income tax benefit   | 3,242  | 3,145      |
| Income from continuing operations  | 80,060   | 155,912    |
| Discontinued operations  | (10 )  | (53 )      |
| Gain on real estate dispositions   | 48   | 43,289     |
| Net income   | 80,098   | 199,148    |
| Net income attributable to noncontrolling interests  | 1,395  | 1,021      |
| Net income attributable to common stockholders   | \$ 78,703  | \$ 198,127 |
| Earnings per common share  |  |            |
| Basic:   |  |            |
| Income from continuing operations  | \$ 0.22  | \$ 0.44    |
| Net income attributable to common stockholders   | 0.22   | 0.56       |
| Diluted:   |  |            |
| Income from continuing operations  | \$ 0.22  | \$ 0.44    |
| Net income attributable to common stockholders   | 0.22   | 0.55       |
| Weighted average shares used in computing earnings per common share:   |  |            |
| Basic  | 356,112  | 354,410    |

|                                     |         |         |
|-------------------------------------|---------|---------|
| Diluted                             | 358,853 | 357,572 |
| Dividends declared per common share | \$0.79  | \$0.775 |
| See accompanying notes.             |         |         |

VENTAS, INC.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited)

|   | For the Three<br>Months Ended<br>March 31, |           |
|---|--|-----------|
|   | 2018                                       | 2017      |
|   | (In thousands)                             |           |
| Net income  | \$80,098                                   | \$199,148 |
| Other comprehensive income:                                     |  |           |
| Foreign currency translation                                    | 12,203                                     | 4,082     |
| Unrealized loss on government-sponsored pooled loan investments | (172 )                                     | (123 )    |
| Other   | 8,615                                      | (82 )     |
| Total other comprehensive income                                | 20,646                                     | 3,877     |
| Comprehensive income  | 100,744                                    | 203,025   |
| Comprehensive income attributable to noncontrolling interests   | 1,395                                      | 1,021     |
| Comprehensive income attributable to common stockholders        | \$99,349                                   | \$202,004 |

See accompanying notes.

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## VENTAS, INC.

## CONSOLIDATED STATEMENTS OF EQUITY

For the Three Months Ended March 31, 2018 and the Year Ended December 31, 2017

(Unaudited)

| March 31, 2018  | Common<br>Stock<br>Par<br>Value          | Capital in<br>Excess of<br>Par Value | Accumulated<br>Other<br>Comprehensive<br>(Loss) /<br>Income | Retained<br>Earnings<br>(Deficit) | Treasury<br>Stock | Total Ventas<br>Stockholders'<br>Equity | Noncontrolling<br>Interests | Ending<br>Total Equity |
|---|--|--------------------------------------|---|-----------------------------------|-------------------|---|-----------------------------|------------------------|
| 2018  | (In thousands, except per share amounts) |                                      |   |                                   |                   |   |                             |                        |
| Balance at January 1, 2017                                      | \$88,514                                 | \$12,917,002                         | \$(57,534)  | \$(2,487,695)                     | \$(47)            | \$10,460,240                            | \$68,513                    | \$10,528,753           |
| Net income  | —  | —                                    | —   | 1,356,470                         | —                 | 1,356,470                               | 4,642                       | 1,361,112              |
| Other comprehensive income                                      | —  | —                                    | 22,414  | —                                 | —                 | 22,414                                  | —                           | 22,414                 |
| Impact of CCP Spin-Off  | —  | 107                                  | —   | —                                 | —                 | 107                                     | —                           | 107                    |
| Net change in noncontrolling interests                          | —  | (1,427)                              | —   | —                                 | —                 | (1,427)                                 | (13,292)                    | (14,719)               |
| Dividends to common stockholders—\$3.115 per share              | —  | —                                    | —   | (1,109,473)                       | —                 | (1,109,473)                             | —                           | (1,109,473)            |
| Issuance of common stock  | 276                                      | 72,618                               | —   | —                                 | 553               | 73,447                                  | —                           | 73,447                 |
| Issuance of common stock for stock plans                        | 87                                       | 21,723                               | —   | —                                 | 796               | 22,606                                  | —                           | 22,606                 |
| Change in redeemable noncontrolling interests                   | —  | (850)                                | —   | —                                 | —                 | (850)                                   | 6,096                       | 5,246                  |
| Adjust redeemable OP Unitholder Interests to current fair value | —  | 253                                  | —   | —                                 | —                 | 253                                     | —                           | 253                    |
| Redemption of OP and Class C Units                              | 84                                       | 19,845                               | —   | —                                 | 3,207             | 23,136                                  | —                           | 23,136                 |
| Grant of restricted stock, net of forfeitures                   | 68                                       | 23,786                               | —   | —                                 | (4,551)           | 19,303                                  | —                           | 19,303                 |
| Balance at December 31, 2017                                    | 89,029                                   | 13,053,057                           | (35,120)  | (2,240,698)                       | (42)              | 10,866,226                              | 65,959                      | 10,932,185             |
| Net income  | —  | —                                    | —   | 78,703                            | —                 | 78,703                                  | 1,395                       | 80,098                 |
| Other comprehensive income                                      | —  | —                                    | 20,646  | —                                 | —                 | 20,646                                  | —                           | 20,646                 |
|   | —  | 770                                  | —   | —                                 | —                 | 770                                     | (4,125)                     | (3,355)                |

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|   |          |              |            |               |            |              |            |              |
|---|----------|--------------|------------|---------------|------------|--------------|------------|--------------|
| Net change in noncontrolling interests                          |          |              |            |               |            |              |            |              |
| Dividends to common stockholders—\$0.79 per share               | —        | —            | (282,088 ) | —             | (282,088 ) | —            | (282,088 ) |              |
| Issuance of common stock for stock plans and other              | 1        | 1,160        | —          | —             | —          | 1,161        | —          | 1,161        |
| Adjust redeemable OP Unitholder Interests to current fair value | —        | 23,537       | —          | —             | —          | 23,537       | —          | 23,537       |
| Redemption of OP Units  | —        | (361 )       | —          | —             | 234        | (127 )       | —          | (127 )       |
| Grant of restricted stock, net of forfeitures                   | 32       | 2,057        | —          | —             | (745 )     | 1,344        | —          | 1,344        |
| Cumulative effect change in accounting principles               | —        | —            | —          | 30,643        | —          | 30,643       | —          | 30,643       |
| Balance at March 31, 2018                                       | \$89,062 | \$13,080,220 | \$(14,474) | \$(2,413,440) | \$(553)    | \$10,740,815 | \$63,229   | \$10,804,044 |
| See accompanying notes.   |          |              |            |               |            |              |            |              |

VENTAS, INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)

|   | For the Three Months<br>Ended March 31, |             |
|---|---|-------------|
|   | 2018                                    | 2017        |
|   | (In thousands)                          |             |
| Cash flows from operating activities:   |   |             |
| Net income  | \$80,098                                | \$199,148   |
| Adjustments to reconcile net income to net cash provided by operating activities: |   |             |
| Depreciation and amortization   | 233,150                                 | 217,783     |
| Amortization of deferred revenue and lease intangibles, net                       | (3,865 )                                | (5,015 )    |
| Other non-cash amortization   | 3,777                                   | 2,460       |
| Stock-based compensation  | 7,124                                   | 6,701       |
| Straight-lining of rental income, net   | (3,622 )                                | (5,377 )    |
| Loss on extinguishment of debt, net   | 10,977                                  | 309         |
| Gain on real estate dispositions  | (48 )                                   | (43,289 )   |
| Loss on real estate loan investments  | 9                                       | —           |
| Income tax benefit  | (3,675 )                                | (4,145 )    |
| Loss (income) from unconsolidated entities  | 40,739                                  | (123 )      |
| Gain on re-measurement of equity interest upon acquisition, net                   | —                                       | (3,027 )    |
| Distributions from unconsolidated entities  | 1,389                                   | 2,380       |
| Other   | (90 )                                   | 652         |
| Changes in operating assets and liabilities:                                      |   |             |
| Decrease in other assets  | 5,263                                   | 6,369       |
| Decrease in accrued interest  | (16,524 )                               | (4,741 )    |
| Decrease in accounts payable and other liabilities                                | (46,683 )                               | (24,271 )   |
| Net cash provided by operating activities   | 308,019                                 | 345,814     |
| Cash flows from investing activities:   |   |             |
| Net investment in real estate property  | (11,450 )                               | (283,837 )  |
| Investment in loans receivable and other  | (4,381 )                                | (701,358 )  |
| Proceeds from real estate disposals   | 175,370                                 | 85,000      |
| Proceeds from loans receivable  | 143,094                                 | 3,363       |
| Development project expenditures  | (73,889 )                               | (86,452 )   |
| Capital expenditures  | (20,617 )                               | (23,835 )   |
| Investment in unconsolidated entities   | (39,101 )                               | (26,940 )   |
| Insurance proceeds for property damage claims                                     | 1,527                                   | 1,393       |
| Net cash provided by (used in) investing activities                               | 170,553                                 | (1,032,666) |
| Cash flows from financing activities:   |   |             |
| Net change in borrowings under revolving credit facilities                        | 273,843                                 | 22,822      |
| Proceeds from debt  | 738,519                                 | 797,214     |
| Repayment of debt   | (1,217,118)                             | (20,496 )   |
| Purchase of noncontrolling interests  | —                                       | (15,809 )   |
| Payment of deferred financing costs   | (6,318 )                                | (6,384 )    |
| Cash distribution to common stockholders  | (281,635 )                              | (275,368 )  |
| Cash distribution to redeemable OP unitholders                                    | (1,858 )                                | (1,893 )    |
| Cash issued for redemption of OP and Class C Units                                | (655 )                                  | —           |
| Contributions from noncontrolling interests                                       | —                                       | 2,102       |
| Distributions to noncontrolling interests   | (3,339 )                                | (2,410 )    |
| Other   | (4,687 )                                | 3,297       |

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|   |            |            |
|---|------------|------------|
| Net cash (used in) provided by financing activities               | (503,248 ) | 503,075    |
| Net decrease in cash, cash equivalents and restricted cash        | (24,676 )  | (183,777 ) |
| Effect of foreign currency translation                            | 5          | (118 )     |
| Cash, cash equivalents and restricted cash at beginning of period | 188,253    | 367,354    |
| Cash, cash equivalents and restricted cash at end of period       | \$163,582  | \$183,459  |
| See accompanying notes.   |            |            |

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VENTAS, INC.  
 CONSOLIDATED STATEMENTS OF CASH FLOWS (Continued)  
 (Unaudited)

|  | For the Three<br>Months Ended<br>March 31,<br>2018    2017<br>(In thousands) |           |
|--|--|-----------|
| Supplemental schedule of non-cash activities:                                |  |           |
| Assets acquired and liabilities assumed from acquisitions and other:         |  |           |
| Real estate investments  | \$28,910   | \$188,919 |
| Utilization of funds held for an Internal Revenue Code Section 1031 exchange | —  | (84,995 ) |
| Other assets   | 4,112  | (373 )    |
| Debt   | —  | 52,462    |
| Other liabilities  | 15,938   | 68,676    |
| Deferred income tax liability  | —  | (19,564 ) |
| Noncontrolling interests   | —  | 1,977     |
| Equity issued for redemption of OP and Class C Units                         | 266  | 22,071    |
| See accompanying notes.  |  |           |

VENTAS, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

NOTE 1—DESCRIPTION OF BUSINESS

Ventas, Inc. (together with its subsidiaries, unless otherwise indicated or except where the context otherwise requires, “we,” “us” or “our”), an S&P 500 company, is a real estate investment trust (“REIT”) with a highly diversified portfolio of seniors housing and healthcare properties located throughout the United States, Canada and the United Kingdom. As of March 31, 2018, we owned more than 1,200 properties (including properties owned through investments in unconsolidated entities and properties classified as held for sale), consisting of seniors housing communities, medical office buildings (“MOBs”), life science and innovation centers, inpatient rehabilitation facilities (“IRFs”) and long-term acute care facilities (“LTACs”), health systems and skilled nursing facilities (“SNFs”), and we had 15 properties under development, including five properties that are owned by unconsolidated real estate entities. Our company was originally founded in 1983 and is headquartered in Chicago, Illinois.

We primarily invest in seniors housing and healthcare properties through acquisitions and lease our properties to unaffiliated tenants or operate them through independent third-party managers. As of March 31, 2018, we leased a total of 468 properties (excluding MOBs) to various healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures.

As of March 31, 2018, pursuant to long-term management agreements, we engaged independent operators, such as Atria Senior Living, Inc. (“Atria”) and Sunrise Senior Living, LLC (together with its subsidiaries, “Sunrise”), to manage 362 seniors housing communities for us.

Our three largest tenants, Brookdale Senior Living Inc. (together with its subsidiaries, “Brookdale Senior Living”), Ardent Health Partners, LLC (together with its subsidiaries, “Ardent”) and Kindred Healthcare, Inc. (together with its subsidiaries, “Kindred”) leased from us 135 properties (excluding one property managed by Brookdale Senior Living pursuant to a long-term management agreement), 10 properties and 31 properties (excluding one MOB included within our office operations reportable business segment), respectively, as of March 31, 2018.

Through our Lillibridge Healthcare Services, Inc. subsidiary and our ownership interest in PMB Real Estate Services LLC, we also provide MOB management, leasing, marketing, facility development and advisory services to highly rated hospitals and health systems throughout the United States. In addition, from time to time, we make secured and non-mortgage loans and other investments relating to seniors housing and healthcare operators or properties.

NOTE 2—ACCOUNTING POLICIES

The accompanying Consolidated Financial Statements have been prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) for interim financial information set forth in the Accounting Standards Codification (“ASC”), as published by the Financial Accounting Standards Board (“FASB”), and with the Securities and Exchange Commission (“SEC”) instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair statement of results for the interim period have been included. Operating results for the three months ended March 31, 2018 are not necessarily indicative of the results that may be expected for the year ending December 31, 2018. The accompanying Consolidated Financial Statements and related notes should be read in conjunction with the audited Consolidated

Financial Statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2017, filed with the SEC on February 9, 2018. Certain prior period amounts have been reclassified to conform to the current period presentation.

#### Principles of Consolidation

The accompanying Consolidated Financial Statements include our accounts and the accounts of our wholly owned subsidiaries and the joint venture entities over which we exercise control. All intercompany transactions and balances have been eliminated in consolidation, and our net earnings are reduced by the portion of net earnings attributable to noncontrolling interests.

GAAP requires us to identify entities for which control is achieved through means other than voting rights and to determine which business enterprise is the primary beneficiary of variable interest entities (“VIEs”). A VIE is broadly defined as an entity with one or more of the following characteristics: (a) the total equity investment at risk is insufficient to finance the

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

entity's activities without additional subordinated financial support; (b) as a group, the holders of the equity investment at risk lack (i) the ability to make decisions about the entity's activities through voting or similar rights, (ii) the obligation to absorb the expected losses of the entity, or (iii) the right to receive the expected residual returns of the entity; and (c) the equity investors have voting rights that are not proportional to their economic interests, and substantially all of the entity's activities either involve, or are conducted on behalf of, an investor that has disproportionately few voting rights. We consolidate our investment in a VIE when we determine that we are its primary beneficiary. We may change our original assessment of a VIE upon subsequent events such as the modification of contractual arrangements that affects the characteristics or adequacy of the entity's equity investments at risk and the disposition of all or a portion of an interest held by the primary beneficiary.

We identify the primary beneficiary of a VIE as the enterprise that has both: (i) the power to direct the activities of the VIE that most significantly impact the entity's economic performance; and (ii) the obligation to absorb losses or the right to receive benefits of the VIE that could be significant to the entity. We perform this analysis on an ongoing basis.

As it relates to investments in joint ventures, GAAP may preclude consolidation by the sole general partner in certain circumstances based on the type of rights held by the limited partner(s). We assess limited partners' rights and their impact on our consolidation conclusions, and we reassess if there is a change to the terms or in the exercisability of the rights of the limited partners, the sole general partner increases or decreases its ownership of limited partnership ("LP") interests or there is an increase or decrease in the number of outstanding LP interests. We also apply this guidance to managing member interests in limited liability companies ("LLCs").

We consolidate several VIEs that share the following common characteristics:

- the VIE is in the legal form of an LP or LLC;
- the VIE was designed to own and manage its underlying real estate investments;
- we are the general partner or managing member of the VIE;
- we own a majority of the voting interests in the VIE;
- a minority of voting interests in the VIE are owned by external third parties, unrelated to us;
- the minority owners do not have substantive kick-out or participating rights in the VIE; and
- we are the primary beneficiary of the VIE.

We have separately identified certain special purpose entities that were established to allow investments in life science projects by tax credit investors ("TCIs"). We have determined that these special purpose entities are VIEs and that we are the primary beneficiary of the VIEs, and therefore we consolidate these special purpose entities. Our primary beneficiary determination is based upon several factors, including but not limited to the rights we have in directing the activities which most significantly impact the VIEs' economic performance as well as certain guarantees which protect the TCIs from losses should a tax credit recapture event occur.

In general, the assets of consolidated VIEs are available only for the settlement of the obligations of the respective entities. Unless otherwise required by the LP or LLC agreement, any mortgage loans of the consolidated VIEs are non-recourse to us. The table below summarizes the total assets and liabilities of our consolidated VIEs as reported on our Consolidated Balance Sheets.

| March 31, 2018 |             | December 31, 2017 |             |
|----------------|-------------|-------------------|-------------|
| Total          | Total       | Total             | Total       |
| Assets         | Liabilities | Assets            | Liabilities |
| (In thousands) |             |                   |             |



|                       |            |            |            |            |
|-----------------------|------------|------------|------------|------------|
| NHP/PMB L.P.          | \$ 599,598 | \$ 197,025 | \$ 605,150 | \$ 199,958 |
| Other identified VIEs | 1,996,419  | 344,270    | 1,983,183  | 350,020    |
| Tax credit VIEs       | 900,013    | 288,462    | 988,598    | 221,908    |

Investments in Unconsolidated Entities

We report investments in unconsolidated entities over whose operating and financial policies we have the ability to exercise significant influence under the equity method of accounting. Under this method of accounting, our share of the investee's earnings or losses is included in our Consolidated Statements of Income.

We base the initial carrying value of investments in unconsolidated entities on the fair value of the assets at the time we acquired the joint venture interest. We estimate fair values for our equity method investments based on discounted cash

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
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flow models that include all estimated cash inflows and outflows over a specified holding period and, where applicable, any estimated debt premiums or discounts. The capitalization rates, discount rates and credit spreads we use in these models are based upon assumptions that we believe to be within a reasonable range of current market rates for the respective investments.

We generally amortize any difference between our cost basis and the basis reflected at the joint venture level, if any, over the lives of the related assets and liabilities and include that amortization in our share of income or loss from unconsolidated entities. For earnings of equity method investments with pro rata distribution allocations, net income or loss is allocated between the partners in the joint venture based on their respective stated ownership percentages. In other instances, net income or loss is allocated between the partners in the joint venture based on the hypothetical liquidation at book value method (the "HLBV method"). Under the HLBV method, net income or loss is allocated between the partners based on the difference between each partner's claim on the net assets of the joint venture at the end and beginning of the period, after taking into account contributions and distributions. Each partner's share of the net assets of the joint venture is calculated as the amount that the partner would receive if the joint venture were to liquidate all of its assets at net book value and distribute the resulting cash to creditors and partners in accordance with their respective priorities. Under the HLBV method, in any given period, we could record more or less income than the joint venture has generated, than actual cash distributions we receive or than the amount we may receive in the event of an actual liquidation.

#### Redeemable OP Unitholder and Noncontrolling Interests

We own a majority interest in NHP/PMB L.P. ("NHP/PMB"), a limited partnership formed in 2008 to acquire properties from entities affiliated with Pacific Medical Buildings LLC. We consolidate NHP/PMB, as our wholly owned subsidiary is the general partner and the primary beneficiary of this VIE. As of March 31, 2018, third party investors owned 2.7 million Class A limited partnership units in NHP/PMB ("OP Units"), which represented 27% of the total units then outstanding, and we owned 7.2 million Class B limited partnership units in NHP/PMB, representing the remaining 73%. At any time following the first anniversary of the date of their issuance, the OP Units may be redeemed at the election of the holder for cash or, at our option, 0.9051 shares of our common stock per OP Unit, subject to further adjustment in certain circumstances. We are party by assumption to a registration rights agreement with the holders of the OP Units that requires us, subject to the terms and conditions and certain exceptions set forth therein, to file and maintain a registration statement relating to the issuance of shares of our common stock upon redemption of OP Units.

Prior to January 2017, we owned a majority interest in Ventas Realty Capital Healthcare Trust Operating Partnership, L.P. ("Ventas Realty OP") and we consolidated this entity, as our wholly owned subsidiary is the general partner and was the primary beneficiary of this VIE. In January 2017, third party investors redeemed the remaining limited partnership units ("Class C Units") outstanding. After giving effect to such redemptions, Ventas Realty OP is our wholly owned subsidiary.

As redemption rights are outside of our control, the redeemable OP Units and Class C Units (together, the "OP Unitholder Interests") are classified outside of permanent equity on our Consolidated Balance Sheets. We reflect the redeemable OP Unitholder Interests at the greater of cost or fair value. As of March 31, 2018 and December 31, 2017, the fair value of the redeemable OP Unitholder Interests was \$120.3 million and \$146.3 million, respectively. We recognize changes in fair value through capital in excess of par value, net of cash distributions paid and purchases by us of any OP Unitholder Interests. Our diluted earnings per share ("EPS") includes the effect of any potential shares outstanding from redemption of the OP Unitholder Interests.

Certain noncontrolling interests of other consolidated joint ventures were also classified as redeemable at March 31, 2018 and December 31, 2017. Accordingly, we record the carrying amount of these noncontrolling interests at the greater of their initial carrying amount (increased or decreased for the noncontrolling interests' share of net income or loss and distributions) or the redemption value. Our joint venture partners have certain redemption rights with respect to their noncontrolling interests in these joint ventures that are outside of our control, and the redeemable noncontrolling interests are classified outside of permanent equity on our Consolidated Balance Sheets. We recognize changes in the carrying value of redeemable noncontrolling interests through capital in excess of par value.

#### Noncontrolling Interests

Excluding the redeemable noncontrolling interests described above, we present the portion of any equity that we do not own in entities that we control (and thus consolidate) as noncontrolling interests and classify those interests as a component of consolidated equity, separate from total Ventas stockholders' equity, on our Consolidated Balance Sheets. For consolidated joint ventures with pro rata distribution allocations, net income or loss is allocated between the joint venture partners based on their respective stated ownership percentages. In other cases, net income or loss is allocated between the joint venture partners based on the HLBV method. We account for purchases or sales of equity interests that do not result in a change of control as

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
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equity transactions, through capital in excess of par value. In addition, we include net income attributable to the noncontrolling interests in net income in our Consolidated Statements of Income.

#### Accounting for Historic and New Markets Tax Credits

For certain of our life science and innovation centers, we are party to contractual arrangements with TCIs that were established to enable the TCIs to receive benefits of historic tax credits (“HTCs”) and/or new market tax credits (“NMTCs”). As of March 31, 2018, we owned 10 properties that had syndicated HTCs or NMTCs, or both, to TCIs.

In general, capital contributions are made by TCIs into special purpose entities that invest in entities that own the subject property and generate the tax credits. The TCIs receive substantially all of the tax credits and hold only a noncontrolling interest in the economic risk and benefits of the special purpose entities.

HTCs are delivered to the TCIs upon substantial completion of the project. NMTCs are allowed for up to 39% of a qualified investment and are delivered to the TCIs after the investment has been funded and spent on a qualified business. HTCs are subject to 20% recapture per year beginning one year after the completion of the historic rehabilitation of the subject property. NMTCs are subject to 100% recapture until the end of the seventh year following the qualifying investment. We have provided the TCIs with certain guarantees which protect the TCIs from losses should a tax credit recapture event occur. The contractual arrangements with the TCIs include a put/call provision whereby we may be obligated or entitled to repurchase the ownership interest of the TCIs in the special purpose entities at the end of the tax credit recapture period. We anticipate that either the TCIs will exercise their put rights or we will exercise our call rights prior to the applicable tax credit recapture periods.

The portion of the TCI’s capital contribution that is attributed to the put is recorded at fair value at inception in accounts payable and other liabilities on our Consolidated Balance Sheets, and is accreted to the expected put price as interest expense in our Consolidated Statements of Income over the recapture period. The remaining balance of the TCI’s capital contribution is initially recorded in accounts payable and other liabilities on our Consolidated Balance Sheets and will be relieved upon delivery of the tax credit to the TCI, as a reduction in the carrying value of the subject property, net of allocated expenses. Direct and incremental costs incurred in structuring the transaction are deferred and will be recognized as an increase in the cost basis of the subject property upon the recognition of the related tax credit as discussed above.

#### Impairment of Long-Lived and Intangible Assets

We periodically evaluate our long-lived assets, primarily consisting of investments in real estate, for impairment indicators. If indicators of impairment are present, we evaluate the carrying value of the related real estate investments in relation to the future undiscounted cash flows of the underlying operations. In performing this evaluation, we consider market conditions and our current intentions with respect to holding or disposing of the asset. We adjust the net book value of leased properties and other long-lived assets to fair value if the sum of the expected future undiscounted cash flows, including sales proceeds, is less than book value. We recognize an impairment loss at the time we make any such determination.

If impairment indicators arise with respect to intangible assets with finite useful lives, we evaluate impairment by comparing the carrying amount of the asset to the estimated future undiscounted net cash flows expected to be generated by the asset. If estimated future undiscounted net cash flows are less than the carrying amount of the asset, then we estimate the fair value of the asset and compare the estimated fair value to the intangible asset’s carrying value. We recognize any shortfall from carrying value as an impairment loss in the current period.

We evaluate our investments in unconsolidated entities for impairment at least annually, and whenever events or changes in circumstances indicate that the carrying value of our investment may exceed its fair value. If we determine that a decline in the fair value of our investment in an unconsolidated entity is other-than-temporary, and if such reduced fair value is below the carrying value, we record an impairment.

We test goodwill for impairment at least annually, and more frequently if indicators arise. We first assess qualitative factors, such as current macroeconomic conditions, state of the equity and capital markets and our overall financial and operating performance, to determine the likelihood that the fair value of a reporting unit is less than its carrying amount. If we determine it is more likely than not that the fair value of a reporting unit is less than its carrying amount, we proceed with the two-step approach to evaluating impairment. First, we estimate the fair value of the reporting unit and compare it to the reporting unit's carrying value. If the carrying value exceeds fair value, we proceed with the second step, which requires us to assign the fair value of the reporting unit to all of the assets and liabilities of the reporting unit as if it had been acquired in a business combination at the date of the impairment test. The excess fair value of the reporting unit over the amounts assigned

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
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to the assets and liabilities is the implied value of goodwill and is used to determine the amount of impairment. We recognize an impairment loss to the extent the carrying value of goodwill exceeds the implied value in the current period.

Estimates of fair value used in our evaluation of goodwill (if necessary based on our qualitative assessment), investments in real estate, investments in unconsolidated entities and intangible assets are based upon discounted future cash flow projections or other acceptable valuation techniques that are based, in turn, upon all available evidence including level three inputs, such as revenue and expense growth rates, estimates of future cash flows, capitalization rates, discount rates, general economic conditions and trends, or other available market data. Our ability to accurately predict future operating results and cash flows and to estimate and determine fair values impacts the timing and recognition of impairments. While we believe our assumptions are reasonable, changes in these assumptions may have a material impact on our financial results.

#### Assets Held for Sale and Discontinued Operations

We sell properties from time to time for various reasons, including favorable market conditions or the exercise of purchase options by tenants. We classify certain long-lived assets as held for sale once the criteria, as defined by GAAP, have been met. Long-lived assets to be disposed of are reported at the lower of their carrying amount or fair value minus cost to sell and are no longer depreciated.

If at any time we determine that the criteria for classifying assets as held for sale are no longer met we reclassify assets within net real estate investments on our Consolidated Balance Sheets for all periods presented. The carrying amount of these assets is adjusted (in the period in which a change in classification is determined) to reflect any depreciation expense that would have been recognized had the asset been continuously classified as net real estate investments.

We report discontinued operations when the following criteria are met: (1) a component of an entity or group of components has been disposed of or classified as held for sale and represents a strategic shift that has or will have a major effect on an entity's operations and financial results; or (2) an acquired business is classified as held for sale on the acquisition date. The results of operations for assets meeting the definition of discontinued operations are reflected in our Consolidated Statements of Income as discontinued operations for all periods presented. We allocate estimated interest expense to discontinued operations based on property values and our weighted average interest rate or the property's actual mortgage interest.

#### Gain on Sale of Assets

On January 1, 2018, we adopted the provisions of ASC 610-20, Gain or Loss From Derecognition of Non-financial Assets ("ASC 610-20"). In accordance with ASC 610-20 we recognize any gains when we transfer control of a property and when it is probable that we will collect substantially all of the related consideration. We adopted ASC 610-20 using the modified retrospective method and recognized a cumulative effect adjustment to retained earnings of \$31.2 million relating to deferred gains on sales of real estate assets in 2015.

#### Fair Values of Financial Instruments

Fair value is a market-based measurement, not an entity-specific measurement, and we determine fair value based on the assumptions that we expect market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, GAAP establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the

reporting entity (observable inputs that are classified within levels one and two of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within level three of the hierarchy).

Level one inputs utilize unadjusted quoted prices for identical assets or liabilities in active markets that we have the ability to access. Level two inputs are inputs other than quoted prices included in level one that are directly or indirectly observable for the asset or liability. Level two inputs may include quoted prices for similar assets and liabilities in active markets and other inputs for the asset or liability that are observable at commonly quoted intervals, such as interest rates, foreign exchange rates and yield curves. Level three inputs are unobservable inputs for the asset or liability, which typically are based on our own assumptions, because there is little, if any, related market activity. If the determination of the fair value measurement is based on inputs from different levels of the hierarchy, the level within which the entire fair value measurement falls is the lowest level input that is significant to the fair value measurement in its entirety. If the volume and level of market activity for an asset or liability has decreased significantly relative to the normal market activity for such asset or liability (or similar assets or liabilities), then transactions or quoted prices may not accurately reflect fair value. In addition, if there is evidence that a transaction for an asset or liability is not orderly, little, if any, weight is placed on that transaction price as an

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
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indicator of fair value. Our assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

We use the following methods and assumptions in estimating the fair value of our financial instruments.

• Cash and cash equivalents - The carrying amount of unrestricted cash and cash equivalents reported on our Consolidated Balance Sheets approximates fair value due to the short maturity of these instruments.

• Escrow deposits and restricted cash - The carrying amount of escrow deposits and restricted cash reported on our Consolidated Balance Sheets approximates fair value due to the short maturity of these instruments.

Loans receivable - We estimate the fair value of loans receivable using level two and level three inputs. We discount future cash flows using current interest rates at which similar loans with the same terms and length to maturity would be made to borrowers with similar credit ratings.

Marketable debt securities - We estimate the fair value of corporate bonds, if any, using level two inputs. We observe quoted prices for similar assets or liabilities in active markets that we have the ability to access. We estimate the fair value of certain government-sponsored pooled loan investments using level three inputs. We consider credit spreads, underlying asset performance and credit quality, and default rates.

• Derivative instruments - With the assistance of a third party, we estimate the fair value of derivative instruments, including interest rate caps, interest rate swaps, and foreign currency forward contracts, using level two inputs.

Interest rate caps - We observe forward yield curves and other relevant information;

Interest rate swaps - We observe alternative financing rates derived from market-based financing rates, forward yield curves and discount rates; and

Foreign currency forward contracts - We estimate the future values of the two currency tranches using forward exchange rates that are based on traded forward points and calculate a present value of the net amount using a discount factor based on observable traded interest rates.

• Senior notes payable and other debt - We estimate the fair value of senior notes payable and other debt using level two inputs. We discount the future cash flows using current interest rates at which we could obtain similar borrowings. For mortgage debt, we may estimate fair value using level three inputs, similar to those used in determining fair value of loans receivable (above).

• Redeemable OP Unitholder Interests - We estimate the fair value of our redeemable OP Unitholder Interests using level one inputs. We base fair value on the closing price of our common stock, as OP Units (and previously Class C Units) may be redeemed at the election of the holder for cash or, at our option, shares of our common stock, subject to adjustment in certain circumstances.

Revenue Recognition

Adoption of ASC 606



On January 1, 2018 we adopted ASC 606, Revenue From Contracts With Customers (“ASC 606”), which outlines a comprehensive model for entities to use in accounting for revenue arising from contracts with customers. ASC 606 states that “an entity recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.” We account for revenues from management contracts (within office building and other services revenue in our Consolidated Statements of Income) and certain point-of-sale transactions (within resident fees and services in our Consolidated Statements of Income) in accordance with ASC 606. The pattern and timing of recognition of income is consistent with the prior accounting model. All other revenues, primarily rental income from leasing activities, is accounted for in accordance with other applicable GAAP standards. We adopted ASC 606 using the modified retrospective method.

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Triple-Net Leased Properties and Office Operations

Certain of our triple-net leases and most of our MOB and life science and innovation center (collectively, “office operations”) leases provide for periodic and determinable increases in base rent. We recognize base rental revenues under these leases on a straight-line basis over the applicable lease term when collectibility is reasonably assured. Recognizing rental income on a straight-line basis generally results in recognized revenues during the first half of a lease term exceeding the cash amounts contractually due from our tenants, creating a straight-line rent receivable that is included in other assets on our Consolidated Balance Sheets. At March 31, 2018 and December 31, 2017, this cumulative excess totaled \$272.1 million (net of allowances of \$42.7 million) and \$267.8 million (net of allowances of \$117.8 million), respectively (excluding properties classified as held for sale).

Certain of our leases provide for periodic increases in base rent only if certain revenue parameters or other substantive contingencies are met. We recognize the increased rental revenue under these leases as the related parameters or contingencies are met, rather than on a straight-line basis over the applicable lease term.

Senior Living Operations

We recognize resident fees and services, other than move-in fees, monthly as services are provided. We recognize move-in fees on a straight-line basis over the average resident stay. Our lease agreements with residents generally have terms of 12 to 18 months and are cancelable by the resident upon 30 days’ notice.

Other

We recognize interest income from loans and investments, including discounts and premiums, using the effective interest method when collectibility is reasonably assured. We apply the effective interest method on a loan-by-loan basis and recognize discounts and premiums as yield adjustments over the related loan term. We recognize interest income on an impaired loan to the extent our estimate of the fair value of the collateral is sufficient to support the balance of the loan, other receivables and all related accrued interest. When the balance of the loan, other receivables and all related accrued interest is equal to or less than our estimate of the fair value of the collateral, we recognize interest income on a cash basis. We provide a reserve against an impaired loan to the extent our total investment in the loan exceeds our estimate of the fair value of the loan collateral.

Allowances

We assess the collectibility of our rent receivables, including straight-line rent receivables. We base our assessment of the collectibility of rent receivables (other than straight-line rent receivables) on several factors, including, among other things, payment history, the financial strength of the tenant and any guarantors, the value of the underlying collateral, if any, and current economic conditions. If our evaluation of these factors indicates it is probable that we will be unable to recover the full value of the receivable, we provide a reserve against the portion of the receivable that we estimate may not be recovered. We base our assessment of the collectibility of straight-line rent receivables on several factors, including, among other things, the financial strength of the tenant and any guarantors, the historical operations and operating trends of the property, the historical payment pattern of the tenant and the type of property. If our evaluation of these factors indicates it is probable that we will be unable to receive the rent payments due in the future, we provide a reserve against the recognized straight-line rent receivable asset for the portion, up to its full value, that we estimate may not be recovered. If we change our assumptions or estimates regarding the collectibility of future rent payments required by a lease, we may adjust our reserve to increase or reduce the rental revenue recognized in the period we make such change in our assumptions or estimates.

Recently Issued or Adopted Accounting Standards

In February 2016, the FASB issued ASU 2016-02, Leases (“ASU 2016-02”), which introduces a lessee model that brings most leases on the balance sheet and, among other changes, eliminates the requirement in current GAAP for an entity to use bright-line tests in determining lease classification. The FASB also issued an Exposure Draft on January 5, 2018 proposing to amend ASU 2016-02, which would provide lessors with a practical expedient, by class of underlying assets, to not separate non-lease components from the related lease components and, instead, to account for those components as a single lease component, if certain criteria are met. ASU 2016-02 and the related Exposure Draft are not effective for us until January 1, 2019, with early adoption permitted. We are continuing to evaluate this guidance and the impact to us, as both lessor and lessee, on our Consolidated Financial Statements. We expect to utilize the practical expedients proposed in the Exposure Draft as part of our adoption of ASU 2016-02.

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On January 1, 2018, we adopted ASU 2016-15, Classification of Certain Cash Receipts and Cash Payments (“ASU 2016-15”), which provides clarification regarding how certain cash receipts and cash payments are presented and classified in the statement of cash flows and ASU 2016-18, Restricted Cash (“ASU 2016-18”), which requires an entity to show the changes in total cash, cash equivalents, restricted cash and restricted cash equivalents in the statement of cash flows. We adopted these ASUs by applying a retrospective transition method which requires a restatement of our Consolidated Statement of Cash Flows for all periods presented.

On January 1, 2018, we adopted ASU 2016-16, Intra-Entity Transfers of Assets Other Than Inventory (“ASU 2016-16”), which requires a company to recognize the tax consequences of an intra-entity transfer of an asset, other than inventory, when the transfer occurs. We adopted ASU 2016-16 by applying a modified retrospective method which resulted in a cumulative effect adjustment to retained earnings of \$0.6 million.

NOTE 3—CONCENTRATION OF CREDIT RISK

As of March 31, 2018, Atria, Sunrise, Brookdale Senior Living, Ardent and Kindred managed or operated approximately 21.8%, 10.9%, 7.5%, 4.9% and 1.1%, respectively, of our consolidated real estate investments based on gross book value (excluding properties classified as held for sale as of March 31, 2018). Because Atria and Sunrise manage our properties in exchange for the receipt of a management fee from us, we are not directly exposed to the credit risk of our managers in the same manner or to the same extent as our triple-net tenants.

Based on gross book value, approximately 21.8% and 38.4% of our consolidated real estate investments were seniors housing communities included in the triple-net leased properties and senior living operations reportable business segments, respectively (excluding properties classified as held for sale as of March 31, 2018). MOBs, life science and innovation centers, IRFs and LTACs, health systems, SNFs and secured loans receivable and investments collectively comprised the remaining 39.8%. Our consolidated properties were located in 45 states, the District of Columbia, seven Canadian provinces and the United Kingdom as of March 31, 2018, with properties in one state (California) accounting for more than 10% of our total continuing revenues and net operating income (“NOI,” which is defined as total revenues, excluding interest and other income, less property-level operating expenses and office building services costs) for the three months then ended.

Triple-Net Leased Properties

The following table reflects our concentration risk for the periods presented:

|  | For the<br>Three<br>Months<br>Ended<br>March 31,<br>2018 2017 |      |
|--|---|------|
| Revenues <sup>(1)</sup> :              |   |      |
| Brookdale Senior Living <sup>(2)</sup> | 4.6%  | 4.7% |
| Ardent                                 | 3.0   | 3.1  |
| Kindred <sup>(3)</sup>                 | 3.4   | 5.0  |
| NOI:                                   |   |      |
| Brookdale Senior Living <sup>(2)</sup> | 8.1%  | 8.2% |
| Ardent                                 | 5.4   | 5.3  |
| Kindred <sup>(3)</sup>                 | 6.1   | 8.7  |

- (1) Total revenues include office building and other services revenue, income from loans and investments and interest and other income.
- (2) Excludes one seniors housing community included in the senior living operations reportable business segment.
- (3) Excludes one MOB included in the office operations reportable business segment.

Each of our leases with Brookdale Senior Living, Ardent and Kindred is a triple-net lease that obligates the tenant to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures, and to comply with the terms of the mortgage financing documents, if any, affecting the properties. In addition, each of our Brookdale Senior Living, Ardent and Kindred leases has a corporate guaranty.

The properties we lease to Brookdale Senior Living, Ardent and Kindred accounted for a significant portion of our triple-net leased properties segment revenues and NOI for the three months ended March 31, 2018 and 2017. If any of Brookdale Senior Living, Ardent or Kindred becomes unable or unwilling to satisfy its obligations to us or to renew its leases

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with us upon expiration of the terms thereof, our financial condition and results of operations could decline, and our ability to service our indebtedness and to make distributions to our stockholders could be impaired. We cannot assure you that Brookdale Senior Living, Ardent and Kindred will have sufficient assets, income and access to financing to enable them to satisfy their respective obligations to us, and any failure, inability or unwillingness by Brookdale Senior Living, Ardent or Kindred to do so could have a material adverse effect on our business, financial condition, results of operations and liquidity, our ability to service our indebtedness and other obligations and our ability to make distributions to our stockholders, as required for us to continue to qualify as a REIT (a “Material Adverse Effect”). We also cannot assure you that Brookdale Senior Living, Ardent and Kindred will elect to renew their respective leases with us upon expiration of the leases or that we will be able to reposition any non-renewed properties on a timely basis or on the same or better economic terms, if at all.

In December 2017, Kindred announced that it had entered into a definitive agreement pursuant to which (a) Kindred would be acquired by a consortium of TPG Capital (“TPG”), Welsh, Carson, Anderson & Stowe (“WCAS”) and Humana, Inc. and (b) immediately following the acquisition, (i) Kindred’s home health, hospice and community care businesses would be separated from Kindred and operated as a standalone company owned by Humana, Inc., TPG and WCAS, and (ii) Kindred would be operated as a separate healthcare company owned by TPG and WCAS. These transactions were approved by Kindred stockholders on April 5, 2018 and are expected to close in the summer of 2018 subject to closing conditions.

On April 26, 2018, we entered into various agreements with Brookdale Senior Living that provide for, among other things: (a) a consolidation of substantially all of our multiple lease agreements with Brookdale Senior Living into one master lease; (b) extension of the term for substantially all of our Brookdale Senior Living leased properties until December 31, 2025, with Brookdale Senior Living retaining two successive 10 year renewal options; and (c) the guarantee of all the Brookdale Senior Living obligations to us by Brookdale Senior Living Inc., including covenant protections for us. We anticipate recognizing a non-cash expense of \$22 million in connection with the agreements.

#### Senior Living Operations

As of March 31, 2018, Atria and Sunrise, collectively, provided comprehensive property management and accounting services with respect to 266 of our 362 seniors housing communities, for which we pay annual management fees pursuant to long-term management agreements.

We rely on our managers’ personnel, expertise, technical resources and information systems, proprietary information, good faith and judgment to manage our senior living operations efficiently and effectively. We also rely on our managers to set appropriate resident fees and otherwise operate our seniors housing communities in compliance with the terms of our management agreements and all applicable laws and regulations. Although we have various rights as the property owner under our management agreements, including various rights to terminate and exercise remedies under the agreements as provided therein, Atria’s or Sunrise’s failure, inability or unwillingness to satisfy its respective obligations under those agreements, to efficiently and effectively manage our properties or to provide timely and accurate accounting information with respect thereto could have a Material Adverse Effect on us. In addition, significant changes in Atria’s or Sunrise’s senior management or equity ownership or any adverse developments in their businesses or financial condition could have a Material Adverse Effect on us.

Our 34% ownership interest in Atria entitles us to certain rights and minority protections, as well as the right to appoint two of six members on the Atria Board of Directors.

In January 2018, we transitioned the management of 76 private pay seniors housing communities to Eclipse Senior Living (“ESL”). These assets, substantially all of which were previously leased by Elmcroft Senior Living (“Elmcroft”) under triple-net leases, are now operated by ESL under a management contract with us and are included in the senior living operations reportable business segment. Upon termination of our lease with Elmcroft, we derecognized our accumulated straight-line receivable balance and offsetting reserve of \$75.2 million. For the three months ended March 31, 2018, we recognized \$14.6 million of transaction costs relating to this transaction, net of property-level net assets assumed for no consideration.

We also acquired a 34% ownership stake in ESL with customary rights and protections, including the right to appoint two of six members to the ESL Board of Directors. ESL management owns the remaining 66% stake.

#### Brookdale Senior Living, Kindred, Atria, Sunrise and Ardent Information

Each of Brookdale Senior Living and Kindred is subject to the reporting requirements of the SEC and is required to file with the SEC annual reports containing audited financial information and quarterly reports containing unaudited financial information. The information related to Brookdale Senior Living and Kindred contained or referred to in this Quarterly Report

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(Unaudited)

on Form 10-Q has been derived from SEC filings made by Brookdale Senior Living or Kindred, as the case may be, or other publicly available information, or was provided to us by Brookdale Senior Living or Kindred, and we have not verified this information through an independent investigation or otherwise. We have no reason to believe that this information is inaccurate in any material respect, but we cannot assure you of its accuracy. We are providing this data for informational purposes only, and you are encouraged to obtain Brookdale Senior Living's and Kindred's publicly available filings, which can be found at the SEC's website at [www.sec.gov](http://www.sec.gov).

Atria, Sunrise and Ardent are not currently subject to the reporting requirements of the SEC. The information related to Atria, Sunrise and Ardent contained or referred to in this Quarterly Report on Form 10-Q has been derived from publicly available information or was provided to us by Atria, Sunrise or Ardent, as the case may be, and we have not verified this information through an independent investigation or otherwise. We have no reason to believe that this information is inaccurate in any material respect, but we cannot assure you of its accuracy.

NOTE 4—DISPOSITIONS

2018 Activity

During the three months ended March 31, 2018, we sold six seniors housing communities included in our senior living operations reportable business segment, five triple-net leased properties, two MOBs and one vacant land parcel for aggregate consideration of \$170.2 million.

Real Estate Impairment

We recognized impairments of \$7.0 million and \$5.2 million, respectively, for the three months ended March 31, 2018 and 2017, which are recorded in depreciation and amortization in our Consolidated Statements of Income, and relate primarily to our office operations reportable business segment. Our recorded impairments were primarily the result of a change in our intent to hold the impaired assets. In most cases, we recognize an impairment in the periods in which our change in intent is made.

Assets Held for Sale

The table below summarizes our real estate assets classified as held for sale as of March 31, 2018 and December 31, 2017, including the amounts reported on our Consolidated Balance Sheets.

|   | March 31, 2018   |   | December 31, 2017  |   |          |          |
|---|--|---|--|---|----------|----------|
|   | Number<br>of Assets<br>Properties<br>Held for<br>Sale<br>for<br>Sale | Liabilities<br>Related<br>to Assets<br>Held for<br>Sale | Number<br>of Assets<br>Properties<br>Held for<br>Sale<br>for<br>Sale | Liabilities<br>Related<br>to Assets<br>Held for<br>Sale |          |          |
|   | (Dollars in thousands)   |   |  |   |          |          |
| Office Operations                       | 3  | \$62,806  | \$60,140   | 3   | \$65,413 | \$60,265 |
| Senior Living Operations <sup>(1)</sup> | —  | (272)   | (117)  | —   | —        | —        |
| Total                                   | 3  | \$62,534  | \$60,023   | 3   | \$65,413 | \$60,265 |

<sup>(1)</sup> Balances relate to anticipated post-closing settlements of working capital.



During the three months ended March 31, 2018, five MOBs no longer met the criteria as being classified as held for sale. As a result, we adjusted the carrying amount of these assets by recognizing depreciation expense of \$5.7 million and classified these assets within net real estate investments on our Consolidated Balance Sheets for all periods presented.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

NOTE 5—LOANS RECEIVABLE AND INVESTMENTS

As of March 31, 2018 and December 31, 2017, we had \$1.3 billion and \$1.4 billion, respectively, of net loans receivable and investments relating to seniors housing and healthcare operators or properties. The following is a summary of our loans receivable and investments, net as of March 31, 2018 and December 31, 2017, including amortized cost, fair value and unrealized gains or losses on available-for-sale investments:

|   | Carrying<br>Amount<br>(In thousands) | Amortized<br>Cost | Fair Value  | Unrealized<br>Gain |
|---|--------------------------------------|-------------------|-------------|--------------------|
| As of March 31, 2018:   |                                      |                   |             |                    |
| Secured/mortgage loans and other, net                                       | \$1,157,638                          | \$1,157,638       | \$1,158,987 | \$ —               |
| Government-sponsored pooled loan investments, net <sup>(1)</sup>            | 54,881                               | 54,251            | 54,881      | 630                |
| Total investments reported as Secured loans receivable and investments, net | 1,212,519                            | 1,211,889         | 1,213,868   | 630                |
| Non-mortgage loans receivable, net  | 56,125                               | 56,125            | 56,464      | —                  |
| Total loans receivable and investments, net                                 | \$1,268,644                          | \$1,268,014       | \$1,270,332 | \$ 630             |
| As of December 31, 2017:  |                                      |                   |             |                    |
| Secured/mortgage loans and other, net                                       | \$1,291,694                          | \$1,291,694       | \$1,286,322 | \$ —               |
| Government-sponsored pooled loan investments, net <sup>(1)</sup>            | 54,665                               | 53,863            | 54,665      | 802                |
| Total investments reported as Secured loans receivable and investments, net | 1,346,359                            | 1,345,557         | 1,340,987   | 802                |
| Non-mortgage loans receivable, net  | 59,857                               | 59,857            | 58,849      | —                  |
| Total loans receivable and investments, net                                 | \$1,406,216                          | \$1,405,414       | \$1,399,836 | \$ 802             |

<sup>(1)</sup> Investments in government-sponsored pool loans have contractual maturity dates in 2023.

2018 Activity

During the three months ended March 31, 2018, we received \$125.9 million for the full repayment of three loans receivable with a weighted average interest rate of 9.9% that were due to mature between 2018 and 2021.

NOTE 6—INVESTMENTS IN UNCONSOLIDATED ENTITIES

We report investments in unconsolidated entities over whose operating and financial policies we have the ability to exercise significant influence under the equity method of accounting. We are not required to consolidate these entities because our joint venture partners have significant participating rights, nor are these entities considered VIEs, as they are controlled by equity holders with sufficient capital. At March 31, 2018, we had 25% ownership interests in joint ventures that owned 31 properties, excluding properties under development. We account for our interests in real estate joint ventures, as well as our 34% interest in Atria, 34% interest in ESL and 9.9% interest in Ardent, which are included within other assets on our Consolidated Balance Sheets, under the equity method of accounting.

With the exception of our interests in Atria, ESL and Ardent, we provide various services to each unconsolidated entity in exchange for fees and reimbursements. Total management fees earned in connection with these entities were \$1.7 million and \$1.6 million for the three months ended March 31, 2018 and 2017, respectively, which is included in office building and other services revenue in our Consolidated Statements of Income.

During the three months ended March 31, 2018, we recognized an impairment of \$35.7 million relating to the carrying costs of one of our equity investments in an unconsolidated real estate joint venture consisting principally of SNFs. During the three months ended March 31, 2018, our joint venture partner initiated a transaction with us and as a result, we intend to sell our interest in the joint venture. This sale is expected to occur in the second half of 2018. However, there can be no assurance whether, when or on what terms the sale will be completed.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

## NOTE 7—INTANGIBLES

The following is a summary of our intangibles as of March 31, 2018 and December 31, 2017:

|                                      | March 31, 2018 |   | December 31, 2017 |   |
|--------------------------------------|----------------|---|-------------------|---|
|                                      | Balance        | Remaining Weighted Average Amortization Period in Years | Balance           | Remaining Weighted Average Amortization Period in Years |
| (Dollars in thousands)               |                |   |                   |   |
| Intangible assets:                   |                |   |                   |   |
| Above market lease intangibles       | \$ 184,705     | 6.9   | \$ 185,012        | 7.0   |
| In-place and other lease intangibles | 1,347,518      | 24.3  | 1,363,062         | 24.0  |
| Goodwill                             | 1,035,248      | N/A   | 1,034,644         | N/A   |
| Other intangibles                    | 35,849         | 12.4  | 35,890            | 14.1  |
| Accumulated amortization             | (871,769 )     | N/A   | (864,576 )        | N/A   |
| Net intangible assets                | \$ 1,731,551   | 22.3  | \$ 1,754,032      | 22.1  |
| Intangible liabilities:              |                |   |                   |   |
| Below market lease intangibles       | \$ 358,940     | 13.7  | \$ 359,118        | 13.7  |
| Other lease intangibles              | 34,924         | 42.8  | 40,141            | 40.8  |
| Accumulated amortization             | (163,984 )     | N/A   | (160,985 )        | N/A   |
| Purchase option intangibles          | 3,568          | N/A   | 3,568             | N/A   |
| Net intangible liabilities           | \$ 233,448     | 15.5  | \$ 241,842        | 15.6  |

N/A—Not Applicable.

Above market lease intangibles and in-place and other lease intangibles are included in acquired lease intangibles within real estate investments on our Consolidated Balance Sheets. Other intangibles (including non-compete agreements, trade names and trademarks) are included in other assets on our Consolidated Balance Sheets. Below market lease intangibles, other lease intangibles and purchase option intangibles are included in accounts payable and other liabilities on our Consolidated Balance Sheets.

## NOTE 8—OTHER ASSETS

The following is a summary of our other assets as of March 31, 2018 and December 31, 2017:

|   | March 31, December 31, |            |
|---|------------------------|------------|
|   | 2018                   | 2017       |
| (In thousands)                                  |                        |            |
| Straight-line rent receivables, net             | \$ 272,060             | \$ 267,764 |
| Non-mortgage loans receivable, net              | 56,125                 | 59,857     |
| Other intangibles, net                          | 6,133                  | 6,496      |
| Investment in unconsolidated operating entities | 68,416                 | 49,738     |
| Other   | 177,368                | 189,924    |
| Total other assets                              | \$ 580,102             | \$ 573,779 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

## NOTE 9—SENIOR NOTES PAYABLE AND OTHER DEBT

The following is a summary of our senior notes payable and other debt as of March 31, 2018 and December 31, 2017:

|   | March 31,<br>2018 | December 31,<br>2017 |
|---|-------------------|----------------------|
|   | (In thousands)    |                      |
| Unsecured revolving credit facility <sup>(1)</sup>      | \$794,368         | \$535,832            |
| Secured revolving construction credit facility due 2022 | 18,632            | 2,868                |
| 2.00% Senior Notes due 2018                             | —                 | 700,000              |
| 4.00% Senior Notes due 2019                             | 97,891            | 600,000              |
| 3.00% Senior Notes, Series A due 2019 <sup>(2)</sup>    | 310,294           | 318,041              |
| 2.700% Senior Notes due 2020                            | 500,000           | 500,000              |
| Unsecured term loan due 2020                            | 900,000           | 900,000              |
| 4.750% Senior Notes due 2021                            | 700,000           | 700,000              |
| 4.25% Senior Notes due 2022                             | 600,000           | 600,000              |
| 3.25% Senior Notes due 2022                             | 500,000           | 500,000              |
| 3.300% Senior Notes, Series C due 2022 <sup>(2)</sup>   | 193,934           | 198,776              |
| 3.125% Senior Notes due 2023                            | 400,000           | 400,000              |
| 3.100% Senior Notes due 2023                            | 400,000           | 400,000              |
| 2.55% Senior Notes, Series D due 2023 <sup>(2)</sup>    | 213,327           | 218,653              |
| 3.75% Senior Notes due 2024                             | 400,000           | 400,000              |
| 4.125% Senior Notes, Series B due 2024 <sup>(2)</sup>   | 193,934           | 198,776              |
| 3.500% Senior Notes due 2025                            | 600,000           | 600,000              |
| 4.125% Senior Notes due 2026                            | 500,000           | 500,000              |
| 3.25% Senior Notes due 2026                             | 450,000           | 450,000              |
| 3.850% Senior Notes due 2027                            | 400,000           | 400,000              |
| 4.00% Senior Notes due 2028                             | 650,000           | —                    |
| 6.90% Senior Notes due 2037                             | 52,400            | 52,400               |
| 6.59% Senior Notes due 2038                             | 22,973            | 22,973               |
| 5.45% Senior Notes due 2043                             | 258,750           | 258,750              |
| 5.70% Senior Notes due 2043                             | 300,000           | 300,000              |
| 4.375% Senior Notes due 2045                            | 300,000           | 300,000              |
| Mortgage loans and other                                | 1,386,732         | 1,308,564            |
| Total   | 11,143,235        | 11,365,633           |
| Deferred financing costs, net                           | (75,036           | ) (73,093            |
| Unamortized fair value adjustment                       | 3,402             | 12,139               |
| Unamortized discounts                                   | (31,789           | ) (28,617            |
| Senior notes payable and other debt                     | \$11,039,812      | \$11,276,062         |

As of March 31, 2018 and December 31, 2017, respectively, \$35.7 million and \$28.7 million of aggregate

<sup>(1)</sup> borrowings were denominated in Canadian dollars. Aggregate borrowings of \$31.7 million and \$31.1 million were denominated in British pounds as of March 31, 2018 and December 31, 2017 respectively.

<sup>(2)</sup> These borrowings are in the form of Canadian dollars.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

As of March 31, 2018, our indebtedness had the following maturities:

|                           | Principal<br>Amount<br>Due at<br>Maturity<br>(In thousands) | Unsecured<br>Revolving<br>Credit<br>Facility <sup>(1)</sup> | Scheduled<br>Periodic<br>Amortization | Total<br>Maturities |
|---------------------------|---|---|---------------------------------------|---------------------|
| 2018                      | \$85,871  | \$—   | \$ 17,593                             | \$ 103,464          |
| 2019                      | 820,716   | —   | 17,527                                | 838,243             |
| 2020                      | 1,464,063   | —   | 14,748                                | 1,478,811           |
| 2021                      | 772,867   | 794,368   | 13,386                                | 1,580,621           |
| 2022                      | 1,430,314   | —   | 11,841                                | 1,442,155           |
| Thereafter <sup>(2)</sup> | 5,613,466   | —   | 86,475                                | 5,699,941           |
| Total maturities          | \$10,187,297  | \$ 794,368  | \$ 161,570                            | \$ 11,143,235       |

<sup>(1)</sup> At March 31, 2018, we had \$92.5 million of unrestricted cash and cash equivalents, for \$701.8 million of net borrowings outstanding under our unsecured revolving credit facility.

Includes \$52.4 million aggregate principal amount of our 6.90% senior notes due 2037 that is subject to repurchase, at the option of the holders, on October 1, 2027, and \$23.0 million aggregate principal amount of 6.59% senior notes due 2038 that is subject to repurchase, at the option of the holders, on July 7 in each of 2018, 2023 and 2028.

#### Credit Facilities and Unsecured Term Loan

Our unsecured credit facility is comprised of a \$3.0 billion unsecured revolving credit facility, priced at LIBOR plus 0.875% as of March 31, 2018. The unsecured revolving credit facility matures in 2021, but may be extended at our option subject to the satisfaction of certain conditions for two additional periods of six months each. The unsecured revolving credit facility also includes an accordion feature that permits us to increase our aggregate borrowing capacity thereunder to up to \$3.75 billion.

As of March 31, 2018, we had \$794.4 million of borrowings outstanding, \$14.5 million of letters of credit outstanding and \$2.2 billion of unused borrowing capacity available under our unsecured revolving credit facility.

As of March 31, 2018, we also had a \$900.0 million unsecured term loan due 2020 priced at LIBOR plus 0.975%.

As of March 31, 2018, we also had a \$400.0 million secured revolving construction credit facility which matures in 2022 and is primarily used to finance life science and innovation center and other construction projects.

As of March 31, 2018, we had \$18.6 million of borrowings outstanding and \$381.4 million of unused borrowing capacity available under our secured revolving construction credit facility.

#### Senior Notes

In February 2018, our wholly-owned subsidiary, Ventas Realty, Limited Partnership (“Ventas Realty”), issued and sold \$650.0 million aggregate principal amount of 4.00% senior notes due 2028 at a public offering price equal to 99.233% of par, for total proceeds of \$645.0 million before the underwriting discount and expenses.

In February 2018, we redeemed \$502.1 million aggregate principal amount then outstanding of our 4.00% senior notes due April 2019 at a public offering price of 101.83% of par, plus accrued and unpaid interest to the redemption date, and recognized a loss on extinguishment of debt of \$11.0 million. The redemption was funded using cash on hand and borrowings under our unsecured revolving credit facility. In April 2018, we repaid the remaining balance then outstanding of our 4.00% senior notes due April 2019 of \$97.9 million and recognized a loss on extinguishment of debt of \$1.8 million.

In February 2018, we repaid in full, at par, \$700.0 million aggregate principal amount then outstanding of our 2.00% senior notes due February 2018 upon maturity.

#### Derivatives and Hedging

In March and April 2018, we entered into \$215 million and \$35 million, respectively, notional forward starting swaps with an effective date of September 4, 2018 and a maturity of September 4, 2028, that reduces our exposure to fluctuations in

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

interest rates related to changes in rates between the trade dates of the swaps and the forecasted issuance of long-term debt. The weighted average rate on the notional amounts is 2.84%.

During June and December 2017, we entered into a total of \$200 million notional value forward starting swaps that reduced our exposure to fluctuations in interest rates prior to the February 2018 issuance of 4.00% senior notes due 2028. On the issuance date, we realized a gain of \$10.0 million from these swaps that is being recognized over the life of the senior notes using an effective interest method.

NOTE 10—FAIR VALUES OF FINANCIAL INSTRUMENTS

As of March 31, 2018 and December 31, 2017, the carrying amounts and fair values of our financial instruments were as follows:

|  | March 31, 2018 |            | December 31, 2017 |            |
|--|----------------|------------|-------------------|------------|
|  | Carrying       | Fair Value | Carrying          | Fair Value |
|  | Amount         |            | Amount            |            |
|  | (In thousands) |            |                   |            |
| Assets:                                      |                |            |                   |            |
| Cash and cash equivalents                    | \$92,543       | \$ 92,543  | \$81,355          | \$ 81,355  |
| Secured mortgage loans and other, net        | 1,157,638      | 1,158,987  | 1,291,694         | 1,286,322  |
| Non-mortgage loans receivable, net           | 56,125         | 56,464     | 59,857            | 58,849     |
| Government-sponsored pooled loan investments | 54,881         | 54,881     | 54,665            | 54,665     |
| Derivative instruments                       | 6,806          | 6,806      | 7,248             | 7,248      |
| Liabilities:                                 |                |            |                   |            |
| Senior notes payable and other debt, gross   | 11,143,235     | 11,676,671 | 11,365,633        | 11,600,750 |
| Derivative instruments                       | 14,003         | 14,003     | 5,435             | 5,435      |
| Redeemable OP Unitholder Interests           | 120,301        | 120,301    | 146,252           | 146,252    |

For a discussion of the assumptions considered, refer to “NOTE 2—ACCOUNTING POLICIES.” The use of different market assumptions and estimation methodologies may have a material effect on the reported estimated fair value amounts. Accordingly, the estimates presented above are not necessarily indicative of the amounts we would realize in a current market exchange.

NOTE 11—LITIGATION

Proceedings against Tenants, Operators and Managers

From time to time, Atria, Sunrise, Brookdale Senior Living, Ardent, Kindred and our other tenants, operators and managers are parties to certain legal actions, regulatory investigations and claims arising in the conduct of their business and operations. Even though we generally are not party to these proceedings, the unfavorable resolution of any such actions, investigations or claims could, individually or in the aggregate, materially adversely affect such tenants’, operators’ or managers’ liquidity, financial condition or results of operations and their ability to satisfy their respective obligations to us, which, in turn, could have a Material Adverse Effect on us.

Proceedings Indemnified and Defended by Third Parties

From time to time, we are party to certain legal actions, regulatory investigations and claims for which third parties are contractually obligated to indemnify, defend and hold us harmless. The tenants of our triple-net leased properties



and, in some cases, their affiliates are required by the terms of their leases and other agreements with us to indemnify, defend and hold us harmless against certain actions, investigations and claims arising in the course of their business and related to the operations of our triple-net leased properties. In addition, third parties from whom we acquired certain of our assets and, in some cases, their affiliates are required by the terms of the related conveyance documents to indemnify, defend and hold us harmless against certain actions, investigations and claims related to the acquired assets and arising prior to our ownership or related to excluded assets and liabilities. In some cases, a portion of the purchase price consideration is held in escrow for a specified period of time as collateral for these indemnification obligations. We are presently being defended by certain tenants and other obligated third parties in these types of matters. We cannot assure you that our tenants, their affiliates or other obligated third parties will

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

continue to defend us in these matters, that our tenants, their affiliates or other obligated third parties will have sufficient assets, income and access to financing to enable them to satisfy their defense and indemnification obligations to us or that any purchase price consideration held in escrow will be sufficient to satisfy claims for which we are entitled to indemnification. The unfavorable resolution of any such actions, investigations or claims could, individually or in the aggregate, materially adversely affect our tenants' or other obligated third parties' liquidity, financial condition or results of operations and their ability to satisfy their respective obligations to us, which, in turn, could have a Material Adverse Effect on us.

Proceedings Arising in Connection with Senior Living and Office Operations; Other Litigation

From time to time, we are party to various legal actions, regulatory investigations and claims (some of which may not be insured and some of which may allege large damage amounts) arising in connection with our senior living and office operations or otherwise in the course of our business. In limited circumstances, the manager of the applicable seniors housing community, MOB or life science and innovation center may be contractually obligated to indemnify, defend and hold us harmless against such actions, investigations and claims. It is the opinion of management, except as otherwise set forth in this Note 11, that the disposition of any such actions, investigations and claims that are currently pending will not, individually or in the aggregate, have a Material Adverse Effect on us. However, regardless of their merits, we may be forced to expend significant financial resources to defend and resolve these matters. We are unable to predict the ultimate outcome of these actions, investigations and claims, and if management's assessment of our liability with respect thereto is incorrect, such actions, investigations and claims could have a Material Adverse Effect on us.

NOTE 12—INCOME TAXES

We have elected to be taxed as a REIT under the applicable provisions of the Internal Revenue Code of 1986, as amended, for every year beginning with the year ended December 31, 1999. We have also elected for certain of our subsidiaries to be treated as taxable REIT subsidiaries ("TRS" or "TRS entities"), which are subject to federal, state and foreign income taxes. All entities other than the TRS entities are collectively referred to as the "REIT" within this Note. Certain REIT entities are subject to foreign income tax.

Although the TRS entities and certain other foreign entities have paid minimal cash federal, state and foreign income taxes for the three months ended March 31, 2018, their income tax liabilities may increase in future periods as we exhaust net operating loss ("NOL") carryforwards and as our senior living and other operations grow. Such increases could be significant.

Our consolidated provisions for income taxes for the three months ended March 31, 2018 and 2017 were benefits of \$3.2 million and \$3.1 million, respectively. The income tax benefits for the three months ended March 31, 2018 and 2017, were each due primarily to operating losses at our taxable REIT subsidiaries.

Realization of a deferred tax benefit related to NOLs depends, in part, upon generating sufficient taxable income in future periods. The REIT and TRS NOL carryforwards begin to expire in 2024.

Each TRS is a tax paying component for purposes of classifying deferred tax assets and liabilities. Net deferred tax liabilities with respect to our TRS entities totaled \$244.7 million and \$250.1 million as of March 31, 2018 and December 31, 2017, respectively, and related primarily to differences between the financial reporting and tax bases of fixed and intangible assets, net of loss carryforwards.

On December 22, 2017, the Tax Cuts and Jobs Act of 2017 (“2017 Tax Act”) was signed into law making significant changes to the Internal Revenue Code. As of December 31, 2017, we made a reasonable estimate that the new interest expense limitation rules may disallow the deferred interest carried forward under the rules prior to the 2017 Tax Act. Consequently, we recorded a provisional adjustment of \$23.3 million for the entire deferred tax asset related to the existing deferred interest carryforward. This amount continues to be a provisional adjustment as of March 31, 2018. We will recognize any changes to provisional amounts as we continue to analyze the existing statute or as additional guidance becomes available. We expect to complete our analysis of the provisional amounts by the end of 2018.

Generally, we are subject to audit under the statute of limitations by the Internal Revenue Service for the year ended December 31, 2014 and subsequent years and are subject to audit by state taxing authorities for the year ended December 31, 2013 and subsequent years. We are subject to audit generally under the statutes of limitation by the Canada Revenue Agency and provincial authorities with respect to the Canadian entities for the year ended December 31, 2013 and subsequent years. We are also subject to audit in Canada for periods subsequent to the acquisition, and certain prior periods, with respect to the entities acquired in 2014 from Holiday Retirement. We are subject to audit in the United Kingdom generally for periods ended in and subsequent to 2016.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
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## NOTE 13—STOCKHOLDERS' EQUITY

## Capital Stock

We may sell from time to time our common stock under an “at-the-market” (“ATM”) equity offering program. In March 2018, our universal shelf registration statement expired in accordance with the SEC’s rules, rendering our then existing ATM program inaccessible. Therefore, as of March 31, 2018, none of our common stock remained available for sale under our previous ATM equity offering program.

## Accumulated Other Comprehensive Loss

The following is a summary of our accumulated other comprehensive loss as of March 31, 2018 and December 31, 2017:

|   | March 31, December 31,<br>2018 2017 |              |
|---|-------------------------------------|--------------|
|   | (In thousands)                      |              |
| Foreign currency translation  | \$(33,377)                          | \$ (45,580 ) |
| Accumulated unrealized gain on government-sponsored pooled loan investments | 630                                 | 802          |
| Other   | 18,273                              | 9,658        |
| Total accumulated other comprehensive loss                                  | \$(14,474)                          | \$ (35,120 ) |

## NOTE 14—EARNINGS PER SHARE

The following table shows the amounts used in computing our basic and diluted earnings per share:

|   | For the Three<br>Months Ended<br>March 31,<br>2018 2017 |           |
|---|---|-----------|
|   | (In thousands, except<br>per share amounts)             |           |
| Numerator for basic and diluted earnings per share:                         |   |           |
| Income from continuing operations   | \$80,060  | \$155,912 |
| Discontinued operations   | (10 )   | (53 )     |
| Gain on real estate dispositions  | 48  | 43,289    |
| Net income  | 80,098  | 199,148   |
| Net income attributable to noncontrolling interests                         | 1,395   | 1,021     |
| Net income attributable to common stockholders                              | \$78,703  | \$198,127 |
| Denominator:  |   |           |
| Denominator for basic earnings per share—weighted average shares            | 356,112   | 354,410   |
| Effect of dilutive securities:  |   |           |
| Stock options   | 125   | 452       |
| Restricted stock awards   | 188   | 164       |
| OP Unitholder Interests   | 2,428   | 2,546     |
| Denominator for diluted earnings per share—adjusted weighted average shares | 358,853   | 357,572   |
| Basic earnings per share:   |   |           |
| Income from continuing operations   | \$0.22  | \$0.44    |
| Net income attributable to common stockholders                              | 0.22  | 0.56      |
| Diluted earnings per share:   |   |           |
| Income from continuing operations   | \$0.22  | \$0.44    |
| Net income attributable to common stockholders                              | 0.22  | 0.55      |



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
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NOTE 15—SEGMENT INFORMATION

As of March 31, 2018, we operated through three reportable business segments: triple-net leased properties, senior living operations and office operations. Under our triple-net leased properties segment, we invest in and own seniors housing and healthcare properties throughout the United States and the United Kingdom and lease those properties to healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses. In our senior living operations segment, we invest in seniors housing communities throughout the United States and Canada and engage independent operators, such as Atria and Sunrise, to manage those communities. In our office operations segment, we primarily acquire, own, develop, lease and manage MOB and life science and innovation centers throughout the United States. Information provided for “all other” includes income from loans and investments and other miscellaneous income and various corporate-level expenses not directly attributable to any of our three reportable business segments. Assets included in “all other” consist primarily of corporate assets, including cash, restricted cash, loans receivable and investments, and miscellaneous accounts receivable.

Our chief operating decision makers evaluate performance of the combined properties in each reportable business segment and determine how to allocate resources to those segments, in significant part, based on segment NOI and related measures. We define segment NOI as total revenues, less interest and other income, property-level operating expenses and office building services costs. We consider segment NOI useful because it allows investors, analysts and our management to measure unlevered property-level operating results and to compare our operating results to the operating results of other real estate companies between periods on a consistent basis. In order to facilitate a clear understanding of our historical consolidated operating results, segment NOI should be examined in conjunction with income from continuing operations as presented in our Consolidated Financial Statements and other financial data included elsewhere in this Quarterly Report on Form 10-Q.

Interest expense, depreciation and amortization, general, administrative and professional fees, income tax expense and other non-property specific revenues and expenses are not allocated to individual reportable business segments for purposes of assessing segment performance. There are no intersegment sales or transfers.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

Summary information by reportable business segment is as follows:

|   | For the Three Months Ended March 31, 2018 |                                |                      |              |            |
|---|---|--------------------------------|----------------------|--------------|------------|
|   | Triple-Net<br>Leased<br>Properties        | Senior<br>Living<br>Operations | Office<br>Operations | All<br>Other | Total      |
|   | (In thousands)                            |                                |                      |              |            |
| Revenues:                                     |   |                                |                      |              |            |
| Rental income                                 | \$190,641                                 | \$—                            | \$194,168            | \$—          | \$384,809  |
| Resident fees and services                    | —   | 514,753                        | —                    | —            | 514,753    |
| Office building and other services revenue    | 1,142                                     | —                              | 1,634                | 552          | 3,328      |
| Income from loans and investments             | —   | —                              | —                    | 31,181       | 31,181     |
| Interest and other income                     | —   | —                              | —                    | 9,634        | 9,634      |
| Total revenues                                | \$191,783                                 | \$514,753                      | \$195,802            | \$41,367     | \$943,705  |
| Total revenues                                | \$191,783                                 | \$514,753                      | \$195,802            | \$41,367     | \$943,705  |
| Less:   |   |                                |                      |              |            |
| Interest and other income                     | —   | —                              | —                    | 9,634        | 9,634      |
| Property-level operating expenses             | —   | 352,220                        | 60,693               | —            | 412,913    |
| Office building services costs                | —   | —                              | 115                  | —            | 115        |
| Segment NOI                                   | 191,783                                   | 162,533                        | 134,994              | 31,733       | 521,043    |
| Loss from unconsolidated entities             | (38,654 )                                 | (641 )                         | (620 )               | (824 )       | (40,739 )  |
| Segment profit                                | \$153,129                                 | \$161,892                      | \$134,374            | \$30,909     | 480,304    |
| Interest and other income                     |   |                                |                      |              | 9,634      |
| Interest expense                              |   |                                |                      |              | (111,363 ) |
| Depreciation and amortization                 |   |                                |                      |              | (233,150 ) |
| General, administrative and professional fees |   |                                |                      |              | (37,174 )  |
| Loss on extinguishment of debt, net           |   |                                |                      |              | (10,977 )  |
| Merger-related expenses and deal costs        |   |                                |                      |              | (17,336 )  |
| Other   |   |                                |                      |              | (3,120 )   |
| Income tax benefit                            |   |                                |                      |              | 3,242      |
| Income from continuing operations             |   |                                |                      |              | \$80,060   |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

|   | For the Three Months Ended March 31, 2017 |                                |                      |              |            |
|---|---|--------------------------------|----------------------|--------------|------------|
|   | Triple-Net<br>Leased<br>Properties        | Senior<br>Living<br>Operations | Office<br>Operations | All<br>Other | Total      |
|   | (In thousands)                            |                                |                      |              |            |
| Revenues:                                     |   |                                |                      |              |            |
| Rental income                                 | \$209,327                                 | \$—                            | \$185,895            | \$—          | \$395,222  |
| Resident fees and services                    | —   | 464,188                        | —                    | —            | 464,188    |
| Office building and other services revenue    | 1,205                                     | —                              | 1,931                | 270          | 3,406      |
| Income from loans and investments             | —   | —                              | —                    | 20,146       | 20,146     |
| Interest and other income                     | —   | —                              | —                    | 481          | 481        |
| Total revenues                                | \$210,532                                 | \$464,188                      | \$187,826            | \$20,897     | \$883,443  |
| <br>  |   |                                |                      |              |            |
| Total revenues                                | \$210,532                                 | \$464,188                      | \$187,826            | \$20,897     | \$883,443  |
| Less:   |   |                                |                      |              |            |
| Interest and other income                     | —   | —                              | —                    | 481          | 481        |
| Property-level operating expenses             | —   | 312,073                        | 56,914               | —            | 368,987    |
| Office building services costs                | —   | —                              | 738                  | —            | 738        |
| Segment NOI                                   | 210,532                                   | 152,115                        | 130,174              | 20,416       | 513,237    |
| Income (loss) from unconsolidated entities    | 3,269                                     | (76 )                          | 335                  | (378 )       | 3,150      |
| Segment profit                                | \$213,801                                 | \$152,039                      | \$130,509            | \$20,038     | 516,387    |
| Interest and other income                     |   |                                |                      |              | 481        |
| Interest expense                              |   |                                |                      |              | (108,804 ) |
| Depreciation and amortization                 |   |                                |                      |              | (217,783 ) |
| General, administrative and professional fees |   |                                |                      |              | (33,961 )  |
| Loss on extinguishment of debt, net           |   |                                |                      |              | (309 )     |
| Merger-related expenses and deal costs        |   |                                |                      |              | (2,056 )   |
| Other   |   |                                |                      |              | (1,188 )   |
| Income tax benefit                            |   |                                |                      |              | 3,145      |
| Income from continuing operations             |   |                                |                      |              | \$155,912  |

Capital expenditures, including investments in real estate property and development project expenditures, by reportable business segment are as follows:

|                              | For the Three<br>Months Ended<br>March 31,<br>2018      2017 |           |
|------------------------------|--|-----------|
|                              | (In thousands)   |           |
| Capital expenditures:        |  |           |
| Triple-net leased properties | \$5,668  | \$93,809  |
| Senior living operations     | 30,577   | 21,325    |
| Office operations            | 69,711   | 193,996   |
| Total capital expenditures   | \$105,956  | \$309,130 |



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

Our portfolio of properties and mortgage loan and other investments are located in the United States, Canada and the United Kingdom. Revenues are attributed to an individual country based on the location of each property. Geographic information regarding our operations is as follows:

|                                | For the Three<br>Months Ended<br>March 31,<br>2018      2017<br>(In thousands) |              |                               |
|--------------------------------|--|--------------|-------------------------------|
| Revenues:                      |  |              |                               |
| United States                  | \$887,745  | \$832,820    |                               |
| Canada                         | 48,536   | 44,595       |                               |
| United Kingdom                 | 7,424  | 6,028        |                               |
| Total revenues                 | \$943,705  | \$883,443    |                               |
|                                |  |              | As of<br>December<br>31, 2017 |
|                                |  |              | As of<br>March<br>31, 2018    |
|                                |  |              | (In thousands)                |
| Net real estate property:      |  |              |                               |
| United States                  | \$18,993,773   | \$19,253,724 |                               |
| Canada                         | 1,037,687  | 1,070,903    |                               |
| United Kingdom                 | 305,521  | 297,827      |                               |
| Total net real estate property | \$20,336,981   | \$20,622,454 |                               |

NOTE 16—CONDENSED CONSOLIDATING INFORMATION

Ventas, Inc. has fully and unconditionally guaranteed the obligation to pay principal and interest with respect to the outstanding senior notes issued by our 100% owned subsidiary, Ventas Realty, including the senior notes that were jointly issued with Ventas Capital Corporation. Ventas Capital Corporation is a direct 100% owned subsidiary of Ventas Realty that has no assets or operations, but was formed in 2002 solely to facilitate offerings of senior notes by a limited partnership. None of our other subsidiaries (such subsidiaries, excluding Ventas Realty and Ventas Capital Corporation, the “Ventas Subsidiaries”) is obligated with respect to Ventas Realty’s outstanding senior notes. Certain of Ventas Realty’s outstanding senior notes reflected in our condensed consolidating information were issued jointly with Ventas Capital Corporation.

Ventas, Inc. has also fully and unconditionally guaranteed the obligation to pay principal and interest with respect to the outstanding senior notes issued by our 100% owned subsidiary, Ventas Canada Finance Limited. None of our other subsidiaries is obligated with respect to Ventas Canada Finance Limited’s outstanding senior notes, all of which were issued on a private placement basis in Canada.

In connection with the acquisition of Nationwide Health Properties, Inc. (“NHP”), our 100% owned subsidiary, Nationwide Health Properties, LLC (“NHP LLC”), as successor to NHP, assumed the obligation to pay principal and interest with respect to the outstanding senior notes issued by NHP. Neither we nor any of our subsidiaries (other than NHP LLC) is obligated with respect to any of NHP LLC’s outstanding senior notes.

Under certain circumstances, contractual and legal restrictions, including those contained in the instruments governing our subsidiaries’ outstanding mortgage indebtedness, may restrict our ability to obtain cash from our subsidiaries for the purpose of meeting our debt service obligations, including our payment guarantees with respect to Ventas Realty’s and Ventas Canada Finance Limited’s senior notes.

The following pages summarize our condensed consolidating information as of March 31, 2018 and December 31, 2017 and for the three months ended March 31, 2018 and 2017.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

## CONDENSED CONSOLIDATING BALANCE SHEET

|   | As of March 31, 2018 |                    |                     |                          |                     |
|---|----------------------|--------------------|---------------------|--------------------------|---------------------|
|   | Ventas, Inc.         | Ventas Realty      | Ventas Subsidiaries | Consolidated Elimination | Consolidated        |
|   | (In thousands)       |                    |                     |                          |                     |
| <b>Assets</b>   |                      |                    |                     |                          |                     |
| Net real estate investments                           | \$3,708              | \$118,075          | \$21,530,261        | \$—                      | \$21,652,044        |
| Cash and cash equivalents                             | 11,672               | —                  | 80,871              | —                        | 92,543              |
| Escrow deposits and restricted cash                   | 9,739                | 128                | 61,172              | —                        | 71,039              |
| Investment in and advances to affiliates              | 14,893,299           | 2,800,078          | —                   | (17,693,377 )            | —                   |
| Goodwill  | —                    | —                  | 1,035,248           | —                        | 1,035,248           |
| Assets held for sale                                  | —                    | —                  | 62,534              | —                        | 62,534              |
| Other assets  | 61,262               | 6,560              | 512,280             | —                        | 580,102             |
| <b>Total assets</b>                                   | <b>\$14,979,680</b>  | <b>\$2,924,841</b> | <b>\$23,282,366</b> | <b>\$(17,693,377)</b>    | <b>\$23,493,510</b> |
| <b>Liabilities and equity</b>                         |                      |                    |                     |                          |                     |
| <b>Liabilities:</b>                                   |                      |                    |                     |                          |                     |
| Senior notes payable and other debt                   | \$—                  | \$8,596,937        | \$2,442,875         | \$—                      | \$11,039,812        |
| Intercompany loans                                    | 7,389,404            | (6,127,269 )       | (1,262,135 )        | —                        | —                   |
| Accrued interest                                      | (6,886 )             | 65,964             | 18,686              | —                        | 77,764              |
| Accounts payable and other liabilities                | 366,117              | 41,026             | 727,427             | —                        | 1,134,570           |
| Liabilities related to assets held for sale           | —                    | —                  | 60,023              | —                        | 60,023              |
| Deferred income taxes                                 | 244,742              | —                  | —                   | —                        | 244,742             |
| <b>Total liabilities</b>                              | <b>7,993,377</b>     | <b>2,576,658</b>   | <b>1,986,876</b>    | <b>—</b>                 | <b>12,556,911</b>   |
| Redeemable OP Unitholder and noncontrolling interests | —                    | —                  | 132,555             | —                        | 132,555             |
| <b>Total equity</b>                                   | <b>6,986,303</b>     | <b>348,183</b>     | <b>21,162,935</b>   | <b>(17,693,377 )</b>     | <b>10,804,044</b>   |
| <b>Total liabilities and equity</b>                   | <b>\$14,979,680</b>  | <b>\$2,924,841</b> | <b>\$23,282,366</b> | <b>\$(17,693,377)</b>    | <b>\$23,493,510</b> |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

## CONDENSED CONSOLIDATING BALANCE SHEET

|   | As of December 31, 2017 |                    |                     |                          |                     |
|---|-------------------------|--------------------|---------------------|--------------------------|---------------------|
|   | Ventas, Inc.            | Ventas Realty      | Ventas Subsidiaries | Consolidated Elimination | Consolidated        |
|   | (In thousands)          |                    |                     |                          |                     |
| <b>Assets</b>   |                         |                    |                     |                          |                     |
| Net real estate investments                           | \$1,844                 | \$119,508          | \$21,971,100        | \$—                      | \$22,092,452        |
| Cash and cash equivalents                             | 9,828                   | —                  | 71,527              | —                        | 81,355              |
| Escrow deposits and restricted cash                   | 39,816                  | 128                | 66,954              | —                        | 106,898             |
| Investment in and advances to affiliates              | 14,786,086              | 2,916,060          | —                   | (17,702,146 )            | —                   |
| Goodwill  | —                       | —                  | 1,034,644           | —                        | 1,034,644           |
| Assets held for sale                                  | —                       | —                  | 65,413              | —                        | 65,413              |
| Other assets  | 55,936                  | 9,458              | 508,385             | —                        | 573,779             |
| <b>Total assets</b>                                   | <b>\$14,893,510</b>     | <b>\$3,045,154</b> | <b>\$23,718,023</b> | <b>\$(17,702,146)</b>    | <b>\$23,954,541</b> |
| <b>Liabilities and equity</b>                         |                         |                    |                     |                          |                     |
| <b>Liabilities:</b>                                   |                         |                    |                     |                          |                     |
| Senior notes payable and other debt                   | \$—                     | \$8,895,641        | \$2,380,421         | \$—                      | \$11,276,062        |
| Intercompany loans                                    | 7,835,266               | (7,127,624 )       | (707,642 )          | —                        | —                   |
| Accrued interest                                      | (6,410 )                | 77,691             | 22,677              | —                        | 93,958              |
| Accounts payable and other liabilities                | 381,512                 | 24,635             | 777,342             | —                        | 1,183,489           |
| Liabilities related to assets held for sale           | —                       | —                  | 60,265              | —                        | 60,265              |
| Deferred income taxes                                 | 250,092                 | —                  | —                   | —                        | 250,092             |
| <b>Total liabilities</b>                              | <b>8,460,460</b>        | <b>1,870,343</b>   | <b>2,533,063</b>    | <b>—</b>                 | <b>12,863,866</b>   |
| Redeemable OP Unitholder and noncontrolling interests | —                       | —                  | 158,490             | —                        | 158,490             |
| <b>Total equity</b>                                   | <b>6,433,050</b>        | <b>1,174,811</b>   | <b>21,026,470</b>   | <b>(17,702,146 )</b>     | <b>10,932,185</b>   |
| <b>Total liabilities and equity</b>                   | <b>\$14,893,510</b>     | <b>\$3,045,154</b> | <b>\$23,718,023</b> | <b>\$(17,702,146)</b>    | <b>\$23,954,541</b> |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

## CONDENSED CONSOLIDATING STATEMENT OF INCOME

|  | For the Three Months Ended March 31, 2018 |               |                     |                          |              |
|--|---|---------------|---------------------|--------------------------|--------------|
|  | Ventas, Inc.                              | Ventas Realty | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|  | (In thousands)                            |               |                     |                          |              |
| Revenues   |   |               |                     |                          |              |
| Rental income  | \$601                                     | \$34,386      | \$349,822           | \$—                      | \$384,809    |
| Resident fees and services   | —   | —             | 514,753             | —                        | 514,753      |
| Office building and other services revenue   | —   | —             | 3,328               | —                        | 3,328        |
| Income from loans and investments  | 491                                       | —             | 30,690              | —                        | 31,181       |
| Equity earnings in affiliates  | 56,662                                    | —             | (1,000)             | (55,662)                 | —            |
| Interest and other income  | 9,323                                     | —             | 311                 | —                        | 9,634        |
| Total revenues   | 67,077                                    | 34,386        | 897,904             | (55,662)                 | 943,705      |
| Expenses   |   |               |                     |                          |              |
| Interest   | (28,661)                                  | 82,312        | 57,712              | —                        | 111,363      |
| Depreciation and amortization  | 1,344                                     | 1,444         | 230,362             | —                        | 233,150      |
| Property-level operating expenses  | —   | 72            | 412,841             | —                        | 412,913      |
| Office building services costs   | —   | —             | 115                 | —                        | 115          |
| General, administrative and professional fees  | 556                                       | 4,050         | 32,568              | —                        | 37,174       |
| Loss on extinguishment of debt, net  | —   | 10,977        | —                   | —                        | 10,977       |
| Merger-related expenses and deal costs   | 16,246                                    | —             | 1,090               | —                        | 17,336       |
| Other  | 2,169                                     | —             | 951                 | —                        | 3,120        |
| Total expenses   | (8,346)                                   | 98,855        | 735,639             | —                        | 826,148      |
| Income (loss) before unconsolidated entities, income taxes, discontinued operations, real estate dispositions and noncontrolling interests | 75,423                                    | (64,469)      | 162,265             | (55,662)                 | 117,557      |
| Loss from unconsolidated entities  | —   | (35,504)      | (5,235)             | —                        | (40,739)     |
| Income tax benefit   | 3,242                                     | —             | —                   | —                        | 3,242        |
| Income (loss) from continuing operations   | 78,665                                    | (99,973)      | 157,030             | (55,662)                 | 80,060       |
| Discontinued operations  | (10)                                      | —             | —                   | —                        | (10)         |
| Gain on real estate dispositions   | 48  | —             | —                   | —                        | 48           |
| Net income (loss)  | 78,703                                    | (99,973)      | 157,030             | (55,662)                 | 80,098       |
| Net income attributable to noncontrolling interests  | —   | —             | 1,395               | —                        | 1,395        |
| Net income (loss) attributable to common stockholders  | \$78,703                                  | \$(99,973)    | \$155,635           | \$(55,662)               | \$78,703     |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

## CONDENSED CONSOLIDATING STATEMENT OF INCOME

|  | For the Three Months Ended March 31, 2017 |               |                     |                          |              |
|--|---|---------------|---------------------|--------------------------|--------------|
|  | Ventas, Inc.                              | Ventas Realty | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|  | (In thousands)                            |               |                     |                          |              |
| Revenues   |   |               |                     |                          |              |
| Rental income  | \$585                                     | \$47,819      | \$346,818           | \$—                      | \$395,222    |
| Resident fees and services   | —   | —             | 464,188             | —                        | 464,188      |
| Office building and other services revenue   | —   | —             | 3,406               | —                        | 3,406        |
| Income from loans and investments  | 281                                       | —             | 19,865              | —                        | 20,146       |
| Equity earnings in affiliates  | 136,989                                   | —             | (308 )              | (136,681 )               | —            |
| Interest and other income  | 343                                       | —             | 138                 | —                        | 481          |
| Total revenues   | 138,198                                   | 47,819        | 834,107             | (136,681 )               | 883,443      |
| Expenses   |   |               |                     |                          |              |
| Interest   | (16,600 )                                 | 74,789        | 50,615              | —                        | 108,804      |
| Depreciation and amortization  | 1,409                                     | 2,371         | 214,003             | —                        | 217,783      |
| Property-level operating expenses  | —   | 83            | 368,904             | —                        | 368,987      |
| Office building services costs   | —   | —             | 738                 | —                        | 738          |
| General, administrative and professional fees  | 130                                       | 4,700         | 29,131              | —                        | 33,961       |
| Loss on extinguishment of debt, net  | —   | 19            | 290                 | —                        | 309          |
| Merger-related expenses and deal costs   | 1,863                                     | —             | 193                 | —                        | 2,056        |
| Other  | (349 )                                    | —             | 1,537               | —                        | 1,188        |
| Total expenses   | (13,547 )                                 | 81,962        | 665,411             | —                        | 733,826      |
| Income (loss) before unconsolidated entities, income taxes, discontinued operations, real estate dispositions and noncontrolling interests | 151,745                                   | (34,143 )     | 168,696             | (136,681 )               | 149,617      |
| Income (loss) from unconsolidated entities   | —   | 3,321         | (171 )              | —                        | 3,150        |
| Income tax benefit   | 3,145                                     | —             | —                   | —                        | 3,145        |
| Income (loss) from continuing operations   | 154,890                                   | (30,822 )     | 168,525             | (136,681 )               | 155,912      |
| Discontinued operations  | (53 )                                     | —             | —                   | —                        | (53 )        |
| Gain (loss) on real estate dispositions  | 43,290                                    | —             | (1 )                | —                        | 43,289       |
| Net income (loss)  | 198,127                                   | (30,822 )     | 168,524             | (136,681 )               | 199,148      |
| Net income attributable to noncontrolling interests  | —   | —             | 1,021               | —                        | 1,021        |
| Net income (loss) attributable to common stockholders  | \$198,127                                 | \$(30,822)    | \$167,503           | \$(136,681)              | \$198,127    |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

## CONDENSED CONSOLIDATING STATEMENTS OF COMPREHENSIVE INCOME

|   | For the Three Months Ended March 31, 2018 |               |                     |                          |              |
|---|---|---------------|---------------------|--------------------------|--------------|
|   | Ventas, Inc.                              | Ventas Realty | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|   | (In thousands)                            |               |                     |                          |              |
| Net income (loss)   | \$78,703                                  | \$(99,973)    | \$ 157,030          | \$(55,662 )              | 80,098       |
| Other comprehensive (loss) income:                              |   |               |                     |                          |              |
| Foreign currency translation                                    | —   | —             | 12,203              | —                        | 12,203       |
| Unrealized loss on government-sponsored pooled loan investments | (172 )                                    | —             | —                   | —                        | (172 )       |
| Other   | —   | —             | 8,615               | —                        | 8,615        |
| Total other comprehensive (loss) income                         | (172 )                                    | —             | 20,818              | —                        | 20,646       |
| Comprehensive income (loss)                                     | 78,531                                    | (99,973 )     | 177,848             | (55,662 )                | 100,744      |
| Comprehensive income attributable to noncontrolling interests   | —   | —             | 1,395               | —                        | 1,395        |
| Comprehensive income (loss) attributable to common stockholders | \$78,531                                  | \$(99,973)    | \$ 176,453          | \$(55,662 )              | \$ 99,349    |
|   | For the Three Months Ended March 31, 2017 |               |                     |                          |              |
|   | Ventas, Inc.                              | Ventas Realty | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|   | (In thousands)                            |               |                     |                          |              |
| Net income (loss)   | \$198,127                                 | \$(30,822)    | \$ 168,524          | \$(136,681 )             | \$ 199,148   |
| Other comprehensive (loss) income:                              |   |               |                     |                          |              |
| Foreign currency translation                                    | —   | —             | 4,082               | —                        | 4,082        |
| Unrealized loss on government-sponsored pooled loan investments | (123 )                                    | —             | —                   | —                        | (123 )       |
| Other   | —   | —             | (82 )               | —                        | (82 )        |
| Total other comprehensive (loss) income                         | (123 )                                    | —             | 4,000               | —                        | 3,877        |
| Comprehensive income (loss)                                     | 198,004                                   | (30,822 )     | 172,524             | (136,681 )               | 203,025      |
| Comprehensive income attributable to noncontrolling interests   | —   | —             | 1,021               | —                        | 1,021        |
| Comprehensive income (loss) attributable to common stockholders | \$198,004                                 | \$(30,822)    | \$ 171,503          | \$(136,681 )             | \$ 202,004   |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

## CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

|   | For the Three Months Ended March 31, 2018 |               |                     |                          |              |
|---|---|---------------|---------------------|--------------------------|--------------|
|   | Ventas, Inc                               | Ventas Realty | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|   | (In thousands)                            |               |                     |                          |              |
| Net cash (used in) provided by operating activities                   | \$(19,658)                                | \$(58,563)    | \$ 386,240          | \$                       | —\$ 308,019  |
| Cash flows from investing activities:                                 |   |               |                     |                          |              |
| Net investment in real estate property                                | (11,450 )                                 | —             | —                   | —                        | (11,450 )    |
| Investment in loans receivable and other                              | (2,740 )                                  | —             | (1,641 )            | —                        | (4,381 )     |
| Proceeds from real estate disposals                                   | 175,370                                   | —             | —                   | —                        | 175,370      |
| Proceeds from loans receivable  | 1,441                                     | —             | 141,653             | —                        | 143,094      |
| Development project expenditures                                      | —   | —             | (73,889 )           | —                        | (73,889 )    |
| Capital expenditures  | —   | —             | (20,617 )           | —                        | (20,617 )    |
| Investment in unconsolidated entities                                 | —   | —             | (39,101 )           | —                        | (39,101 )    |
| Insurance proceeds for property damage claims                         | —   | —             | 1,527               | —                        | 1,527        |
| Net cash provided by investing activities                             | 162,621                                   | —             | 7,932               | —                        | 170,553      |
| Cash flows from financing activities:                                 |   |               |                     |                          |              |
| Net change in borrowings under revolving credit facilities            | —   | 266,764       | 7,079               | —                        | 273,843      |
| Proceeds from debt  | —   | 655,044       | 83,475              | —                        | 738,519      |
| Repayment of debt   | —   | (1,211,811)   | (5,307 )            | —                        | (1,217,118 ) |
| Net change in intercompany debt                                       | 51,808                                    | 354,019       | (405,827 )          | —                        | —            |
| Payment of deferred financing costs                                   | —   | (5,621 )      | (697 )              | —                        | (6,318 )     |
| Cash distribution from (to) affiliates                                | 50,937                                    | 168           | (51,105 )           | —                        | —            |
| Cash distribution to common stockholders                              | (281,635 )                                | —             | —                   | —                        | (281,635 )   |
| Cash distribution to redeemable OP unitholders                        | —   | —             | (1,858 )            | —                        | (1,858 )     |
| Cash issued for redemption of OP and Class C Units                    | —   | —             | (655 )              | —                        | (655 )       |
| Distributions to noncontrolling interests                             | —   | —             | (3,339 )            | —                        | (3,339 )     |
| Other   | (4,687 )                                  | —             | —                   | —                        | (4,687 )     |
| Net cash (used in) provided by financing activities                   | (183,577 )                                | 58,563        | (378,234 )          | —                        | (503,248 )   |
| Net (decrease) increase in cash, cash equivalents and restricted cash | (40,614 )                                 | —             | 15,938              | —                        | (24,676 )    |
| Effect of foreign currency translation                                | 12,381                                    | —             | (12,376 )           | —                        | 5            |
| Cash, cash equivalents and restricted cash at beginning of period     | 49,644                                    | 128           | 138,481             | —                        | 188,253      |
| Cash, cash equivalents and restricted cash at end of period           | \$21,411                                  | \$ 128        | \$ 142,043          | \$                       | —\$ 163,582  |



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - Continued  
(Unaudited)

## CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

|   | For the Three Months Ended March 31, 2017 |               |                     |                          |              |
|---|---|---------------|---------------------|--------------------------|--------------|
|   | Ventas, Inc.                              | Ventas Realty | Ventas Subsidiaries | Consolidated Elimination | Consolidated |
|   | (In thousands)                            |               |                     |                          |              |
| Net cash provided by (used in) operating activities                   | \$4,275                                   | \$(32,622)    | \$374,161           | \$                       | —\$ 345,814  |
| Cash flows from investing activities:                                 |   |               |                     |                          |              |
| Net investment in real estate property                                | (283,837)                                 | —             | —                   | —                        | (283,837 )   |
| Investment in loans receivable and other                              | (2,313 )                                  | —             | (699,045 )          | —                        | (701,358 )   |
| Proceeds from real estate disposals                                   | 85,000                                    | —             | —                   | —                        | 85,000       |
| Proceeds from loans receivable  | —   | —             | 3,363               | —                        | 3,363        |
| Development project expenditures                                      | —   | —             | (86,452 )           | —                        | (86,452 )    |
| Capital expenditures  | —   | (9 )          | (23,826 )           | —                        | (23,835 )    |
| Investment in unconsolidated entities                                 | —   | —             | (26,940 )           | —                        | (26,940 )    |
| Insurance proceeds for property damage claims                         | —   | —             | 1,393               | —                        | 1,393        |
| Net cash used in investing activities                                 | (201,150)                                 | (9 )          | (831,507 )          | —                        | (1,032,666 ) |
| Cash flows from financing activities:                                 |   |               |                     |                          |              |
| Net change in borrowings under revolving credit facility              | —   | 18,000        | 4,822               | —                        | 22,822       |
| Proceeds from debt  | —   | 793,904       | 3,310               | —                        | 797,214      |
| Repayment of debt   | —   | (19 )         | (20,477 )           | —                        | (20,496 )    |
| Purchase of noncontrolling interests                                  | (15,809)                                  | —             | —                   | —                        | (15,809 )    |
| Net change in intercompany debt                                       | 577,099                                   | (800,193 )    | 223,094             | —                        | —            |
| Payment of deferred financing costs                                   | —   | (6,384 )      | —                   | —                        | (6,384 )     |
| Cash distribution (to) from affiliates                                | (298,190)                                 | 27,367        | 270,823             | —                        | —            |
| Cash distribution to common stockholders                              | (275,368)                                 | —             | —                   | —                        | (275,368 )   |
| Cash distribution to redeemable OP unitholders                        | —   | —             | (1,893 )            | —                        | (1,893 )     |
| Contributions from noncontrolling interest                            | —   | —             | 2,102               | —                        | 2,102        |
| Distributions to noncontrolling interests                             | —   | —             | (2,410 )            | —                        | (2,410 )     |
| Other   | 3,297                                     | —             | —                   | —                        | 3,297        |
| Net cash (used in) provided by financing activities                   | (8,971 )                                  | 32,675        | 479,371             | —                        | 503,075      |
| Net (decrease) increase in cash, cash equivalents and restricted cash | (205,846)                                 | 44            | 22,025              | —                        | (183,777 )   |
| Effect of foreign currency translation                                | 5,146                                     | —             | (5,264 )            | —                        | (118 )       |
| Cash, cash equivalents and restricted cash at beginning of period     | 210,501                                   | 1,504         | 155,349             | —                        | 367,354      |
| Cash, cash equivalents and restricted cash at end of period           | \$9,801                                   | \$1,548       | \$172,110           | \$                       | —\$ 183,459  |

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### Cautionary Statements

#### Forward-Looking Statements

This Quarterly Report on Form 10-Q includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). All statements regarding our or our tenants', operators', borrowers' or managers' expected future financial condition, results of operations, cash flows, funds from operations, dividends and dividend plans, financing opportunities and plans, capital markets transactions, business strategy, budgets, projected costs, operating metrics, capital expenditures, competitive positions, acquisitions, investment opportunities, dispositions, merger integration, growth opportunities, expected lease income, continued qualification as a real estate investment trust ("REIT"), plans and objectives of management for future operations, and statements that include words such as "anticipate," "if," "believe," "plan," "estimate," "expect," "intend," "may," "could," "should," "will," and other similar expressions are forward-looking statements. These forward-looking statements are inherently uncertain, and actual results may differ from our expectations. We do not undertake a duty to update these forward-looking statements, which speak only as of the date on which they are made.

Our actual future results and trends may differ materially from expectations depending on a variety of factors discussed in our filings with the Securities and Exchange Commission (the "SEC"). These factors include without limitation:

The ability and willingness of our tenants, operators, borrowers, managers and other third parties to satisfy their obligations under their respective contractual arrangements with us, including, in some cases, their obligations to indemnify, defend and hold us harmless from and against various claims, litigation and liabilities;

The ability of our tenants, operators, borrowers and managers to maintain the financial strength and liquidity necessary to satisfy their respective obligations and liabilities to third parties, including without limitation obligations under their existing credit facilities and other indebtedness;

Our success in implementing our business strategy and our ability to identify, underwrite, finance, consummate and integrate diversifying acquisitions and investments;

Macroeconomic conditions such as a disruption of or lack of access to the capital markets, changes in the debt rating on U.S. government securities, default or delay in payment by the United States of its obligations, and changes in the federal or state budgets resulting in the reduction or nonpayment of Medicare or Medicaid reimbursement rates;

The nature and extent of future competition, including new construction in the markets in which our seniors housing communities and office buildings are located;

The extent and effect of future or pending healthcare reform and regulation, including cost containment measures and changes in reimbursement policies, procedures and rates;

Increases in our borrowing costs as a result of changes in interest rates and other factors;

The ability of our tenants, operators and managers, as applicable, to comply with laws, rules and regulations in the operation of our properties, to deliver high-quality services, to attract and retain qualified personnel and to attract residents and patients;

• Changes in general economic conditions or economic conditions in the markets in which we may, from time to time, compete, and the effect of those changes on our revenues, earnings and funding sources;

• Our ability to pay down, refinance, restructure or extend our indebtedness as it becomes due;

• Our ability and willingness to maintain our qualification as a REIT in light of economic, market, legal, tax and other considerations;

• Final determination of our taxable net income for the year ended December 31, 2017 and for the year ending December 31, 2018;

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The ability and willingness of our tenants to renew their leases with us upon expiration of the leases, our ability to reposition our properties on the same or better terms in the event of nonrenewal or in the event we exercise our right to replace an existing tenant, and obligations, including indemnification obligations, we may incur in connection with the replacement of an existing tenant;

Risks associated with our senior living operating portfolio, such as factors that can cause volatility in our operating income and earnings generated by those properties, including without limitation national and regional economic conditions, development of new competing properties, costs of food, materials, energy, labor and services, employee benefit costs, insurance costs and professional and general liability claims, and the timely delivery of accurate property-level financial results for those properties;

Changes in exchange rates for any foreign currency in which we may, from time to time, conduct business;

Year-over-year changes in the Consumer Price Index or the U.K. Retail Price Index and the effect of those changes on the rent escalators contained in our leases and on our earnings;

- Our ability and the ability of our tenants, operators, borrowers and managers to obtain and maintain adequate property, liability and other insurance from reputable, financially stable providers;

The impact of increased operating costs and uninsured professional liability claims on our liquidity, financial condition and results of operations or that of our tenants, operators, borrowers and managers and our ability and the ability of our tenants, operators, borrowers and managers to accurately estimate the magnitude of those claims;

Risks associated with our office building portfolio and operations, including our ability to successfully design, develop and manage office buildings and to retain key personnel;

The ability of the hospitals on or near whose campuses our medical office buildings (“MOBs”) are located and their affiliated health systems to remain competitive and financially viable and to attract physicians and physician groups;

Risks associated with our investments in joint ventures and unconsolidated entities, including our lack of sole decision-making authority and our reliance on our joint venture partners’ financial condition;

- Our ability to obtain the financial results expected from our development and redevelopment projects, including projects undertaken through our joint ventures;

The impact of market or issuer events on the liquidity or value of our investments in marketable securities;

Consolidation in the seniors housing and healthcare industries resulting in a change of control of, or a competitor’s investment in, one or more of our tenants, operators, borrowers or managers or significant changes in the senior management of our tenants, operators, borrowers or managers;

The impact of litigation or any financial, accounting, legal or regulatory issues that may affect us or our tenants, operators, borrowers or managers; and

Changes in accounting principles, or their application or interpretation, and our ability to make estimates and the assumptions underlying the estimates, which could have an effect on our earnings.

Many of these factors are beyond our control and the control of our management.

Brookdale Senior Living, Kindred, Atria, Sunrise and Ardent Information

Each of Brookdale Senior Living Inc. (together with its subsidiaries, “Brookdale Senior Living”) and Kindred Healthcare, Inc. (together with its subsidiaries, “Kindred”) is subject to the reporting requirements of the SEC and is required to file with the SEC annual reports containing audited financial information and quarterly reports containing unaudited financial information. The information related to Brookdale Senior Living and Kindred contained or referred to in this Quarterly Report on Form 10-Q has been derived from SEC filings made by Brookdale Senior Living or Kindred, as the case may be, or other publicly available information or was provided to us by Brookdale Senior Living or Kindred, and we have not verified this information through an independent investigation or otherwise. We have no reason to believe that this information is inaccurate in any material respect, but we cannot assure you of its accuracy. We are providing this data for informational purposes only,

and you are encouraged to obtain Brookdale Senior Living's and Kindred's publicly available filings, which can be found on the SEC's website at [www.sec.gov](http://www.sec.gov).

Atria Senior Living, Inc. ("Atria"), Sunrise Senior Living, LLC (together with its subsidiaries, "Sunrise") and Ardent Health Partners, LLC (together with its subsidiaries "Ardent") are not currently subject to the reporting requirements of the SEC. The information related to Atria, Sunrise and Ardent contained or referred to in this Quarterly Report on Form 10-Q has been derived from publicly available information or was provided to us by Atria, Sunrise or Ardent, as the case may be, and we have not verified this information through an independent investigation or otherwise. We have no reason to believe that this information is inaccurate in any material respect, but we cannot assure you of its accuracy.

## Company Overview

We are a REIT with a highly diversified portfolio of seniors housing and healthcare properties located throughout the United States, Canada and the United Kingdom. As of March 31, 2018, we owned more than 1,200 properties (including properties owned through investments in unconsolidated entities and properties classified as held for sale), consisting of seniors housing communities, MOBs, life science and innovation centers, inpatient rehabilitation facilities ("IRFs") and long-term acute care facilities ("LTACs"), health systems and skilled nursing facilities ("SNFs"), and we had 15 properties under development, including five properties that are owned by unconsolidated real estate entities. We are an S&P 500 company headquartered in Chicago, Illinois.

We primarily invest in seniors housing and healthcare properties through acquisitions and lease our properties to unaffiliated tenants or operate them through independent third-party managers. As of March 31, 2018, we leased a total of 468 properties (excluding MOBs) to various healthcare operating companies under "triple-net" or "absolute-net" leases that obligate the tenants to pay all property-related expenses, including maintenance, utilities, repairs, taxes, insurance and capital expenditures.

As of March 31, 2018, pursuant to long-term management agreements, we engaged independent operators, such as Atria and Sunrise, to manage 362 seniors housing communities for us.

Our three largest tenants, Brookdale Senior Living, Ardent and Kindred leased from us 135 properties (excluding one property managed by Brookdale Senior Living pursuant to a long-term management agreement), 10 properties and 31 properties (excluding one MOB included within our office operations reportable business segment), respectively, as of March 31, 2018.

Through our Lillibridge Healthcare Services, Inc. subsidiary and our ownership interest in PMB Real Estate Services LLC, we also provide MOB management, leasing, marketing, facility development and advisory services to highly rated hospitals and health systems throughout the United States. In addition, from time to time, we make secured and non-mortgage loans and other investments relating to seniors housing and healthcare operators or properties.

We aim to enhance shareholder value by delivering consistent, superior total returns through a strategy of: (1) generating reliable and growing cash flows; (2) maintaining a balanced, diversified portfolio of high-quality assets; and (3) preserving our financial strength, flexibility and liquidity.

Our ability to access capital in a timely and cost effective manner is critical to the success of our business strategy because it affects our ability to satisfy existing obligations, including the repayment of maturing indebtedness, and to make future investments. Factors such as general market conditions, interest rates, credit ratings on our securities, expectations of our potential future earnings and cash distributions, and the trading price of our common stock that are beyond our control and fluctuate over time all impact our access to and cost of external capital. For that reason, we

generally attempt to match the long-term duration of our investments in real property with long-term financing through the issuance of shares of our common stock or the incurrence of long-term fixed rate debt.

#### Operating Highlights and Key Performance Trends

#### 2018 Highlights and Other Recent Developments

#### Investments and Dispositions

During the three months ended March 31, 2018, we received \$125.9 million for the full repayment of three loans receivable with a weighted average interest rate of 9.9% that were due to mature between 2018 and 2021.

During the three months ended March 31, 2018, we sold six seniors housing communities included in our senior living operations reportable business segment, five triple-net leased properties, two MOBs, and one vacant land parcel for aggregate consideration of \$170.2 million.

#### Liquidity, Capital and Dividends

In January 2018, we paid the fourth quarterly installment of our 2017 dividend of \$0.79 per share. In February 2018, we declared the first quarterly installment of our 2018 dividend of \$0.79 per share, which was paid in April 2018.

In February 2018, our wholly-owned subsidiary, Ventas Realty, Limited Partnership (“Ventas Realty”), issued and sold \$650.0 million aggregate principal amount of 4.00% senior notes due 2028 at a public offering price equal to 99.233% of par, for total proceeds of \$645.0 million before the underwriting discount and expenses.

In February 2018, we redeemed \$502.1 million aggregate principal amount then outstanding of our 4.00% senior notes due April 2019 at a public offering price of 101.83% of par, plus accrued and unpaid interest to the redemption date, and recognized a loss on extinguishment of debt of \$11.0 million. The redemption was funded using cash on hand and borrowings under our unsecured revolving credit facility. In April 2018, we repaid the remaining balance then outstanding of our 4.00% senior notes due April 2019 of \$97.9 million and recognized a loss on extinguishment of debt of \$1.8 million.

In February 2018, we repaid in full, at par, \$700.0 million aggregate principal amount then outstanding of our 2.00% senior notes due February 2018 upon maturity.

#### Portfolio

In January 2018, we transitioned the management of 76 private pay seniors housing communities to Eclipse Senior Living (“ESL”). These assets, substantially all of which were previously leased by Elmcroft Senior Living (“Elmcroft”) under triple-net leases, are now operated by ESL under a management contract with us and are included in the senior living operations reportable business segment. We acquired a 34% ownership stake in ESL with customary rights and protections, including the right to appoint two of six members to the ESL Board of Directors. ESL management owns the remaining 66% stake.

On April 26, 2018, we entered into various agreements with Brookdale Senior Living. The agreements provide for, among other things:

A consolidation of substantially all of our multiple lease agreements with Brookdale Senior Living into one master lease (the “Master Lease”);

Extension of the term for substantially all of our Brookdale Senior Living leased properties until December 31, 2025, with Brookdale Senior Living retaining two successive 10 year renewal options;

The Master Lease is guaranteed by Brookdale Senior Living Inc., including covenant protections for us;

Annual base rent for the Brookdale Senior Living leased properties of approximately \$180 million with an annual rent escalator equal to the lesser of four times CPI and 2.25%, commencing January 1, 2019, ratably reduced by an annual cash rent credit of \$8 million in 2018 (prorated for the remainder of 2018), \$8 million in 2019, \$7 million in 2020 and \$5 million in 2021 and thereafter through the remainder of the term of the Master Lease;

Brookdale Senior Living has minimum annual capital expenditure obligations to maintain the leased properties and we may make additional capital investments for a market return;



We have the right to transition the leased properties to other operators under certain conditions;

Objective standards that permit a Brookdale Senior Living change of control provided more stringent financial covenants and other standards are satisfied;

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On a Brookdale Senior Living change of control, we receive certain additional benefits, fees and protections, including the extension of the term of the Master Lease through 2029 and the reduction of the Brookdale Senior Living annual rent credit to \$5 million; and

The agreements also contemplate the sale of certain properties with up to \$30 million in contractual rent under the Master Lease. We will receive 100% of the net proceeds from any sales and Brookdale Senior Living will receive a rent credit under the Master Lease of 6.25% of the net proceeds from any sales. However, we cannot provide any assurance that we will be able to successfully complete the sales on a timely basis or at all.

### Concentration Risk

We use concentration ratios to identify, understand and evaluate the potential impact of economic downturns and other adverse events that may affect our asset types, geographic locations, business models, tenants, operators and managers. We evaluate concentration risk in terms of investment mix and operations mix. Investment mix measures the percentage of our investments that is concentrated in a specific asset type or that is operated or managed by a particular tenant, operator or manager. Operations mix measures the percentage of our operating results that is attributed to a particular tenant, operator or manager, geographic location or business model. The following tables reflect our concentration risk as of the dates and for the periods presented:

|   | As of<br>March<br>31,<br>2018 | As of<br>December<br>31, 2017 |   |
|---|-------------------------------|-------------------------------|---|
| Investment mix by asset type <sup>(1)</sup> :                   |                               |                               |   |
| Seniors housing communities                                     | 60.2 %                        | 60.3 %                        | % |
| MOBs  | 20.0                          | 19.8                          |   |
| Life science and innovation centers                             | 7.6                           | 7.3                           |   |
| Health systems  | 5.4                           | 5.3                           |   |
| IRFs and LTACs  | 1.7                           | 1.7                           |   |
| SNFs  | 0.7                           | 0.7                           |   |
| Secured loans receivable and investments, net                   | 4.4                           | 4.9                           |   |
| Investment mix by tenant, operator and manager <sup>(1)</sup> : |                               |                               |   |
| Atria   | 21.8 %                        | 22.3 %                        | % |
| Sunrise   | 10.9                          | 10.8                          |   |
| Brookdale Senior Living   | 7.5                           | 7.5                           |   |
| Ardent  | 4.9                           | 4.9                           |   |
| Kindred   | 1.1                           | 1.1                           |   |
| All other   | 53.8                          | 53.4                          |   |

<sup>(1)</sup> Ratios are based on the gross book value of consolidated real estate investments (excluding properties classified as held for sale) as of each reporting date.

For the Three  
Months Ended  
March 31,  
2018 2017

Operations mix by tenant and operator and business model:

Revenues<sup>(1)</sup>:

|  |       |       |
|--|-------|-------|
| Senior living operations               | 54.6% | 52.5% |
| Brookdale Senior Living <sup>(2)</sup> | 4.6   | 4.7   |
| Ardent                                 | 3.0   | 3.1   |
| Kindred                                | 3.4   | 5.0   |
| All others                             | 34.4  | 34.7  |

Adjusted EBITDA<sup>(3)</sup>:

|  |       |       |
|--|-------|-------|
| Senior living operations               | 31.9% | 30.8% |
| Brookdale Senior Living <sup>(2)</sup> | 7.4   | 7.8   |
| Ardent                                 | 5.0   | 5.1   |
| Kindred                                | 5.7   | 8.5   |
| All others                             | 50.0  | 47.8  |

Net operating income<sup>(4)</sup>:

|  |       |       |
|--|-------|-------|
| Senior living operations               | 31.2% | 29.6% |
| Brookdale Senior Living <sup>(2)</sup> | 8.1   | 8.2   |
| Ardent                                 | 5.4   | 5.3   |
| Kindred                                | 6.1   | 8.7   |
| All others                             | 49.2  | 48.2  |

Operations mix by geographic location<sup>(5)</sup>:

|              |       |       |
|--------------|-------|-------|
| California   | 15.9% | 15.4% |
| New York     | 8.3   | 8.8   |
| Texas        | 6.0   | 5.9   |
| Pennsylvania | 4.5   | 4.2   |
| Illinois     | 4.4   | 4.9   |
| All others   | 60.9  | 60.8  |

Total revenues include office building and other services revenue, revenue from loans and investments and interest (1) and other income (excluding amounts in discontinued operations and including amounts related to assets classified as held for sale).

(2) Excludes one seniors housing community included in senior living operations.

“Adjusted EBITDA” is defined as consolidated earnings, which includes amounts in discontinued operations, before interest, taxes, depreciation and amortization (including non-cash stock-based compensation expense), excluding gains or losses on extinguishment of debt, our consolidated joint venture partners’ share of EBITDA, merger-related expenses and deal costs, expenses related to the re-audit and re-review in 2014 of our historical financial statements, net gains or losses on real estate activity, gains or losses on re-measurement of equity interest upon acquisition, changes in the fair value of financial instruments, unrealized foreign currency gains or losses and net expenses or recoveries related to natural disasters, and including our share of EBITDA from unconsolidated entities and adjustments for other immaterial or identified items.

(3) Net operating income (“NOI”) is defined as total revenues, less interest and other income, property-level operating expenses and office building services costs (excluding amounts in discontinued operations).

(4) Ratios are based on total revenues (excluding amounts in discontinued operations and including amounts related to assets classified as held for sale) for each period presented.

See “Non-GAAP Financial Measures” included elsewhere in this Quarterly Report on Form 10-Q for additional disclosure and reconciliations of income from continuing operations, as computed in accordance with GAAP, to Adjusted EBITDA and NOI, respectively.



### Triple-Net Lease Expirations

If our tenants are not able or willing to renew our triple-net leases upon expiration, we may be unable to reposition the applicable properties on a timely basis or on the same or better economic terms, if at all. Although our lease expirations are staggered, the non-renewal of some or all of our triple-net leases that expire in any given year could have a material adverse effect on our business, financial condition, results of operations and liquidity, our ability to service our indebtedness and other obligations and our ability to make distributions to our stockholders, as required for us to continue to qualify as a REIT (a “Material Adverse Effect”). During the three months ended March 31, 2018, we had no triple-net lease renewals or expirations without renewal that, in the aggregate, had a material impact on our financial condition or results of operations for that period.

On April 26, 2018, we entered into various agreements with Brookdale Senior Living that provide for, among other things: (a) a consolidation of substantially all of our multiple lease agreements with Brookdale Senior Living into one master lease; (b) extension of the term for substantially all of our Brookdale Senior Living leased properties until December 31, 2025, with Brookdale Senior Living retaining two successive 10 year renewal options; and (c) the guarantee of all the Brookdale Senior Living obligations to us by Brookdale Senior Living Inc., including covenant protections for us. Refer to “2018 Highlights and Other Recent Developments” above for additional information regarding these agreements.

### Critical Accounting Policies and Estimates

Our Consolidated Financial Statements included in Item 1 of this Quarterly Report on Form 10-Q have been prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) for interim financial information set forth in the Accounting Standards Codification (“ASC”), as published by the Financial Accounting Standards Board (“FASB”). GAAP requires us to make estimates and assumptions regarding future events that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. We base these estimates on our experience and assumptions we believe to be reasonable under the circumstances. However, if our judgment or interpretation of the facts and circumstances relating to various transactions or other matters had been different, we may have applied a different accounting treatment, resulting in a different presentation of our financial statements. We periodically reevaluate our estimates and assumptions, and in the event they prove to be different from actual results, we make adjustments in subsequent periods to reflect more current estimates and assumptions about matters that are inherently uncertain. Please refer to our Annual Report on Form 10-K for the year ended December 31, 2017, filed with the SEC on February 9, 2018 for further information regarding the critical accounting policies that affect our more significant estimates and judgments used in the preparation of our Consolidated Financial Statements included in Part 1, Item 1 of this Quarterly Report on Form 10-Q.

### Principles of Consolidation

The accompanying Consolidated Financial Statements include our accounts and the accounts of our wholly owned subsidiaries and the joint venture entities over which we exercise control. All intercompany transactions and balances have been eliminated in consolidation, and our net earnings are reduced by the portion of net earnings attributable to noncontrolling interests.

GAAP requires us to identify entities for which control is achieved through means other than voting rights and to determine which business enterprise is the primary beneficiary of variable interest entities (“VIEs”). A VIE is broadly defined as an entity with one or more of the following characteristics: (a) the total equity investment at risk is insufficient to finance the entity’s activities without additional subordinated financial support; (b) as a group, the holders of the equity investment at risk lack (i) the ability to make decisions about the entity’s activities through voting or similar rights, (ii) the obligation to absorb the expected losses of the entity, or (iii) the right to receive the expected

residual returns of the entity; and (c) the equity investors have voting rights that are not proportional to their economic interests, and substantially all of the entity's activities either involve, or are conducted on behalf of, an investor that has disproportionately few voting rights. We consolidate our investment in a VIE when we determine that we are its primary beneficiary. We may change our original assessment of a VIE upon subsequent events such as the modification of contractual arrangements that affects the characteristics or adequacy of the entity's equity investments at risk and the disposition of all or a portion of an interest held by the primary beneficiary.

We identify the primary beneficiary of a VIE as the enterprise that has both: (i) the power to direct the activities of the VIE that most significantly impact the entity's economic performance; and (ii) the obligation to absorb losses or the right to receive benefits of the VIE that could be significant to the entity. We perform this analysis on an ongoing basis.

As it relates to investments in joint ventures, GAAP may preclude consolidation by the sole general partner in certain circumstances based on the type of rights held by the limited partner(s). We assess limited partners' rights and their impact on

our consolidation conclusions, and we reassess if there is a change to the terms or in the exercisability of the rights of the limited partners, the sole general partner increases or decreases its ownership of LP interests or there is an increase or decrease in the number of outstanding LP interests. We also apply this guidance to managing member interests in LLC.

#### Accounting for Real Estate Acquisitions

On January 1, 2017, we adopted Accounting Standards Update (“ASU”) 2017-01, Clarifying the Definition of a Business (“ASU 2017-01”) which narrows the FASB’s definition of a business and provides a framework that gives entities a basis for making reasonable judgments about whether a transaction involves an asset or a business. ASU 2017-01 states that when substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets, the acquired asset is not a business. If this initial test is not met, an acquired asset cannot be considered a business unless it includes an input and a substantive process that together significantly contribute to the ability to create output. The primary differences between business combinations and asset acquisitions include recognition of goodwill at the acquisition date and expense recognition for transaction costs as incurred. We are applying ASU 2017-01 prospectively for acquisitions after January 1, 2017.

Regardless of whether an acquisition is considered a business combination or an asset acquisition, we record the cost of the businesses or assets acquired as tangible and intangible assets and liabilities based upon their estimated fair values as of the acquisition date. Intangibles primarily include the value of in-place leases and acquired lease contracts.

We estimate the fair value of buildings acquired on an as-if-vacant basis or replacement cost basis and depreciate the building value over the estimated remaining life of the building, generally not to exceed 35 years. We determine the fair value of other fixed assets, such as site improvements and furniture, fixtures and equipment, based upon the replacement cost and depreciate such value over the assets’ estimated remaining useful lives as determined at the applicable acquisition date. We determine the value of land either by considering the sales prices of similar properties in recent transactions or based on internal analyses of recently acquired and existing comparable properties within our portfolio. We generally determine the value of construction in progress based upon the replacement cost. However, for certain acquired properties that are part of a ground-up development, we determine fair value by using the same valuation approach as for all other properties and deducting the estimated cost to complete the development. During the remaining construction period, we capitalize project costs until the development has reached substantial completion. Construction in progress, including capitalized interest, is not depreciated until the development has reached substantial completion.

The fair value of acquired lease-related intangibles, if any, reflects: (i) the estimated value of any above and/or below market leases, determined by discounting the difference between the estimated market rent and in-place lease rent; and (ii) the estimated value of in-place leases related to the cost to obtain tenants, including leasing commissions, and an estimated value of the absorption period to reflect the value of the rent and recovery costs foregone during a reasonable lease-up period as if the acquired space was vacant. We amortize any acquired lease-related intangibles to revenue or amortization expense over the remaining life of the associated lease plus any assumed bargain renewal periods. If a lease is terminated prior to its stated expiration or not renewed upon expiration, we recognize all unamortized amounts of lease-related intangibles associated with that lease in operations at that time.

We estimate the fair value of purchase option intangible assets and liabilities, if any, by discounting the difference between the applicable property’s acquisition date fair value and an estimate of its future option price. We do not amortize the resulting intangible asset or liability over the term of the lease, but rather adjust the recognized value of the asset or liability upon sale.

We estimate the fair value of tenant or other customer relationships acquired, if any, by considering the nature and extent of existing relationships with the tenant or customer, growth prospects for developing new business with the tenant or customer, the tenant's credit quality, expectations of lease renewals with the tenant, and the potential for significant, additional future leasing arrangements with the tenant, and we amortize that value over the expected life of the associated arrangements or leases, including the remaining terms of the related leases and any expected renewal periods. We estimate the fair value of trade names and trademarks using a royalty rate methodology and amortize that value over the estimated useful life of the trade name or trademark.

In connection with an acquisition, we may assume rights and obligations under certain lease agreements pursuant to which we become the lessee of a given property. We generally assume the lease classification previously determined by the prior lessee absent a modification in the assumed lease agreement. We assess assumed operating leases, including ground leases, to determine whether the lease terms are favorable or unfavorable to us given current market conditions on the acquisition date. To the extent the lease terms are favorable or unfavorable to us relative to market conditions on the



acquisition date, we recognize an intangible asset or liability at fair value and amortize that asset or liability to interest or rental expense in our Consolidated Statements of Income over the applicable lease term. We include all lease-related intangible assets and liabilities within acquired lease intangibles and accounts payable and other liabilities, respectively, on our Consolidated Balance Sheets.

We determine the fair value of loans receivable acquired by discounting the estimated future cash flows using current interest rates at which similar loans with the same terms and length to maturity would be made to borrowers with similar credit ratings. We do not establish a valuation allowance at the acquisition date because the estimated future cash flows already reflect our judgment regarding their uncertainty. We recognize the difference between the acquisition date fair value and the total expected cash flows as interest income using an effective interest method over the life of the applicable loan. Subsequent to the acquisition date, we evaluate changes regarding the uncertainty of future cash flows and the need for a valuation allowance, as appropriate.

We estimate the fair value of noncontrolling interests assumed consistent with the manner in which we value all of the underlying assets and liabilities.

We calculate the fair value of long-term assumed debt by discounting the remaining contractual cash flows on each instrument at the current market rate for those borrowings, which we approximate based on the rate at which we would expect to incur a replacement instrument on the date of acquisition, and recognize any fair value adjustments related to long-term debt as effective yield adjustments over the remaining term of the instrument.

#### Impairment of Long-Lived and Intangible Assets

We periodically evaluate our long-lived assets, primarily consisting of investments in real estate, for impairment indicators. If indicators of impairment are present, we evaluate the carrying value of the related real estate investments in relation to the future undiscounted cash flows of the underlying operations. In performing this evaluation, we consider market conditions and our current intentions with respect to holding or disposing of the asset. We adjust the net book value of leased properties and other long-lived assets to fair value if the sum of the expected future undiscounted cash flows, including sales proceeds, is less than book value. We recognize an impairment loss at the time we make any such determination.

If impairment indicators arise with respect to intangible assets with finite useful lives, we evaluate impairment by comparing the carrying amount of the asset to the estimated future undiscounted net cash flows expected to be generated by the asset. If estimated future undiscounted net cash flows are less than the carrying amount of the asset, then we estimate the fair value of the asset and compare the estimated fair value to the intangible asset's carrying value. We recognize any shortfall from carrying value as an impairment loss in the current period.

We evaluate our investments in unconsolidated entities for impairment at least annually, and whenever events or changes in circumstances indicate that the carrying value of our investment may exceed its fair value. If we determine that a decline in the fair value of our investment in an unconsolidated entity is other-than-temporary, and if such reduced fair value is below the carrying value, we record an impairment.

We test goodwill for impairment at least annually, and more frequently if indicators arise. We first assess qualitative factors, such as current macroeconomic conditions, state of the equity and capital markets and our overall financial and operating performance, to determine the likelihood that the fair value of a reporting unit is less than its carrying amount. If we determine it is more likely than not that the fair value of a reporting unit is less than its carrying amount, we proceed with the two-step approach to evaluating impairment. First, we estimate the fair value of the reporting unit and compare it to the reporting unit's carrying value. If the carrying value exceeds fair value, we proceed with the second step, which requires us to assign the fair value of the reporting unit to all of the assets and liabilities of the reporting unit as if it had been acquired in a business combination at the date of the impairment test. The excess fair value of the reporting unit over the amounts assigned to the assets and liabilities is the implied value of goodwill

and is used to determine the amount of impairment. We recognize an impairment loss to the extent the carrying value of goodwill exceeds the implied value in the current period.

Estimates of fair value used in our evaluation of goodwill (if necessary based on our qualitative assessment), investments in real estate, investments in unconsolidated entities and intangible assets are based upon discounted future cash flow projections or other acceptable valuation techniques that are based, in turn, upon all available evidence including level three inputs, such as revenue and expense growth rates, estimates of future cash flows, capitalization rates, discount rates, general economic conditions and trends, or other available market data. Our ability to accurately predict future operating results and cash flows and to estimate and determine fair values impacts the timing and recognition of impairments. While we believe our assumptions are reasonable, changes in these assumptions may have a material impact on our financial results.

## Revenue Recognition

### Adoption of ASC 606

On January 1, 2018 we adopted ASC 606, Revenue From Contracts With Customers (“ASC 606”), which outlines a comprehensive model for entities to use in accounting for revenue arising from contracts with customers. ASC 606 states that “an entity recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.” We account for revenues from management contracts (within office building and other services revenue in our Consolidated Statements of Income) and certain point-of-sale transactions (within resident fees and services in our Consolidated Statements of Income) in accordance with ASC 606. The pattern and timing of recognition of income is consistent with the prior accounting model. All other revenues, primarily rental income from leasing activities, is accounted for in accordance with other applicable GAAP standards. We adopted ASC 606 using the modified retrospective method

### Triple-Net Leased Properties and Office Operations

Certain of our triple-net leases and most of our MOB and life science and innovation center (collectively, “office operations”) leases provide for periodic and determinable increases in base rent. We recognize base rental revenues under these leases on a straight-line basis over the applicable lease term when collectibility is reasonably assured. Recognizing rental income on a straight-line basis generally results in recognized revenues during the first half of a lease term exceeding the cash amounts contractually due from our tenants, creating a straight-line rent receivable that is included in other assets on our Consolidated Balance Sheets.

Certain of our leases provide for periodic increases in base rent only if certain revenue parameters or other substantive contingencies are met. We recognize the increased rental revenue under these leases as the related parameters or contingencies are met, rather than on a straight-line basis over the applicable lease term.

### Senior Living Operations

We recognize resident fees and services, other than move-in fees, monthly as services are provided. We recognize move-in fees on a straight-line basis over the average resident stay. Our lease agreements with residents generally have terms of 12 to 18 months and are cancelable by the resident upon 30 days’ notice.

### Other

We recognize interest income from loans and investments, including discounts and premiums, using the effective interest method when collectibility is reasonably assured. We apply the effective interest method on a loan-by-loan basis and recognize discounts and premiums as yield adjustments over the related loan term. We recognize interest income on an impaired loan to the extent our estimate of the fair value of the collateral is sufficient to support the balance of the loan, other receivables and all related accrued interest. When the balance of the loan, other receivables and all related accrued interest is equal to or less than our estimate of the fair value of the collateral, we recognize interest income on a cash basis. We provide a reserve against an impaired loan to the extent our total investment in the loan exceeds our estimate of the fair value of the loan collateral.

### Allowances

We assess the collectibility of our rent receivables, including straight-line rent receivables. We base our assessment of the collectibility of rent receivables (other than straight-line rent receivables) on several factors, including, among other things, payment history, the financial strength of the tenant and any guarantors, the value of the underlying

collateral, if any, and current economic conditions. If our evaluation of these factors indicates it is probable that we will be unable to recover the full value of the receivable, we provide a reserve against the portion of the receivable that we estimate may not be recovered. We base our assessment of the collectibility of straight-line rent receivables on several factors, including, among other things, the financial strength of the tenant and any guarantors, the historical operations and operating trends of the property, the historical payment pattern of the tenant and the type of property. If our evaluation of these factors indicates it is probable that we will be unable to receive the rent payments due in the future, we provide a reserve against the recognized straight-line rent receivable asset for the portion, up to its full value, that we estimate may not be recovered. If we change our assumptions or estimates regarding the collectibility of future rent payments required by a lease, we may adjust our reserve to increase or reduce the rental revenue recognized in the period we make such change in our assumptions or estimates.

## Recently Issued or Adopted Accounting Standards

In February 2016, the FASB issued ASU 2016-02, Leases (“ASU 2016-02”), which introduces a lessee model that brings most leases on the balance sheet and, among other changes, eliminates the requirement in current GAAP for an entity to use bright-line tests in determining lease classification. The FASB also issued an Exposure Draft on January 5, 2018 proposing to amend ASU 2016-02, which would provide lessors with a practical expedient, by class of underlying assets, to not separate non-lease components from the related lease components and, instead, to account for those components as a single lease component, if certain criteria are met. ASU 2016-02 and the related Exposure Draft are not effective for us until January 1, 2019, with early adoption permitted. We are continuing to evaluate this guidance and the impact to us, as both lessor and lessee, on our Consolidated Financial Statements. We expect to utilize the practical expedients proposed in the Exposure Draft as part of our adoption of ASU 2016-02.

On January 1, 2018, we adopted ASU 2016-15, Classification of Certain Cash Receipts and Cash Payments (“ASU 2016-15”), which provides clarification regarding how certain cash receipts and cash payments are presented and classified in the statement of cash flows and ASU 2016-18, Restricted Cash (“ASU 2016-18”), which requires an entity to show the changes in total cash, cash equivalents, restricted cash and restricted cash equivalents in the statement of cash flows. We adopted these ASUs by applying a retrospective transition method which requires a restatement of our Consolidated Statement of Cash Flows for all periods presented.

On January 1, 2018, we adopted the provisions of ASC 610-20, Gain or Loss From Derecognition of Non-financial Assets (“ASC 610-20”). In accordance with ASC 610-20 we recognize any gains when we transfer control of a property and when it is probable that we will collect substantially all of the related consideration. We adopted ASC 610-20 using the modified retrospective method and recognized a cumulative effect adjustment to retained earnings of \$31.2 million relating to deferred gains on sales of real estate assets in 2015.

On January 1, 2018, we adopted ASU 2016-16, Intra-Entity Transfers of Assets Other Than Inventory (“ASU 2016-16”), which requires a company to recognize the tax consequences of an intra-entity transfer of an asset, other than inventory, when the transfer occurs. We adopted ASU 2016-16 by applying a modified retrospective method which resulted in a cumulative effect adjustment to retained earnings of \$0.6 million.

## Results of Operations

As of March 31, 2018, we operated through three reportable business segments: triple-net leased properties, senior living operations and office operations. In our triple-net leased properties segment, we invest in and own seniors housing and healthcare properties throughout the United States and the United Kingdom and lease those properties to healthcare operating companies under “triple-net” or “absolute-net” leases that obligate the tenants to pay all property-related expenses. In our senior living operations segment, we invest in seniors housing communities throughout the United States and Canada and engage independent operators, such as Atria and Sunrise, to manage those communities. In our office operations segment, we primarily acquire, own, develop, lease and manage MOBs and life science and innovation centers throughout the United States. Information provided for “all other” includes income from loans and investments and other miscellaneous income and various corporate-level expenses not directly attributable to any of our three reportable business segments. Assets included in “all other” consist primarily of corporate assets, including cash, restricted cash, loans receivable and investments, and miscellaneous accounts receivable. Our chief operating decision makers evaluate performance of the combined properties in each reportable business segment and determine how to allocate resources to those segments, in significant part, based on segment NOI and related measures. For further information regarding our reportable business segments and a discussion of our definition of segment NOI, see “NOTE 15—SEGMENT INFORMATION” of the Notes to Consolidated Financial Statements included in Part I, Item 1 of this Quarterly Report on Form 10-Q.



## Three Months Ended March 31, 2018 and 2017

The table below shows our results of operations for the three months ended March 31, 2018 and 2017 and the effect of changes in those results from period to period on our net income attributable to common stockholders.

|   | For the Three Months Ended March 31, |            | Increase (Decrease) to Net Income |        |
|---|--------------------------------------|------------|-----------------------------------|--------|
|   | 2018                                 | 2017       | \$                                | %      |
|   | (Dollars in thousands)               |            |                                   |        |
| Segment NOI:  |                                      |            |                                   |        |
| Triple-net leased properties  | \$ 191,783                           | \$ 210,532 | \$(18,749)                        | (8.9)% |
| Senior living operations  | 162,533                              | 152,115    | 10,418                            | 6.8    |
| Office operations   | 134,994                              | 130,174    | 4,820                             | 3.7    |
| All other   | 31,733                               | 20,416     | 11,317                            | 55.4   |
| Total segment NOI   | 521,043                              | 513,237    | 7,806                             | 1.5    |
| Interest and other income   | 9,634                                | 481        | 9,153                             | nm     |
| Interest expense  | (111,363)                            | (108,804)  | (2,559)                           | (2.4)  |
| Depreciation and amortization   | (233,150)                            | (217,783)  | (15,367)                          | (7.1)  |
| General, administrative and professional fees   | (37,174)                             | (33,961)   | (3,213)                           | (9.5)  |
| Loss on extinguishment of debt, net   | (10,977)                             | (309)      | (10,668)                          | nm     |
| Merger-related expenses and deal costs  | (17,336)                             | (2,056)    | (15,280)                          | nm     |
| Other   | (3,120)                              | (1,188)    | (1,932)                           | nm     |
| Income before unconsolidated entities, income taxes, discontinued operations, real estate dispositions and noncontrolling interests | 117,557                              | 149,617    | (32,060)                          | (21.4) |
| (Loss) income from unconsolidated entities  | (40,739)                             | 3,150      | (43,889)                          | nm     |
| Income tax benefit  | 3,242                                | 3,145      | 97                                | 3.1    |
| Income from continuing operations   | 80,060                               | 155,912    | (75,852)                          | (48.7) |
| Discontinued operations   | (10)                                 | (53)       | 43                                | 81.1   |
| Gain on real estate dispositions  | 48                                   | 43,289     | (43,241)                          | nm     |
| Net income  | 80,098                               | 199,148    | (119,050)                         | (59.8) |
| Net income attributable to noncontrolling interests   | 1,395                                | 1,021      | (374)                             | (36.6) |
| Net income attributable to common stockholders  | \$ 78,703                            | \$ 198,127 | \$(119,424)                       | (60.3) |
| nm - not meaningful   |                                      |            |                                   |        |

## Segment NOI—Triple-Net Leased Properties

NOI for our triple-net leased properties reportable business segment equals the rental income and other services revenue earned from our triple-net assets. We incur no direct operating expenses for this segment.

The following table summarizes results of operations in our triple-net leased properties reportable business segment, including assets sold or classified as held for sale as of March 31, 2018, but excluding assets whose operations were classified as discontinued operations:

|   | For the Three Months Ended March 31, |            | Decrease to Segment NOI |        |
|---|--------------------------------------|------------|-------------------------|--------|
|   | 2018                                 | 2017       | \$                      | %      |
|   | (Dollars in thousands)               |            |                         |        |
| Segment NOI—Triple-Net Leased Properties: |                                      |            |                         |        |
| Rental income                             | \$ 190,641                           | \$ 209,327 | \$(18,686)              | (8.9)% |
| Other services revenue                    | 1,142                                | 1,205      | (63)                    | (5.2)  |
| Segment NOI                               | \$ 191,783                           | \$ 210,532 | \$(18,749)              | (8.9)  |





The decrease in our triple-net leased properties rental income in the first quarter of 2018 over the same period in 2017 is attributed primarily to the sale of 36 Kindred SNF properties during 2017 and the first quarter 2018 transition of 76 private pay seniors housing communities from triple-net leased properties to senior living operations.

In our triple-net leased properties segment, our revenues generally consist of fixed rental amounts (subject to annual contractual escalations) received from our tenants in accordance with the applicable lease terms. However, occupancy rates may affect the profitability of our tenants' operations. The following table sets forth average continuing occupancy rates related to the triple-net leased properties we owned at March 31, 2018 for the fourth quarter of 2017 (which is the most recent information available to us from our tenants) and average continuing occupancy rates related to the triple-net leased properties we owned at March 31, 2017 for the fourth quarter of 2016.

|  | Number of Properties Owned at March 31, 2018 | Average Occupancy for the Three Months Ended December 31, 2017 | Number of Properties Owned at March 31, 2017 | Average Occupancy for the Three Months Ended December 31, 2016 |
|--|--|--|--|--|
| Seniors housing communities <sup>(1)</sup> | 347  | 85.6%  | 437  | 87.7%  |
| SNFs <sup>(1)</sup>                        | 17   | 84.9   | 53   | 79.7   |
| IRFs and LTACs <sup>(1)</sup>              | 36   | 57.0   | 38   | 58.0   |

Excludes properties included in discontinued operations and properties sold or classified as held for sale, non-stabilized properties, properties owned through investments in unconsolidated entities and certain properties <sup>(1)</sup> for which we do not receive occupancy information. Also excludes properties acquired during the three months ended March 31, 2018 and 2017, respectively, and properties that transitioned operators for which we do not have five full quarters of results subsequent to the transition.

The following table compares results of operations for our 415 same-store triple-net leased properties, unadjusted for foreign currency movements between comparison periods. With regard to our triple-net leased properties segment, "same-store" refers to properties owned, consolidated, operational and reported under a consistent business model for the full period in both comparison periods, excluding assets sold or classified as held for sale as of March 31, 2018 and assets whose operations were classified as discontinued operations.

|  | For the Three Months Ended March 31, |           | Increase to Segment NOI |      |
|--|--------------------------------------|-----------|-------------------------|------|
|  | 2018                                 | 2017      | \$                      | %    |
| (Dollars in thousands)                               |                                      |           |                         |      |
| Same-Store Segment NOI—Triple-Net Leased Properties: |                                      |           |                         |      |
| Rental income  | \$177,803                            | \$171,954 | \$5,849                 | 3.4% |
| Segment NOI  | \$177,803                            | \$171,954 | 5,849                   | 3.4  |

Segment NOI—Senior Living Operations

The following table summarizes results of operations in our senior living operations reportable business segment, including assets sold or classified as held for sale as of March 31, 2018, but excluding assets whose operations were classified as discontinued operations:

|                                       | For the Three Months Ended March 31, |           | Increase (Decrease) to Segment NOI |        |
|---------------------------------------|--------------------------------------|-----------|------------------------------------|--------|
|                                       | 2018                                 | 2017      | \$                                 | %      |
| (Dollars in thousands)                |                                      |           |                                    |        |
| Segment NOI—Senior Living Operations: |                                      |           |                                    |        |
| Resident fees and services            | \$514,753                            | \$464,188 | \$50,565                           | 10.9 % |

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Less: Property-level operating expenses (352,220 ) (312,073 ) (40,147 ) (12.9)

Segment NOI \$162,533 \$152,115 10,418 6.8

|                   |  |     |  | Average<br>Monthly<br>Revenue Per<br>Occupied<br>Room For the<br>Three Months<br>Ended March<br>31, |                 |
|-------------------|--|-----|--|---|-----------------|
|                   | Number of<br>Properties<br>at March<br>31, |     | Average<br>Occupancy<br>for the Three<br>Months Ended<br>March 31, | 2018  | 2017            |
| Total communities | 358  | 298 | 86.6%  | 88.6%   | \$5,720 \$5,703 |

Resident fees and services include all amounts earned from residents at our seniors housing communities, such as rental fees related to resident leases, extended health care fees and other ancillary service income. Property-level operating expenses related to our senior living operations segment include labor, food, utilities, marketing, management and other costs of operating the properties.

The increase in our senior living operations segment NOI in the first quarter of 2018 over the same period in 2017 is attributed primarily to the first quarter 2018 transition of 76 private pay seniors housing communities from triple-net leased properties to senior living operations.

The following table compares results of operations for our 278 same-store senior living operating communities, unadjusted for foreign currency movements between periods. With regard to our senior living operations segment, “same-store” refers to properties owned, consolidated, operational and reported under a consistent business model for the full period in both comparison periods, excluding properties that transitioned operators since the start of the prior comparison period, assets sold or classified as held for sale as of March 31, 2018 and assets whose operations were classified as discontinued operations.

|  | For the Three Months Ended March 31,   |  | Increase (Decrease) to Segment NOI |         |
|--|--|--|------------------------------------|---------|
|  | 2018   | 2017   | \$                                 | %       |
|  | (Dollars in thousands)   |  |                                    |         |
| Same-Store Segment NOI—Senior Living Operations: |  |  |                                    |         |
| Resident fees and services                       | \$449,569  | \$443,870  | \$5,699                            | 1.3 %   |
| Less: Property-level operating expenses          | (301,888 )   | (297,565 )   | (4,323 )                           | (1.5)   |
| Segment NOI                                      | \$147,681  | \$146,305  | 1,376                              | 0.9     |
|  | Average Monthly Revenue Per Occupied Room For the Three Months Ended March 31, |  |                                    |         |
|  | Number of Properties at March 31,  | Average Occupancy for the Three Months Ended March 31, | 2018                               | 2017    |
| Same-store communities                           | 278  | 278  | 87.3 %                             | 88.9 %  |
|  |  |  | \$5,943                            | \$5,759 |

#### Segment NOI—Office Operations

The following table summarizes results of operations in our office operations reportable business segment, including assets sold or classified as held for sale as of March 31, 2018, but excluding assets whose operations were classified as discontinued operations:

|                                  | For the Three Months Ended March 31, |           | Increase (Decrease) to Segment NOI |        |
|----------------------------------|--------------------------------------|-----------|------------------------------------|--------|
|                                  | 2018                                 | 2017      | \$                                 | %      |
|                                  | (Dollars in thousands)               |           |                                    |        |
| Segment NOI—Office Operations:   |                                      |           |                                    |        |
| Rental income                    | \$194,168                            | \$185,895 | \$8,273                            | 4.5 %  |
| Office building services revenue | 1,634                                | 1,931     | (297 )                             | (15.4) |
| Total revenues                   | 195,802                              | 187,826   | 7,976                              | 4.2    |

Less:

|                                   |           |           |          |        |
|-----------------------------------|-----------|-----------|----------|--------|
| Property-level operating expenses | (60,693 ) | (56,914 ) | (3,779 ) | (6.6 ) |
| Office building services costs    | (115 )    | (738 )    | 623      | 84.4   |
| Segment NOI                       | \$134,994 | \$130,174 | 4,820    | 3.7    |

|                        | Number of Properties at March 31, |      | Occupancy at March 31, |       | Annualized Average Rent Per Occupied Square Foot for the Three Months Ended March 31, |       |
|------------------------|-----------------------------------|------|------------------------|-------|---|-------|
|                        | 2018                              | 2017 | 2018                   | 2017  | 2018  | 2017  |
| Total office buildings | 389                               | 389  | 91.3%                  | 91.7% | \$ 32   | \$ 32 |

The increase in our office operations rental income in the first quarter of 2018 over the same period in 2017 is attributed primarily to acquisitions and development of life science and innovation centers and in-place lease escalations, partially offset by asset dispositions. The increase in our office operations property-level operating expenses in the first quarter of 2018 over the same period in 2017 is attributed primarily to acquisitions and developments and increases in real estate taxes and other operating expenses, partially offset by asset dispositions.

Office building services revenue, net of applicable costs, increased year over year primarily due to collection of previously reserved amounts deemed as uncollectible accounts, partially offset by decreased construction during the first quarter of 2018 over the same period in 2017.

The following table compares results of operations for our 363 same-store office buildings. With regard to our office operations segment, “same-store” refers to properties owned, consolidated, operational and reported under a consistent business model for the full period in both comparison periods, excluding assets sold or classified as held for sale as of March 31, 2018, assets whose operations were classified as discontinued operations and redevelopment assets.

|   | For the Three Months Ended March 31, |                        | Increase (Decrease) to Segment NOI  |       |
|---|--------------------------------------|------------------------|---|-------|
|   | 2018                                 | 2017                   | \$  | %     |
| (Dollars in thousands)                    |                                      |                        |   |       |
| Same-Store Segment NOI—Office Operations: |                                      |                        |   |       |
| Rental income                             | \$172,405                            | \$170,991              | \$1,414   | 0.8 % |
| Less: Property-level operating expenses   | (52,751 )                            | (51,741 )              | (1,010 )  | (2.0) |
| Segment NOI                               | \$119,654                            | \$119,250              | 404   | 0.3   |
|   |                                      |                        | Annualized Average Rent Per Occupied Square Foot for the Three Months Ended March 31, |       |
|   | Number of Properties at March 31,    | Occupancy at March 31, | 2018  | 2017  |
|   | 2018                                 | 2017                   | 2018  | 2017  |
| Same-store office buildings               | 363                                  | 363                    | 92.5%   | 92.8% |
|   |                                      |                        | \$ 32   | \$ 30 |

#### All Other

The \$11.3 million increase in all other for the three months ended March 31, 2018 over the same period in 2017 is primarily due to income from the \$700.0 million term loan that we made to Ardent in March 2017, partially offset by decreased income attributable to loan repayments.

#### Interest and Other Income

The \$9.2 million increase in interest and other income for the three months ended March 31, 2018 over the same period in 2017 is primarily due to a payment received that was not previously expected to be collected.

#### Interest Expense

The \$2.6 million increase in total interest expense for the three months ended March 31, 2018 compared to 2017, is attributed primarily to an increase of \$4.2 million due to a higher effective interest rate, including the amortization of any fair value adjustments, partially offset by a decrease of \$1.6 million due to lower debt balances. Our effective

interest rate was 3.8% and 3.7% for the three months ended March 31, 2018 and 2017, respectively.

#### Depreciation and Amortization

Depreciation and amortization expense related to continuing operations increased during the three months ended March 31, 2018 compared to the same period in 2017 primarily due to asset acquisitions, net of dispositions, and carrying value adjustments on five MOBs reclassified from held for sale to continuing operations during the first quarter of 2018.

#### Loss on Extinguishment of Debt, Net

Loss on extinguishment of debt, net for the three months ended March 31, 2018 was due primarily to the February 2018 redemption and repayment of the \$502.1 million aggregate principal amount then outstanding of our 4.00% senior notes due April 2019.

#### Merger-Related Expenses and Deal Costs

The \$15.3 million increase in merger-related expenses and deal costs for the three months ended March 31, 2018 was due primarily to costs associated with the transition of the management of 76 private pay seniors housing communities to ESL.

#### Other

Other increased \$1.9 million during the three months ended March 31, 2018 compared to the same period in 2017 primarily due to foreign currency exchange losses.

#### (Loss) Income from Unconsolidated Entities

The \$43.9 million decrease in income from unconsolidated entities for the three months ended March 31, 2018 compared to the same period in 2017 is primarily due to a \$35.7 million impairment relating to the carrying costs of one of our equity investments in an unconsolidated real estate joint venture consisting principally of SNFs. During the three months ended March 31, 2018, our joint venture partner initiated a transaction with us and as a result, we intend to sell our interest in the joint venture.

#### Income Tax Benefit

Income tax benefits related to continuing operations for the three months ended March 31, 2018 and 2017 were each due primarily to operating losses at our TRS entities.

#### Gain on Real Estate Dispositions

The gain on real estate dispositions for the three months ended March 31, 2018 decreased \$43.2 million over the same period in 2017 due primarily to the \$43.3 million gain on the sale of five properties during the first quarter of 2017.

#### Non-GAAP Financial Measures

We consider certain non-GAAP financial measures to be useful supplemental measures of our operating performance. A non-GAAP financial measure is a measure of historical or future financial performance, financial position or cash flows that excludes or includes amounts that are not so excluded from or included in the most directly comparable measure calculated and presented in accordance with GAAP. Described below are the non-GAAP financial measures used by management to evaluate our operating performance and that we consider most useful to investors, together with reconciliations of these measures to the most directly comparable GAAP measures.

The non-GAAP financial measures we present in this Quarterly Report on Form 10-Q may not be comparable to those presented by other real estate companies due to the fact that not all real estate companies use the same definitions. You should not consider these measures as alternatives to net income or income from continuing operations (both determined in accordance with GAAP) as indicators of our financial performance or as alternatives to cash flow from operating activities (determined in accordance with GAAP) as measures of our liquidity, nor are these measures necessarily indicative of sufficient cash flow to fund all of our needs. In order to facilitate a clear understanding of our

consolidated historical operating results, you should examine these measures in conjunction with net income and income from continuing operations as presented in our Consolidated Financial Statements and other financial data included elsewhere in this Quarterly Report on Form 10-Q.



## Funds From Operations and Normalized Funds From Operations

Historical cost accounting for real estate assets implicitly assumes that the value of real estate assets diminishes predictably over time. However, since real estate values historically have risen or fallen with market conditions, many industry investors deem presentations of operating results for real estate companies that use historical cost accounting to be insufficient by themselves. For that reason, we consider Funds From Operations (“FFO”) and normalized FFO to be appropriate supplemental measures of operating performance of an equity REIT. In particular, we believe that normalized FFO is useful because it allows investors, analysts and our management to compare our operating performance to the operating performance of other real estate companies and between periods on a consistent basis without having to account for differences caused by non-recurring items and other non-operational events such as transactions and litigation. In some cases, we provide information about identified non-cash components of FFO and normalized FFO because it allows investors, analysts and our management to assess the impact of those items on our financial results.

We use the National Association of Real Estate Investment Trusts (“NAREIT”) definition of FFO. NAREIT defines FFO as net income attributable to common stockholders (computed in accordance with GAAP), excluding gains or losses from sales of real estate property, including gains or losses on re-measurement of equity method investments, and impairment write-downs of depreciable real estate, plus real estate depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures will be calculated to reflect FFO on the same basis. We define normalized FFO as FFO excluding the following income and expense items (which may be recurring in nature): (a) merger-related costs and expenses, including amortization of intangibles, transition and integration expenses, and deal costs and expenses, including expenses and recoveries relating to acquisition lawsuits; (b) the impact of any expenses related to asset impairment and valuation allowances, the write-off of unamortized deferred financing fees, or additional costs, expenses, discounts, make-whole payments, penalties or premiums incurred as a result of early retirement or payment of our debt; (c) the non-cash effect of income tax benefits or expenses, the non-cash impact of changes to our executive equity compensation plan and derivative transactions that have non-cash mark-to-market impacts on our Consolidated Statements of Income; (d) the financial impact of contingent consideration, severance-related costs and charitable donations made to the Ventas Charitable Foundation; (e) gains and losses for non-operational foreign currency hedge agreements and changes in the fair value of financial instruments; (f) gains and losses on non-real estate dispositions and other unusual items related to unconsolidated entities; (g) expenses related to the re-audit and re-review in 2014 of our historical financial statements and related matters; and (h) net expenses or recoveries related to natural disasters. We believe that income from continuing operations is the most comparable GAAP measure because it provides insight into our continuing operations.

The following table summarizes our FFO and normalized FFO for the three months ended March 31, 2018 and 2017. The increase in normalized FFO for the three months ended March 31, 2018 over the same period in 2017 is due primarily to improved property performance and accretive investments, partially offset by dispositions and debt repayments.

|   | For the Three Months<br>Ended March 31, |           |
|---|---|-----------|
|   | 2018                                    | 2017      |
|   | (In thousands)                          |           |
| Income from continuing operations                                       | \$80,060                                | \$155,912 |
| Discontinued operations   | (10 )                                   | (53 )     |
| Gain on real estate dispositions  | 48                                      | 43,289    |
| Net income  | 80,098                                  | 199,148   |
| Net income attributable to noncontrolling interests                     | 1,395                                   | 1,021     |
| Net income attributable to common stockholders                          | 78,703                                  | 198,127   |
| Adjustments:  |   |           |
| Real estate depreciation and amortization                               | 231,495                                 | 215,961   |
| Real estate depreciation related to noncontrolling interests            | (1,811 )                                | (1,995 )  |
| Real estate depreciation related to unconsolidated entities             | 1,030                                   | 1,187     |
| Impairment on equity method investments                                 | 35,708                                  | —         |
| Loss on real estate dispositions related to unconsolidated entities     | —                                       | 23        |
| Gain on re-measurement of equity interest upon acquisition, net         | —                                       | (3,027 )  |
| Gain on real estate dispositions  | (48 )                                   | (43,289 ) |
| FFO attributable to common stockholders                                 | 345,077                                 | 366,987   |
| Adjustments:  |   |           |
| Change in fair value of financial instruments                           | (91 )                                   | 23        |
| Non-cash income tax benefit   | (3,675 )                                | (4,145 )  |
| Loss on extinguishment of debt, net                                     | 10,987                                  | 403       |
| Loss on non-real estate dispositions related to unconsolidated entities | 4                                       | 4         |
| Merger-related expenses, deal costs and re-audit costs                  | 19,245                                  | 3,129     |
| Amortization of other intangibles                                       | 328                                     | 438       |
| Other items related to unconsolidated entities                          | 2,847                                   | 212       |
| Non-cash impact of changes to equity plan                               | 1,581                                   | 999       |
| Natural disaster expenses (recoveries), net                             | (383 )                                  | —         |
| Normalized FFO attributable to common stockholders                      | \$375,920                               | \$368,050 |

## Adjusted EBITDA

We consider Adjusted EBITDA an important supplemental measure because it provides another manner in which to evaluate our operating performance and serves as another indicator of our credit strength and our ability to service our debt obligations. We define Adjusted EBITDA as consolidated earnings, which includes amounts in discontinued operations, before interest, taxes, depreciation and amortization (including non-cash stock-based compensation expense), excluding gains or losses on extinguishment of debt, our consolidated joint venture partners' share of EBITDA, merger-related expenses and deal costs, expenses related to the re-audit and re-review in 2014 of our historical financial statements, net gains or losses on real estate activity, gains or losses on re-measurement of equity interest upon acquisition, changes in the fair value of financial instruments, unrealized foreign currency gains or losses and net expenses or recoveries related to natural disasters, and including our share of EBITDA from unconsolidated entities and adjustments for other immaterial or identified items. The following table sets forth a reconciliation of income from continuing operations to Adjusted EBITDA for the three months ended March 31, 2018 and 2017:

|   | For the Three Months<br>Ended March 31, |           |
|---|---|-----------|
|   | 2018                                    | 2017      |
|   | (In thousands)                          |           |
| Income from continuing operations   | \$80,060                                | \$155,912 |
| Discontinued operations   | (10)                                    | (53)      |
| Gain on real estate dispositions  | 48                                      | 43,289    |
| Net income  | 80,098                                  | 199,148   |
| Net income attributable to noncontrolling interests   | 1,395                                   | 1,021     |
| Net income attributable to common stockholders  | 78,703                                  | 198,127   |
| Adjustments:  |   |           |
| Interest  | 111,363                                 | 108,804   |
| Loss on extinguishment of debt, net   | 10,977                                  | 309       |
| Taxes (including tax amounts in general, administrative and professional fees)  | (2,390)                                 | (2,228)   |
| Depreciation and amortization   | 233,150                                 | 217,783   |
| Non-cash stock-based compensation expense   | 7,124                                   | 6,701     |
| Merger-related expenses, deal costs and re-audit costs  | 18,737                                  | 2,366     |
| Net income (loss) attributable to noncontrolling interests, net of consolidated joint venture partners' share of EBITDA | (3,032)                                 | (3,366)   |
| (Income) loss from unconsolidated entities, net of Ventas share of EBITDA from unconsolidated entities                  | 44,939                                  | 3,425     |
| Gain on real estate dispositions  | (48)                                    | (43,289)  |
| Unrealized foreign currency losses (gains)  | 377                                     | (812)     |
| Change in fair value of financial instruments   | (89)                                    | 11        |
| Gain on re-measurement of equity interest upon acquisition, net   | —                                       | (3,027)   |
| Natural disaster expenses (recoveries), net   | (383)                                   | —         |
| Adjusted EBITDA   | \$499,428                               | \$484,804 |

## NOI

We also consider NOI an important supplemental measure because it allows investors, analysts and our management to assess our unlevered property-level operating results and to compare our operating results with those of other real estate companies and between periods on a consistent basis. We define NOI as total revenues, less interest and other income, property-level operating expenses and office building services costs. Cash receipts may differ due to straight-line recognition of certain rental income and the application of other GAAP policies. The following table sets forth a reconciliation of income from continuing operations to NOI for the three months ended March 31, 2018 and 2017:

|   | For the Three Months<br>Ended March 31, |           |
|---|---|-----------|
|   | 2018                                    | 2017      |
|   | (In thousands)                          |           |
| Income from continuing operations                   | \$80,060                                | \$155,912 |
| Discontinued operations                             | (10 )                                   | (53 )     |
| Gain on real estate dispositions                    | 48                                      | 43,289    |
| Net income  | 80,098                                  | 199,148   |
| Net income attributable to noncontrolling interests | 1,395                                   | 1,021     |
| Net income attributable to common stockholders      | 78,703                                  | 198,127   |
| Adjustments:  |   |           |
| Interest and other income                           | (9,634 )                                | (481 )    |
| Interest  | 111,363                                 | 108,804   |
| Depreciation and amortization                       | 233,150                                 | 217,783   |
| General, administrative and professional fees       | 37,174                                  | 33,961    |
| Loss on extinguishment of debt, net                 | 10,977                                  | 309       |
| Merger-related expenses and deal costs              | 17,346                                  | 2,109     |
| Other   | 3,120                                   | 1,188     |
| Net income attributable to noncontrolling interests | 1,395                                   | 1,021     |
| Loss (income) from unconsolidated entities          | 40,739                                  | (3,150 )  |
| Income tax benefit                                  | (3,242 )                                | (3,145 )  |
| Gain on real estate dispositions                    | (48 )                                   | (43,289 ) |
| NOI   | \$521,043                               | \$513,237 |

## Liquidity and Capital Resources

As of March 31, 2018, we had a total of \$92.5 million of unrestricted cash and cash equivalents, operating cash and cash related to our senior living operations and office operations reportable business segments that is deposited and held in property-level accounts. Funds maintained in the property-level accounts are used primarily for the payment of property-level expenses, debt service payments and certain capital expenditures. As of March 31, 2018, we also had escrow deposits and restricted cash of \$71.0 million, \$2.2 billion of unused borrowing capacity available under our unsecured revolving credit facility and \$381.4 million of unused borrowing capacity available under our secured revolving construction credit facility.

During the three months ended March 31, 2018, our principal sources of liquidity were cash flows from operations, proceeds from the issuance of debt securities, borrowings under our unsecured revolving credit facility, proceeds from asset sales and cash on hand.

For the next 12 months, our principal liquidity needs are to: (i) fund operating expenses; (ii) meet our debt service requirements; (iii) repay maturing mortgage and other debt; (iv) fund capital expenditures; (v) fund acquisitions, investments and commitments, including development and redevelopment activities; and (vi) make distributions to

our stockholders and unitholders, as required for us to continue to qualify as a REIT. We expect that these liquidity needs generally will be satisfied by a combination of the following: cash flows from operations, cash on hand, debt assumptions and financings (including secured financings), issuances of debt and equity securities, dispositions of assets (in whole or in part through joint venture arrangements with third parties) and borrowings under our revolving credit facilities. However, an inability to access liquidity through multiple capital sources concurrently could have a Material Adverse Effect on us.

## Credit Facilities and Unsecured Term Loan

Our unsecured credit facility is comprised of a \$3.0 billion unsecured revolving credit facility, priced at LIBOR plus 0.875% as of March 31, 2018. The unsecured revolving credit facility matures in 2021, but may be extended at our option subject to the satisfaction of certain conditions for two additional periods of six months each. The unsecured revolving credit facility also includes an accordion feature that permits us to increase our aggregate borrowing capacity thereunder to up to \$3.75 billion.

As of March 31, 2018, we had \$794.4 million of borrowings outstanding, \$14.5 million of letters of credit outstanding and \$2.2 billion of unused borrowing capacity available under our unsecured revolving credit facility.

As of March 31, 2018, we also had a \$900.0 million unsecured term loan due 2020 priced at LIBOR plus 0.975%.

As of March 31, 2018, we also had a \$400.0 million secured revolving construction credit facility which matures in 2022 and is primarily used to finance life science and innovation center and other construction projects.

As of March 31, 2018, we had \$18.6 million of borrowings outstanding and \$381.4 million of unused borrowing capacity available under our secured revolving construction credit facility.

## Senior Notes

In February 2018, Ventas Realty issued and sold \$650.0 million aggregate principal amount of 4.00% senior notes due 2028 at a public offering price equal to 99.233% of par, for total proceeds of \$645.0 million before the underwriting discount and expenses.

In February 2018, we redeemed \$502.1 million aggregate principal amount then outstanding of our 4.00% senior notes due April 2019 at a public offering price of 101.83% of par, plus accrued and unpaid interest to the redemption date, and recognized a loss on extinguishment of debt of \$11.0 million. The redemption was funded using cash on hand and borrowings under our unsecured revolving credit facility. In April 2018, we repaid the remaining balance then outstanding of our 4.00% senior notes due April 2019 of \$97.9 million and recognized a loss on extinguishment of debt of \$1.8 million.

In February 2018, we repaid in full, at par, \$700.0 million aggregate principal amount then outstanding of our 2.00% senior notes due 2018 upon maturity.

## Cash Flows

The following table sets forth our sources and uses of cash flows for the three months ended March 31, 2018 and 2017:

|   | For the Three Months   |                 | Increase    |         |
|---|------------------------|-----------------|-------------|---------|
|   | Ended March 31,        | Ended March 31, | (Decrease)  | to Cash |
|   | 2018                   | 2017            | \$          | %       |
|   | (Dollars in thousands) |                 |             |         |
| Cash, cash equivalents and restricted cash at beginning of period | \$ 188,253             | \$ 367,354      | \$(179,101) | (48.8)% |
| Net cash provided by operating activities                         | 308,019                | 345,814         | (37,795)    | (10.9)  |
| Net cash provided by (used in) investing activities               | 170,553                | (1,032,666)     | 1,203,219   | nm      |
| Net cash (used in) provided by financing activities               | (503,248)              | 503,075         | (1,006,323) | nm      |
| Effect of foreign currency translation                            | 5                      | (118)           | 123         | nm      |
| Cash, cash equivalents and restricted cash at end of period       | \$ 163,582             | \$ 183,459      | (19,877)    | (10.8)  |

nm - not meaningful

Cash Flows from Operating Activities

Cash flows from operating activities decreased \$37.8 million during the three months ended March 31, 2018 over the same period in 2017 due primarily to 2018 transaction costs related to operator transitions and an increase in 2018 interest payments, partially due to the February 2018 redemption of \$502.1 million aggregate principal amount then outstanding of our 4.00% senior notes due April 2019, partially offset by higher NOI and interest income on loans and investments.

### Cash Flows from Investing Activities

Cash used in investing activities decreased \$1.2 billion during the three months ended March 31, 2018 over the same period in 2017 primarily due to decreased investment in real estate property and loans receivable and increased proceeds from real estate disposals and loan repayments received.

### Cash Flows from Financing Activities

Cash flows from financing activities decreased \$1.0 billion during the three months ended March 31, 2018 over the same period in 2017 primarily due to increased debt repayments, partially offset by increased borrowings under our revolving credit facilities.

### Capital Expenditures

The terms of our triple-net leases generally obligate our tenants to pay all capital expenditures necessary to maintain and improve our triple-net leased properties. However, from time to time, we may fund the capital expenditures for our triple-net leased properties through loans or advances to the tenants, which may increase the amount of rent payable with respect to the properties in certain cases. We may also fund capital expenditures for which we may become responsible upon expiration of our triple-net leases or in the event that our tenants are unable or unwilling to meet their obligations under those leases. We also expect to fund capital expenditures related to our senior living operations and office operations reportable business segments with the cash flows from the properties or through additional borrowings. We expect that these liquidity needs generally will be satisfied by a combination of the following: cash flows from operations, cash on hand, debt assumptions and financings (including secured financings), issuances of debt and equity securities, dispositions of assets (in whole or in part through joint venture arrangements with third parties) and borrowings under our revolving credit facilities.

To the extent that unanticipated capital expenditure needs arise or significant borrowings are required, our liquidity may be affected adversely. Our ability to borrow additional funds may be restricted in certain circumstances by the terms of the instruments governing our outstanding indebtedness.

We are party to certain agreements that obligate us to develop seniors housing or healthcare properties funded through capital that we and, in certain circumstances, our joint venture partners provide. As of March 31, 2018, we had 15 properties under development pursuant to these agreements, including five properties that are owned by unconsolidated real estate entities. In addition, from time to time, we engage in redevelopment projects with respect to our existing seniors housing communities to maximize the value, increase NOI, maintain a market-competitive position, achieve property stabilization or change the primary use of the property.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The following discussion of our exposure to various market risks contains forward-looking statements that involve risks and uncertainties. These projected results have been prepared utilizing certain assumptions considered reasonable in light of information currently available to us. Nevertheless, because of the inherent unpredictability of interest rates and other factors, actual results could differ materially from those projected in such forward-looking information.

We are exposed to market risk related to changes in interest rates with respect to borrowings under our unsecured revolving credit facility and our unsecured term loan, certain of our mortgage loans that are floating rate obligations, mortgage loans receivable that bear interest at floating rates and marketable debt securities. These market risks result primarily from changes in LIBOR rates or prime rates. To manage these risks, we continuously monitor our level of floating rate debt with respect to total debt and other factors, including our assessment of current and future economic conditions.



As of March 31, 2018 and December 31, 2017, the fair value of our secured and non-mortgage loans receivable, based on our estimates of currently prevailing rates for comparable loans, was \$1.2 billion and \$1.3 billion, respectively.

The fair value of our fixed and variable rate debt is based on current interest rates at which we could obtain similar borrowings. For fixed rate debt, interest rate fluctuations generally affect the fair value, but not our earnings or cash flows. Therefore, interest rate risk does not have a significant impact on our fixed rate debt obligations until their maturity or earlier prepayment and refinancing. If interest rates have risen at the time we seek to refinance our fixed rate debt, whether at maturity or otherwise, our future earnings and cash flows could be adversely affected by additional borrowing costs. Conversely, lower interest rates at the time of refinancing may reduce our overall borrowing costs.

To highlight the sensitivity of our fixed rate debt to changes in interest rates, the following summary shows the effects of a hypothetical instantaneous change of 100 basis points in interest rates as of March 31, 2018 and December 31, 2017:

|   | As of<br>March 31,<br>2018 | As of<br>December 31,<br>2017 |
|---|----------------------------|-------------------------------|
|   | (In thousands)             |                               |
| Gross book value  | \$8,919,818                | \$ 9,428,886                  |
| Fair value <sup>(1)</sup>                                       | 9,441,804                  | 9,640,893                     |
| Fair value reflecting change in interest rates <sup>(1)</sup> : |                            |                               |
| -100 basis points   | 9,958,027                  | 10,148,313                    |
| +100 basis points   | 8,963,756                  | 9,184,409                     |

<sup>(1)</sup> The change in fair value of our fixed rate debt from December 31, 2017 to March 31, 2018 was due primarily to 2018 senior note repayments, partially offset by 2018 senior note issuances and fixed rate mortgage proceeds.

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The table below sets forth certain information with respect to our debt, excluding premiums and discounts.

|  | As of<br>March 31,<br>2018<br>(Dollars in thousands) | As of<br>December 31,<br>2017 | As of<br>March 31,<br>2017 |   |
|--|--|-------------------------------|----------------------------|---|
| Balance:   |  |                               |                            |   |
| Fixed rate:                                      |  |                               |                            |   |
| Senior notes and other, unhedged portion         | \$7,643,503  | \$8,218,369                   | \$8,260,256                |   |
| Floating to fixed rate swap on term loan         | 200,000  | 200,000                       | 200,000                    |   |
| Mortgage loans and other <sup>(1)</sup>          | 1,076,315  | 1,010,517                     | 1,434,248                  |   |
| Variable rate:                                   |  |                               |                            |   |
| Fixed to floating rate swap on senior notes      | 400,000  | 400,000                       | 400,000                    |   |
| Unsecured revolving credit facility              | 794,368  | 535,832                       | 170,731                    |   |
| Unsecured term loans, unhedged portion           | 700,000  | 700,000                       | 1,272,042                  |   |
| Secured revolving construction credit facility   | 18,632   | 2,868                         | —                          |   |
| Mortgage loans and other <sup>(1)</sup>          | 310,417  | 298,047                       | 283,281                    |   |
| Total  | \$11,143,235   | \$11,365,633                  | \$12,020,558               |   |
| Percentage of total debt:                        |  |                               |                            |   |
| Fixed rate:                                      |  |                               |                            |   |
| Senior notes and other, unhedged portion         | 68.5   | % 72.3                        | % 68.7                     | % |
| Floating to fixed rate swap on term loan         | 1.8  | 1.8                           | 1.7                        |   |
| Mortgage loans and other <sup>(1)</sup>          | 9.7  | 8.9                           | 11.9                       |   |
| Variable rate:                                   |  |                               |                            |   |
| Fixed to floating rate swap on senior notes      | 3.6  | 3.5                           | 3.3                        |   |
| Unsecured revolving credit facility              | 7.1  | 4.7                           | 1.4                        |   |
| Unsecured term loans, unhedged portion           | 6.3  | 6.2                           | 10.6                       |   |
| Secured revolving construction credit facility   | 0.2  | 0.0                           | —                          |   |
| Mortgage loans and other <sup>(1)</sup>          | 2.8  | 2.6                           | 2.4                        |   |
| Total  | 100.0  | % 100.0                       | % 100.0                    | % |
| Weighted average interest rate at end of period: |  |                               |                            |   |
| Fixed rate:                                      |  |                               |                            |   |
| Senior notes and other, unhedged portion         | 3.9  | % 3.7                         | % 3.7                      | % |
| Floating to fixed rate swap on term loan         | 2.1  | 2.1                           | 2.2                        |   |
| Mortgage loans and other <sup>(1)</sup>          | 5.1  | 5.2                           | 5.6                        |   |
| Variable rate:                                   |  |                               |                            |   |
| Fixed to floating rate swap on senior notes      | 2.7  | 2.3                           | 1.9                        |   |
| Unsecured revolving credit facility              | 2.6  | 2.3                           | 2.1                        |   |
| Unsecured term loans, unhedged portion           | 2.6  | 2.3                           | 1.9                        |   |
| Secured revolving construction credit facility   | 3.4  | 3.1                           | —                          |   |
| Mortgage loans and other <sup>(1)</sup>          | 2.8  | 2.9                           | 2.3                        |   |
| Total  | 3.7  | 3.6                           | 3.6                        |   |

Excludes mortgage debt of \$57.4 million related to real estate assets classified as held for sale as of March 31,

<sup>(1)</sup> 2018 and December 31, 2017, respectively. All amounts were included in liabilities related to assets held for sale on our Consolidated Balance Sheets.

The variable rate debt in the table above reflects, in part, the effect of \$549.9 million notional amount of interest rate swaps with maturities ranging from May 2018 to January 2023, in each case that effectively convert fixed rate debt to variable rate debt. In addition, the fixed rate debt in the table above reflects, in part, the effect of \$321.6 million notional amount of



interest rate swaps with maturities ranging from October 2018 to September 2027, in each case that effectively convert variable rate debt to fixed rate debt.

In March and April 2018, we entered into \$215 million and \$35 million, respectively, notional forward starting swaps with an effective date of September 4, 2018 and a maturity of September 4, 2028, that reduces our exposure to fluctuations in interest rates related to changes in rates between the trade dates of the swaps and the forecasted issuance of long-term debt. The weighted average rate on the notional amounts is 2.84%.

The increase in our outstanding variable rate debt at March 31, 2018 compared to December 31, 2017 is primarily attributable to increased borrowings under our unsecured revolving credit facility.

Assuming a 100 basis point increase in the weighted average interest rate related to our variable rate debt and assuming no change in our variable rate debt outstanding as of March 31, 2018, interest expense for 2018 would increase by approximately \$21.6 million, or \$0.06 per diluted common share.

As of March 31, 2018 and December 31, 2017, our joint venture partners' aggregate share of total debt was \$114.0 million and \$76.7 million, respectively, with respect to certain properties we owned through consolidated joint ventures. Total debt does not include our portion of debt related to investments in unconsolidated entities, which was \$57.6 million and \$90.3 million as of March 31, 2018 and December 31, 2017, respectively.

As a result of our Canadian and United Kingdom operations, we are subject to fluctuations in certain foreign currency exchange rates that may, from time to time, affect our financial condition and operating performance. Based solely on our results for the three months ended March 31, 2018 (including the impact of existing hedging arrangements), if the value of the U.S. dollar relative to the British pound and Canadian dollar were to increase or decrease by one standard deviation compared to the average exchange rate during the year, our normalized FFO per share for the first three months of 2018 would decrease or increase, as applicable, by less than \$0.01 per share or 1%. We will continue to mitigate these risks through a layered approach to hedging looking out for the next year and continual assessment of our foreign operational capital structure. Nevertheless, we cannot assure you that any such fluctuations will not have an effect on our earnings.

#### ITEM 4. CONTROLS AND PROCEDURES

##### Evaluation of Disclosure Controls and Procedures

As required by Rules 13a-15(b) and 15d-15(b) of the Exchange Act, our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures as of March 31, 2018. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) were effective as of March 31, 2018, at the reasonable assurance level.

##### Internal Control Over Financial Reporting

In January 2018, we transitioned the management of 76 private pay seniors housing communities to Eclipse Senior Living ("ESL"). These properties, substantially all of which were previously leased by Elmcroft Senior Living, are now operated by ESL under a management contract with us. We have implemented corporate level procedures and controls to ensure that, during the initial transition period following this transition, financial information pertaining to these properties is properly reflected in our consolidated financial statements. However, we cannot provide absolute assurance that such information is materially correct in all respects.

During the first quarter of 2018, there were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II—OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

The information contained in NOTE 11. "LITIGATION" of the Notes to Consolidated Financial Statements included in Part I, Item 1 of this Quarterly Report on Form 10-Q is incorporated by reference into this Item 1. Except as set forth therein, there have been no new material legal proceedings and no material developments in the legal proceedings reported in our Annual Report on Form 10-K for the year ended December 31, 2017.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

## Issuer Purchases of Equity Securities

We do not have a publicly announced repurchase plan or program in effect. The table below summarizes other repurchases of our common stock made during the quarter ended March 31, 2018:

|                                | Number of<br>Shares<br>Repurchased<br>(1) | Average<br>Price<br>Per<br>Share |
|--------------------------------|---|----------------------------------|
| January 1 through January 31   | 72,969                                    | \$ 54.70                         |
| February 1 through February 28 | —   | —                                |
| March 1 through March 31       | 13,805                                    | 49.89                            |

Repurchases represent shares withheld to pay taxes on the vesting of restricted stock granted to employees under our 2006 Incentive Plan or 2012 Incentive Plan or restricted stock units granted to employees under the Nationwide Health Properties, Inc. ("NHP") 2005 Performance Incentive Plan and assumed by us in connection with our acquisition of NHP. The value of the shares withheld is the closing price of our common stock on the date the vesting or exercise occurred (or, if not a trading day, the immediately preceding trading day) or the fair market value of our common stock at the time of exercise, as the case may be.

## ITEM 6. EXHIBITS

The exhibits required by Item 601 of Regulation S-K which are filed with this report are listed in the Exhibit Index.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: April 27, 2018

VENTAS, INC.

By: /s/ DEBRA A. CAFARO

Debra A. Cafaro  
Chairman and  
Chief Executive Officer

By: /s/ ROBERT F. PROBST

Robert F. Probst  
Executive Vice President and  
Chief Financial Officer



## EXHIBIT INDEX

| Exhibit Number | Description of Document  | Location of Document |
|----------------|--|----------------------|
| <u>10.1.1</u>  | Offer of Employment Term Sheet dated March 20, 2018 from Ventas, Inc. to Peter J. Bulgarelli.  | Filed herewith.      |
| <u>10.1.2</u>  | Employee Protection and Noncompetition Agreement dated March 20, 2018 between Ventas, Inc. and Peter J. Bulgarelli.  | Filed herewith.      |
| <u>12.1</u>    | Statement Regarding Computation of Ratios of Earnings to Fixed Charges.  | Filed herewith.      |
| <u>31.1</u>    | Certification of Debra A. Cafaro, Chairman and Chief Executive Officer, pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended.  | Filed herewith.      |
| <u>31.2</u>    | Certification of Robert F. Probst, Executive Vice President and Chief Financial Officer, pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended.                       | Filed herewith.      |
| <u>32.1</u>    | Certification of Debra A. Cafaro, Chairman and Chief Executive Officer, pursuant to Rule 13a-14(b) under the Securities Exchange Act of 1934, as amended, and 18 U.S.C. § 1350.                  | Filed herewith.      |
| <u>32.2</u>    | Certification of Robert F. Probst, Executive Vice President and Chief Financial Officer, pursuant to Rule 13a-14(b) under the Securities Exchange Act of 1934, as amended, and 18 U.S.C. § 1350. | Filed herewith.      |
| 101            | Interactive Data File.   | Filed herewith.      |