

MDU RESOURCES GROUP INC  
Form 10-Q  
November 03, 2010

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

For The Quarterly Period Ended September 30, 2010

OR

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-3480

MDU Resources Group, Inc.  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of incorporation  
or organization)

41-0423660  
(I.R.S. Employer Identification No.)

1200 West Century Avenue  
P.O. Box 5650  
Bismarck, North Dakota 58506-5650  
(Address of principal executive offices)  
(Zip Code)

(701) 530-1000  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No .

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No .

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No .

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of October 27, 2010:  
188,255,348 shares.

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DEFINITIONS

The following abbreviations and acronyms used in this Form 10-Q are defined below:

|                               |  |
|-------------------------------|--|
| Abbreviation or Acronym       |  |
| 2009 Annual Report            | Company's Annual Report on Form 10-K for the year ended December 31, 2009  |
| ASC                           | FASB Accounting Standards Codification   |
| Bbl                           | Barrel   |
| Bcf                           | Billion cubic feet   |
| Bcfe                          | Billion cubic feet equivalent  |
| BER                           | Montana Board of Environmental Review  |
| Big Stone Station             | 450-MW coal-fired electric generating facility located near Big Stone City, South Dakota (22.7 percent ownership)  |
| Big Stone Station II          | Formerly proposed coal-fired electric generating facility located near Big Stone City, South Dakota (the Company had anticipated ownership of at least 116 MW) |
| Bitter Creek                  | Bitter Creek Pipelines, LLC, an indirect wholly owned subsidiary of WBI Holdings   |
| Brazilian Transmission Lines  | Company's equity method investment in the company owning ECTE, ENTE and ERTE   |
| Btu                           | British thermal unit   |
| Cascade                       | Cascade Natural Gas Corporation, an indirect wholly owned subsidiary of MDU Energy Capital   |
| CBNG                          | Coalbed natural gas  |
| CEM                           | Colorado Energy Management, LLC, a former direct wholly owned subsidiary of Centennial Resources (sold in the third quarter of 2007)                           |
| Centennial                    | Centennial Energy Holdings, Inc., a direct wholly owned subsidiary of the Company  |
| Centennial Capital            | Centennial Holdings Capital LLC, a direct wholly owned subsidiary of Centennial  |
| Centennial Resources          | Centennial Energy Resources LLC, a direct wholly owned subsidiary of Centennial  |
| Clean Air Act                 | Federal Clean Air Act  |
| Clean Water Act               | Federal Clean Water Act  |
| Colorado State District Court | Colorado Thirteenth Judicial District Court, Yuma County   |
| Company                       | MDU Resources Group, Inc.  |
| dk                            | Decatherm  |
| Dodd-Frank Act                | Dodd-Frank Wall Street Reform and Consumer Protection Act  |
| ECTE                          | Empresa Catarinense de Transmissão de Energia S.A.   |
| EIS                           | Environmental Impact Statement   |
| ENTE                          | Empresa Norte de Transmissão de Energia S.A.   |
| EPA                           | U.S. Environmental Protection Agency   |
| ERTE                          | Empresa Regional de Transmissão de Energia S.A.  |
| Exchange Act                  | Securities Exchange Act of 1934, as amended  |
| FASB                          | Financial Accounting Standards Board   |



|   |   |
|---|---|
| Fidelity                                      | Fidelity Exploration & Production Company, a direct wholly owned subsidiary of WBI Holdings   |
| GAAP  | Accounting principles generally accepted in the United States of America  |
| GHG   | Greenhouse gas  |
| Great Plains                                  | Great Plains Natural Gas Co., a public utility division of the Company  |
| Intermountain                                 | Intermountain Gas Company, an indirect wholly owned subsidiary of MDU Energy Capital  |
| IPUC  | Idaho Public Utilities Commission   |
| Knife River                                   | Knife River Corporation, a direct wholly owned subsidiary of Centennial   |
| kWh   | Kilowatt-hour   |
| LPP   | Lea Power Partners, LLC, a former indirect wholly owned subsidiary of Centennial Resources (member interests were sold in October 2006) |
| LTM   | LTM, Inc., an indirect wholly owned subsidiary of Knife River   |
| LWG   | Lower Willamette Group  |
| MBbls   | Thousands of barrels  |
| MBI   | Morse Bros., Inc., an indirect wholly owned subsidiary of Knife River   |
| MBOGC   | Montana Board of Oil and Gas Conservation   |
| Mcf   | Thousand cubic feet   |
| MDU Brasil                                    | MDU Brasil Ltda., an indirect wholly owned subsidiary of Centennial Resources   |
| MDU Construction Services                     | MDU Construction Services Group, Inc., a direct wholly owned subsidiary of Centennial   |
| MDU Energy Capital                            | MDU Energy Capital, LLC, a direct wholly owned subsidiary of the Company  |
| MEIC  | Montana Environmental Information Center, Inc.  |
| Mine Safety Act                               | Federal Mine Safety and Health Act of 1977, as amended by the Mine Improvement and New Emergency Response Act of 2006                   |
| MMBtu   | Million Btu   |
| MMcf  | Million cubic feet  |
| MMdk  | Million decatherms  |
| Montana-Dakota                                | Montana-Dakota Utilities Co., a public utility division of the Company  |
| Montana DEQ                                   | Montana State Department of Environmental Quality   |
| Montana First Judicial District Court         | Montana First Judicial District Court, Lewis and Clark County   |
| Montana Twenty-Second Judicial District Court | Montana Twenty-Second Judicial District Court, Big Horn County  |
| MPX   | MPX Termoceara Ltda. (49 percent ownership, sold in June 2005)  |
| MTPSC   | Montana Public Service Commission   |
| MW  | Megawatt  |
| NDPSC   | North Dakota Public Service Commission  |



|                                     |   |
|-------------------------------------|---|
| North Dakota District Court         | North Dakota South Central Judicial District Court for Burleigh County  |
| NPRC                                | Northern Plains Resource Council  |
| NSPS                                | New Source Performance Standards  |
| Oil                                 | Includes crude oil, condensate and natural gas liquids  |
| OPUC                                | Oregon Public Utility Commission  |
| Oregon DEQ                          | Oregon State Department of Environmental Quality  |
| Prairielands                        | Prairielands Energy Marketing, Inc., an indirect wholly owned subsidiary of WBI Holdings  |
| PRP                                 | Potentially Responsible Party   |
| PSD                                 | Prevention of Significant Deterioration   |
| RCRA                                | Resource Conservation and Recovery Act  |
| ROD                                 | Record of Decision  |
| SDPUC                               | South Dakota Public Utilities Commission  |
| SEC                                 | U.S. Securities and Exchange Commission   |
| SEC Defined Prices                  | The average price of natural gas and oil during the applicable 12-month period, determined as an unweighted arithmetic average of the first-day-of-the-month price for each month within such period, unless prices are defined by contractual arrangements, excluding escalations based upon future conditions |
| Securities Act                      | Securities Act of 1933, as amended  |
| South Dakota Federal District Court | U.S. District Court for the District of South Dakota  |
| South Dakota SIP                    | South Dakota State Implementation Plan  |
| TRWUA                               | Tongue River Water Users' Association   |
| WBI Holdings                        | WBI Holdings, Inc., a direct wholly owned subsidiary of Centennial  |
| Williston Basin                     | Williston Basin Interstate Pipeline Company, an indirect wholly owned subsidiary of WBI Holdings  |
| WUTC                                | Washington Utilities and Transportation Commission  |
| Wygen III                           | 100-MW coal-fired electric generating facility located near Gillette, Wyoming (25 percent ownership)  |
| WYPSC                               | Wyoming Public Service Commission   |

## INTRODUCTION

The Company is a diversified natural resource company, which was incorporated under the laws of the state of Delaware in 1924. Its principal executive offices are at 1200 West Century Avenue, P.O. Box 5650, Bismarck, North Dakota 58506-5650, telephone (701) 530-1000.

Montana-Dakota, through the electric and natural gas distribution segments, generates, transmits and distributes electricity and distributes natural gas in Montana, North Dakota, South Dakota and Wyoming. Cascade distributes natural gas in Oregon and Washington. Intermountain distributes natural gas in Idaho. Great Plains distributes natural gas in western Minnesota and southeastern North Dakota. These operations also supply related value-added products and services.

The Company, through its wholly owned subsidiary, Centennial, owns WBI Holdings (comprised of the pipeline and energy services and the natural gas and oil production segments), Knife River (construction materials and contracting segment), MDU Construction Services (construction services segment), Centennial Resources and Centennial Capital (both reflected in the Other category). For more information on the Company's business segments, see Note 14.



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## PART I -- FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

MDU RESOURCES GROUP, INC.  
CONSOLIDATED STATEMENTS OF INCOME  
(Unaudited)

|  | Three Months Ended                       |           | Nine Months Ended     |              |
|--|--|-----------|-----------------------|--------------|
|  | September 30,<br>2010                    | 2009      | September 30,<br>2010 | 2009         |
|  | (In thousands, except per share amounts) |           |                       |              |
| Operating revenues:  |  |           |                       |              |
| Electric, natural gas distribution and pipeline and energy services                                      | \$223,602                                | \$206,867 | \$956,025             | \$1,065,061  |
| Construction services, natural gas and oil production, construction materials and contracting, and other | 902,321                                  | 901,060   | 1,911,119             | 2,094,911    |
| Total operating revenues   | 1,125,923                                | 1,107,927 | 2,867,144             | 3,159,972    |
| Operating expenses:  |  |           |                       |              |
| Fuel and purchased power   | 15,283                                   | 15,188    | 45,300                | 49,085       |
| Purchased natural gas sold   | 51,243                                   | 57,598    | 382,376               | 520,495      |
| Operation and maintenance:   |  |           |                       |              |
| Electric, natural gas distribution and pipeline and energy services                                      | 95,367                                   | 59,459    | 226,788               | 193,394      |
| Construction services, natural gas and oil production, construction materials and contracting, and other | 732,998                                  | 698,386   | 1,563,640             | 1,675,088    |
| Depreciation, depletion and amortization   | 84,841                                   | 79,547    | 245,066               | 253,241      |
| Taxes, other than income   | 37,229                                   | 37,476    | 123,421               | 129,250      |
| Write-down of natural gas and oil properties   | —  | —         | —                     | 620,000      |
| Total operating expenses   | 1,016,961                                | 947,654   | 2,586,591             | 3,440,553    |
| Operating income (loss)  | 108,962                                  | 160,273   | 280,553               | (280,581 )   |
| Earnings from equity method investments  | 2,528                                    | 2,290     | 6,970                 | 6,154        |
| Other income   | 1,740                                    | 2,923     | 6,929                 | 7,076        |
| Interest expense   | 20,944                                   | 20,945    | 61,950                | 62,700       |
| Income (loss) before income taxes  | 92,286                                   | 144,541   | 232,502               | (330,051 )   |
| Income taxes   | 31,276                                   | 51,957    | 80,783                | (134,143 )   |
| Net income (loss)  | 61,010                                   | 92,584    | 151,719               | (195,908 )   |
| Dividends on preferred stocks  | 172                                      | 171       | 513                   | 514          |
| Earnings (loss) on common stock  | \$60,838                                 | \$92,413  | \$151,206             | \$(196,422 ) |

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|   |          |          |          |           |
|---|----------|----------|----------|-----------|
| Earnings (loss) per common share -- basic             | \$ .32   | \$ .50   | \$ .80   | \$(1.07 ) |
| Earnings (loss) per common share -- diluted           | \$ .32   | \$ .50   | \$ .80   | \$(1.07 ) |
| Dividends per common share                            | \$ .1575 | \$ .1550 | \$ .4725 | \$ .4650  |
| Weighted average common shares outstanding -- basic   | 188,170  | 185,160  | 188,088  | 184,309   |
| Weighted average common shares outstanding -- diluted | 188,338  | 185,425  | 188,268  | 184,309   |

The accompanying notes are an integral part of these consolidated financial statements.

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MDU RESOURCES GROUP, INC.  
CONSOLIDATED BALANCE SHEETS  
(Unaudited)

September 30,    September 30,    December  
2010                    2009                    31,  
2009

(In thousands, except shares and per share amounts)

## ASSETS

## Current assets:

|   |              |              |              |
|---|--------------|--------------|--------------|
| Cash and cash equivalents                                 | \$ 36,285    | \$ 61,449    | \$ 175,114   |
| Receivables, net  | 585,487      | 519,572      | 531,980      |
| Inventories   | 261,680      | 268,677      | 249,804      |
| Deferred income taxes                                     | 25,552       | 13,050       | 28,145       |
| Short-term investments                                    | 250          | 1,644        | 2,833        |
| Commodity derivative instruments                          | 26,803       | 28,421       | 7,761        |
| Prepayments and other current assets                      | 99,466       | 77,736       | 66,021       |
| Total current assets                                      | 1,035,523    | 970,549      | 1,061,658    |
| Investments   | 152,577      | 137,340      | 145,416      |
| Property, plant and equipment                             | 7,163,515    | 6,698,227    | 6,766,582    |
| Less accumulated depreciation, depletion and amortization | 3,056,127    | 2,823,396    | 2,872,465    |
| Net property, plant and equipment                         | 4,107,388    | 3,874,831    | 3,894,117    |
| Deferred charges and other assets:                        |              |              |              |
| Goodwill  | 634,633      | 629,036      | 629,463      |
| Other intangible assets, net                              | 26,112       | 30,184       | 28,977       |
| Other   | 260,722      | 230,632      | 231,321      |
| Total deferred charges and other assets                   | 921,467      | 889,852      | 889,761      |
| Total assets  | \$ 6,216,955 | \$ 5,872,572 | \$ 5,990,952 |

## LIABILITIES AND STOCKHOLDERS' EQUITY

## Current liabilities:

|  |           |           |           |
|--|-----------|-----------|-----------|
| Short-term borrowings                        | \$ 4,700  | \$ —      | \$ 10,300 |
| Long-term debt due within one year           | 73,417    | 27,790    | 12,629    |
| Accounts payable                             | 299,094   | 267,320   | 281,906   |
| Taxes payable                                | 46,928    | 64,656    | 55,540    |
| Dividends payable                            | 29,810    | 29,012    | 29,749    |
| Accrued compensation                         | 41,648    | 49,082    | 47,425    |
| Commodity derivative instruments             | 25,803    | 44,903    | 36,907    |
| Other accrued liabilities                    | 205,777   | 162,200   | 192,729   |
| Total current liabilities                    | 727,177   | 644,963   | 667,185   |
| Long-term debt                               | 1,437,171 | 1,471,833 | 1,486,677 |
| Deferred credits and other liabilities:      |           |           |           |
| Deferred income taxes                        | 672,155   | 547,538   | 590,968   |
| Other liabilities                            | 718,331   | 691,961   | 674,475   |
| Total deferred credits and other liabilities | 1,390,486 | 1,239,499 | 1,265,443 |
| Commitments and contingencies                |           |           |           |
| Stockholders' equity:                        |           |           |           |
| Preferred stocks                             | 15,000    | 15,000    | 15,000    |
| Common stockholders' equity:                 |           |           |           |

## Common stock

|  |              |              |              |
|--|--------------|--------------|--------------|
| Shares issued -- \$1.00 par value, 188,732,200 at September 30, 2010,<br>187,673,037 at September 30, 2009 and 188,389,265 at December 31,<br>2009 | 188,732      | 187,673      | 188,389      |
| Other paid-in capital  | 1,022,469    | 1,001,313    | 1,015,678    |
| Retained earnings  | 1,439,050    | 1,334,255    | 1,377,039    |
| Accumulated other comprehensive income (loss)  | 496          | (18,338 )    | (20,833 )    |
| Treasury stock at cost – 538,921 shares  | (3,626 )     | (3,626 )     | (3,626 )     |
| Total common stockholders' equity  | 2,647,121    | 2,501,277    | 2,556,647    |
| Total stockholders' equity   | 2,662,121    | 2,516,277    | 2,571,647    |
| Total liabilities and stockholders' equity   | \$ 6,216,955 | \$ 5,872,572 | \$ 5,990,952 |

The accompanying notes are an integral part of these consolidated financial statements.

MDU RESOURCES GROUP, INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)

|  | Nine Months Ended<br>September 30, |              |
|--|------------------------------------|--------------|
|  | 2010                               | 2009         |
|  | (In thousands)                     |              |
| Operating activities:  |                                    |              |
| Net income (loss)  | \$ 151,719                         | \$(195,908 ) |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |                                    |              |
| Depreciation, depletion and amortization   | 245,066                            | 253,241      |
| Earnings, net of distributions, from equity method investments                           | (2,502 )                           | (2,110 )     |
| Deferred income taxes  | 71,322                             | (200,240 )   |
| Write-down of natural gas and oil properties   | —                                  | 620,000      |
| Changes in current assets and liabilities, net of acquisitions:                          |                                    |              |
| Receivables  | (57,074 )                          | 141,147      |
| Inventories  | (12,565 )                          | (7,832 )     |
| Other current assets   | (32,122 )                          | 67,143       |
| Accounts payable   | 19,782                             | (73,984 )    |
| Other current liabilities  | (147 )                             | 34,188       |
| Other noncurrent changes   | (11,959 )                          | (6,423 )     |
| Net cash provided by operating activities  | 371,520                            | 629,222      |
| Investing activities:  |                                    |              |
| Capital expenditures   | (340,221 )                         | (344,779 )   |
| Acquisitions, net of cash acquired   | (106,548 )                         | (6,452 )     |
| Net proceeds from sale or disposition of property  | 16,496                             | 18,821       |
| Investments  | 1,106                              | (560 )       |
| Net cash used in investing activities  | (429,167 )                         | (332,970 )   |
| Financing activities:  |                                    |              |
| Issuance of short-term borrowings  | 4,700                              | —            |
| Repayment of short-term borrowings   | (10,300 )                          | (105,100 )   |
| Issuance of long-term debt   | 17,799                             | 105,000      |
| Repayment of long-term debt  | (7,545 )                           | (252,696 )   |
| Proceeds from issuance of common stock   | 2,735                              | 51,440       |
| Dividends paid   | (89,347 )                          | (86,011 )    |
| Tax benefit on stock-based compensation  | 721                                | 195          |
| Net cash used in financing activities  | (81,237 )                          | (287,172 )   |
| Effect of exchange rate changes on cash and cash equivalents                             | 55                                 | 655          |
| Increase (decrease) in cash and cash equivalents   | (138,829 )                         | 9,735        |
| Cash and cash equivalents -- beginning of year   | 175,114                            | 51,714       |
| Cash and cash equivalents -- end of period   | \$ 36,285                          | \$ 61,449    |

The accompanying notes are an integral part of these consolidated financial statements.



MDU RESOURCES GROUP, INC.  
NOTES TO CONSOLIDATED  
FINANCIAL STATEMENTS

September 30, 2010 and 2009  
(Unaudited)

1. 

Basis of presentation

The accompanying consolidated interim financial statements were prepared in conformity with the basis of presentation reflected in the consolidated financial statements included in the Company's 2009 Annual Report, and the standards of accounting measurement set forth in the interim reporting guidance in the ASC and any amendments thereto adopted by the FASB. Interim financial statements do not include all disclosures provided in annual financial statements and, accordingly, these financial statements should be read in conjunction with those appearing in the 2009 Annual Report. The information is unaudited but includes all adjustments that are, in the opinion of management, necessary for a fair presentation of the accompanying consolidated interim financial statements and are of a normal recurring nature. Depreciation, depletion and amortization expense is reported separately on the Consolidated Statements of Income and therefore is excluded from the other line items within operating expenses. Management has also evaluated the impact of events occurring after September 30, 2010, up to the date of issuance of these consolidated interim financial statements.
2. 

Seasonality of operations

Some of the Company's operations are highly seasonal and revenues from, and certain expenses for, such operations may fluctuate significantly among quarterly periods. Accordingly, the interim results for particular businesses, and for the Company as a whole, may not be indicative of results for the full fiscal year.
3. 

Allowance for doubtful accounts

The Company's allowance for doubtful accounts as of September 30, 2010 and 2009, and December 31, 2009, was \$15.9 million, \$16.7 million and \$16.6 million, respectively.



## 4. Inventories and natural gas in storage

Inventories, other than natural gas in storage for the Company's regulated operations, were stated at the lower of average cost or market value. Natural gas in storage for the Company's regulated operations is generally carried at average cost, or cost using the last-in, first-out method. The portion of the cost of natural gas in storage expected to be used within one year was included in inventories. Inventories consisted of:

|                                  | September 30,<br>2010 | September 30,<br>2009 | December 31,<br>2009 |
|----------------------------------|-----------------------|-----------------------|----------------------|
|                                  | (In thousands)        |                       |                      |
| Aggregates held for resale       | \$ 82,622             | \$ 88,087             | \$ 80,087            |
| Materials and supplies           | 62,273                | 61,580                | 58,095               |
| Natural gas in storage (current) | 40,133                | 48,517                | 35,619               |
| Asphalt oil                      | 24,341                | 21,228                | 22,989               |
| Other                            | 52,311                | 49,265                | 53,014               |
| Total                            | \$ 261,680            | \$ 268,677            | \$ 249,804           |

The remainder of natural gas in storage, which largely represents the cost of gas required to maintain pressure levels for normal operating purposes, was included in other assets and was \$59.3 million, \$45.6 million, and \$59.6 million at September 30, 2010 and 2009, and December 31, 2009, respectively.

## 5. Natural gas and oil properties

The Company uses the full-cost method of accounting for its natural gas and oil production activities. Under this method, all costs incurred in the acquisition, exploration and development of natural gas and oil properties are capitalized and amortized on the units-of-production method based on total proved reserves. Any conveyances of properties, including gains or losses on abandonments of properties, are treated as adjustments to the cost of the properties with no gain or loss recognized.

Capitalized costs are subject to a "ceiling test" that limits such costs to the aggregate of the present value of future net cash flows from proved reserves discounted at 10 percent, as mandated under the rules of the SEC, plus the cost of unproved properties less applicable income taxes. Future net revenue was estimated based on end-of-quarter spot market prices adjusted for contracted price changes prior to the fourth quarter of 2009. Effective December 31, 2009, the Modernization of Oil and Gas Reporting rules issued by the SEC changed the pricing used to estimate reserves and associated future cash flows to SEC Defined Prices. Prior to that date, if capitalized costs exceeded the full-cost ceiling at the end of any quarter, a permanent noncash write-down was required to be charged to earnings in that quarter unless subsequent price changes eliminated or reduced an indicated write-down. Effective December 31, 2009, if capitalized costs exceed the full-cost ceiling at the end of any quarter, a permanent noncash write-down is required to be charged to earnings in that quarter regardless of subsequent price changes.

Due to low natural gas and oil prices that existed on March 31, 2009, the Company's capitalized costs under the full-cost method of accounting exceeded the full-cost ceiling at March 31, 2009. Accordingly, the Company was required to write down its natural gas and

oil producing properties. The noncash write-down amounted to \$620.0 million (\$384.4 million after tax) for the three months ended March 31, 2009.

The Company hedges a portion of its natural gas and oil production and the effects of the cash flow hedges were used in determining the full-cost ceiling. The Company would have recognized an additional write-down of its natural gas and oil properties of \$107.9 million (\$66.9 million after tax) at March 31, 2009, if the effects of cash flow hedges had not been considered in calculating the full-cost ceiling. For more information on the Company's cash flow hedges, see Note 12.

At September 30, 2010, the Company's full-cost ceiling exceeded the Company's capitalized cost. However, sustained downward movements in natural gas and oil prices subsequent to September 30, 2010, could result in a future write-down of the Company's natural gas and oil properties.

6. Earnings (loss) per common share

Basic earnings (loss) per common share were computed by dividing earnings (loss) on common stock by the weighted average number of shares of common stock outstanding during the applicable period. Diluted earnings per common share were computed by dividing earnings on common stock by the total of the weighted average number of shares of common stock outstanding during the applicable period, plus the effect of outstanding stock options, restricted stock grants and performance share awards. For the three months ended September 30, 2010 and 2009, and the nine months ended September 30, 2010, there were no shares excluded from the calculation of diluted earnings per share. Diluted loss per common share for the nine months ended September 30, 2009, was computed by dividing the loss on common stock by the weighted average number of shares of common stock outstanding during the applicable period. Due to the loss on common stock for the nine months ended September 30, 2009, the effect of outstanding stock options, restricted stock grants and performance share awards was excluded from the computation of diluted loss per common share as their effect was antidilutive. Common stock outstanding includes issued shares less shares held in treasury.

7. Cash flow information

Cash expenditures for interest and income taxes were as follows:

|                                     | Nine Months Ended<br>September 30, |           |
|-------------------------------------|------------------------------------|-----------|
|                                     | 2010                               | 2009      |
|                                     | (In thousands)                     |           |
| Interest, net of amount capitalized | \$ 65,712                          | \$ 65,421 |
| Income taxes                        | \$ 36,962                          | \$ 29,540 |

8. New accounting standards

Improving Disclosure About Fair Value Measurements In January 2010, the FASB issued guidance related to improving disclosures about fair value measurements. The guidance requires separate disclosures of the amounts of transfers in and out of Level 1 and Level 2 fair value measurements and a description of the reason for such transfers. In the reconciliation for Level 3 fair value measurements using significant unobservable inputs,

information about purchases, sales, issuances and settlements shall be presented separately. These disclosures are required for interim and annual reporting periods and were effective for the Company on January 1, 2010, except for the disclosures related to the purchases, sales, issuances and settlements in the roll forward activity of Level 3 fair value measurements, which are effective on January 1, 2011. The guidance requires additional disclosures but does not impact the Company's financial position or results of operations.

9. **Comprehensive income (loss)**  
Comprehensive income (loss) is the sum of net income (loss) as reported and other comprehensive income (loss). The Company's other comprehensive income (loss) resulted from gains (losses) on derivative instruments qualifying as hedges and foreign currency translation adjustments. For more information on derivative instruments, see Note 12.

Comprehensive income (loss), and the components of other comprehensive income (loss) and related tax effects, were as follows:

|  | Three Months Ended<br>September 30, |           |
|--|-------------------------------------|-----------|
|  | 2010                                | 2009      |
|  | (In thousands)                      |           |
| Net income   | \$ 61,010                           | \$ 92,584 |
| Other comprehensive income (loss):   |                                     |           |
| Net unrealized loss on derivative instruments qualifying as hedges:  |                                     |           |
| Net unrealized gain (loss) on derivative instruments arising during the period, net of tax of \$2,177 and \$(4,632) in 2010 and 2009, respectively             | 3,628                               | (7,557 )  |
| Less: Reclassification adjustment for gain on derivative instruments included in net income, net of tax of \$3,209 and \$10,022 in 2010 and 2009, respectively | 5,348                               | 16,352    |
| Net unrealized loss on derivative instruments qualifying as hedges   | (1,720 )                            | (23,909 ) |
| Foreign currency translation adjustment, net of tax of \$1,730 and \$2,538 in 2010 and 2009, respectively  | 2,679                               | 3,902     |
|  | 959                                 | (20,007 ) |
| Comprehensive income   | \$ 61,969                           | \$ 72,577 |

|  | Nine Months Ended<br>September 30, |              |
|--|------------------------------------|--------------|
|  | 2010                               | 2009         |
|  | (In thousands)                     |              |
| Net income (loss)  | \$ 151,719                         | \$ (195,908) |
| Other comprehensive income (loss):   |                                    |              |
| Net unrealized gain (loss) on derivative instruments qualifying as hedges:   |                                    |              |
| Net unrealized gain (loss) on derivative instruments arising during the period, net of tax of \$10,351 and \$(1,758) in 2010 and 2009, respectively                            | 17,266                             | (2,869 )     |
| Less: Reclassification adjustment for gain (loss) on derivative instruments included in net income (loss), net of tax of \$(1,745) and \$21,908 in 2010 and 2009, respectively | (2,797 )                           | 35,743       |
| Net unrealized gain (loss) on derivative instruments qualifying as hedges  | 20,063                             | (38,612 )    |
| Foreign currency translation adjustment, net of tax of \$801 and \$6,414 in 2010 and 2009, respectively  | 1,266                              | 9,909        |
|  | 21,329                             | (28,703 )    |
| Comprehensive income (loss)  | \$ 173,048                         | \$ (224,611) |

#### 10. Equity method investments

Investments in companies in which the Company has the ability to exercise significant influence over operating and financial policies are accounted for using the equity method. The Company's equity method investments at September 30, 2010, include the Brazilian Transmission Lines.

In August 2006, MDU Brasil acquired ownership interests in companies owning the Brazilian Transmission Lines. The interests involve the ENTE (13.3-percent ownership interest), ERTE (13.3-percent ownership interest) and ECTE (25-percent ownership interest) electric transmission lines, which are primarily in northeastern and southern Brazil.

In the fourth quarter of 2009, multiple sales agreements were signed with three separate parties for the Company to sell its ownership interests in the Brazilian Transmission Lines. Regulatory approval for the sale has been received. The financial closing of the sale is anticipated to occur this year. One of the parties will purchase 15.6 percent of the Company's ownership interests over a four-year period. The other parties will purchase 84.4 percent of the Company's ownership interests at the financial close of the transaction.

At September 30, 2010 and 2009, and December 31, 2009, the Company's equity method investments had total assets of \$390.4 million, \$379.4 million and \$387.0 million, respectively, and long-term debt of \$152.6 million, \$180.9 million and \$176.7 million, respectively. The Company's investment in its equity method investments was approximately \$64.4 million, \$60.2 million and \$62.4 million, including undistributed earnings of \$11.6 million, \$8.7 million and \$9.3 million, at September 30, 2010 and 2009, and December 31, 2009, respectively.

11.

## Goodwill and other intangible assets

The changes in the carrying amount of goodwill were as follows:

| Nine Months Ended<br>September 30, 2010   | Balance<br>as of<br>January 1,<br>2010* | Goodwill<br>Acquired<br>During<br>the Year** | Balance<br>as of<br>September 30,<br>2010* |
|---|---|--|--|
|   |   | (In thousands)                               |  |
| Electric                                  | \$ —                                    | \$ —   | \$ —                                       |
| Natural gas distribution                  | 345,736                                 | —  | 345,736                                    |
| Construction services                     | 100,127                                 | 2,743  | 102,870                                    |
| Pipeline and energy services              | 7,857                                   | 1,880  | 9,737                                      |
| Natural gas and oil production            | —                                       | —  | —  |
| Construction materials and<br>contracting | 175,743                                 | 547  | 176,290                                    |
| Other                                     | —                                       | —  | —  |
| Total                                     | \$ 629,463                              | \$ 5,170                                     | \$ 634,633                                 |

\*Balance is presented net of accumulated impairment of \$12.3 million at the pipeline and energy services segment.

\*\*Includes purchase price adjustments that were not material related to acquisitions in a prior period.

| Nine Months Ended<br>September 30, 2009   | Balance<br>as of<br>January 1,<br>2009* | Goodwill<br>Acquired<br>During<br>the Year** | Balance<br>as of<br>September 30,<br>2009* |
|---|---|--|--|
|   |   | (In thousands)                               |  |
| Electric                                  | \$ —                                    | \$ —   | \$ —                                       |
| Natural gas distribution                  | 344,952                                 | 784  | 345,736                                    |
| Construction services                     | 95,619                                  | 4,184  | 99,803                                     |
| Pipeline and energy services              | 1,159                                   | 6,595  | 7,754                                      |
| Natural gas and oil production            | —                                       | —  | —  |
| Construction materials and<br>contracting | 174,005                                 | 1,738  | 175,743                                    |
| Other                                     | —                                       | —  | —  |
| Total                                     | \$ 615,735                              | \$ 13,301                                    | \$ 629,036                                 |

\*Balance is presented net of accumulated impairment of \$12.3 million at the pipeline and energy services segment.

\*\*Includes purchase price adjustments that were not material related to acquisitions in a prior period.

| Year Ended<br>December 31, 2009           | Balance<br>as of<br>January 1,<br>2009* | Goodwill<br>Acquired<br>During the<br>Year**<br>(In thousands) | Balance<br>as of<br>December 31,<br>2009* |
|---|---|--|---|
| Electric                                  | \$ —                                    | \$ —   | \$ —                                      |
| Natural gas distribution                  | 344,952                                 | 784  | 345,736                                   |
| Construction services                     | 95,619                                  | 4,508  | 100,127                                   |
| Pipeline and energy services              | 1,159                                   | 6,698  | 7,857                                     |
| Natural gas and oil production            | —                                       | —  | —   |
| Construction materials and<br>contracting | 174,005                                 | 1,738  | 175,743                                   |
| Other                                     | —                                       | —  | —   |
| <b>Total</b>                              | <b>\$ 615,735</b>                       | <b>\$ 13,728</b>   | <b>\$ 629,463</b>                         |

\*Balance is presented net of accumulated impairment of \$12.3 million at the pipeline and energy services segment.

\*\*Includes purchase price adjustments that were not material related to acquisitions in a prior period.

Other intangible assets were as follows:

|                          | September 30,<br>2010 | September 30,<br>2009 | December 31,<br>2009 |
|--------------------------|-----------------------|-----------------------|----------------------|
|                          | (In thousands)        |                       |                      |
| Customer relationships   | \$ 24,942             | \$ 24,606             | \$ 24,942            |
| Accumulated amortization | (11,273 )             | (8,754 )              | (9,500 )             |
|                          | 13,669                | 15,852                | 15,442               |
| Noncompete agreements    | 9,405                 | 12,227                | 12,377               |
| Accumulated amortization | (6,231 )              | (6,281 )              | (6,675 )             |
|                          | 3,174                 | 5,946                 | 5,702                |
| Other                    | 13,217                | 11,478                | 10,859               |
| Accumulated amortization | (3,948 )              | (3,092 )              | (3,026 )             |
|                          | 9,269                 | 8,386                 | 7,833                |
| <b>Total</b>             | <b>\$ 26,112</b>      | <b>\$ 30,184</b>      | <b>\$ 28,977</b>     |

Amortization expense for amortizable intangible assets for the three and nine months ended September 30, 2010, was \$1.3 million and \$3.4 million, respectively. Amortization expense for the three and nine months ended September 30, 2009, was \$1.3 million and \$3.9 million, respectively. Estimated amortization expense for amortizable intangible assets is \$4.4 million in 2010, \$4.1 million in 2011, \$4.0 million in 2012, \$3.6 million in 2013, \$3.2 million in 2014 and \$10.2 million thereafter.

## 12. Derivative instruments

The Company's policy allows the use of derivative instruments as part of an overall energy price, foreign currency and interest rate risk management program to efficiently manage and minimize commodity price, foreign currency and interest rate risk. As of September 30, 2010, the Company had no outstanding foreign currency or interest rate hedges. The



following information should be read in conjunction with Notes 1 and 7 in the Company's Notes to Consolidated Financial Statements in the 2009 Annual Report.

#### Cascade and Intermountain

At September 30, 2010, Cascade and Intermountain held natural gas swap agreements and a natural gas collar agreement, with total forward notional volumes of 8.2 million MMBtu, which were not designated as hedges. Cascade and Intermountain utilize natural gas swap and collar agreements to manage a portion of their regulated natural gas supply portfolios in order to manage fluctuations in the price of natural gas related to core customers in accordance with authority granted by the IPUC, WUTC and OPUC. Core customers consist of residential, commercial and smaller industrial customers. The fair value of the derivative instrument must be estimated as of the end of each reporting period and is recorded on the Consolidated Balance Sheets as an asset or a liability. Cascade and Intermountain record periodic changes in the fair market value of the derivative instruments on the Consolidated Balance Sheets as a regulatory asset or a regulatory liability, and settlements of these arrangements are expected to be recovered through the purchased gas cost adjustment mechanism. Gains and losses on the settlements of these derivative instruments are recorded as a component of purchased natural gas sold on the Consolidated Statements of Income as they are recovered through the purchased gas cost adjustment mechanism. Under the terms of these arrangements, Cascade and Intermountain will either pay or receive settlement payments based on the difference between the fixed strike price and the monthly index price applicable to each contract. For the three months ended September 30, 2010, Cascade and Intermountain recorded the change in the fair market value of the derivative instruments of \$2.7 million as an increase to regulatory assets. For the nine months ended September 30, 2010, Cascade and Intermountain recorded the change in the fair market value of the derivative instruments of \$6.3 million as a decrease to regulatory assets.

Certain of Cascade's derivative instruments contain credit-risk-related contingent features that permit the counterparties to require collateralization if Cascade's derivative liability positions exceed certain dollar thresholds. The dollar thresholds in certain of Cascade's agreements are determined and may fluctuate based on Cascade's credit rating on its debt. In addition, Cascade's and Intermountain's derivative instruments contain cross-default provisions that state if the entity fails to make payment with respect to certain of its indebtedness, in excess of specified amounts, the counterparties could require early settlement or termination of such entity's derivative instruments in liability positions. The aggregate fair value of Cascade and Intermountain's derivative instruments with credit-risk-related contingent features that are in a liability position at September 30, 2010, was \$21.6 million. The aggregate fair value of assets that would have been needed to settle the instruments immediately if the credit-risk-related contingent features were triggered on September 30, 2010, was \$21.6 million.

#### Fidelity

At September 30, 2010, Fidelity held natural gas swaps and collar agreements with total forward notional volumes of 19.7 million MMBtu, natural gas basis swaps with total forward notional volumes of 16.3 million MMBtu, and oil swap and collar agreements with total forward notional volumes of 2.4 million Bbl, which were designated as cash flow hedging instruments. Fidelity utilizes these derivative instruments to manage a portion of the



market risk associated with fluctuations in the price of natural gas and oil and basis differentials on its forecasted sales of natural gas and oil production.

The fair value of the derivative instruments must be estimated as of the end of each reporting period and is recorded on the Consolidated Balance Sheets as an asset or liability. Changes in the fair value attributable to the effective portion of hedging instruments, net of tax, are recorded in stockholders' equity as a component of accumulated other comprehensive income (loss). At the date the natural gas and oil quantities are settled, the amounts accumulated in other comprehensive income (loss) are reported in the Consolidated Statements of Income. To the extent that the hedges are not effective, the ineffective portion of the changes in fair market value is recorded directly in earnings. The proceeds received for natural gas and oil production are generally based on market prices.

For the three and nine months ended September 30, 2010, and 2009, the amount of hedge ineffectiveness was immaterial, and there were no components of the derivative instruments' gain or loss excluded from the assessment of hedge effectiveness. Gains and losses must be reclassified into earnings as a result of the discontinuance of cash flow hedges if it is probable that the original forecasted transactions will not occur. There were no such reclassifications into earnings as a result of the discontinuance of hedges.

Gains and losses on derivative instruments that are reclassified from accumulated other comprehensive income (loss) to current-period earnings are included in operating revenues on the Consolidated Statements of Income. For further information regarding the gains and losses on derivative instruments qualifying as cash flow hedges that were recognized in other comprehensive income (loss) and the gains and losses reclassified from accumulated other comprehensive income (loss) into earnings, see Note 9.

As of September 30, 2010, the maximum term of the swap and collar agreements, in which the exposure to the variability in future cash flows for forecasted transactions is being hedged, is 27 months. The Company estimates that over the next 12 months net gains of approximately \$13.8 million (after tax) will be reclassified from accumulated other comprehensive income (loss) into earnings, subject to changes in natural gas and oil market prices, as the hedged transactions affect earnings.

Certain of Fidelity's derivative instruments contain cross-default provisions that state if Fidelity fails to make payment with respect to certain indebtedness, in excess of specified amounts, the counterparties could require early settlement or termination of derivative instruments in liability positions. The aggregate fair value of Fidelity's derivative instruments with credit-risk-related contingent features that are in a liability position at September 30, 2010, was \$6.5 million. The aggregate fair value of assets that would have been needed to settle the instruments immediately if the credit-risk-related contingent features were triggered on September 30, 2010, was \$6.5 million.

The location and fair value of all of the Company's derivative instruments in the Consolidated Balance Sheets were as follows:

| Asset<br>Derivatives     | Location on<br>Consolidated<br>Balance Sheets | Fair Value                  |  |                                       |
|--------------------------|---|-----------------------------|--|---------------------------------------|
|                          |   | at<br>September 30,<br>2010 | Fair Value at<br>September 30,<br>2009 | Fair Value at<br>December 31,<br>2009 |
| (In thousands)           |   |                             |  |                                       |
| Designated as hedges     | Commodity derivative instruments              | \$26,803                    | \$ 28,421                              | \$ 7,761                              |
|                          | Other assets – noncurrent                     | 8,423                       | 2,894                                  | 2,734                                 |
|                          |   | 35,226                      | 31,315                                 | 10,495                                |
| Not designated as hedges | Commodity derivative instruments              | —                           | —                                      | —                                     |
|                          | Other assets – noncurrent                     | —                           | —                                      | —                                     |
| Total asset derivatives  |   | \$35,226                    | \$ 31,315                              | \$ 10,495                             |

| Liability<br>Derivatives    | Location on<br>Consolidated<br>Balance Sheets | Fair Value                  |  |                                       |
|-----------------------------|---|-----------------------------|--|---------------------------------------|
|                             |   | at<br>September 30,<br>2010 | Fair Value at<br>September 30,<br>2009 | Fair Value at<br>December 31,<br>2009 |
| (In thousands)              |   |                             |  |                                       |
| Designated as hedges        | Commodity derivative instruments              | \$4,649                     | \$ 10,962                              | \$ 13,763                             |
|                             | Other liabilities – noncurrent                | 1,845                       | 2,639                                  | 114                                   |
|                             |   | 6,494                       | 13,601                                 | 13,877                                |
| Not designated as hedges    | Commodity derivative instruments              | 21,154                      | 33,941                                 | 23,144                                |
|                             | Other liabilities – noncurrent                | 418                         | 7,718                                  | 4,756                                 |
|                             |   | 21,572                      | 41,659                                 | 27,900                                |
| Total liability derivatives |   | \$28,066                    | \$ 55,260                              | \$ 41,777                             |

Note: The fair value of the commodity derivative instruments not designated as hedges is presented net of collateral provided to the counterparties by Cascade of \$4.4 million at September 30, 2009.

### 13. Fair value measurements

The Company elected to measure its investments in certain fixed-income and equity securities at fair value with changes in fair value recognized in income. The Company anticipates using these investments to satisfy its obligations under its unfunded, nonqualified benefit plans for executive officers and certain key management employees, and invests in these fixed-income and equity securities for the purpose of earning investment returns and capital appreciation. These investments, which totaled \$35.9 million, \$33.6 million and

\$34.8 million, as of September 30, 2010 and 2009, and December 31, 2009, respectively, are classified as Investments on the Consolidated Balance Sheets. The increase in the fair value of these investments for the three and nine months ended September 30, 2010, was \$3.2 million (before tax) and \$2.2 million (before tax), respectively. The increase in the fair value of these investments for the three and nine months ended September 30, 2009, was \$4.1 million (before tax) and \$5.9 million (before tax), respectively. The change in fair value, which is considered part of the cost of the plan, is classified in operation and maintenance expense on the Consolidated Statements of Income. The Company did not elect the fair value option for its remaining available-for-sale securities, which are auction rate securities. The Company's auction rate securities, which totaled \$11.4 million at September 30, 2010 and 2009, and December 31, 2009, are accounted for as available-for-sale and are recorded at fair value. The fair value of the auction rate securities approximate cost and, as a result, there are no accumulated unrealized gains or losses recorded in accumulated other comprehensive income (loss) on the Consolidated Balance Sheets related to these investments.

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants at the measurement date. The ASC establishes a hierarchy for grouping assets and liabilities, based on the significance of inputs. The Company's assets and liabilities measured at fair value on a recurring basis are as follows:

|  | Fair Value Measurements at<br>September 30, 2010, Using                             |   |  |   | Balance at<br>September 30,<br>2010 |
|--|---|---|--|---|-------------------------------------|
|  | Quoted<br>Prices in<br>Active<br>Markets<br>for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) | Collateral<br>Provided to<br>Counterparties |                                     |
|  | (In thousands)  |   |  |   |                                     |
| <b>Assets:</b>                                   |   |   |  |   |                                     |
| Money market funds                               | \$2,835   | \$—   | \$ —   | \$ —  | \$ 2,835                            |
| <b>Available-for-sale securities:</b>            |   |   |  |   |                                     |
| Fixed-income securities                          | —   | 11,400  | —  | —   | 11,400                              |
| Insurance contract*                              | —   | 35,902  | —  | —   | 35,902                              |
| Commodity derivative instruments -<br>current    | —   | 26,803  | —  | —   | 26,803                              |
| Commodity derivative instruments -<br>noncurrent | —   | 8,423   | —  | —   | 8,423                               |
| <b>Total assets measured at fair value</b>       | <b>\$2,835</b>  | <b>\$82,528</b>   | <b>\$ —</b>  | <b>\$ —</b>                                 | <b>\$ 85,363</b>                    |
| <b>Liabilities:</b>                              |   |   |  |   |                                     |
| Commodity derivative instruments -<br>current    | \$—   | \$25,803  | \$ —   | \$ —  | \$ 25,803                           |
| Commodity derivative instruments -<br>noncurrent | —   | 2,263   | —  | —   | 2,263                               |
| <b>Total liabilities measured at fair value</b>  | <b>\$—</b>  | <b>\$28,066</b>   | <b>\$ —</b>  | <b>\$ —</b>                                 | <b>\$ 28,066</b>                    |

\* Invested in mutual funds.



Fair Value Measurements at  
September 30, 2009, Using

|  | Quoted<br>Prices in<br>Active<br>Markets<br>for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) | Collateral<br>Provided to<br>Counterparties | Balance at<br>September 30,<br>2009 |
|--|---|---|--|---|-------------------------------------|
| (In thousands)                                   |   |   |  |   |                                     |
| Assets:  |   |   |  |   |                                     |
| Money market funds                               | \$50,608  | \$—   | \$ —   | \$ —  | \$ 50,608                           |
| Available-for-sale securities                    | 33,587  | 11,400  | —  | —   | 44,987                              |
| Commodity derivative instruments -<br>current    | —   | 28,421  | —  | —   | 28,421                              |
| Commodity derivative instruments -<br>noncurrent | —   | 2,894   | —  | —   | 2,894                               |
| Total assets measured at fair value              | \$84,195  | \$42,715  | \$ —   | \$ —  | \$ 126,910                          |
| Liabilities:                                     |   |   |  |   |                                     |
| Commodity derivative instruments -<br>current    | \$—   | \$49,308  | \$ —   | \$ 4,405                                    | \$ 44,903                           |
| Commodity derivative instruments -<br>noncurrent | —   | 10,357  | —  | —   | 10,357                              |
| Total liabilities measured at fair value         | \$—   | \$59,665  | \$ —   | \$ 4,405                                    | \$ 55,260                           |

Fair Value Measurements at  
December 31, 2009, Using

|  | Quoted<br>Prices in<br>Active<br>Markets<br>for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) | Collateral<br>Provided to<br>Counterparties | Balance at<br>December 31,<br>2009 |
|--|---|---|--|---|------------------------------------|
| (In thousands)                                   |   |   |  |   |                                    |
| Assets:  |   |   |  |   |                                    |
| Money market funds                               | \$9,124   | \$151,000   | \$ —   | \$ —  | \$ 160,124                         |
| Available-for-sale securities                    | 9,078   | 37,141  | —  | —   | 46,219                             |
| Commodity derivative instruments -<br>current    | —   | 7,761   | —  | —   | 7,761                              |
| Commodity derivative instruments -<br>noncurrent | —   | 2,734   | —  | —   | 2,734                              |
| Total assets measured at fair value              | \$18,202  | \$198,636   | \$ —   | \$ —  | \$ 216,838                         |
| Liabilities:                                     |   |   |  |   |                                    |
| Commodity derivative instruments -<br>current    | \$—   | \$36,907  | \$ —   | \$ —  | \$ 36,907                          |

|  |     |          |      |      |           |
|--|-----|----------|------|------|-----------|
| Commodity derivative instruments -<br>noncurrent | —   | 4,870    | —    | —    | 4,870     |
| Total liabilities measured at fair value         | \$— | \$41,777 | \$ — | \$ — | \$ 41,777 |

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The estimated fair value of the Company's Level 1 money market funds is determined using the market approach and is valued at the net asset value of shares held by the Company, based on published market quotations in active markets.

The estimated fair value of the Company's Level 1 available-for-sale securities is determined using the market approach and is based on quoted market prices in active markets for identical equity and fixed-income securities.

The estimated fair value of the Company's Level 2 money market funds and available-for-sale securities is determined using the market approach. The Level 2 money market funds consist of investments in short-term unsecured promissory notes and the value is based on comparable market transactions taking into consideration the credit quality of the issuer. The estimated fair value of the Company's Level 2 available-for-sale securities is based on comparable market transactions.

The estimated fair value of the Company's Level 2 commodity derivative instruments is based upon futures prices, volatility and time to maturity, among other things. Counterparty statements are utilized to determine the value of the commodity derivative instruments and are reviewed and corroborated using various methodologies and significant observable inputs. The nonperformance risk of the counterparties in addition to the Company's nonperformance risk is also evaluated.

Though the Company believes the methods used to estimate fair value are consistent with those used by other market participants, the use of other methods or assumptions could result in a different estimate of fair value.

The Company's long-term debt is not measured at fair value on the Consolidated Balance Sheets and the fair value is being provided for disclosure purposes only. The estimated fair value of the Company's long-term debt was based on quoted market prices of the same or similar issues. The estimated fair value of the Company's long-term debt was as follows:

|                                      | Carrying<br>Amount | Fair<br>Value |
|--------------------------------------|--------------------|---------------|
|                                      | (In thousands)     |               |
| Long-term debt at September 30, 2010 | \$ 1,510,588       | \$ 1,679,979  |
| Long-term debt at September 30, 2009 | \$ 1,499,623       | \$ 1,540,656  |
| Long-term debt at December 31, 2009  | \$ 1,499,306       | \$ 1,566,331  |

The carrying amounts of the Company's remaining financial instruments included in current assets and current liabilities approximate their fair values.

14. Business segment data

The Company's reportable segments are those that are based on the Company's method of internal reporting, which generally segregates the strategic business units due to differences in products, services and regulation. The vast majority of the Company's operations are located within the United States. The Company also has investments in foreign countries, which largely consist of Centennial Resources' equity method investment in the Brazilian Transmission Lines.

The electric segment generates, transmits and distributes electricity in Montana, North Dakota, South Dakota and Wyoming. The natural gas distribution segment distributes natural gas in those states as well as in Idaho, Minnesota, Oregon and Washington. These operations also supply related value-added products and services.

The construction services segment specializes in constructing and maintaining electric and communication lines, gas pipelines, fire suppression systems, and external lighting and traffic signalization equipment. This segment also provides utility excavation services and inside electrical wiring, cabling and mechanical services, sells and distributes electrical materials, and manufactures and distributes specialty equipment.

The pipeline and energy services segment provides natural gas transportation, underground storage and gathering services through regulated and nonregulated pipeline systems primarily in the Rocky Mountain and northern Great Plains regions of the United States. This segment also provides cathodic protection and other energy-related services.

The natural gas and oil production segment is engaged in natural gas and oil acquisition, exploration, development and production activities in the Rocky Mountain and Mid-Continent regions of the United States and in and around the Gulf of Mexico.

The construction materials and contracting segment mines aggregates and markets crushed stone, sand, gravel and related construction materials, including ready-mixed concrete, cement, asphalt, liquid asphalt and other value-added products. It also performs integrated contracting services. This segment operates in the central, southern and western United States and Alaska and Hawaii.

The Other category includes the activities of Centennial Capital, which insures various types of risks as a captive insurer for certain of the Company's subsidiaries. The function of the captive insurer is to fund the deductible layers of the insured companies' general liability and automobile liability coverages. Centennial Capital also owns certain real and personal property. The Other category also includes Centennial Resources' equity method investment in the Brazilian Transmission Lines.



The information below follows the same accounting policies as described in Note 1 of the Company's Notes to Consolidated Financial Statements in the 2009 Annual Report. Information on the Company's businesses was as follows:

| Three Months<br>Ended September 30, 2010 | External<br>Operating<br>Revenues | Inter-<br>segment<br>Operating<br>Revenues | Earnings<br>on<br>Common<br>Stock |
|--|-----------------------------------|--|-----------------------------------|
|  |                                   | (In thousands)                             |                                   |
| Electric                                 | \$ 59,966                         | \$ —                                       | \$ 11,259                         |
| Natural gas distribution                 | 94,336                            | —  | (10,054 )                         |
| Pipeline and energy services             | 69,300                            | 11,940                                     | (7,370 )                          |
|  | 223,602                           | 11,940                                     | (6,165 )                          |
| Construction services                    | 210,362                           | 137  | 5,990                             |
| Natural gas and oil production           | 79,276                            | 27,739                                     | 18,717                            |
| Construction materials and contracting   | 612,654                           | —  | 40,257                            |
| Other                                    | 29                                | 2,263                                      | 2,039                             |
|  | 902,321                           | 30,139                                     | 67,003                            |
| Intersegment eliminations                | —                                 | (42,079 )                                  | —                                 |
| Total                                    | \$ 1,125,923                      | \$ —                                       | \$ 60,838                         |

| Three Months<br>Ended September 30, 2009 | External<br>Operating<br>Revenues | Inter-<br>segment<br>Operating<br>Revenues | Earnings<br>on<br>Common<br>Stock |
|--|-----------------------------------|--|-----------------------------------|
|  |                                   | (In thousands)                             |                                   |
| Electric                                 | \$ 51,922                         | \$ —                                       | \$ 10,148                         |
| Natural gas distribution                 | 97,443                            | —  | (9,299 )                          |
| Pipeline and energy services             | 57,502                            | 11,163                                     | 10,619                            |
|  | 206,867                           | 11,163                                     | 11,468                            |
| Construction services                    | 186,404                           | 17   | 7,305                             |
| Natural gas and oil production           | 92,675                            | 16,752                                     | 24,363                            |
| Construction materials and contracting   | 621,981                           | —  | 47,502                            |
| Other                                    | —                                 | 2,677                                      | 1,775                             |
|  | 901,060                           | 19,446                                     | 80,945                            |
| Intersegment eliminations                | —                                 | (30,609 )                                  | —                                 |
| Total                                    | \$ 1,107,927                      | \$ —                                       | \$ 92,413                         |

| Nine Months<br>Ended September 30, 2010 | External<br>Operating<br>Revenues | Inter-<br>segment<br>Operating<br>Revenues | Earnings<br>on<br>Common<br>Stock |
|---|-----------------------------------|--|-----------------------------------|
|   | (In thousands)                    |  |                                   |
| Electric                                | \$ 155,345                        | \$ —                                       | \$ 22,091                         |
| Natural gas distribution                | 603,499                           | —  | 13,362                            |
| Pipeline and energy services            | 197,181                           | 53,168                                     | 10,963                            |
|   | 956,025                           | 53,168                                     | 46,416                            |
| Construction services                   | 551,608                           | 170  | 9,041                             |
| Natural gas and oil production          | 235,342                           | 90,066                                     | 64,963                            |
| Construction materials and contracting  | 1,124,086                         | —  | 25,779                            |
| Other                                   | 83                                | 6,714                                      | 5,007                             |
|   | 1,911,119                         | 96,950                                     | 104,790                           |
| Intersegment eliminations               | —                                 | (150,118)                                  | —                                 |
| <b>Total</b>                            | <b>\$ 2,867,144</b>               | <b>\$ —</b>                                | <b>\$ 151,206</b>                 |

| Nine Months<br>Ended September 30, 2009 | External<br>Operating<br>Revenues | Inter-<br>segment<br>Operating<br>Revenues | Earnings<br>(Loss)<br>on Common<br>Stock |
|---|-----------------------------------|--|--|
|   | (In thousands)                    |  |  |
| Electric                                | \$ 147,677                        | \$ —                                       | \$ 18,477                                |
| Natural gas distribution                | 744,758                           | —  | 9,815                                    |
| Pipeline and energy services            | 172,626                           | 49,135                                     | 27,879                                   |
|   | 1,065,061                         | 49,135                                     | 56,171                                   |
| Construction services                   | 651,897                           | 59   | 22,870                                   |
| Natural gas and oil production          | 248,125                           | 72,203                                     | (328,174)                                |
| Construction materials and contracting  | 1,194,889                         | —  | 47,832                                   |
| Other                                   | —                                 | 8,075                                      | 4,879                                    |
|   | 2,094,911                         | 80,337                                     | (252,593)                                |
| Intersegment eliminations               | —                                 | (129,472)                                  | —  |
| <b>Total</b>                            | <b>\$ 3,159,972</b>               | <b>\$ —</b>                                | <b>\$ (196,422)</b>                      |

Excluding the natural gas gathering arbitration charge of \$16.5 million (after tax) in 2010, as discussed in Note 18, earnings from electric, natural gas distribution and pipeline and energy services are substantially all from regulated operations. Earnings from construction services, natural gas and oil production, construction materials and contracting, and other are all from nonregulated operations.

#### 15. Acquisitions

During the first nine months of 2010, the Company acquired natural gas properties located in the Green River Basin in southwest Wyoming. The acquisition includes the purchase of over 60 Bcfe of proven reserves. The total purchase consideration for these properties and purchase price adjustments with respect to acquisitions made prior to 2010, consisting of the Company's common stock and cash, was \$108.1 million.

The above acquisitions were accounted for under the purchase method of accounting and, accordingly, the acquired assets and liabilities assumed have been preliminarily recorded at their respective fair values as of the date of acquisition. The final fair market values are pending the completion of the review of the relevant assets and liabilities identified as of the acquisition date for the 2010 acquisition. The results of operations of the acquired properties are included in the financial statements as of the date of acquisition. Pro forma financial amounts reflecting the effects of the above acquisition have not been presented, as the acquisition was not material to the Company's financial position or results of operations.

16. Employee benefit plans

The Company has noncontributory defined benefit pension plans and other postretirement benefit plans for certain eligible employees. Components of net periodic benefit cost for the Company's pension and other postretirement benefit plans were as follows:

| Three Months<br>Ended September 30,                     | Pension Benefits |          | Other<br>Postretirement<br>Benefits |          |
|---|------------------|----------|-------------------------------------|----------|
|   | 2010             | 2009     | 2010                                | 2009     |
|   | (In thousands)   |          |                                     |          |
| Components of net periodic benefit cost:                |                  |          |                                     |          |
| Service cost  | \$ 792           | \$ 2,032 | \$ 313                              | \$ 564   |
| Interest cost   | 5,521            | 5,480    | 1,122                               | 1,374    |
| Expected return on assets                               | (6,373 )         | (6,266 ) | (1,261 )                            | (1,287 ) |
| Amortization of prior service cost (credit)             | 42               | 151      | (762 )                              | (689 )   |
| Amortization of net actuarial loss                      | 745              | 397      | 195                                 | 73       |
| Curtailment loss  | —                | 1,650    | —                                   | —        |
| Amortization of net transition obligation               | —                | —        | 490                                 | 531      |
| Net periodic benefit cost, including amount capitalized | 727              | 3,444    | 97                                  | 566      |
| Less amount capitalized                                 | 268              | (7 )     | (1 )                                | 204      |
| Net periodic benefit cost                               | \$ 459           | \$ 3,451 | \$ 98                               | \$ 362   |

| Nine Months<br>Ended September 30,                      | Pension Benefits |           | Other<br>Postretirement<br>Benefits |          |
|---|------------------|-----------|-------------------------------------|----------|
|   | 2010             | 2009      | 2010                                | 2009     |
|   | (In thousands)   |           |                                     |          |
| Components of net periodic benefit cost:                |                  |           |                                     |          |
| Service cost  | \$ 2,097         | \$ 6,095  | \$ 1,044                            | \$ 1,655 |
| Interest cost   | 14,451           | 16,439    | 3,716                               | 4,099    |
| Expected return on assets                               | (17,057 )        | (18,796 ) | (4,230 )                            | (4,104 ) |
| Amortization of prior service cost (credit)             | 111              | 453       | (2,541 )                            | (2,067 ) |
| Amortization of net actuarial loss                      | 1,973            | 1,214     | 650                                 | 428      |
| Curtailment loss  | —                | 1,650     | —                                   | —        |
| Amortization of net transition obligation               | —                | —         | 1,635                               | 1,594    |
| Net periodic benefit cost, including amount capitalized | 1,575            | 7,055     | 274                                 | 1,605    |
| Less amount capitalized                                 | 651              | 758       | 83                                  | 227      |
| Net periodic benefit cost                               | \$ 924           | \$ 6,297  | \$ 191                              | \$ 1,378 |

In 2009, the Company evaluated several provisions of its employee defined benefit plans for nonunion and certain union employees. As a result of this evaluation, the Company determined that, effective January 1, 2010, all benefit and service accruals of the affected plans were frozen. These employees are eligible to receive additional defined contribution plan benefits.

Effective January 1, 2010, eligibility to receive retiree medical benefits was modified at certain of the Company's businesses. Current employees who attain age 55 with 10 years of continuous service by December 31, 2010, will be provided the current retiree medical insurance benefits or can elect the new benefit, if desired, regardless of when they retire. All other current employees must meet the new eligibility criteria of age 60 and 10 years of continuous service at the time they retire. These employees will be eligible for a specified company funded Retiree Reimbursement Account. Employees hired after December 31, 2009, are not eligible for retiree medical benefits.

In addition to the qualified plan defined pension benefits reflected in the table, the Company has an unfunded, nonqualified benefit plan for executive officers and certain key management employees that generally provides for defined benefit payments at age 65 following the employee's retirement or to their beneficiaries upon death for a 15-year period. The Company's net periodic benefit cost for this plan for the three and nine months ended September 30, 2010, was \$2.0 million and \$5.8 million, respectively. The Company's net periodic benefit cost for this plan for the three and nine months ended September 30, 2009, was \$2.0 million and \$6.3 million, respectively.

17. Regulatory matters and revenues subject to refund
- In November 2006, Montana-Dakota filed an application with the NDPSC requesting an advance determination of prudence of Montana-Dakota's ownership interest in Big Stone Station II. In August 2008, the NDPSC approved Montana-Dakota's request for advance determination of prudence for ownership in the proposed Big Stone Station II for a minimum of 121.8 MW up to a maximum of 133 MW and a proportionate ownership share



of the associated transmission electric resources. The intervenors in the proceeding appealed the NDPSC order to the North Dakota District Court which affirmed the order of the NDPSC. The intervenors then appealed the North Dakota District Court order to the North Dakota Supreme Court. The Big Stone Station II participants subsequently decided not to proceed with the project and in December 2009, Montana-Dakota filed an application with the NDPSC for a determination that Montana-Dakota's continued participation in the Big Stone Station II is no longer prudent. In December 2009, Montana-Dakota filed applications with the NDPSC, SDPUC, and MTPSC for authority to defer the costs incurred for securing new electric generation, primarily Big Stone Station II, until the next general rate case. The SDPUC and the MTPSC approved Montana-Dakota's applications on February 11, 2010, and April 6, 2010, respectively. On April 14, 2010, Montana-Dakota and the NDPSC Advocacy Staff filed a settlement agreement with the NDPSC. The settlement agreement provides for the recovery of the North Dakota allocated costs of \$9.6 million associated with the Big Stone Station II over a three-year period beginning June 1, 2010, with carrying charges applicable to the balance at the authorized rate of return until recovery commences. On June 25, 2010, the NDPSC approved the settlement agreement, with a modification to the carrying charge rate, which was effective with service rendered August 1, 2010. On July 7, 2010, Montana-Dakota filed a compliance filing on the June 25, 2010, order. On June 28, 2010, the North Dakota Supreme Court dismissed the appeal of the intervenors pursuant to a stipulation of voluntary dismissal by the parties.

In August 2009, Montana-Dakota filed an application with the WYPSC for an electric rate increase. Montana-Dakota requested a total increase of \$6.2 million annually or approximately 31 percent above current rates. The rate increase request was necessitated by Montana-Dakota's purchase of an ownership interest in Wygen III. On January 14, 2010, Montana-Dakota filed a supplement to the application to reflect the inclusion of bonus tax depreciation on Wygen III, reducing its request to a \$5.1 million annual increase or approximately 25 percent above current rates. A hearing was held February 23 through February 25, 2010. A stipulation and agreement between Montana-Dakota and the Wyoming Office of Consumer Advocate was filed with the WYPSC on March 5, 2010, that provides a \$3.3 million annual increase to be phased-in over a three-year period beginning May 1, 2010. The WYPSC held a hearing on the stipulation on March 22, 2010, and held additional deliberations on April 14, 2010, wherein the WYPSC decided on each issue in the case and Montana-Dakota was directed to file a compliance filing. Montana-Dakota submitted the compliance filing on April 23, 2010, reflecting an increase of \$2.7 million annually or approximately 13.1 percent. On April 27, 2010, the WYPSC approved the compliance filing with rates effective May 1, 2010. On June 25, 2010, Montana-Dakota filed a Petition for Rehearing on the return on equity specified in the WYPSC's order. On July 14, 2010, the WYPSC denied Montana-Dakota's request.

On April 19, 2010, Montana-Dakota filed an application with the NDPSC for an electric rate increase. Montana-Dakota requested a total increase of \$15.4 million annually or approximately 14 percent above current rates. The requested increase includes the investment in infrastructure upgrades, recovery of the investment in renewable generation and the costs associated with Big Stone Station II. On June 16, 2010, the NDPSC approved an interim increase of \$7.6 million effective with service rendered June 18, 2010. On June 16, 2010, Montana-Dakota and the NDPSC Advocacy Staff filed a partial settlement agreement agreeing to an overall rate of return and a sharing of earnings over a specified

return on equity. On July 6, 2010, Montana-Dakota filed an amendment to its application to exclude the deferred generation development costs associated with Big Stone Station II because of a settlement agreement approved by the NDPSC that provided for recovery of such development costs. Montana-Dakota's amended request is an increase of \$13.3 million annually or 12 percent. The June 2010 partial settlement effectively reduced the requested rate increase to \$11.5 million annually or 10 percent. A hearing has been set for November 8, 2010.

On August 12, 2010, Montana-Dakota filed an application with the MTPSC for an electric rate increase. Montana-Dakota requested a total increase of \$5.5 million annually or approximately 13 percent above current rates. The requested increase includes the investment in infrastructure upgrades, recovery of the investment in renewable generation, the costs associated with Big Stone Station II and the significant loss of wholesale sales margins. Montana-Dakota requested an interim increase of \$3.1 million or approximately 7.4 percent, which is pending before the MTPSC. A hearing has been set for February 28, 2011.

18. **Contingencies**  
**Litigation**

Coalbed Natural Gas Operations Fidelity's CBNG operations are and have been the subject of numerous lawsuits in Montana and Wyoming. The current cases involve the permitting and use of water produced in connection with Fidelity's CBNG development in the Powder River Basin. Some of these cases challenge the issuance of discharge permits by the Montana DEQ and approval of other water management tools by the MBOGC.

In April 2006, the Northern Cheyenne Tribe filed a complaint in Montana Twenty-Second Judicial District Court against the Montana DEQ seeking to set aside Fidelity's direct discharge and treatment permits. The Northern Cheyenne Tribe claimed the Montana DEQ violated the Clean Water Act and the Montana Water Quality Act by failing to include in the permits conditions requiring application of the best practicable control technology currently available and by failing to impose a nondegradation policy like the one the BER adopted soon after the permit was issued. In addition, the Northern Cheyenne Tribe claimed that the actions of the Montana DEQ violated the Montana State Constitution's guarantee of a clean and healthful environment, that the Montana DEQ's related environmental assessment was invalid, that the Montana DEQ was required, but failed, to prepare an EIS and that the Montana DEQ failed to consider other alternatives to the issuance of the permits. Fidelity, the NPRC, and the TRWUA were granted leave to intervene in this proceeding. In January 2009, the Montana Twenty-Second Judicial District Court decided the case in favor of Fidelity and the Montana DEQ in all respects. As a result, Fidelity continued to utilize its direct discharge and treatment permits. These permits are Fidelity's primary means for managing CBNG-water in Montana. The NPRC, the TRWUA and the Northern Cheyenne Tribe appealed the decision to the Montana Supreme Court in March 2009. On May 18, 2010, the Montana Supreme Court reversed the Montana Twenty-Second Judicial District Court's decision and held that the Montana DEQ violated the Clean Water Act and the Montana Water Quality Act by issuing discharge permits to Fidelity without imposing predischARGE treatment standards. The Montana Supreme Court declared Fidelity's permits void and directed the Montana DEQ to reevaluate Fidelity's permit applications under the appropriate predischARGE treatment standards within 90 days of the Court's decision, during

which time Fidelity may continue to operate under its current permits. On June 2, 2010, Fidelity filed a motion with the Montana Supreme Court requesting the court to allow the Montana DEQ an additional 90 days to complete its reevaluation of Fidelity's discharge permits. On June 29, 2010, the Montana Supreme Court granted a one-time extension allowing the Montana DEQ until November 14, 2010, to complete the permitting process. On October 15, 2010, the Montana DEQ issued a final discharge permit to Fidelity, which will be effective for five years beginning November 14, 2010. The permit requires Fidelity to treat all discharges and reduces the amount of water Fidelity may discharge to 1,700 gallons per minute. The impact of this reduction is insignificant to Fidelity's current production but may impact or limit Fidelity's future drilling program. In an effort to minimize any such impacts, Fidelity is pursuing alternative methods to manage some of the water produced in conjunction with its CBNG development.

In October 2003, Tongue & Yellowstone Irrigation District, NPRC and MEIC filed a lawsuit in Montana First Judicial District Court challenging the MBOGC's ROD adopting the 2003 Final EIS which analyzed CBNG development in Montana. The primary legal issue before the court was whether the ROD authorized the "wasting" of ground water in violation of the Montana State Constitution and the public trust doctrine. Specifically, the plaintiffs contended that various water management tools, including Fidelity's direct discharge permits, allowed for the waste of water. On March 5, 2010, the Montana First Judicial District Court issued an order holding that Fidelity's direct discharge permits did not violate the Montana State Constitution and entered judgment on June 14, 2010. None of the parties appealed to the Montana Supreme Court within the 60 day appeal period.

Fidelity will continue to vigorously defend its interests in all CBNG-related litigation in which it is involved.

Electric Operations In June 2008, the Sierra Club filed a complaint in the South Dakota Federal District Court against Montana-Dakota and the two other co-owners of the Big Stone Station. The complaint alleged certain violations of the PSD and NSPS provisions of the Clean Air Act and certain violation of the South Dakota SIP. The action further alleged that the Big Stone Station was modified and operated without obtaining the appropriate permits, without meeting certain emissions limits and NSPS requirements and without installing appropriate emission control technology, all allegedly in violation of the Clean Air Act and the South Dakota SIP. The Sierra Club alleged that these actions contributed to air pollution and visibility impairment and have increased the risk of adverse health effects and environmental damage. The Sierra Club sought declaratory and injunctive relief to bring the co-owners of the Big Stone Station into compliance with the Clean Air Act and the South Dakota SIP and to require them to remedy the alleged violations. The Sierra Club also sought unspecified civil penalties, including a beneficial mitigation project. The Company believes the claims are without merit and that Big Stone Station has been and is being operated in compliance with the Clean Air Act and the South Dakota SIP. In March 2009, the District Court granted the motion of the co-owners to dismiss the complaint. The Sierra Club filed a motion requesting the District Court to reconsider its ruling on a portion of the order dismissing the complaint which was denied on July 22, 2009. On July 30, 2009, the Sierra Club appealed from the orders dismissing the case and denying the motion for reconsideration to the United States Court of Appeals for the Eighth Circuit. The United States filed a brief as amicus curiae supporting the Sierra Club's position in the appeal and



the State of South Dakota filed a brief as amicus curiae supporting the Big Stone Station owners' position in the appeal. The United States Court of Appeals issued a decision on August 12, 2010, affirming the District Court's dismissal of the complaint.

Guarantee Obligation Under a Construction Contract Centennial guaranteed CEM's obligations under a construction contract with LPP for a 550-MW combined-cycle electric generating facility near Hobbs, New Mexico. Centennial Resources sold CEM in July 2007 to Bicent Power LLC, which provided a \$10 million bank letter of credit to Centennial in support of the guarantee obligation, which expired November 1, 2010. In February 2009, Centennial received a Notice and Demand from LPP under the guaranty agreement alleging that CEM did not meet certain of its obligations under the construction contract and demanding that Centennial indemnify LPP against all losses, damages, claims, costs, charges and expenses arising from CEM's alleged failures. In December 2009, LPP submitted a demand for arbitration of its dispute with CEM to the American Arbitration Association. The demand seeks compensatory damages of \$146 million plus damages for increased operating, capital and construction costs related to a water treatment facility for the generating facility. LPP's notice of demand for arbitration also demanded performance of the guarantee by Centennial. In June 2010, CEM and Bicent Power LLC made a demand on Centennial Resources for indemnification under the 2007 purchase and sale agreement for indemnifiable losses, including defense fees and costs which CEM and Bicent Power LLC allege are more than \$5.0 million, arising from LPP's arbitration demand and related to Centennial Resources' ownership of CEM prior to its sale from Centennial Resources to Bicent Power LLC. The Company believes the claims against Centennial and Centennial Resources are without merit and intends to vigorously defend against such claims. Centennial and Centennial Resources intend to file a complaint with the Supreme Court of the State of New York against CEM and Bicent Power LLC seeking damages for breach of contract and specific performance of the 2007 purchase and sale agreement allowing for Centennial Resources' participation in the arbitration proceeding and replacement of the letter of credit.

Construction Materials LTM is a defendant in litigation pending in Oregon Circuit Court regarding the concrete floors in an industrial food processing facility located in Jackson County, Oregon. The plaintiffs assert claims against LTM, which supplied the concrete for the floors, and others that the concrete floors of the facility are defective and must be removed and replaced for suitable repair. Damages, including disruption of the food processing operations, have been estimated by the plaintiffs to be approximately \$26.5 million. Discovery is currently being conducted by the parties. A trial date has been scheduled for April 5, 2011. LTM believes the concrete it supplied met the specifications for the concrete floor and that any defects are a result of the specifications provided by the owner or its representatives or the fault of others.

In 2009, LTM provided pavement work under a subcontract for reconstruction at the Klamath Falls Airport owned by the City of Klamath Falls, Oregon. On October 15, 2010, the City of Klamath Falls filed a complaint against the project's general contractor alleging the work performed by LTM is defective. Damages, including removal and replacement of the paved runway, are estimated by the plaintiff as \$6.0 million to \$11.0 million. LTM believes its work met the specifications of the subcontract and expects to receive and accept the tender of defense of the claim.

Natural Gas Gathering Operations On January 11, 2010, SourceGas Distribution LLC filed an application with the Colorado State District Court to compel Bitter Creek to arbitrate a dispute regarding operating pressures under a natural gas gathering contract on one of Bitter Creek's pipeline systems in Montana. Bitter Creek resisted the application and sought a declaratory order interpreting the gathering contract. On May 28, 2010, the Colorado State District Court granted the application and ordered Bitter Creek into arbitration. An arbitration hearing was held August 23 – 31, 2010. On October 15, 2010, Bitter Creek was notified that the arbitration panel issued an award in favor of SourceGas Distribution LLC for approximately \$26.6 million. As a result, Bitter Creek, which is included in the pipeline and energy services segment, recorded a \$26.6 million charge (\$16.5 million after tax) in the third quarter of 2010, which is recorded in operation and maintenance expense on the Consolidated Statement of Income. Bitter Creek is assessing all legal remedies available to challenge the outcome of the award.

The Company also is involved in other legal actions in the ordinary course of its business. Although the outcomes of any such legal actions cannot be predicted, management believes that the outcomes with respect to these other legal proceedings will not have a material adverse effect upon the Company's financial position or results of operations.

#### Environmental matters

Portland Harbor Site In December 2000, MBI was named by the EPA as a PRP in connection with the cleanup of a riverbed site adjacent to a commercial property site acquired by MBI from Georgia-Pacific West, Inc. in 1999. The riverbed site is part of the Portland, Oregon, Harbor Superfund Site. The EPA wants responsible parties to share in the cleanup of sediment contamination in the Willamette River. To date, costs of the overall remedial investigation and feasibility study of the harbor site are being recorded, and initially paid, through an administrative consent order by the LWG, a group of several entities, which does not include MBI or Georgia-Pacific West, Inc. Investigative costs are indicated to be in excess of \$70 million. It is not possible to estimate the cost of a corrective action plan until the remedial investigation and feasibility study have been completed, the EPA has decided on a strategy and a ROD has been published. Corrective action will be taken after the development of a proposed plan and ROD on the harbor site is issued. MBI also received notice in January 2008 that the Portland Harbor Natural Resource Trustee Council intends to perform an injury assessment to natural resources resulting from the release of hazardous substances at the Harbor Superfund Site. The Trustee Council indicates the injury determination is appropriate to facilitate early settlement of damages and restoration for natural resource injuries. It is not possible to estimate the costs of natural resource damages until an assessment is completed and allocations are undertaken.

Based upon a review of the Portland Harbor sediment contamination evaluation by the Oregon DEQ and other information available, MBI does not believe it is a Responsible Party. In addition, MBI has notified Georgia-Pacific West, Inc., that it intends to seek indemnity for liabilities incurred in relation to the above matters pursuant to the terms of their sale agreement. MBI has entered into an agreement tolling the statute of limitations in connection with the LWG's potential claim for contribution to the costs of the remedial investigation and feasibility study. By letter in March 2009, LWG stated its intent to file suit against MBI and others to recover LWG's investigation costs to the extent MBI cannot

demonstrate its non-liability for the contamination or is unwilling to participate in an alternative dispute resolution process that has been established to address the matter. At this time, MBI has agreed to participate in the alternative dispute resolution process.

The Company believes it is not probable that it will incur any material environmental remediation costs or damages in relation to the above referenced administrative action.

**Manufactured Gas Plant Sites** There are three claims against Cascade for cleanup of environmental contamination at manufactured gas plant sites operated by Cascade's predecessors.

The first claim is for soil and groundwater contamination at a site in Oregon and was received in 1995. There are PRPs in addition to Cascade that may be liable for cleanup of the contamination. Some of these PRPs have shared in the investigation costs. It is expected that these and other PRPs will share in the cleanup costs. Several alternatives for cleanup have been identified, with preliminary cost estimates ranging from approximately \$500,000 to \$11.0 million. An ecological risk assessment draft report was submitted to the Oregon DEQ in June 2009. The assessment showed no unacceptable risk to the aquatic ecological receptors present in the shoreline along the site and concluded that no further ecological investigation is necessary. The report is being reviewed by the Oregon DEQ. It is anticipated the Oregon DEQ will recommend a cleanup alternative for the site after it completes its review of the report. It is not known at this time what share of the cleanup costs will actually be borne by Cascade.

The second claim is for contamination at a site in Washington and was received in 1997. A preliminary investigation has found soil and groundwater at the site contain contaminants requiring further investigation and cleanup. EPA conducted a Targeted Brownfields Assessment of the site and released a report summarizing the results of that assessment in August 2009. The assessment confirms that contaminants have affected soil and groundwater at the site, as well as sediments in the adjacent Port Washington Narrows. Alternative remediation options have been identified with preliminary cost estimates ranging from \$340,000 to \$6.4 million. Data developed through the assessment and previous investigations indicates the contamination likely derived from multiple, different sources and multiple current and former owners of properties and businesses in the vicinity of the site may be responsible for the contamination. Cascade received notice in April 2010, that the Washington Department of Ecology has determined that Cascade is a PRP for release of hazardous substances at the site. On October 18, 2010, Cascade received notice from the United States Coast Guard that a hazardous substance appearing to be manufactured gas plant waste was released into the waterway from an abandoned pipe located on the shoreline in the vicinity of the former manufactured gas plant. Cascade subsequently received an administrative order from the United States Coast Guard requiring Cascade to remove the abandoned pipe and conduct other associated time-critical actions. Cascade agreed to remove the pipe and perform the other time-critical actions pursuant to a work plan approved by the United States Coast Guard. It is expected that subsequent remedial action at the site will be conducted under the oversight of the EPA. Cascade has reserved \$6.4 million for remediation of this site. On April 9, 2010, Cascade filed a petition with the WUTC for authority to defer the costs, which are included in other noncurrent assets, incurred in relation to the environmental remediation of this site until the next general rate case. The

WUTC approved the petition on September 16, 2010, subject to conditions set forth in the order.

The third claim is also for contamination at a site in Washington. Cascade received notice from a party in May 2008 that Cascade may be a PRP, along with other parties, for contamination from a manufactured gas plant owned by Cascade and its predecessor from about 1946 to 1962. The notice indicates that current estimates to complete investigation and cleanup of the site exceed \$8.0 million. Other PRPs have reached an agreed order and work plan with the Washington Department of Ecology for completion of a remedial investigation and feasibility study for the site. The remediation investigation and feasibility study report are expected to be completed by late 2011. There is currently not enough information available to estimate the potential liability to Cascade associated with this claim.

To the extent these claims are not covered by insurance, Cascade will seek recovery through the OPUC and WUTC of remediation costs in its natural gas rates charged to customers.

#### Guarantees

In connection with the sale of MPX in June 2005 to Petrobras, an indirect wholly owned subsidiary of the Company has agreed to indemnify Petrobras for 49 percent of any losses that Petrobras may incur from certain contingent liabilities specified in the purchase agreement. Centennial has agreed to guarantee payment of the indemnity obligations to Petrobras for periods ranging up to five and a half years from the date of sale. The guarantee was required by Petrobras as a condition to closing the sale of MPX.

Centennial guaranteed CEM's obligations under a construction contract. For further information, see litigation in this note.

In connection with the pending sale of the Brazilian Transmission Lines, as discussed in Note 10, Centennial has agreed to guarantee payment of any indemnity obligations of certain of the Company's indirect wholly owned subsidiaries who are the sellers in three purchase and sale agreements for periods ranging up to 10 years from the date of sale. The guarantees were required by the buyers as a condition to the pending sale of the Brazilian Transmission Lines.

WBI Holdings has guaranteed certain of Fidelity's natural gas and oil swap and collar agreement obligations. There is no fixed maximum amount guaranteed in relation to the natural gas and oil swap and collar agreements as the amount of the obligation is dependent upon natural gas and oil commodity prices. The amount of hedging activity entered into by the subsidiary is limited by corporate policy. The guarantees of the natural gas and oil swap and collar agreements at September 30, 2010, expire in the years ranging from 2010 to 2011; however, Fidelity continues to enter into additional hedging activities and, as a result, WBI Holdings from time to time may issue additional guarantees on these hedging obligations. The amount outstanding by Fidelity was \$2.7 million and was reflected on the Consolidated Balance Sheet at September 30, 2010. In the event Fidelity defaults under its obligations, WBI Holdings would be required to make payments under its guarantees.

Certain subsidiaries of the Company have outstanding guarantees to third parties that guarantee the performance of other subsidiaries of the Company. These guarantees are related to construction contracts, natural gas transportation and sales agreements, gathering contracts, a conditional purchase agreement and certain other guarantees. At September 30, 2010, the fixed maximum amounts guaranteed under these agreements aggregated \$204.9 million. The amounts of scheduled expiration of the maximum amounts guaranteed under these agreements aggregate \$4.3 million in 2010; \$173.1 million in 2011; \$17.7 million in 2012; \$1.2 million in 2013; \$200,000 in 2014; \$900,000 in 2018; \$300,000 in 2019; \$3.2 million, which is subject to expiration on a specified number of days after the receipt of written notice; and \$4.0 million, which has no scheduled maturity date. The amount outstanding by subsidiaries of the Company under the above guarantees was \$400,000 and was reflected on the Consolidated Balance Sheet at September 30, 2010. In the event of default under these guarantee obligations, the subsidiary issuing the guarantee for that particular obligation would be required to make payments under its guarantee.

Certain subsidiaries have outstanding letters of credit to third parties related to insurance policies, natural gas transportation agreements and other agreements that guarantee the performance of other subsidiaries of the Company. At September 30, 2010, the fixed maximum amounts guaranteed under these letters of credit, aggregated \$29.1 million. In 2010 and 2011, \$19.7 million and \$9.4 million, respectively, of letters of credit are scheduled to expire. There were no amounts outstanding under the above letters of credit at September 30, 2010.

WBI Holdings has an outstanding guarantee to Williston Basin. This guarantee is related to a natural gas transportation and storage agreement that guarantees the performance of Prairielands. At September 30, 2010, the fixed maximum amount guaranteed under this agreement aggregated \$5.0 million and is scheduled to expire in 2011. In the event of Prairielands' default in its payment obligations, WBI Holdings would be required to make payment under its guarantee. The amount outstanding by Prairielands under the above guarantee was \$1.3 million. The amount outstanding under this guarantee was not reflected on the Consolidated Balance Sheet at September 30, 2010, because this intercompany transaction was eliminated in consolidation.

In addition, Centennial and Knife River have issued guarantees to third parties related to the Company's routine purchase of maintenance items, materials and lease obligations for which no fixed maximum amounts have been specified. These guarantees have no scheduled maturity date. In the event a subsidiary of the Company defaults under its obligation in relation to the purchase of certain maintenance items, materials or lease obligations, Centennial or Knife River would be required to make payments under these guarantees. Any amounts outstanding by subsidiaries of the Company for these maintenance items and materials were reflected on the Consolidated Balance Sheet at September 30, 2010.

In the normal course of business, Centennial has purchased surety bonds related to construction contracts and reclamation obligations of its subsidiaries. In the event a subsidiary of Centennial does not fulfill a bonded obligation, Centennial would be responsible to the surety bond company for completion of the bonded contract or obligation. A large portion of the surety bonds is expected to expire within the next 12 months; however, Centennial will likely continue to enter into surety bonds for its subsidiaries in the

future. As of September 30, 2010, approximately \$517 million of surety bonds were outstanding, which were not reflected on the Consolidated Balance Sheet.

19. Subsequent event

In October 2010, Fidelity signed an agreement to sell a 25 percent working interest in its approximately 88,000 net acres in the emerging Niobrara oil shale play in southeastern Wyoming. The transaction is expected to be completed in early December, when all conditions precedent to close the transaction are satisfied.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### OVERVIEW

The Company's strategy is to apply its expertise in energy and transportation infrastructure industries to increase market share, increase profitability and enhance shareholder value through:

- Organic growth as well as a continued disciplined approach to the acquisition of well-managed companies and properties
- The elimination of system-wide cost redundancies through increased focus on integration of operations and standardization and consolidation of various support services and functions across companies within the organization
  - The development of projects that are accretive to earnings per share and return on invested capital

The Company has capabilities to fund its growth and operations through various sources, including internally generated funds, commercial paper facilities and the issuance from time to time of debt and equity securities. In the event that access to the commercial paper markets were to become unavailable, the Company may need to borrow under its credit agreements. For more information on the Company's net capital expenditures, see Liquidity and Capital Commitments.

The key strategies for each of the Company's business segments and certain related business challenges are summarized below. For a summary of the Company's business segments, see Note 14.

#### Key Strategies and Challenges

##### Electric and Natural Gas Distribution

**Strategy** Provide competitively priced energy and related services to customers. The electric and natural gas distribution segments continually seek opportunities for growth and expansion of their customer base through extensions of existing operations, including electric generation with a diverse resource mix that includes renewable generation, and transmission build-out, and through selected acquisitions of companies and properties at prices that will provide stable cash flows and an opportunity for the Company to earn a competitive return on investment.

**Challenges** Both segments are subject to extensive regulation in the state jurisdictions where they conduct operations with respect to costs and permitted returns on investment as well as subject to certain operational and environmental regulations. The ability of these segments to grow through acquisitions is subject to significant competition. In addition, the ability of both segments to grow service territory and customer base is affected by the economic environment of the markets served and competition from other energy providers and fuels. The construction of electric generating facilities and transmission lines may be subject to increasing cost and lead time, extensive permitting procedures, and federal and state legislative and regulatory initiatives, which may necessitate increases in electric energy prices. Legislative and regulatory initiatives to increase renewable energy resources and reduce GHG emissions could impact the price and demand for electricity and natural gas.

#### Construction Services

Strategy Provide a competitive return on investment while operating in a competitive industry by: building new and strengthening existing customer relationships; effectively controlling costs; retaining, developing and recruiting talented employees; focusing business development efforts on project areas that will permit higher margins; and properly managing risk. This segment continuously seeks opportunities to expand through strategic acquisitions.

Challenges This segment operates in highly competitive markets with many jobs subject to competitive bidding. Maintenance of effective operational and cost controls, retention of key personnel, managing through downturns in the economy and effective management of working capital are ongoing challenges.

#### Pipeline and Energy Services

Strategy Utilize the segment's existing expertise in energy infrastructure and related services to increase market share and profitability through optimization of existing operations, internal growth, and acquisitions of energy-related assets and companies. Incremental and new growth opportunities include: access to new sources of natural gas for storage, gathering and transportation services; expansion of existing gathering, transmission and storage facilities; expansion of related energy services; and incremental expansion of pipeline capacity to allow customers access to more liquid and higher-priced markets.

Challenges Challenges for this segment include: energy price volatility; natural gas basis differentials; regulatory requirements; recruitment and retention of a skilled workforce; and competition from other natural gas pipeline and energy services companies.

#### Natural Gas and Oil Production

Strategy Apply technology and utilize existing exploration and production expertise, with a focus on operated properties, to increase production and reserves from existing leaseholds, and to seek additional reserves and production opportunities both in new and existing areas to further expand the segment's asset base. By optimizing existing operations and taking advantage of new and incremental growth opportunities, this segment's goal is to increase both production and reserves over the long term so as to generate competitive returns on investment.

Challenges Volatility in natural gas and oil prices; ongoing environmental litigation and administrative proceedings; timely receipt of necessary permits and approvals; recruitment and retention of a skilled workforce; availability of drilling rigs, materials, auxiliary equipment and industry-related field services, and inflationary pressure on development and operating costs; and competition from other natural gas and oil companies are ongoing challenges for this segment.

#### Construction Materials and Contracting

Strategy Focus on high-growth strategic markets located near major transportation corridors and desirable mid-sized metropolitan areas; strengthen long-term, strategic aggregate reserve position through purchase and/or lease opportunities; enhance profitability through cost containment, margin discipline and vertical integration of the segment's operations; and continue growth through organic and acquisition opportunities. Ongoing efforts to increase margin are being pursued through the implementation of a variety of continuous improvement programs, including corporate purchasing of equipment, parts and commodities (liquid asphalt, diesel fuel, cement and other materials), and negotiation of contract price escalation provisions. Vertical integration allows the segment to manage operations from aggregate mining to final lay-down of concrete and asphalt, with control of and access to permitted aggregate reserves being significant. A key element of the Company's long-term strategy for this business is to further expand its market presence in the higher-margin materials





business (rock, sand, gravel, liquid asphalt, ready-mixed concrete and related products), complementing and expanding on the Company's expertise.

**Challenges** The economic downturn has adversely impacted operations, particularly in the private market. The current economic challenges have resulted in increased competition in certain construction markets and lowered margins. Delays in the reauthorization of the federal highway bill and volatility in the cost of raw materials such as diesel, gasoline, liquid asphalt, cement and steel, continue to be a concern. This business unit expects to continue cost containment efforts and a greater emphasis on industrial, energy and public works projects.

For further information on the risks and challenges the Company faces as it pursues its growth strategies and other factors that should be considered for a better understanding of the Company's financial condition, see Part II, Item 1A – Risk Factors, as well as Part I, Item 1A – Risk Factors in the 2009 Annual Report. For further information on each segment's key growth strategies, projections and certain assumptions, see Prospective Information. For information pertinent to various commitments and contingencies, see Notes to Consolidated Financial Statements.

#### Earnings Overview

The following table summarizes the contribution to consolidated earnings by each of the Company's businesses.

|   | Three Months Ended<br>September 30,     |        | Nine Months Ended<br>September 30, |            |
|---|---|--------|------------------------------------|------------|
|   | 2010                                    | 2009   | 2010                               | 2009       |
|   | (Dollars in millions, where applicable) |        |                                    |            |
| Electric  | \$11.3                                  | \$10.1 | \$22.1                             | \$18.5     |
| Natural gas distribution                                | (10.1 )                                 | (9.3 ) | 13.4                               | 9.8        |
| Construction services                                   | 6.0                                     | 7.3    | 9.0                                | 22.9       |
| Pipeline and energy services                            | (7.4 )                                  | 10.6   | 10.9                               | 27.9       |
| Natural gas and oil production                          | 18.7                                    | 24.4   | 65.0                               | (328.2 )   |
| Construction materials and contracting                  | 40.3                                    | 47.5   | 25.8                               | 47.8       |
| Other   | 2.0                                     | 1.8    | 5.0                                | 4.9        |
| Earnings (loss) on common stock                         | \$60.8                                  | \$92.4 | \$151.2                            | \$(196.4 ) |
| Earnings (loss) per common share – basic                | \$.32                                   | \$.50  | \$.80                              | \$(1.07 )  |
| Earnings (loss) per common share – diluted              | \$.32                                   | \$.50  | \$.80                              | \$(1.07 )  |
| Return on average common equity for the 12 months ended |   |        | 8.6                                | % (8.1 )%  |

Three Months Ended September 30, 2010 and 2009 Consolidated earnings for the quarter ended September 30, 2010, decreased \$31.6 million from the comparable prior period largely due to:

- Higher operation and maintenance expense, primarily due to a natural gas gathering arbitration charge of \$16.5 million (after tax) at the pipeline and energy services business
- Lower liquid asphalt oil margins, as well as lower asphalt and ready-mixed concrete margins and volumes, partially offset by lower selling, general and administrative expense at the construction materials and contracting business

- Lower average realized natural gas prices, increased depreciation, depletion and amortization expense, decreased natural gas production, as well as higher lease operating expenses, partially offset by higher average realized oil prices and increased oil production at the natural gas and oil production business

Nine Months Ended September 30, 2010 and 2009 Consolidated earnings for the nine months ended September 30, 2010, increased \$347.6 million primarily due to:

- Absence of the 2009 noncash write-down of natural gas and oil properties of \$384.4 million (after tax), higher average realized oil prices and increased oil production, partially offset by lower average realized natural gas prices and decreased natural gas production at the natural gas and oil production business

Partially offsetting this increase were:

- Lower liquid asphalt oil, ready-mixed concrete and asphalt margins and volumes, decreased construction margins, as well as lower aggregate volumes, partially offset by lower selling, general and administrative expense at the construction materials and contracting segment
- Higher operation and maintenance expense, primarily due to a natural gas gathering arbitration charge of \$16.5 million (after tax) and lower gathering volumes, partially offset by higher storage services revenue at the pipeline and energy services business
- Lower construction workloads and margins in the Southwest and Central regions, partially offset by lower general and administrative expense and higher construction workloads and margins in the Mountain region at the construction services business

## FINANCIAL AND OPERATING DATA

Below are key financial and operating data for each of the Company's businesses.

## Electric

|  | Three Months Ended                      |        | Nine Months Ended     |         |
|--|---|--------|-----------------------|---------|
|  | September 30,<br>2010                   | 2009   | September 30,<br>2010 | 2009    |
|  | (Dollars in millions, where applicable) |        |                       |         |
| Operating revenues                               | \$60.0                                  | \$51.9 | \$155.3               | \$147.7 |
| Operating expenses:                              |   |        |                       |         |
| Fuel and purchased power                         | 15.3                                    | 15.2   | 45.3                  | 49.1    |
| Operation and maintenance                        | 15.7                                    | 13.8   | 47.0                  | 45.3    |
| Depreciation, depletion and amortization         | 7.6                                     | 6.1    | 19.5                  | 18.2    |
| Taxes, other than income                         | 2.2                                     | 2.2    | 7.0                   | 7.0     |
|  | 40.8                                    | 37.3   | 118.8                 | 119.6   |
| Operating income                                 | 19.2                                    | 14.6   | 36.5                  | 28.1    |
| Earnings   | \$11.3                                  | \$10.1 | \$22.1                | \$18.5  |
| Retail sales (million kWh)                       | 692.0                                   | 655.0  | 2,057.0               | 1,975.2 |
| Sales for resale (million kWh)                   | 13.8                                    | 11.7   | 51.1                  | 44.1    |
| Average cost of fuel and purchased power per kWh | \$.021                                  | \$.022 | \$.021                | \$.023  |

Three Months Ended September 30, 2010 and 2009 Electric earnings increased \$1.2 million (11 percent) due to:

- Higher electric retail sales margins, primarily due to implementation of higher rates in Wyoming, as well as higher interim rates in North Dakota
  - Higher retail sales volumes of 6 percent, primarily to commercial and residential customers

Partially offsetting these increases were:

- Lower other income of \$1.4 million (after tax), primarily allowance for funds used during construction related to electric generation projects, which were placed in service in 2010
- Higher operation and maintenance expense of \$1.1 million (after tax), primarily higher contract services due to storm damage; as well as expenses at Wygen III, which commenced operation in the second quarter of 2010
- Increased depreciation, depletion and amortization expense of \$900,000 (after tax), including the effects of higher property, plant and equipment balances
- Higher net interest expense of \$700,000 (after tax), resulting from lower capitalized interest and higher average borrowings

Nine Months Ended September 30, 2010 and 2009 Electric earnings increased \$3.6 million (20 percent) due to increased electric retail sales margins and volumes, as previously discussed.

Partially offsetting these increases were:

- Higher operation and maintenance expense of \$1.0 million (after tax), primarily increased materials expense and higher contract services
  - Higher net interest expense of \$900,000 (after tax), resulting from higher average borrowings



- Increased depreciation, depletion and amortization expense of \$700,000 (after tax), as previously discussed

## Natural Gas Distribution

|   | Three Months Ended                      |          | Nine Months Ended |         |
|---|---|----------|-------------------|---------|
|   | September 30,                           |          | September 30,     |         |
|   | 2010                                    | 2009     | 2010              | 2009    |
|   | (Dollars in millions, where applicable) |          |                   |         |
| Operating revenues  | \$94.3                                  | \$97.4   | \$603.5           | \$744.8 |
| Operating expenses:   |   |          |                   |         |
| Purchased natural gas sold                                    | 50.1                                    | 55.6     | 394.3             | 529.0   |
| Operation and maintenance                                     | 35.7                                    | 31.6     | 102.8             | 105.3   |
| Depreciation, depletion and amortization                      | 10.8                                    | 10.8     | 32.1              | 32.1    |
| Taxes, other than income                                      | 7.5                                     | 7.3      | 34.5              | 41.5    |
|   | 104.1                                   | 105.3    | 563.7             | 707.9   |
| Operating income (loss)                                       | (9.8 )                                  | (7.9 )   | 39.8              | 36.9    |
| Earnings (loss)   | \$(10.1 )                               | \$(9.3 ) | \$13.4            | \$9.8   |
| Volumes (MMdk):   |   |          |                   |         |
| Sales   | 7.9                                     | 7.5      | 61.6              | 65.2    |
| Transportation  | 35.4                                    | 38.2     | 98.7              | 95.6    |
| Total throughput  | 43.3                                    | 45.7     | 160.3             | 160.8   |
| Degree days (% of normal)*                                    |   |          |                   |         |
| Montana-Dakota  | 69                                      | % 30     | % 97              | % 103   |
| Cascade   | 109                                     | % 80     | % 96              | % 105   |
| Intermountain   | 105                                     | % 103    | % 103             | % 104   |
| Average cost of natural gas, including transportation, per dk | \$6.34                                  | \$7.39   | \$6.40            | \$8.11  |

\*Degree days are a measure of the daily temperature-related demand for energy for heating.

Three Months Ended September 30, 2010 and 2009 The natural gas distribution business experienced a seasonal loss of \$10.1 million in the third quarter of 2010 compared to a loss of \$9.3 million in the third quarter of 2009. The increase in the seasonal loss is due to:

- Higher operation and maintenance expense of \$1.1 million (after tax), largely associated with operational integration costs, partially offset by lower bad debt expense
- Decreased retail sales margins, primarily due to weather normalization and conservation adjustments, partially offset by increased retail sales volumes, largely resulting from colder weather than last year in the Northwest

Partially offsetting these increases were higher nonregulated energy-related services of \$500,000 (after tax).

Nine Months Ended September 30, 2010 and 2009 Earnings at the natural gas distribution business increased \$3.6 million (36 percent) due to:

- Lower operation and maintenance expense of \$2.0 million (after tax), largely lower bad debt expense and benefit-related costs
  - Lower net interest expense, primarily due to lower average borrowings and higher capitalized interest



- Increased transportation volumes of \$1.0 million (after tax), primarily industrial customers
- Higher other income of \$900,000 (after tax), primarily allowance for funds used during construction
  - Higher nonregulated energy-related services of \$800,000 (after tax)

Partially offsetting these increases were decreased retail sales volumes, largely resulting from warmer weather than last year in the Northwest.

#### Construction Services

|  | Three Months Ended    |                       | Nine Months Ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2010 | September 30,<br>2009 | September 30,<br>2010 | September 30,<br>2009 |
|  | (In millions)         |                       |                       |                       |
| Operating revenues                       | \$210.5               | \$186.4               | \$551.8               | \$651.9               |
| Operating expenses:                      |                       |                       |                       |                       |
| Operation and maintenance                | 191.1                 | 166.1                 | 506.1                 | 582.5                 |
| Depreciation, depletion and amortization | 2.9                   | 3.2                   | 9.2                   | 10.0                  |
| Taxes, other than income                 | 5.8                   | 5.2                   | 18.4                  | 21.1                  |
|  | 199.8                 | 174.5                 | 533.7                 | 613.6                 |
| Operating income                         | 10.7                  | 11.9                  | 18.1                  | 38.3                  |
| Earnings                                 | \$6.0                 | \$7.3                 | \$9.0                 | \$22.9                |

Three Months Ended September 30, 2010 and 2009 Construction services earnings decreased \$1.3 million (18 percent) due to lower construction workloads and margins in the Southwest region.

Partially offsetting this decrease were:

- Higher construction workloads and margins in the Western and Mountain regions
- Lower general and administrative expense of \$1.3 million (after tax), largely lower payroll-related costs and lower bad debt expense

Nine Months Ended September 30, 2010 and 2009 Construction services earnings decreased \$13.9 million (60 percent) due to lower construction workloads and margins in the Southwest and Central regions.

Partially offsetting this decrease were:

- Lower general and administrative expense of \$7.8 million (after tax), as previously discussed
  - Higher construction workloads and margins in the Mountain region



## Pipeline and Energy Services

|  | Three Months Ended    |          | Nine Months Ended     |         |
|--|-----------------------|----------|-----------------------|---------|
|  | September 30,<br>2010 | 2009     | September 30,<br>2010 | 2009    |
|  | (Dollars in millions) |          |                       |         |
| Operating revenues                           | \$81.2                | \$68.7   | \$250.3               | \$221.8 |
| Operating expenses:                          |                       |          |                       |         |
| Purchased natural gas sold                   | 36.8                  | 25.7     | 119.5                 | 100.0   |
| Operation and maintenance                    | 44.2                  | * 14.0   | 77.2                  | * 42.8  |
| Depreciation, depletion and amortization     | 6.5                   | 6.6      | 19.4                  | 18.8    |
| Taxes, other than income                     | 3.2                   | 3.0      | 9.5                   | 8.9     |
|  | 90.7                  | 49.3     | 225.6                 | 170.5   |
| Operating income (loss)                      | (9.5)                 | ) 19.4   | 24.7                  | 51.3    |
| Earnings (loss)                              | \$(7.4)               | ) \$10.6 | \$10.9                | \$27.9  |
| Transportation volumes (MMdk)                | 33.6                  | 41.2     | 108.4                 | 122.2   |
| Gathering volumes (MMdk)                     | 19.3                  | 22.7     | 57.7                  | 71.3    |
| Customer natural gas storage balance (MMdk): |                       |          |                       |         |
| Beginning balance**                          | 64.2                  | 41.6     | 61.5                  | 30.6    |
| Net injection                                | 9.6                   | 19.4     | 12.3                  | 30.4    |
| Ending balance                               | 73.8                  | 61.0     | 73.8                  | 61.0    |

\* Reflects a natural gas gathering arbitration charge of \$26.6 million (\$16.5 million after tax).

\*\* As of the beginning of the applicable period.

Three Months Ended September 30, 2010 and 2009 Pipeline and energy services recognized a loss of \$7.4 million compared to earnings of \$10.6 million for the comparable prior period due to:

- Higher operation and maintenance expense, primarily due to a natural gas gathering arbitration charge of \$26.6 million (\$16.5 million after tax), as discussed in Note 18 and higher legal-related costs
  - Decreased transportation volumes of \$900,000 (after tax), largely volumes transported to storage
    - Lower gathering volumes of \$900,000 (after tax)

Partially offsetting the earnings decrease was higher storage services revenue of \$1.6 million (after tax), largely higher storage balances.

Nine Months Ended September 30, 2010 and 2009 Pipeline and energy services earnings decreased \$17.0 million (61 percent) due to:

- Higher operation and maintenance expense, largely resulting from a natural gas gathering arbitration charge of \$26.6 million (\$16.5 million after tax), as previously discussed, as well as the absence of the settlement of the natural gas storage litigation, which lowered expense last year
  - Lower gathering volumes of \$3.5 million (after tax)

Partially offsetting these decreases was higher storage services revenue of \$5.8 million (after tax), largely higher storage balances.



## Natural Gas and Oil Production

|   | Three Months Ended<br>September 30,     |         | Nine Months Ended<br>September 30, |            |
|---|---|---------|------------------------------------|------------|
|   | 2010                                    | 2009    | 2010                               | 2009       |
|   | (Dollars in millions, where applicable) |         |                                    |            |
| Operating revenues:   |   |         |                                    |            |
| Natural gas   | \$54.9                                  | \$67.3  | \$167.7                            | \$218.2    |
| Oil   | 52.1                                    | 42.1    | 157.7                              | 102.1      |
|   | 107.0                                   | 109.4   | 325.4                              | 320.3      |
| Operating expenses:   |   |         |                                    |            |
| Operation and maintenance:  |   |         |                                    |            |
| Lease operating costs   | 19.4                                    | 16.3    | 51.5                               | 54.2       |
| Gathering and transportation  | 5.9                                     | 6.1     | 17.6                               | 18.3       |
| Other   | 7.5                                     | 7.9     | 24.9                               | 29.0       |
| Depreciation, depletion and amortization                                  | 34.1                                    | 29.1    | 96.4                               | 101.9      |
| Taxes, other than income:   |   |         |                                    |            |
| Production and property taxes   | 8.1                                     | 8.1     | 26.6                               | 21.2       |
| Other   | .2                                      | .1      | .7                                 | .6         |
| Write-down of natural gas and oil properties                              | —                                       | —       | —                                  | 620.0      |
|   | 75.2                                    | 67.6    | 217.7                              | 845.2      |
| Operating income (loss)   | 31.8                                    | 41.8    | 107.7                              | (524.9 )   |
| Earnings (loss)   | \$18.7                                  | \$24.4  | \$65.0                             | \$(328.2 ) |
| Production:   |   |         |                                    |            |
| Natural gas (MMcf)  | 12,686                                  | 13,657  | 37,738                             | 43,355     |
| Oil (MBbls)   | 835                                     | 807     | 2,427                              | 2,320      |
| Total Production (MMcf equivalent)  | 17,696                                  | 18,502  | 52,298                             | 57,277     |
| Average realized prices (including hedges):                               |   |         |                                    |            |
| Natural gas (per Mcf)   | \$4.33                                  | \$4.93  | \$4.44                             | \$5.03     |
| Oil (per Bbl)   | \$62.41                                 | \$52.13 | \$65.00                            | \$44.00    |
| Average realized prices (excluding hedges):                               |   |         |                                    |            |
| Natural gas (per Mcf)   | \$3.38                                  | \$2.34  | \$3.74                             | \$2.82     |
| Oil (per Bbl)   | \$62.12                                 | \$55.00 | \$65.21                            | \$45.42    |
| Average depreciation, depletion and amortization rate, per equivalent Mcf |   |         |                                    |            |
|   | \$1.84                                  | \$1.47  | \$1.75                             | \$1.69     |
| Production costs, including taxes, per net equivalent Mcf:                |   |         |                                    |            |
| Lease operating costs   | \$1.10                                  | \$.88   | \$.98                              | \$.95      |
| Gathering and transportation  | .33                                     | .33     | .34                                | .32        |
| Production and property taxes   | .46                                     | .43     | .51                                | .37        |
|   | \$1.89                                  | \$1.64  | \$1.83                             | \$1.64     |

Three Months Ended September 30, 2010 and 2009 Natural gas and oil production earnings decreased \$5.7 million (23 percent) due to:

- Lower average realized natural gas prices of 12 percent
- Higher depreciation, depletion and amortization expense of \$3.1 million (after tax), largely due to higher depletion rates
- Decreased natural gas production of 7 percent, largely related to normal production declines at existing properties, partially offset by production from the Green River Basin properties, which were acquired in April of this year
  - Increased lease operating expenses of \$2.0 million (after tax)

Partially offsetting these decreases were:

- Higher average realized oil prices of 20 percent
- Increased oil production of 3 percent, largely related to drilling activity in the Bakken area and the previously mentioned Green River Basin properties, partially offset by normal production declines at certain existing properties

Nine Months Ended September 30, 2010 and 2009 Natural gas and oil production earnings increased \$393.2 million due to:

- Absence of the 2009 noncash write-down of natural gas and oil properties of \$384.4 million (after tax), as discussed in Note 5
  - Higher average realized oil prices of 48 percent
  - Increased oil production of 5 percent, as previously discussed
- Lower depreciation, depletion and amortization expense of \$3.5 million (after tax), primarily due to decreased combined production
  - Lower general and administrative expense of \$2.5 million (after tax)
  - Decreased lease operating expenses of \$1.7 million (after tax)

Partially offsetting these increases were:

- Lower average natural gas prices of 12 percent
- Decreased natural gas production of 13 percent, as previously discussed
- Higher production taxes of \$3.4 million (after tax), largely resulting from higher natural gas and oil prices excluding hedges

## Construction Materials and Contracting

|  | Three Months Ended<br>September 30, |         | Nine Months Ended<br>September 30, |           |
|--|-------------------------------------|---------|------------------------------------|-----------|
|  | 2010                                | 2009    | 2010                               | 2009      |
|  | (Dollars in millions)               |         |                                    |           |
| Operating revenues                       | \$612.7                             | \$622.0 | \$1,124.1                          | \$1,194.9 |
| Operating expenses:                      |                                     |         |                                    |           |
| Operation and maintenance                | 513.4                               | 506.6   | 976.4                              | 1,004.6   |
| Depreciation, depletion and amortization | 22.5                                | 23.4    | 67.2                               | 71.2      |
| Taxes, other than income                 | 10.1                                | 11.5    | 26.6                               | 28.8      |
|  | 546.0                               | 541.5   | 1,070.2                            | 1,104.6   |
| Operating income                         | 66.7                                | 80.5    | 53.9                               | 90.3      |
| Earnings                                 | \$40.3                              | \$47.5  | \$25.8                             | \$47.8    |
| Sales (000's):                           |                                     |         |                                    |           |
| Aggregates (tons)                        | 8,741                               | 9,345   | 17,965                             | 19,016    |
| Asphalt (tons)                           | 3,343                               | 3,443   | 5,076                              | 5,161     |
| Ready-mixed concrete (cubic yards)       | 919                                 | 1,021   | 2,137                              | 2,322     |

Three Months Ended September 30, 2010 and 2009 Earnings at the construction materials and contracting business decreased \$7.2 million (15 percent) due to lower liquid asphalt oil margins, as well as lower asphalt and ready-mixed concrete margins and volumes, which reflects the effects of the economic downturn and competition.

Partially offsetting the decreases was lower selling, general and administrative expense of \$3.0 million (after tax).

Nine Months Ended September 30, 2010 and 2009 Construction materials and contracting earnings decreased \$22.0 million (46 percent) due to lower liquid asphalt oil, ready-mixed concrete and asphalt margins and volumes, decreased construction margins, as well as lower aggregate volumes, which reflects the effects of the economic downturn and competition.

Partially offsetting the decreases was lower selling, general and administrative expense of \$4.2 million (after tax).

## Other and Intersegment Transactions

Amounts presented in the preceding tables will not agree with the Consolidated Statements of Income due to the Company's other operations and the elimination of intersegment transactions. The amounts relating to these items are as follows:

|  | Three Months Ended    |        | Nine Months Ended     |         |
|--|-----------------------|--------|-----------------------|---------|
|  | September 30,<br>2010 | 2009   | September 30,<br>2010 | 2009    |
|  | (In millions)         |        |                       |         |
| Other:                                   |                       |        |                       |         |
| Operating revenues                       | \$2.3                 | \$2.7  | \$6.8                 | \$8.1   |
| Operation and maintenance                | 1.9                   | 2.3    | 5.6                   | 7.5     |
| Depreciation, depletion and amortization | .4                    | .3     | 1.2                   | 1.0     |
| Taxes, other than income                 | .1                    | .1     | .1                    | .2      |
| Intersegment transactions:               |                       |        |                       |         |
| Operating revenues                       | \$42.1                | \$30.6 | \$150.1               | \$129.5 |
| Purchased natural gas sold               | 35.7                  | 23.7   | 131.4                 | 108.5   |
| Operation and maintenance                | 6.4                   | 6.9    | 18.7                  | 21.0    |

For further information on intersegment eliminations, see Note 14.

## PROSPECTIVE INFORMATION

The following information highlights the key growth strategies, projections and certain assumptions for the Company and its subsidiaries and other matters for certain of the Company's businesses. Many of these highlighted points are "forward-looking statements." There is no assurance that the Company's projections, including estimates for growth and changes in earnings, will in fact be achieved. Please refer to assumptions contained in this section, as well as the various important factors listed in Part II, Item 1A – Risk Factors, as well as Part I, Item 1A – Risk Factors in the 2009 Annual Report. Changes in such assumptions and factors could cause actual future results to differ materially from the Company's growth and earnings projections.

## MDU Resources Group, Inc.

- Earnings per common share for 2010, diluted, are projected in the range of \$1.10 to \$1.25, excluding the third quarter \$16.5 million after-tax arbitration charge and a potential gain on the sale of the Brazilian Transmission Lines, which is expected to be completed this year. (Including the arbitration charge and the potential gain on the pending Brazilian Transmission Lines sale, guidance for 2010 is also \$1.10 to \$1.25 per common share.)
- Although near term market conditions are uncertain, the Company's long-term compound annual growth goals on earnings per share from operations are in the range of 7 percent to 10 percent.
- The Company continually seeks opportunities to expand through strategic acquisitions and organic growth opportunities.

#### Electric and natural gas distribution

- The Company continues to realize efficiencies and enhanced service levels through its efforts to standardize operations, share services and consolidate back-office functions among its four utility companies.
- In April 2010, the Company filed an application with the NDPSC for an electric rate increase, as discussed in Note 17.
- In August 2010, the Company filed an application with the MTPSC for an electric rate increase, as discussed in Note 17.
- The Company is developing a landfill methane gas recovery project in Billings, Montana to supplement the Company's gas supply portfolio. The project is expected to begin production in December of 2010, and upon total phase-in to recover up to 2,500 dk per day.
- The Company is analyzing potential projects for accommodating load growth and replacing purchased power contracts with company-owned generation. The Company is reviewing the construction of natural gas-fired combustion and wind generation.
- The Company is pursuing opportunities associated with the potential development of high-voltage transmission lines and system enhancements targeted towards delivery of renewable energy from the wind rich regions that lie within its traditional electric service territory to major metropolitan areas. The Company has signed a contract to develop a 30-mile high-voltage power line in southeast North Dakota to move power to the electric grid from a proposed 150-MW wind farm being built by enXco for Xcel Energy. The project will total approximately \$20 million and will include substation upgrades. Pending regulatory approval, construction is expected to begin in 2011. Customers will not bear any of the costs associated with the project as costs will be recovered through an approved interconnect tariff.
- The South Dakota Board of Minerals and Environment has approved rules implementing the South Dakota Regional Haze Program that will require the Big Stone Station to install and operate a best available retrofit technology (BART) air quality control system to reduce emissions of particulate matter, sulfur dioxide, and nitrogen oxides as early as January 2016. The Company's share of the cost of this air quality control system will likely exceed \$100 million. The Company will assess alternative responses to the rules including installation of the pollution control equipment, retirement of the plant, and repowering it with other fuels. The Company intends to seek recovery of costs related to the above matter in electric rates charged to customers.

#### Construction services

- Work backlog as of September 30, 2010, was approximately \$317 million, \$53 million higher than the September 30, 2009, backlog of \$264 million. The backlog includes a variety of projects such as substation and line construction, solar and other commercial, industrial and institutional projects.
- The Company anticipates margins in 2010 to be lower than 2009 levels.
- The Company is pursuing expansion in high-voltage transmission and substation construction, renewable resource construction and military installation services. In late 2009, the Company was awarded the engineering, procurement and construction contract to build the 214-mile Montana





Alberta Tie Line between Lethbridge, Alberta and Great Falls, Montana. In late June 2010, the Company received a notice to proceed with construction on the project.

- The Company continues to focus on costs and efficiencies to enhance margins. Selling, general and administrative expenses are down 30 percent for the trailing 12 months through September 30, 2010, compared to the annual expenses in 2008, the peak earnings year for this segment.
- With its highly skilled technical workforce, this group is prepared to take advantage of government stimulus spending on transmission infrastructure.

#### Pipeline and energy services

- The Company continues to pursue expansion of facilities and services offered to customers. Energy development within its geographic region, which includes portions of Colorado, Wyoming, Montana and North Dakota, is expanding, most notably the Bakken Shale of North Dakota and eastern Montana. Ongoing energy development is expected to have many direct and indirect benefits to its business.
- The Company continues to pursue the expansion of its existing natural gas pipeline capacity by 30,000 Mcf per day in the Bakken production area in northwestern North Dakota. This expansion project is targeted for late 2011.
- The Company has three natural gas storage fields including the largest storage field in North America located near Baker, Montana. The Company continues to see strong interest in its storage services and is pursuing a project to increase its firm deliverability from the Baker Storage field by 125,000 Mcf per day and related transportation capacity. The Company has received commitment on approximately 30 percent of the total potential project and is moving forward on that phase with a projected in-service date of November 2011, subject to regulatory approval.

#### Natural gas and oil production

- The Company expects to spend approximately \$365 million in capital expenditures in 2010, excluding property sales. This is approximately double the level of capital invested in 2009 and reflects further exploitation of existing properties, leasehold acquisitions in the Bakken and Niobrara oil shale plays and the acquisition of producing natural gas properties located in the Green River Basin. The capital expenditures forecasted reflect a shift from certain natural gas development activities to oil shale leasehold acquisitions, which will affect short-term production growth.
- In 2010, the Company acquired more than 50,000 net exploratory acres in the North Dakota Bakken area, bringing its total acreage position in this oil play to more than 67,000 net acres. The newly acquired acreage, the Heart River project, is located in Stark County. Plans include drilling three exploratory wells this year to evaluate this acreage targeting the Three Forks formation. Initial lease terms extend up to five years and include renewal options available to the Company.
- Also in 2010, the Company acquired approximately 88,000 net exploratory acres in the emerging Niobrara oil play in Laramie and Goshen Counties in southeastern Wyoming. In October 2010, an agreement was signed to sell a 25 percent working interest in this acreage, reducing the Company's portfolio risk and capital requirements, bringing its acreage position to approximately 66,000 net acres. The Company plans to begin drilling exploratory wells in the area in 2011. Lease terms are generally five years with most having five-year renewal options available to the Company.



- On a combined basis for the Heart River project and Niobrara areas, a potential of over 175 total drill sites exist assuming 640-acre spacing. Although these areas are both emerging plays, early results by other producers in these areas appear promising.
- Because of reduced capital spending in 2009 and the redirecting of forecasted 2010 capital expenditures, along with delays in obtaining well completion/frac services, the Company expects its 2010 combined natural gas and oil production to be approximately 6 percent below 2009 levels.
- Earnings guidance reflects estimated natural gas prices for November and December as follows:

| Index*  | Price Per Mcf    |
|---------|------------------|
| Ventura | \$3.50 to \$4.00 |
| NYMEX   | \$3.75 to \$4.25 |
| CIG     | \$3.25 to \$3.75 |

\* Ventura is an index pricing point related to Northern Natural Gas Co.'s system; CIG is an index pricing point related to Colorado Interstate Gas Co.'s system.

- Earnings guidance reflects estimated NYMEX crude oil prices for November and December in the range of \$75 to \$80 per barrel.
- For the last three months of 2010, the Company has hedged approximately 50 percent to 55 percent of its estimated natural gas production and 40 percent to 45 percent of its estimated oil production. For 2011, the Company has hedged 15 percent to 20 percent of its estimated natural gas production and 45 percent to 50 percent of its estimated oil production. For 2012, the Company has hedged 5 percent to 10 percent of its estimated natural gas production and 15 percent to 20 percent of its estimated oil production. The hedges that are in place as of October 27, 2010, are summarized in the following chart:

| Commodity   | Type       | Index   | Period        | Forward                           | Price              |
|-------------|------------|---------|---------------|-----------------------------------|--------------------|
|             |            |         |               | Notional<br>Volume<br>(MMBtu/Bbl) | (Per<br>MMBtu/Bbl) |
| Natural Gas | Swap       | HSC     | 10/10 - 12/10 | 404,800                           | \$8.08             |
| Natural Gas | Swap       | NYMEX   | 10/10 - 12/10 | 920,000                           | \$6.18             |
| Natural Gas | Swap       | NYMEX   | 10/10 - 12/10 | 460,000                           | \$6.40             |
| Natural Gas | Collar     | NYMEX   | 10/10 - 12/10 | 460,000                           | \$5.63-\$6.00      |
| Natural Gas | Swap       | NYMEX   | 10/10 - 12/10 | 460,000                           | \$5.855            |
| Natural Gas | Swap       | NYMEX   | 10/10 - 12/10 | 460,000                           | \$6.045            |
| Natural Gas | Swap       | NYMEX   | 10/10 - 12/10 | 460,000                           | \$6.045            |
| Natural Gas | Swap       | CIG     | 10/10 - 12/10 | 920,000                           | \$5.03             |
| Natural Gas | Swap       | HSC     | 10/10         | 62,000                            | \$5.57             |
| Natural Gas | Swap       | NYMEX   | 10/10         | 248,000                           | \$5.645            |
| Natural Gas | Swap       | Ventura | 10/10 - 12/10 | 460,000                           | \$5.95             |
| Natural Gas | Swap       | NYMEX   | 10/10 - 12/10 | 1,012,000                         | \$5.54             |
| Natural Gas | Collar     | NYMEX   | 10/10 - 3/11  | 910,000                           | \$5.62-\$6.50      |
| Natural Gas | Swap       | HSC     | 1/11 - 12/11  | 1,350,500                         | \$8.00             |
| Natural Gas | Swap       | NYMEX   | 1/11 - 12/11  | 4,015,000                         | \$6.1027           |
| Natural Gas | Swap       | NYMEX   | 1/11 - 12/11  | 3,650,000                         | \$5.4975           |
| Natural Gas | Swap       | NYMEX   | 1/12 - 12/12  | 3,477,000                         | \$6.27             |
| Crude Oil   | Collar     | NYMEX   | 10/10 - 12/10 | 92,000                            | \$60.00-\$75.00    |
| Crude Oil   | Swap       | NYMEX   | 10/10 - 12/10 | 92,000                            | \$73.20            |
| Crude Oil   | Collar     | NYMEX   | 10/10 - 12/10 | 92,000                            | \$70.00-\$86.00    |
| Crude Oil   | Swap       | NYMEX   | 10/10 - 12/10 | 92,000                            | \$83.05            |
| Crude Oil   | Collar     | NYMEX   | 1/11 - 12/11  | 547,500                           | \$80.00-\$94.00    |
| Crude Oil   | Collar     | NYMEX   | 1/11 - 12/11  | 365,000                           | \$80.00-\$89.00    |
| Crude Oil   | Collar     | NYMEX   | 1/11 - 12/11  | 182,500                           | \$77.00-\$86.45    |
| Crude Oil   | Collar     | NYMEX   | 1/11 - 12/11  | 182,500                           | \$75.00-\$88.00    |
| Crude Oil   | Swap       | NYMEX   | 1/11 - 12/11  | 365,000                           | \$81.35            |
| Crude Oil   | Swap       | NYMEX   | 1/11 - 12/11  | 182,500                           | \$85.85            |
| Crude Oil   | Collar     | NYMEX   | 1/12 - 12/12  | 366,000                           | \$80.00-\$87.80    |
| Crude Oil   | Collar     | NYMEX   | 1/12 - 12/12  | 366,000                           | \$80.00-\$94.50    |
| Natural Gas | Basis Swap | Ventura | 10/10 - 12/10 | 920,000                           | \$0.25             |
| Natural Gas | Basis Swap | Ventura | 10/10 - 12/10 | 230,000                           | \$0.245            |
| Natural Gas | Basis Swap | Ventura | 10/10 - 12/10 | 1,150,000                         | \$0.25             |
| Natural Gas | Basis Swap | Ventura | 10/10 - 12/10 | 460,000                           | \$0.225            |
| Natural Gas | Basis Swap | Ventura | 10/10 - 12/10 | 230,000                           | \$0.23             |
| Natural Gas | Basis Swap | Ventura | 10/10 - 12/10 | 690,000                           | \$0.23             |
| Natural Gas | Basis Swap | CIG     | 10/10 - 12/10 | 1,012,000                         | \$0.385            |
| Natural Gas | Basis Swap | Ventura | 1/11 - 3/11   | 450,000                           | \$0.135            |
| Natural Gas | Basis Swap | CIG     | 1/11 - 12/11  | 4,015,000                         | \$0.395            |
| Natural Gas | Basis Swap | Ventura | 1/11 - 12/11  | 3,650,000                         | \$0.15             |
| Natural Gas | Basis Swap | CIG     | 1/12 - 12/12  | 2,745,000                         | \$0.405            |
| Natural Gas | Basis Swap | CIG     | 1/12 - 12/12  | 732,000                           | \$0.41             |

## Notes:

· Ventura is an index pricing point related to Northern Natural Gas Co.'s system; CIG is an index pricing point related to Colorado Interstate Gas Co.'s system; HSC is the Houston Ship

Channel hub in southeast Texas which connects to several pipelines.

· For all basis swaps, Index prices are below NYMEX prices and are reported as a positive amount in the Price column.

#### Construction materials and contracting

- Work backlog as of September 30, 2010, was approximately \$464 million, with 94 percent of construction backlog being public work and private representing 6 percent. In the Company's peak earnings year of 2006, private backlog represented 40 percent of construction backlog. Total backlog at September 30, 2009, was \$494 million.
- Examples of projects in work backlog include several highway paving projects, airports, bridge work, reclamation and an L.A. harbor deepening project.
- Federal transportation stimulus of \$7.9 billion was directed to states where the Company operates. Of that amount, 52 percent was spent as of early October 2010, with the majority of the remaining \$3.8 billion to be spent during the remainder of 2010 and 2011.
- The Company continues to pursue work related to energy projects, such as wind towers, transmission projects, geothermal and refineries. It is also pursuing opportunities for expansion of its existing business lines including initiatives aimed at capturing additional market share and expansion into new markets.
- The Company has a strong emphasis on operational efficiencies and cost reduction. Selling, general and administrative expenses are down 34 percent for the trailing 12 months through September 30, 2010, compared to the annual expenses in 2006, the peak earnings year for this segment.
- As a result of the economic downturn, the Company expects overall volumes and margins to be lower in 2010 compared to 2009, at which time liquid asphalt earnings were at record levels.
- As the country's 6th largest sand and gravel producer, the Company will continue to strategically manage its 1.1 billion tons of aggregate reserves in all its markets, as well as take further advantage of being vertically integrated.
- Of the five labor contracts that Knife River was negotiating, as reported in Items 1 and 2 – Business and Properties – General in the 2009 Annual Report, four have been ratified. The one remaining contract is still in negotiations.

#### NEW ACCOUNTING STANDARDS

For information regarding new accounting standards, see Note 8, which is incorporated by reference.

#### CRITICAL ACCOUNTING POLICIES INVOLVING SIGNIFICANT ESTIMATES

The Company's critical accounting policies involving significant estimates include impairment testing of long-lived assets and intangibles, impairment testing of natural gas and oil production properties, revenue recognition, purchase accounting, asset retirement obligations, pension and other postretirement benefits, and income taxes. There were no material changes in the Company's critical accounting policies involving significant estimates from those reported in the 2009 Annual Report. For more information on critical accounting policies involving significant estimates, see Part II, Item 7 in the 2009 Annual Report.

#### LIQUIDITY AND CAPITAL COMMITMENTS

At September 30, 2010, the Company had cash and cash equivalents of \$36.3 million and available capacity of \$627.3 million under the outstanding credit facilities of the Company and its subsidiaries.

#### Cash flows

**Operating activities** The changes in cash flows from operating activities generally follow the results of operations as discussed in Financial and Operating Data and also are affected by changes in working capital.

Cash flows provided by operating activities in the first nine months of 2010 decreased \$257.7 million from the comparable period in 2009, largely due to higher working capital requirements of \$242.8 million, including decreased cash provided from receivables largely at the construction services business; lower cash provided from net natural gas costs recoverable through rate adjustments at the natural gas distribution business; and increased cash used for income taxes.

**Investing activities** Cash flows used in investing activities in the first nine months of 2010 increased \$96.2 million from the comparable period in 2009 due to an increase in acquisition-related capital expenditures of \$100.1 million, largely due to the acquisition of natural gas properties located in the Green River Basin.

**Financing activities** Cash flows used in financing activities in the first nine months of 2010 decreased \$205.9 million from the comparable period in 2009, largely due to lower repayment of short-term borrowings and long-term debt of \$94.8 million and \$245.2 million, respectively, offset in part by lower issuance of long-term debt of \$87.2 million and lower issuance of common stock of \$48.7 million.

#### Defined benefit pension plans

There were no material changes to the Company's qualified noncontributory defined benefit pension plans from those reported in the 2009 Annual Report. For further information, see Note 16 and Part II, Item 7 in the 2009 Annual Report.

#### Capital expenditures

Net capital expenditures for the first nine months of 2010 were \$438.6 million and are estimated to be approximately \$555 million for 2010. Estimated capital expenditures include:

- The acquisition of producing natural gas properties located in the Green River Basin in southwest Wyoming
  - System upgrades
  - Routine replacements
  - Service extensions
- Routine equipment maintenance and replacements
  - Buildings, land and building improvements
  - Pipeline and gathering projects
- Further development of existing properties, leasehold acquisitions and proceeds from leasehold sales at the natural gas and oil production segment
  - Power generation opportunities, including certain costs for additional electric generating capacity
  - Other growth opportunities

The Company continues to evaluate potential future acquisitions and other growth opportunities; however, they are dependent upon the availability of economic opportunities and, as a result, capital expenditures may vary significantly from the estimated 2010 capital expenditures referred to previously. It is anticipated that all of the funds required for capital expenditures will be met from

various sources, including internally generated funds; the Company's credit facilities, as described below; and through the issuance of long-term debt and the Company's equity securities.

#### Capital resources

Certain debt instruments of the Company and its subsidiaries, including those discussed below, contain restrictive covenants and cross-default provisions. In order to borrow under the respective credit agreements, the Company and its subsidiaries must be in compliance with the applicable covenants and certain other conditions, all of which the Company and its subsidiaries, as applicable, were in compliance with at September 30, 2010. In the event the Company and its subsidiaries do not comply with the applicable covenants and other conditions, alternative sources of funding may need to be pursued. For additional information on the covenants, certain other conditions and cross-default provisions, see Part II, Item 8 – Note 9, in the 2009 Annual Report.



The following table summarizes the outstanding credit facilities of the Company and its subsidiaries at September 30, 2010:

| Company                                     | Facility  | Facility Limit | Amount Outstanding | Letters of Credit | Expiration Date |
|---|---|----------------|--------------------|-------------------|-----------------|
| (Dollars in millions)                       |   |                |                    |                   |                 |
| MDU Resources Group, Inc.                   | Commercial paper/Revolving credit agreement (a) | \$125.0        | \$4.7 (b)          | \$—               | 6/21/11         |
| Cascade Natural Gas Corporation             | Revolving credit agreement                      | \$50.0 (c)     | \$—                | \$1.9 (d)         | 12/28/12 (e)    |
| Intermountain Gas Company                   | Revolving credit agreement                      | \$65.0 (f)     | \$17.8             | \$—               | 8/11/13         |
| Centennial Energy Holdings, Inc.            | Commercial paper/Revolving credit agreement (g) | \$400.0        | \$— (b)            | \$25.8 (d)        | 12/13/12        |
| Williston Basin Interstate Pipeline Company | Uncommitted long-term private shelf agreement   | \$125.0        | \$87.5             | \$—               | 12/23/11 (h)    |

- (a) The \$125 million commercial paper program is supported by a revolving credit agreement with various banks totaling \$125 million (provisions allow for increased borrowings, at the option of the Company on stated conditions, up to a maximum of \$150 million). There were no amounts outstanding under the credit agreement.
- (b) Amount outstanding under commercial paper program.
- (c) Certain provisions allow for increased borrowings, up to a maximum of \$75 million.
- (d) The outstanding letters of credit, as discussed in Note 18, reduce amounts available under the credit agreement.
- (e) Provisions allow for an extension of up to two years upon consent of the banks.
- (f) Certain provisions allow for increased borrowings, up to a maximum of \$80 million.
- (g) The \$400 million commercial paper program is supported by a revolving credit agreement with various banks totaling \$400 million (provisions allow for increased borrowings, at the option of Centennial on stated conditions, up to a maximum of \$450 million). There were no amounts outstanding under the credit agreement.
- (h) Represents expiration of the ability to borrow additional funds under the agreement.

In order to maintain the Company's and Centennial's respective commercial paper programs in the amounts indicated above, both the Company and Centennial must have revolving credit agreements in place at least equal to the amount of their commercial paper programs. While the amount of commercial paper outstanding does not reduce available capacity under the respective revolving credit agreements, the Company and Centennial do not issue commercial paper in an aggregate amount exceeding the available capacity under their credit agreements.

The following includes information related to the above table.

MDU Resources Group, Inc. The Company's revolving credit agreement supports its commercial paper program. The commercial paper borrowings at September 30, 2010, are classified as short-term borrowings. The Company's objective is to maintain acceptable credit ratings in order to access the capital markets through the issuance of commercial paper. Downgrades in the Company's credit



ratings have not limited, nor are currently expected to limit, the Company's ability to access the capital markets. If the Company were to experience a further downgrade of its credit ratings, it may need to borrow under its credit agreement and may experience an increase in overall interest rates with respect to its cost of borrowings.

Prior to the maturity of the credit agreement, the Company expects that it will negotiate the extension or replacement of this agreement. If the Company is unable to successfully negotiate an extension of, or replacement for, the credit agreement, or if the fees on this facility become too expensive, which the Company does not currently anticipate, the Company would seek alternative funding.

The Company's coverage of fixed charges including preferred stock dividends was 4.0 times for the 12 months ended September 30, 2010. Due to the \$384.4 million after-tax noncash write-down of natural gas and oil properties in the first quarter of 2009, earnings were insufficient by \$228.7 million to cover fixed charges for the 12 months ended December 31, 2009. If the \$384.4 million after-tax noncash write-down is excluded, the coverage of fixed charges including preferred stock dividends would have been 4.6 times for the 12 months ended December 31, 2009. Common stockholders' equity as a percent of total capitalization was 64 percent and 63 percent at September 30, 2010 and December 31, 2009, respectively. This ratio is calculated as the Company's common stockholders' equity, divided by the Company's total capital. Total capital is the Company's total debt, including short-term borrowings and long-term debt due within one year, plus stockholders' equity. This ratio indicates how a company is financing its operations, as well as its financial strength.

The coverage of fixed charges including preferred stock dividends, that excludes the effect of the after-tax noncash write-down of natural gas and oil properties is a non-GAAP financial measure. The Company believes that this non-GAAP financial measure is useful because the write-down excluded is not indicative of the Company's cash flows available to meet its fixed charges obligations. The presentation of this additional information is not meant to be considered a substitute for financial measures prepared in accordance with GAAP.

In September 2008, the Company entered into a Sales Agency Financing Agreement with Wells Fargo Securities, LLC with respect to the issuance and sale of up to 5 million shares of the Company's common stock. The common stock may be offered for sale, from time to time, in accordance with the terms and conditions of the agreement, which terminates on May 28, 2011. Proceeds from the sale of shares of common stock under the agreement have been and are expected to be used for corporate development purposes and other general corporate purposes. The Company did not issue any shares of stock in 2010 under the Sales Agency Financing Agreement. The Company had previously issued a total of approximately 3.2 million shares of stock under the Sales Agency Financing Agreement through September 30, 2010, resulting in total net proceeds of \$63.1 million.

The Company currently has authorization to issue and sell up to \$1.0 billion of securities pursuant to a registration statement on file with the SEC. The Company may sell all or a portion of such securities if warranted by market conditions and the Company's capital requirements. Any offer and sale of such securities will be made only by means of a prospectus meeting the requirements of the Securities Act and the rules and regulations thereunder.

Intermountain Gas Company On August 11, 2010, Intermountain entered into a new revolving credit agreement. The credit agreement contains customary covenants and provisions, including covenants of Intermountain not to permit, as of the end of any fiscal quarter, the ratio of funded debt to total capitalization (determined on a consolidated basis) to be greater than 65 percent. Other covenants include limitations on the sale of certain assets and on the making of certain loans and investments.



Intermountain's credit agreement contains cross-default provisions. These provisions state that if (i) Intermountain fails to make any payment with respect to any indebtedness or guarantee in excess of \$10 million, (ii) any other event occurs that would permit the holders of indebtedness or the beneficiaries of guarantees to become payable, or (iii) certain conditions result in an early termination date under any swap contract that is in excess of \$10 million, then Intermountain shall be in default under the revolving credit agreement.

Centennial Energy Holdings, Inc. Centennial's revolving credit agreement supports its commercial paper program. The Centennial commercial paper borrowings are classified as long-term debt as Centennial intends to refinance these borrowings on a long-term basis through continued Centennial commercial paper borrowings. Centennial's objective is to maintain acceptable credit ratings in order to access the capital markets through the issuance of commercial paper. Downgrades in Centennial's credit ratings have not limited, nor are currently expected to limit, Centennial's ability to access the capital markets. If Centennial were to experience a further downgrade of its credit ratings, it may need to borrow under its credit agreement and may experience an increase in overall interest rates with respect to its cost of borrowings.

Prior to the maturity of the Centennial credit agreement, Centennial expects that it will negotiate the extension or replacement of this agreement, which provides credit support to access the capital markets. In the event Centennial is unable to successfully negotiate this agreement, or in the event the fees on this facility become too expensive, which Centennial does not currently anticipate, it would seek alternative funding.

#### Off balance sheet arrangements

In connection with the sale of MPX in June 2005 to Petrobras, an indirect wholly owned subsidiary of the Company has agreed to indemnify Petrobras for 49 percent of any losses that Petrobras may incur from certain contingent liabilities specified in the purchase agreement. For further information, see Note 18.

Centennial continues to guarantee CEM's obligations under a construction contract for a 550-MW combined-cycle electric generating facility near Hobbs, New Mexico. For further information, see Note 18.

#### Contractual obligations and commercial commitments

There are no material changes in the Company's contractual obligations relating to long-term debt, estimated interest payments, purchase commitments and uncertain tax positions from those reported in the 2009 Annual Report.

The Company's contractual obligations relating to operating leases at September 30, 2010, increased \$15.8 million or 13 percent from December 31, 2009. At September 30, 2010, the Company's contractual obligations related to operating leases totaled \$139.8 million. The scheduled commitment amounts (for the twelve months ended September 30, of each year listed) total \$27.7 million in 2011; \$21.8 million in 2012; \$17.9 million in 2013; \$11.6 million in 2014; \$5.6 million in 2015; and \$55.2 million thereafter.

For more information on contractual obligations and commercial commitments, see Part II, Item 7 in the 2009 Annual Report.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is exposed to the impact of market fluctuations associated with commodity prices, interest rates and foreign currency. The Company has policies and procedures to assist in controlling these market risks and utilizes derivatives to manage a portion of its risk.

#### Commodity price risk

Fidelity utilizes derivative instruments to manage a portion of the market risk associated with fluctuations in the price of natural gas and oil and basis differentials on forecasted sales of natural gas and oil production. Cascade and Intermountain utilize derivative instruments to manage a portion of their regulated natural gas supply portfolio in order to manage fluctuations in the price of natural gas. For more information on derivative instruments and commodity price risk, see Part II, Item 7A in the 2009 Annual Report, and Notes 9 and 12.

The following table summarizes derivative agreements entered into by Fidelity, Cascade and Intermountain as of September 30, 2010. These agreements call for Fidelity to receive fixed prices and pay variable prices, and for Cascade and Intermountain to receive variable prices and pay fixed prices.

(Forward notional volume and fair value in thousands)

|  | Weighted<br>Average<br>Fixed<br>Price (Per<br>MMBtu/Bbl) | Forward<br>Notional<br>Volume<br>(MMBtu/Bbl) | Fair Value |
|--|--|--|------------|
| <b>Fidelity</b>                                    |  |  |            |
| Natural gas swap agreements maturing in 2010       | \$5.94   | 5,867  | \$12,108   |
| Natural gas swap agreements maturing in 2011       | \$6.14   | 9,016  | \$15,399   |
| Natural gas swap agreement maturing in 2012        | \$6.27   | 3,477  | \$4,123    |
| Natural gas basis swap agreements maturing in 2010 | \$.27  | 4,692  | \$(962 )   |
| Natural gas basis swap agreements maturing in 2011 | \$.27  | 8,115  | \$16       |
| Natural gas basis swap agreements maturing in 2012 | \$.41  | 3,477  | \$136      |
| Oil swap agreements maturing in 2010               | \$78.13  | 184  | \$(564 )   |
| Oil swap agreements maturing in 2011               | \$81.35  | 365  | \$(1,266 ) |
| <b>Cascade</b>                                     |  |  |            |
| Natural gas swap agreements maturing in 2010       | \$8.24   | 1,644  | \$(7,733 ) |
| Natural gas swap agreements maturing in 2011       | \$8.10   | 2,270  | \$(9,739 ) |
| <b>Intermountain</b>                               |  |  |            |
| Natural gas swap agreement maturing in 2010        | \$4.96   | 419  | \$(641 )   |
| Natural gas swap agreement maturing in 2011        | \$4.96   | 2,889  | \$(3,107 ) |

|  | Weighted<br>Average<br>Floor/Ceiling<br>Price (Per<br>MMBtu/Bbl) | Forward<br>Notional<br>Volume<br>(MMBtu/Bbl) | Fair Value |
|--|--|--|------------|
| <b>Fidelity</b>                                |  |  |            |
| Natural gas collar agreements maturing in 2010 | \$5.63/\$6.25  | 920  | \$1,566    |
| Natural gas collar agreement maturing in 2011  | \$5.62/\$6.50  | 450  | \$604      |
| Oil collar agreements maturing in 2010         | \$65.00/\$80.50  | 184  | \$(747 )   |
| Oil collar agreements maturing in 2011         | \$78.86/\$90.64  | 1,278  | \$(557 )   |
| Oil collar agreements maturing in 2012         | \$80.00/\$87.80  | 366  | \$(1,124 ) |
| <b>Intermountain</b>                           |  |  |            |
| Natural gas collar agreement maturing in 2011  | \$4.25/\$4.92  | 963  | \$(352 )   |

#### Interest rate risk

There were no material changes to interest rate risk faced by the Company from those reported in the 2009 Annual Report. For more information, see Part II, Item 7A in the 2009 Annual Report.

At September 30, 2010 and 2009, and December 31, 2009, the Company had no outstanding interest rate hedges.

#### Foreign currency risk

MDU Brasil's equity method investments in the Brazilian Transmission Lines are exposed to market risks from changes in foreign currency exchange rates between the U.S. dollar and the Brazilian Real. For further information, see Part II, Item 8 – Note 4 in the 2009 Annual Report.

At September 30, 2010 and 2009, and December 31, 2009, the Company had no outstanding foreign currency hedges.

### ITEM 4. CONTROLS AND PROCEDURES

The following information includes the evaluation of disclosure controls and procedures by the Company's chief executive officer and the chief financial officer, along with any significant changes in internal controls of the Company.

#### Evaluation of disclosure controls and procedures

The term "disclosure controls and procedures" is defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act. The Company's controls and other procedures are designed to provide reasonable assurance that information required to be disclosed in the reports that the Company files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. The Company's disclosure controls and procedures include controls and procedures designed to provide reasonable assurance that information required to be disclosed is accumulated and communicated to management, including the Company's chief executive officer and chief financial officer, to allow timely decisions regarding required disclosure. The Company's chief executive officer and chief financial officer have evaluated the effectiveness of the Company's disclosure controls and procedures and they have concluded that, as of the end of the period covered by this report, such controls and procedures were effective at a reasonable assurance level.

#### Changes in internal controls

The Company maintains a system of internal accounting controls that is designed to provide reasonable assurance that the Company's transactions are properly authorized, the Company's assets are safeguarded against unauthorized or improper use, and the Company's transactions are properly recorded and reported to permit preparation of the Company's financial statements in conformity with generally accepted accounting principles in the United States of America. There were no changes in the Company's internal control over financial reporting that occurred during the quarter ended September 30, 2010, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II -- OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

For information regarding legal proceedings, see Note 18, which is incorporated by reference.





## ITEM 1A. RISK FACTORS

This Form 10-Q contains forward-looking statements within the meaning of Section 21E of the Exchange Act. Forward-looking statements are all statements other than statements of historical fact, including without limitation those statements that are identified by the words "anticipates," "estimates," "expects," "intends," "plans," "predicts" and similar expressions.

The Company is including the following factors and cautionary statements in this Form 10-Q to make applicable and to take advantage of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 for any forward-looking statements made by, or on behalf of, the Company. Forward-looking statements include statements concerning plans, objectives, goals, strategies, future events or performance, and underlying assumptions (many of which are based, in turn, upon further assumptions) and other statements that are other than statements of historical facts. From time to time, the Company may publish or otherwise make available forward-looking statements of this nature, including statements contained within Prospective Information. All these subsequent forward-looking statements, whether written or oral and whether made by or on behalf of the Company, also are expressly qualified by these factors and cautionary statements.

Forward-looking statements involve risks and uncertainties, which could cause actual results or outcomes to differ materially from those expressed. The Company's expectations, beliefs and projections are expressed in good faith and are believed by the Company to have a reasonable basis, including without limitation, management's examination of historical operating trends, data contained in the Company's records and other data available from third parties. Nonetheless, the Company's expectations, beliefs or projections may not be achieved or accomplished.

Any forward-looking statement contained in this document speaks only as of the date on which the statement is made, and the Company undertakes no obligation to update any forward-looking statement or statements to reflect events or circumstances that occur after the date on which the statement is made or to reflect the occurrence of unanticipated events. New factors emerge from time to time, and it is not possible for management to predict all of the factors, nor can it assess the effect of each factor on the Company's business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statement.

There are no material changes in the Company's risk factors from those reported in Part I, Item 1A – Risk Factors in the 2009 Annual Report other than the risk related to economic volatility; the risk related to environmental laws and regulations; the risk associated with electric generation operations that could be adversely impacted by global climate change initiatives to reduce GHG emissions; and the risk related to litigation and administrative proceedings in connection with CBNG development activities. These factors and the other matters discussed herein are important factors that could cause actual results or outcomes for the Company to differ materially from those discussed in the forward-looking statements included elsewhere in this document.

### Economic Risks

Economic volatility affects the Company's operations, as well as the demand for its products and services and the value of its investments and investment returns and, as a result, may have a negative impact on the Company's future revenues and cash flows.

The global demand for natural resources, interest rates, governmental budget constraints and the ongoing threat of terrorism can create volatility in the financial markets. The current economic slowdown has negatively affected the level of public and private expenditures on projects and the timing of these projects which, in turn, has negatively affected the demand for the Company's



products and services, primarily at the Company's construction businesses. The level of demand for construction products and services will likely continue to be adversely impacted by the downturn in the industries the Company serves, as well as in the economy in general. State and federal budget issues may continue to negatively affect the funding available for infrastructure spending. This continued economic volatility could have a material adverse effect on the Company's results of operations, cash flows and asset values.

Changing market conditions could negatively affect the market value of assets held in the Company's pension and other postretirement benefit plans and may increase the amount and accelerate the timing of required funding contributions.

#### Environmental and Regulatory Risks

Some of the Company's operations are subject to extensive environmental laws and regulations that may increase costs of operations, impact or limit business plans, or expose the Company to environmental liabilities.

The Company is subject to extensive environmental laws and regulations affecting many aspects of its present and future operations including air quality, water quality, waste management and other environmental considerations. These laws and regulations can result in increased capital, operating and other costs, and delays as a result of ongoing litigation and administrative proceedings and compliance, remediation, containment and monitoring obligations, particularly with regard to laws relating to power plant emissions and natural gas and oil development. These laws and regulations generally require the Company to obtain and comply with a wide variety of environmental licenses, permits, inspections and other approvals. Public officials and entities, as well as private individuals and organizations, may seek injunctive relief or other remedies to enforce applicable environmental laws and regulations. The Company cannot predict the outcome (financial or operational) of any related litigation or administrative proceedings that may arise.

Existing environmental laws and regulations may be revised and new laws and regulations seeking to protect the environment may be adopted or become applicable to the Company. These laws and regulations could require the Company to limit the use or output of certain facilities, restrict the use of certain fuels, require the installation of pollution control equipment or the initiation of pollution control technologies, remediate environmental contamination, remove or reduce environmental hazards, or prevent or limit the development of resources. Revised or additional laws and regulations, which result in increased compliance costs or additional operating restrictions, particularly if those costs are not fully recoverable from customers, could have a material adverse effect on the Company's results of operations and cash flows. For example, the EPA has issued draft regulations that outline several possible approaches for coal combustion residuals management under the RCRA. One approach, designating coal ash as a hazardous waste would significantly change and increase the costs of managing coal ash at five plants that supply electricity to customers of Montana-Dakota.

The Company's electric generation operations could be adversely impacted by global climate change initiatives to reduce GHG emissions.

Concern that GHG emissions are contributing to global climate change has led to international, federal and state legislative and regulatory proposals to reduce or mitigate the effects of GHG emissions including the EPA's proposed endangerment finding for GHGs which could lead to regulation of GHG under the Clean Air Act. The primary GHG emitted from the Company's operations is carbon dioxide from combustion of fossil fuels at Montana-Dakota's electric generating facilities, particularly its coal-fired electric generating facilities which comprise approximately 70 percent of Montana-Dakota's generating capacity. More than 90 percent of the electricity generated by Montana-Dakota is



from coal-fired plants. Montana-Dakota also owns approximately 100 MW of natural gas- and oil-fired peaking plants. While there are many uncertainties regarding the future of GHG regulation, Montana-Dakota's electric generating facilities may be subject to regulation under climate change laws or regulations within the next few years. Implementation of treaties, legislation or regulations to reduce GHG emissions could affect Montana-Dakota's electric utility operations by requiring the expansion of energy conservation efforts and/or the increased development of renewable energy sources, as well as instituting other mandates that could significantly increase the capital expenditures and operating costs at its fossil fuel-fired generating facilities. The most prominent federal legislative proposals are based on "cap and trade" programs which place a limit on GHG emissions from major emission sources such as the electric generating industry. The impact of a cap and trade program on Montana-Dakota would be determined by considerations such as the overall GHG emissions cap level, the scope and timeframe by which the cap level is decreased, the extent to which GHG offsets are allowed, whether allowances are given to new and existing emission sources, and the indirect impact on natural gas, coal and other fuel prices. Montana-Dakota's ability to recover costs incurred to comply with new regulations and programs will also be important in determining the financial impact on the Company.

Due to the uncertainty of technologies available to control GHG emissions and the unknown nature of compliance obligations with potential GHG emission legislation or regulations, the Company cannot determine the financial impact on its operations. If Montana-Dakota does not receive timely and full recovery of the costs of complying with GHG emission legislation and regulations from its customers, then such requirements could have an adverse impact on the results of its operations.

One of the Company's subsidiaries is and has been subject to numerous litigation and administrative proceedings in connection with its CBNG development. These proceedings have caused delays in CBNG drilling activity and resulted in more restrictive discharge limitations. There is the possibility that the Company will be the subject of similar future proceedings. The ultimate outcome of the actions could have a material negative effect on existing CBNG operations and/or the future development of its CBNG properties.

The BER in March 2006 issued a decision in a rulemaking proceeding, initiated by the NPRC, that amends the non-degradation policy applicable to water discharged in connection with CBNG operations. The amended policy includes additional limitations on factors deemed harmful, thereby restricting water discharges even further than under previous standards. Due in part to this amended policy, in May 2006, the Northern Cheyenne Tribe commenced litigation in Montana state court challenging two five-year water discharge permits that the Montana DEQ granted to Fidelity in February 2006 and which are critical to Fidelity's ability to manage water produced under present and future CBNG operations. Although the Montana state district court decided the case in favor of Fidelity, the Montana Supreme Court reversed the state district court's decision on May 18, 2010, and ordered the Montana DEQ to reevaluate Fidelity's permit applications under the appropriate predischARGE treatment standards. On October 15, 2010, the Montana DEQ issued a final discharge permit to Fidelity, which will be effective for five years beginning November 14, 2010. The permit requires Fidelity to treat all discharges and reduces the amount of water Fidelity may discharge to 1,700 gallons per minute. The impact of this reduction is insignificant to Fidelity's current production but may impact or limit Fidelity's future drilling program. In an effort to minimize any such impacts, Fidelity is pursuing alternative methods to manage some of the water produced in conjunction with its CBNG development.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.



## ITEM 5. OTHER INFORMATION

### Mine Safety Information

The recently enacted Dodd-Frank Act requires issuers to include in periodic reports filed with the SEC certain information relating to citations or orders for violations of standards under the Mine Safety Act. The Dodd-Frank Act requires reporting of the following types of citations or orders:

1. Citations issued under section 104(a) of the Mine Safety Act that could significantly and substantially contribute to the cause and effect of a coal or other mine safety hazard.
2. Orders issued under section 104(b) of the Mine Safety Act. Orders are issued under this section when citations issued under section 104(a) have not been totally abated within the time period allowed by the citation or subsequent extensions.
3. Citations issued under section 104(d) of the Mine Safety Act. Citations are issued under this section when it has been determined that the violation is caused by an unwarrantable failure of the mine operator to comply with the standard. An unwarrantable failure occurs when the mine operator is deemed to have engaged in aggravated conduct constituting more than ordinary negligence.
4. Citations issued under Section 110(b)(2) of the Mine Safety Act for flagrant violations. Violations are considered flagrant for repeat or reckless failures to make reasonable efforts to eliminate a known violation of a mandatory health and safety standard that substantially and proximately caused, or reasonably could have been expected to cause, death or serious bodily injury.
5. Imminent danger orders issued under Section 107(a) of the Mine Safety Act. An imminent danger is defined as the existence of any condition or practice in a coal or other mine which could reasonably be expected to cause death or serious physical harm before such condition or practice can be abated.
6. Notice received under Section 104(e) of the Mine Safety Act of a pattern of violations or the potential to have such a pattern of violations that could significantly and substantially contribute to the cause and effect of mine health and safety standards.

For the three months ended September 30, 2010, none of our operating subsidiaries received citations or orders under the following sections of the Mine Safety Act: 104(b), 104(d), 110(b)(2), 107(a) or 104(e). In addition, the Company did not have any mining related fatalities during the quarter. The Company has 114 contests pending before administrative law judges of the Federal Mine Safety and Health Review Commission that involve all types of citations. Five of these contests were initiated during the three months ended September 30, 2010.

The citations issued and proposed assessments levied under the Mine Safety Act for the three months ended September 30, 2010, were as follows:



| Mine Location       | Section 104(a)<br>Citations Issued | Proposed<br>Assessments Levied<br>(Dollars) |
|---------------------|------------------------------------|---|
| Northern California | 2                                  | \$ —  |
| Southern California | —                                  | 100   |
| Montana             | —                                  | 500   |
| Wyoming             | —                                  | 300   |
| Idaho/Washington    | 3                                  | —   |
| Texas               | —                                  | 1,889                                       |
| Western Oregon      | —                                  | 1,855                                       |
| Central Oregon      | —                                  | 100   |
| Southern Oregon     | —                                  | 525   |
| Iowa                | 1                                  | 862   |
| Northern Minnesota  | 2                                  | 1,000                                       |
| North Dakota        | —                                  | 300   |
| Total               | 8                                  | \$ 7,431                                    |

The proposed assessments listed above could have arisen from citations issued in prior periods.

#### ITEM 6. EXHIBITS

See the index to exhibits immediately preceding the exhibits filed with this report.

SIGNATURES

Pursuant to the requirements of the Exchange Act, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MDU RESOURCES GROUP, INC.

|                        |     |  |
|------------------------|-----|--|
| DATE: November 3, 2010 | BY: | /s/ Doran N. Schwartz<br>Doran N. Schwartz<br>Vice President and Chief Financial Officer                 |
|                        | BY: | /s/ Nicole A. Kivisto<br>Nicole A. Kivisto<br>Vice President, Controller and<br>Chief Accounting Officer |

EXHIBIT INDEX

Exhibit No.

- 3(a) Restated Certificate of Incorporation of the Company, as amended, dated May 13, 2010
- 3(b) Company Bylaws, as amended and restated, on August 12, 2010
- +10(a) Directors' Compensation Policy, as amended August 12, 2010
- +10(b) Non-Employee Director Stock Compensation Plan, as amended August 12, 2010
- +10(c) Instrument of Amendment to the MDU Resources Group, Inc. 401(k) Retirement Plan, dated September 2, 2010
- 12 Computation of Ratio of Earnings to Fixed Charges and Combined Fixed Charges and Preferred Stock Dividends
- 31(a) Certification of Chief Executive Officer filed pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31(b) Certification of Chief Financial Officer filed pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32 Certification of Chief Executive Officer and Chief Financial Officer furnished pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 101 The following materials from MDU Resources Group, Inc.'s Quarterly Report on Form 10-Q for the quarter ended September 30, 2010, formatted in XBRL (eXtensible Business Reporting Language): (i) the Consolidated Statements of Income, (ii) the Consolidated Balance Sheets, (iii) the Consolidated Statements of Cash Flows and (iv) the Notes to Consolidated Financial Statements, tagged as blocks of text
- + Management contract, compensatory plan or arrangement.

MDU Resources Group, Inc. agrees to furnish to the SEC upon request any instrument with respect to long-term debt that MDU Resources Group, Inc. has not filed as an exhibit pursuant to the exemption provided by Item 601(b)(4)(iii)(A) of Regulation S-K.

