

INTERNATIONAL FLAVORS & FRAGRANCES INC  
Form 11-K  
June 29, 2015

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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FORM 11-K

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(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2014

TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 001 – 04858

A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

International Flavors & Fragrances Inc.  
Retirement Investment Fund Plan

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

International Flavors & Fragrances Inc.  
521 West 57th Street  
New York, NY 10019

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INTERNATIONAL FLAVORS & FRAGRANCES INC.  
RETIREMENT INVESTMENT FUND PLAN  
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DECEMBER 31, 2014 AND 2013

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Exhibit:

Exhibit 23.1 – Consent of Independent Registered Public Accounting Firm-  
Smolin, Lupin & Co., P.A.

(\* ) Other supplemental schedules required by 29 CFR2520.103-10 of the Department of Labor’s Rule and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974, as amended have been omitted as they are not applicable.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Administrative Committee and Participants  
International Flavors & Fragrances Inc. Retirement Investment Fund Plan  
New York, New York

We have audited the accompanying statement of net assets available for benefits of the International Flavors & Fragrances Inc. Retirement Investment Fund Plan (the "Plan") as of December 31, 2014 and 2013, and the related statement of changes in net assets available for benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Plan is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2014 and 2013, and the changes in net assets available for benefits for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedule of assets (held at year end) as of December 31, 2014 has been subjected to audit procedures performed in conjunction with the audit of Plan's financial statements. The supplemental schedule is the responsibility of Plan's management. Our audit procedures included determining whether the supplemental information reconciles to the financial statement or the underlying accounting and other records, as applicable, and performing procedures to test the completeness and accuracy of the information presented in the supplemental information. In forming our opinion on the supplemental information, we evaluated whether the supplemental information, including its form and content, is presented in conformity with and as required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. In our opinion, the supplemental schedule is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

/s/ Smolin, Lupin & Co., P.A.  
Fairfield, New Jersey  
June 29, 2015

INTERNATIONAL FLAVORS & FRAGRANCES INC.  
RETIREMENT INVESTMENT FUND PLAN  
STATEMENT OF NET ASSETS AVAILABLE FOR BENEFITS  
DECEMBER 31, 2014 AND 2013

Assets	2014	2013
Investments at fair value:		
International Flavors & Fragrances Inc. Common Stock Fund	\$12,382,389	\$11,052,859
Vanguard Inflation-Protected Securities Fund: Admiral Shares	2,296,535	—
Vanguard Prime Money Market Fund: Institutional Shares	5,087,350	—
Vanguard Total Bond Market Index Fund: Institutional Shares	12,857,054	—
Vanguard Total International Stock Index Fund: Institutional Shares	13,690,261	—
Vanguard Total Stock Market Index Fund: Institutional Shares	35,584,442	—
Vanguard Target Retirement Income Trust II	5,024,307	—
Vanguard Target Retirement Trust II:		
2010 Trust II	9,372,929	—
2015 Trust II	15,816,238	—
2020 Trust II	42,366,643	—
2025 Trust II	37,942,473	—
2030 Trust II	34,524,365	—
2035 Trust II	32,818,200	—
2040 Trust II	17,399,130	—
2045 Trust II	9,016,768	—
2050 Trust II	3,371,998	—
2055 Trust II	833,093	—
2060 Trust II	675,241	—
Vanguard Retirement Savings Trust III	6,231,809	—
Vanguard Brokerage Option	7,776,871	—
Vanguard 500 Index Fund	—	55,638,021
Vanguard Equity Income Fund	—	9,401,511
Vanguard Explorer Fund	—	9,962,892
Vanguard International Growth Fund	—	26,857,010
Vanguard Long-Term Investment Grade Fund	—	13,526,097
Vanguard Mid-Cap Index Fund	—	17,373,910
Vanguard Prime Money Market Fund	—	24,464,185
Vanguard PRIMECAP Fund	—	15,771,040
Vanguard Retirement Savings Trust	—	16,572,814
Vanguard Total Bond Market Index Fund	—	18,010,135
Vanguard U.S. Growth Fund	—	15,608,555
Vanguard Target Retirement Income Fund	—	1,788,904
Vanguard Target Retirement Funds:		
2010 Fund	—	1,526,589
2015 Fund	—	10,900,466
2020 Fund	—	4,602,751
2025 Fund	—	12,371,536
2030 Fund	—	5,205,155
2035 Fund	—	11,059,715
2040 Fund	—	4,660,595
2045 Fund	—	5,504,084
2050 Fund	—	1,914,633

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Total investments	305,068,096	293,773,457
Notes receivable from participants	4,674,351	4,986,370
Employer contributions receivable	1,122	957
Net assets reflecting investments at fair value	309,743,569	298,760,784
Adjustment from fair value to contract value for fully benefit-responsive investment contracts	(180,234	) —
Net assets available for benefits	\$ 309,563,335	\$ 298,760,784

The accompanying notes are an integral part of these financial statements.

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INTERNATIONAL FLAVORS & FRAGRANCES INC.  
 RETIREMENT INVESTMENT FUND PLAN  
 STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS  
 FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013

	2014		2013
Contributions:			
Company contributions	\$7,248,118		\$6,714,656
Participant contributions	14,477,065		12,409,558
TOTAL CONTRIBUTIONS	21,725,183		19,124,214
Investment income:			
Dividends	2,527,834		6,453,655
Interest	247,483		271,765
Net appreciation of investments	19,245,122		40,965,946
TOTAL INVESTMENT INCOME	22,020,439		47,691,366
Interest income on notes receivable from participants	177,284		181,551
Asset Transfers	74,671		—
TOTAL ADDITIONS	43,997,577		66,997,131
Benefits distributed	(33,049,956	)	(18,671,664
Administrative fees	(145,070	)	(68,519
TOTAL DISBURSEMENTS	(33,195,026	)	(18,740,183
Net increase in participants' balances during the year	10,802,551		48,256,948
Net assets available for benefits:			
Beginning of year	298,760,784		250,503,836
END OF YEAR	\$309,563,335		\$298,760,784

The accompanying notes are an integral part of these financial statements.

INTERNATIONAL FLAVORS & FRAGRANCES INC.  
RETIREMENT INVESTMENT FUND PLAN  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2014 AND 2013

NOTE 1. DESCRIPTION OF THE PLAN

The following description of the International Flavors & Fragrances Inc. Retirement Investment Fund Plan (the "Plan") is provided for general information purposes only. Participants should refer to the Plan document for complete information.

A. General/Eligibility:

The Plan is a defined contribution plan covering all U.S. based employees of International Flavors & Fragrances Inc. ("IFF") and its domestic subsidiaries (the "Company"), with the exception of the unionized employees located in Jacksonville, Florida (the "Union Plan"). The Plan also covers certain employees who are U.S. citizens temporarily assigned to subsidiaries abroad. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended, ("ERISA"). The Plan has been amended to reflect the provisions of the Economic Growth and Tax Relief Reconciliation Act of 2001, the Pension Protection Act of 2006, the Heroes Earnings and Assistance Relief Tax Act ("HEART") of 2008 and the Workers, Retiree and Employer Recovery Act ("WRERA") of 2008.

B. Administration of the Plan:

The Vanguard Fiduciary Trust Company is the Trustee of the Plan ("Vanguard" or the "Trustee") and has custody of the assets. The Administrative Committee, whose appointment is overseen by the Company's Board of Directors, is responsible for administration of the Plan; the Administrative Committee oversees the Trustee in carrying out the day-to-day activities of administration. The Investment Committee, whose appointment is also overseen by the Company's Board of Directors, oversees the Plan's investment options and management of Plan assets.

C. Investments:

During the 2014 plan year, the Plan changed the investment funds in which participants have the option to invest to funds with lower expected fees. In each case, a new fund is now available that had the same objective as the previous fund. The investments in the previous funds were transferred to new funds with the equivalent investment objective. Currently, the Plan offers participants various investment funds, common collective trusts and a brokerage option. Participants have the option to invest in, and direct any matching contribution towards any of the following funds:

**IFF Common Stock Fund:** This fund consists of common stock of the Company and investments in the Vanguard Prime Money Market fund as deemed necessary for orderly investment in such Company stock and for anticipated cash requirements.

**Vanguard Inflation-Protected Securities Fund: Admiral Shares:** The fund invests at least 80% of its assets in inflation-indexed bonds issued by the U.S. government, its agencies and instrumentalities, and corporations. The fund may invest in bonds of any maturity; however, its dollar-weighted average maturity is expected to be in a range of 7 to 20 years. At a minimum, all bonds purchased by the fund will be rated "investment grade" or, if unrated, will be considered by the advisor to be investment grade.

**Vanguard Prime Money Market Fund: Institutional Shares:** The fund invests in high-quality, short-term money market instruments, including certificates of deposit, banker's acceptances, commercial paper, and other money market securities. To be considered high-quality, a security generally must be rated in one of the two highest credit-quality

categories for short-term securities by at least two nationally recognized rating services (or by one, if only one rating service has rated the security). If unrated, the security must be determined by Vanguard to be of quality equivalent to those in the two highest credit-quality categories. The fund will invest more than 25% of its assets in securities issued by companies in the financial services industry. The fund will maintain a dollar-weighted average maturity of 60 days or less.

Vanguard Total Bond Market Index Fund: Institutional Shares: The fund employs an indexing investment approach designed to track the performance of the Barclays U.S. Aggregate Float Adjusted Bond Index. This index measures a wide spectrum of public, investment-grade, taxable, fixed income securities in the United States—including government, corporate, and international dollar-denominated bonds, as well as mortgage-backed and asset-backed securities, all with maturities of more than 1 year. The fund invests by sampling the index, meaning that it holds a range of securities that, in the aggregate, approximate the full index in terms of key risk factors and other characteristics. All of the fund's investments will be selected through the sampling process, and at least 80% of the fund's assets will be invested in bonds held in the index. The fund maintains a dollar-weighted average maturity consistent with that of the index, which currently ranges between 5 and 10 years.



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Vanguard Total International Stock Index Fund: Institutional Shares: The fund employs an indexing investment approach designed to track the performance of the FTSE Global All Cap ex US Index, a free-float-adjusted market-capitalization-weighted index designed to measure equity market performance of companies located in developed and emerging markets, excluding the United States. The index includes more than 5,550 stocks of companies located in 46 countries. The fund invests substantially all of its assets in the common stocks included in its target index.

Vanguard Total Stock Market Index Fund: Institutional Shares: The fund employs an indexing investment approach designed to track the performance of the CRSP US Total Market Index, which represents approximately 100% of the investable U.S. stock market and includes large-, mid-, small-, and micro-cap stocks regularly traded on the New York Stock Exchange and Nasdaq. The fund invests by sampling the index, meaning that it holds a broadly diversified collection of securities that, in the aggregate, approximates the full Index in terms of key characteristics. These key characteristics include industry weightings and market capitalization, as well as certain financial measures, such as price/earnings ratio and dividend yield.

Vanguard Target Retirement Income Trust II: The trust invests in Vanguard mutual funds according to an asset allocation strategy designed for investors currently in retirement. The underlying funds are: Vanguard Total Bond Market II Index Fund, Vanguard Total Stock Market Index Fund, Vanguard Short-Term Inflation-Protected Securities Index Fund, Vanguard Total International Bond Index Fund and Vanguard Total International Stock Index Fund.

Vanguard Target Retirement Trust II: Consists of 11 separate trusts which invest in Vanguard mutual funds using an asset allocation strategy designed for investors planning to retire and leave the workforce in or within a few years of the participant's target retirement year (2010, 2015, 2020, 2025, 2030, 2035, 2040, 2045, 2050, 2055 or 2060). The trust's asset allocation will become more conservative over time. Within seven years after the target retirement year, the trust's asset allocation should resemble that of the Vanguard Target Retirement Income Trust II. The underlying funds are: Vanguard Total Stock Market Index Fund, Vanguard Total Bond Market II Index Fund, Vanguard Total International Stock Index Fund, Vanguard Total International Bond Index Fund, and Vanguard Short-Term Inflation-Protected Securities Index Fund.

Vanguard Retirement Savings Trust III: Seeks stability of principal and a high level of current income consistent with a 2-3 year average maturity. The trust is a tax-exempt collective trust invested primarily in investment contracts issued by insurance companies and commercial banks, and similar types of fixed-principal investments. The trust intends to maintain a constant net asset value of \$1.00 per share. Investments in Vanguard Retirement Savings Trust III are limited to participant-directed defined contribution plans and, with Vanguard's approval, other qualified pension plans. For the plan years ended December 31, 2014 and 2013, the effective annual yields for the fund were 2.30% and 1.98%, respectively, and the crediting interest rates for the fund were 2.39% and 2.06%, respectively.

Vanguard Brokerage Option: This option allows participants to choose investments from outside the plan, giving them access to thousands of mutual funds from hundreds of fund families.

D. Cash or Deferred Wage and Salary Conversion Agreements:

Each participant enters into a Cash or Deferred Wage and Salary Conversion Agreement ("CODA") with the Company, pursuant to which participant contributions to the Plan are made. Such agreement specifies the portion of the participant's compensation, as defined in the Plan, during each Plan year that the participant elects to forego such

compensation portion and to have such amount contributed by the Company to the participant's account with the Plan. Any such election remains in effect until changed by the participant. The Administrative Committee may limit the amounts specified in such agreement to ensure compliance with the antidiscrimination standards of Section 401(k) of the Internal Revenue Code (the "Code"). Subject to these limitations, participants may contribute up to 50% of their annual base wages, before bonuses and overtime, up to the maximum amount permitted under the Code. Under the Code, the maximum amount permitted per participant was limited to \$17,500 for both 2014 and 2013. Participants who will be age 50 or older by the end of the Plan year are eligible to make before-tax catch-up contributions. Catch-up contributions are limited to \$5,500 for eligible employees for both 2014 and 2013. Amounts in excess of the Code limits may, at the election of the participant, either be contributed to the Plan on an after-tax basis or treated as contributions to the Company's Deferred Compensation Plan ("DCP") if an employee is eligible to participate in the DCP. If no election is made, the excess above the Code limits, plus any income less any loss allocable thereto, shall be distributed to the participant. Participants may also make Roth 401(k) contributions to the plan on an after-tax basis, subject to limitations under the Code, but the invested principal and earnings accumulate tax free.

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E. Company Contributions:

The Company matches 100% of the first 4% of the participant's base compensation contributed and 75% of contributions over 4% and up to 8% of the participant's base compensation for (a) employees hired, re-hired or whose plan assets were transferred into the Plan on or after January 1, 2006 or (b) participants in which the sum of their age plus the number of service years was less than 70 as of December 31, 2007. For employees that were participants of the Plan before December 31, 2005, and who do not meet the criteria set forth in (a) and (b) above, the Company matches 50% of the first 6% of the participant's compensation, as defined, that a participant contributes to the Plan, whether on a deferred or after-tax basis.

F. Vested Benefits/Forfeitures:

All participants vest immediately in their contributions to the Plan plus earnings thereon. Participants vest in the Company's matching contribution after three years of continuous credited service. Forfeitures are applied towards employer matching contributions. For the year ended December 31, 2014, there were participant forfeitures of approximately \$190,000 and forfeitures applied against employer contributions of approximately \$163,000. For the year ended December 31, 2013, there were participant forfeitures of approximately \$176,000 and forfeitures applied against employer contributions of approximately \$88,000. At December 31, 2014 and 2013, forfeited non-vested amounts not yet applied to employer matching contributions approximated \$130,000 and \$103,700, respectively.

G. Individual Accounts:

A participant account is established and maintained for each active and former participant. Former participants are those who have terminated employment and have not yet received final payment of their account. The participant's contributions and the Company's matching contribution are credited to the specific participant's account. The participant's contributions and the Company's matching contributions are invested in one or more of the Plan's funds as directed by the participant.

Participants' accounts are maintained on a share basis for all funds.

Interest earned and dividends paid are credited to each participant's account based on accumulated daily account balances and reinvested in the respective fund.

H. Transfers Between Funds:

Participants may transfer all or a portion of their balance in any fund of the Plan to an alternative fund of the Plan. Exchanges must be in increments of 1%. Participants may make these transfers as frequently as on a daily basis by contacting Vanguard. However, participants will not be able to move money back into the same fund within 60 days. The 60-day limitation does not apply to the Vanguard Prime Money Market Fund and the Vanguard Retirement Savings Trust. The Vanguard Retirement Savings Trust has an equity wash provision which prohibits participants from making direct exchanges from this trust to a competing option, such as the Vanguard Prime Money Market Fund. Instead, participants must first exchange assets to a non-competing fund (typically an equity fund) and remain in that fund for 90 days before exchanging into a competing fund.

I. Notes Receivable from Participants and In-service Withdrawals:

Participants may borrow from the Plan as described in Note 5. A participant may withdraw all or a portion of his or her balances if bona fide financial necessity can be demonstrated in accordance with guidelines set forth in the Code (“hardship withdrawal”). A participant who makes a hardship withdrawal is limited by the Code as to the amount of CODA contribution a participant may make six months following distribution. The amounts of in-service withdrawals are limited by government regulation to amounts contributed under CODA agreements and earnings on such contributions.

**J. Rollover Contributions:**

Participants who receive eligible rollover distributions from another ERISA qualified plan may roll that distribution into the Plan. Eligible rollover distributions are those that come directly from either another qualified retirement plan or an Individual Retirement Account (“IRA”) which was set up to hold a distribution from another qualified retirement plan on a temporary basis. Rollover amounts can only include pre-tax contributions, plus any untaxed earnings thereon. All rollovers from such an IRA must

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RETIREMENT INVESTMENT FUND PLAN  
NOTES TO FINANCIAL STATEMENTS  
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be made within one year of original distribution from the qualified retirement plan. Rollovers included in participant contributions were approximately \$1,928,000 and \$666,000 for 2014 and 2013, respectively.

K. Benefit Payments:

On termination of service due to death, disability or retirement, a participant or beneficiary may elect to receive benefits based on one of the following options:

- A lump-sum payment;
- Periodic payments.

Lump sum or installment payments may be made in cash or securities at the direction of the Plan's Administrative Committee that directs the Trustee. When periodic payments are elected, a participant's interest remains in the Plan and continues to receive allocations of earnings and losses until fully distributed.

L. Termination of Plan:

The Company may terminate the Plan at any time. In such event, the total amounts in participants' accounts shall continue in the trust for their benefit and become 100% vested in their account, and shall be distributed to their designated beneficiaries or them, as described in Note 1K above, upon retirement, death, disability or termination of employment. At the present time, the Company has no intention of terminating the Plan.

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES

The following is a summary of the significant accounting policies followed by the Plan:

A. Method of Accounting:

The Plan's financial statements are prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America.

Investment contracts held by a defined contribution plan are required to be reported at fair value. However, contract value is the relevant measurement attribute for that portion of the net assets available for benefits of a defined contribution plan attributable to fully benefit-responsive investment contracts because contract value is the amount participants would receive if they were to initiate permitted transactions under the terms of the plan. The Statement of Net Assets Available for Benefits presents the fair value of the investment contracts as well as the adjustment of the fully benefit-responsive investment contracts from fair value to contract value. The Statement of Changes in Net Assets Available for Benefits is prepared using the contract value basis for fully benefit-responsive investment contracts.

B. Valuation of Investments:

Investments are reported at fair value (see Note 3) in accordance with accounting guidance on fair value measurements and disclosures. Fair value is the price that would be recorded to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

C. Notes Receivable from Participants:

Notes receivable from participants are measured at their unpaid principal balance plus any accrued, but unpaid interest. Delinquent participant loans are reclassified as distributions based upon the terms of the plan document. No allowance for credit losses has been recorded as of December 31, 2014 and 2013.

D. Security Transactions and Related Investment Income:

Security transactions are recorded on the trade date; interest income is recorded on the accrual basis and dividend income is recorded on the ex-dividend date. Capital gain distributions from mutual funds are recorded as dividend income.

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The Statement of Changes in Net Assets Available for Benefits presents the net appreciation in the fair value of the Plan's investments, which consists of the realized gains and losses and the unrealized appreciation (depreciation) on those investments.

E. Administrative Expenses:

All expenses that arise in connection with the administration of the Plan are paid by the Company except for loan administration fees (see Note 5) and discretionary portfolio management fees associated with the Vanguard Managed Account Program. In October 2014, the plan's fee structure changed to a fixed per capita fee that is deducted from the participant's account on an annual basis.

F. Contribution Income:

Contributions made in accordance with participants' CODA agreements (see Note 1D) are recognized during the period in which the Company makes payroll deductions from the participants' compensation. Company contributions are recognized during the same period in which the Company makes payroll deductions from the participants' compensation for the participant contributions.

G. Benefit Obligations:

Benefits are recorded when paid.

H. Risks and Uncertainties:

The Plan provides for various investment options in any combination of investment funds described in Note 1C. Investment securities are exposed to various risks, such as interest rate, market and credit. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in fair value could materially affect participants' account balances and the amounts reported in the financial statements.

I. Use of Estimates:

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying disclosures. Actual results could differ from those estimates.

NOTE 3. FAIR VALUE MEASUREMENTS

Accounting guidance on fair value measurements specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect our market assumptions. These two types of inputs create the following fair value hierarchy:

- Level 1: Quoted prices for identical instruments in active markets;

- Level 2: Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets.
- Level 3: Valuations derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable.

The IFF Common Stock Fund is valued based on the closing price of the underlying IFF common stock at the valuation date, plus any uninvested cash position. Mutual funds, which include money market funds, are registered investment companies and are valued at quoted market prices which represent the net asset value of the underlying shares held by the Plan at the valuation date. The Vanguard Brokerage Option invests in various mutual funds, which represent net asset value, as stated above. The Vanguard Target Retirement Income Trust II trusts are common collective trusts which invest in a Vanguard master trust, which then invests



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in Vanguard mutual funds. The Trust II's investment in the master trust is considered to be a level 2 investment, however the master trust's investments in the underlying Vanguard mutual funds represents the net asset value, as stated above. The Vanguard Retirement Savings Trust III is a common collective trust that holds fully benefit responsive investment contracts. The collective trust fund invests in assets (typically contracts issued by insurance companies and commercial banks) and enters into "wrapper" contracts issued by third parties and invests in cash equivalents represented by shares in a money market fund. There were no investments classified as Level 3 for the periods ending December 31, 2014 and 2013.

While the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Investments Measured at Fair Value on a Recurring Basis

Investments measured at fair value on a recurring basis consisted of the following types of instruments as of December 31, 2014 and 2013 (Level 1 and 2 inputs are defined above):

	Fair Value Measurements Using Input Type as of December 31, 2014		
	Level 1	Level 2	Total
Mutual funds:			
Bond	\$15,153,589	\$—	\$15,153,589
Domestic equity	35,584,442	—	35,584,442
International equity	13,690,261	—	13,690,261
Money market	5,087,350	—	5,087,350
Common stock fund	—	12,382,389	12,382,389
Common/collective trust funds	—	215,393,194	215,393,194
Brokerage account:			
Mutual funds:			
Bond	822,317	—	822,317
Domestic equity	4,388,047	—	4,388,047
International equity	713,596	—	713,596
Money market	1,842,811	—	1,842,811
Balanced	10,100	—	10,100
Total investments measured at fair value	\$77,292,513	\$227,775,583	\$305,068,096
	Fair Value Measurements Using Input Type as of December 31, 2013		
	Level 1	Level 2	Total
Mutual funds:			
Bond	\$31,536,232	\$—	\$31,536,232
Domestic equity	123,755,929	—	123,755,929
International equity	26,857,010	—	26,857,010
Money market	24,464,185	—	24,464,185
Retirement income	59,534,428	—	59,534,428
Common stock fund	—	11,052,859	11,052,859
Common/collective trust funds	—	16,572,814	16,572,814

Total investments measured at fair value	\$266,147,784	\$27,625,673	\$293,773,457
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INTERNATIONAL FLAVORS & FRAGRANCES INC.  
 RETIREMENT INVESTMENT FUND PLAN  
 NOTES TO FINANCIAL STATEMENTS  
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The following table sets forth additional disclosures of the Plan's investments whose fair value is estimated using net asset value associated with common or collective trusts as of December 31, 2014 and 2013:

	Unfunded Commitment	Redemption Commitment	Redemption Frequency	Notice Period
Vanguard Retirement Savings Trust III	\$—	\$—	Daily	None
Vanguard Target Retirement Income Trust II	—	—	Daily	None
Vanguard Target Retirement Trust II (2010-2060)	—	—	Daily	None

#### NOTE 4. TAX STATUS

The Internal Revenue Service has determined and informed Vanguard via a favorable determination letter dated March 31, 2008, that the prototype plan on which the Plan is based is designed in accordance with applicable sections of the Code. Since the date of the most recent request for determination to the Internal Revenue Service, the Company has made certain amendments to the Plan. However, the Company believes the Plan is designed to be and is currently being operated in compliance with the applicable requirements of the Code. Therefore, no provision for income taxes has been included in the Plan's financial statements. Participants will not be subject to income tax for contributions made on their behalf by the Company, nor on money earned by the Plan and credited to their account until such time as they withdraw their balance.

The Plan does not have any uncertain tax positions that would result in the recording of a liability (or asset) for unrecognized tax benefits as of December 31, 2014 and 2013. The Plan is subject to routine audits by taxing jurisdictions and has open tax years of 2011 to 2013. There are currently no audits in progress.

#### NOTE 5. NOTES RECEIVABLE FROM PARTICIPANTS

Upon application by a participant and validation as appropriate per the participant loan policy, the Trustee may make a loan to a participant in an amount not exceeding the lesser of 50% of the balance in the participant's account, or \$50,000, with a minimum loan of \$1,000. Loan withdrawals are allocated, as applicable, to the participant's balance in each of his or her selected investment funds. The loans are collateralized by the balance in the participants' accounts and bear interest at a fixed rate equal to the Citibank, N.A. prime rate, plus 1/2 percent, but in no case in excess of the legal rate of interest. Interest rates are determined on the first business day of the calendar quarter. The Plan limits the total number of loans outstanding at any time for each participant to three loans. Loans are subject to a loan origination fee of \$30 if they are requested on-line or \$80 if they are requested through a participant services representative. Loan origination fees are deducted from the loan proceeds. In addition, participants with outstanding loans are subject to an annual administrative fee of \$10, which is deducted from their respective accounts each July, except for the first year of the loan. Interest rates on outstanding participant loans ranged from 3.75% to 8.75% at December 31, 2014 and 2013.

#### NOTE 6. RELATED PARTY TRANSACTIONS

The IFF Common Stock Fund invests in shares of the Company's common stock. The fund is designed as a means for employees to participate in the potential long-term growth of the Company. Investments in the IFF Company Stock Fund qualify as party-in-interest transactions.

Most Plan investments consist of shares in investment funds managed by Vanguard. Vanguard is a party-in-interest as defined by ERISA.

In the opinion of the Investment Committee, fees paid during the years for services rendered by parties-in-interest were based on customary and reasonable rates for such services.

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INTERNATIONAL FLAVORS & FRAGRANCES INC.  
RETIREMENT INVESTMENT FUND PLAN  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2014 AND 2013

## NOTE 7. NET APPRECIATION/(DEPRECIATION) ON INVESTMENTS

The net appreciation/(depreciation) in the fair value of investments (including gains and losses on investments sold during the year) was as follows:

Year Ended December 31, 2014

	International Flavors & Fragrances Common Stock Fund	Mutual Funds & Common/Collective Trusts	Net Appreciation/(Depreciation)
IFF Common Stock Fund	\$1,923,519	\$ —	\$ 1,923,519
Vanguard 500 Index Fund	—	3,903,730	3,903,730
Vanguard Equity Income Fund	—	486,115	486,115
Vanguard Explorer Fund	—	(163,185)	(163,185)
Vanguard Inflation-Protected Securities Fund: Admiral Shares	—	(36,257)	(36,257)
Vanguard International Growth Fund	—	(525,456)	(525,456)
Vanguard Long-Term Investment Grade Fund	—	1,123,779	1,123,779
Vanguard Total Bond Market Index Fund: Institutional Shares	—	60,302	60,302
Vanguard Total International Stock Index Fund: Institutional Shares	—	(815,125)	(815,125)
Vanguard Total Stock Market Index Fund: Institutional Shares	—	1,245,600	1,245,600
Vanguard Mid-Cap Index Fund	—	1,245,194	1,245,194
Vanguard PRIMECAP Fund	—	2,020,941	2,020,941
Vanguard Total Bond Market Index Fund	—	371,490	371,490
Vanguard U.S. Growth Fund	—	1,018,091	1,018,091
Vanguard Target Retirement 2010 Fund	—	71,048	71,048
Vanguard Target Retirement 2015 Fund	—	480,380	480,380
Vanguard Target Retirement 2020 Fund	—	263,526	263,526
Vanguard Target Retirement 2025 Fund	—	620,022	620,022
Vanguard Target Retirement 2030 Fund	—	250,372	250,372
Vanguard Target Retirement 2035 Fund	—	581,748	581,748
Vanguard Target Retirement 2040 Fund	—	253,457	253,457
Vanguard Target Retirement 2045 Fund	—	286,713	286,713
Vanguard Target Retirement 2050 Fund	—	100,782	100,782
Vanguard Target Retirement Income Fund	—	58,840	58,840
Vanguard Target Retirement 2010 Trust II	—	152,206	152,206
Vanguard Target Retirement 2015 Trust II	—	291,107	291,107
Vanguard Target Retirement 2020 Trust II	—	911,879	911,879
Vanguard Target Retirement 2025 Trust II	—	800,975	800,975
Vanguard Target Retirement 2030 Trust II	—	691,591	691,591
Vanguard Target Retirement 2035 Trust II	—	702,399	702,399
Vanguard Target Retirement 2040 Trust II	—	322,227	322,227
Vanguard Target Retirement 2045 Trust II	—	179,280	179,280

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Vanguard Target Retirement 2050 Trust II	—	67,517	67,517
Vanguard Target Retirement 2055 Trust II	—	29,071	29,071
Vanguard Target Retirement 2060 Trust II	—	15,719	15,719
Vanguard Target Retirement Income Trust II	—	78,600	78,600
Vanguard Brokerage Option	—	176,925	176,925
Total	\$1,923,519	\$ 17,321,603	\$ 19,245,122

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INTERNATIONAL FLAVORS & FRAGRANCES INC.  
 RETIREMENT INVESTMENT FUND PLAN  
 NOTES TO FINANCIAL STATEMENTS  
 DECEMBER 31, 2014 AND 2013

Year Ended December 31, 2013

	International Flavors & Fragrances Common Stock Fund	Mutual Funds	Net Appreciation/(Depreciation)
IFF Common Stock Fund	\$2,681,376	\$—	\$ 2,681,376
Vanguard 500 Index Fund		12,714,871	12,714,871
Vanguard Equity Income Fund		1,652,949	1,652,949
Vanguard Explorer Fund		2,119,528	2,119,528
Vanguard International Growth Fund		4,508,665	4,508,665
Vanguard Long-Term Investment Grade Fund		(1,657,845	) (1,657,845
Vanguard Mid-Cap Index Fund		4,318,617	4,318,617
Vanguard PRIMECAP Fund		3,844,398	3,844,398
Vanguard Total Bond Market Index Fund		(885,982	) (885,982
Vanguard U.S. Growth Fund		4,100,577	4,100,577
Vanguard Target Retirement 2010 Fund		72,656	72,656
Vanguard Target Retirement 2015 Fund		963,478	963,478
Vanguard Target Retirement 2020 Fund		504,912	504,912
Vanguard Target Retirement 2025 Fund		1,600,161	1,600,161
Vanguard Target Retirement 2030 Fund		709,857	709,857
Vanguard Target Retirement 2035 Fund		1,737,334	1,737,334
Vanguard Target Retirement 2040 Fund		715,327	715,327
Vanguard Target Retirement 2045 Fund		888,940	888,940
Vanguard Target Retirement 2050 Fund		312,136	312,136
Vanguard Target Retirement Income Fund		63,991	63,991
Total	\$2,681,376	\$38,284,570	\$ 40,965,946

INTERNATIONAL FLAVORS & FRAGRANCES INC.  
 RETIREMENT INVESTMENT FUND PLAN  
 NOTES TO FINANCIAL STATEMENTS  
 DECEMBER 31, 2014 AND 2013

NOTE 8. PLAN INVESTMENTS REPRESENTING 5% OR MORE OF THE PLAN'S NET ASSETS

Investments at fair value that represent 5% or more of the Plan's net assets at December 31, 2014 and 2013 were as follows:

	2014	2013
Mutual Funds:		
Vanguard 500 Index Fund	\$ *	\$55,638,021
Vanguard Prime Money Market Fund	*	24,464,185
Vanguard International Growth Fund	*	26,857,010
Vanguard Total Bond Market Index Fund	*	18,010,135
Vanguard Retirement Savings Trust	*	16,572,814
Vanguard Mid-Cap Index Fund	*	17,373,910
Vanguard PRIMECAP Fund	*	15,771,040
Vanguard U.S. Growth Fund	*	15,608,555
Vanguard Total Stock Market Index Fund: Institutional	35,584,442	*
Shares		
Vanguard Target Retirement 2015 Trust II	15,816,238	*
Vanguard Target Retirement 2020 Trust II	42,366,643	*
Vanguard Target Retirement 2025 Trust II	37,942,473	*
Vanguard Target Retirement 2030 Trust II	34,524,365	*
Vanguard Target Retirement 2035 Trust II	32,818,200	*
Vanguard Target Retirement 2040 Trust II	17,399,130	*

\*Fair value of funds did not represent 5% or more of Plan assets at the respective year-end.



INTERNATIONAL FLAVORS & FRAGRANCES INC.  
RETIREMENT INVESTMENT FUND PLAN  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2014 AND 2013

NOTE 9. RECONCILIATION OF FINANCIAL STATEMENTS TO SCHEDULE H OF FORM 5500

The following is a reconciliation of additions to net assets per the financial statements to Schedule H of Form 5500, for the year ended December 31, 2014:

Increase in Net Assets:	
Per the Financial Statements	\$ 10,802,551
Current year change in Adjustments to Contract Value for Fully Benefit-Responsive Investment Contracts	180,234
Total Increase in Net Assets per Schedule H of Form 5500	\$ 10,982,785

There was no reconciliation needed for the year ended December 31, 2013.

SUPPLEMENTAL SCHEDULE  
INTERNATIONAL FLAVORS & FRAGRANCES INC.  
RETIREMENT INVESTMENT FUND PLAN  
EIN No. 13-1432060  
PLAN No. 001  
FORM 5500  
SCHEDULE H, LINE 4i – SCHEDULE OF ASSETS (HELD AT END OF YEAR)  
DECEMBER 31, 2014

(a) (b)	(c)	(d)	(e)
Identity of Issue, Borrower, Lessor, or Similar Party	Description of Investment, including Maturity Date, Rate of Interest, Collateral, Par or Maturity Value	Cost	Current Value
* International Flavors & Fragrances Inc. Common Stock Fund	Company Stock Fund	a	\$12,382,389
* Vanguard Retirement Savings Trust III	Common/Collective Trust	a	6,231,809
* Vanguard Inflation-Protected Securities Fund: Admiral Shares	Mutual Fund	a	2,296,535
* Vanguard Prime Money Market Fund: Institutional Shares	Mutual Fund	a	5,087,350
* Vanguard Total Bond Market Index Fund: Institutional Shares	Mutual Fund	a	12,857,054
* Vanguard Total International Stock Index Fund: Institutional Shares	Mutual Fund	a	13,690,261
* Vanguard Total Stock Market Index Fund: Institutional Shares	Mutual Fund	a	35,584,442
* Vanguard Target Retirement 2010 Trust II	Common/Collective Trust	a	9,372,929
* Vanguard Target Retirement 2015 Trust II	Common/Collective Trust	a	15,816,238
* Vanguard Target Retirement 2020 Trust II	Common/Collective Trust	a	42,366,643
* Vanguard Target Retirement 2025 Trust II	Common/Collective Trust	a	37,942,473
* Vanguard Target Retirement 2030 Trust II	Common/Collective Trust	a	34,524,365
* Vanguard Target Retirement 2035 Trust II	Common/Collective Trust	a	32,818,200
* Vanguard Target Retirement 2040 Trust II	Common/Collective Trust	a	17,399,130
* Vanguard Target Retirement 2045 Trust II	Common/Collective Trust	a	9,016,768
* Vanguard Target Retirement 2050 Trust II	Common/Collective Trust	a	3,371,998
* Vanguard Target Retirement 2055 Trust II	Common/Collective Trust	a	833,093
* Vanguard Target Retirement 2060 Trust II	Common/Collective Trust	a	675,241
* Vanguard Target Retirement Income Trust II	Common/Collective Trust	a	5,024,307
* Vanguard Brokerage Option (line 1c15)	Mutual Fund	a	7,776,871
* Participant Loans	Varying maturity dates through 06/25/2024, interest ranging from 3.75% to 8.75%, per annum		4,674,351
			\$309,742,447

\* Indicates party-in-interest to the plan.

a The cost of participant-directed investments is not required to be disclosed.

See report of independent registered public accounting firm.



SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

INTERNATIONAL FLAVORS & FRAGRANCES INC.  
RETIREMENT INVESTMENT FUND PLAN

Date: June 29, 2015

By: /s/ Shelley Bellisle  
Shelley Bellisle  
Chairman, Administrative Committee