

KEY ENERGY SERVICES INC  
Form 10-K  
March 02, 2017  
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UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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Form 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended December 31, 2016

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934

Commission file number 001-08038

KEY ENERGY SERVICES, INC.

(Exact name of registrant as specified in its charter)

Delaware 04-2648081

(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification No.)

1301 McKinney Street

Suite 1800

Houston, Texas 77010

(Address of principal executive offices, including Zip Code)

(713) 651-4300

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Name of Exchange on Which Registered
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Common Stock, \$0.01 par value	New York Stock Exchange
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Securities registered pursuant to Section 12(g) of the Act:

Title of Class

None

Indicate by check mark if the registrant is a well-known seasoned issuer (as defined in Rule 405 of the Securities Act). Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files.) Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§ 229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or

information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. p

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The aggregate market value of the common stock of the registrant held by non-affiliates as of June 30, 2016, based on the \$0.23 per share closing price for the registrant’s common stock on such date, was \$32.2 million (for purposes of calculating these amounts, only directors, officers and beneficial owners of 10% or more of the outstanding common stock of the registrant have been deemed affiliates).

As of February 15, 2017, the number of outstanding shares of common stock of the registrant was 20,096,462.

DOCUMENTS INCORPORATED BY REFERENCE

None.

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#### CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

In addition to statements of historical fact, this report contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Statements that are not historical in nature or that relate to future events and conditions are, or may be deemed to be, forward-looking statements. These “forward-looking statements” are based on our current expectations, estimates and projections about Key Energy Services, Inc. and its wholly owned and controlled subsidiaries, our industry and management’s beliefs and assumptions concerning future events and financial trends affecting our financial condition and results of operations. In some cases, you can identify these statements by terminology such as “may,” “will,” “should,” “predicts,” “expects,” “believes,” “anticipates,” “projects,” “potential,” “continue” or the negative of such terms and other comparable terminology. These statements are only predictions and are subject to substantial risks and uncertainties and are not guarantees of performance. Future actions, events and conditions and future results of operations may differ materially from those expressed in these statements. In evaluating those statements, you should carefully consider the risks outlined in “Item 1A. Risk Factors.”

We undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date of this report except as required by law. All of our written and oral forward-looking statements are expressly qualified by these cautionary statements and any other cautionary statements that may accompany such forward-looking statements.

Important factors that may affect our expectations, estimates or projections include, but are not limited to, the following:

- conditions in the oil and natural gas industry, especially oil and natural gas prices and capital expenditures by oil and natural gas companies;
- volatility in oil and natural gas prices;
- our ability to implement price increases or maintain pricing on our core services;
- risks that we may not be able to reduce, and could even experience increases in, the costs of labor, fuel, equipment and supplies employed in our businesses;
- industry capacity;
- asset impairments or other charges;
- the periodic low demand for our services and resulting operating losses and negative cash flows;
- our highly competitive industry as well as operating risks, which are primarily self-insured, and the possibility that our insurance may not be adequate to cover all of our losses or liabilities;
- significant costs and potential liabilities resulting from compliance with applicable laws, including those resulting from environmental, health and safety laws and regulations, specifically those relating to hydraulic fracturing, as well as climate change legislation or initiatives;
- our historically high employee turnover rate and our ability to replace or add workers, including executive officers and skilled workers;
- our ability to incur debt or long-term lease obligations;
- our ability to implement technological developments and enhancements;
- severe weather impacts on our business;
- our ability to successfully identify, make and integrate acquisitions and our ability to finance future growth of our operations or future acquisitions;
- our ability to achieve the benefits expected from disposition transactions;
- the loss of one or more of our larger customers;
- our ability to generate sufficient cash flow to meet debt service obligations;
- the amount of our debt and the limitations imposed by the covenants in the agreements governing our debt, including our ability to comply with covenants under our debt agreements;
- an increase in our debt service obligations due to variable rate indebtedness;
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our inability to achieve our financial, capital expenditure and operational projections, including quarterly and annual projections of revenue and/or operating income and our inaccurate assessment of future activity levels, customer demand, and pricing stability which may not materialize (whether for Key as a whole or for geographic regions and/or business segments individually);

risks affecting our international operations, including risks affecting our ability to execute our plans to withdraw from international markets outside North America;

our ability to respond to changing or declining market conditions, including our ability to reduce the costs of labor, fuel, equipment and supplies employed and used in our businesses;

our ability to maintain sufficient liquidity;

adverse impact of litigation; and

other factors affecting our business described in “Item 1A. Risk Factors.”

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PART I

ITEM 1. BUSINESS

General Description of Business

Key Energy Services, Inc., a Delaware corporation, is the largest onshore, rig-based well servicing contractor based on the number of rigs owned. References to “Key,” the “Company,” “we,” “us” or “our” in this report refer to Key Energy Services, Inc., its wholly owned subsidiaries and its controlled subsidiaries. We were organized in April 1977 in Maryland and commenced operations in July 1978 under the name National Environmental Group, Inc. In December 1992, we became Key Energy Group, Inc. and we changed our name to Key Energy Services, Inc. in December 1998. In connection with our reorganization described below, we reincorporated as a Delaware corporation on December 15, 2016.

We provide a full range of well services to major oil companies, foreign national oil companies and independent oil and natural gas production companies. Our services include rig-based and coiled tubing-based well maintenance and workover services, well completion and recompletion services, fluid management services, fishing and rental services, and other ancillary oilfield services. Additionally, certain rigs are capable of specialty drilling applications. We operate in most major oil and natural gas producing regions of the continental United States, and we have operations in Russia. In addition, we have a technology development and control systems business based in Canada. An important component of the Company’s growth strategy is to make acquisitions that will strengthen its core services or presence in selected markets, and the Company also makes strategic divestitures from time to time. To that end, during the fourth quarter of 2016, we sold operations in Mexico and we are currently attempting to sell our operations in Russia. The Company expects to explore opportunities and engage in discussions regarding these opportunities, which could include mergers, consolidations or acquisitions or further dispositions or other transactions, although there can be no assurance that any such activities will be consummated.

Emergence from Voluntary Reorganization

On October 24, 2016, Key and certain of our domestic subsidiaries (collectively, the “Debtors”) filed voluntary petitions for reorganization under chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court for the District of Delaware (the “Bankruptcy Court”) pursuant to a prepackaged plan of reorganization (the “Plan”). The Plan was confirmed by the Bankruptcy Court on December 6, 2016, and the Company emerged from the bankruptcy proceedings on December 15, 2016 (the “Effective Date”). In this Annual Report on Form 10-K, we may refer to the Company prior to the Effective Date as the “Predecessor Company,” and on and after the Effective Date as the “Successor Company.”

On the Effective Date, the Company:

• Reincorporated the Successor Company in the state of Delaware and adopted an amended and restated certificate of incorporation and bylaws;

• Appointed new members to the Successor Company’s board of directors to replace directors of the Predecessor Company;

• Issued to the Predecessor Company’s former stockholders, in exchange for the cancellation and discharge of the Predecessor Company’s common stock:

815,887 shares of the Successor Company’s common stock;

919,004 warrants to expire on December 15, 2020 (the “4-Year Warrants”), and 919,004 warrants to expire on December 15, 2021 (the “5-Year Warrants”), each exercisable for one share of the Successor Company’s common stock;

• Issued to former holders of the Predecessor Company’s 6.75% senior notes, in exchange for the cancellation and discharge of such notes, 7,500,000 shares of the Successor Company’s common stock;

• Issued 11,769,014 shares of the Successor Company’s common stock to certain participants in rights offerings conducted pursuant to the Plan;

• Issued to Soter Capital, LLC (“Soter”) the sole share of the Successor Company’s Series A Preferred Stock, which confers certain rights to elect directors (but has no economic rights);

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Entered into a new \$80 million senior secured asset-based revolving credit facility (the “ABL Facility”) and a \$250 million senior secured term loan facility (the “Term Loan Facility”) upon termination of the Predecessor Company’s asset-based revolving credit facility and term loan facility;

Entered into a registration rights agreement (the “Registration Rights Agreement”) with certain stockholders of the Successor Company;

Adopted a new management incentive plan (the “2016 Incentive Plan”) for officers, directors and employees of the Successor Company and its subsidiaries; and

Entered into a corporate advisory services agreement (the “CASA”) between the Successor Company and Platinum Equity Advisors, LLC (“Platinum”) pursuant to which Platinum will provide certain business advisory services to the Company.



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The foregoing is a summary of the substantive provisions of the Plan and related transactions and is not intended to be a complete description of, or a substitute for a full and complete reading of, the Plan and the other documents referred to above.

**Service Offerings**

Our reportable business segments are U.S. Rig Services, Fluid Management Services, Coiled Tubing Services, Fishing and Rental Services and International. We also have a “Functional Support” segment associated with overhead and other costs in support of our reportable segments. Our U.S. Rig Services, Fluid Management Services, Coiled Tubing Services and Fishing and Rental Services operate geographically within the United States. The International reportable segment includes our current and former operations in Mexico, Colombia, Ecuador, Russia, Bahrain and Oman. Our Canadian subsidiary is also reflected in our International reportable segment. During the second half of 2015, we ceased operations in Colombia, Ecuador and the Middle East. During the fourth quarter of 2016, we completed the sale of our business in Mexico, and we are currently in discussions to sell our business in Russia. We evaluate the performance of our segments based on gross margin measures. All inter-segment sales pricing is based on current market conditions. See “Note 24. Segment Information” in “Item 8. Financial Statements and Supplementary Data” for additional financial information about our reportable business segments and the various geographical areas where we operate.

**U.S. Rig Services**

Our U.S. Rig Services include the completion of newly drilled wells, workover and recompletion of existing oil and natural gas wells, well maintenance, and the plugging and abandonment of wells at the end of their useful lives. We also provide specialty drilling services to oil and natural gas producers with certain of our larger rigs that are capable of providing conventional and horizontal drilling services. Our rigs encompass various sizes and capabilities, allowing us to service all types of oil and gas wells. Many of our rigs are outfitted with our proprietary KeyView® technology, which captures and reports well site operating data and provides safety control systems. We believe that this technology allows our customers and our crews to better monitor well site operations, improves efficiency and safety, and adds value to the services that we offer.

The completion and recompletion services provided by our rigs prepare wells for production, whether newly drilled or recently extended through a workover operation. The completion process may involve selectively perforating the well casing to access production zones, stimulating and testing these zones, and installing tubular and downhole equipment. We typically provide a well service rig and may also provide other equipment to assist in the completion process. Completion services vary by well and our work may take a few days to several weeks to perform, depending on the nature of the completion.

The workover services that we provide are designed to enhance the production of existing wells and generally are more complex and time consuming than normal maintenance services. Workover services can include deepening or extending wellbores into new formations by drilling horizontal or lateral wellbores, sealing off depleted production zones and accessing previously bypassed production zones, converting former production wells into injection wells for enhanced recovery operations and conducting major subsurface repairs due to equipment failures. Workover services may last from a few days to several weeks, depending on the complexity of the workover.

Maintenance services provided with our rig fleet are generally required throughout the life cycle of an oil or natural gas well. Examples of these maintenance services include routine mechanical repairs to the pumps, tubing and other equipment, removing debris and formation material from wellbores, and pulling rods and other downhole equipment from wellbores to identify and resolve production problems. Maintenance services are generally less complicated than completion and workover related services and require less time to perform.

Our rig fleet is also used in the process of permanently shutting-in oil or natural gas wells that are at the end of their productive lives. These plugging and abandonment services generally require auxiliary equipment in addition to a well servicing rig. The demand for plugging and abandonment services is not significantly impacted by the demand for oil and natural gas because well operators are required by state regulations to plug wells that are no longer productive.

We believe that the largest competitors for our U.S. Rig Services include C & J Energy Services, Inc., Basic Energy Services, Inc., Superior Energy Services, Inc., Forbes Energy Services Ltd. and Pioneer Energy Services Corp. Numerous smaller companies also compete in our rig-based markets in the United States.

#### Fluid Management Services

We provide transportation and well-site storage services for various fluids utilized in connection with drilling, completions, workover and maintenance activities. We also provide disposal services for fluids produced subsequent to well completion. These fluids are removed from the well site and transported for disposal in saltwater disposal (“SWD”) wells owned by us or a third party. Demand and pricing for these services generally correspond to demand for our well service rigs.

We believe that the largest competitors for our domestic fluid management services include Basic Energy Services, Inc., Superior Energy Services, Inc., C & J Energy Services, Inc., Nuverra Environmental Solutions, Forbes Energy Services Ltd., and

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Stallion Oilfield Services Ltd. Numerous smaller companies also compete in the fluid management services market in the United States.

**Coiled Tubing Services**

Coiled Tubing Services involve the use of a continuous metal pipe spooled onto a large reel which is then deployed into oil and natural gas wells to perform various applications, such as wellbore clean-outs, nitrogen jet lifts, through-tubing fishing, and formation stimulations utilizing acid and chemical treatments. Coiled tubing, particularly larger diameter coil units, is also used for a number of horizontal well applications such as milling temporary isolation plugs that separate frac zones and various other pre- and post-hydraulic fracturing well preparation services.

Our primary competitors in the Coiled Tubing Services market include Schlumberger Ltd., Baker Hughes Incorporated, Halliburton Company, Superior Energy Services, Inc. and C & J Energy Services, Inc. Numerous smaller companies also compete in our coiled tubing services markets in the United States. Demand for these services generally correspond to demand for well completion services.

**Fishing and Rental Services**

We offer a full line of fishing services and rental equipment designed for use in providing onshore drilling and workover services. Fishing services involve recovering lost or stuck equipment in the wellbore utilizing a broad array of “fishing tools.” Our rental tool inventory consists of drill pipe, tubulars, handling tools (including our patented Hydra-Walk<sup>®</sup> pipe-handling units and services), pressure-control equipment, pumps, power swivels, reversing units and foam air units. Our rental inventory also includes frac stack equipment used to support hydraulic fracturing operations and the associated flowback of frac fluids, proppants, oil and natural gas. We also provide well testing services.

Demand for our Fishing and Rental Services is also closely related to capital spending by oil and natural gas producers.

Our primary competitors for our Fishing and Rental Services include Baker Oil Tools (owned by Baker Hughes Incorporated), Weatherford International Ltd., Basic Energy Services, Inc., Smith Services (owned by Schlumberger), Superior Energy Services, Inc., Quail Tools (owned by Parker Drilling Company) and Knight Oil Tools. Numerous smaller companies also compete in our fishing and rental services markets in the United States.

**International Segment**

Our International segment includes operations in Russia, which we are attempting to sell. On October 16, 2016, we completed the sale of our business in Mexico, and during the second half of 2015, we ceased operations in Colombia, Ecuador and the Middle East. Our services in these international markets consist or consisted of rig-based services such as the maintenance, workover, and recompletion of existing oil wells, completion of newly-drilled wells, and plugging and abandonment of wells at the end of their useful lives. We also have a technology development and control systems business based in Canada, which is focused on the development of hardware and software related to oilfield service equipment controls, data acquisition and digital information flow.

**Functional Support Segment**

Our Functional Support segment includes unallocated overhead costs associated with sales, safety and administrative support for each of our reporting segments.

**Equipment Overview**

We categorize our rigs and equipment as active, warm stacked or cold stacked. We consider an active rig or piece of equipment to be a unit that is working, deployed, available for work or idle. A warm stacked rig or piece of equipment is a unit that is down for repair or needs repair. A cold stacked rig or piece of equipment is a unit that would require such significant investment to redeploy that we may salvage for parts, sell the unit or scrap the unit. The definitions of active, warm stacked or cold stacked are used for the majority of our equipment.

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## Rigs

As mentioned above, our fleet is diverse and allows us to work on all types of wells, ranging from very shallow wells to long horizontal laterals. Higher derrick capacity rigs will be utilized to service the deeper wells and longer laterals as they require a higher pull weight. The lower derrick capacity rigs will be used on shallow, less complex wells. In most cases, these rigs can be reassigned to other regions should market conditions warrant the transfer of equipment. The following table summarizes our rigs based on derrick lifting capacity measured in pounds as of December 31, 2016:

	Derrick Capacity (Lbs)		Total
	≤ 225,000	> 225,000	
Active	125	186	311
Warm stacked	142	103	245
Cold stacked	233	89	322
Total	500	378	878

## Coiled Tubing

Coiled tubing uses a spooled continuous metal pipe that is injected downhole in oil and gas wells in order to convey tools, log, stimulate, clean-out and perform other intervention functions. Typically, larger diameter coiled tubing is able to service longer lateral horizontal wells. The table below summarizes our Coiled Tubing Services fleet by pipe diameter as of December 31, 2016:

	Pipe Diameter			Total
	< 2"	≥ 2" < 2.375"	≥ 2.375"	
Active	5	6	5	16
Warm stacked	5	3	4	12
Cold stacked	10	9	4	23
Total	20	18	13	51

## Fluid Management Services

We have an extensive and diverse fleet of oilfield transportation service vehicles. We broadly define an oilfield transportation service vehicle as any heavy-duty, revenue-generating vehicle weighing over one ton. Our transportation fleet includes vacuum trucks, winch trucks, hot oilers and other vehicles, including kill trucks and various hauling and transport trucks. The table below summarizes our Fluid Management Services fleet as of December 31, 2016:

Truck Type	Active	Warm Stacked	Cold Stacked	Total
Vacuum Trucks	316	141	135	592
Winch Trucks	104	23	19	146
Hot Oil Trucks	30	29	3	62
Kill Trucks	50	23	13	86
Other	25	5	8	38
Total	525	221	178	924

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## Disposal Wells

As part of our Fluid Management Services, we provide disposal services for fluids produced subsequent to well completion. These fluids are removed from the well site and transported for disposal in SWD wells. The table below summarizes our SWD facilities, and brine and freshwater stations by state as of December 31, 2016:

	Owned	Leased(1)	Total
Location			
Arkansas	1	—	1
Louisiana	2	—	2
New Mexico	1	9	10
Texas	27	28	55
Total	31	37	68

(1) Includes SWD facilities as “leased” if we own the wellbore for the SWD but lease the land. In other cases, we lease both the wellbore and the land. Lease terms vary among different sites, but with respect to some of the SWD facilities for which we lease the land and own the wellbore, the land owner has an option under the land lease to retain the wellbore at the termination of the lease.

## Other Business Data

## Raw Materials

We purchase a wide variety of raw materials, parts and components that are made by other manufacturers and suppliers for our use. We are not dependent on any single source of supply for those parts, supplies or materials.

## Customers

Our customers include major oil companies, foreign national oil companies, and independent oil and natural gas production companies. During the period ended from January 1, 2016 through December 15, 2016, Chevron Texaco Exploration and Production and OXY USA Inc. accounted for approximately 14% and 13% of our consolidated revenue, respectively. During the years ended December 31, 2015 and 2014, Chevron Texaco Exploration and Production accounted for approximately 15% of our consolidated revenue. No other customer accounted for more than 10% of our consolidated revenue during the periods ended from January 1, 2016 through December 15, 2016, December 16, 2016 through December 31, 2016 or in the years ended December 31, 2015 or 2014.

Receivables outstanding for OXY USA Inc. were approximately 11% of our total accounts receivable as of December 31, 2016. No other customers accounted for more than 10% of our total accounts receivable as of December 31, 2016 and 2015.

## Competition and Other External Factors

The markets in which we operate are highly competitive. Competition is influenced by such factors as product and service quality and availability, responsiveness, experience, technology, equipment quality, reputation for safety and price. We believe that an important competitive factor in establishing and maintaining long-term customer relationships is having an experienced, skilled and well-trained work force. We devote substantial resources toward employee safety and training programs. In addition, we believe that our proprietary KeyView® system provides important safety enhancements. We believe many of our larger customers place increased emphasis on the safety, performance and quality of the crews, equipment and services provided by their contractors. Although we believe customers consider all of these factors, price is often the primary factor in determining which service provider is awarded the work. However, in numerous instances, we secure and maintain work for large customers for which efficiency, safety, technology, size of fleet and availability of other services are of equal importance to price.

The demand for our services and price we receive fluctuates, primarily in relation to the price (or anticipated price) of oil and natural gas, which, in turn, is driven for the most part by the supply of, and demand for, oil and natural gas. Generally, as supply of those commodities decreases and demand increases, service and maintenance requirements increase as oil and natural gas producers attempt to maximize the productivity of their wells in a higher priced environment. However, in a lower oil and natural gas price environment, demand for service and maintenance

generally decreases as oil and natural gas producers decrease their activity. In particular, the demand for new or existing field drilling and completion work is driven by available investment capital for such work. Because these types of services can be easily “started” and “stopped,” and oil and natural gas producers generally tend to be less risk tolerant when commodity prices are low or volatile, we may experience a more rapid decline in demand for well maintenance services compared with demand for other types of oilfield services. Furthermore, in a low commodity

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price environment, fewer well service rigs are needed for completions, as these activities are generally associated with drilling activity.

The level of our revenues, earnings and cash flows are substantially dependent upon, and affected by, the level of U.S. and international oil and natural gas exploration, development and production activity, as well as the equipment capacity in any particular region.

**Seasonality**

Our operations are impacted by seasonal factors. Historically, our business has been negatively impacted during the winter months due to inclement weather, fewer daylight hours and holidays. During the summer months, our operations may be impacted by tropical or other inclement weather systems. During periods of heavy snow, ice or rain, we may not be able to operate or move our equipment between locations, thereby reducing our ability to provide services and generate revenues. In addition, the majority of our equipment works only during daylight hours. In the winter months when days become shorter, this reduces the amount of time that our assets can work and therefore has a negative impact on total hours worked. Lastly, during the fourth quarter, we historically have experienced significant slowdown during the Thanksgiving and Christmas holiday seasons and demand sometimes slows during this period as our customers exhaust their annual spending budgets.

**Patents, Trade Secrets, Trademarks and Copyrights**

We own numerous patents, trademarks and proprietary technology that we believe provide us with a competitive advantage in the various markets in which we operate or intend to operate. We have devoted significant resources to developing technological improvements in our well service business and have sought patent protection both inside and outside the United States for products and methods that appear to have commercial significance. All the issued patents have varying remaining durations and begin expiring between 2017 and 2035. The most notable of our technologies include numerous patents surrounding our KeyView<sup>®</sup> system.

We own several trademarks that are important to our business both in the United States and in foreign countries. In general, depending upon the jurisdiction, trademarks are valid as long as they are in use, or their registrations are properly maintained and they have not been found to become generic. Registrations of trademarks can generally be renewed indefinitely as long as the trademarks are in use. While our patents and trademarks, in the aggregate, are of considerable importance to maintaining our competitive position, no single patent or trademark is considered to be of a critical or essential nature to our business.

We also rely on a combination of trade secret laws, copyright and contractual provisions to establish and protect proprietary rights in our products and services. We typically enter into confidentiality agreements with our employees, strategic partners and suppliers and limit access to the distribution of our proprietary information.

**Employees**

As of December 31, 2016, we employed approximately 3,000 persons in our U.S. operations and approximately 225 additional persons in Russia and Canada. Our domestic employees are not represented by a labor union and are not covered by collective bargaining agreements. As noted below in "Item 1A. Risk Factors," we have historically experienced a high employee turnover rate. We have not experienced any significant work stoppages associated with labor disputes or grievances and consider our relations with our employees to be generally satisfactory.

**Governmental Regulations**

Our operations are subject to various federal, state and local laws and regulations pertaining to health, safety and the environment. We cannot predict the level of enforcement of existing laws or regulations or how such laws and regulations may be interpreted by enforcement agencies or court rulings in the future. We also cannot predict whether additional laws and regulations affecting our business will be adopted, or the effect such changes might have on us, our financial condition or our business. The following is a summary of the more significant existing environmental, health and safety laws and regulations to which our operations are subject and for which a lack of compliance may have a material adverse impact on our results of operations, financial position or cash flows. We believe that we are in material compliance with all such laws.

Environmental Regulations

Our operations routinely involve the storage, handling, transport and disposal of bulk waste materials, some of which contain oil, contaminants and other regulated substances. Various environmental laws and regulations require prevention, and where necessary, cleanup of spills and leaks of such materials, and some of our operations must obtain permits that limit the discharge of materials. Failure to comply with such environmental requirements or permits may result in fines and penalties, remediation orders and revocation of permits.



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Hazardous Substances and Waste

The Comprehensive Environmental Response, Compensation, and Liability Act, as amended, referred to as “CERCLA” or the “Superfund” law, and comparable state laws, impose liability without regard to fault or the legality of the original conduct of certain defined persons, including current and prior owners or operators of a site where a release of hazardous substances occurred and entities that disposed or arranged for the disposal of the hazardous substances found at the site. Under CERCLA, these “responsible persons” may be jointly and severally liable for the costs of cleaning up the hazardous substances, for damages to natural resources and for the costs of certain health studies. In the course of our operations, we occasionally generate materials that are considered “hazardous substances” and, as a result, may incur CERCLA liability for cleanup costs. Also, claims may be filed for personal injury and property damage allegedly caused by the release of hazardous substances or other pollutants. We also generate solid wastes that are subject to the requirements of the Resource Conservation and Recovery Act, as amended, or “RCRA,” and comparable state statutes.

Although we use operating and disposal practices that are standard in the industry, hydrocarbons or other wastes may have been released at properties owned or leased by us now or in the past, or at other locations where these hydrocarbons and wastes were taken for treatment or disposal. Under CERCLA, RCRA and analogous state laws, we could be required to clean up contaminated property (including contaminated groundwater), or to perform remedial activities to prevent future contamination.

Air Emissions

The Clean Air Act, as amended, or “CAA,” and similar state laws and regulations restrict the emission of air pollutants and also impose various monitoring and reporting requirements. These laws and regulations may require us to obtain approvals or permits for construction, modification or operation of certain projects or facilities and may require use of emission controls.

Global Warming and Climate Change

Some scientific studies suggest that emissions of greenhouse gases (including carbon dioxide and methane) may contribute to warming of Earth’s atmosphere. While we do not believe our operations raise climate change issues different from those generally raised by commercial use of fossil fuels, legislation or regulatory programs that restrict greenhouse gas emissions in areas where we conduct business could increase our costs in order to comply with any new laws.

Water Discharges

We operate facilities that are subject to requirements of the Clean Water Act, as amended, or “CWA,” and analogous state laws that impose restrictions and controls on the discharge of pollutants into navigable waters. Spill prevention, control and counter-measure requirements under the CWA require implementation of measures to help prevent the contamination of navigable waters in the event of a hydrocarbon spill. Other requirements for the prevention of spills are established under the Oil Pollution Act of 1990, as amended, or “OPA,” which applies to owners and operators of vessels, including barges, offshore platforms and certain onshore facilities. Under OPA, regulated parties are strictly and jointly and severally liable for oil spills and must establish and maintain evidence of financial responsibility sufficient to cover liabilities related to an oil spill for which such parties could be statutorily responsible.

Occupational Safety and Health Act

We are subject to the requirements of the federal Occupational Safety and Health Act, as amended, or “OSHA,” and comparable state laws that regulate the protection of employee health and safety. OSHA’s hazard communication standard requires that information about hazardous materials used or produced in our operations be maintained and provided to employees and state and local government authorities.

Saltwater Disposal Wells

We operate SWD wells that are subject to the CWA, Safe Drinking Water Act, and state and local laws and regulations, including those established by the Underground Injection Control Program of the Environmental Protection Agency, or “EPA,” which establishes the minimum program requirements. Most of our SWD wells are

located in Texas. We also operate SWD wells in Arkansas, Louisiana and New Mexico. Regulations in these states require us to obtain an Underground Injection Control permit to operate each of our SWD wells. The applicable regulatory agency may suspend or modify one or more of our permits if our well operations are likely to result in pollution of freshwater, substantial violation of permit conditions or applicable rules, or if the well leaks into the environment.

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Access to Company Reports

Our Web site address is [www.keyenergy.com](http://www.keyenergy.com), and we make available free of charge through our Web site our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and all amendments to those reports, as soon as reasonably practicable after such materials are electronically filed with or furnished to the Securities and Exchange Commission (“SEC”). Our Web site also includes general information about us, including our Corporate Governance Guidelines and charters for the committees of our board of directors. Information on our Web site or any other Web site is not a part of this report.

ITEM 1A. RISK FACTORS

In addition to the other information in this report, the following factors should be considered in evaluating us and our business.

Risks Related to Our Business

The depressed conditions in our industry have materially and adversely affected our results of operations, cash flows and financial condition during 2016 and, unless conditions in our industry improve, this trend could continue during 2017 and potentially beyond.

Oil and natural gas prices began a rapid and substantial decline in the fourth quarter of 2014. Depressed commodity price conditions persisted and worsened during 2015 and remained depressed during 2016. As a result, demand for our products and services has declined substantially, and the prices we are able to charge our customers for our products and services have also declined substantially. These trends materially and adversely affected our results of operations, cash flows and financial condition during 2016 and, unless conditions in our industry improve, this trend will continue during 2017 and potentially beyond.

We had substantial net losses during 2015 and 2016, and, during 2016, our cash flow used by operations was \$138.9 million. If industry conditions do not improve, we may continue to suffer net losses and negative cash flows from operations.

Although our financial position has improved as a result of the reorganization and we are continuing to pursue cost reduction initiatives, there can be no assurance that we will be able to successfully consummate these initiatives or that they will be successful to improve our financial condition and liquidity.

Our business is cyclical and depends on conditions in the oil and natural gas industry, especially oil and natural gas prices and capital expenditures by oil and natural gas companies. A continuation of the depressed state of our industry, tight credit markets and disruptions in the U.S. and global economies and financial systems may adversely impact our business.

Prices for oil and natural gas historically have been volatile as a result of changes in the supply of, and demand for, oil and natural gas and other factors. The significant decline in oil and natural gas prices that began in 2014 and continued throughout 2015 and 2016 caused many of our customers to significantly reduce drilling, completion and other production activities and related spending on our products and services in 2015 and 2016. In addition, the reduction in demand from our customers has resulted in an oversupply of many of the services and products we provide, and such oversupply has substantially reduced the prices we can charge our customers for our services.

We depend on our customers’ willingness to make capital expenditures to explore for, develop and produce oil and natural gas. Therefore, weakness in oil and natural gas prices (or the perception by our customers that oil and natural gas prices will remain reduced or will continue to decrease in the future) has and may continue to result in a reduction in the utilization of our equipment and in lower rates for our services. In addition to adversely affecting us, the continuation and worsening of these conditions have resulted and may continue to result in a material adverse impact on certain of our customers’ liquidity and financial position resulting in further spending reductions, delays in payment of, or non-payment of, amounts owing to us and similar impacts. These conditions have had and may continue to have an adverse impact on our financial conditions, results of operations and cash flows, and it is difficult to predict how long the current depressed commodity price environment will continue.

Many factors affect the supply of and demand for oil and natural gas and, therefore, influence product prices, including:

- prices, and expectations about future prices, of oil and natural gas;
- domestic and worldwide economic conditions;
- domestic and foreign supply of and demand for oil and natural gas;
- the price and quantity of imports of foreign oil and natural gas including the ability of OPEC to set and maintain production levels for oil;
- the cost of exploring for, developing, producing and delivering oil and natural gas;
- the level of excess production capacity, available pipeline, storage and other transportation capacity;
- lead times associated with acquiring equipment and products and availability of qualified personnel;
- the expected rates of decline in production from existing and prospective wells;

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the discovery rates of new oil and gas reserves;  
federal, state and local regulation of exploration and drilling activities and equipment, material or supplies that we furnish;  
public pressure on, and legislative and regulatory interest within, federal, state and local governments to stop, significantly limit or regulate hydraulic fracturing activities;  
weather conditions, including hurricanes that can affect oil and natural gas operations over a wide area and severe winter weather that can interfere with our operations;  
political instability in oil and natural gas producing countries;  
advances in exploration, development and production technologies or in technologies affecting energy consumption;  
the price and availability of alternative fuel and energy sources;  
uncertainty in capital and commodities markets; and  
changes in the value of the U.S. dollar relative to other major global currencies.

Spending by exploration and production companies has also been, and may continue to be, impacted by conditions in the capital markets. Limitations on the availability of capital, and higher costs of capital, for financing expenditures have contributed to exploration and production companies making materially significant reductions to capital budgets and such limitations may continue if oil and natural gas prices remain at current levels or decrease further. Such cuts in spending have curtailed, and may continue to curtail, drilling programs as well as discretionary spending on well services, which has resulted, and may continue to result, in a reduction in the demand for our services, the rates we can charge and the utilization of our assets. Moreover, reduced discovery rates of new oil and natural gas reserves, and a decrease in the development rate of reserves in our market areas whether due to increased governmental regulation, limitations on exploration and drilling activity or other factors, have had, and may continue to have, a material adverse impact on our business, even in a stronger oil and natural gas price environment.

A substantial decline in oil and natural gas prices generally leads to decreased spending by our customers. While higher oil and natural gas prices generally lead to increased spending by our customers, sustained high energy prices can be an impediment to economic growth, and can therefore negatively impact spending by our customers. Our customers also take into account the volatility of energy prices and other risk factors by requiring higher returns for individual projects if there is higher perceived risk. Any of these factors could affect the demand for oil and natural gas and could have a material adverse effect on our business, financial condition, results of operations and cash flow. The amount of our debt and the covenants in the agreements governing our debt could negatively impact our financial condition, results of operations and business prospects.

Although we reduced the amount of our debt by approximately \$697 million as a result of the reorganization, as of December 31, 2016, we had \$248.0 million of total debt. Our level of indebtedness, and the covenants contained in the agreements governing our debt, could have important consequences for our operations, including:

making it more difficult for us to satisfy our obligations under the agreements governing our indebtedness and increasing the risk that we may default on our debt obligations;  
requiring us to dedicate a substantial portion of our cash flow from operations to required payments on indebtedness, thereby reducing the availability of cash flow for working capital, capital expenditures and other general business activities;  
limiting our ability to obtain additional financing in the future for working capital, capital expenditures, acquisitions, general corporate purposes and other activities;  
limiting management's flexibility in operating our business;  
limiting our flexibility in planning for, or reacting to, changes in our business and the industry in which we operate;  
diminishing our ability to successfully withstand a downturn in our business or the economy generally;  
placing us at a competitive disadvantage against less leveraged competitors; and  
making us vulnerable to increases in interest rates, because our debt has variable interest rates.

As more fully described in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations - Liquidity and Capital Resources, each of our ABL Facility and our Term Loan Facility contains affirmative and negative covenants, including financial ratios and tests, with which we must comply. These covenants include, among others, covenants that restrict our ability to take certain actions without the permission of the holders of our indebtedness, including the incurrence of debt, the granting of liens, the making of investments, the payment of dividends and the sale of assets, and the financial ratios and tests include, among others, a requirement that we comply with a minimum liquidity covenant, a minimum asset coverage ratio and, during certain periods, a minimum fixed charge coverage ratio. In addition, under our Term Loan Facility and ABL Facility, we are required to take certain steps to perfect the security interest in the collateral within specified periods following the closing of those facilities. Our ability to satisfy required financial covenants, ratios and tests in our debt agreements can be affected by events beyond our control, including commodity prices, demand for our services, the valuation of our assets, as well as prevailing economic, financial and industry conditions, and we can offer no assurance that we will be able to remain in compliance with such covenants

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or that the holders of our indebtedness will not seek to assert that we are not in compliance with our covenants. A breach of any of these covenants, ratios or tests could result in a default under our indebtedness. If we default, lenders under our ABL Facility will no longer be obligated to extend credit to us, and they and the administrative agent under our Term Loan Facility could declare all amounts of outstanding debt, together with accrued interest, to be immediately due and payable. The results of such actions would have a significant negative impact on our results of operations, financial position and cash flows, and absent strategic alternatives such as refinancing or restructuring our indebtedness or capital structure, we would not have sufficient liquidity to repay all of our outstanding indebtedness. If such a result were to occur, we may be forced into bankruptcy or forced to again seek bankruptcy protection to restructure our business and capital structure and may have to liquidate our assets and may receive less than the value at which those assets are carried on our financial statements.

We may incur more debt and long-term lease obligations in the future.

The agreements governing our long-term debt restrict, but do not prohibit, us from incurring additional indebtedness and other obligations in the future. As of December 31, 2016, we had \$248.0 million of total debt.

An increase in our level of indebtedness could exacerbate the risks described in the immediately preceding risk factor and the occurrence of any of such events could result in a material adverse effect on our business, financial condition, results of operations, and business prospects.

We may not be able to generate sufficient cash flow to meet our debt service and other obligations.

Our ability to make payments on our indebtedness and to fund planned capital expenditures and other costs of our operations depends on our ability to generate cash in the future. This, to a large extent, is subject to conditions in the oil and natural gas industry, including commodity prices, demand for our services and the prices we are able to charge for our services, general economic and financial conditions, competition in the markets in which we operate, the impact of legislative and regulatory actions on how we conduct our business and other factors, all of which are beyond our control. During fiscal year 2016, we had negative cash flows from operations, and this trend could continue if conditions in our industry continue or worsen.

Our variable rate indebtedness subjects us to interest rate risk, which could cause our debt service obligations to increase significantly.

Borrowings under our ABL Facility and our Term Loan Facility bear interest at variable rates, exposing us to interest rate risk. If interest rates increase, our debt service obligations on the variable rate indebtedness would increase even though the amount borrowed would remain the same, and our net income and cash available for servicing our indebtedness would decrease.

We may be unable to implement price increases or maintain existing prices on our core services.

We periodically seek to increase the prices of our services to offset rising costs and to generate higher returns for our stockholders. Currently, the prices we are able to charge for our services and the demand for such services are severely depressed. Even when industry conditions are favorable, we operate in a very competitive industry and as a result, we are not always successful in raising, or maintaining our existing prices. Additionally, during periods of increased market demand, a significant amount of new service capacity, including new well service rigs, fluid hauling trucks, coiled tubing units and new fishing and rental equipment, may enter the market, which also puts pressure on the pricing of our services and limits our ability to increase or maintain prices. Furthermore, during periods of declining pricing for our services, we may not be able to reduce our costs accordingly, which could further adversely affect our profitability.

Even when we are able to increase our prices, we may not be able to do so at a rate that is sufficient to offset such rising costs. In periods of high demand for oilfield services, a tighter labor market may result in higher labor costs. During such periods, our labor costs could increase at a greater rate than our ability to raise prices for our services. Also, we may not be able to successfully increase prices without adversely affecting our activity levels. The inability to maintain our prices or to increase our prices as costs increase could have a material adverse effect on our business, financial position and results of operations.

We participate in a capital-intensive industry. We may not be able to finance future growth of our operations or future acquisitions.

Our activities require substantial capital expenditures. If our cash flow from operating activities and borrowings under our ABL Facility are not sufficient to fund our capital expenditure budget, we would be required to reduce these expenditures or fund these expenditures through debt or equity or alternative financing plans, such as refinancing or restructuring our debt or selling assets.

Our ability to raise debt or equity capital or to refinance or restructure our debt will depend on the condition of the capital markets and our financial condition at such time, among other things. Any refinancing of our debt could be at higher interest rates and may require us to comply with more onerous covenants, which could further restrict our business operations. The terms of existing or future debt instruments may restrict us from adopting some of these alternatives. Any of the foregoing consequences could materially and adversely affect our business, financial condition, results of operations and prospects.



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Increased labor costs or the unavailability of skilled workers could hurt our operations.

Companies in our industry, including us, are dependent upon the available labor pool of skilled employees. We compete with other oilfield services businesses and other employers to attract and retain qualified personnel with the technical skills and experience required to provide our customers with the highest quality service. We are also subject to the Fair Labor Standards Act, which governs such matters as minimum wage, overtime and other working conditions, and which can increase our labor costs or subject us to liabilities to our employees. A shortage in the labor pool of skilled workers or other general inflationary pressures or changes in applicable laws and regulations could make it more difficult for us to attract and retain personnel and could require us to enhance our wage and benefits packages. Labor costs may increase in the future or we may not be able to reduce wages when demand and pricing falls, and such changes could have a material adverse effect on our business, financial condition and results of operations.

Our future financial results could be adversely impacted by asset impairments or other charges.

We have recorded goodwill impairment charges and asset impairment charges in the past. We periodically evaluate our long-lived assets, including our property and equipment, indefinite-lived intangible assets, and goodwill for impairment. In performing these assessments, we project future cash flows on a discounted basis for goodwill, and on an undiscounted basis for other long-lived assets, and compare these cash flows to the carrying amount of the related assets. These cash flow projections are based on our current operating plans, estimates and judgmental assumptions. We perform the assessment of potential impairment on our goodwill and indefinite-lived intangible assets at least annually in the fourth quarter, or more often if events and circumstances warrant. We perform the assessment of potential impairment for our property and equipment whenever facts and circumstances indicate that the carrying value of those assets may not be recoverable due to various external or internal factors. If conditions in our industry do not improve or worsen, we could record additional impairment charges in future periods, which could have a material adverse effect on our financial position and results of operations.

Our business involves certain operating risks, which are primarily self-insured, and our insurance may not be adequate to cover all insured losses or liabilities we might incur in our operations.

Our operations are subject to many hazards and risks, including the following:

- accidents resulting in serious bodily injury and the loss of life or property;
- liabilities from accidents or damage by our fleet of trucks, rigs and other equipment;
- pollution and other damage to the environment;
- reservoir damage;
- blow-outs, the uncontrolled flow of natural gas, oil or other well fluids into the atmosphere or an underground formation; and
- fires and explosions.

If any of these hazards occur, they could result in suspension of operations, damage to or destruction of our equipment and the property of others, or injury or death to our or a third party's personnel.

We self-insure against a significant portion of these liabilities. For losses in excess of our self-insurance limits, we maintain insurance from unaffiliated commercial carriers. However, our insurance may not be adequate to cover all losses or liabilities that we might incur in our operations. Furthermore, our insurance may not adequately protect us against liability from all of the hazards of our business. As a result of market conditions, premiums and deductibles for certain of our insurance policies may substantially increase. In some instances, certain insurance could become unavailable or available only for reduced amounts of coverage. We also are subject to the risk that we may be unable to maintain or obtain insurance of the type and amount we desire at a reasonable cost. If we were to incur a significant liability for which we were uninsured or for which we were not fully insured, it could have a material adverse effect on our financial position, results of operations and cash flows.

We operate in a highly competitive industry, with intense price competition, which may intensify as our competitors expand their operations.

The market for oilfield services in which we operate is highly competitive and includes numerous small companies capable of competing effectively in our markets on a local basis, as well as several large companies that possess substantially greater financial resources than we do. Contracts are traditionally awarded on the basis of competitive bids or direct negotiations with customers.

The principal competitive factors in our markets are product and service quality and availability, responsiveness, experience, technology, equipment quality, reputation for safety and price. The competitive environment has intensified as recent mergers among exploration and production companies have reduced the number of available customers. The fact that drilling rigs and other vehicles and oilfield services equipment are mobile and can be moved from one market to another in response to market conditions heightens the competition in the industry. We may be competing for work against competitors that may be better able

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to withstand industry downturns and may be better suited to compete on the basis of price, retain skilled personnel and acquire new equipment and technologies, all of which could affect our revenues and profitability.

Compliance with regulations regarding the use of “conflict minerals” could limit the supply and increase the cost of certain metals used in manufacturing our products.

In accordance with Section 1502 of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (the “Dodd-Frank Act”), the SEC issued disclosure requirements, which became effective in 2014, for manufacturers of products containing certain minerals which are mined from the Democratic Republic of Congo and adjoining countries. These “conflict minerals” are commonly found in metals used in the manufacture of semiconductors.

Manufacturers are also required to disclose their efforts to prevent the sourcing of such minerals and metals produced from them. One of our wholly-owned subsidiaries manufactures certain products that are covered by these requirements. The implementation of these new regulations may limit the sourcing and availability of some of the metals used in the manufacturing of our products. The regulations may also reduce the number of suppliers who provide conflict-free metals, and may affect our ability to obtain the metals in sufficient quantities or at competitive prices. Finally, some of our customers may elect to disqualify us as a supplier if we are unable to verify that the metals used in our products are free of conflict minerals.

We are subject to the economic, political and social instability risks of doing business in certain foreign countries.

We currently have operations based in Russia and we own a technology development and control systems business based in Canada. As a result, we are exposed to risks of international operations, including:

- increased governmental ownership and regulation of the economy in the markets in which we operate;

inflation and adverse economic conditions stemming from governmental attempts to reduce inflation, such as

imposition of higher interest rates and wage and price controls;

economic and financial instability of national oil companies;

increased trade barriers, such as higher tariffs and taxes on imports of commodity products;

exposure to foreign currency exchange rates;

exchange controls or other currency restrictions;

war, civil unrest or significant political instability;

restrictions on repatriation of income or capital;

expropriation, confiscatory taxation, nationalization or other government actions with respect to our assets located in the markets where we operate;

governmental policies limiting investments by and returns to foreign investors;

labor unrest and strikes;

deprivation of contract rights; and

restrictive governmental regulation and bureaucratic delays.

The occurrence of one or more of these risks may:

negatively impact our results of operations;

restrict the movement of funds and equipment to and from affected countries; and

inhibit our ability to collect receivables.

Our wholly owned subsidiary, Geostream, provides drilling, workover and reservoir engineering services in Russia. Continued political instability, deteriorating macroeconomic conditions, economic sanctions and actual or threatened military action related to developments in Ukraine or other eastern European countries could have a material adverse effect on our subsidiary’s operations in the region and on the result of operations of our International segment.

If there is a failure to comply with the Foreign Corrupt Practices Act (“FCPA”) and similar laws, it could have a negative impact on our ongoing operations.

Our ability to comply with the FCPA and similar laws is dependent on the success of our compliance program, including our ability to continue to manage our agents, affiliates and business partners, and supervise, train and retain competent employees. Our compliance program is also dependent on the efforts of our employees to comply with applicable law and our Business Code of Conduct.

On August 11, 2016, we entered into a settlement resolving an SEC investigation into possible violations by the Company of the FCPA, pursuant to which the Company agreed to pay \$5 million in disgorgement and to cease and desist from causing violations of certain provisions of the FCPA, without admitting or denying the SEC's allegations except as to jurisdiction. We could be subject to other sanctions and civil and criminal prosecution as well as fines and penalties in the event any future investigation results in a finding of violation of the FCPA or similar laws by us or any of our employees.

Historically, we have experienced a high employee turnover rate. Any difficulty we experience replacing or adding workers could adversely affect our business.

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We believe that the high turnover rate in our industry is attributable to the nature of oilfield services work, which is physically demanding and performed outdoors. As a result, workers may choose to pursue employment in fields that offer a more desirable work environment at wage rates that are competitive with ours. The potential inability or lack of desire by workers to commute to our facilities and job sites, as well as the competition for workers from competitors or other industries, are factors that could negatively affect our ability to attract and retain workers. We may not be able to recruit, train and retain an adequate number of workers to replace departing workers. The inability to maintain an adequate workforce could have a material adverse effect on our business, financial condition and results of operations.

We may not be successful in implementing and maintaining technology development and enhancements. New technology may cause us to become less competitive.

The oilfield services industry is subject to the introduction of new drilling and completion techniques and services using new technologies, some of which may be subject to patent protection. As competitors and others use or develop new technologies in the future, we may be placed at a competitive disadvantage. Further, we may face competitive pressure to implement or acquire certain new technologies at a substantial cost. Some of our competitors have greater financial, technical and personnel resources that may allow them to implement new technologies before we can. If we are unable to develop and implement new technologies or products on a timely basis and at competitive cost, our business, financial condition, results of operations and cash flows could be adversely affected.

A component of our business strategy is to incorporate the KeyView® system, our proprietary technology, into our well service rigs. The inability to successfully develop, integrate and protect this technology could:

- limit our ability to improve our market position;
- increase our operating costs; and
- limit our ability to recoup the investments made in this technological initiative.

The loss of or a substantial reduction in activity by one or more of our largest customers could materially and adversely affect our business, financial condition and results of operations.

Two customers accounted for more than 10% of our total consolidated revenues for the period ended from January 1, 2016 through December 15, 2016, and our ten largest customers represented approximately 57% and 23% of our consolidated revenues for the periods ended from January 1, 2016 through December 15, 2016 and from December 16, 2016 through December 31, 2016, respectively. The loss of or a substantial reduction in activity by one or more of these customers could have an adverse effect on our business, financial condition and results of operations.

Potential adoption of future state or federal laws or regulations surrounding the hydraulic fracturing process could make it more difficult to complete oil or natural gas wells and could materially and adversely affect our business, financial condition and results of operations.

Many of our customers utilize hydraulic fracturing services during the life of a well. Hydraulic fracturing is the process of creating or expanding cracks, or fractures, in underground formations where water, sand and other additives are pumped under high pressure into the formation. Although we are not a provider of hydraulic fracturing services, many of our services complement the hydraulic fracturing process.

Legislation has been introduced in Congress to provide for broader federal regulation of hydraulic fracturing operations and the reporting and public disclosure of chemicals used in the fracturing process. Additionally, the EPA has asserted federal regulatory authority over certain hydraulic fracturing activities involving diesel fuel under the Safe Drinking Water Act and in May 2012 issued draft guidance for fracturing operations that involved diesel fuels. If additional levels of regulation or permitting requirements were imposed through the adoption of new laws and regulations, our customers' business and operations could be subject to delays and increased operating and compliance costs, which could negatively impact the number of active wells in the marketplaces we serve. New regulations addressing hydraulic fracturing and chemical disclosure have been approved or are under consideration by a number of states and some municipalities have sought to restrict or ban hydraulic fracturing within their jurisdictions. The adoption of future federal, state or municipal laws regulating the hydraulic fracturing process could negatively impact

our business, financial condition and results of operations.

Permit conditions, legislation or regulatory initiatives could restrict our ability to dispose of fluids produced subsequent to well completion, which could have a material adverse effect on our business.

As part of our fluid management services, we provide disposal services for fluids produced subsequent to well completion. These fluids are removed from the well site and transported for disposal in SWD wells. We operate SWD wells that are subject to the CWA, the Safe Drinking Water Act, and state and local laws and regulations, including those established by the Underground Injection Control Program of the EPA, which establishes the minimum program requirements. Most of our SWD wells are located in Texas. We also operate SWD wells in Arkansas, Louisiana and New Mexico. Regulations in these states require us to obtain an Underground Injection Control permit to operate each of our SWD wells. The applicable regulatory agency may suspend or modify

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one or more of our permits if our well operations are likely to result in pollution of freshwater or substantial violation of permit conditions or applicable rules, or if the well leaks into the environment.

In addition, there exists a growing concern that the injection of produced fluids into belowground disposal wells may trigger seismic activity in certain areas. In response to these concerns, regulators in some states are pursuing initiatives designed to impose additional requirements in connection with the permitting of SWD wells or otherwise to assess any relationship between seismicity and oil and gas operations. For example, in 2014, the Texas Railroad Commission, or TRC, published a rule governing permitting or re-permitting of disposal wells in Texas that would require, among other things, the submission of information on seismic events occurring within a specified radius of the disposal well location, as well as logs, geologic cross sections and structure maps relating to the disposal area in question. If a permittee or a prospective permittee fails to demonstrate that the saltwater or other fluids are confined to the disposal zone or if scientific data indicates such a disposal well is likely to be or determined to be contributing to seismic activity, then the TRC may deny, modify, suspend or terminate the permit application or existing operating permit for that well.

The imposition of permit conditions or the adoption and implementation of any new laws, regulations, or directives that restrict our ability to dispose of produced fluids, including by restricting disposal well locations, changing the depths of disposal wells, reducing the volume of wastewater disposed in wells, or requiring us to shut down disposal wells or otherwise, could lead to operational delays and increased operating costs, which could materially and adversely affect our business, financial condition and results of operations.

We may incur significant costs and liabilities as a result of environmental, health and safety laws and regulations that govern our operations.

Our operations are subject to U.S. federal, state and local and foreign laws and regulations that impose limitations on the discharge of pollutants into the environment and establish standards for the handling, storage and disposal of waste materials, including toxic and hazardous wastes. To comply with these laws and regulations, we must obtain and maintain numerous permits, approvals and certificates from various governmental authorities. While the cost of such compliance has not been significant in the past, new laws, regulations or enforcement policies could become more stringent and significantly increase our compliance costs or limit our future business opportunities, which could have a material adverse effect on our financial condition and results of operations.

Our operations pose risks of environmental liability, including leakage from our operations to surface or subsurface soils, surface water or groundwater. Some environmental laws and regulations may impose strict liability, joint and several liability, or both. Therefore, in some situations, we could be exposed to liability as a result of our conduct that was lawful at the time it occurred or the conduct of, or conditions caused by, third parties without regard to whether we caused or contributed to the conditions. Actions arising under these laws and regulations could result in the shutdown of our operations, fines and penalties, expenditures for remediation or other corrective measures, and claims for liability for property damage, exposure to hazardous materials, exposure to hazardous waste or personal injuries. Sanctions for noncompliance with applicable environmental laws and regulations also may include the assessment of administrative, civil or criminal penalties, revocation of permits, temporary or permanent cessation of operations in a particular location and issuance of corrective action orders. Such claims or sanctions and related costs could cause us to incur substantial costs or losses and could have a material adverse effect on our business, financial condition, results of operations and cash flow. Additionally, an increase in regulatory requirements on oil and natural gas exploration and completion activities could significantly delay or interrupt our operations.

The scope of regulation of our services may increase in light of the April 2010 Macondo accident and resulting oil spill in the Gulf of Mexico, including possible increases in liabilities or funding requirements imposed by governmental agencies. In 2012, the Bureau of Safety and Environmental Enforcement, or "BSEE," expanded its regulatory oversight beyond oil and gas operators to include service and equipment contractors. In addition, U.S. federal law imposes on certain entities deemed to be "responsible parties" a variety of regulations related to the prevention of oil spills, releases of hazardous substances, and liability for removal costs and natural resource, real

property and certain economic damages arising from such incidents. Some of these laws may impose strict and/or joint and several liability for certain costs and damages without regard to the conduct of the parties. As a provider of services and rental equipment for offshore drilling and workover services, we may be deemed a “responsible party” under federal law. The implementation of such laws and the adoption and implementation of future regulatory initiatives, or the specific responsibilities that may arise from such initiatives may subject us to increased costs and liabilities, which could interrupt our operations or have an adverse effect on our revenue or results of operations. Severe weather could have a material adverse effect on our business.

Our business could be materially and adversely affected by severe weather. Our customers' oil and natural gas operations located in Louisiana and parts of Texas may be adversely affected by hurricanes and tropical storms, resulting in reduced demand for our services. Furthermore, our customers' operations may be adversely affected by seasonal weather conditions. Adverse weather can also directly impede our own operations. Repercussions of severe weather conditions may include:



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• curtailment of services;  
• weather-related damage to facilities and equipment, resulting in suspension of operations;  
• inability to deliver equipment, personnel and products to job sites in accordance with contract schedules; and  
• loss of productivity.

These constraints could delay our operations and materially increase our operating and capital costs. Unusually warm winters may also adversely affect the demand for our services by decreasing the demand for natural gas.

Acquisitions and divestitures - we may not be successful in identifying, making and integrating acquisitions or limiting ongoing costs associated with the operations we divest.

An important component of our growth strategy is to make acquisitions that will strengthen our core services or presence in selected markets. The success of this strategy will depend, among other things, on our ability to identify suitable acquisition candidates, to negotiate acceptable financial and other terms, to timely and successfully integrate acquired business or assets into our existing businesses and to retain the key personnel and the customer base of acquired businesses. Any future acquisitions could present a number of risks, including but not limited to:

- incorrect assumptions regarding the future results of acquired operations or assets or expected cost reductions or other synergies expected to be realized as a result of acquiring operations or assets;
- failure to successfully integrate the operations or management of any acquired operations or assets in a timely manner;
- failure to retain or attract key employees;
- diversion of management's attention from existing operations or other priorities;
- the inability to implement promptly an effective control environment;
- potential impairment charges if purchase assumptions are not achieved or market conditions decline;
- the risks inherent in entering markets or lines of business with which the company has limited or no prior experience;
- and
- inability to secure sufficient financing, sufficient financing on economically attractive terms, that may be required for any such acquisition or investment.

Our business strategy anticipates, and is based upon our ability to successfully complete and integrate, acquisitions of other businesses or assets in a timely and cost effective manner. Our failure to do so could adversely affect our business, financial condition or results of operations.

We also make strategic divestitures from time to time. In the case of divestitures, we may agree to indemnify acquiring parties for certain liabilities arising from our former businesses. These divestitures may also result in continued financial involvement in the divested businesses, including through guarantees, service level agreements, or other financial arrangements, following the transaction. Lower performance by those divested businesses could affect our future financial results if there is contingent consideration associated.

Compliance with climate change legislation or initiatives could negatively impact our business.

Various state governments and regional organizations comprising state governments are considering enacting new legislation and promulgating new regulations governing or restricting the emission of greenhouse gases, or "GHG," from stationary sources, which may include our equipment and operations. At the federal level, the EPA has already issued regulations that require us to establish and report an inventory of GHG emissions. The EPA also has established a GHG permitting requirement for large stationary sources and may lower the threshold of the permitting program, which could include our equipment and operations. Legislative and regulatory proposals for restricting GHG emissions or otherwise addressing climate change could require us to incur additional operating costs and could adversely affect demand for natural gas and oil. The potential increase in our operating costs could include new or increased costs to obtain permits, operate and maintain our equipment and facilities, install new emission controls on our equipment and facilities, acquire allowances to authorize our greenhouse gas emissions, pay taxes related to our GHG emissions and administer and manage a GHG emissions program.

Conservation measures and technological advances could reduce demand for oil and natural gas.

Fuel conservation measures, alternative fuel requirements, increasing consumer demand for alternatives to oil and natural gas, technological advances in fuel economy and energy generation could reduce demand for oil and natural gas. Moreover, incentives to conserve energy or use alternative energy sources could reduce demand for oil and natural gas. Management cannot predict the impact of the changing demand for oil and natural gas services and products, and any major changes may have a material effect on our business, financial condition, results of operations and cash flows.

**Risks Related to Our Emergence from Bankruptcy**

Information contained in our historical financial statements will not be comparable to the information contained in our financial statements after the application of fresh start accounting.

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This Annual Report on Form 10-K reflects the consummation of the Plan and the adoption of fresh start accounting. As a result, our financial statements from and after the Effective Date will not be comparable to our financial statements for prior periods. This will make it difficult for stockholders to assess our performance in relation to prior periods. Please see “Note 3. Fresh Start Accounting” in “Item 8. Financial Statements and Supplementary Data” for additional information.

We have a limited operating history since our emergence from bankruptcy and consequently our business plan is difficult to evaluate and our long term viability cannot be assured.

Our prospects for financial success are difficult to assess because we have a limited operating history since emergence from bankruptcy. The Company together with certain subsidiaries filed for Chapter 11 relief on October 24, 2016, and we emerged from bankruptcy on December 15, 2016. There can be no assurance that our business will be successful, that we will be able to achieve or maintain a profitable operation, or that we will not encounter unforeseen difficulties that may deplete our capital resources more rapidly than anticipated. There can be no assurance that we will achieve or sustain profitability or positive cash flows from our operating activities.

Our corporate advisory services agreement may result in financial burden or other adverse effects.

On the Effective Date, the Company entered into the CASA with Platinum, an affiliate of Soter. Pursuant to this agreement, Platinum provides a range of business, financial and accounting advice in exchange for an advisory fee of \$2.75 million per year (subject to certain adjustments). During the term of the CASA, the Company will be obligated to accrue and pay the advisory fee in accordance with the terms set forth in the CASA. In addition, the business, financial and accounting advice provided by Platinum to the Company under the CASA could increase the influence that Platinum has over our operations.

The CASA may not be terminated by the Company until December 31, 2019, but Platinum may terminate the CASA at any time upon 90 days’ prior written notice to the Company. The CASA also terminates automatically if Soter owns less than 33% of our common stock. After the termination of the CASA, Key may need to provide its own services to replace those provided under the CASA or procure such services from third parties. Any failure of or delay in procuring comparable services following a termination of the CASA could result in unexpected costs and business disruption.

#### Risks Related to Our Common Stock

Our controlling stockholder may deter transactions that could be beneficial to other stockholders.

Pursuant to our certificate of incorporation, our bylaws and the Plan, beginning on the Effective Date and until the 2019 annual stockholders meeting (the “Initial Board Term”), directors appointed by Soter, our largest stockholder, will collectively hold votes that constitute a majority of all votes held by directors of the Company. As a result, subject to certain approval rights of directors selected by certain other stockholders, the Soter directors will control decisions made by the board. This control could discourage others from initiating any merger, takeover or other transaction that may otherwise be beneficial to the other holders of shares of our common stock.

After the Initial Board Term, for as long as our Series A Preferred Stock is outstanding, directors selected by Soter will continue to hold votes that constitute a majority of all votes held by all directors. As a result, subject to certain approval rights held by non-Soter directors, the Soter directors will continue to control decisions made by the board, including whether to enter into transactions that may otherwise be beneficial to the other holders of shares of our common stock.

The resale of shares of our common stock, including shares issuable upon exercise of our warrants, may adversely affect the market price of our common stock.

At the time of our emergence from bankruptcy, we granted registration rights to certain stockholders. The shares of our outstanding common stock held by these stockholders will be registered for resale under a registration statement pursuant to the Securities Act of 1933, as amended (the “Securities Act”), other than shares held by Soter, which will not be registered for resale at this time. The shares held by these stockholders (other than Soter) constitute approximately 32% of our outstanding common stock as of February 15, 2017, all of which may be sold in the public markets

pursuant to an effective registration statement.

Furthermore, as of December 16, 2016, there were 919,004 4-Year Warrants and 919,004 5-Year Warrants outstanding. The exercise price of one 4-Year Warrant is \$43.52, and the exercise price of one 5-Year Warrant is \$54.40, each subject to certain adjustments. To the extent such warrants are exercised, additional shares of our common stock will be issued, which will result in dilution to the holders of our common stock and increase the number of shares eligible for resale in the public market.

The sale of a significant number of shares of our common stock, including shares issuable upon exercise of our warrants, or substantial trading in our common stock or the perception in the market that substantial trading in our common stock will occur, may adversely affect the market price of our common stock.

We cannot assure you that an active trading market for our common stock will develop or be maintained, and the market price of our common stock may be volatile, which could cause the value of your investment to decline.

The common stock of the Successor Company was listed on the New York Stock Exchange (the "NYSE") on December 16, 2016, following our emergence from bankruptcy. We cannot assure you that an active public market for our common stock will develop or, if it develops, that it will be sustained. In the absence of an active public trading market, it may be difficult to liquidate your investment in our common stock.

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The trading price of our common stock on the NYSE may fluctuate substantially. Numerous factors, including many over which we have no control, may have a significant impact on the market price of our common stock. These risks include those described or referred to in this “Risk Factors” section as well as, among other things:

- our operating and financial performance and prospects;
- our ability to repay our debt;
- our access to financial and capital markets to refinance our debt or replace the existing credit facilities;
- investor perceptions of us and the industry and markets in which we operate;
- future sales of equity or equity-related securities;
- changes in earnings estimates or buy/sell recommendations by analysts; and
- general financial, domestic, economic and other market conditions.

The Company does not expect to pay dividends on its common stock in the foreseeable future.

We do not anticipate to pay cash dividends or other distributions with respect to shares of our common stock in the foreseeable future, and we cannot assure that such dividends or other distributions will be paid at any time in the future or at all. In addition, restrictive covenants in our debt agreement limit our ability to pay dividends. As a result, holders of shares of common stock likely will not be able to realize a return on their investment, if any, until the shares are sold.

Certain provisions of our corporate documents and Delaware law, as well as change of control provisions in our debt agreements, could delay or prevent a change of control, even if that change would be beneficial to stockholders, or could have a material negative impact on our business.

Certain provisions in our certificate of incorporation, bylaws and debt agreements may have the effect of deterring transactions involving a change in control, including transactions in which stockholders might receive a premium for their shares.

In addition to the risks of having a controlling stockholder as described in the risk factor “Our controlling stockholder may deter transactions that could be beneficial to other stockholders,” our certificate of incorporation provides for the issuance of up to 10,000,000 shares of preferred stock with such designations, rights and preferences as may be determined from time to time by our board of directors. The authorization of preferred shares empowers our board, without further stockholder approval, to issue preferred shares with dividend, liquidation, conversion, voting or other rights which could adversely affect the voting power or other rights of the holders of the common stock. If issued, the preferred stock could also dilute the holders of our common stock and could be used to discourage, delay or prevent a change of control.

Furthermore, our debt agreements contain provisions pursuant to which an event of default or mandatory prepayment offer may result if certain “persons” or “groups” become the beneficial owner of more than 50.1% of our common stock. This could deter certain parties from seeking to acquire us, and if any “person” or “group” were to become the beneficial owner of more than 50.1% of our common stock, we may not be able to repay our indebtedness.

We are also a Delaware corporation subject to Section 203 of the Delaware General Corporation Law (the “DGCL”). In general, Section 203 of the DGCL prevents an “interested stockholder” (as defined in the DGCL) from engaging in a “business combination” (as defined in the DGCL) with us for three years following the date that person becomes an interested stockholder unless one or more of the following occurs:

- Before that person became an interested stockholder, our board of directors approved the transaction in which the interested stockholder became an interested stockholder or approved the business combination;
- Upon consummation of the transaction that resulted in the interested stockholder becoming an interested stockholder, the interested stockholder owned at least 85% of our voting stock outstanding at the time the transaction commenced, excluding for purposes of determining the voting stock outstanding stock held by certain directors and employee stock plans; or
- Following the transaction in which that person became an interested stockholder, the business combination is approved by our board of directors and authorized at a meeting of stockholders by the affirmative vote of the holders

of at least 66 2/3% of our outstanding voting stock not owned by the interested stockholder.

The DGCL generally defines “interested stockholder” as any person who, together with affiliates and associates, is the owner of 15% or more of our outstanding voting stock or is our affiliate or associate and was the owner of 15% or more of our outstanding voting stock at any time within the three-year period immediately before the date of determination.

All of these factors could materially adversely affect the price of our common stock.

**ITEM 1B. UNRESOLVED STAFF COMMENTS**

None.

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## ITEM 2. PROPERTIES

We lease office space for our principal executive offices in Houston, Texas. We also lease local office space in the various countries in which we operate. Additionally, we own or lease numerous rig facilities, storage facilities, truck facilities and sales and administrative offices throughout the geographic regions in which we operate. We lease temporary facilities to house employees in regions where infrastructure is limited. In connection with our Fluid Management Services, we operate a number of owned and leased SWD facilities, and brine and freshwater stations. Our leased properties are subject to various lease terms and expirations.

We believe all properties that we currently occupy are suitable for their intended uses. We believe that our current facilities are sufficient to conduct our operations. However, we continue to evaluate the purchase or lease of additional properties or the consolidation of our properties, as our business requires.

The following table shows our active owned and leased properties, as well as active SWD facilities, categorized by geographic region as of December 31, 2016:

Region	Office, Repair & Service and Other(1)	SWDs, Brine and Freshwater Stations(2)	Operational Field Services Facilities
United States			
Owned	40	31	64
Leased	35	37	36
International			
Owned	—	—	—
Leased	7	—	1
TOTAL	82	68	101

(1) Includes six residential properties leased in the United States and two residential property leased outside the United States used to house employees.

(2) Includes SWD facilities as “leased” if we own the wellbore for the SWD but lease the land. In other cases, we lease both the wellbore and the land. Lease terms vary among different sites, but with respect to some of the SWD facilities for which we lease the land and own the wellbore, the land owner has an option under the land lease to retain the wellbore at the termination of the lease.

## ITEM 3. LEGAL PROCEEDINGS

We are subject to various suits and claims that have arisen in the ordinary course of business. We do not believe that the disposition of any of our ordinary course litigation will result in a material adverse effect on our consolidated financial position, results of operations or cash flows.

In November 2015, the Santa Barbara County District Attorney filed a criminal complaint against two former employees and Key, specifically alleging three counts of violations of California Labor Code section 6425(a) against Key. The complaint sought unspecified penalties against Key related to an October 12, 2013 accident which resulted in the death of one Key employee at a drilling site near Santa Maria, California. An arraignment was held on February 10, 2016, where Key and its former employees pleaded not guilty to all charges.

On or about January 10, 2017, Key entered into a settlement with the Santa Barbara County District Attorney. Key agreed to plead no contest to one felony count (Count 2), a violation of California Labor Code 6425(a). The Santa Barbara County District Attorney also agreed to recommend total restitution, fines, fees, and surcharges not to exceed \$450,000. The court dismissed the remaining charges (Counts 1 and 3) against Key. The parties agreed to postpone sentencing in the matter until January 20, 2018. The parties agreed that if Key pays all of the total restitution, fines, fees, and surcharges by January 20, 2018, the Santa Barbara County District Attorney will not object to Key withdrawing its plea to a felony count on Count 2 and entering a plea to a misdemeanor.

On or about November 23, 2015, the North Dakota Industrial Commission (“NDIC”) filed a notice in the county of Burleigh County, ND alleging statutory violations by Key Energy Services, LLC, as operator of two salt water disposal wells in the state of North Dakota. The NDIC pled for approximately \$888,000 in fines and costs. In October 2016, the Company settled with the NDIC for \$88,750.

On October 24, 2016, Key and certain of its domestic subsidiaries filed voluntary petitions for reorganization under chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court for the District of Delaware pursuant to a prepackaged plan of reorganization. The Plan was confirmed by the Bankruptcy Court on December 6, 2016, and the Company emerged from the bankruptcy proceedings on December 15, 2016. For more information regarding the bankruptcy, see Emergence from Legal Proceedings in Item 1. Business above.



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ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

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## PART II

## ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

## Market and Share Prices

Our common stock is traded on the NYSE under the symbol "KEG." As of February 15, 2017, there were 155 registered holders of 20,096,462 issued and outstanding shares of common stock. This number of registered holders does not include holders that have shares of common stock held for them in "street name," meaning that the shares are held for their accounts by a broker or other nominee. In these instances, the brokers or other nominees are included in the number of registered holders, but the underlying holders of the common stock that have shares held in "street name" are not. The following table sets forth the reported high and low closing price of our common stock for the periods indicated:

	High	Low
Year Ended December 31, 2016		
1st Quarter	\$0.53	\$0.19
2nd Quarter	0.53	0.21
3rd Quarter	0.24	0.04
4th Quarter (Predecessor Company until December 15, 2016)	0.13	0.04
4th Quarter (Successor Company from and after December 16, 2016)	33.25	31.50

	High	Low
Year Ended December 31, 2015		
1st Quarter	\$2.39	\$1.32
2nd Quarter	2.69	1.72
3rd Quarter	1.60	0.47
4th Quarter	0.78	0.42

The following Performance Graph and related information shall not be deemed "soliciting material" or to be "filed" with the SEC, nor shall such information be incorporated by reference into any future filing under the Securities Act or the Exchange Act, except to the extent that we specifically incorporate it by reference into such filing.

The following performance graph compares the performance of our common stock to the PHLX Oil Service Sector Index, the Russell 2000 Index and our peer group as established by management. Our peer group consists of the following companies: Archrock, Inc., Basic Energy Services, Inc., C & J Energy Services, Inc., Helix Energy Solutions Group, Inc., Oceaneering International Inc., Oil States International Inc., Patterson UTI Energy Inc., Pioneer Energy Services Corp., RPC, Inc., Seventy-Seven Energy Inc., and Superior Energy Services, Inc.

The graph below compares the cumulative total stockholder return on the Successor Company's common stock from December 16, 2016, the date such common stock was listed on the NYSE, through January 31, 2017. The graph assumes \$100 invested on December 16, 2016 in our common stock and \$100 invested on each such date in each of the PHLX Oil Service Sector Index, the Russell 2000 Index and our peer group, with dividends reinvested.

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COMPARISON OF CUMULATIVE TOTAL RETURN\*

Among Key Energy Services, Inc., the Russell 2000 Index,  
the PHLX Oil Service Sector Index and Peer Group

\* \$100 invested on December 16, 2016 in stock or index, including reinvestment of dividends.

Dividend Policy

There were no dividends declared or paid on our common stock for the years ended December 31, 2016, 2015 and 2014. Under the terms of the ABL Facility and the Term Loan Facility, our ability to pay dividends on the common stock is restricted. We do not currently intend to pay dividends.

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## Issuer Purchases of Equity Securities

During the fourth quarter of 2016, we repurchased an aggregate of 1.6 million shares of our common stock. The repurchases were to satisfy tax withholding obligations that arose upon vesting of restricted stock. Set forth below is a summary of the share repurchases:

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans(1)	Maximum Number of Shares That May Yet Be Purchased Under the Plan(1)
Predecessor				
October 1, 2016 to October 31, 2016	13,830	\$ 0.07	—	—
November 1, 2016 to November 30, 2016	2,810	\$ 0.07	—	—
December 1, 2016 to December 15, 2016	1,597,407	\$ 0.13	—	—
Successor				
December 16, 2016 to December 31, 2016	—	\$ —	—	—

(1) The Company did not have at any time between October 1 and December 31, 2016, and currently does not have, a share repurchase program in place.

## Equity Compensation Plan Information

The following table sets forth information as of December 31, 2016 with respect to equity compensation plans (including individual compensation arrangements) under which our common stock is authorized for issuance. The material features of each of these plans are described in “Note 21. Share-Based Compensation” in “Item 8. Financial Statement and Supplementary Data.”

Plan Category	Number of Securities to be Issued Upon Exercise of Outstanding Warrants And Rights (a)(2)	Weighted Average Exercise Price of Outstanding Options, Warrants And Rights (b)(3)	Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans (Excluding Securities Reflected in Column (a)) (c)(4)
Equity compensation plans approved by stockholders(1)	1,295	\$ 33.67	1,168
Equity compensation plans not approved by stockholders	—	\$ —	—
Total	1,295		1,168

(1) Represents options and other stock-based awards outstanding under the 2016 Equity and Cash Incentive Plan (the “2016 ECIP”).

(2) Includes 647,532 of shares that may be issued upon the vesting and exercise of stock options and 647,538 of shares that may be issued upon vesting of restricted stock units (“RSUs”).

(3) RSUs do not have an exercise price; therefore RSUs are excluded from weighted average exercise price of outstanding awards.

Represents the number of shares remaining available for grant under the 2016 ECIP as of December 31, 2016. If (4) any common stock underlying an unvested award is canceled, forfeited or is otherwise terminated without delivery of shares, then such shares will again be available for issuance under the 2016 ECIP.

#### ITEM 6. SELECTED FINANCIAL DATA

The following historical selected financial data as of and for the years ended December 31, 2012 through December 31, 2016 has been derived from our audited financial statements. The historical selected financial data should be read in conjunction with “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations” and the historical consolidated financial statements and related notes thereto included in “Item 8. Financial Statements and Supplementary Data.”

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## RESULTS OF OPERATIONS DATA

(in thousands, except per share amounts)

	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31,			
			2015	2014	2013	2012
REVENUES	\$17,830	\$399,423	\$792,326	\$1,427,336	\$1,591,676	\$1,960,070
COSTS AND EXPENSES:						
Direct operating expenses	16,603	362,825	714,637	1,059,651	1,114,462	1,308,845
Depreciation and amortization expense	3,574	131,296	180,271	200,738	225,297	213,783
General and administrative expenses	6,501	163,257	202,631	249,646	221,753	230,496
Impairment expense	—	44,646	722,096	121,176	—	—
Operating income (loss)	(8,848 )	(302,601 )	(1,027,309)	(203,875 )	30,164	206,946
Reorganization items, net	—	(245,571 )	—	—	—	—
Interest expense, net of amounts capitalized	1,364	74,320	73,847	54,227	55,204	53,566
Other (income) expense, net	32	(2,443 )	9,394	1,009	(803 )	(6,649 )
Income (loss) from continuing operations before tax	(10,244 )	(128,907 )	(1,110,550)	(259,111 )	(24,237 )	160,029
Income tax (expense) benefit	—	(2,829 )	192,849	80,483	3,064	(57,352 )
Income (loss) from continuing operations	(10,244 )	(131,736 )	(917,701 )	(178,628 )	(21,173 )	102,677
Loss from discontinued operations, net of tax	—	—	—	—	—	(93,568 )
Net income (loss)	(10,244 )	(131,736 )	(917,701 )	(178,628 )	(21,173 )	9,109
Income attributable to noncontrolling interest	—	—	—	—	595	1,487
<b>INCOME (LOSS) ATTRIBUTABLE TO KEY</b>	<b>\$(10,244 )</b>	<b>\$(131,736)</b>	<b>\$(917,701)</b>	<b>\$(178,628 )</b>	<b>\$(21,768 )</b>	<b>\$7,622</b>
Earnings (loss) per share from continuing operations attributable to Key:						
Basic	\$(0.51 )	\$(0.82 )	\$(5.86 )	\$(1.16 )	\$(0.14 )	\$0.67
Diluted	\$(0.51 )	\$(0.82 )	\$(5.86 )	\$(1.16 )	\$(0.14 )	\$0.67
Loss per share from discontinued operations:						
Basic	\$—	\$—	\$—	\$—	\$—	\$(0.62 )
Diluted	\$—	\$—	\$—	\$—	\$—	\$(0.62 )
Earnings (loss) per share attributable to Key:						
Basic	\$(0.51 )	\$(0.82 )	\$(5.86 )	\$(1.16 )	\$(0.14 )	\$0.05
Diluted	\$(0.51 )	\$(0.82 )	\$(5.86 )	\$(1.16 )	\$(0.14 )	\$0.05



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	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31,			
			2015	2014	2013	2012
Income (loss) from continuing operations attributable to Key:						
Income (loss) from continuing operations	\$(10,244 )	\$(131,736)	\$(917,701)	\$(178,628)	\$(21,173)	\$102,677
Income attributable to noncontrolling interest	—	—	—	—	595	1,487
Income (loss) from continuing operations attributable to Key	\$(10,244 )	\$(131,736)	\$(917,701)	\$(178,628)	\$(21,768)	\$101,190
Weighted Average Shares Outstanding:						
Basic	20,090	160,587	156,598	153,371	152,271	151,106
Diluted	20,090	160,587	156,598	153,371	152,271	151,125

**CASH FLOW DATA**

(in thousands)

	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31,			
			2015	2014	2013	2012
Net cash provided by (used in) operating activities	\$ (417 )	\$(138,449)	\$(22,386)	\$164,168	\$228,643	\$369,660
Net cash provided by (used in) investing activities	(251 )	6,544	(19,403 )	(146,840 )	(160,881 )	(428,709 )
Net cash provided by (used in) financing activities	(15 )	18,759	218,729	(22,058 )	(85,492 )	73,946
Effect of changes in exchange rates on cash	—	(20 )	110	3,728	87	(4,391 )

**BALANCE SHEET DATA**

(in thousands)

	Successor Year Ended December 31, 2016	Predecessor Year Ended December 31,	2015	2014	2013	2012
Working capital	\$ 117,775		\$265,943	\$191,937	\$273,809	\$284,698
Property and equipment, gross	408,716		2,376,388	2,555,515	2,606,738	2,528,578
Property and equipment, net	405,151		880,032	1,235,258	1,365,646	1,436,674
Total assets	657,981		1,327,798	2,322,763	2,573,573	2,744,960
Long-term debt and capital leases, net of current maturities	245,477		961,700	737,691	750,084	831,482



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Total liabilities	415,364	1,187,508	1,264,700	1,322,480	1,457,628
Equity	242,617	140,290	1,058,063	1,251,093	1,287,332
Cash dividends per common share	—	—	—	—	—

ITEM 7. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our consolidated financial statements and related notes thereto in “Item 8. Financial Statements and Supplementary Data.” The discussion below contains forward-looking statements that are based upon our current expectations and are subject to uncertainty and changes in circumstances including those identified in “Cautionary Note Regarding Forward-Looking Statements” above. Actual results may differ materially from these expectations due to potentially inaccurate assumptions and known or unknown

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risks and uncertainties. Such forward-looking statements should be read in conjunction with our disclosures under “Item 1A. Risk Factors.”

Overview

We provide a full range of well services to major oil companies, foreign national oil companies and independent oil and natural gas production companies to produce, maintain and enhance the flow of oil and natural gas throughout the life of a well. These services include rig-based and coiled tubing-based well maintenance and workover services, well completion and recompletion services, fluid management services, fishing and rental services and other ancillary oilfield services. Additionally, certain of our rigs are capable of specialty drilling applications. We operate in most major oil and natural gas producing regions of the continental United States, and we have operations in Russia, which we are attempting to sell. In addition, we have a technology development and control systems business based in Canada.

The demand for our services fluctuates, primarily in relation to the price (or anticipated price) of oil and natural gas, which, in turn, is driven primarily by the supply of, and demand for, oil and natural gas. Generally, as supply of those commodities decreases and demand increases, service and maintenance requirements increase as oil and natural gas producers attempt to maximize the productivity of their wells in a higher priced environment. However, in the lower oil and natural gas price environment that has persisted since late 2014, demand for service and maintenance has decreased as oil and natural gas producers decrease their activity. In particular, the demand for new or existing field drilling and completion work is driven by available investment capital for such work and our customers have significantly curtailed their capital spending in both 2015 and 2016. Because these types of services can be easily “started” and “stopped,” and oil and natural gas producers generally tend to be less risk tolerant when commodity prices are low or volatile, we may experience a more rapid decline in demand for well maintenance services compared with demand for other types of oilfield services. Further, in a lower-priced environment, fewer well service rigs are needed for completions, as these activities are generally associated with drilling activity.

Emergence from Voluntary Reorganization and Fresh Start Accounting

Upon our emergence from bankruptcy on the Effective Date, the Company adopted fresh start accounting which resulted in the creation of a new entity for financial reporting purposes. As a result of the application of fresh start accounting, as well as the effects of the implementation of the Plan, the Consolidated Financial Statements on or after December 16, 2016 are not comparable with the Consolidated Financial Statements prior to that date. Refer to “Note 3. Fresh Start Accounting” in “Item 8. Financial Statements and Supplementary Data” for additional information. References to “Successor” or “Successor Company” relate to the financial position and results of operations of the reorganized Company subsequent to December 15, 2016. References to “Predecessor” or “Predecessor Company” refer to the financial position and results of operations of the Company prior to December 15, 2016.

Business and Growth Strategies

Focus on Production Related Services

Over the life of an oil and gas well, regular maintenance of well bore and artificial lift systems is required to maintain production and offset natural production declines. In most of these interventions, a well service rig is required to remove and replace items needing repair, or to perform activities that would increase the oil and gas production from current levels. In many instances these interventions require additional assets or services to perform. With the decline in oil prices beginning in 2014, we believe that a number of oil and gas producers in the United States significantly curtailed their recurring well maintenance activities. We believe that a recovery in oil prices will result in oil and gas producers making the decision to resume regular well maintenance activities. Additionally, we believe that in many instances since the oil price decline began in 2014, oil and gas producers have foregone regular maintenance activities, and that additional demand for our services will be provided by oil and gas producers seeking to improve their production by repairing their wells. Key is well positioned to capitalize on these trends through its fleet of active and warm stacked well service rigs and the additional fishing and rental service offerings it provides and we will continue to invest, either in equipment or through acquisition to grow and take advantage of this dynamic.

#### Growth in Population of Horizontal Oil and Gas Wells

Since the revolution of horizontal well drilling and hydraulic fracturing began in the United States, thousands of new horizontal oil wells have been added, many in the period from 2012 to 2014. As the initial production from these wells decline over their first several years of production, and these wells are placed on artificial lift systems to maintain production, we believe that these wells will require periodic maintenance similar to a conventional oil well. In many instances due to the depth and long lateral sections of these wells, a larger well service rig with a higher rated derrick capacity will be needed to do this maintenance. We intend to invest in this portion of our well service rig fleet, and the needed rental equipment and services, either through organic capital deployment or acquisition to capitalize on this trend and the growing population of horizontal wells that have entered or will enter the phase of their life where regular maintenance is required.

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## PERFORMANCE MEASURES

The Baker Hughes U.S. rig count data, which is publicly available on a weekly basis, is often used as a coincident indicator of overall Exploration and Production (“E&P”) company spending and broader oilfield activity. In assessing overall activity in the U.S. onshore oilfield service industry in which we operate, we believe that the Baker Hughes U.S. land drilling rig count is the best barometer of E&P companies' capital spending and resulting activity levels. Historically, our activity levels have been highly correlated to U.S. onshore capital spending by our E&P company customers as a group.

Year	WTI Cushing Crude Oil(1)	NYMEX Henry Hub Natural Gas(1)	Average Baker Hughes U.S. Land Drilling Rigs(2)
2012	\$ 94.05	\$ 2.75	1,871
2013	\$ 97.98	\$ 3.73	1,705
2014	\$ 93.17	\$ 4.37	1,804
2015	\$ 48.66	\$ 2.62	943
2016	\$ 43.29	\$ 2.52	486

(1) Represents the average of the monthly average prices for each of the years presented. Source: U.S. Energy Information Administration, Bloomberg.

(2) Source: www.bakerhughes.com

Internally, we measure activity levels for our well servicing operations primarily through our rig and trucking hours. Generally, as capital spending by E&P companies increases, demand for our services also rises, resulting in increased rig and trucking services and more hours worked. Conversely, when activity levels decline due to lower spending by E&P companies, we generally provide fewer rig and trucking services, which results in lower hours worked. The following table presents our quarterly rig and trucking hours from 2014 through 2016.

	Rig Hours		Trucking Hours		Key's U.S. Working Days(1)
	U.S.	International	Total		
2016:					
First Quarter	153,417	5,715	159,132	217,429	63
Second Quarter	144,587	6,913	151,500	199,527	64
Third Quarter	163,206	6,170	169,376	198,362	64
Fourth Quarter	169,087	4,341	173,428	192,049	61
Total 2016	630,297	23,139	653,436	807,367	252
2015:					
First Quarter	271,005	36,950	307,955	418,032	62
Second Quarter	232,169	25,555	257,724	342,271	63
Third Quarter	226,953	13,330	240,283	309,601	64
Fourth Quarter	203,252	8,279	211,531	247,979	62
Total 2015	933,379	84,114	1,017,493	1,317,883	251
2014:					
First Quarter	347,047	46,090	393,137	481,353	63
Second Quarter	355,219	33,758	388,977	493,494	63
Third Quarter	365,891	34,603	400,494	506,486	64
Fourth Quarter	341,313	41,156	382,469	481,653	61
Total 2014	1,409,470	155,607	1,565,077	1,962,986	251

(1) Key's U.S. working days are the number of weekdays during the quarter minus national holidays.

## MARKET AND BUSINESS CONDITIONS AND OUTLOOK

Our core businesses depend on our customers' willingness to make expenditures to produce, develop and explore for oil and natural gas. Industry conditions are influenced by numerous factors, such as oil and natural gas prices, the supply of and demand for oil and natural gas, domestic and worldwide economic conditions, and political instability in oil producing countries. Oil and natural gas prices began a rapid and substantial decline in the fourth quarter of 2014. Depressed commodity price conditions

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persisted and worsened during 2015 and that trend continued into 2016. As a result, the rig count and demand for our products and services declined substantially, and the prices we are able to charge our customers for our products and services have also declined substantially. While we have sought to anticipate activity declines and have reshaped our organizational and cost structure to mitigate the negative impact of these declines, we have continued to experience negative operating results and cash flows from operations. Although oil prices have improved off the low point of 2016, and our revenues improved in the fourth quarter of 2016 over the third quarter of 2016, we have not experienced an uptick in activity levels commensurate with increases in oil prices. The November 2016 decision by OPEC to curtail the cartel's oil production has provided for continued improvement in oil prices and in the future outlook for oil prices and thus improvement in the spending outlook for our customers. We believe that with this improved outlook and increased spending by our customers, demand for our services will continue to improve, allowing for increases in both activity and the price of our services over 2017. With increased demand for oilfield services broadly, however, the demand for qualified employees will also increase, which may impact our ability to meet the needs of our customers or to offset inflation in labor costs with price increases from our customers.

**RESULTS OF OPERATIONS****Consolidated Results of Operations**

The following tables set forth consolidated results of operations and financial information by operating segment and other selected information for the periods indicated. The period from December 16 to December 31, 2016 (Successor Company) and the period from January 1 to December 15, 2016 (Predecessor Company) are distinct reporting periods as a result of our emergence from bankruptcy on December 15, 2016. References in these results of operations to the change and the percentage change combine the Successor Company and Predecessor Company results for the year ended December 31, 2016 in order to provide some comparability of such information to the year ended December 31, 2015. While this combined presentation is not presented according to generally accepted accounting principles in the United States ("GAAP") and no comparable GAAP measure are presented, management believes that providing this financial information is the most relevant and useful method for making comparisons to the year ended December 31, 2015.

	Successor	Predecessor			
	(a)	(b)	(c)	(a) + (b) - (c)	%
	Period from December 16, 2016 through December 31, 2016	Period from January 1, 2016 through December 15, 2016	Year Ended December 31, 2015	Change	Change
<b>REVENUES</b>	\$ 17,830	\$ 399,423	\$ 792,326	\$(375,073)	(47)%
<b>COSTS AND EXPENSES:</b>					
Direct operating expenses	16,603	362,825	714,637	(335,209)	(47)%
Depreciation and amortization expense	3,574	131,296	180,271	(45,401)	(25)%
General and administrative expenses	6,501	163,257	202,631	(32,873)	(16)%
Impairment expense	—	44,646	722,096	(677,450)	(94)%
Operating loss	(8,848)	(302,601)	(1,027,309)	715,860	(70)%
Reorganization items, net	—	(245,571)	—	(245,571)	(100)%
Interest expense, net of amounts capitalized	1,364	74,320	73,847	1,837	2%
Other (income) loss, net	32	(2,443)	9,394	(11,805)	(126)%
Loss before income taxes	(10,244)	(128,907)	(1,110,550)	971,399	(87)%

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Income tax benefit	—	(2,829 )	192,849	(195,678 )	(101 )%
NET LOSS	\$(10,244 )	\$(131,736)	\$(917,701)	\$775,721	(85 )%

Years Ended December 31, 2016 and 2015

Revenues

Our revenues for the combined year ended December 31, 2016 decreased \$375.1 million, or 47.3%, to \$417.3 million from \$792.3 million for the year ended December 31, 2015, due to lower spending from our customers as a result of lower oil prices. These market conditions resulted in reduced customer activity and a reduction in the price received for our services. Internationally, we had lower revenue as a result of reduced customer activity in Russia and Colombia and the exit of operations in the Middle East and South America. See “Segment Operating Results — Years Ended December 31, 2016 and 2015” below for a more detailed discussion of the change in our revenues.

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Direct operating expenses

Our direct operating expenses decreased \$335.2 million, or 46.9%, to \$379.4 million (90.9% of revenues) for the combined year ended December 31, 2016, compared to \$714.6 million (90.2% of revenues) for the year ended December 31, 2015. The decrease is primarily related to a decrease in employee compensation costs, fuel expense and repair and maintenance expense as we sought to reduce our cost structure and as a result of lower activity levels. See “Segment Operating Results — Years Ended December 31, 2016 and 2015” below for a more detailed discussion of the change in our direct operating expenses.

Depreciation and amortization expense

Depreciation and amortization expense decreased \$45.4 million, or 25.2%, to \$134.9 million (32.3% of revenues) for the combined year ended December 31, 2016, compared to \$180.3 million (22.8% of revenues) for the year ended December 31, 2015. The decrease is primarily attributable to the impairment of certain fixed assets in 2015 and decreases in capital expenditures and lower amortization expense due to the impairment of certain intangible assets.

General and administrative expenses

General and administrative expenses decreased \$32.9 million, or 16.2%, to \$169.8 million (40.7% of revenues) for the combined year ended December 31, 2016, compared to \$202.6 million (25.6% of revenues) for the year ended December 31, 2015. The decrease is primarily due to lower employee compensation costs due to reduced staffing levels and reduction in wages and \$30.8 million lower expenses related to our FCPA investigations by the DOJ and the SEC, which concluded in April and August 2016, respectively, partially off-set by \$25.8 million in restructuring fees in 2016.

Impairment expense

During the combined year ended December 31, 2016, we recorded a \$44.6 million impairment to reduce the carrying value of assets held for sale to fair market value related to our business unit in Mexico. During the year ended December 31, 2015, we recorded a \$582.7 million impairment of goodwill, a \$51.1 million impairment of fixed assets that are being held and used, a \$1.5 million impairment of other intangible assets that are no longer being used, and a \$86.8 million impairment of fixed assets to reduce the carrying value of assets held for sale to fair market value.

Reorganization items, net

Reorganization items primarily consist of \$578.7 million gain on debt discharge partially offset by \$299.6 million loss on fresh start accounting revaluations, \$19.2 million write-off of deferred financing costs and debt premiums and discounts, and \$15.2 million of professional fees incurred in connection with our emergence from voluntary reorganization.

Interest expense, net of amounts capitalized

Interest expense increased \$1.8 million to \$75.7 million (18.1% of revenues), for the combined year ended December 31, 2016, compared to \$73.8 million (9.3% of revenues) for the year ended December 31, 2015. The increase is primarily related to increased borrowings and interest rate under the new Term Loan Facility in the combined year ended December 31, 2016 and the write-off of the remaining \$0.8 million of unamortized deferred financing costs related to a previously terminated credit facility in the second quarter of 2015.

Other (income) loss, net

During the combined year ended December 31, 2016, we recognized other income, net, of \$2.4 million, compared to other loss, net, of \$9.4 million for the year ended December 31, 2015. A \$7.8 million allowance for the collectibility of our notes receivable related to the sale of our operations in Argentina was recorded in the year ended December 31, 2015. Our foreign exchange loss relates to U.S. dollar-denominated transactions in our foreign locations and fluctuations in exchange rates between local currencies and the U.S. dollar.



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The table below presents comparative detailed information about combined other loss, net at December 31, 2016 and 2015:

	Successor	Predecessor		(a) + (b) -	
	(a)	(b)	(c)	(c)	
	Period	Period	Year	Change	%
	from	from	Ended		Change
	December	January	December		
	16, 2016	1, 2016	31, 2015		
	through	through			
	December	December			
	31, 2016	15, 2016			
Interest income	\$ (20 )	\$ (407 )	\$ (159 )	\$ (268 )	169 %
Foreign exchange loss	17	1,005	4,153	\$ (3,131 )	(75 )%
Allowance for collectibility of notes receivable	—	—	7,705	\$ (7,705 )	(100 )%
Other, net	35	(3,041 )	(2,305 )	\$ (701 )	30 %
Total	\$ 32	\$ (2,443 )	\$ 9,394	\$ (11,805 )	(126 )%
Income tax (expense) benefit					

Our income tax benefit was zero (0.0% effective rate) on pre-tax loss of \$10.2 million and \$2.8 million (2.2% effective rate) on pre-tax loss of \$128.9 million for the period from December 16, 2016 through December 31, 2016 and for the period from January 1, 2016 through December 15, 2016, respectively, compared to an income tax benefit of \$192.8 million (17.4% effective rate) on a pre-tax loss of \$1.1 billion for the year ended December 31, 2015. Our effective tax rates for such periods differ from the U.S. statutory rate of 35% due to a number of factors, including the mix of profit and loss between domestic and international taxing jurisdictions and the impact of permanent items, including goodwill impairment expense and expenses subject to statutorily imposed limitations such as meals and entertainment expenses, that affect book income but do not affect taxable income and discrete tax adjustments, such as valuation allowances against deferred tax assets and tax expense or benefit recognized for uncertain tax positions. Years Ended December 31, 2015 and 2014

	Year Ended			
	December 31,			
	2015	2014	Change	%
				Change
REVENUES	\$792,326	\$1,427,336	\$ (635,010 )	(44 )%
COSTS AND EXPENSES:				
Direct operating expenses	714,637	1,059,651	(345,014 )	(33 )%
Depreciation and amortization expense	180,271	200,738	(20,467 )	(10 )%
General and administrative expenses	202,631	249,646	(47,015 )	(19 )%
Impairment expense	722,096	121,176	600,920	496 %
Operating loss	(1,027,309)	(203,875 )	(823,434 )	404 %
Interest expense, net of amounts capitalized	73,847	54,227	19,620	36 %
Other loss, net	9,394	1,009	8,385	831 %
Loss before income taxes	(1,110,550)	(259,111 )	(851,439 )	329 %
Income tax benefit	192,849	80,483	112,366	140 %
NET LOSS	\$ (917,701 )	\$ (178,628 )	\$ (739,073 )	414 %

For the year ended December 31, 2015, our operating loss was \$1.0 billion, compared to an operating loss of \$203.9 million for the year ended December 31, 2014. Loss per share was \$5.86 for the year ended December 31, 2015 compared to \$1.16 loss per share for the year ended December 31, 2014.

Revenues

Our revenues for the year ended December 31, 2015 decreased \$635.0 million, or 44.5%, to \$792.3 million from \$1.4 billion for the year ended December 31, 2014, due to lower spending from our customers as a result of lower oil prices. These market conditions resulted in reduced customer activity and a reduction in the price received for our services. Internationally, we had lower revenue as a result of reduced customer activity in Russia and Colombia and the exit of operations in the Middle East and South America. See “Segment Operating Results — Years Ended December 31, 2015 and 2014” below for a more detailed discussion of the change in our revenues.

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## Direct operating expenses

Our direct operating expenses decreased \$345.0 million, or 32.6%, to \$714.6 million (90.2% of revenues) for the year ended December 31, 2015, compared to \$1.06 billion (74.2% of revenues) for the year ended December 31, 2014. The decrease is primarily related to a decrease in employee compensation costs, fuel expense and repair and maintenance expense as we sought to reduce our cost structure and as a result of lower activity levels. See “Segment Operating Results — Years Ended December 31, 2015 and 2014” below for a more detailed discussion of the change in our direct operating expenses.

## Depreciation and amortization expense

Depreciation and amortization expense decreased \$20.5 million, or 10.2%, to \$180.3 million (22.8% of revenues) for the year ended December 31, 2015, compared to \$200.7 million (14.1% of revenues) for the year ended December 31, 2014. The decrease is primarily attributable to the impairment of certain fixed assets and decreases in capital expenditures and lower amortization expense due to the impairment of certain intangible assets.

## General and administrative expenses

General and administrative expenses decreased \$47.0 million, or 18.8%, to \$202.6 million (25.6% of revenues) for the year ended December 31, 2015, compared to \$249.6 million (17.5% of revenues) for the year ended December 31, 2014. The decrease is primarily due to lower employee compensation costs due to reduced staffing levels and reduction in wages and \$31.6 million related to our FCPA investigations in 2015 compared to \$41.1 million in 2014.

## Impairment expense

During the year ended December 31, 2015, we recorded a \$582.7 million impairment of goodwill, a \$51.1 million impairment of fixed assets that are being held and used, a \$1.5 million impairment of other intangible assets that are no longer being used, and a \$86.8 million impairment of fixed assets to reduce the carrying value of assets held for sale to fair market value. During the year ended December 31, 2014, we recorded a \$28.7 million impairment of goodwill and tradenames in our Russian business unit which is included in our International reporting segment and a \$73.4 million impairment of goodwill and fixed assets at our Fishing and Rental Services segment and a \$19.1 million impairment of goodwill at our Coiled Tubing segment.

## Interest expense, net of amounts capitalized

Interest expense increased \$19.6 million to \$73.8 million (9.3% of revenues), for the year ended December 31, 2015, compared to \$54.2 million (3.8% of revenues) for the year ended December 31, 2014. The increase is primarily related to increased borrowings and interest rate under the new Term Loan Facility in the year ended December 31, 2015 and the write-off of the remaining \$0.8 million of unamortized deferred financing costs related to the 2011 Credit Facility in the second quarter of 2015.

## Other loss, net

During the year ended December 31, 2015, we recognized other loss, net, of \$9.4 million, compared to other loss, net, of \$1.0 million for the year ended December 31, 2014. A \$7.8 million allowance for the collectibility of our notes receivable related to the sale of our operations in Argentina was recorded in the year ended December 31, 2015. Our foreign exchange loss relates to U.S. dollar-denominated transactions in our foreign locations and fluctuations in exchange rates between local currencies and the U.S. dollar.

The table below presents comparative detailed information about other loss, net at December 31, 2015 and 2014:

	Year Ended			
	December 31,			
	2015	2014	Change	% Change
Interest income	\$(159 )	\$(82 )	\$(77 )	94 %
Foreign exchange loss	4,153	3,733	420	11 %
Allowance for collectibility of notes receivable	7,705	—	7,705	— %
Other, net	(2,305 )	(2,642 )	337	(13 )%

Total	\$9,394	\$1,009	\$8,385	831	%
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## Income tax benefit

Our income tax benefit on continuing operations was \$192.8 million (17.4% effective rate) on pre-tax loss of \$1.1 billion for the year ended December 31, 2015, compared to an income tax benefit of \$80.5 million (31.1% effective rate) on a pre-tax loss of \$259.1 million for the year ended December 31, 2014. Our effective tax rates for such periods differ from the U.S. statutory rate of 35% due to a number of factors, including the mix of profit and loss between domestic and international taxing jurisdictions and the impact of permanent items, including goodwill impairment expense and expenses subject to statutorily imposed limitations such as meals and entertainment expenses, that affect book income but do not affect taxable income and discrete tax adjustments, such as valuation allowances against deferred tax assets and tax expense or benefit recognized for uncertain tax positions.

## Segment Operating Results

Years Ended December 31, 2016 and 2015

The following table shows operating results for each of our reportable segments for the years ended December 31, 2016 and 2015 (in thousands):

For the Successor period from December 16, 2016 through December 31, 2016

	U.S. Rig Service	Fluid Management Services	Coiled Tubing Services	Fishing and Rental Services	International	Functional Support	Total
Revenues from external customers	\$8,549	\$ 3,208	\$ 1,392	\$ 3,389	\$ 1,292	\$ —	\$17,830
Operating expenses	10,481	4,346	1,648	3,654	1,225	5,324	26,678
Operating loss	(1,932 )	(1,138 )	(256 )	(265 )	67	(5,324)	(8,848 )

For the Predecessor period from January 1, 2016 through December 15, 2016

	U.S. Rig Service	Fluid Management Services	Coiled Tubing Services	Fishing and Rental Services	International	Functional Support	Total
Revenues from external customers	\$222,877	\$ 76,008	\$30,569	\$55,790	\$ 14,179	\$ —	\$399,423
Operating expenses	262,335	113,944	49,891	82,198	73,405	120,251	702,024
Operating loss	(39,458 )	(37,936 )	(19,322 )	(26,408 )	(59,226 )	(120,251)	(302,601 )

For the year ended December 31, 2015

	U.S. Rig Service	Fluid Management Services	Coiled Tubing Services	Fishing and Rental Services	International	Functional Support	Total
Revenues from external customers	\$377,131	\$ 153,153	\$89,823	\$121,883	\$ 50,336	\$ —	\$792,326
Operating expenses	685,070	196,637	244,991	319,295	232,872	140,770	1,819,635
Operating income (loss)	(307,939 )	(43,484 )	(155,168)	(197,412 )	(182,536 )	(140,770)	(1,027,309)

## U.S. Rig Services

Revenues for our U.S. Rig Services segment decreased \$145.7 million, or 38.6%, to \$231.4 million for the combined year ended December 31, 2016, compared to \$377.1 million for the year ended December 31, 2015. The decrease for this segment is primarily due to lower spending from our customers as a result of lower oil prices. These market conditions resulted in reduced customer activity and a reduction in the price received for our services.

Operating expenses for our U.S. Rig Services segment were \$272.8 million during the combined year ended December 31, 2016, which represented a decrease of \$412.3 million, or 60.2%, compared to \$685.1 million for the year ended December 31, 2015. These expenses decreased primarily due to no impairment expense in 2016 compared to \$297.7 million impairment expense in 2015 and as a result of a decrease in employee compensation costs and

equipment expense as we sought to reduce our cost structure and as a result of lower activity levels.

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Fluid Management Services

Revenues for our Fluid Management Services segment decreased \$73.9 million, or 48.3%, to \$79.2 million for the combined year ended December 31, 2016, compared to \$153.2 million for the year ended December 31, 2015. The decrease for this segment is primarily due to lower spending from our customers as a result of lower oil prices. These market conditions resulted in reduced customer activity and a reduction in the price received for our services. Operating expenses for our Fluid Management Services segment were \$118.3 million during the combined year ended December 31, 2016, which represented a decrease of \$78.3 million, or 39.8%, compared to \$196.6 million for the year ended December 31, 2015. These expenses decreased primarily due to no impairment expense in 2016 compared to \$24.5 million impairment expense in 2015 and as a result of a decrease in employee compensation costs and equipment expense as we sought to reduce our cost structure and as a result of lower activity levels.

Coiled Tubing Services

Revenues for our Coiled Tubing Services segment decreased \$57.9 million, or 64.4%, to \$32.0 million for the combined year ended December 31, 2016, compared to \$89.8 million for the year ended December 31, 2015. The decrease for this segment is primarily due to lower spending from our customers as a result of lower oil prices. These market conditions resulted in reduced customer activity and a reduction in the price received for our services. Operating expenses for our Coiled Tubing Services segment were \$51.5 million during the combined year ended December 31, 2016, which represented a decrease of \$193.5 million, or 79.0%, compared to \$245.0 million for the year ended December 31, 2015. These expenses decreased primarily due to no impairment expense in 2016 compared to \$82.7 million impairment of goodwill and a \$51.1 million impairment of fixed assets in 2015 and as a result of a decrease in employee compensation costs, repair and maintenance expense and fuel costs as we sought to reduce our cost structure and as a result of lower activity levels.

Fishing and Rental Services

Revenues for our Fishing and Rental Services segment decreased \$62.7 million, or 51.4%, to \$59.2 million for the combined year ended December 31, 2016, compared to \$121.9 million for the year ended December 31, 2015. The decrease for this segment is primarily due to lower spending from our customers as a result of lower oil prices. These market conditions resulted in reduced customer activity and a reduction in the price received for our services. Operating expenses for our Fishing and Rental Services segment were \$85.9 million during the combined year ended December 31, 2016, which represented a decrease of \$233.4 million, or 73.1%, compared to \$319.3 million for the year ended December 31, 2015. These expenses decreased primarily due to no impairment expense in 2016 compared to \$173.5 million impairment of goodwill and a \$6.0 million impairment of intangible assets in 2015 and as a result of a decrease in employee compensation costs, repair and maintenance expense and fuel costs as we sought to reduce our cost structure and as a result of lower activity levels.

International

Revenues for our International segment decreased \$34.9 million, or 69.3%, to \$15.5 million for the combined year ended December 31, 2016, compared to \$50.3 million for the year ended December 31, 2015. The decrease was primarily attributable to lower customer activity in Mexico and the exit of operations in the Middle East, South America.

Operating expenses for our International segment decreased \$158.2 million, or 68.0%, to \$74.6 million for the combined year ended December 31, 2016, compared to \$232.9 million for the year ended December 31, 2015. These expenses decreased primarily due to impairment expense of \$44.6 million in 2016 compared to \$80.8 million impairment of assets held for sale and a \$4.4 million impairment of goodwill in 2015 and as a result of a decrease in employee compensation costs and equipment expense from lower activity and the exit of certain International markets.

Functional support

Operating expenses for our Functional Support segment decreased \$15.2 million, or 10.8%, to \$125.6 million (30.1% of consolidated revenues) for the combined year ended December 31, 2016 compared to \$140.8 million (17.8% of

consolidated revenues) for the year ended December 31, 2015. The decrease is primarily due to lower employee compensation costs due to reduced staffing levels and \$30.8 million lower expenses related to our FCPA investigations by the DOJ and the SEC, which concluded in April and August 2016, respectively, partially off-set by \$25.8 million in professional fees related to corporate restructuring in 2016.



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Years Ended December 31, 2015 and 2014

The following table shows operating results for each of our reportable segments for the years ended December 31, 2015 and 2014 (in thousands):

For the year ended December 31, 2015

	U.S. Rig Service	Fluid Management Services	Coiled Tubing Services	Fishing and Rental Services	International	Functional Support	Total
Revenues from external customers	\$377,131	\$ 153,153	\$89,823	\$121,883	\$ 50,336	\$ —	\$792,326
Operating expenses	685,070	196,637	244,991	319,295	232,872	140,770	1,819,635
Operating income (loss)	(307,939 )	(43,484 )	(155,168 )	(197,412 )	(182,536 )	(140,770 )	(1,027,309 )

For the year ended December 31, 2014

	U.S. Rig Service	Fluid Management Services	Coiled Tubing Services	Fishing and Rental Services	International	Functional Support	Total
Revenues from external customers	\$679,045	\$ 249,589	\$173,364	\$212,598	\$ 112,740	\$ —	\$1,427,336
Operating expenses	582,658	246,262	184,183	271,542	178,172	168,394	1,631,211
Operating income (loss)	96,387	3,327	(10,819 )	(58,944 )	(65,432 )	(168,394 )	(203,875 )

U.S. Rig Services

Revenues for our U.S. Rig Services segment decreased \$301.9 million, or 44.5%, to \$377.1 million for the year ended December 31, 2015, compared to \$679.0 million for the year ended December 31, 2014. The decrease for this segment is primarily due to lower spending from our customers as a result of lower oil prices. These market conditions resulted in reduced customer activity and a reduction in the price received for our services.

Operating expenses for our U.S. Rig Services segment were \$685.1 million during the year ended December 31, 2015, which represented an increase of \$102.4 million, or 17.6%, compared to \$582.7 million for the year ended December 31, 2014. These expenses increased primarily as a result of a \$297.7 million impairment of goodwill in 2015, partially offset by a decrease in employee compensation costs and equipment expense as we sought to reduce our cost structure and as a result of lower activity levels.

Fluid Management Services

Revenues for our Fluid Management Services segment decreased \$96.4 million, or 38.6%, to \$153.2 million for the year ended December 31, 2015, compared to \$249.6 million for the year ended December 31, 2014. The decrease for this segment is primarily due to lower spending from our customers as a result of lower oil prices. These market conditions resulted in reduced customer activity and a reduction in the price received for our services.

Operating expenses for our Fluid Management Services segment were \$196.6 million during the year ended December 31, 2015, which represented a decrease of \$49.6 million, or 20.2%, compared to \$246.3 million for the year ended December 31, 2014. These expenses decreased primarily as a result of a decrease in equipment expense and employee compensation costs as we sought to reduce our cost structure and as a result of lower activity levels. This decrease was partially offset by a \$24.5 million impairment of goodwill recorded in 2015.

Coiled Tubing Services

Revenues for our Coiled Tubing Services segment decreased \$83.5 million, or 48.2%, to \$89.8 million for the year ended December 31, 2015, compared to \$173.4 million for the year ended December 31, 2014. The decrease for this segment is primarily due to lower spending from our customers as a result of lower oil prices. These market conditions resulted in reduced customer activity and a reduction in the price received for our services.

Operating expenses for our Coiled Tubing Services segment were \$245.0 million during the year ended December 31, 2015, which represented an increase of \$60.8 million, or 33.0%, compared to \$184.2 million for the year ended

December 31, 2014. These expenses increased primarily as a result of a \$82.7 million impairment of goodwill and a \$51.1 million impairment of fixed assets in 2015 compared to a \$19.1 million impairment of goodwill in 2014, partially offset by a decrease in employee compensation costs, repair and maintenance expense and fuel costs as we sought to reduce our cost structure and as a result of lower activity levels.

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Fishing and Rental Services

Revenues for our Fishing and Rental Services segment decreased \$90.7 million, or 42.7%, to \$121.9 million for the year ended December 31, 2015, compared to \$212.6 million for the year ended December 31, 2014. The decrease for this segment is primarily due to lower spending from our customers as a result of lower oil prices. These market conditions resulted in reduced customer activity and a reduction in the price received for our services.

Operating expenses for our Fishing and Rental Services segment were \$319.3 million during the year ended December 31, 2015, which represented an increase of \$47.8 million, or 17.6%, compared to \$271.5 million for the year ended December 31, 2014. These expenses increased primarily as a result of a \$173.5 million impairment of goodwill and a \$6.0 million impairment of intangible assets in 2015 compared to a \$62.1 million impairment of fixed assets in 2014, partially offset by a decrease in employee compensation costs, repair and maintenance expense and fuel costs as we sought to reduce our cost structure and as a result of lower activity levels.

International

Revenues for our International segment decreased \$62.4 million, or 55.4%, to \$50.3 million for the year ended December 31, 2015, compared to \$112.7 million for the year ended December 31, 2014. The decrease was primarily attributable to lower customer activity in Russia and Colombia and the exit of operations in the Middle East and South America.

Operating expenses for our International segment increased \$54.7 million, or 30.7%, to \$232.9 million for the year ended December 31, 2015, compared to \$178.2 million for the year ended December 31, 2014. These expenses increased primarily as a result of an increase in impairment of assets held for sale of \$80.8 million and a \$4.4 million impairment of goodwill in 2015 compared to a \$22.4 million impairment of goodwill and \$6.3 million impairment of intangible assets in 2014, partially offset by a decrease in employee compensation costs and equipment expense, primarily due to lower activity.

Functional support

Operating expenses for our Functional Support segment decreased \$27.6 million, or 16.4%, to \$140.8 million (17.8% of consolidated revenues) for the year ended December 31, 2015 compared to \$168.4 million (11.8% of consolidated revenues) for the year ended December 31, 2014. The decrease is primarily due to lower employee compensation costs due to reduced staffing levels and reduction in wages and \$31.6 million related to our FCPA investigations in 2015 compared to \$41.1 million in 2014.

Liquidity and Capital Resources

We require capital to fund our ongoing operations, including maintenance expenditures on our existing fleet and equipment, organic growth initiatives, investments and acquisitions, our debt service payments and our other obligations. We believe that our internally generated cash flows from operations, current reserves of cash and availability under our ABL Facility are sufficient to finance our cash requirements for current and future operations, budgeted capital expenditures, debt service and other obligations for the next twelve months.

Oil and natural gas prices began a rapid and substantial decline in the fourth quarter of 2014. Depressed commodity price conditions persisted and worsened during 2015 and remained depressed during 2016. As a result, demand for our products and services declined substantially, and the prices we are able to charge our customers for our products and services have also declined substantially. These trends materially and adversely affected our results of operations, cash flows and financial condition during 2016 and, unless conditions in our industry improve, this trend will continue during 2017 and potentially beyond.

In response to these conditions, we have undertaken several actions detailed below in an effort to preserve and improve our liquidity and financial position.

On December 15, 2016, the Company emerged from a pre-planned voluntary chapter 11 reorganization resulting in approximately \$697 million of the Company's long-term debt being eliminated along with more than \$45.6 million of annual interest expense going forward.

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On December 15, 2016, we entered into our new \$80 million ABL Facility (which was increased to \$100 million on February 3, 2017) due June 15, 2021, and our new \$250 million Term Loan Facility due December 15, 2021. As of December 31, 2016, we had no borrowings outstanding under the ABL Facility and \$38.5 million of letters of credit outstanding with borrowing capacity of \$27.7 million available subject to covenant constraints under our ABL Facility.

In April 2015, we announced our decision to exit markets in which we participate outside of North America. Our strategy is to sell or relocate the assets of the businesses operating in these markets. As of December 31, 2015, we had sold our subsidiary in Bahrain and certain assets in Oman, Ecuador and Colombia and are no longer operating in these markets. During the fourth quarter of 2016, we completed the sale of our business in Mexico and we are currently in discussions to sell our business in Russia.

Beginning in the first quarter of 2015, we began a series of structural cost cutting changes at both corporate and field levels, which include fixed costs, supply-chain efficiencies and headcount and wage reductions.

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However, we still have substantial indebtedness and other obligations, and we may incur additional expenses that we are unable to predict at this time.

Our ability to fund our operations, pay the principal and interest on our long-term debt and satisfy our other obligations will depend upon our available liquidity and the amount of cash flows we are able to generate from our operations. During 2016, our net cash used in operating activities was \$138.4 million, and, if industry conditions do not improve, we may have negative cash flows from operations in 2017.

As of December 31, 2016, our working capital was \$117.8 million compared to \$269.1 million as of December 31, 2015. Our working capital decreased during 2016 primarily as a result of repayment of long-term debt, decrease in accounts receivable and other current assets, which were partially offset by the receipt of cash proceeds from the rights offering as part of our restructuring and also by a decrease in accounts payable and other accrued expenses.

As of December 31, 2016, we had \$90.5 million of cash, of which approximately \$4.1 million was held in the bank accounts of our foreign subsidiaries. As of December 31, 2016, \$0.3 million of the cash held by our foreign subsidiaries was held in U.S. bank accounts and denominated in U.S. dollars. We believe that the cash held by our wholly owned foreign subsidiaries could be repatriated for general corporate use without material withholdings.

Cash Flows

Cash used in operating activities was \$0.4 million, \$138.4 million, and \$22.4 million for the periods from December 16, 2016 through December 31, 2016 and from January 1, 2016 through December 15, 2016 and the year ended December 31, 2015, respectively. Cash used by operating activities for these periods was primarily related to net loss adjusted for noncash items and payments of accounts payable and other accrued liabilities partially offset by cash inflows related to the collection of accounts receivable.

Cash used in investing activities was \$0.3 million for the period from December 16, 2016 through December 31, 2016, and cash provided by investing activities was \$6.5 million from January 1, 2016 through December 15, 2016, compared to cash of \$19.4 million used in investing activities for the year ended December 31, 2015. Investing cash inflows primarily relate to sales of assets during these periods. Investing cash outflows primarily relate to capital expenditures. Capital expenditures primarily relate to replacement assets for our existing fleet and equipment.

Cash provided by financing activities was \$18.8 million and \$218.7 million for the period from January 1, 2016 through December 15, 2016 and during the year ended December 31, 2015. Cash provided by financing activities for the period from January 1, 2016 through December 15, 2016 was primarily related to proceeds from stock offering partially offset by repayment of long-term debt and increase in restricted cash. Cash provided by financing activities for the year ended December 31, 2015 related to proceeds from long-term debt partially offset by net payments on our previous credit facility.

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The following table summarizes our cash flows for the period from December 16, 2016 through December 31, 2016, period from January 1, 2016 through December 15, 2016 and year ended December 31, 2015 (in thousands):

	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31, 2015
Net cash used by operating activities	\$ (417 )	\$(138,449)	\$(22,386 )
Cash paid for capital expenditures	(375 )	(8,481 )	(40,808 )
Proceeds from sale of assets	124	15,025	20,810
Proceeds from notes receivable	—	—	595
Repayments of long-term debt	—	(313,424 )	(1,575 )
Proceeds from long-term debt	—	250,000	305,550
Payment of bond tender premium	—	109,082	—
Restricted cash	(15 )	(24,692 )	—
Proceeds from borrowings on revolving credit facility	—	—	130,000
Repayments on revolving credit facility	—	—	(200,000 )
Payment of deferred financing costs	—	(2,040 )	(11,461 )
Other financing activities, net	—	(167 )	(3,785 )
Effect of changes in exchange rates on cash	—	(20 )	110
Net increase (decrease) in cash and cash equivalents	\$ (683 )	\$(113,166)	\$177,050

## Debt Service

At December 31, 2016, our annual maturities on our indebtedness, consisting only of our Term Loan Facility at year-end, were as follows:

	Principal Payments (in thousands)
2017	\$ 2,500
2018	2,500
2019	2,500
2020	2,500
2021	240,000
2022 and thereafter	—
Total	\$ 250,000

## ABL Facility

On December 15, 2016, the Company and Key Energy Services, LLC, as borrowers (the “ABL Borrowers”), entered into the ABL Facility with the financial institutions party thereto from time to time as lenders (the “ABL Lenders”), Bank of America, N.A., as administrative agent for the lenders, and Bank of America, N.A. and Wells Fargo Bank, National Association, as co-collateral agents for the lenders. The ABL Facility provides for aggregate initial commitments from the ABL Lenders of \$80 million, which, on February 3, 2017 was increased to \$100 million, and matures on June 15, 2021.

The ABL Facility provides the ABL Borrowers with the ability to borrow up to an aggregate principal amount equal to the lesser of (i) the aggregate revolving commitments then in effect and (ii) the sum of (a) 85% of the value of eligible accounts receivable plus (b) 80% of the value of eligible unbilled accounts receivable, subject to a limit equal

to the greater of (x) \$35 million and (y) 25% of the Commitments. The amount that may be borrowed under the ABL Facility is subject to increase or reduction based on certain segregated cash or reserves provided for by the ABL Facility. In addition, the percentages of accounts receivable and unbilled accounts receivable included in the calculation described above is subject to reduction to the extent of certain bad debt write-downs and other dilutive items provided in the ABL Facility.

Borrowings under the ABL Facility will bear interest, at the ABL Borrowers' option, at a per annum rate equal to (i) LIBOR for 30, 60, 90, 180, or, with the consent of the ABL Lenders, 360 days, plus an applicable margin that varies from 2.50% to 4.50% depending on the Borrowers' fixed charge coverage ratio at such time or (ii) a base rate equal to the sum of (a) the greatest of

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(x) the prime rate, (y) the federal funds rate, plus 0.50% or (z) 30-day LIBOR, plus 1.0% plus (b) an applicable margin that varies from 1.50% to 3.50% depending on the Borrowers' fixed charge coverage ratio at such time. In addition, the ABL Facility provides for unused line fees of 1.0% to 1.25% per year, depending on utilization, letter of credit fees and certain other factors.

The ABL Facility may in the future be guaranteed by certain of the Company's existing and future subsidiaries (the "ABL Guarantors," and together with the ABL Borrowers, the "ABL Loan Parties"). To secure their obligations under the ABL Facility, each of the ABL Loan Parties has granted or will grant, as applicable, to the Administrative Agent a first-priority security interest for the benefit of the ABL Lenders in its present and future accounts receivable, inventory and related assets and proceeds of the foregoing (the "ABL Priority Collateral"). In addition, the obligations of the ABL Loan Parties under the ABL Facility are secured by second-priority liens on the Term Priority Collateral (as described below under "Term Loan Facility").

The revolving loans under the ABL Facility may be voluntarily prepaid, in whole or in part, without premium or penalty, subject to breakage or similar costs.

The ABL Facility contains certain affirmative and negative covenants, including covenants that restrict the ability of the ABL Loan Parties to take certain actions including, among other things and subject to certain significant exceptions, the incurrence of debt, the granting of liens, the making of investments, entering into transactions with affiliates, the payment of dividends and the sale of assets. The ABL Facility also contains a requirement that the ABL Borrowers comply, during certain periods, with a fixed charge coverage ratio of 1.00 to 1.00.

As of December 31, 2016, we had no borrowings outstanding under the ABL Facility and \$38.5 million of letters of credit outstanding with borrowing capacity of \$27.7 million available subject to covenant constraints under our ABL Facility.

**Term Loan Facility**

On December 15, 2016, the Company entered into the Term Loan Facility among the Company, as borrower, certain subsidiaries of the Company named as guarantors therein, the financial institutions party thereto from time to time as Lenders (collectively, the "Term Loan Lenders") and Cortland Capital Market Services LLC and Cortland Products Corp., as agent for the Term Loan Lenders. The Term Loan Facility had an outstanding principal amount of \$250 million as of the Effective Date.

The Term Loan Facility will mature on December 15, 2021, although such maturity date may, at the Company's request, be extended by one or more of the Term Loan Lenders pursuant to the terms of the Term Loan Facility. Borrowings under the Term Loan Facility will bear interest, at the Company's option, at a per annum rate equal to (i) LIBOR for one, two, three, six, or, with the consent of the Term Loan Lenders, 12 months, plus 10.25% or (ii) a base rate equal to the sum of (a) the greatest of (x) the prime rate, (y) the Federal Funds rate, plus 0.50% and (z) 30-day LIBOR, plus 1.0% plus (b) 9.25%.

The Term Loan Facility is guaranteed by certain of the Company's existing and future subsidiaries (the "Term Loan Guarantors," and together with the Company, the "Term Loan Parties"). To secure their obligations under the Term Loan Facility, each of the Term Loan Parties has granted or will grant, as applicable, to the agent a first-priority security interest for the benefit of the Term Loan Lenders in substantially all of each Term Loan Party's assets other than certain excluded assets and the ABL Priority Collateral (the "Term Priority Collateral"). In addition, the obligations of the Term Loan Parties under the Term Loan Facility are secured by second-priority liens on the ABL Priority Collateral (as described above under "ABL Facility").

The loans under the Term Loan Facility may be prepaid at the Company's option, subject to the payment of a prepayment premium in certain circumstances as provided in the Term Loan Facility. If a prepayment is made prior to the first anniversary of the loan, such prepayment must be made with make-whole amount with the calculation of the make-whole amount as specified in the Term Loan Facility. If a prepayment is made after the first anniversary of the loan but prior to the second anniversary, such prepayment must be made at 106% of the principle amount, if a prepayment is made after the second anniversary but prior to the third anniversary, such prepayment must be made at



103% of the principle amount. After the third anniversary, if a prepayment is made, no prepayment premium is due. The Company is required to make principal payments in the amount of \$625,000 per quarter commencing with the quarter ending March 31, 2017. In addition, pursuant to the Term Loan Facility, the Company must prepay or offer to prepay, as applicable, term loans with the net cash proceeds of certain debt incurrences and asset sales, excess cash flow, and upon certain change of control transactions, subject in each case to certain exceptions.

The Term Loan Facility contains certain affirmative and negative covenants, including covenants that restrict the ability of the Term Loan Parties to take certain actions including, among other things and subject to certain significant exceptions, the incurrence of debt, the granting of liens, the making of investments, entering into transactions with affiliates, the payment of dividends and the sale of assets. The Term Loan Facility also contains financial covenants requiring that the Company maintain an asset coverage ratio of at least 1.35 to 1.0 and that Liquidity (as defined in the Term Loan Facility) must not be less than \$37.5 million (of which at least \$20.0 million must be in cash or cash equivalents held in deposit accounts) as of the last day of any fiscal quarter, subject to certain exceptions and cure rights.

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## Letter of Credit Facility

On November 7, 2013, we entered into an uncommitted, unsecured \$15.0 million letter of credit facility to be used solely for the issuances of performance letters of credit. As of December 31, 2016, \$2.0 million of letters of credit were outstanding under the facility.

## Off-Balance Sheet Arrangements

At December 31, 2016, we did not, and we currently do not, have any off-balance sheet arrangements that have or are reasonably likely to have a material current or future effect on our financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

## Contractual Obligations

Set forth below is a summary of our contractual obligations as of December 31, 2016. The obligations we pay in future periods reflect certain assumptions, including variability in interest rates on our variable-rate obligations and the duration of our obligations, and actual payments in future periods may vary.

	Payments Due by Period				
	Total	Less than 1 Year (2017)	1-3 Years (2018-2020)	4-5 Years (2021-2022)	After 5 Years (2023+)
	(in thousands)				
Term Loan Facility due 2021	\$250,000	\$ 2,500	\$ 7,500	\$ 240,000	\$ —
Interest associated with Term Loan Facility(1)	137,238	27,995	82,373	26,870	—
Non-cancelable operating leases	18,087	5,879	8,698	2,501	1,009
Total	\$405,325	\$ 36,374	\$ 98,571	\$ 269,371	\$ 1,009

(1)Based on interest rates in effect at December 31, 2016.

## Debt Compliance

At December 31, 2016, we were in compliance with all the financial covenants under our ABL Facility and the Term Loan Facility. Based on management's current projections, we expect to be in compliance with all the covenants under our ABL Facility and Term Loan Facility for the next twelve months. A breach of any of these covenants, ratios or tests could result in a default under our indebtedness. See "- Debt Service" and "Item 1A. Risk Factors"

## Capital Expenditures

During the year ended December 31, 2016, our capital expenditures totaled \$8.5 million, primarily related to the ongoing replacement to our rig service fleet, coiled tubing units, fluid transportation equipment and rental equipment. Our capital expenditure plan for 2017 contemplates spending between \$10 million and \$20 million, subject to market conditions. This is primarily related to equipment replacement needs, including ongoing replacement to our rig services fleet. Our capital expenditure program for 2017 is subject to market conditions, including activity levels, commodity prices, industry capacity and specific customer needs as well as cash flows. Our focus for 2017 will be the maximization of our current equipment fleet, but we may choose to increase our capital expenditures in 2017 to expand our presence in a market. We currently anticipate funding our 2017 capital expenditures through a combination of cash on hand, operating cash flow, proceeds from sales of assets and borrowings under our ABL Facility. Should our operating cash flows or activity levels prove to be insufficient to fund our currently planned capital spending levels, management expects it will adjust our capital spending plans accordingly. We may also incur capital expenditures for strategic investments and acquisitions.

## Critical Accounting Policies

Our Accounting Department is responsible for the development and application of our accounting policies and internal control procedures and reports to the Chief Financial Officer.

The process of preparing our financial statements in conformity with GAAP requires us to make certain estimates, judgments and assumptions, which may affect the reported amounts of our assets and liabilities, disclosures of contingencies at the balance sheet date, the amounts of revenues and expenses recognized during the reporting period

and the presentation of our statement of cash flows. We may record materially different amounts if these estimates, judgments and assumptions change or if actual results differ. However, we analyze our estimates, assumptions and judgments based on our historical experience and various other factors that we believe to be reasonable under the circumstances.

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We have identified the following critical accounting policies that require a significant amount of estimation or judgment to accurately present our financial position, results of operations and cash flows:

• Revenue recognition;

• Estimate of reserves for workers' compensation, vehicular liability and other self-insurance;

• Contingencies;

• Income taxes;

• Estimates of depreciable lives;

• Valuation of indefinite-lived intangible assets;

• Valuation of tangible and finite-lived intangible assets; and

• Valuation of equity-based compensation.

Revenue Recognition

We recognize revenue when all of the following criteria have been met: (i) evidence of an arrangement exists, (ii) delivery has occurred or services have been rendered, (iii) the price to the customer is fixed and determinable and (iv) collectability is reasonably assured.

• Evidence of an arrangement exists when a final understanding between us and our customer has occurred, and can be evidenced by a completed customer purchase order, field ticket, supplier contract, or master service agreement.

• Delivery has occurred or services have been rendered when we have completed requirements pursuant to the terms of the arrangement as evidenced by a field ticket or service log.

The price to the customer is fixed and determinable when the amount that is required to be paid is agreed upon.

• Evidence of the price being fixed and determinable is evidenced by contractual terms, our price book, a completed customer purchase order, or a field ticket.

• Collectability is reasonably assured when we screen our customers and provide goods and services to customers according to determined credit terms that have been granted in accordance with our credit policy.

We present our revenues net of any sales taxes collected by us from our customers that are required to be remitted to local or state governmental taxing authorities.

We review our contracts for multiple element revenue arrangements. Deliverables will be separated into units of accounting and assigned fair value if they have standalone value to our customer, have objective and reliable evidence of fair value, and delivery of undelivered items is substantially controlled by us. We believe that the negotiated prices for deliverables in our services contracts are representative of fair value since the acceptance or non-acceptance of each element in the contract does not affect the other elements.

Workers' Compensation, Vehicular Liability and Other Self-Insurance

The occurrence of an event not fully insured or indemnified against, or the failure of a customer or insurer to meet its indemnification or insurance obligations, could result in substantial losses. In addition, insurance may not be available to cover any or all of these risks, and, if available, we might not be able to obtain such insurance without a substantial increase in premiums. It is possible that, in addition to higher premiums, future insurance coverage may be subject to higher deductibles and coverage restrictions.

We estimate our liability arising out of uninsured and potentially insured events, including workers' compensation, employer's liability, vehicular liability, and general liability, and record accruals in our consolidated financial statements. Reserves related to claims are based on the specific facts and circumstances of the insured event and our past experience with similar claims and trend analysis. We adjust loss estimates in the calculation of these accruals based upon actual claim settlements and reported claims. Loss estimates for individual claims are adjusted based upon actual claim judgments, settlements and reported claims. The actual outcome of these claims could differ significantly from estimated amounts. Changes in our assumptions and estimates could potentially have a negative impact on our earnings.

We are primarily self-insured against physical damage to our property, rigs, equipment and automobiles due to large deductibles or self-insurance.

### Contingencies

We are periodically required to record other loss contingencies, which relate to lawsuits, claims, proceedings and tax-related audits in the normal course of our operations, on our consolidated balance sheet. We record a loss contingency for these matters when it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. We periodically review our loss contingencies to ensure that we have recorded appropriate liabilities on the balance sheet. We adjust these liabilities based on estimates and judgments made by management with respect to the likely outcome of these matters, including the effect of any applicable insurance coverage for litigation matters. Our estimates and judgments could change based on new information,

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changes in laws or regulations, changes in management's plans or intentions, the outcome of legal proceedings, settlements or other factors. Actual results could vary materially from these reserves.

We record liabilities when environmental assessment indicates that site remediation efforts are probable and the costs can be reasonably estimated. We measure environmental liabilities based, in part, on relevant past experience, currently enacted laws and regulations, existing technology, site-specific costs and cost-sharing arrangements. Recognition of any joint and several liability is based upon our best estimate of our final pro-rata share of such liability or the low amount in a range of estimates. These assumptions involve the judgments and estimates of management, and any changes in assumptions or new information could lead to increases or decreases in our ultimate liability, with any such changes recognized immediately in earnings.

We record legal obligations to retire tangible, long-lived assets on our balance sheet as liabilities, which are recorded at a discount when we incur the liability. Significant judgment is involved in estimating our future cash flows associated with such obligations, as well as the ultimate timing of the cash flows. If our estimates on the amount or timing of the cash flows change, the change may have a material impact on our results of operations.

#### Income Taxes

We account for deferred income taxes using the asset and liability method and provide income taxes for all significant temporary differences. Management determines our current tax liability as well as taxes incurred as a result of current operations, yet deferred until future periods. Current taxes payable represent our liability related to our income tax returns for the current year, while net deferred tax expense or benefit represents the change in the balance of deferred tax assets and liabilities reported on our consolidated balance sheets. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Further, management makes certain assumptions about the timing of temporary tax differences for the differing treatment of certain items for tax and accounting purposes or whether such differences are permanent. The final determination of our tax liability involves the interpretation of local tax laws, tax treaties, and related authorities in each jurisdiction as well as the significant use of estimates and assumptions regarding the scope of future operations and results achieved and the timing and nature of income earned and expenditures incurred.

We record valuation allowances to reduce deferred tax assets if we determine that it is more likely than not (e.g., a likelihood of more than 50%) that some or all of the deferred tax assets will not be realized in future periods. To assess the likelihood, we use estimates and judgment regarding our future taxable income, as well as the jurisdiction in which this taxable income is generated, to determine whether a valuation allowance is required. The ultimate realization of the deferred tax assets depends on the ability to generate sufficient taxable income of the appropriate character and in the related jurisdiction in the future. Evidence supporting this ability can include our current financial position, our results of operations, both actual and forecasted results, the reversal of deferred tax liabilities, and tax planning strategies as well as the current and forecasted business economics of our industry. Additionally, we record uncertain tax positions in the financial statements at their net recognizable amount, based on the amount that management deems is more likely than not to be sustained upon ultimate settlement with the tax authorities in the domestic and international tax jurisdictions in which we operate.

If our estimates or assumptions regarding our current and deferred tax items are inaccurate or are modified, these changes could have potentially material negative impacts on our earnings.

#### Estimates of Depreciable Lives

We use the estimated depreciable lives of our long-lived assets, such as rigs, heavy-duty trucks and trailers, to compute depreciation expense, to estimate future asset retirement obligations and to conduct impairment tests. We base the estimates of our depreciable lives on a number of factors, such as the environment in which the assets operate, industry factors including forecasted prices and competition, and the assumption that we provide the appropriate amount of capital expenditures while the asset is in operation to maintain economical operation of the asset and prevent untimely demise to scrap. The useful lives of our intangible assets are determined by the years over which we expect the assets to generate a benefit based on legal, contractual or other expectations.

We depreciate our operational assets over their depreciable lives to their salvage value, which is generally 10% of the acquisition cost. We recognize a gain or loss upon ultimate disposal of the asset based on the difference between the carrying value of the asset on the disposal date and any proceeds we receive in connection with the disposal.

We periodically analyze our estimates of the depreciable lives of our fixed assets to determine if the depreciable periods and salvage value continue to be appropriate. We also analyze useful lives and salvage value when events or conditions occur that could shorten the remaining depreciable life of the asset. We review the depreciable periods and salvage values for reasonableness, given current conditions. As a result, our depreciation expense is based upon estimates of depreciable lives of the fixed assets, the salvage value and economic factors, all of which require management to make significant judgments and estimates. If we determine that the depreciable lives should be different than originally estimated, depreciation expense may increase or decrease and impairments in the carrying values of our fixed assets may result, which could negatively impact our earnings.

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Valuation of Indefinite-Lived Intangible Assets

We periodically review our intangible assets not subject to amortization, including our goodwill, to determine whether an impairment of those assets may exist. These tests must be made on at least an annual basis, or more often if circumstances indicate that the assets may be impaired. These circumstances include, but are not limited to, significant adverse changes in the business climate.

The test for impairment of indefinite-lived intangible assets allows us to first assess the qualitative factors to determine whether it is “more likely than not” that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test. If our qualitative analysis shows that it is “more likely than not” that the fair value of a reporting unit is less than its carrying amount, we will perform the two-step goodwill impairment test. In the first step, a fair value is calculated for each of our reporting units, and that fair value is compared to the current carrying value of the reporting unit, including the reporting unit’s goodwill. If the fair value of the reporting unit exceeds its carrying value, there is no potential impairment, and the second step is not performed. If the carrying value exceeds the fair value of the reporting unit, then the second step is required.

The second step of the test for impairment compares the implied fair value of the reporting unit’s goodwill to its current carrying value. The implied fair value of the reporting unit’s goodwill is determined in the same manner as the amount of goodwill that would be recognized in a business combination, with the purchase price being equal to the fair value of the reporting unit. If the implied fair value of the reporting unit’s goodwill is in excess of its carrying value, no impairment charge is recorded. If the carrying value of the reporting unit’s goodwill is in excess of its implied fair value, an impairment charge equal to the excess is recorded.

In determining the fair value of our reporting units, we use a weighted-average approach of three commonly used valuation techniques — a discounted cash flow method, a guideline companies method, and a similar transactions method. We assigned a weight to the results of each of these methods based on the facts and circumstances that are in existence for that testing period. We assigned more weight to the discounted cash flow method as we believe it is more representative of the future of the business.

In addition to the estimates made by management regarding the weighting of the various valuation techniques, the creation of the techniques themselves requires that we make significant estimates and assumptions. The discounted cash flow method, which was assigned the highest weight by management during the current year, requires us to make assumptions about future cash flows, future growth rates, tax rates in future periods, book-tax differences in the carrying value of our assets in future periods, and discount rates. The assumptions about future cash flows and growth rates are based on our current budgets for future periods, as well as our strategic plans, the beliefs of management about future activity levels, and analysts’ expectations about our revenues, profitability and cash flows in future periods. The assumptions about our future tax rates and book-tax differences in the carrying value of our assets in future periods are based on the assumptions about our future cash flows and growth rates, and management’s knowledge of and beliefs about tax law and practice in current and future periods. The assumptions about discount rates include an assessment of the specific risk associated with each reporting unit being tested, and were developed with the assistance of a third-party valuation consultant. The ultimate conclusions of the valuation techniques remain our responsibility.

Valuation of Tangible and Finite-Lived Intangible Assets

Our fixed assets and finite-lived intangibles are tested for potential impairment when circumstances or events indicate a possible impairment may exist. These circumstances or events are referred to as “trigger events” and examples of such trigger events include, but are not limited to, an adverse change in market conditions, a significant decrease in benefits being derived from an acquired business, a change in the use of an asset, or a significant disposal of a particular asset or asset class.

If a trigger event occurs, an impairment test is performed based on an undiscounted cash flow analysis. To perform an impairment test, we make judgments, estimates and assumptions regarding long-term forecasts of revenues and



expenses relating to the assets subject to review. Market conditions, energy prices, estimated depreciable lives of the assets, discount rate assumptions and legal factors impact our operations and have a significant effect on the estimates we use to determine whether our assets are impaired. If the results of the undiscounted cash flow analysis indicate that the carrying value of the assets being tested for impairment are not recoverable, then we record an impairment charge to write the carrying value of the assets down to their fair value. Using different judgments, assumptions or estimates, we could potentially arrive at a materially different fair value for the assets being tested for impairment, which may result in an impairment charge.

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Valuation of Equity-Based Compensation

We issue time based vesting and performance based vesting stock options, time based vesting and performance based vesting restricted stock units, and restricted stock awards to our employees and non-employee directors. The options we grant are fair valued using a Black-Scholes option model on the grant date and are amortized to compensation expense over the vesting period of the option, net of estimated and actual forfeitures. Compensation related to restricted stock units and restricted stock awards is based on the fair value of the award on the grant date and is recognized based on the vesting requirements that have been satisfied during the period. The grant-date fair value of our restricted stock units and restricted stock awards is determined using our stock price on the grant date.

In utilizing the Black-Scholes option pricing model to determine fair values of stock options, certain assumptions are made which are based on subjective expectations, and are subject to change. A change in one or more of these assumptions would impact the expense associated with future grants. These key assumptions include the historical stock price volatility, the risk-free interest rate and the expected life of awards. In view of the limited amount of time elapsed since our reorganization, volatility is calculated based on historical stock price volatility of our peer group with a lookback period equivalent to the expected term of the award.

Valuation of Warrants

Pursuant to the Plan and on the Effective Date, the Company issued two series of warrants to the former holders of the Predecessor Company's common stock. One series of warrants will expire on December 15, 2020 and the other series of warrants will expire on December 15, 2021. Each warrant is exercisable for one share of the Company's common stock, par value \$0.01. At issuance, the warrants were recorded at fair value, which was determined using the Black-Scholes option pricing model. The warrants are equity classified and, at issuance, were recorded as an increase to additional paid-in capital in the amount of \$3.8 million.

Recent Accounting Developments

ASU 2016-18. In November 2016, the FASB issued ASU No. 2016-18 Statement of Cash Flows (Topic 230), Restricted Cash. This standard provides guidance on the presentation of restricted cash and restricted cash equivalents in the statement of cash flows. Restricted cash and restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period amounts shown on the statements of cash flows. The amendments of this ASU should be applied using a retrospective transition method and are effective for reporting periods beginning after December 15, 2017, with early adoption permitted. Other than the revised statement of cash flows presentation of restricted cash, the adoption of ASU 2016-18 is not expected to have an impact on our consolidated financial statements.

ASU 2016-15. In August 2016 the FASB issued ASU 2016-15, "Statement of Cash Flows (Topic 230), Classification of Certain Cash Receipts and Cash Payments (a consensus of the FASB Emerging Issues Task Force) (ASU 2016-15)", that clarifies how entities should classify certain cash receipts and cash payments on the statement of cash flows. The guidance also clarifies how the predominance principle should be applied when cash receipts and cash payments have aspects of more than one class of cash flows. The guidance will be effective for annual periods beginning after December 15, 2017 and interim periods within those annual periods. Early adoption is permitted. The Company is evaluating the effect of ASU 2016-15 on its consolidated financial statements.

ASU 2016-13. In June 2016, the FASB issued ASU 2016-13, "Measurement of Credit Losses on Financial Instruments" that will change how companies measure credit losses for most financial assets and certain other instruments that aren't measured at fair value through net income. The standard will replace today's "incurred loss" approach with an "expected loss" model for instruments measured at amortized cost. For available-for-sale debt securities, entities will be required to record allowances rather than reduce the carrying amount. The amendments in this update will be effective for annual periods beginning after December 15, 2019 and interim periods within those annual periods. Early adoption is permitted for annual periods beginning after December 15, 2018. The Company is evaluating the effect of ASU 2016-13 on our consolidated financial statements.

ASU 2016-09. In March 2016, the FASB Issued ASU 2016-09 Compensation—Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting. The updated guidance changes how companies account for certain aspects of share-based payment awards to employees, including the accounting for income taxes, forfeitures, and statutory tax withholding requirements, as well as classification in the statement of cash flows. The Company will adopt the accounting guidance as of January 1, 2017. The adoption of this ASU will not have a material impact on the Company's consolidated financial statements.

ASU 2016-02. In February 2016, the FASB issued ASU 2016-02, Leases (Topic 842), which will replace the existing lease guidance. The standard is intended to provide enhanced transparency and comparability by requiring lessees to record right-of-use assets and corresponding lease liabilities on the balance sheet. Additional disclosure requirements include qualitative disclosures along with specific quantitative disclosures with the objective of enabling users of financial statements to assess the

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amount, timing, and uncertainty of cash flows arising from leases. ASU 2016-02 is effective for the Company for annual reporting periods beginning after December 15, 2018, including interim periods within those fiscal years, with early adoption permitted. The new standard is required to be applied with a modified retrospective approach to each prior reporting period presented. We are currently evaluating the standard to determine the impact of its adoption on the consolidated financial statements.

ASU 2015-17. In November 2015, the FASB issued ASU 2015-17, Balance Sheet Classification of Deferred Taxes (Topic 740). The objective of this ASU is to simplify the current guidance which requires entities to separately present deferred tax assets and liabilities as current and non-current in a classified balance sheet. The new guidance will require entities to present deferred tax assets and liabilities as non-current in a classified balance sheet. We adopted ASU 2015-17 in the fourth quarter of 2016 and have reclassified net current deferred tax assets of \$10.1 million into non-current deferred tax asset and liabilities. We adopted ASU 2015-17 prospectively and no prior periods have been restated to conform to the new presentation. The adoption has no effect on net income or cash flows.

ASU 2014-09. In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers (Topic 606). The objective of this ASU is to establish the principles to report useful information to users of financial statements about the nature, amount, timing, and uncertainty of revenue from contracts with customers. The core principle is to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU 2014-09 must be adopted using either a full retrospective method or a modified retrospective method. During a July 2015 meeting, the FASB affirmed a proposal to defer the effective date of the new revenue standard for all entities by one year. As a result, ASU 2014-09 is effective for the Company for interim and annual reporting periods beginning after December 15, 2017 with early adoption permitted for interim and annual reporting periods beginning after December 15, 2016. We are currently evaluating the standard to determine the impact of its adoption on the consolidated financial statements, however, management believes that the impact to the financial statements will not be material.

**ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are exposed to certain market risks as part of our ongoing business operations, including risks from changes in interest rates, foreign currency exchange rates that could impact our financial position, results of operations and cash flows. We manage our exposure to these risks through regular operating and financing activities, and may, on a limited basis, use derivative financial instruments to manage this risk. Derivative financial instruments were not used in the years ended December 31, 2016, 2015 and 2014. To the extent that we use such derivative financial instruments, we will use them only as risk management tools and not for speculative investment purposes.

**Interest Rate Risk**

Borrowings under our Term Loan Facility bear interest at variable interest rates, and therefore expose us to interest rate risk. As of December 31, 2016, the interest rate on our outstanding variable-rate debt obligations was 11.25%. A hypothetical 10% increase in that rate would increase the annual interest expense on those instruments by \$2.8 million. Borrowings under our ABL Facility also bear interest at variable interest rates, however, there are no borrowings under this facility as of December 31, 2016.

**Foreign Currency Risk**

As of December 31, 2016, we conduct operations in Russia. We also have a Canadian subsidiary. The local currency is the functional currency for our operations in Russia. For balances denominated in our Russian subsidiaries' local currency, changes in the value of their assets and liabilities due to changes in exchange rates are deferred and accumulated in other comprehensive income until we liquidate our investment. Our Russian subsidiary must remeasure their account balances at the end of each period to an equivalent amount of U.S. dollars, with changes reflected in earnings during the period. A hypothetical 10% decrease in the average value of the U.S. dollar relative to the value of the local currency for our Russian subsidiaries would increase our net income by \$0.2 million.



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ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

Key Energy Services, Inc. and Subsidiaries

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Board of Directors and Stockholders

Key Energy Services, Inc.

We have audited the accompanying consolidated balance sheets of Key Energy Services, Inc. (a Delaware corporation) and subsidiaries (the "Company") as of December 31, 2016 (Successor) and 2015 (Predecessor) and the related consolidated statements of operations, comprehensive income (loss), stockholders' equity, and cash flows for the period December 16, 2016 through December 31, 2016 (Successor), the period January 1, 2016 through December 15, 2016 (Predecessor) and the years ended December 31, 2015 and 2014 (Predecessor). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Key Energy Services, Inc. and subsidiaries as of December 31, 2016 (Successor) and 2015 (Predecessor), and the results of their operations and their cash flows for the period from December 16, 2016 to December 31, 2016 (Successor), the period from January 1, 2016 to December 15, 2016 (Predecessor) and the years ended December 31, 2015 and 2014 (Predecessor) in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 2 to the consolidated financial statements, on December 6, 2016, the United States Bankruptcy Court for the District of Delaware entered an order confirming the petition for reorganization, which became effective on December 15, 2016. Accordingly, the accompanying consolidated financial statements have been prepared in conformity with Accounting Standards Codification 852, Reorganizations, for the Successor as a new entity with assets, liabilities and a capital structure having carrying amounts not comparable with prior periods as described in Note 1.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2016, based on criteria established in the 2013 Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated March 2, 2017 expressed an unqualified opinion on the effectiveness of internal control over financial reporting.

/s/ GRANT THORNTON LLP

Houston, Texas

March 2, 2017

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Board of Directors and Stockholders

Key Energy Services, Inc.

We have audited the internal control over financial reporting of Key Energy Services, Inc. (a Delaware corporation) and subsidiaries (the "Company") as of December 31, 2016, based on criteria established in the 2013 Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2016, based on criteria established in the 2013 Internal Control-Integrated Framework issued by COSO.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements of the Company as of December 31, 2016 (Successor) and for the period from December 16, 2016 to December 31, 2016 (Successor) and for the period from January 1, 2016 to December 15, 2016 (Predecessor), and our report dated March 2, 2017 expressed an unqualified opinion on those financial statements.

/s/ GRANT THORNTON LLP

Houston, Texas

March 2, 2017



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Key Energy Services, Inc. and Subsidiaries  
 CONSOLIDATED BALANCE SHEETS  
 (in thousands, except per share amounts)

	Successor December 31, 2016	Predecessor December 31, 2015
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$90,505	\$204,354
Restricted cash	24,707	—
Accounts receivable, net of allowance for doubtful accounts of \$168 and \$20,915	71,327	115,992
Inventories	22,269	29,395
Other current assets	25,762	70,685
Total current assets	234,570	420,426
Property and equipment, gross	408,716	2,376,388
Accumulated depreciation	(3,565 )	(1,496,356 )
Property and equipment, net	405,151	880,032
Intangible assets, net	520	5,883
Other assets	17,740	21,457
<b>TOTAL ASSETS</b>	<b>\$657,981</b>	<b>\$1,327,798</b>
<b>LIABILITIES AND EQUITY</b>		
Current liabilities:		
Accounts payable	\$10,357	\$30,740
Other current liabilities	103,938	120,593
Current portion of long-term debt	2,500	3,150
Total current liabilities	116,795	154,483
Long-term debt	245,477	961,700
Workers' compensation, vehicular and health insurance liabilities	23,313	26,327
Deferred tax liabilities	35	14,252
Other non-current liabilities	29,744	30,746
Commitments and contingencies		
Equity:		
Preferred stock of the Successor: \$0.01 par value; 10,000,000 authorized and one share issued and outstanding, Predecessor did not have preferred stock	—	—
Common stock of the Successor: \$0.01 par value; 100,000,000 shares authorized and 20,096,462 shares issued and outstanding and common stock of the Predecessor: \$0.10 par value; 200,000,000 shares authorized and 157,543,259 shares issued and outstanding	201	15,754
Additional paid-in capital	252,421	966,637
Accumulated other comprehensive income (loss)	239	(43,740 )
Retained earnings (deficit)	(10,244 )	(798,361 )
Total equity	242,617	140,290
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$657,981</b>	<b>\$1,327,798</b>
See the accompanying notes which are an integral part of these consolidated financial statements		

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Key Energy Services, Inc. and Subsidiaries  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(in thousands, except per share amounts)

	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31, 2015	Year Ended December 31, 2014
REVENUES	\$ 17,830	\$ 399,423	\$ 792,326	\$ 1,427,336
<b>COSTS AND EXPENSES:</b>				
Direct operating expenses	16,603	362,825	714,637	1,059,651
Depreciation and amortization expense	3,574	131,296	180,271	200,738
General and administrative expenses	6,501	163,257	202,631	249,646
Impairment expense	—	44,646	722,096	121,176
Operating loss	(8,848 )	(302,601 )	(1,027,309)	(203,875 )
Reorganization items, net	—	(245,571 )	—	—
Interest expense, net of amounts capitalized	1,364	74,320	73,847	54,227
Other (income) loss, net	32	(2,443 )	9,394	1,009
Loss before income taxes	(10,244 )	(128,907 )	(1,110,550)	(259,111 )
Income tax (expense) benefit	—	(2,829 )	192,849	80,483
<b>NET LOSS</b>	<b>\$(10,244 )</b>	<b>\$(131,736)</b>	<b>\$(917,701)</b>	<b>\$(178,628 )</b>
Loss per share:				
Basic and diluted	\$(0.51 )	\$(0.82 )	\$(5.86 )	\$(1.16 )
<b>Weighted Average Shares Outstanding:</b>				
Basic and diluted	20,090	160,587	156,598	153,371

See the accompanying notes which are an integral part of these consolidated financial statements

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## Key Energy Services, Inc. and Subsidiaries

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(in thousands)

	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31, 2015	Year Ended December 31, 2014
NET LOSS	\$ (10,244 )	\$ (131,736 )	\$ (917,701 )	\$ (178,628 )
Other comprehensive income (loss):				
Foreign currency translation income (loss)	239	3,346	(6,460 )	(21,866 )
Total other comprehensive income (loss)	239	3,346	(6,460 )	(21,866 )
COMPREHENSIVE LOSS	\$ (10,005 )	\$ (128,390 )	\$ (924,161 )	\$ (200,494 )

See the accompanying notes which are an integral part of these consolidated financial statements

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Key Energy Services, Inc. and Subsidiaries  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(in thousands)

	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31, 2015	Year Ended December 31, 2014
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>				
Net loss	\$(10,244 )	\$(131,736)	\$(917,701)	\$(178,628)
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:				
Depreciation and amortization expense	3,574	131,296	180,271	200,738
Impairment expense	—	44,646	722,096	121,176
Bad debt expense	168	2,532	21,172	2,710
Accretion of asset retirement obligations	34	570	630	605
(Income) loss from equity method investments	—	466	(39 )	(25 )
Amortization and write-off of deferred financing costs and premium on debt	17	4,414	4,645	2,606
Deferred income tax expense (benefit)	—	787	(189,327 )	(82,922 )
(Gain) loss on disposal of assets, net	(12 )	4,707	51,531	8,686
Share-based compensation	—	5,740	10,173	10,949
Excess tax expense from share-based compensation	—	—	3,423	1,240
Reorganization items, non-cash	—	(261,806 )	—	—
Changes in working capital:				
Accounts receivable	855	41,574	151,489	54,024
Other current assets	607	52,010	12,050	(2,471 )
Accounts payable and accrued liabilities	3,729	(135,557 )	(91,978 )	15,114
Share-based compensation liability awards	—	(227 )	—	(846 )
Other assets and liabilities	855	102,135	19,179	11,212
Net cash provided by (used in) operating activities	(417 )	(138,449 )	(22,386 )	164,168
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>				
Capital expenditures	(375 )	(8,481 )	(40,808 )	(161,639 )
Proceeds from sale of assets	124	15,025	20,810	15,844
Payment of accrued acquisition cost of the 51% noncontrolling interest in AlMansoori Key Energy Services LLC	—	—	—	(5,100 )
Proceeds from notes receivable	—	—	595	4,055
Net cash provided by (used in) investing activities	(251 )	6,544	(19,403 )	(146,840 )
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>				
Repayments of long-term debt	—	(313,424 )	(1,575 )	(3,573 )
Proceeds from long-term debt	—	250,000	305,550	—
Proceeds from stock rights offering	—	109,082	—	—
Restricted cash	(15 )	(24,692 )	—	—

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Proceeds from borrowings on revolving credit facility	—	—	130,000	260,000
Repayments on revolving credit facility	—	—	(200,000 )	(275,000 )
Payment of deferred financing costs	—	(2,040 )	(11,461 )	—
Repurchases of common stock	—	(167 )	(362 )	(2,245 )
Excess tax expense from share-based compensation	—	—	(3,423 )	(1,240 )
Net cash provided by (used in) financing activities	(15 )	18,759	218,729	(22,058 )
Effect of changes in exchange rates on cash	—	(20 )	110	3,728
Net increase (decrease) in cash and cash equivalents	(683 )	(113,166 )	177,050	(1,002 )
Cash and cash equivalents, beginning of period	91,188	204,354	27,304	28,306
Cash and cash equivalents, end of period	\$90,505	\$91,188	\$204,354	\$27,304

See the accompanying notes which are an integral part of these consolidated financial statements

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## Key Energy Services, Inc. and Subsidiaries

## CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

	COMMON STOCKHOLDERS					Total
	Common Stock Number of Shares	Amount at par	Additional Paid-in Capital	Accumulated Other Comprehensive Loss	Retained Earnings (Deficit)	
	(in thousands, except per share data)					
BALANCE AT DECEMBER 31, 2013 (Predecessor)	152,331	\$15,233	\$953,306	\$ (15,414 )	\$297,968	\$1,251,093
Foreign currency translation	—	—	—	(21,866 )	—	(21,866 )
Common stock purchases	(291 )	(29 )	(2,216 )	—	—	(2,245 )
Share-based compensation	1,517	152	10,797	—	—	10,949
Tax expense from share-based compensation	—	—	(1,240 )	—	—	(1,240 )
Net income (loss)	—	—	—	—	(178,628 )	(178,628 )
BALANCE AT DECEMBER 31, 2014 (Predecessor)	153,557	15,356	960,647	(37,280 )	119,340	1,058,063
Foreign currency translation	—	—	—	(6,460 )	—	(6,460 )
Common stock purchases	(240 )	(24 )	(338 )	—	—	(362 )
Share-based compensation	4,226	422	9,751	—	—	10,173
Tax expense from share-based compensation	—	—	(3,423 )	—	—	(3,423 )
Net loss	—	—	—	—	(917,701 )	(917,701 )
BALANCE AT DECEMBER 31, 2015 (Predecessor)	157,543	15,754	966,637	(43,740 )	(798,361 )	140,290
Foreign currency translation	—	—	—	3,346	—	3,346
Common stock purchases	(569 )	(57 )	(110 )	—	—	(167 )
Share-based compensation	3,579	358	5,382	—	—	5,740
Distributions to holders of Predecessor common stock	—	—	(17,463 )	—	—	(17,463 )
Other	—	—	(10 )	—	—	(10 )
Net loss	—	—	—	—	(131,736 )	(131,736 )
BALANCE AT DECEMBER 15, 2016 (Predecessor)	160,553	\$16,055	\$954,436	\$ (40,394 )	\$(930,097)	\$—
Cancellation of Predecessor equity	(160,553)	(16,055 )	(954,436 )	40,394	930,097	—
BALANCE AT DECEMBER 15, 2016 (Predecessor)	—	—	—	—	—	—
Shares issued in rights offering	11,769	118	108,866	—	—	108,984
Shares withheld to satisfy tax withholding obligations	(8 )	—	(210 )	—	—	(210 )
Issuance of shares pursuant to the Plan	8,316	83	139,505	—	—	139,588
Issuance of warrants pursuant to the Plan	—	—	3,768	—	—	3,768

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BALANCE AT DECEMBER 16, 2016 (Successor)	20,077	201	251,929	—	—	252,130
Foreign currency translation	—	—	—	239	—	239
Share-based compensation	19	—	492	—	—	492
Net loss	—	—	—	—	(10,244 )	(10,244 )
BALANCE AT DECEMBER 31, 2016 (Successor)	\$20,096	\$201	\$252,421	\$ 239	\$(10,244 )	\$242,617

See the accompanying notes which are an integral part of these consolidated financial statements

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Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Key Energy Services, Inc., and its wholly owned subsidiaries (collectively, “Key,” the “Company,” “we,” “us,” “its,” and “our”) provide a full range of well services to major oil companies, foreign national oil companies and independent oil and natural gas production companies. Our services include rig-based and coiled tubing-based well maintenance and workover services, well completion and recompletion services, fluid management services, fishing and rental services, and other ancillary oilfield services. Additionally, certain of our rigs are capable of specialty drilling applications. We operate in most major oil and natural gas producing regions of the continental United States, and we have operations in Russia, which we are attempting to sell. In addition, we have a technology development and control systems business based in Canada.

Basis of Presentation

The consolidated financial statements included in this Annual Report on Form 10-K present our financial position, results of operations and cash flows for the periods presented in accordance with GAAP.

The preparation of these consolidated financial statements requires us to develop estimates and to make assumptions that affect our financial position, results of operations and cash flows. These estimates also impact the nature and extent of our disclosure, if any, of our contingent liabilities. Among other things, we use estimates to (i) analyze assets for possible impairment, (ii) determine depreciable lives for our assets, (iii) assess future tax exposure and realization of deferred tax assets, (iv) determine amounts to accrue for contingencies, (v) value tangible and intangible assets, (vi) assess workers’ compensation, vehicular liability, self-insured risk accruals and other insurance reserves, (vii) provide allowances for our uncollectible accounts receivable, (viii) value our asset retirement obligations, and (ix) value our equity-based compensation. We review all significant estimates on a recurring basis and record the effect of any necessary adjustments prior to publication of our financial statements. Adjustments made with respect to the use of estimates relate to improved information not previously available. Because of the limitations inherent in this process, our actual results may differ materially from these estimates. We believe that our estimates are reasonable. On October 24, 2016, Key and certain of our domestic subsidiaries filed voluntary petitions for reorganization under chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court for the District of Delaware pursuant to a prepackaged plan of reorganization (“the Plan”). The Plan was confirmed by the Bankruptcy Court on December 6, 2016, and the Company emerged from the bankruptcy proceedings on December 15, 2016 (“the Effective Date”).

Upon emergence on the Effective Date, the Company adopted fresh start accounting which resulted in the creation of a new entity for financial reporting purposes. As a result of the application of fresh start accounting, as well as the effects of the implementation of the Plan, the Consolidated Financial Statements on or after December 16, 2016 are not comparable with the Consolidated Financial Statements prior to that date. Refer to “Note 3. Fresh Start Accounting” for additional information.

References to “Successor” or “Successor Company” relate to the financial position and results of operations of the reorganized Company subsequent to December 15, 2016. References to “Predecessor” or “Predecessor Company” refer to the financial position and results of operations of the Company on and prior to December 15, 2016.

We have evaluated events occurring after the balance sheet date included in this Annual Report on Form 10-K for possible disclosure as a subsequent event. Management monitored for subsequent events through the date that these financial statements were issued.

Principles of Consolidation

Within our consolidated financial statements, we include our accounts and the accounts of our majority-owned or controlled subsidiaries. We eliminate intercompany accounts and transactions. When we have an interest in an entity for which we do not have significant control or influence, we account for that interest using the cost method. When we have an interest in an entity and can exert significant influence but not control, we account for that interest using the



equity method.

#### Acquisitions

From time to time, we acquire businesses or assets that are consistent with our long-term growth strategy. Results of operations for acquisitions are included in our financial statements beginning on the date of acquisition and are accounted for using the acquisition method. For all business combinations (whether partial, full or in stages), the acquirer records 100% of all assets and liabilities of the acquired business, including goodwill, at their fair values; including contingent consideration. Final valuations of assets and liabilities are obtained and recorded as soon as practicable no later than one year from the date of the acquisition.

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Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

### Revenue Recognition

We recognize revenue when all of the following criteria have been met: (i) evidence of an arrangement exists, (ii) delivery has occurred or services have been rendered, (iii) the price to the customer is fixed and determinable and (iv) collectability is reasonably assured.

Evidence of an arrangement exists when a final understanding between us and our customer has occurred, and can be evidenced by a completed customer purchase order, field ticket, supplier contract, or master service agreement.

Delivery has occurred or services have been rendered when we have completed requirements pursuant to the terms of the arrangement as evidenced by a field ticket or service log.

The price to the customer is fixed and determinable when the amount that is required to be paid is agreed upon. The price being fixed and determinable is evidenced by contractual terms, our price book, a completed customer purchase order, or a field ticket.

- Collectability is reasonably assured when we screen our customers and provide goods and services according to determined credit terms that have been granted in accordance with our credit policy.

We present our revenues net of any sales taxes collected by us from our customers that are required to be remitted to local or state governmental taxing authorities.

We review our contracts for multiple element revenue arrangements. Deliverables will be separated into units of accounting and assigned fair value if they have standalone value to our customer, have objective and reliable evidence of fair value, and delivery of undelivered items is substantially controlled by us. We believe that the negotiated prices for deliverables in our services contracts are representative of fair value since the acceptance or non-acceptance of each element in the contract does not affect the other elements.

### Cash and Cash Equivalents

We consider short-term investments with an original maturity of less than three months to be cash equivalents. As of December 31, 2016, all of our obligations under our ABL Facility and Term Loan Facility were secured by most of our assets, including assets held by our subsidiaries, which includes our cash and cash equivalents. We restrict investment of cash to financial institutions with high credit standing and limit the amount of credit exposure to any one financial institution.

We maintain our cash in bank deposit and brokerage accounts which exceed federally insured limits. As of December 31, 2016, accounts were guaranteed by the Federal Deposit Insurance Corporation (“FDIC”) up to \$250,000 and substantially all of our accounts held deposits in excess of the FDIC limits.

We believe that the cash held by our other foreign subsidiaries could be repatriated for general corporate use without material withholdings. From time to time and in the normal course of business in connection with our operations or ongoing legal matters, we are required to place certain amounts of our cash in deposit accounts with restrictions that limit our ability to withdraw those funds. Our restricted cash is primarily used to maintain compliance with our ABL Facility.

Certain of our cash accounts are zero-balance controlled disbursement accounts that do not have right of offset against our other cash balances. We present the outstanding checks written against these zero-balance accounts as a component of accounts payable in the accompanying consolidated balance sheets.

### Accounts Receivable and Allowance for Doubtful Accounts

We establish provisions for losses on accounts receivable if we determine that there is a possibility that we will not collect all or part of the outstanding balances. We regularly review accounts over 150 days past due from the invoice date for collectability and establish or adjust our allowance as necessary using the specific identification method. If we exhaust all collection efforts and determine that the balance will never be collected, we write off the accounts receivable and the associated provision for uncollectible accounts.

From time to time we are entitled to proceeds under our insurance policies for amounts that we have reserved in our self-insurance liability. We present these insurance receivables gross on our balance sheet as a component of other assets, separate from the corresponding liability.



Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

**Concentration of Credit Risk and Significant Customers**

Our customers include major oil and natural gas production companies, independent oil and natural gas production companies, and foreign national oil and natural gas production companies. We perform ongoing credit evaluations of our customers and usually do not require material collateral. We maintain reserves for potential credit losses when necessary. Our results of operations and financial position should be considered in light of the fluctuations in demand experienced by oilfield service companies as changes in oil and gas producers' expenditures and budgets occur. These fluctuations can impact our results of operations and financial position as supply and demand factors directly affect utilization and hours which are the primary determinants of our net cash provided by operating activities.

During the period from January 1, 2016 through December 15, 2016, Chevron Texaco Exploration and Production and OXY USA Inc. accounted for approximately 14% and 13% of our consolidated revenue, respectively. During the years ended December 31, 2015 and 2014, Chevron Texaco Exploration and Production accounted for approximately 15% of our consolidated revenue. No other customer accounted for more than 10% of our consolidated revenue during the periods from January 1, 2016 through December 15, 2016, December 16, 2016 through December 31, 2016 and in the years ended December 31, 2015 or 2014.

Receivables outstanding for OXY USA Inc. were approximately 11% of our total accounts receivable as of December 31, 2016. No other customers accounted for more than 10% of our total accounts receivable as of December 31, 2016 and 2015.

**Inventories**

Inventories, which consist primarily of equipment parts and spares for use in our operations and supplies held for consumption, are valued at the lower of average cost or market.

**Property and Equipment**

Property and equipment are carried at cost less accumulated depreciation. Depreciation is provided for our assets over the estimated depreciable lives of the assets using the straight-line method. Depreciation expense for the period from December 16, 2016 through December 31, 2016, the period from January 1, 2016 through December 15, 2016 and the years ended December 31, 2015 and 2014 was \$3.6 million, \$129.5 million, \$176.1 million and \$191.9 million, respectively. We depreciate our operational assets over their depreciable lives to their salvage value, which is a value higher than the assets' value as scrap. Salvage value approximates 10% of an operational asset's acquisition cost. When an operational asset is stacked or taken out of service, we review its physical condition, depreciable life and ultimate salvage value to determine if the asset is operable and whether the remaining depreciable life and salvage value should be adjusted. When we scrap an asset, we accelerate the depreciation of the asset down to its salvage value. When we dispose of an asset, a gain or loss is recognized.

As of December 31, 2016, the estimated useful lives of our asset classes are as follows:

Description	Years
Well service rigs and components	3-15
Oilfield trucks, vehicles and related equipment	4-7
Fishing and rental tools, coiled tubing units and equipment, tubulars and pressure control equipment	3-10
Disposal wells	15
Furniture and equipment	3-7
Buildings and improvements	15-30

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

A long-lived asset or asset group should be tested for recoverability whenever events or changes in circumstances indicate that its carrying amount may not be recoverable. For purposes of testing for impairment, we group our long-lived assets along our lines of business based on the services provided, which is the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets and liabilities. We would record an impairment charge, reducing the net carrying value to estimated fair value, if the asset group's estimated future cash flows were less than its net carrying value. Events or changes in circumstance that cause us to evaluate our fixed assets for recoverability and possible impairment may include changes in market conditions, such as adverse movements in the prices of oil and natural gas, or changes of an asset group, such as its expected future life, intended use or physical condition, which could reduce the fair value of certain of our property and equipment. The development of future cash flows and the determination of fair value for an asset group involves significant judgment and estimates. See "Note 10. Property and Equipment," for further discussion.

#### Asset Retirement Obligations

We recognize a liability for the fair value of all legal obligations associated with the retirement of tangible long-lived assets and capitalize an equal amount as a cost of the asset. We depreciate the additional cost over the estimated useful life of the assets. Our obligations to perform our asset retirement activities are unconditional, despite the uncertainties that may exist surrounding an individual retirement activity. Accordingly, we recognize a liability for the fair value of a conditional asset retirement obligation if the fair value can be reasonably estimated. In determining the fair value, we examine the inputs that we believe a market participant would use if we were to transfer the liability. We probability-weight the potential costs a third-party would charge, adjust the cost for inflation for the estimated life of the asset, and discount this cost using our credit adjusted risk free rate. Significant judgment is involved in estimating future cash flows associated with such obligations, as well as the ultimate timing of those cash flows. If our estimates of the amount or timing of the cash flows change, such changes may have a material impact on our results of operations. See "Note 13. Asset Retirement Obligations."

#### Deposits

Due to capacity constraints on equipment manufacturers, we are sometimes required to make advanced payments for certain oilfield service equipment and other items used in the normal course of business. As of December 31, 2016 and December 31, 2015, deposits totaled \$8.3 million and \$3.5 million, respectively. Deposits consist primarily of deposit requirements of insurance companies and payments made related to high demand long-lead time items.

#### Capitalized Interest

Interest is capitalized on the average amount of accumulated expenditures for major capital projects under construction using an effective interest rate based on related debt until the underlying assets are placed into service. The capitalized interest is added to the cost of the assets and amortized to depreciation expense over the useful life of the assets, and is included in the depreciation and amortization line in the accompanying consolidated statements of operations.

#### Deferred Financing Costs

Deferred financing costs associated with long-term debt are carried at cost and are amortized to interest expense using the effective interest method over the life of the related debt instrument. When the related debt instrument is retired, any remaining unamortized costs are included in the determination of the gain or loss on the extinguishment of the debt. We record gains and losses from the extinguishment of debt as a part of continuing operations. In accordance with ASU 2015-03, we record debt financing costs as a reduction of our long-term debt. See "Note 16. Long-term Debt," for further discussion.

#### Goodwill and Other Intangible Assets

Goodwill results from business combinations and represents the excess of the acquisition consideration over the fair value of the net assets acquired. Goodwill and other intangible assets not subject to amortization are tested for impairment annually or more frequently if events or changes in circumstances indicate that the asset might be impaired.

The test for impairment of indefinite-lived intangible assets allows us to first assess the qualitative factors to determine whether it is “more likely than not” that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test. If our qualitative analysis shows that it is “more likely than not” that the fair value of a reporting unit is less than its carrying amount, we will perform the two-step goodwill impairment test. In the first step of the test, a fair value is calculated for each of our reporting units, and that fair value is compared to the carrying value of the reporting unit, including the reporting unit’s goodwill. If the fair value of the reporting unit exceeds its carrying value, there is no impairment, and the second step of the test is not performed. If the carrying value exceeds the fair value for the reporting unit, then the second step of the test is required.

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The second step of the test compares the implied fair value of the reporting unit's goodwill to its carrying value. The implied fair value of the reporting unit's goodwill is determined in the same manner as the amount of goodwill recognized in a business combination, with the purchase price being equal to the fair value of the reporting unit. If the implied fair value of the reporting unit's goodwill is in excess of its carrying value, no impairment is recorded. If the carrying value is in excess of the implied fair value, an impairment equal to the excess is recorded.

To assist management in the preparation and analysis of the valuation of our reporting units, we utilize the services of a third-party valuation consultant. The ultimate conclusions of the valuation techniques remain our sole responsibility. The determination of the fair value used in the test is heavily impacted by the market prices of our equity and debt securities, as well as the assumptions and estimates about our future activity levels, profitability and cash flows.

#### Internal-Use Software

We capitalize costs incurred during the application development stage of internal-use software and amortize these costs over the software's estimated useful life, generally five to seven years. Costs incurred related to selection or maintenance of internal-use software are expensed as incurred.

#### Litigation

When estimating our liabilities related to litigation, we take into account all available facts and circumstances in order to determine whether a loss is probable and reasonably estimable.

Various suits and claims arising in the ordinary course of business are pending against us. We conduct business throughout the continental United States and may be subject to jury verdicts or arbitrations that result in outcomes in favor of the plaintiffs. We are also exposed to various claims abroad. We continually assess our contingent liabilities, including potential litigation liabilities, as well as the adequacy of our accruals and our need for the disclosure of these items. We establish a provision for a contingent liability when it is probable that a liability has been incurred and the amount is reasonably estimable. See "Note 17. Commitments and Contingencies."

#### Environmental

Our operations routinely involve the storage, handling, transport and disposal of bulk waste materials, some of which contain oil, contaminants, and regulated substances. These operations are subject to various federal, state and local laws and regulations intended to protect the environment. Environmental expenditures are expensed or capitalized depending on their future economic benefit. Expenditures that relate to an existing condition caused by past operations and that have no future economic benefits are expensed. We record liabilities on an undiscounted basis when our remediation efforts are probable and the costs to conduct such remediation efforts can be reasonably estimated. While our litigation reserves reflect the application of our insurance coverage, our environmental reserves do not reflect management's assessment of the insurance coverage that may apply to the matters at issue. See "Note 17. Commitments and Contingencies."

#### Self-Insurance

We are primarily self-insured against physical damage to our equipment and automobiles as well as workers' compensation claims. The accruals that we maintain on our consolidated balance sheet relate to these deductibles and self-insured retentions, which we estimate through the use of historical claims data and trend analysis. To assist management with the liability amount for our self-insurance reserves, we utilize the services of a third party actuary. The actual outcome of any claim could differ significantly from estimated amounts. We adjust loss estimates in the calculation of these accruals, based upon actual claim settlements and reported claims. See "Note 17. Commitments and Contingencies."

#### Income Taxes

We account for deferred income taxes using the asset and liability method and provide income taxes for all significant temporary differences. Management determines our current tax liability as well as taxes incurred as a result of current operations, yet deferred until future periods. Current taxes payable represent our liability related to our income tax returns for the current year, while net deferred tax expense or benefit represents the change in the balance of deferred tax assets and liabilities reported on our consolidated balance sheets. Deferred tax assets and liabilities are measured

using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Further, management makes certain assumptions about the timing of temporary tax differences for the differing treatment of certain items for tax and accounting purposes or whether such differences are permanent. The final determination of our tax liability involves the interpretation of local tax laws, tax treaties, and related authorities in each jurisdiction as well as the significant use of estimates and assumptions regarding the scope of future operations and results achieved and the timing and nature of income earned and expenditures incurred.



Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

We record valuation allowances to reduce deferred tax assets if we determine that it is more likely than not (e.g., a likelihood of more than 50%) that some or all of the deferred tax assets will not be realized in future periods. To assess the likelihood, we use estimates and judgment regarding our future taxable income, as well as the jurisdiction in which this taxable income is generated, to determine whether a valuation allowance is required. The ultimate realization of the deferred tax assets depends on the ability to generate sufficient taxable income of the appropriate character and in the related jurisdiction in the future. Evidence supporting this ability can include our current financial position, our results of operations, both actual and forecasted results, the reversal of deferred tax liabilities, and tax planning strategies as well as the current and forecasted business economics of our industry. Additionally, we record uncertain tax positions in the financial statements at their net recognizable amount, based on the amount that management deems is more likely than not to be sustained upon ultimate settlement with the tax authorities in the domestic and international tax jurisdictions in which we operate.

If our estimates or assumptions regarding our current and deferred tax items are inaccurate or are modified, these changes could have potentially material negative impacts on our earnings. See “Note 15. Income Taxes” for further discussion of accounting for income taxes, changes in our valuation allowance, components of our tax rate reconciliation and realization of loss carryforwards.

#### Earnings Per Share

Basic earnings per common share is determined by dividing net earnings applicable to common stock by the weighted average number of common shares actually outstanding during the period. Diluted earnings per common share is based on the increased number of shares that would be outstanding assuming conversion of dilutive outstanding convertible securities using the treasury stock and “as if converted” methods. See “Note 12. Earnings Per Share.”

#### Share-Based Compensation

We issue time based vesting and performance based vesting stock options, time based vesting and performance based vesting restricted stock units, and restricted stock awards to our employees as part of those employees’ compensation and as a retention tool for non-employee directors. We calculate the fair value of the awards on the grant date and amortize that fair value to compensation expense ratably over the vesting period of the award, net of estimated and actual forfeitures. The grant date fair value of our restricted stock awards and restricted stock units is determined using our stock price on the grant date. The fair value of our stock option awards are estimated using a Black-Scholes fair value model. The valuation of our stock options requires us to estimate the expected term of award, which we estimate using the simplified method, as we do not have sufficient historical exercise information. Additionally, the valuation of our stock option awards is also dependent on historical stock price volatility. In view of the limited amount of time elapsed since our reorganization, volatility is calculated based on historical stock price volatility of our peer group with a lookback period equivalent to the expected term of the award. Fair value of performance based stock options and restricted stock units is estimated in the same manner as our time based awards and assumes that performance goals will be achieved and the awards will vest. If the performance based awards do not vest, any previously recognized compensation costs will be reversed. We record share-based compensation as a component of general and administrative or direct operating expense based on the role of the applicable individual. See “Note 21. Share-Based Compensation.”

#### Foreign Currency Gains and Losses

With respect to our operations in Russia, where the local currency is the functional currency, assets and liabilities are translated at the rates of exchange in effect on the balance sheet date, while income and expense items are translated at average rates of exchange during the period. The resulting gains or losses arising from the translation of accounts from the functional currency to the U.S. dollar are included as a separate component of stockholders’ equity in other comprehensive income until a partial or complete sale or liquidation of our net investment in the foreign entity. See “Note 18. Accumulated Other Comprehensive Loss.”

From time to time our foreign subsidiaries may enter into transactions that are denominated in currencies other than their functional currency. These transactions are initially recorded in the functional currency of that subsidiary based

on the applicable exchange rate in effect on the date of the transaction. At the end of each month, these transactions are remeasured to an equivalent amount of the functional currency based on the applicable exchange rates in effect at that time. Any adjustment required to remeasure a transaction to the equivalent amount of the functional currency at the end of the month is recorded in the income or loss of the foreign subsidiary as a component of other income, net. Comprehensive Income (Loss)

We display comprehensive income (loss) and its components in our financial statements, and we classify items of comprehensive income (loss) by their nature in our financial statements and display the accumulated balance of other comprehensive income (loss) separately in our stockholders' equity.

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

#### Leases

We lease real property and equipment through various leasing arrangements. When we enter into a leasing arrangement, we analyze the terms of the arrangement to determine whether the lease should be accounted for as an operating lease or a capital lease.

We periodically incur costs to improve the assets that we lease under these arrangements. If the value of the leasehold improvements exceeds our threshold for capitalization, we record the improvement as a component of our property and equipment and amortize the improvement over the useful life of the improvement or the lease term, whichever is shorter.

Certain of our operating lease agreements are structured to include scheduled and specified rent increases over the term of the lease agreement. These increases may be the result of an inducement or “rent holiday” conveyed to us early in the lease, or are included to reflect the anticipated effects of inflation. We recognize scheduled and specified rent increases on a straight-line basis over the term of the lease agreement. In addition, certain of our operating lease agreements contain incentives to induce us to enter into the lease agreement, such as up-front cash payments to us, payment by the lessor of our costs, such as moving expenses, or the assumption by the lessor of our pre-existing lease agreements with third parties. Any payments made to us or on our behalf represent incentives that we consider to be a reduction of our rent expense, and are recognized on a straight-line basis over the term of the lease agreement.

#### Recent Accounting Developments

ASU 2016-18. In November 2016, the FASB issued ASU No. 2016-18 Statement of Cash Flows (Topic 230), Restricted Cash. This standard provides guidance on the presentation of restricted cash and restricted cash equivalents in the statement of cash flows. Restricted cash and restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period amounts shown on the statements of cash flows. The amendments of this ASU should be applied using a retrospective transition method and are effective for reporting periods beginning after December 15, 2017, with early adoption permitted. Other than the revised statement of cash flows presentation of restricted cash, the adoption of ASU 2016-16 is not expected to have an impact on our consolidated financial statements.

ASU 2016-15. In August 2016 the FASB issued ASU 2016-15, “Statement of Cash Flows (Topic 230), Classification of Certain Cash Receipts and Cash Payments (a consensus of the FASB Emerging Issues Task Force) (ASU 2016-15)”, that clarifies how entities should classify certain cash receipts and cash payments on the statement of cash flows. The guidance also clarifies how the predominance principle should be applied when cash receipts and cash payments have aspects of more than one class of cash flows. The guidance will be effective for annual periods beginning after December 15, 2017 and interim periods within those annual periods. Early adoption is permitted. The Company is evaluating the effect of ASU 2016-15 on its consolidated financial statements.

ASU 2016-13. In June 2016, the FASB issued ASU 2016-13, “Measurement of Credit Losses on Financial Instruments” that will change how companies measure credit losses for most financial assets and certain other instruments that aren’t measured at fair value through net income. The standard will replace today’s “incurred loss” approach with an “expected loss” model for instruments measured at amortized cost. For available-for-sale debt securities, entities will be required to record allowances rather than reduce the carrying amount. The amendments in this update will be effective for annual periods beginning after December 15, 2019 and interim periods within those annual periods. Early adoption is permitted for annual periods beginning after December 15, 2018. The Company is evaluating the effect of ASU 2016-13 on our consolidated financial statements.

ASU 2016-09. In March 2016, the FASB Issued ASU 2016-09 Compensation—Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting. The updated guidance changes how companies account for certain aspects of share-based payment awards to employees, including the accounting for income taxes, forfeitures, and statutory tax withholding requirements, as well as classification in the statement of cash flows. The Company will adopt the accounting guidance as of January 1, 2017. The adoption of this ASU will not have a material impact on the Company’s consolidated financial statements.

ASU 2016-02. In February 2016, the FASB issued ASU 2016-02, Leases (Topic 842), which will replace the existing lease guidance. The standard is intended to provide enhanced transparency and comparability by requiring lessees to record right-of-use assets and corresponding lease liabilities on the balance sheet. Additional disclosure requirements include qualitative disclosures along with specific quantitative disclosures with the objective of enabling users of financial statements to assess the amount, timing, and uncertainty of cash flows arising from leases. ASU 2016-02 is effective for the Company for annual reporting periods beginning after December 15, 2018, including interim periods within those fiscal years, with early adoption permitted. The new standard is required to be applied with a modified retrospective approach to each prior reporting period presented. We are currently evaluating the standard to determine the impact of its adoption on the consolidated financial statements.

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

ASU 2015-17. In November 2015, the FASB issued ASU 2015-17, Balance Sheet Classification of Deferred Taxes (Topic 740). The objective of this ASU is to simplify the current guidance which requires entities to separately present deferred tax assets and liabilities as current and non-current in a classified balance sheet. The new guidance will require entities to present deferred tax assets and liabilities as non-current in a classified balance sheet. We adopted ASU 2015-17 in the fourth quarter of 2016 and have reclassified net current deferred tax assets of \$10.1 million into non-current deferred tax asset and liabilities. We adopted ASU 2015-17 prospectively and no prior periods have been restated to conform to the new presentation. The adoption has no effect on net income or cash flows.

ASU 2014-09. In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers (Topic 606). The objective of this ASU is to establish the principles to report useful information to users of financial statements about the nature, amount, timing, and uncertainty of revenue from contracts with customers. The core principle is to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU 2014-09 must be adopted using either a full retrospective method or a modified retrospective method. During a July 2015 meeting, the FASB affirmed a proposal to defer the effective date of the new revenue standard for all entities by one year. As a result, ASU 2014-09 is effective for the Company for interim and annual reporting periods beginning after December 15, 2017 with early adoption permitted for interim and annual reporting periods beginning after December 15, 2016. We are currently evaluating the standard to determine the impact of its adoption on the consolidated financial statements, however, management believes that the impact to the financial statements will not be material.

#### NOTE 2. EMERGENCE FROM VOLUNTARY REORGANIZATION

On October 24, 2016, Key and certain of our domestic subsidiaries (collectively, the “Debtors”) filed voluntary petitions for reorganization under chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court for the District of Delaware pursuant to a prepackaged plan of reorganization. The Plan was confirmed by the Bankruptcy Court on December 6, 2016, and the Company emerged from the bankruptcy proceedings on December 15, 2016.

On the Effective Date, the Company:

- Reincorporated the Successor Company in the state of Delaware and adopted an amended and restated certificate of incorporation and bylaws;

- Appointed new members to the Successor Company’s board of directors to replace directors of the Predecessor Company;

- Issued to the Predecessor Company’s former stockholders, in exchange for the cancellation and discharge of the Predecessor Company’s common stock:

- 815,887 shares of the Successor Company’s common stock;

- 919,004 warrants to expire on December 15, 2020, and 919,004 warrants to expire on December 15, 2021, each exercisable for one share of the Successor Company’s common stock;

- Issued to former holders of the Predecessor Company’s 6.75% senior notes, in exchange for the cancellation and discharge of such notes, 7,500,000 shares of the Successor Company’s common stock;

- Issued 11,769,014 shares of the Successor Company’s common stock to certain participants in rights offerings conducted pursuant to the Plan;

- Issued to Soter Capital LLC (“Soter”) the sole share of the Successor Company’s Series A Preferred Stock, which confers certain rights to elect directors (but has no economic rights);

- Entered into a new \$80 million ABL Facility (which was increased to \$100 million on February 3, 2017) and a \$250 million Term Loan Facility upon termination of the Predecessor Company’s asset-based revolving credit facility and term loan facility;

- Entered into a Registration Rights Agreement with certain stockholders of the Successor Company;

- Adopted the 2016 Incentive Plan for officers, directors and employees of the Successor Company and its subsidiaries; and

-

Entered into a corporate advisory services agreement (the “CASA”) between the Successor Company and Platinum Equity Advisors, LLC (“Platinum”) pursuant to which Platinum will provide certain business advisory services to the Company.

The foregoing is a summary of the substantive provisions of the Plan and related transactions and is not intended to be a complete description of, or a substitute for a full and complete reading of, the Plan and the other documents referred to above.

**NOTE 3. FRESH START ACCOUNTING**

In accordance ASC 852 Reorganizations (“ASC 852”), fresh-start accounting was required upon the Company’s emergence

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

from Chapter 11 because (i) the holders of existing voting shares of the Predecessor received less than 50% of the voting shares of the Successor and (ii) the reorganization value of the Predecessor assets immediately prior to confirmation of the Plan was less than the total of all post-petition liabilities and allowed claims.

All conditions required for the adoption of fresh-start accounting were met when the Company's Plan of Reorganization became effective, December 15, 2016. The implementation of the Plan and the application of fresh-start accounting materially changed the carrying amounts and classifications reported in the Company's consolidated financial statements and resulted in the Company becoming a new entity for financial reporting purposes. As a result of the application of fresh-start accounting and the effects of the implementation of the Plan, the financial statements after December 15, 2016 are not comparable with the financial statements on and prior to December 15, 2016.

Upon the application of fresh-start accounting, the Company allocated the reorganization value to its individual assets and liabilities in conformity with ASC 805, Business Combinations ("ASC 805"). Reorganization value represents the fair value of the Successor Company's assets before considering liabilities. The excess reorganization value over the fair value of identified tangible and intangible assets is reported as goodwill.

Reorganization Value - Under ASC 852, the Successor Company must determine a value to be assigned to the equity of the emerging company as of the date of adoption of fresh-start accounting. To facilitate this calculation, the Company estimated the enterprise value of the Successor Company by relying on a discounted cash flow ("DCF") analysis under the income approach. The Company also considered the guideline public company and guideline transactions methods under the market approach as reasonableness checks to the indications from the income approach.

Enterprise value represents the fair value of an entity's interest-bearing debt and stockholders' equity. In the disclosure statement associated with the Plan, which was confirmed by the Bankruptcy Court, the Company estimated a range of enterprise values between \$425 million and \$475 million, with a midpoint of \$450 million. The Company deemed it appropriate to use the midpoint between the low end and high end of the range to determine the final enterprise value of \$450 million utilized for fresh-start accounting. The enterprise value plus excess cash adjustments of approximately \$52 million less the fair value of debt of \$250 million, resulted in equity value of the Successor of \$252.1 million.

To estimate enterprise value utilizing the DCF method, the Company established an estimate of future cash flows for the period ranging from 2016 to 2025 and discounted the estimated future cash flows to present value. The expected cash flows for the period 2016 to 2025 were based on the financial projections and assumptions utilized in the disclosure statement. The expected cash flows for the period 2016 to 2025 were derived from earnings forecasts and assumptions regarding growth and margin projections, as applicable. A terminal value was included, based on the cash flows of the final year of the forecast period.

The discount rate of 14.5% was estimated based on an after-tax weighted average cost of capital ("WACC") reflecting the rate of return that would be expected by a market participant. The WACC also takes into consideration a company specific risk premium reflecting the risk associated with the overall uncertainty of the financial projections used to estimate future cash flows.

The guideline public company and guideline transaction analysis identified a group of comparable companies and transactions that have operating and financial characteristics comparable in certain respects to the Company, including, for example, comparable lines of business, business risks and market presence. Under these methodologies, certain financial multiples and ratios that measure financial performance and value are calculated for each selected company or transactions and then compared to the implied multiples from the DCF analysis. The Company considered enterprise value as a multiple of each selected company and transactions publicly available earnings before interest, taxes, depreciation and amortization ("EBITDA").

The estimated enterprise value and the equity value are highly dependent on the achievement of the future financial results contemplated in the projections that were set forth in the Plan. The estimates and assumptions made in the valuation are inherently subject to significant uncertainties. The primary assumptions for which there is a reasonable

possibility of the occurrence of a variation that would have significantly affected the reorganization value include the assumptions regarding revenue growth, operating expenses, the amount and timing of capital expenditures and the discount rate utilized.

Fresh-start accounting reflects the value of the Successor Company as determined in the confirmed Plan. Under fresh-start accounting, asset values are remeasured and allocated based on their respective fair values in conformity with the purchase method of accounting for business combinations in ASC 805. Liabilities existing as of the Effective Date, other than deferred taxes were recorded at the present value of amounts expected to be paid using appropriate risk adjusted interest rates. Deferred taxes were determined in conformity with applicable accounting standards. Predecessor accumulated depreciation, accumulated amortization, accumulated other comprehensive loss and retained deficit were eliminated.

The significant assumptions related to the valuations of assets and liabilities in connection with fresh-start accounting include the following:



Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

### Machinery and Equipment

To estimate the fair value of machinery and equipment, the Company considered the income approach, the cost approach, and the sales comparison (market) approach. The primary approaches that were relied upon to value these assets were the cost approach and the market approach. Although the income approach was not applied to value the machinery and equipment assets individually, the Company did consider the earnings of the enterprise of which these assets are a part. When more than one approach is used to develop a valuation, the various approaches are reconciled to determine a final value conclusion.

The typical starting point or basis of the valuation estimate is replacement cost new (RCN), reproduction cost new (CRN), or a combination of both. Once the RCN and CRN estimates are adjusted for physical and functional conditions, they are then compared to market data and other indications of value, where available, to confirm results obtained by the cost approach.

Where direct RCN estimates were not available or deemed inappropriate, the CRN for machinery and equipment was estimated using the indirect (trending) method, in which percentage changes in applicable price indices are applied to historical costs to convert them into indications of current costs. To estimate the CRN amounts, inflation indices from established external sources were then applied to historical costs to estimate the CRN for each asset.

The market approach measures the value of an asset through an analysis of recent sales or offerings of comparable property, and takes into account physical, functional and economic conditions. Where direct or comparable matches could not be reasonably obtained, the Company utilized the percent of cost technique of the market approach. This technique looks at general sales, sales listings, and auction data for each major asset category. This information is then used in conjunction with each asset's effective age to develop ratios between the sales price and RCN or CRN of similar asset types. A market-based depreciation curve was developed and applied to asset categories where sufficient sales and auction information existed.

Where market information was not available or a market approach was deemed inappropriate, the Company developed a cost approach. In doing so, an indicated value is derived by deducting physical deterioration from the RCN or CRN of each identifiable asset or group of assets. Physical deterioration is the loss in value or usefulness of a property due to the using up or expiration of its useful life caused by wear and tear, deterioration, exposure to various elements, physical stresses, and similar factors.

Functional and economic obsolescence related to these was also considered. Functional obsolescence due to excess capital costs was eliminated through the direct method of the cost approach to estimate the RCN. Functional obsolescence was applied in the form of a cost-to-cure penalty to certain personal property assets needing significant capital repairs. Economic obsolescence was also applied to stacked and underutilized assets based on the status of the asset. Economic obsolescence was also considered in situations in which the earnings of the applicable business segment in which the assets are employed suggest economic obsolescence. When penalizing assets for economic obsolescence, an additional economic obsolescence penalty was levied, while considering scrap value to be the floor value for an asset.

### Land and Building

In establishing the fair value of the real property assets, each of the three traditional approaches to value: the income approach, the market approach and the cost approach was considered. The Company primarily relied on the market and cost approaches.

Land - In valuing the fee simple interest in the land, the Company utilized the sales comparison approach (market approach). The sales comparison approach estimates value based on what other purchasers and sellers in the market have agreed to as the price for comparable properties. This approach is based on the principle of substitution, which states that the limits of prices, rents and rates tend to be set by the prevailing prices, rents and rates of equally desirable substitutes. In conducting the sales comparison approach, data was gathered on comparable properties and adjustments were made for factors including market conditions, size, access/frontage, zoning, location, and conditions of sale. Greatest weight was typically given to the comparable sales in proximity and similar in size to each of the

owned sites. In some cases, market participants were contacted to augment the analysis and to confirm the conclusions of value.

**Building & Site Improvements** - In valuing the fee simple interest in the real property improvements, the Company utilized the direct and indirect methods of the cost approach. For the direct method cost approach analysis, the starting point or basis of the cost approach is the RCN. In order to estimate the RCN of the buildings and site improvements, various factors were considered including building size, year built, number of stories, and the breakout of the space, property history, and maintenance history. We used the data collected to calculate the RCN of the buildings using recognized estimating sources for developing replacement, reproduction, and insurable value costs.

In the application of the indirect method cost approach, the first step is to estimate a CRN for each improvement via the indirect (trending) method of the cost approach. To estimate the CRN amounts, the Company applied published inflation indices

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

obtained from third party sources to each asset's historical cost to convert the known cost into an indication of current cost. As historical cost was used as the starting point for estimating RCN, we only considered this approach for assets with historical records.

Once the RCN and CRN of the improvements was computed, the Company estimated an allowance for physical depreciation for the buildings and land improvements based upon its respective age.

#### Intangible Assets

The financial information used to estimate the fair values of intangible assets was consistent with the information used in estimating the Company's enterprise value. Trademarks and tradenames were valued primarily utilizing the relief from royalty method of the income approach. The resulting value of the intangible assets based on the application of this approach was \$520. Significant inputs and assumptions included remaining useful lives, the forecasted revenue streams, applicable royalty rates, tax rates, and applicable discount rates. Customer relationships were considered in the analysis, but based on the valuation under the excess earnings methodology, no value was attributed to customer relationships.

#### Debt

The fair value of debt was \$250 million of which \$2.5 million represents the current portion. The fair value of debt was determined using an income approach based on market yields for comparable securities. The fair value with respect to the Term Loan was estimated to approximate par value.

#### Asset Retirement Obligations

The fair value of the asset retirement obligations was determined by using estimated plugging and abandonment costs as of December 15, 2016, adjusted for inflation using an annual average of 1.26% and then discounted at the appropriate credit-adjusted risk free rate ranging from 2.2% to 2.9% depending on the life of the well. The fair value of asset retirement obligations was estimated at \$9.1 million.

#### Income Taxes

The amount of deferred income taxes recorded was determined in accordance with ASC 740, Income Taxes ("ASC 740").

#### Warrants

Pursuant to the Plan and on the Effective Date, the Company issued two series of warrants to the former holders of the Predecessor Company's common stock. One series of warrants will expire on December 15, 2020 and the other series of warrants will expire on December 15, 2021. Each warrant is exercisable for one share of the Company's common stock, par value \$0.01. At issuance, the warrants were recorded at fair value, which was determined using the Black-Scholes option pricing model with the assumptions detailed in the following table. The warrants are equity classified and, at issuance, were recorded as an increase to additional paid-in capital in the amount of \$3.8 million.

#### Assumptions for Black-Scholes option pricing model:

Volatility	60.0% to 62.0%
Risk-free Interest Rate	1.86% to 2.10%
Time Until Expiration	4 years to 5 years

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Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The following fresh-start condensed consolidated balance sheet presents the implementation of the Plan and the adoption of fresh-start accounting as of December 15, 2016. Reorganization adjustments have been recorded within the condensed consolidated balance sheet to reflect the effects of the Plan, including discharge of liabilities subject to compromise and the adoption of fresh-start accounting in accordance with ASC 852 (in thousands).

	Predecessor Company	Reorganization Adjustments (A)	Fresh Start Adjustments	Successor Company
<b>ASSETS</b>				
Current assets:				
Cash and cash equivalents	\$ 38,751	\$ 52,437	B \$—	\$91,188
Restricted cash	19,292	5,400	C —	24,692
Accounts receivable, net	72,560	(210	) D —	72,350
Inventories	22,900	—	383	N 23,283
Other current assets	27,648	(2,295	) E —	25,353
Total current assets	181,151	55,332	383	236,866
Property and equipment, gross	2,235,828	—	(1,827,392	) O 408,436
Accumulated depreciation	(1,523,585)	—	1,523,585	O—
Property and equipment, net	712,243	—	(303,807	) 408,436
Other intangible assets, net	3,596	—	(3,076	) P 520
Other assets	17,428	—	369	Q 17,797
<b>TOTAL ASSETS</b>	<b>\$914,418</b>	<b>\$ 55,332</b>	<b>\$(306,131)</b>	<b>) \$663,619</b>
<b>LIABILITIES AND EQUITY</b>				
Current liabilities:				
Accounts payable	12,338	—	—	12,338
Other current liabilities	99,524	(1,032	) F (264	) R 98,228
Current portion of long-term debt	(3,099	) 5,599	G —	2,500
Total current liabilities	108,763	4,567	(264	) 113,066
Long-term debt	—	245,460	H —	245,460
Workers' compensation, vehicular and health insurance liabilities	23,126	—	—	23,126
Deferred tax liabilities	35	—	—	35
Other non-current liabilities	35,754	332	I (6,284	) S 29,802
Liabilities subject to compromise	996,527	(996,527	) J —	—
Equity:				
Common stock	16,055	(15,854	) K —	201
Additional paid-in capital	969,915	252,516	L (970,502	) T 251,929
Accumulated other comprehensive loss	(40,394	) —	40,394	T—
Retained earnings (deficit)	(1,195,363)	564,838	M 630,525	T—
Total equity	(249,787	) 801,500	(299,583	) 252,130
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$914,418</b>	<b>\$ 55,332</b>	<b>\$(306,131)</b>	<b>) \$663,619</b>

Reorganization and Fresh Start Adjustments  
Reorganization Adjustments (in thousand)

A. Represents amounts recorded on the Effective Date for the implementation of the Plan, including the settlement of liabilities subject to compromise, issuance of new debt and repayment of old debt, reinstatement of contract rejection obligations, write-off of debt issuance costs, proceeds received from the rights offering, distributions of Successor common stock and the Warrants, the cancellation of the Predecessor common stock, and the cancellation

of the Predecessor stock incentive plan.

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

B. The Effective Date cash activity from the implementation of the Plan and the Rights Offering are as follows:

Sources:

Proceeds from Rights Offering	\$108,984
Overfunding of Rights Offering to be returned	98
Total Sources	\$109,082

Uses:

Payment of Predecessor Term Loan Facility	\$(38,876 )
Payment of interest on Predecessor Term Loan Facility	(4,277 )
Payment of bank fees	(2,126 )
Transfer to restricted cash to fund professional fee escrow	(5,400 )
Payment of professional fees	(5,656 )
Payment of letters of credit fees and fronting fees of Predecessor ABL Facility	(260 )
Equity Holder Cash-Out Subscription	200
Payment to Equity Holders who chose to cash out	(200 )
Payment to non-qualified holders of the 2021 Notes	(25 )
Payment of contract rejection damage claim	(25 )
Total Uses	\$(56,645 )
Net sources of cash	\$52,437

C. Transfer of cash and cash equivalents to fund professional fee escrow cash account as required by the Plan.

D. Satisfaction of payroll withholdings related to accelerated vesting

of  
Predecessor  
restricted  
stock  
units  
and  
awards.

Elimination  
of  
Predecessor  
Directors and  
Officers  
("D&O")  
insurance

E. policies and  
release of  
prepaid  
professional  
retainer net  
of capitalized  
ABL Facility  
related fee:

Predecessor  
D&O, 203 )  
insurance

Release  
of  
professional  
retainer  
(150 )

Payment  
of  
ABL  
Facility  
related  
fee

Total, 295 )  
Decrease in  
accrued  
current

F. liabilities  
consists of  
the  
following:

Reinstate \$2,677

rejection  
damage and  
other claims  
from  
Liabilities  
Subject to

Compromise (short-term) Accrual for success fees incurred	3,786
upon emergence Over funding of Rights	98
Offering to be returned Payment of interest on Predecessor	(4,277 )
Term Loan Facility Payment of professional fees and the application	(3,056 )
of retainer balances Payment of letters of credit fees and fronting	(260 )
fees on the Predecessor ABL Facility Total	\$(1,032)



Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Elimination  
of debt  
issuance  
costs on  
Predecessor  
ABL  
G. Facility and  
record  
current  
portion of  
Term Loan  
Facility:  
Predecessor  
ABL  
Facility \$3,099  
issuance  
costs  
Current  
portion of  
Term Loan 2,500  
Facility  
Total \$5,599  
Represents  
Term  
Loan  
Facility, at  
fair value,  
H. net of  
deferred  
finance  
costs on  
ABL  
Facility:  
Long-term debt \$250,000  
Less:  
current (2,500 )  
portion  
Bank fees  
on the  
ABL (2,040 )  
Facility  
Total \$245,460  
I. Reinstate  
rejection  
damage and

other claims  
from  
Liabilities  
Subject to  
Compromise.

Liabilities  
Subject to  
Compromise  
J. were settled  
as follows in  
accordance  
with the Plan:  
Write-off of  
Liabilities \$996,527  
Subject to  
Compromise  
Term Loan (250,000 )  
Facility  
Payment of  
Predecessor  
Term Loan (38,876 )  
Facility  
principal  
Contract  
rejection  
damage and  
other claims (3,010 )  
to be satisfied  
in cash (long  
and  
short-term)  
Payment of  
contract (25 )  
rejection  
damage claim  
Payment to  
non-qualified (25 )  
holders of the  
2021 Notes  
Issuance of  
Successor  
common (125,892 )  
stock to  
satisfy 2021  
Notes claims  
Gain due to  
settlement of  
Liabilities \$578,699  
Subject to  
Compromise

K. Represents the cancellation of Predecessor common stock (par value of \$16,055) and the distribution of Successor common stock (par value of \$201).

L. Consists of the net impact of the following: Predecessor additional paid in capital: Elimination of par value of \$16,055 of Predecessor common stock Compensation expense related to acceleration of 1,996 Predecessor restricted stock units and awards (3,768 )

Warrants  
issued  
to  
holders  
of  
Predecessor  
common  
stock  
Issuance  
of  
Successor  
common  
stock  
to(13,695 )  
holders  
of  
Predecessor  
common  
stock  
Total

Successor  
additional  
paid  
in  
capital:  
Issuance  
of  
common  
stock  
\$108,866  
for  
the  
Rights  
Offering  
Issuance  
of  
Successor  
common  
stock  
to 125,817  
satisfy  
2021  
Notes  
claims  
Issuance  
of  
Successor  
common  
stock  
to  
holders

of  
Predecessor  
common  
stock  
Warrants  
issued  
to  
holders  
of 3,768  
Predecessor  
common  
stock  
Shares  
withheld  
to  
satisfy )  
payroll  
tax  
obligations  
Total 1,928  
Net  
impact  
of  
Predecessor  
and  
\$ 252,516  
Successor  
additional  
paid  
in  
capital

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

M. Reflects the cumulative impact of the reorganization adjustments discussed above: Reorganization items: Gain due to settlement \$578,699 Liabilities Subject to Compromise Success fees ~~(6,506)~~ ) upon emergence Write of deferred issuance ~~(3,099)~~ ) of Predecessor ABL Facility ~~\$169,064~~

Other: Elimination of Predecessor D&O prepaid insurance ~~Bank~~ ) fees

and  
 charges  
 Compensation  
 expense  
 related  
 to  
 acceleration  
 of (1,996 )  
 Predecessor  
 restricted  
 stock  
 awards  
 Total \$4,226 )

Net  
 cumulative  
 impact  
 \$564,838  
 the  
 reorganization  
 adjustments

N. A fresh start  
 adjustment to  
 increase the  
 net book value  
 of inventories  
 to their  
 estimated fair  
 value, based  
 upon current  
 replacement  
 costs.

An adjustment to adjust  
 the net book value of  
 O. property and equipment  
 to estimated fair value.  
 The following table  
 summarizes the  
 components of property  
 and equipment, net as of  
 the Effective Date, both  
 before (Predecessor) and  
 after (Successor) fair  
 value adjustments:

	Successor Fair Value	Predecessor Historical Cost
Oilfield equipment	\$267,648	\$1,660,592

Disposal wells	21,988	74,008
Motor vehicles	39,322	262,370
Furniture and equipment	81,835	129,084
Buildings and land	65,525	103,635
Work in progress	3,818	6,139
Gross property and equipment	408,436	2,235,828
Accumulated depreciation		(1,523,585 )
Net property and equipment	\$408,436	\$712,243

P. An adjustment the net book value of other intangible assets to estimated fair value. The following table summarizes the components of other intangible assets, net as of the Effective Date, both before (Predecessor) and after (Successor) fair value adjustments:

	Successor Fair Value	Predecessor Historical Cost
Non-competes agreements	\$ 520	\$ 1,535
Patents, trademarks and tradenames	520	400
Customer relationships and contracts	40,640	
Developed technology	4,778	



Gross  
520  
carrying value 47,353  
Accumulated  
amortization (43,757 )  
Net  
other  
\$ 520. \$ 3,596  
intangible  
assets

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Represents fair  
value

Q. adjustment  
related to assets  
held for sale.

Reduction in  
other current  
liabilities  
relates to the

R. elimination of  
the current  
portion of  
deferred rent  
liabilities.

Reduction in  
other long term  
liabilities  
relates to the  
elimination of  
the non-current  
portion of  
deferred rent  
liabilities

S. totaling \$3,429  
and reduction  
in asset  
retirement  
obligation to  
reflect  
estimated fair  
value totaling  
\$2,855.

T. Reflects the  
cumulative  
impact of the  
fresh start  
accounting  
adjustments  
discussed  
above and the  
elimination of  
the Predecessor

Company's  
 accumulated  
 other  
 comprehensive  
 loss:  
 Property  
 and  
 equipment  
 fair value  
 adjustment  
 Assets  
 held  
 for  
 sale  
 fair value  
 adjustment  
 Elimination  
 of  
 deferred  
 rent  
 liability  
 ARO  
 fair value  
 adjustment  
 Inventory  
 fair value  
 adjustment  
 Intangible  
 assets  
 fair value  
 adjustment  
 Elimination  
 of  
 Predecessor  
 accumulated  
 other  
 comprehensive  
 loss  
 Elimination  
 of  
 Predecessor  
 accumulated  
 paid  
 in  
 capital  
 \$ 630,525

Elimination  
of  
Predecessor  
retained  
deficit

#### NOTE 4. LIABILITIES SUBJECT TO COMPROMISE

Pursuant to ASC 852 liabilities subject to compromise in chapter 11 cases are distinguished from liabilities of non-filing entities, liabilities not expected to be compromised and from post-petition liabilities. The amount of liabilities subject to compromise represent the Company's estimate, where an estimate is determinable, of known or potential prepetition claims to be addressed in connection with the bankruptcy proceedings. Such liabilities are reported at the Company's current estimate, of the allowed claim amounts even though the claims may be settled for lesser amounts.

Prior to settlements pursuant to the Plan, liabilities subject to compromise was comprised of the following (in thousands):

2021 Notes	\$675,000
2021 Notes Interest	29,616
Predecessor Term Loan Facility	288,876
Severance	1,980
Lease and claim rejections	1,055
Total	\$996,527

#### NOTE 5. REORGANIZATION ITEMS

ASC 852 requires that the financial statements for periods subsequent to the filing of the Chapter 11 cases distinguish transactions and events that are directly associated with the reorganization of the ongoing operations of the business. Revenues, expenses, realized gains and losses, adjustments to the expected amount of allowed claims for liabilities subject to compromise and provisions for losses that can be directly associated with the reorganization and restructuring of the business have been reported as "Reorganization items, net" in the Consolidated Statements of Operations.

The following table summarizes reorganizations items (in thousands):

Gain on debt discharge	\$578,699
Settlement/Rejection damages	770
Fresh-start asset revaluation gain (loss), net	(299,583 )
Professional fees	(15,156 )
Write-off of deferred financing costs, debt premiums and debt discounts	(19,159 )
Total reorganization items, net	\$245,571

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

With the exception of \$15.2 million in professional fees and \$1.0 million in settlement and rejection damages, reorganization items are non cash expenses.

**NOTE 6. ASSETS HELD FOR SALE**

In April 2015, we announced our decision to exit markets in which we participate outside of North America, and our strategy was to sell or relocate the assets of the businesses operating in these markets. During the fourth quarter of 2015, the assets and related liabilities of our Russian business unit which is included in our International reporting segment met the criteria for assets held for sale. We expect this sale to occur by the first half of 2017.

During the third quarter of 2016, the assets and related liabilities of our Mexican business unit, which was sold in October 2016, and which was prior to sale included in our International reporting segment, met the criteria for assets held for sale. We recorded a \$40.0 million and \$4.4 million impairment in the third quarter and fourth quarter, respectively, of our Mexican assets to reduce the carrying value of the assets to fair market value.

The following assets and related liabilities are classified as held for sale on our December 31, 2016 consolidated balance sheet (in thousands):

Current assets:

Cash and cash equivalents \$ 1,185

Accounts receivable 2,482

Total current assets 3,667

Other non-current assets 360

Total assets \$4,027

Current liabilities:

Accounts payable \$80

Other current liabilities 291

Total current liabilities 371

Net Assets \$3,656

**NOTE 7. OTHER BALANCE SHEET INFORMATION**

The table below presents comparative detailed information about other current assets at December 31, 2016 and 2015 (in thousands):

	Successor December 31, 2016	Predecessor December 31, 2015
Other current assets:		
Current deferred tax assets	\$ —	\$ 10,131
Prepaid current assets	10,291	23,287
Reinsurance receivable	7,922	8,409
VAT asset	—	12,784
Current assets held for sale	3,667	4,691
Other	3,882	11,383
Total	\$ 25,762	\$ 70,685

## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The table below presents comparative detailed information about other non-current assets at December 31, 2016 and 2015 (in thousands):

	Successor December 31, 2016	Predecessor December 31, 2015
Other non-current assets:		
Deferred tax assets	\$ —	\$ 6,260
Reinsurance receivable	8,393	8,877
Deposits	8,292	3,463
Equity method investments	560	1,026
Non-current assets held for sale	360	1,209
Other	135	622
Total	\$ 17,740	\$ 21,457

The table below presents comparative detailed information about other current liabilities at December 31, 2016 and 2015 (in thousands):

	Successor December 31, 2016	Predecessor December 31, 2015
Other current liabilities:		
Accrued payroll, taxes and employee benefits	\$ 23,224	\$ 19,578
Accrued operating expenditures	16,669	12,514
Income, sales, use and other taxes	10,748	24,833
Self-insurance reserves	35,484	30,029
Accrued interest	1,419	23,685
Accrued insurance premiums	2,347	3,588
Unsettled legal claims	5,398	1,562
Accrued severance	2,219	1,128
Current liabilities held for sale	371	529
Other	6,059	3,147
Total	\$ 103,938	\$ 120,593

The table below presents comparative detailed information about other non-current liabilities at December 31, 2016 and 2015 (in thousands):

	Successor December 31, 2016	Predecessor December 31, 2015
Other non-current liabilities:		
Asset retirement obligations	\$ 9,035	\$ 12,218
Environmental liabilities	3,446	5,520
Accrued rent	—	192
Accrued sales, use and other taxes	16,735	11,137
Other	528	1,679
Total	\$ 29,744	\$ 30,746

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## NOTE 8. OTHER (INCOME) LOSS, NET

The table below presents comparative detailed information about our other income and expense for the period from December 16, 2016 through December 31, 2016, the period from January 1, 2016 through December 15, 2016 and the years ended December 31, 2015 and 2014 (in thousands):

	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31, 2015	Year Ended December 31, 2014
Interest income	\$ (20 )	\$ (407 )	\$ (159 )	\$ (82 )
Foreign exchange loss	17	1,005	4,153	3,733
Allowance for collectibility of notes receivable	—	—	7,705	—
Other, net	35	(3,041 )	(2,305 )	(2,642 )
Total	\$ 32	\$ (2,443)	\$ 9,394	\$ 1,009

## NOTE 9. ALLOWANCE FOR DOUBTFUL ACCOUNTS

The table below presents a rollforward of our allowance for doubtful accounts for the period from December 16, 2016 through December 31, 2016, the period from January 1, 2016 through December 15, 2016 and the years ended December 31, 2015 and 2014 (in thousands):

	Balance at Beginning of Period	Charged to Expense	Deductions	Balance at End of Period
Successor:				
As of December 31, 2016	\$ —	\$ 168	\$ —	\$ 168

## Predecessor:

As of December 15, 2016	20,915	2,532	(20,404)	3,043
As of December 31, 2015	2,925	21,172	(3,182)	20,915
As of December 31, 2014	766	2,710	(551)	2,925

In connection with the application of fresh start accounting on December 15, 2016, the carrying value of trade receivables was adjusted to fair value, eliminating the reserve for doubtful accounts. See "Note 3. Fresh Start Accounting" for more details.

## NOTE 10. PROPERTY AND EQUIPMENT

Property and equipment consists of the following (in thousands):

	Successor December 31, 2016	Predecessor December 31, 2015
Major classes of property and equipment:		
Oilfield service equipment	\$267,648	\$1,779,433
Disposal wells	23,288	79,949
Motor vehicles	39,322	273,857
Furniture and equipment	8,835	130,772

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Buildings and land	65,525	105,671
Work in progress	4,098	6,706
Gross property and equipment	408,716	2,376,388
Accumulated depreciation	(3,565 )	(1,496,356 )
Net property and equipment	\$405,151	\$880,032

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## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Interest is capitalized on the average amount of accumulated expenditures for major capital projects under construction using an effective interest rate based on related debt until the underlying assets are placed into service. Capitalized interest for the period from December 16, 2016 through December 31, 2016, the period from January 1, 2016 through December 15, 2016 and the years ended December 31, 2015 and 2014 was zero. As of December 31, 2016 and 2015, we have no capital lease obligations.

The decline in market value of our common stock in comparison to the carrying value of our assets during the third quarter of 2014 was determined to be a triggering event. This triggering event required us to perform step one of the goodwill impairment test to identify potential impairment. Our step one testing indicated potential impairment in our Fishing and Rental Services segment which required us to perform step two of the goodwill impairment test to determine the amount of impairment, if any. Our preliminary step two testing performed during the third quarter of 2014, using a discounted cash flow model to determine fair value, concluded that certain assets, primarily frac stack and well testing assets, were impaired. As a result, we recorded an estimated pre-tax charge of \$60.8 million in the third quarter of 2014. Our preliminary step two testing also indicated no impairment of goodwill in our Fishing and Rental Services segment. During the fourth quarter of 2014 we finalized our step two testing, preliminarily performed in the third quarter of 2014, based on additional analysis performed by outside consultants. As a result, we recorded an additional pre-tax asset impairment charge of \$1.3 million in the fourth quarter of 2014.

The decline in market value of our common stock in comparison to the carrying value of our assets during the third quarter of 2015 as well as the persistent low oil prices and the affect that low oil prices has on our industry were determined to be goodwill testing triggering events. These triggering events required us to perform step one of the goodwill impairment test to identify potential impairment. Our step one testing indicated potential impairment in our Coiled Tubing Services segment which required us to perform step two of the goodwill impairment test to determine the amount of impairment, if any. Our preliminary step two testing performed during the third quarter of 2015, using a discounted cash flow model to determine fair value, concluded that certain fixed assets were impaired. As a result, we recorded an estimated pre-tax charge of \$45.0 million in the third quarter of 2015. During the fourth quarter of 2015 we finalized our step two testing, preliminarily performed in the third quarter of 2015, based on additional analysis performed by outside consultants. As a result, we recorded an additional pre-tax asset impairment charge of \$6.1 million in the fourth quarter of 2015.

**NOTE 11. GOODWILL AND OTHER INTANGIBLE ASSETS**

The components of our other intangible assets as of December 31, 2016 and 2015 are as follows (in thousands):

	Successor December 31, 2016	Predecessor December 31, 2015
Noncompete agreements:		
Gross carrying value	\$ —	\$ 1,535
Accumulated amortization	—	(1,289 )
Net carrying value	\$ —	\$ 246
Patents, trademarks and tradenames:		
Gross carrying value	\$ 520	\$ 1,329
Accumulated amortization	—	(302 )
Net carrying value	\$ 520	\$ 1,027
Customer relationships and contracts:		
Gross carrying value	\$ —	\$ 41,996
Accumulated amortization	—	(38,705 )
Net carrying value	\$ —	\$ 3,291
Developed technology:		
Gross carrying value	\$ —	\$ 4,778

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Accumulated amortization	—	(3,459 )
Net carrying value	\$ —	\$ 1,319
Total:		
Gross carrying value	\$ 520	\$ 50,417
Accumulated amortization	—	(44,534 )
Net carrying value	\$ 520	\$ 5,883

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Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Amortization expense for our intangible assets with determinable lives was as follows (in thousands):

	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 31, 2015	Year Ended December 31, 2015	Year Ended December 31, 2014
Noncompete agreements	\$ —	\$ 179	\$ 278	\$ 1,671
Patents and trademarks	—	40	40	40
Customer relationships and contracts	—	1,239	3,430	6,749
Developed technology	—	340	370	316
Total intangible asset amortization expense	\$ —	\$ 1,798	\$ 4,118	\$ 8,776

The weighted average remaining amortization periods and expected amortization expense for the next five years for our definite lived intangible assets are as follows (in thousands):

	Weighted average remaining amortization period (years)	Expected Amortization Expense				
		2017	2018	2019	2020	2021
Trademarks	10.0	\$ 52	\$ 52	\$ 52	\$ 52	\$ 52
Total expected intangible asset amortization expense		\$ 52	\$ 52	\$ 52	\$ 52	\$ 52

As a result of the sale of our Enhanced Oilfield Technology business unit assets, we will no longer be using a certain developed technology patent. As a result, we fully impaired the \$3.4 million patent in 2015. In addition, we will no longer use our Edge tradename. As a result, we fully impaired the \$1.5 million tradename in 2015. Both the Edge tradename and Enhanced Oilfield Technology developed technology patent were part of our Fishing and Rental Services segment.

We perform an analysis of goodwill impairment on an annual basis unless an event occurs that triggers additional interim testing. During 2014 we identified several triggering events requiring us to perform testing for possible goodwill impairment. Deterioration in the capital investment climate in Russia as a result of geopolitical events occurring during the second quarter of 2014 was determined to be a triggering event. This triggering event required us to perform testing for possible goodwill impairment of our Russian business reporting unit which is included in our International reporting segment. Our analysis concluded that Russia's \$4.4 million of goodwill was fully impaired, and that \$6.3 million of Russia's tradename intangible assets was impaired as well. We concluded that there was no impairment to Russia's other long-lived assets.

The decline in market value of our common stock in comparison to the carrying value of our assets during the third quarter of 2014 was determined to be a triggering event requiring us to perform testing for possible goodwill impairment in our U.S. Rig Services, Coiled Tubing Services, Fishing and Rental Services and Fluid Management Services segments. Our step one testing indicated there may be impairment in our Fishing and Rental Services segment. No impairment was indicated in our other U.S. segments. Step two of the goodwill impairment testing for the Fishing and Rental Service segment was performed preliminarily during the third quarter of 2014 and, while our preliminary analysis concluded that there was no impairment of goodwill, it did indicate that there was an impairment of fixed assets. During the fourth quarter of 2014 we engaged outside consultants to finalize the analysis

needed to complete our step two testing. The additional analysis performed by our consultants confirmed that there was no impairment of goodwill. The analysis did conclude that \$7.7 million of customer relationship and \$3.6 million of tradename intangible assets in our Fishing and Rental Services segment was impaired.

During the fourth quarter of 2014 we performed our annual qualitative analysis of goodwill impairment as of October 1, 2014. Based on this analysis we determined our Canadian reporting unit, which is included in our International reporting segment, did not have an indication of impairment. However, the market value of our stock continued to decline during the fourth quarter and we determined it was necessary to perform the first step of the goodwill impairment test for our U.S. Rig Services, Coiled Tubing Services, Fishing and Rental Services and Fluid Management Services segments. Based on the results of our step one analysis, the fair value of our U.S. Rig Services, Fluid Management Services and Fishing and Rental Services segments exceeded their carrying values, but indicated potential impairment in our Coiled Tubing Services segment. Step two of the goodwill impairment testing for the Coiled Tubing Services segment was performed preliminarily during the fourth quarter of 2014 and our analysis concluded that \$19.1 million of goodwill was impaired and recorded in the fourth quarter. Our analysis concluded that there was no impairment of fixed assets. During the first quarter of 2015, we engaged outside consultants to assist us in finalizing

## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

the analysis needed to complete our step two testing. Based on the additional analysis performed, we concluded that there was an additional \$21.7 million of goodwill that was impaired.

The additional decline in market value of our stock during the third quarter of 2015 as well as the persistent low oil prices and the affect that low oil prices have on our industry were also determined to be triggering events making it necessary to perform testing for possible goodwill impairment for our U.S. Rig Services, Coiled Tubing Services, Fishing and Rental Services, Fluid Management Services and International segments. Our analysis concluded that the remaining \$561.0 million of goodwill of these segments was fully impaired. Also, during our goodwill analysis, there was an indication of impairment of fixed assets in our Coiled Tubing Services segment. See “Note 10. Property and Equipment,” for further discussion.

## NOTE 12. EARNINGS PER SHARE

The following table presents our basic and diluted earnings per share (“EPS”) for the years ended December 31, 2016, 2015 and 2014 (in thousands, except per share amounts):

	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31, 2015	Year Ended December 31, 2014
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## Basic and diluted EPS Calculation:

## Numerator

Net loss	\$(10,244 )	\$(131,736 )	\$(917,701 )	\$(178,628 )
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## Denominator

Weighted average shares outstanding	20,090	160,587	156,598	153,371
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Basic loss per share	\$(0.51 )	\$(0.82 )	\$(5.86 )	\$(1.16 )
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Stock options, warrants and stock appreciation rights (“SARs”) are included in the computation of diluted earnings per share using the treasury stock method. Restricted stock awards are legally considered issued and outstanding when granted and are included in basic weighted average shares outstanding.

The company has issued potentially dilutive instruments such as stock options, SARs and warrants. However, the company did not included these instruments in its calculation of diluted loss per share during the periods presented, because to include them would be anti-dilutive. The following table shows potentially dilutive instruments (in thousands):

	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31, 2015	Year Ended December 31, 2014
Stock options	648	812	1,319	1,365
SARs	—	240	315	315
Warrants	1,838	—	—	—

Total 2,486 1,052 1,634 1,680

There have been no material changes in share amounts subsequent to the balance sheet date that would have a material impact on the earnings per share calculation.

**NOTE 13. ASSET RETIREMENT OBLIGATIONS**

In connection with our well servicing activities, we operate a number of saltwater disposal (“SWD”) facilities. Our operations involve the transportation, handling and disposal of fluids in our SWD facilities that are by-products of the drilling process. SWD facilities used in connection with our fluid hauling operations are subject to future costs associated with the retirement of these properties. As a result, we have incurred costs associated with the proper storage and disposal of these materials.

## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Annual accretion of the assets associated with the asset retirement obligations was less than \$0.1 million, \$0.6 million and \$0.6 million for the periods from December 16, 2016 through December 31, 2016 and from January 1, 2016 through December 15, 2016 and for the year ended December 31, 2015 and 2014, respectively. The application of fresh-start accounting with the effectiveness of the Company's Plan of Reorganization has resulted in the financial statements of the Predecessor and Successor not being comparable. A summary of changes in our asset retirement obligations is as follows (in thousands):

## Predecessor

Balance at December 31, 2014	\$12,525
Additions	165
Costs incurred	(326 )
Accretion expense	630
Disposals	(424 )
Balance at December 31, 2015	12,570
Additions	68
Costs incurred	(918 )
Accretion expense	570
Disposals	(400 )
Balance at December 15, 2016	11,890

## Successor

Balance at December 15, 2016	9,035
Additions	—
Costs incurred	—
Accretion expense	34
Disposals	—
Balance at December 31, 2016	\$9,069

## NOTE 14. ESTIMATED FAIR VALUE OF FINANCIAL INSTRUMENTS

Cash, cash equivalents, accounts receivable, accounts payable and accrued liabilities. These carrying amounts approximate fair value because of the short maturity of the instruments or because the carrying value is equal to the fair value of those instruments on the balance sheet date.

The following is a summary of the carrying amounts and estimated fair values of our financial instruments as of December 31, 2016 and 2015 (in thousands):

	Successor		Predecessor	
	December 31, 2016		December 31, 2015	
	Carrying	Fair Value	Carrying	Fair Value
Financial liabilities:				
Term Loan Facility due 2021	\$250,000	\$250,000	\$ —	\$ —
Predecessor Term Loan Facility	—	—	313,425	313,425
6.75% Senior Notes due 2021	—	—	675,000	175,568

Term Loan Facility due 2021 and Predecessor Term Loan Facility. Because the variable interest rates of these loans approximate current market rates, the fair values of the loans borrowed under this facility approximate their carrying values.

6.75% Senior Notes. The fair value of these notes is based upon the quoted market prices for those securities as of the date indicated.

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## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## NOTE 15. INCOME TAXES

The components of our income tax expense are as follows (in thousands):

	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31, 2015	Year Ended December 31, 2014
Current income tax (expense) benefit	\$ —	\$(2,042)	\$ 3,522	\$(2,439 )
Deferred income tax (expense) benefit	—	(787 )	189,327	82,922
Total income tax benefit	\$ —	\$(2,829)	\$ 192,849	\$ 80,483

We made federal income tax payments of zero for the period from December 16, 2016 through December 31, 2016, the period from January 1, 2016 through December 15, 2016 and years ended December 31, 2015 and 2014. In addition, we received federal income tax refunds of zero, \$0.4 million, \$6.9 million and \$11.9 million during the period from December 16, 2016 through December 31, 2016, the period from January 1, 2016 through December 15, 2016 and years ended December 31, 2015 and 2014, respectively.

Income tax benefit differs from amounts computed by applying the statutory federal rate as follows:

	Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31, 2015	Year Ended December 31, 2014
Income tax benefit computed at Federal statutory rate	35.0 %	35.0 %	35.0 %	35.0 %
State taxes	— %	(9.1 )%	1.6 %	1.4 %
Meals and entertainment	— %	(0.3 )%	(0.1 )%	(0.7 )%
Foreign rate difference	— %	(0.3 )%	(1.3 )%	(0.7 )%
Non-deductible goodwill and asset impairments	— %	(4.0 )%	(4.8 )%	(3.9 )%
Non-deductible bankruptcy costs	— %	(15.7 )%	— %	— %
Non-taxable cancellation of debt income	— %	154.6 %	— %	— %
Penalties and other non-deductible expenses	— %	(2.3 )%	— %	— %
Sale of Mexico	— %	16.5 %	— %	— %
Change in valuation allowance	(35.0 )%	(171.1 )%	(12.9 )%	— %
Other	— %	(5.5 )%	(0.1 )%	— %
Effective income tax rate	— %	(2.2 )%	17.4 %	31.1 %

## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

As of December 31, 2016 and 2015, our deferred tax assets and liabilities consisted of the following (in thousands):

	Successor Year Ended December 31, 2016	Predecessor Year Ended December 31, 2015
Deferred tax assets:		
Net operating loss and tax credit carryforwards	\$ 99,636	\$ 172,749
Capital loss carryforwards	49,901	21,417
Foreign tax credit carryforward	18,587	—
Self-insurance reserves	12,576	14,516
Allowance for doubtful accounts	—	593
Accrued liabilities	—	9,344
Share-based compensation	16,542	6,155
Intangible assets	93,453	105,070
Other	2,946	5,453
Total deferred tax assets	293,641	335,297
Valuation allowance for deferred tax assets	(227,402 )	(163,835 )
Net deferred tax assets	66,239	171,462
Deferred tax liabilities:		
Property and equipment	(64,609 )	(168,090 )
Other	(1,665 )	(1,233 )
Total deferred tax liabilities	(66,274 )	(169,323 )
Net deferred tax asset (liability), net of valuation allowance	\$ (35 )	\$ 2,139

The December 31, 2016 net deferred tax liability is comprised of a \$293.6 million deferred tax asset before valuation allowance, and \$66.3 million deferred tax liability. The valuation allowance for deferred tax assets increased by approximately \$63.6 million from December 31, 2015 to December 31, 2016. The increase was primarily due to increase in U.S. net operating losses.

Deferred tax assets and liabilities are recognized for the estimated future tax effects of temporary differences between the tax basis of an asset or liability and its reported amount in the Consolidated Financial Statements. The measurement of deferred tax assets and liabilities is based on enacted tax laws and rates currently in effect in each of the jurisdictions in which we have operations. In 2015, deferred tax assets and liabilities are classified as current or non-current according to the classification of the related asset or liability for financial reporting. In 2016, we adopted ASU 2015-17 and classify net deferred tax assets and liabilities as non-current.

In recording deferred income tax assets, we consider whether it is more likely than not that some portion or all of the deferred income tax assets will be realized. The ultimate realization of deferred income tax assets is dependent upon the generation of future taxable income of the appropriate character during the periods in which those deferred income tax assets would be deductible. We consider the scheduled reversal of deferred income tax liabilities and projected future taxable income for this determination. Due to the history of losses in recent years and the current downturn in the oil and gas industry, management believes that it is more likely than not that we will not be able to realize our net deferred tax assets, and therefore a valuation allowance on the entire net deferred tax asset was established.

We adopted ASU 2015-17, Balance Sheet Classification of Deferred Taxes (Topic 740), during the fourth quarter of 2016. The objective of this ASU is to simplify the current guidance which requires entities to separately present deferred tax assets and liabilities as current and non-current in a classified balance sheet. The new guidance will require entities to present deferred tax assets and liabilities as non-current in a classified balance sheet. We adopted

ASU 2015-17 prospectively and no prior periods have been restated to conform to the new presentation. The adoption has no effect on net income or cash flows.

We estimate that as of December 31, 2016, 2015 and 2014, we have available \$233.8 million(after attribute reduction), \$243.8 million and \$50.7 million, respectively, of federal net operating loss carryforwards. However, Internal Revenue Code Sections 382 and 383 impose limitations on a corporation's ability to utilize tax attributes if the corporation experiences an "ownership change." The Company experienced an ownership change on December 15, 2016, as the Debtors' emergence from

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

chapter 11 bankruptcy proceedings is considered a change in ownership for purposes of IRC Section 382. As a result, approximately \$225.3 million of our net operating losses as of December 31, 2016 are subject to an annual \$9.5 million Section 382 limitation and expire in 2035 to 2036. If a subsequent ownership change were to occur as a result of future transactions in the Company's stock, the Company's use of remaining U.S. tax attributes may be further limited.

We estimate that as of December 31, 2016, 2015 and 2014, we have available \$378.8 million, \$258.9 million and \$102.0 million, respectively, of state net operating loss carryforwards that will expire between 2016 and 2034. We estimate that we have capital loss carryforwards, of \$61.2 million and \$81.4 million. Our capital loss carryforwards will expire in 2017 and 2021, respectively.

We did not provide for U.S. income taxes or withholding taxes on unremitted earnings of our subsidiary in Canada, as these earnings are considered permanently reinvested because the cash flow generated by this business is needed to fund additional equipment and working capital requirements in this jurisdiction. Furthermore, we did not provide for U.S. income taxes on unremitted earnings of our other foreign subsidiaries, because as of December 15, 2016 and December 31, 2016, the Company's non-Canadian foreign subsidiaries had an accumulated deficit in earnings. The Company does not intend to repatriate the earnings of its foreign subsidiaries. These earnings could become subject to U.S. income tax if remitted, or if deemed remitted as a dividend. Due to complexities in the tax laws and the manner of repatriation, it is not practicable to estimate the amount of taxes that might be payable on such undistributed earnings.

We file income tax returns in the U.S., including federal and various state filings, and certain foreign jurisdictions. The number of years that are open under the statute of limitations and subject to audit varies depending on the tax jurisdiction. In 2014 the Internal Revenue Service ("IRS") concluded their audit of our returns for the tax years ended December 31, 2010, 2011 and 2012 with no material changes. In 2015 the IRS concluded their audit of our returns for the tax year ended December 31, 2014 with no changes. Our other significant filings, which are in Mexico, have been examined through tax years 2010.

Under the Plan, a substantial portion of the Company's pre-petition debt securities, revolving credit facility and other obligations were extinguished. Absent an exception, a debtor recognizes cancellation of indebtedness income ("CODI") upon discharge of its outstanding indebtedness for an amount of consideration that is less than its adjusted issue price. The Internal Revenue Code of 1986, as amended ("IRC"), provides that a debtor in a bankruptcy case may exclude CODI from taxable income but must reduce certain of its tax attributes by the amount of any CODI realized as a result of the consummation of a plan of reorganization. The amount of CODI realized by a taxpayer is the adjusted issue price of any indebtedness discharged less the sum of (i) the amount of cash paid, (ii) the issue price of any new indebtedness issued and (iii) the fair market value of any other consideration, including equity, issued. As a result of the market value of equity upon emergence from chapter 11 bankruptcy proceedings, the estimated amount of U.S. CODI is approximately \$295.8 million, which will reduce the value of Key's U.S. net operating losses including federal and state that had a value of \$518.8 million as of December 15, 2016. The actual reduction in tax attributes does not occur until the first day of the Company's tax year subsequent to the date of emergence, or December 16, 2016.

## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## Uncertainty in Income Taxes

As of December 31, 2016, 2015, and 2014 we had \$0.3 million, \$0.4 million and \$1 million, respectively, of unrecognized tax benefits which, if recognized, would impact our effective tax rate. We recognized a net tax benefit \$0.2 million in 2016 for expirations of statutes of limitations. A reconciliation of the gross change in the unrecognized tax benefits is as follows (in thousands):

## Predecessor:

Balance at January 1, 2015	\$1,449
Additions based on tax positions related to the current year	—
Reductions for tax positions from prior years	(883 )
Settlements	—
Balance at December 31, 2015	566
Additions based on tax positions related to the current period	—
Reductions for tax positions from prior years	—
Reductions as a result of a lapse of the applicable statute of limitations	(206 )
Balance at December 15, 2016	\$360

## Successor:

Balance at December 15, 2016	\$360
Additions based on tax positions related to the current period	—
Decreases in unrecognized tax benefits acquired or assumed in business combinations	—
Reductions for tax positions from prior years	—
Settlements	—
Balance at December 31, 2016	\$360

## Tax Legislative Changes

Tax Increase Prevention Act of 2014. On December 19, 2014, H.R. 5771, Tax Increase Prevention Act of 2014, was signed into law. The new law retroactively extends for one year, until the end of 2014, most of the provisions of the American Taxpayer Relief Act that expired at the end of 2013, including the first-year bonus depreciation deduction of 50% of the adjusted basis of qualified property acquired and placed in service during 2014.

On September 13, 2013, the United States Treasury Department and the IRS issued final regulations providing comprehensive guidance on the tax treatment of costs incurred to acquire, repair, or improve tangible property. The final regulations are generally effective for taxable years beginning on or after January 1, 2014. On January 16, 2015 the IRS issued procedural guidance for taxpayers to follow with respect to filing applications for changes in accounting methods. This guidance includes the method change procedures that taxpayers must follow for adopting the tangible property regulations. We are currently assessing the future impacts of these regulations, but do not anticipate a material impact on our financial condition, results of operations or cash flows.

## NOTE 16. LONG-TERM DEBT

The components of our long-term debt are as follows (in thousands):

	Successor December 31, 2016	Predecessor December 31, 2015
Term Loan Facility due 2021	\$250,000	\$—
Predecessor Term Loan Facility	—	313,425
6.75% Senior Notes	—	675,000
Debt issuance costs and unamortized premium (discount) on debt, net	(2,023 )	(23,575 )
Total	247,977	964,850

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Less current portion	(2,500 )	(3,150 )
Long-term debt	\$245,477	\$961,700

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Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

#### 6.75% Senior Notes due 2021

Prior to the Effective Date, we had outstanding \$675.0 million of 6.75% Senior Notes due 2021 (the “2021 Notes”). The 2021 Notes were general unsecured senior obligations and are effectively subordinated to all of our existing and future secured indebtedness. The 2021 Notes were or would be jointly and severally guaranteed on a senior unsecured basis by certain of our existing and future domestic subsidiaries. Interest on the 2021 Notes was payable on March 1 and September 1 of each year. The 2021 Notes were scheduled to mature on March 1, 2021.

For the period from October 24, 2016 through the Effective Date, contractual interest expense related to the 6.75% Senior Notes due 2021 of \$6.5 million was not recorded as it was not an allowed claim under the Chapter 11 bankruptcy proceedings.

On December 15, 2016, upon emergence from chapter 11 bankruptcy, the 2021 Notes and the indenture under which they were issued were terminated, and accordingly, the Company is exempt from the reporting requirements under Rule 3-10 of Regulation S-X of the SEC with respect to the 2021 Notes. See “Note 2. Emergence from Voluntary Reorganization” for more details.

#### ABL Facility

On December 15, 2016, the Company and Key Energy Services, LLC, as borrowers (the “ABL Borrowers”), entered into the ABL Facility with the financial institutions party thereto from time to time as lenders (the “ABL Lenders”), Bank of America, N.A., as administrative agent for the lenders, and Bank of America, N.A. and Wells Fargo Bank, National Association, as co-collateral agents for the lenders. The ABL Facility provides for aggregate initial commitments from the ABL Lenders of \$80 million, which, on February 3, 2017 was increased to \$100 million, and matures on June 15, 2021.

The ABL Facility provides the ABL Borrowers with the ability to borrow up to an aggregate principal amount equal to the lesser of (i) the aggregate revolving commitments then in effect and (ii) the sum of (a) 85% of the value of eligible accounts receivable plus (b) 80% of the value of eligible unbilled accounts receivable, subject to a limit equal to the greater of (x) \$35 million and (y) 25% of the Commitments. The amount that may be borrowed under the ABL Facility is subject to increase or reduction based on certain segregated cash or reserves provided for by the ABL Facility. In addition, the percentages of accounts receivable and unbilled accounts receivable included in the calculation described above is subject to reduction to the extent of certain bad debt write-downs and other dilutive items provided in the ABL Facility.

Borrowings under the ABL Facility will bear interest, at the ABL Borrowers’ option, at a per annum rate equal to (i) LIBOR for 30, 60, 90, 180, or, with the consent of the ABL Lenders, 360 days, plus an applicable margin that varies from 2.50% to 4.50% depending on the Borrowers’ fixed charge coverage ratio at such time or (ii) a base rate equal to the sum of (a) the greatest of (x) the prime rate, (y) the federal funds rate, plus 0.50% or (z) 30-day LIBOR, plus 1.0% plus (b) an applicable margin that varies from 1.50% to 3.50% depending on the Borrowers’ fixed charge coverage ratio at such time. In addition, the ABL Facility provides for unused line fees of 1.0% to 1.25% per year, depending on utilization, letter of credit fees and certain other factors.

The ABL Facility may in the future be guaranteed by certain of the Company’s existing and future subsidiaries (the “ABL Guarantors,” and together with the ABL Borrowers, the “ABL Loan Parties”). To secure their obligations under the ABL Facility, each of the ABL Loan Parties has granted or will grant, as applicable, to the Administrative Agent a first-priority security interest for the benefit of the ABL Lenders in its present and future accounts receivable, inventory and related assets and proceeds of the foregoing (the “ABL Priority Collateral”). In addition, the obligations of the ABL Loan Parties under the ABL Facility are secured by second-priority liens on the Term Priority Collateral (as described below under “Term Loan Facility”).

The revolving loans under the ABL Facility may be voluntarily prepaid, in whole or in part, without premium or penalty, subject to breakage or similar costs.

The ABL Facility contains certain affirmative and negative covenants, including covenants that restrict the ability of the ABL Loan Parties to take certain actions including, among other things and subject to certain significant

exceptions, the incurrence of debt, the granting of liens, the making of investments, entering into transactions with affiliates, the payment of dividends and the sale of assets. The ABL Facility also contains a requirement that the ABL Borrowers comply, during certain periods, with a fixed charge coverage ratio of 1.00 to 1.00.

As of December 31, 2016, we had no borrowings outstanding under the ABL Facility and \$38.5 million of letters of credit outstanding with borrowing capacity of \$27.7 million available subject to covenant constraints under our ABL Facility.



Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## Term Loan Facility

On December 15, 2016, the Company entered into the Term Loan Facility among the Company, as borrower, certain subsidiaries of the Company named as guarantors therein, the financial institutions party thereto from time to time as Lenders (collectively, the “Term Loan Lenders”) and Cortland Capital Market Services LLC and Cortland Products Corp., as agent for the Lenders. The Term Loan Facility had an outstanding principal amount of \$250 million as of the Effective Date.

The Term Loan Facility will mature on December 15, 2021, although such maturity date may, at the Company’s request, be extended by one or more of the Term Loan Lenders pursuant to the terms of the Term Loan Facility.

Borrowings under the Term Loan Facility will bear interest, at the Company’s option, at a per annum rate equal to (i) LIBOR for one, two, three, six, or, with the consent of the Term Loan Lenders, 12 months, plus 10.25% or (ii) a base rate equal to the sum of (a) the greatest of (x) the prime rate, (y) the Federal Funds rate, plus 0.50% and (z) 30-day LIBOR, plus 1.0% plus (b) 9.25%.

The Term Loan Facility is guaranteed by certain of the Company’s existing and future subsidiaries (the “Term Loan Guarantors,” and together with the Company, the “Term Loan Parties”). To secure their obligations under the Term Loan Facility, each of the Term Loan Parties has granted or will grant, as applicable, to the agent a first-priority security interest for the benefit of the Term Loan Lenders in substantially all of each Term Loan Party’s assets other than certain excluded assets and the ABL Priority Collateral (the “Term Priority Collateral”). In addition, the obligations of the Term Loan Parties under the Term Loan Facility are secured by second-priority liens on the ABL Priority Collateral (as described above under “ABL Facility”).

The loans under the Term Loan Facility may be prepaid at the Company’s option, subject to the payment of a prepayment premium in certain circumstances as provided in the Term Loan Facility. If a prepayment is made prior to the first anniversary of the loan, such prepayment must be made with make-whole amount with the calculation of the make-whole amount as specified in the Term Loan Facility. If a prepayment is made after the first anniversary of the loan but prior to the second anniversary, such prepayment must be made at 106% of the principle amount, if a prepayment is made after the second anniversary but prior to the third anniversary, such prepayment must be made at 103% of the principle amount. After the third anniversary, if a prepayment is made, no prepayment premium is due. The Company is required to make principal payments in the amount of \$625,000 per quarter commencing with the quarter ending March 31, 2017. In addition, pursuant to the Term Loan Facility, the Company must prepay or offer to prepay, as applicable, term loans with the net cash proceeds of certain debt incurrences and asset sales, excess cash flow, and upon certain change of control transactions, subject in each case to certain exceptions.

The Term Loan Facility contains certain affirmative and negative covenants, including covenants that restrict the ability of the Term Loan Parties to take certain actions including, among other things and subject to certain significant exceptions, the incurrence of debt, the granting of liens, the making of investments, entering into transactions with affiliates, the payment of dividends and the sale of assets. The Term Loan Facility also contains financial covenants requiring that the Company maintain an asset coverage ratio of at least 1.35 to 1.0 and that Liquidity (as defined in the Term Loan Facility) must not be less than \$37.5 million (of which at least \$20.0 million must be in cash or cash equivalents held in deposit accounts) as of the last day of any fiscal quarter, subject to certain exceptions and cure rights.

The weighted average interest rates on the outstanding borrowings under the ABL Facility and Term Loan Facility for the period from December 16, 2016 through December 31, 2016 were as follows:

	December	
	16, 2016	
ABL Facility	—	%
Term Loan Facility	11.25	%
Predecessor ABL Facility		

On June 1, 2015, the Company entered into a Loan and Security Agreement (the “Predecessor ABL Facility”), among the Company and Key Energy Services, LLC, as the Borrowers (collectively, the “Predecessor ABL Borrowers”), certain subsidiaries of the Predecessor ABL Borrowers named as guarantors therein, the financial institutions party thereto from time to time as Lenders (collectively, the “Predecessor ABL Lenders”), Bank of America, N.A., as Administrative Agent for the Lenders, and Bank of America, N.A. and Wells Fargo Bank, National Association, as Co-Collateral Agents for the Lenders. The Predecessor ABL Facility provided for aggregate initial commitments from the ABL Lenders of \$100 million (the “Commitments”) and was scheduled to mature on February 28, 2020. Borrowings under the Predecessor ABL Facility bore interest, at the Predecessor ABL Borrowers’ option, at a per annum rate equal to (i) LIBOR for 30, 60, 90, 180, or, with the consent of the Predecessor ABL Lenders, 360 days, plus 4.5% or (ii) a

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

base rate equal to the sum of (a) the greatest of (x) the prime rate, (y) the Federal Funds rate, plus 0.50% or (z) 30-day LIBOR, plus 1.0% plus (b) 3.5%. In addition, the Predecessor ABL Facility provided for unused line fees of 1.00% to 1.25% per year, depending on utilization, letter of credit fees and certain other fees.

Upon the occurrence of the Effective Date, the Company's Predecessor ABL Facility was terminated in accordance with the Plan. See "Note 2. Emergence from Voluntary Reorganization" for more details.

#### Predecessor Term Loan Facility

On June 1, 2015, the Company entered into a Term Loan and Security Agreement (the "Predecessor Term Loan Facility"), among the Company, as Borrower, certain subsidiaries of the Company named as guarantors therein, the financial institutions party thereto from time to time as Lenders (collectively, the "Predecessor Term Loan Lenders"), Cortland Capital Market Services LLC, as Agent for the Lenders, and Merrill Lynch, Pierce, Fenner & Smith Incorporated, as Sole Lead Arranger and Sole Bookrunner.

On June 1, 2015, the Company and other parties thereto closed on the Predecessor Term Loan Facility, the Company borrowed \$315 million (prior to giving effect to an upfront discount of 3% which resulted in net proceeds to the Company, prior to expenses, of approximately \$305.5 million), and the Company used a portion of such proceeds to repay its prior credit facility. The Predecessor Term Loan Facility provided for an incremental facility which, subject to the agreement of one or more Predecessor Term Loan Lenders or other institutional lenders agreeing to provide the additional loans and the satisfaction of certain terms and conditions, would enable the Company to borrow additional amounts under the Predecessor Term Loan Facility as long as the aggregate outstanding amount of all borrowings thereunder does not exceed \$400 million. The Predecessor Term Loan Facility was scheduled to mature on June 1, 2020.

Borrowings under the Predecessor Term Loan Facility bore interest, at the Company's option, at a per annum rate equal to (i) LIBOR for one, two, three, six, or, with the consent of the Predecessor Term Loan Lenders, 12 months, plus 9.25% or (ii) a base rate equal to the sum of (a) the greatest of (x) the prime rate, (y) the Federal Funds rate, plus 0.50% and (z) 30-day LIBOR, plus 1.0% plus (b) 8.25%.

Upon the occurrence of the Effective Date, the Company's Predecessor Term Loan Facility was terminated in accordance with the Plan. See "Note 2. Emergence from Voluntary Reorganization" for more details.

The weighted average interest rates on the outstanding borrowings under the Predecessor ABL Facility and Predecessor Term Loan Facility for the period from January 1, 2016 through December 15, 2016 and the year ended December 31, 2015 were as follows:

	Period			
	from			
	January 1,	December		
	2016	31, 2015		
	through			
	December			
	15, 2016			
Predecessor ABL Facility	—	%	—	%
Predecessor Term Loan Facility	10.25	%	10.27	%

#### Letter of Credit Facility

On November 7, 2013, we entered into an uncommitted, unsecured \$15.0 million letter of credit facility to be used solely for the issuances of performance letters of credit. As of December 31, 2016, \$2.0 million of letters of credit were outstanding under the facility.

## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## Long-Term Debt Principal Repayment and Interest Expense

Presented below is a schedule of the repayment requirements of long-term debt for each of the next five years and thereafter as of December 31, 2016:

	Principal Amount of Long-Term Debt (in thousands)
2017	\$ 2,500
2018	2,500
2019	2,500
2020	2,500
2021	240,000
Thereafter	—
Total long-term debt \$	250,000

Interest expense for the period from December 16, 2016 through December 31, 2016, the period from January 1, 2016 through December 15, 2016 and the years ended December 31, 2015 and 2014 consisted of the following (in thousands):

	Period from December 16, 2016 through December 31, 2016	Year Ended December 31, Period from January 1, 2016 through December 15, 2016	Year Ended December 31, 2015	Year Ended December 31, 2014
Cash payments	\$ 1,312	\$69,134	\$ 68,105	\$ 49,410
Commitment and agency fees paid	35	772	1,097	2,179
Amortization of discount and premium on debt	—	1,086	547	(556 )
Amortization of deferred financing costs	17	3,328	3,277	2,800
Write-off of deferred financing costs	—	—	821	362
Net change in accrued interest	—	—	—	32
Net interest expense	\$ 1,364	\$74,320	\$ 73,847	\$ 54,227

## Deferred Financing Costs

A summary of deferred financing costs including capitalized costs, write-offs and amortization are presented in the table below (in thousands):

Predecessor	
Balance at December 31, 2014	\$10,735
Capitalized costs	11,461
Amortization	(3,277 )
Write-off	(821 )
Balance at December 31, 2015	18,098
Amortization	(3,328 )
Write-off	(14,770 )
Balance at December 15, 2016	\$—

Successor

Balance at December 15, 2016 \$2,040

Amortization (17 )

Balance at December 31, 2016 \$2,023

The Predecessor balance of \$14.8 million was eliminated in accordance with ASC 852, recorded as a reorganization item on the consolidated statement of operations. See "Note 5. Reorganization Items" for more details.

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Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## NOTE 17. COMMITMENTS AND CONTINGENCIES

## Operating Lease Arrangements

We lease certain property and equipment under non-cancelable operating leases that expire at various dates through 2030, with varying payment dates throughout each month. In addition, we have a number of leases scheduled to expire during 2017.

As of December 31, 2016, the future minimum lease payments under non-cancelable operating leases are as follows (in thousands):

	Lease Payments
2017	\$ 5,879
2018	4,089
2019	3,309
2020	1,300
2021	1,258
Thereafter	2,252
Total	\$ 18,087

We are also party to a significant number of month-to-month leases that can be canceled at any time. Operating lease expense was less than \$0.1 million, \$11.4 million, \$16.9 million, and \$22.3 million for the period from December 16, 2016 through December 31, 2016, period from January 1, 2016 through December 15, 2016 and years ended December 31, 2015 and 2014, respectively.

## Litigation

Various suits and claims arising in the ordinary course of business are pending against us. We conduct business throughout the continental United States and may be subject to jury verdicts or arbitrations that result in outcomes in favor of the plaintiffs. We are also exposed to various claims abroad. We continually assess our contingent liabilities, including potential litigation liabilities, as well as the adequacy of our accruals and the need for disclosure of these items, if any. We establish a provision for a contingent liability when it is probable that a liability has been incurred and the amount is reasonably estimable. As of December 31, 2016, the aggregate amount of our liabilities related to litigation that are deemed probable and reasonably estimable is \$5.4 million. We do not believe that the disposition of any of these matters will result in an additional loss materially in excess of amounts that have been recorded. Our liabilities related to litigation matters that were deemed probable and reasonably estimable as of December 31, 2015 were \$1.6 million.

In November 2015, the Santa Barbara County District Attorney filed a criminal complaint against two former employees and Key, specifically alleging three counts of violations of California Labor Code section 6425(a) against Key. The complaint sought unspecified penalties against Key related to an October 12, 2013 accident which resulted in the death of one Key employee at a drilling site near Santa Maria, California. An arraignment was held on February 10, 2016, where Key and its former employees pleaded not guilty to all charges.

On or about January 10, 2017, Key entered into a settlement with the Santa Barbara County District Attorney. Key agreed to plead no contest to one felony count (Count 2), a violation of California Labor Code 6425(a). The Santa Barbara County District Attorney also agreed to recommend total restitution, fines, fees, and surcharges not to exceed \$450,000. The court dismissed the remaining charges (Counts 1 and 3) against Key. The parties agreed to postpone sentencing in the matter until January 20, 2018. The parties agreed that if Key pays all of the total restitution, fines, fees, and surcharges by January 20, 2018, the Santa Barbara County District Attorney will not object to Key withdrawing its plea to a felony count on Count 2 and entering a plea to a misdemeanor.

On or about November 23, 2015, the North Dakota Industrial Commission (“NDIC”) filed a notice in the county of Burleigh County, ND alleging statutory violations by Key Energy Services, LLC, as operator of two salt water disposal wells in the state of North Dakota. The NDIC pled for approximately \$888,000 in fines and costs. In October

2016, the Company settled with the NDIC for \$88,750.

On October 24, 2016, Key and certain of its domestic subsidiaries filed voluntary petitions for reorganization under chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court for the District of Delaware pursuant to a prepackaged plan of reorganization. The Plan was confirmed by the Bankruptcy Court on December 6, 2016, and the Company

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Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

emerged from the bankruptcy proceedings on December 15, 2016. For more information regarding the bankruptcy, see “Note 2. Emergence from Voluntary Reorganization.”

#### Tax Audits

We are routinely the subject of audits by tax authorities, and in the past have received material assessments from tax auditors. As of December 31, 2016 and 2015, we have recorded reserves that management feels are appropriate for future potential liabilities as a result of prior audits. While we believe we have fully reserved for these assessments, the ultimate amount of settlements can vary from our estimates.

#### Self-Insurance Reserves

We maintain reserves for workers’ compensation and vehicle liability on our balance sheet based on our judgment and estimates using an actuarial method based on claims incurred. We estimate general liability claims on a case-by-case basis. We maintain insurance policies for workers’ compensation, vehicular liability and general liability claims. These insurance policies carry self-insured retention limits or deductibles on a per occurrence basis. The retention limits or deductibles are accounted for in our accrual process for all workers’ compensation, vehicular liability and general liability claims. As of December 31, 2016 and 2015, we have recorded \$58.7 million and \$56.4 million, respectively, of self-insurance reserves related to workers’ compensation, vehicular liabilities and general liability claims. Partially offsetting these liabilities, we had approximately \$16.3 million and \$17.3 million of insurance receivables as of December 31, 2016 and 2015, respectively. We believe that the liabilities we have recorded are appropriate based on the known facts and circumstances and do not expect further losses materially in excess of the amounts already accrued for existing claims.

#### Environmental Remediation Liabilities

For environmental reserve matters, including remediation efforts for current locations and those relating to previously-disposed properties, we record liabilities when our remediation efforts are probable and the costs to conduct such remediation efforts can be reasonably estimated. As of December 31, 2016 and 2015, we have recorded \$3.4 million and \$5.5 million, respectively, for our environmental remediation liabilities. We believe that the liabilities we have recorded are appropriate based on the known facts and circumstances and do not expect further losses materially in excess of the amounts already accrued.

We provide performance bonds to provide financial surety assurances for the remediation and maintenance of our SWD properties to comply with environmental protection standards. Costs for SWD properties may be mandatory (to comply with applicable laws and regulations), in the future (required to divest or cease operations), or for optimization (to improve operations, but not for safety or regulatory compliance).

#### NOTE 18. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

The components of our accumulated other comprehensive loss are as follows (in thousands):

	Successor Year Ended December 31, 2016	Predecessor Year Ended December 31, 2015
Foreign currency translation income (loss)	\$ 239	\$ (43,740 )
Accumulated other comprehensive income (loss)	\$ 239	\$ (43,740 )

The local currency is the functional currency for our operations in Russia. As of December 31, 2016 and December 31, 2015, one U.S. dollar was equal to 61.23 and 73.16 Russian rubles, respectively. The cumulative translation gains and losses resulting from translating financial statements from the functional currency to U.S. dollars are included in other comprehensive income and accumulated in stockholders’ equity until a partial or complete sale or liquidation of our net investment in the entity.





Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

**NOTE 19. EMPLOYEE BENEFIT PLANS**

We maintain a 401(k) plan as part of our employee benefits package. In the third quarter of 2015, management suspended the 401(k) matching program as part of our cost cutting efforts. Prior to this, we matched 100% of employee contributions up to 4% of the employee's salary, which vest immediately, into our 401(k) plan, subject to maximums of \$10,600, \$10,600 and \$10,400 for the years ended December 31, 2016, 2015 and 2014, respectively. Our matching contributions were zero, zero, \$5.5 million and \$10.9 million for the period from December 16, 2016 through December 31, 2016, the period from January 1, 2016 through December 15, 2016 and the years ended December 31, 2015 and 2014, respectively. We do not offer participants the option to purchase shares of our common stock through a 401(k) plan fund.

**NOTE 20. STOCKHOLDERS' EQUITY**

**Preferred Stock**

As of December 31, 2016, we had 10,000,000 shares of preferred stock authorized with a par value of \$0.01 per share. As of December 31, 2016, the sole share of the Successor Company's Series A Preferred Stock, which confers certain rights to elect directors (but has no economic rights), was held by Soter.

**Common Stock**

As of December 31, 2016, we had 100,000,000 shares of common stock authorized with a par value of \$0.01 per share, of which 20,096,462 shares were issued and outstanding. As of December 31, 2015, we had 200,000,000 shares of common stock authorized with a par value of \$0.10 per share, of which 157,543,259 shares were issued and outstanding. During 2016, 2015 and 2014, no dividends were declared or paid and we currently do not intend to pay dividends.

**Tax Withholding**

We repurchase shares of restricted common stock that have been previously granted to certain of our employees, pursuant to an agreement under which those individuals are permitted to sell shares back to us in order to satisfy the minimum income tax withholding requirements related to vesting of these grants. We repurchased a total of zero, 1,614,047 shares, 239,636 shares and 290,697 shares for an aggregate cost of zero, \$0.2 million, \$0.4 million and \$2.2 million during the period from December 16, 2016 through December 31, 2016, the period from January 1, 2016 through December 15, 2016 and the years ended December 31, 2015 and 2014, respectively, which represented the fair market value of the shares based on the price of our stock on the dates of purchase.

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## NOTE 21. SHARE-BASED COMPENSATION

## Equity and Cash Incentive Plan

On the Effective Date, pursuant to the Plan, the Company adopted a new management incentive plan titled the Key Energy Services, Inc. 2016 Equity and Cash Incentive Plan. The 2016 Incentive Plan authorizes the grant of compensation described in the following sentence comprised of stock or economic rights tied to the value of stock collectively representing up to 11% of the fully diluted shares of Common Stock as of the Effective Date (without regard to shares reserved for issuance pursuant to the Warrants) (as increased by the Board from the initial pool of 7% of fully diluted shares on the Effective Date, as permitted under the terms of the 2016 Incentive Plan). The 2016 Incentive Plan provides for awards of restricted stock, restricted stock units, options, stock appreciation rights and cash-based awards, for distribution to officers, directors and employees of the Company and its subsidiaries as determined by the New Board. As of the Effective Date, the New Board or an authorized committee thereof is authorized, without further approval of Key equity holders, to execute and deliver all agreements, documents, instruments and certificates relating to the 2016 Incentive Plan and to perform their obligations thereunder in accordance with, and subject to, the terms of the 2016 Incentive Plan. As of December 31, 2016, there were 1.2 million shares available for grant under the 2016 ECIP.

## Stock Option Awards

Stock option awards granted under our incentive plans have a maximum contractual term of ten years from the date of grant. Shares issuable upon exercise of a stock option are issued from authorized but unissued shares of our common stock.

The following tables summarize the stock option activity for the period from December 16, 2016 through December 31, 2016 (shares in thousands):

	Period from December 16, 2016 through December 31, 2016		
	Options	Weighted Average Exercise Price	Weighted Average Fair Value
Outstanding at beginning of period	—	\$ —	\$ —
Granted	648	\$ 33.67	\$ 10.53
Exercised	—	\$ —	\$ —
Canceled or expired	—	\$ —	\$ —
Outstanding at end of period	648	\$ 33.67	\$ 10.53
Exercisable at end of period	—	\$ —	\$ —

No stock options were exercised or vested during the period from December 16, 2016 through December 31, 2016. We recognized \$0.1 million pre-tax expense and zero tax benefits related to our stock options for the period from December 16, 2016 through December 31, 2016. The weighted average remaining contractual term for stock option awards exercisable as of December 31, 2016 is 10.0 years.

## Common Stock Awards

Our common stock awards include restricted stock awards and restricted stock units. The weighted average grant date fair market value of all common stock awards granted during the period from December 16, 2016 through December 31, 2016 was \$31.99. No common stock awards vested during the period from December 16, 2016 through December 31, 2016.

The following tables summarize information for the period from December 16, 2016 through December 31, 2016 about our unvested common stock awards that we have outstanding (shares in thousands):

Period from December  
16, 2016 through  
December 31, 2016

	Outstanding	Weighted Average Issuance Price
Shares at beginning of period	—	\$ —
Granted	667	\$ 31.99
Vested	—	\$ —
Canceled	—	\$ —
Shares at end of period	667	\$ 31.99

We have issued 19,535 shares of common stock to our non-employee directors during the period from December 16, 2016 through December 31, 2016. We recognize compensation expense ratably over the graded vesting period of the grant, net of

## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

estimated and actual forfeitures. For the period from December 16, 2016 through December 31, 2016, we recognized \$0.4 pre-tax expense from continuing operations associated with common stock awards. For the unvested common stock awards outstanding as of December 31, 2016, we anticipate that we will recognize \$21.3 million of pre-tax expense over the next 2.4 years.

## Predecessor Share-Based Compensation

Prior to the Effective Date, we had shares or share-based awards outstanding under the 2014 Equity and Cash Incentive Plan (the “2014 Incentive Plan”). In conjunction with the Plan (see Note 2, “Emergence from Voluntary Reorganization”), all shares, options, common stock awards and other share-based awards that were outstanding on the Effective Date were canceled.

## Stock Option Awards

The following tables summarize the stock option activity for the period from January 1, 2016 through December 15, 2016 (shares in thousands):

	Period from January 1, 2016 through December 15, 2016		
	Options	Weighted Average Exercise Price	Weighted Average Fair Value
Outstanding at beginning of period	812	\$ 14.81	\$ 6.00
Granted	—	\$ —	\$ —
Exercised	—	\$ —	\$ —
Canceled or expired	(812)	\$ 14.81	\$ 6.00
Outstanding at end of period	—	\$ —	\$ —
Exercisable at end of period	—	\$ —	\$ —

We did not grant any stock options during the period from January 1, 2016 through December 15, 2016 and years ended December 31, 2015 and 2014. No stock options vested during the period from January 1, 2016 through December 15, 2016. We recognized \$0.1 million zero pre-tax expense and zero tax benefits related to our stock options for the period from January 1, 2016 through December 15, 2016 and years ended December 31, 2015 and 2014.

## Common Stock Awards

Our common stock awards include restricted stock awards and restricted stock units. The weighted average grant date fair market value of all common stock awards granted during the years ended December 31, 2016, 2015 and 2014 was \$0.26, \$1.89 and \$7.31, respectively. The total fair market value of all common stock awards vested during the years ended December 31, 2016, 2015 and 2014 was \$14.5 million, \$13.2 million and \$12.0 million, respectively.

The following tables summarize information for the period from January 1, 2016 through December 15, 2016 about our unvested common stock awards (shares in thousands):

	Period from January 1, 2016 through December 15, 2016	
	Outstanding	Weighted Average Issuance Price
Shares at beginning of period	4,688	\$ 3.10
Granted	4,080	\$ 0.26
Vested	(8,003)	\$ 1.77
Canceled	(765 )	\$ 1.86
Shares at end of period	—	\$ —

We have issued zero shares, 598,860 shares and 197,865 shares of common stock to our non-employee directors that vested immediately upon issuance during the period from January 1, 2016 through December 15, 2016 and years ended December 31, 2015 and 2014, respectively. For common stock grants that vest immediately upon issuance, we record expense equal to the fair market value of the shares on the date of grant. For common stock awards that do not immediately vest, we recognize compensation expense ratably over the graded vesting period of the grant, net of estimated and actual forfeitures. For the period from January 1, 2016 through December 15, 2016 and years ended December 31, 2015 and 2014, we recognized \$5.7 million, \$10.2 million and \$10.9 million, respectively, of pre-tax expense from continuing operations associated with common stock awards, including common stock grants to our outside directors.

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## NOTE 22. TRANSACTIONS WITH RELATED PARTIES

## Board of Director Relationships

A former member of our board of directors is the Executive Vice President, General Counsel and Chief Administrative Officer of Anadarko Petroleum Corporation (“Anadarko”), which is one of our customers. Sales to Anadarko were \$0.2 million, \$5.3 million, \$12.1 million and \$32.5 million for the period from December 16, 2016 through December 31, 2016, the period from January 1, 2016 through December 15, 2016 and the years ended December 31, 2015 and 2014, respectively. Receivables outstanding from Anadarko were \$0.5 million and \$0.9 million as of December 31, 2016 and 2015, respectively. Transactions with Anadarko for our services are made on terms consistent with other customers.

A current member of our board of directors, C. Christopher Gaut, is the Chief Executive Officer of Forum Energy Technologies, Inc. (“FET”), which is one of our equipment suppliers. Sales to Key from FET for the periods from December 16, 2016 through December 31, 2016 and from January 1, 2016 through December 15, 2016 were zero, and \$76,467, respectively. In addition, FET owns approximately 48% of Global Tubing, LLC (“Global”). Sales to Key from Global were zero and \$2.9 million for the periods from December 16, 2016 through December 31, 2016 and from January 1, 2016 through December 15, 2016, respectively. Transactions with FET and Global for their services are made on terms consistent with other equipment suppliers.

## NOTE 23. SUPPLEMENTAL CASH FLOW INFORMATION

Presented below is a schedule of noncash investing and financing activities and supplemental cash flow entries (in thousands):

Successor Period from December 16, 2016 through December 31, 2016	Predecessor Period from January 1, 2016 through December 15, 2016	Year Ended December 31, 2015	Year Ended December 31, 2014
--	--	--	--

## Supplemental cash flow information:

Cash paid for reorganization items	\$	—	\$6,955	\$	—	\$	—
Cash paid for interest		1,312	69,134	68,048		51,589	
Cash paid for taxes		—	57	1,077		2,699	
Tax refunds		—	1,834	6,972		13,109	

Cash paid for interest includes cash payments for interest on our long-term debt and capital lease obligations, and commitment and agency fees paid.

## NOTE 24. SEGMENT INFORMATION

Our reportable business segments are U.S. Rig Services, Fluid Management Services, Coiled Tubing Services, Fishing and Rental Services and International. We also have a “Functional Support” segment associated with overhead and other costs in support of our reportable segments. Our U.S. Rig Services, Fluid Management Services, Coiled Tubing Services, Fishing and Rental Services operate geographically within the United States. The International reportable segment includes our current and former operations in Mexico, Colombia, Ecuador, Russia, Bahrain and Oman. Our Canadian subsidiary is also reflected in our International reportable segment. During the second half of 2015, we ceased operations in Colombia, Ecuador and the Middle East. During the fourth quarter of 2016, we completed the sale of our business in Mexico and we are currently in discussions to sell our business in Russia. We evaluate the performance of our segments based on gross margin measures. All inter-segment sales pricing is based on current

market conditions. We aggregate services that create our reportable segments in accordance with ASC 280, and the accounting policies for our segments are the same as those described in “Note 1. Organization and Summary of Significant Accounting Policies” above.

#### U.S. Rig Services

Our U.S. Rig Services include the completion of newly drilled wells, workover and recompletion of existing oil and natural gas wells, well maintenance, and the plugging and abandonment of wells at the end of their useful lives. We also provide specialty drilling services to oil and natural gas producers with certain of our larger rigs that are capable of providing conventional and horizontal drilling services. Our rigs encompass various sizes and capabilities, allowing us to service all types of oil and gas wells. Many of our rigs are outfitted with our proprietary KeyView® technology, which captures and reports well site operating data and provides safety control systems. We believe that this technology allows our customers and our crews to better monitor well site operations, improves efficiency and safety, and adds value to the services that we offer.



Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The completion and recompletion services provided by our rigs prepare wells for production, whether newly drilled, or recently extended through a workover operation. The completion process may involve selectively perforating the well casing to access production zones, stimulating and testing these zones, and installing tubular and downhole equipment. We typically provide a well service rig and may also provide other equipment to assist in the completion process. Completion services vary by well and our work may take a few days to several weeks to perform, depending on the nature of the completion.

The workover services that we provide are designed to enhance the production of existing wells and generally are more complex and time consuming than normal maintenance services. Workover services can include deepening or extending wellbores into new formations by drilling horizontal or lateral wellbores, sealing off depleted production zones and accessing previously bypassed production zones, converting former production wells into injection wells for enhanced recovery operations and conducting major subsurface repairs due to equipment failures. Workover services may last from a few days to several weeks, depending on the complexity of the workover.

Maintenance services provided with our rig fleet are generally required throughout the life cycle of an oil or natural gas well. Examples of these maintenance services include routine mechanical repairs to the pumps, tubing and other equipment, removing debris and formation material from wellbores, and pulling rods and other downhole equipment from wellbores to identify and resolve production problems. Maintenance services are generally less complicated than completion and workover related services and require less time to perform.

Our rig fleet is also used in the process of permanently shutting-in oil or natural gas wells that are at the end of their productive lives. These plugging and abandonment services generally require auxiliary equipment in addition to a well servicing rig. The demand for plugging and abandonment services is not significantly impacted by the demand for oil and natural gas because well operators are required by state regulations to plug wells that are no longer productive.

#### Fluid Management Services

We provide transportation and well-site storage services for various fluids utilized in connection with drilling, completions, workover and maintenance activities. We also provide disposal services for fluids produced subsequent to well completion. These fluids are removed from the well site and transported for disposal in SWD wells owned by us or a third party. In addition, we operate a fleet of hot oilers capable of pumping heated fluids used to clear soluble restrictions in a wellbore. Demand and pricing for these services generally correspond to demand for our well service rigs.

#### Coiled Tubing Services

Coiled Tubing Services involve the use of a continuous metal pipe spooled onto a large reel which is then deployed into oil and natural gas wells to perform various applications, such as wellbore clean-outs, nitrogen jet lifts, through-tubing fishing, and formation stimulations utilizing acid and chemical treatments. Coiled tubing is also used for a number of horizontal well applications such as milling temporary isolation plugs that separate frac zones, and various other pre- and post- hydraulic fracturing well preparation services.

#### Fishing and Rental Services

We offer a full line of services and rental equipment designed for use in providing drilling and workover services. Fishing services involve recovering lost or stuck equipment in the wellbore utilizing a broad array of “fishing tools.” Our rental tool inventory consists of drill pipe, tubulars, handling tools (including our patented Hydra-Walk<sup>®</sup> pipe-handling units and services), pressure-control equipment, pumps, power swivels, reversing units, foam air units frac stack equipment used to support hydraulic fracturing operations and the associated flowback of frac fluids, proppants, oil and natural gas. We also provide well testing services.

Demand for our Fishing and Rental Services is closely related to capital spending by oil and natural gas producers, which is generally a function of oil and natural gas prices.

## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## International

The International reportable segment includes our current and former operations in Mexico, Colombia, Ecuador, Russia, Bahrain and Oman. Our Canadian subsidiary is also reflected in our International reportable segment. During the second half of 2015, we ceased operations in Colombia, Ecuador and the Middle East. During the fourth quarter of 2016, we completed the sale of our business in Mexico and we are currently in discussions to sell our business in Russia. We provide rig-based services such as the maintenance, workover, and recompletion of existing oil wells, completion of newly-drilled wells, and plugging and abandonment of wells at the end of their useful lives in each of those international markets. In addition, in Mexico we provided drilling, coiled tubing, wireline and project management and consulting services. Our work in Mexico also required us to provide third-party services, which varied in scope by project. We also have a technology development and control systems business based in Canada which, is focused on the development of hardware and software related to oilfield service equipment controls, data acquisition and digital information flow.

In April 2015, we announced our decision to exit markets in which we participate outside of North America. Our strategy is to sell or relocate the assets of the businesses operating in these markets. As of December 31, 2015, we sold our subsidiary in Bahrain and certain assets in Oman, Ecuador and Colombia and are no longer operating in these markets. In the fourth quarter of 2016, we completed the sale of our Mexican business. We are currently in discussions to sell our subsidiary in Russia.

## Functional Support

Our Functional Support segment includes unallocated overhead costs associated with administrative support for our U.S. and International reporting segments.

## Financial Summary

The following table presents our segment information as of and for the period from December 16, 2016 through December 31, 2016, the period from January 1, 2016 through December 15, 2016 and the years ended December 31, 2015 and 2014 (in thousands):

As of December 31, 2016 and for the period from December 16, 2016 through December 31, 2016

	U.S. Rig Service	Fluid Management Services	Coiled Tubing Services	Fishing and Rental Services	International	Functional Support	Reconciling (Eliminations)	Total
Revenues from external customers	\$ 8,549	\$ 3,208	\$ 1,392	\$ 3,389	\$ 1,292	\$ —	\$ —	\$ 17,830
Depreciation and amortization	1,129	987	202	1,158	16	82	—	3,574
Other operating expenses	9,352	3,359	1,446	2,496	1,209	5,242	—	23,104
Operating loss	(1,932 )	(1,138 )	(256 )	(265 )	67	(5,324)	—	(8,848 )
Interest expense, net of amounts capitalized	—	—	—	—	—	1,364	—	1,364
Loss before taxes	(1,932 )	(1,138 )	(256 )	(265 )	49	(6,702)	—	(10,244 )
Long-lived assets(1)	172,871	94,887	24,741	95,544	1,236	142,580	(108,448)	423,411
Total assets	1,348,587	226,503	106,609	462,163	62,971	(1,276,652)	272,200	657,981
Capital expenditures	331	29	—	10	—	5	—	375

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Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

As of December 15, 2016 and for the period from January 1, 2016 through December 15, 2016

	U.S. Rig Service	Fluid Management Services	Coiled Tubing Services	Fishing and Rental Services	International	Functional Support	Reconciling (2)	Total
Revenues from external customers	\$222,877	\$76,008	\$30,569	\$55,790	\$14,179	\$—	\$—	\$399,423
Intersegment revenues	922	934	73	4,958	284	—	(7,171)	—
Depreciation and amortization	56,241	22,583	10,730	26,547	6,497	8,698	—	131,296
Impairment expense	—	—	—	—	44,646	—	—	44,646
Other operating expenses	206,094	91,361	39,161	55,651	22,262	111,553	—	526,082
Operating loss	(39,458)	(37,936)	(19,322)	(26,408)	(59,226)	(120,251)	—	(302,601)
Reorganization items, net	262,455	9,374	(52,094)	76,918	377	(542,601)	—	(245,571)
Interest expense, net of amounts capitalized	—	—	—	—	—	74,320	—	74,320
Loss before taxes	(301,647)	(48,014)	32,891	(103,474)	(59,773)	351,110	—	(128,907)
Long-lived assets(1)	173,762	95,848	24,944	96,692	1,252	142,704	(108,449)	426,753
Total assets	1,350,566	227,749	106,760	462,759	62,520	(1,274,562)	372,199	663,622
Capital expenditures	1,477	2,950	110	3,005	711	228	—	8,481

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Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

As of and for the year ended December 31, 2015

	U.S. Rig Service	Fluid Management Services	Coiled Tubing Services	Fishing and Rental Services	International	Functional Support (2)	Reconciling Eliminations	Total
Revenues from external customers	\$ 377,131	\$ 153,153	\$ 89,823	\$ 121,883	\$ 50,336	\$ —	\$ —	\$ 792,326
Intersegment revenues	813	1,393	4	5,988	4,256	1,264	(13,718)	—
Depreciation and amortization	59,515	28,138	21,593	34,662	23,872	12,491	—	180,271
Impairment expense	297,719	24,479	133,795	180,974	85,129	—	—	722,096
Other operating expenses	327,836	144,020	89,603	103,659	123,871	128,279	—	917,268
Operating income (loss)	(307,939 )	(43,484 )	(155,168 )	(197,412 )	(182,536 )	(140,770 )	—	(1,027,309 )
Interest expense, net of amounts capitalized	—	—	—	—	57	73,790	—	73,847
Income (loss) before taxes	(307,899 )	(43,402 )	(155,154 )	(197,325 )	(185,306 )	(221,464 )	—	(1,110,550 )
Long-lived assets(1)	492,906	133,553	54,156	129,204	48,538	186,211	(137,196)	907,372
Total assets	1,325,591	267,466	138,177	468,214	185,342	(643,226)	413,766	1,327,798
Capital expenditures	14,356	6,509	4,621	8,581	2,881	3,860	—	40,808

As of and for the year ended December 31, 2014

	U.S. Rig Service	Fluid Management Services	Coiled Tubing Services	Fishing and Rental Services	International	Functional Support (2)	Reconciling Eliminations	Total
Revenues from external customers	\$ 679,045	\$ 249,589	\$ 173,364	\$ 212,598	\$ 112,740	\$ —	\$ —	\$ 1,427,336
Intersegment revenues	706	1,258	—	6,078	9,142	1,988	(19,172)	—
Depreciation and amortization	59,190	31,870	23,375	44,004	30,311	11,988	—	200,738
Impairment expense	—	—	19,100	73,389	28,687	—	—	121,176
Other operating expenses	523,468	214,392	141,708	154,149	119,174	156,406	—	1,309,297
Operating income (loss)	96,387	3,327	(10,819 )	(58,944 )	(65,432 )	(168,394 )	—	(203,875 )
Interest expense, net of amounts capitalized	—	—	—	—	32	54,195	—	54,227
Income (loss) before taxes	96,922	3,581	(10,442 )	(58,794 )	(68,924 )	(221,454 )	—	(259,111 )
Long-lived assets(1)	796,654	181,041	196,265	326,218	270,893	268,169	(150,272)	1,888,968
Total assets	1,608,122	295,670	260,375	669,823	397,295	(520,964)	438,558	2,322,763
Capital expenditures	90,982	3,920	10,815	30,389	7,560	17,973	—	161,639

(1) Long-lived assets include: fixed assets, goodwill, intangibles and other assets.

(2) Functional Support is geographically located in the United States.

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## NOTE 25. UNAUDITED QUARTERLY RESULTS OF OPERATIONS

The following table presents our summarized, unaudited quarterly information for the two most recent years covered by these consolidated financial statements (in thousands, except for per share data):

	Predecessor Quarter Ended			Period from October 1, 2016 through December 15	Successor Period from December 16, 2016 through December 31
	March 31	June 30	September 30		
Year Ended December 31, 2016:					
Revenues	\$111,088	\$95,012	\$102,406	\$90,917	\$17,830
Direct operating expenses	90,598	89,419	96,071	86,737	16,603
Net (loss) income	(81,614 )	(92,802 )	(130,752 )	173,432	(10,244 )
(Loss) income per share(1):					
Basic and diluted	(0.51 )	(0.58 )	(0.81 )	1.08	(0.51 )

## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

	Predecessor Quarter Ended			
	March 31	June 30	September 30	December 31
Year Ended December 31, 2015:				
Revenues	\$267,799	\$197,496	\$176,857	\$150,174
Direct operating expenses	204,530	158,841	174,505	176,761
Net loss	(59,676 )	(65,379 )	(640,161 )	(152,485 )
Loss per share(1):				
Basic and Diluted	(0.39 )	(0.42 )	(4.06 )	(0.97 )

(1) Quarterly earnings per common share are based on the weighted average number of shares outstanding during the quarter, and the sum of the quarters may not equal annual earnings per common share.

**NOTE 26. CONDENSED CONSOLIDATING FINANCIAL STATEMENTS**

The Senior Notes of the Predecessor company were registered securities. As a result of these registered securities, we are required to present the following condensed consolidating financial information pursuant to SEC Regulation S-X Rule 3-10, "Financial Statements of Guarantors and Issuers of Guaranteed Securities Registered or Being Registered." Our ABL Facility and Term Loan Facility of the the Successor Company are not registered securities, so the presentation of condensed consolidating financial information is not required for the the Successor period.

## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## CONDENSED CONSOLIDATING BALANCE SHEETS

(in thousands)

	Predecessor			Eliminations	Consolidated
	December 31, 2015				
	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries		
Assets:					
Current assets	\$202,688	\$192,083	\$ 25,655	\$—	\$ 420,426
Property and equipment, net	—	869,150	10,882	—	880,032
Goodwill	—	—	—	—	—
Intercompany notes and accounts receivable and investment in subsidiaries	2,107,092	1,226,433	87,435	(3,420,960 )	—
Other assets	—	16,885	10,455	—	27,340
<b>TOTAL ASSETS</b>	<b>\$2,309,780</b>	<b>\$2,304,551</b>	<b>\$ 134,427</b>	<b>\$(3,420,960)</b>	<b>\$ 1,327,798</b>
Liabilities and equity:					
Current liabilities	\$35,233	\$101,594	\$ 17,656	\$—	\$ 154,483
Long-term debt and capital leases, less current portion	961,700	—	—	—	961,700
Intercompany notes and accounts payable	1,162,648	2,731,926	125,565	(4,020,139 )	—
Deferred tax liabilities	3,658	15,159	(4,565 )	—	14,252
Other long-term liabilities	6,267	50,229	577	—	57,073
Equity	140,274	(594,357 )	(4,806 )	599,179	140,290
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$2,309,780</b>	<b>\$2,304,551</b>	<b>\$ 134,427</b>	<b>\$(3,420,960)</b>	<b>\$ 1,327,798</b>

## CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS

(in thousands)

	Predecessor			Eliminations	Consolidated
	Period from January 1, 2016 through December 15, 2016				
	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries		
Revenues	\$—	\$387,291	\$ 15,121	\$( 2,989 )	399,423
Direct operating expense	—	353,152	10,963	(1,290 )	362,825
Depreciation and amortization expense	—	129,364	1,932	—	131,296
General and administrative expense	1,225	155,097	8,601	(1,666 )	163,257
Impairment expense	—	44,646	—	—	44,646
Operating loss	(1,225 )	(294,968 )	(6,375 )	(33 )	(302,601 )
Reorganization items, net	(560,058 )	313,691	377	419	(245,571 )
Interest expense, net of amounts capitalized	74,320	—	—	—	74,320
Other (income) expense, net	9,337	(11,607 )	(553 )	380	(2,443 )
Income (loss) before income taxes	475,176	(597,052 )	(6,199 )	(832 )	(128,907 )
Income tax (expense) benefit	(6,484 )	15,095	(11,859 )	419	(2,829 )
Net income (loss)	\$468,692	\$(581,957 )	\$( 18,058 )	\$( 413 )	\$(131,736 )





## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## CONDENSED CONSOLIDATING STATEMENTS OF OPERATIONS

(in thousands)

	Year Ended December 31, 2015				Consolidated
	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	
Revenues	\$—	\$751,923	\$52,567	\$(12,164)	\$792,326
Direct operating expense	—	667,551	52,616	(5,530)	714,637
Depreciation and amortization expense	—	170,574	9,697	—	180,271
General and administrative expense	803	193,241	15,197	(6,610)	202,631
Impairment expense	—	643,250	78,846	—	722,096
Operating loss	(803)	(922,693)	(103,789)	(24)	(1,027,309)
Interest expense, net of amounts capitalized	73,791	—	56	—	73,847
Other (income) expense, net	(2,318)	10,278	1,325	109	9,394
Loss before income taxes	(72,276)	(932,971)	(105,170)	(133)	(1,110,550)
Income tax (expense) benefit	234,142	(44,629)	3,336	—	192,849
Net income (loss)	\$161,866	\$(977,600)	\$(101,834)	\$(133)	\$(917,701)

## CONDENSED CONSOLIDATING STATEMENTS OF OPERATION

(in thousands)

	Year Ended December 31, 2014				Consolidated
	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	
Revenues	\$—	\$1,325,670	\$125,262	\$(23,596)	\$1,427,336
Direct operating expense	—	979,018	90,584	(9,951)	1,059,651
Depreciation and amortization expense	—	187,676	13,062	—	200,738
General and administrative expense	941	239,276	23,054	(13,625)	249,646
Impairment expense	—	92,489	28,687	—	121,176
Operating loss	(941)	(172,789)	(30,125)	(20)	(203,875)
Interest expense, net of amounts capitalized	54,195	—	32	—	54,227
Other (income) expense, net	(1,976)	666	2,276	43	1,009
Loss before income taxes	(53,160)	(173,455)	(32,433)	(63)	(259,111)
Income tax benefit	68,883	10,551	1,179	(130)	80,483
Net income (loss)	\$15,723	\$(162,904)	\$(31,254)	\$(193)	\$(178,628)

## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS

(in thousands)

	Predecessor				
	Period from January 1, 2016 through December 15, 2016				
	Parent	Guarantor	Non-Guarantor	Eliminations	Consolidated
	Company	Subsidiaries	Subsidiaries		
Net cash provided by (used in) operating activities	\$—	\$(139,713 )	\$ 1,264	\$ —	\$(138,449 )
Cash flows from investing activities:					
Capital expenditures	—	(8,134 )	(347 )	—	(8,481 )
Intercompany notes and accounts	—	122,798	—	(122,798)	—
Other investing activities, net	—	15,025	—	—	15,025
Net cash provided by (used in) investing activities	—	129,689	(347 )	(122,798)	6,544
Cash flows from financing activities:					
Repayment of long-term debt	(313,424)	—	—	—	(313,424 )
Proceeds from long-term debt	250,000	—	—	—	250,000
Proceeds from stock rights offering	109,082	—	—	—	109,082
Restricted cash	(24,692 )	—	—	—	(24,692 )
Payment of deferred financing costs	(2,040 )	—	—	—	(2,040 )
Intercompany notes and accounts	(122,798)	—	—	122,798	—
Other financing activities, net	(167 )	—	—	—	(167 )
Net cash provided by (used in) financing activities	(104,039)	—	—	122,798	18,759
Effect of changes in exchange rates on cash	—	—	(20 )	—	(20 )
Net increase (decrease) in cash and cash equivalents	(104,039)	(10,024 )	897	—	(113,166 )
Cash and cash equivalents at beginning of period	191,065	10,024	3,265	—	204,354
Cash and cash equivalents at end of period	\$87,026	\$—	\$ 4,162	\$ —	\$91,188

Key Energy Services, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS

(in thousands)

	Year Ended December 31, 2015				Consolidated
	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	
Net cash used in operating activities	\$—	\$(19,878 )	\$(2,508 )	\$ —	\$(22,386 )
Cash flows from investing activities:					
Capital expenditures	—	(39,566 )	(1,242 )	—	(40,808 )
Intercompany notes and accounts	—	47,613	—	(47,613)	—
Other investing activities, net	—	21,405	—	—	21,405
Net cash provided by (used in) investing activities	—	29,452	(1,242 )	(47,613)	(19,403 )
Cash flows from financing activities:					
Repayments of long-term debt	(1,575 )	—	—	—	(1,575 )
Proceeds from long term debt	305,550	—	—	—	305,550
Proceeds from borrowings on revolving credit facility	130,000	—	—	—	130,000
Repayments on revolving credit facility	(200,000 )	—	—	—	(200,000 )
Payment of deferred financing cost	(11,461 )	—	—	—	(11,461 )
Repurchases of common stock	(362 )	—	—	—	(362 )
Intercompany notes and accounts	(47,613 )	—	—	47,613	—
Other financing activities, net	(3,423 )	—	—	—	(3,423 )
Net cash provided by financing activities	171,116	—	—	47,613	218,729
Effect of changes in exchange rates on cash	—	—	110	—	110
Net increase (decrease) in cash and cash equivalents	171,116	9,574	(3,640 )	—	177,050
Cash and cash equivalents at beginning of period	19,949	450	6,905	—	27,304
Cash and cash equivalents at end of period	\$191,065	\$10,024	\$3,265	\$ —	\$204,354

## Key Energy Services, Inc. and Subsidiaries

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS

(in thousands)

	Year Ended December 31, 2014				Consolidated
	Parent Company	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	
Net cash provided by operating activities	\$—	\$ 158,707	\$ 5,461	\$ —	\$ 164,168
Cash flows from investing activities:					
Capital expenditures	—	(154,952 )	(6,687 )	—	(161,639 )
Payment of accrued acquisition cost of the 51% noncontrolling interest in AlMansoori Key Energy Services LLC	—	(5,100 )	—	—	(5,100 )
Intercompany notes and accounts	—	(18,892 )	—	18,892	—
Other investing activities, net	—	19,899	—	—	19,899
Net cash provided by (used in) investing activities	—	(159,045 )	(6,687 )	18,892	(146,840 )
Cash flows from financing activities:					
Repayments of long-term debt	(3,573 )	—	—	—	(3,573 )
Proceeds from borrowings on revolving credit facility	260,000	—	—	—	260,000
Repayments on revolving credit facility	(275,000)	—	—	—	(275,000 )
Repurchases of common stock	(2,245 )	—	—	—	(2,245 )
Intercompany notes and accounts	18,892	—	—	(18,892)	—
Other financing activities, net	(1,240 )	—	—	—	(1,240 )
Net cash used in financing activities	(3,166 )	—	—	(18,892)	(22,058 )
Effect of changes in exchange rates on cash	—	—	3,728	—	3,728
Net increase (decrease) in cash and cash equivalents	(3,166 )	(338 )	2,502	—	(1,002 )
Cash and cash equivalents at beginning of period	23,115	788	4,403	—	28,306
Cash and cash equivalents at end of period	\$ 19,949	\$ 450	\$ 6,905	\$ —	\$ 27,304

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ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

ITEM 9A. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

We maintain a set of disclosure controls and procedures that are designed to provide reasonable assurance that information required to be disclosed in our reports filed under the Securities Exchange Act of 1934 (the “Exchange Act”) is recorded, processed, summarized, and reported within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

Our management, with the participation of our principal executive officer and principal financial officer, has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of the end of the period covered by this report. Based on such evaluation, our principal executive and financial officers have concluded that our disclosure controls and procedures were effective as of the end of such period.

Management’s Report on Internal Control Over Financial Reporting

Management is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. Internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect our transactions and dispositions of our assets; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that our receipts and expenditures are being made only in accordance with authorizations of our management and directors; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of our assets that could have a material effect on the financial statements.

Internal control over financial reporting cannot provide absolute assurance of achieving financial reporting objectives because of its inherent limitations. Internal control over financial reporting is a process that involves human diligence and compliance and is subject to lapses in judgment and breakdowns resulting from human failures. Internal control over financial reporting can also be circumvented by collusion or improper management override. Because of such limitations, there is a risk that material misstatements may not be prevented or detected on a timely basis by internal control over financial reporting. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. However, these inherent limitations are known features of the financial reporting process. Therefore, it is possible to design into the process safeguards to reduce, though not eliminate, this risk.

A material weakness (as defined in Rule 12b-2 under the Exchange Act) is a deficiency, or combination of deficiencies, in internal control over financial reporting such that there is a reasonable possibility that a material misstatement of the annual or interim financial statements will not be prevented or detected on a timely basis. Management conducted an assessment of the effectiveness of our internal control over financial reporting as of December 31, 2016. In making this assessment, management used the criteria described in 2013 Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this assessment, management concluded that our internal control over financial reporting was effective as of December 31, 2016.

Our internal control over financial reporting has been audited by Grant Thornton LLP, an independent registered public accounting firm, as stated in their report included herein.

**Changes in Internal Control Over Financial Reporting**

There were no changes in our internal control over financial reporting during our last fiscal quarter of 2016, that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**ITEM 9B. OTHER INFORMATION**

Not applicable.

**PART III**

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ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Board of Directors

Following the Company's emergence from bankruptcy, pursuant to the Plan, the Board consists of ten members including five directors appointed by Soter (each such director, a "Soter Director"), two directors appointed by certain other former creditors of the Company (each such director, an "Other Director," and such former creditors, the "Other Parties"), and three independent directors (as such term is defined in NYSE Rule 303A), one of which was appointed by Soter, another of which was appointed by the Other Parties, and another of which was appointed by mutual agreement of Soter and the Other Parties. These directors will serve for the Initial Board Term, which commenced on the Effective Date and will conclude upon the election of directors at the 2019 annual stockholders meeting.

Three of the directors selected by Soter hold two votes each on matters presented to the Board (subject to certain exceptions), and the directors selected by Soter collectively hold votes that constitute a majority of all votes held by directors. As a result, subject to certain approval rights held by directors selected by the Other Parties, the Soter Directors control decisions made by the Board, and the Company is considered to be a "Controlled Company" for purposes of the New York Stock Exchange ("NYSE") Rule 303A.

Below are the name, age, number of votes and certain other information of each member of our Board, including information regarding the positions each director holds, his or her principal occupation and business experience for the past five years and the names of other publicly held companies of which he or she currently serves as a director or has served as a director during the past five years. In addition to the information presented below regarding each director's specific experience, qualifications, attributes and skills that led our Board to the conclusion that he or she should serve as a director, we also believe that all of our directors exhibit high standards of integrity, honesty and ethical values.

Jacob Kotzubei, age 48: Mr. Kotzubei joined Platinum Equity in 2002 and is a Partner at the firm and a member of the firm's Investment Committee. Mr. Kotzubei serves as an officer and/or director of a number of Platinum's portfolio companies. Prior to joining Platinum in 2002, Mr. Kotzubei worked for 4 1/2 years for Goldman Sachs' Investment Banking Division in New York City. Previously, he was an attorney at Sullivan & Cromwell LLP in New York City, specializing in mergers and acquisitions. Mr. Kotzubei received a Bachelor's degree from Wesleyan University and holds a Juris Doctor from Columbia University School of Law where he was elected a member of the Columbia Law Review. Mr. Kotzubei's experience in executive management oversight, private equity, capital markets and transactional matters has led the Board to conclude that he has the varied expertise necessary to serve as a director of the Company. Mr. Kotzubei is a Soter Director and holds two votes on matters presented to the Board.

Philip E. Norment, age 57: Mr. Norment is a partner at Platinum Equity and a member of Platinum Equity's Investment Committee and is a senior advisor on specific operational initiatives throughout the portfolio. He is also the senior operations executive responsible for evaluating acquisition opportunities and integrating new acquisitions into the portfolio. Prior to joining Platinum Equity in 1997, Mr. Norment served in a variety of management positions at Pilot. Over the course of 12 years he worked in the areas of global support, operations, consultative services and sales support, achieving the position of Chief Operating Officer. Mr. Norment earned a Bachelor's degree in Economics and an MBA from the University of Massachusetts, Amherst. Mr. Norment's experience in executive management oversight, private equity and transactional matters has led the Board to conclude that he has the varied expertise necessary to serve as a director of the Company. Mr. Norment is a Soter Director and holds two votes on matters presented to the Board.

Mary Ann Sigler, age 62: Ms. Sigler is the Chief Financial Officer of Platinum Equity. Ms. Sigler joined Platinum Equity in 2004 and is responsible for overall accounting, tax, and financial reporting as well as managing strategic planning projects for the firm. Prior to joining Platinum Equity, Ms. Sigler was with Ernst & Young LLP for 25 years where she was a partner. Ms. Sigler is a member of the board of Ryserson Holding Corporation ("Ryserson"), a metal supplier and fabricating company. Ms. Sigler has served in this position since January of 2010. Ms. Sigler also served as an acting Vice President of Ryerson from July 2007 through August 2014. Ms. Sigler has a B.A. in Accounting from California State University Fullerton and a Masters in Business Taxation from the University of Southern

California. Ms. Sigler is a Certified Public Accountant in California, as well as a member of the American Institute of Certified Public Accountants and the California Society of Certified Public Accountants. Ms. Sigler's experience in accounting and strategic planning matters has led the Board to conclude that she has the requisite qualifications to serve as a director of the Company and facilitate its continued growth. Ms. Sigler is a Soter Director and holds one vote on matters presented to the Board.

Bryan Kelln, age 51: Mr. Kelln is a Partner at Platinum Equity and the President of Portfolio Operations, a group responsible for overseeing business strategy and operations at Platinum Equity's portfolio companies. Mr. Kelln joined Platinum in 2008. He works closely with the firm's Operations Team and portfolio company executive management to drive strategic initiatives and to deploy operational resources. Prior to joining Platinum Equity, Mr. Kelln held senior operations roles at a number of companies including Nortek, Inc, Jacuzzi, Inc., RockShox, Inc. and General Cable Corporation. During a portion of this time, Mr. Kelln was an Operating Executive with The Jordan Company, a private investment firm, where he was involved in acquisitions, divestitures



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and operations for the firm and served as a board member of various portfolio companies. Mr. Kelln also previously served as a Partner in the Supply Chain Management Practice of Mercer Management Consulting. Mr. Kelln received his bachelor's degree, Summa Cum Laude, from Washington State University and a Masters of Business Administration from The Ohio State University, Fisher College of Business. Mr. Kelln's experience as a seasoned executive with a strong track record of conceiving and executing successful strategic and operational transformation programs across a broad range of different industries and his unique combination of financial, management and transactional expertise has led the Board to conclude that he has the requisite qualifications to serve as a director of the Company. Mr. Kelln is a Soter Director and holds two votes on matters presented to the Board.

Robert Drummond, age 56: Mr. Drummond is Key's President and Chief Executive Officer. He joined the Company in June 2015 as President and Chief Operating Officer and has been a member of the Board of Directors since November 2015. Prior to joining the Company, Mr. Drummond served for 31 years at Schlumberger Limited, where he held various executive positions including President North America, Vice President of General Manager US Land, Vice President of Global Sales, Vice President General Manager US Gulf of Mexico, and President North American Offshore and Alaska. Mr. Drummond currently sits on the board of directors of the Petroleum Equipment Suppliers Association and resigned in January 2017 as a member of the board of directors of the National Ocean Industries Association. Previously, he served on the board of directors of Houston Offshore Energy Center, Greater Houston Partnership, and as Advisory Board Member of the University of Houston Global Energy Management Institute. Mr. Drummond received a Bachelor's degree in Mineral/Petroleum Engineering from the University of Alabama in 1983 and sits on their College of Engineering Leadership Board. Mr. Drummond's successful operational and industry experience has led the Board to conclude that he has the varied expertise necessary to serve as a director of the Company. Mr. Drummond is a Soter Director and holds one vote on matters presented to the Board.

Sherman K. Edmiston III, age 54: Mr. Edmiston is a senior restructuring executive and has over 20 years of experience working with companies in transition. Mr. Edmiston was a Partner and Managing Director at Zolfo Cooper LLC from November 2009 until December 2015. Mr. Edmiston served as Chief Restructuring Officer of Xinergy, Ltd, a Central Appalachian producer of thermal and metallurgical coal, and previously served as Chairman of the Finance and Transaction committee of JL French Automotive Castings, Inc. Mr. Edmiston currently serves on the Board of Directors of Arch Coal, Inc. Mr. Edmiston received his B.S. in mechanical Engineering from Arizona State University and his MBA from the University of Michigan. Mr. Edmiston's experience as a director of other public companies, including those undergoing significant transitions, and his qualification as an "audit committee financial expert," led the Board to conclude that he has the expertise necessary to serve as a director of the Company. Mr. Edmiston is an Other Director and holds one vote on matters presented to the Board.

Scott D. Vogel, age 41: Mr. Vogel was a Managing Director at Davidson Kempner Capital Management investing in distressed debt securities from 2002 to 2016. Previously, Mr. Vogel worked at MFP Investors, investing in special situations and turnaround opportunities. Prior to MFP Investors, he was an investment banker at Chase Securities. Mr. Vogel received his M.B.A. from The Wharton School at the University of Pennsylvania and his B.S.B.A. from Washington University. Mr. Vogel serves on the Board of Directors of Merrill Corp. and Arch Coal, Inc., and previously on numerous Board of Directors and ad hoc creditor and equity committees throughout his career. Mr. Vogel is a member of the Olin Alumni Board of Washington University, a member of the Advisory Board of Grameen America. Mr. Vogel's mix of experience executive management oversight, finance and capital markets, human resources and compensation, and strategic planning has led the Board to conclude that he has the expertise necessary to serve as a director of the Company. Mr. Vogel is an Other Director and holds one vote on matters presented to the Board.

Steven H. Pruett, age 55: Mr. Pruett is the President and Chief Executive Officer of Elevation Resources LLC, a Permian Basin focused exploration and production company which he co-founded in 2013. Mr. Pruett was previously senior vice president of corporate development of Concho Resources in 2012-2013. He co-founded and served as president and CFO of Legacy Reserves LP, a public MLP, from 2005-2012. Mr. Pruett has over 30 years of oil and

gas operating, financial and management experience, most of which has been in the Permian Basin. Prior to forming Legacy Reserves, Mr. Pruett was a venture partner with Quantum Energy Partners, and was President of Petroleum Place and P2 Energy Solutions. He previously served as president and CEO of First Permian, founded and was president and CEO of First Reserve Oil & Gas Co, and served as a Vice President for First Reserve Corporation originating upstream equity investments. Mr. Pruett began his career as a petroleum engineer for ARCO Oil & Gas and worked in planning and business development for Amoco Production Company. Mr. Pruett received his B.S. in Petroleum Engineering from the University of Texas and graduated with an MBA from the Harvard Business School. Mr. Pruett's successful operating, financial, management and industry experience has led the Board to conclude he has the expertise necessary to serve as a director of the Company. Mr. Pruett is an independent director appointed by the Other Parties and holds one vote on matters presented to the Board.

C. Christopher Gaut, age 60: Mr. Gaut has been the Chairman and Chief Executive Officer of Forum Energy Technologies, Inc. since August 2010. Mr. Gaut also served as the President of Forum Energy Technologies, Inc. from August 2010 to May 18, 2016. He served as Managing Director of SCF Partners from October 2009 until August 2010. He served as the President of Drilling & Evaluation Division of Halliburton Company from January 2008 to April 8, 2009. He served as an Executive Vice President and CFO of Halliburton Company from March 2003 to December 31, 2007. Prior to joining Halliburton Company in

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2003, he served as Member of Office of the President and Chief Operating Officer at Ensco plc from January, 2002 to February 2003. Mr. Gaut also served as Senior Vice President and Chief Financial Officer of Ensco plc from December 1987 to February 2003. Prior to joining Ensco plc, he was a Partner in Pacific Asset Capital. He began his career with Amoco Corporation in 1980 and served various financial management positions. He was the Chairman of Reservoir Group Ltd. from February 2010 until the Company was sold in 2014. He has been a Director of Forum Energy Technologies, Inc. (formerly Forum Oilfield Technologies, Inc.) since December 2006. He has been a Non-Executive Director of Ensco plc since May 2008. Mr. Gaut received his Bachelor of Arts degree in Engineering from Dartmouth College and an M.B.A. from the Wharton School of Business at the University of Pennsylvania. Mr. Gaut's financial, management and industry experience has led the Board to conclude that he has the varied expertise necessary to serve as a director of the Company. Mr. Gaut is an independent director appointed by mutual agreement of Soter and the Other Parties and holds one vote on matters presented to the Board.

H.H. "Tripp" Wommack, III, age 61: Mr. Wommack is currently the Chairman, President and Chief Executive Officer of Saber Oil and Gas Ventures, LLC, an oil and gas company that focuses on acquisition and exploration efforts in the Permian Basin of West Texas and Southeast New Mexico. Mr. Wommack has served in this position since August 2008. Mr. Wommack also serves as the Chairman of Cibolo Creek Partners, LLC, which specializes in commercial real estate investments, a position he has held since January 1993. Prior to his current positions, Mr. Wommack was Chairman, President and Chief Executive Officer of Southwest Royalties, Inc. from August 1983 to August 2004 and Saber Resources from July 2004 until August 2008. Mr. Wommack is currently the Chairman and Chief Executive Officer of Pyote Well Service, a company which serves as managing member and operator for a number of salt water disposal wells in the Permian Basin in west Texas and southeastern New Mexico and in the Eagleford area of south Texas. Mr. Wommack has served in this position since 2010. Mr. Wommack is also currently a member of the board and President of Pyote Water Solutions, a company that owns salt water disposal wells, freshwater brine stations and brine stations in the Permian Basin in west Texas and Southeastern New Mexico as well as in the Eagleford area of south Texas. Mr. Wommack has served in this position since 2010. Additionally, Mr. Wommack was the founder, Chairman and Chief Executive Officer of Basic Energy Services (formerly Sierra Well Services, Inc.), and following its initial public offering, Mr. Wommack continued to serve on the board of directors of Basic Energy Services through June 2009. Mr. Wommack served as a member of C&J Energy Services, Inc's board of directors from December 2010 through December 2016. Mr. Wommack graduated with a B.A. from the University of North Carolina, Chappell Hill, and earned a J.D. from the University of Texas. Mr. Wommack was selected as a director because of his extensive executive-level management experience and proven leadership and business capabilities in the oil and gas industry. Additionally, Mr. Wommack's knowledge and experience from serving as chairman and chief executive officer of a company that went through an initial public offering adds a unique and valuable perspective to the Company as a public company. Mr. Wommack is an independent director appointed by Soter and holds one vote on matters presented to the Board.

**Involvement in Certain Legal Proceedings**

In November of 2015, Mr. Wommack was serving as a member of the board and President of Pyote Water Solutions ("PWS") when PWS filed for bankruptcy protection under chapter 11 of the United States Bankruptcy Code. PWS is currently operating in receivership.

Other than as described above, there have been no known events under any bankruptcy act, no criminal proceedings and no judgments, injunctions, orders or decrees material to the evaluation of the ability and integrity of any director, executive officer, promoter or control person of the Company during the past ten years.

**General**

This section describes our principal corporate governance guidelines and practices. Complete copies of our Corporate Governance Guidelines, committee charters and codes of business conduct described below are available on our

website at [www.keyenergy.com](http://www.keyenergy.com). You can also request a copy of any of these documents by writing to: Investor Relations, Key Energy Services, Inc., 1301 McKinney Street, Suite 1800, Houston, Texas 77010. Our Board strongly believes that good corporate governance is important to ensure that Key is managed for the long-term benefit of our stockholders.

#### Corporate Governance Guidelines

Our Board has adopted Corporate Governance Guidelines that address significant issues of corporate governance and set forth the procedures by which the Board carries out its responsibilities. Among the areas addressed by the Corporate Governance Guidelines are director qualifications and responsibilities, Board committee responsibilities, director compensation and tenure, director orientation and continuing education, access to management and independent advisors, succession planning and management development, and Board and committee performance evaluations. The nominating and governance committee (the “NGC”) is responsible for assessing and periodically reviewing the adequacy of these guidelines and recommending proposed

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changes to the Board, as appropriate. The Corporate Governance Guidelines are posted on our website at [www.keyenergy.com](http://www.keyenergy.com). We will provide these guidelines in print, free of charge, to stockholders who request them.

#### Director Independence

Prior to the Effective Date, our pre-emergence board of directors (the “Former Board”) determined that except for Mr. Drummond, each member of the Former Board was independent within the meaning of NYSE and SEC rules.

As stated above, because the Company currently qualifies as a “Controlled Company” under the NYSE Rule 303A we are permitted, and have elected, to opt out of the NYSE rules that would otherwise require our Board to be comprised of a majority of independent directors and require our compensation committee and NGC to be comprised entirely of independent directors. However, all members of our audit committee meet the independence requirements set forth in the rules of the NYSE and SEC. Under applicable rules of the NYSE, a director will only qualify as “independent” if our Board affirmatively determines that he or she has no direct or indirect material relationship with Key.

The Board has determined that, except for Mr. Drummond, who serves as our President and Chief Executive Officer (“CEO”), Messrs. Norment, Kotzubei and Kelln and Ms. Sigler, each of our current directors is independent within the meaning of the foregoing rules, including Messrs. Edmiston, Vogel, Gaut, Pruett and Wommack. The Board considered Mr. Gaut’s position as an executive officer of one of our equipment suppliers, Forum Energy Technologies (“Forum”), and determined that the relationship between Forum and Key does not affect Mr. Gaut’s independence. For additional information regarding the relationships of Mr. Gaut, see the discussion below under the heading “Certain Relationships and Related Party Transactions.”

#### Board Leadership Structure

Our Board consists of Mr. Norment, the Chairman, and nine other directors. Our Corporate Governance Guidelines provide that non-employee directors will meet in executive session on a regular basis without management present. The Chairman presides at all meetings of the Board, as well as executive sessions of non-employee directors and, in consultation with the CEO, non-employee directors and management, establishes the agenda for each Board meeting. In the event that the non-management directors include directors who are not independent under the listing requirements of the NYSE, as is currently the case, our Corporate Governance Guidelines provide that at least once a year, there shall be an executive session including only independent directors and the director who presides at these meetings (the “Lead Director”) shall be chosen by the Board based on the recommendation of the NGC. The Board has appointed Mr. Gaut as Lead Director. The Board has also delegated certain matters to its certain committees. Mr. Drummond, as the Company’s President, CEO and Director, works in concert with the rest of our Board to oversee the execution of the Company’s strategy.

#### Director Nomination Process

Pursuant to the Plan and our certificate of incorporation and bylaws, during the Initial Board Term, directors have been appointed by Soter and the Other Parties, as described in “Board of Directors” above. Following the Initial Board Term, for as long as our Series A Preferred Stock is outstanding, the Board will consist of nine members, five of whom will be nominated and elected by Soter as the holder of our Series A Preferred Stock and four of whom will be nominated by the Board and elected by holders of our common stock. Upon the cancellation of the Series A Preferred Stock, the holder of the Series A Preferred Stock will no longer have the right to nominate any directors. At the first annual meeting following the cancellation of the Series A Preferred Stock, the then-current

Board will nominate their successors, and the stockholders of the Company will elect the directors. The NGC is responsible for identifying individuals who are qualified to become Board members following the Initial Board Term, provided that Soter, and not the NGC, will identify any individuals whom Soter will nominate and elect to the Board. Nominees for directorship are selected by the NGC in accordance with the policies and principles of its charter. Although there is no formal diversity policy, our Board believes that the backgrounds and qualifications of its directors, considered as a group, should provide a composite mix of experience, knowledge and abilities that will allow it to fulfill its responsibilities. Pursuant to its charter, the NGC is tasked with recommending director candidates who will assist in achieving this mix of Board members having diverse professional backgrounds and a broad spectrum of knowledge, experience and capability. At least once a year, the NGC will review the size and structure of the Board and its committees, including recommendations on Board committee structure and responsibilities.

In accordance with NYSE requirements, the NGC also oversees an annual performance evaluation process for the Board, the audit committee, the compensation committee and the NGC. In this process, anonymous responses from directors on a number

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of topics, including matters related to experience of Board and committee members, are discussed in executive sessions at Board and committee meetings. Although the effectiveness of the policy to consider diversity of director nominees has not been separately assessed, it is within the general subject matter covered in the NGC's annual assessment and review of Board and committee structure and responsibilities, as well as within the Board and committee annual performance evaluation process.

#### Board Role in Risk Oversight

The Board's role in the risk oversight process includes receiving regular reports from members of senior management on areas of material risk to Key, including operational, financial, legal and regulatory, and strategic and reputational risks. The full Board (or the appropriate committee in the case of risks that are under the purview of a particular committee) receives these reports from the appropriate "risk owner" within the organization to enable it to understand our risk identification, risk management and risk mitigation strategies. When a committee receives the report, the chair of the relevant committee reports on the discussion to the full Board during the committee reports portion of the next Board meeting. This enables the Board and its committees to coordinate the risk oversight role, particularly with respect to risk interrelationships. In addition, as part of its charter, the audit committee regularly reviews and discusses with management, our internal auditors and our independent registered public accounting firm, Key's policies relating to risk assessment and risk management. The compensation committee also specifically reviews and discusses risks that relate to compensation policies and practices.

#### Board Meetings and Attendance

During 2016, prior to the Company's reorganization, the Board held 32 meetings. The Board did not hold any meetings from the Effective Date through the end of the fiscal year. Non-management directors meet regularly in executive session. Additionally, management frequently discusses matters with the directors on an informal basis. Each director attended, either in person or by telephone conference, at least 89% of the Board and committee meetings held while serving as a director or committee member in 2016. The Company expects the directors to attend annual meetings of stockholders. Pursuant to the Company's certificate of incorporation and bylaws adopted on the Effective Date, the current Board will serve for the Initial Board Term, which commenced on the Effective Date and will conclude upon the election of directors at the 2019 annual stockholders meeting.

#### Board Committees

The Board has established three standing committees: the audit committee, the compensation committee, and the NGC. Current copies of the charters of each of these committees are posted in the "Corporate Governance" section of our website, [www.keyenergy.com](http://www.keyenergy.com).

#### Audit Committee

The current members of our audit committee are Messrs. Edmiston, Gaut, Pruett and Wommack. Mr. Wommack is the chair of the audit committee. The Board has determined that all of the members of the audit committee are independent under the NYSE rules, including, the independence requirements contemplated by Rule 10A-3 under the Exchange Act. All members of the audit committee meet the financial literacy standard required by the NYSE rules and at least one member qualifies as having accounting or related financial management expertise under the NYSE rules. In addition, as required by the Sarbanes Oxley Act of 2002, the SEC adopted rules requiring that each public company disclose whether or not its audit committee has an "audit committee financial expert" as a member. An "audit committee financial expert" is defined as a person who, based on his or her experience, satisfies all of the following

attributes:

• an understanding of generally accepted accounting principles and financial statements;

• an ability to assess the general application of such principles in connection with the accounting for estimates, accruals and reserves;

• experience preparing, auditing, analyzing or evaluating financial statements that present a breadth and level of complexity of accounting issues that are generally comparable to the breadth and level of complexity of issues that can reasonably be expected to be raised by Key's financial statements, or experience actively supervising one or more persons engaged in such activities;

• an understanding of internal control over financial reporting; and

• an understanding of audit committee functions.

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The Board has determined that all members of the audit committee satisfy the definition of “audit committee financial expert,” and has designated each member of the audit committee as an “audit committee financial expert.” For more information about each audit committee member’s background and experience, see “Board of Directors” above.

Our Board has adopted a written charter for the audit committee, pursuant to which the audit committee has, among others, the following duties and responsibilities:

- appointing, evaluating, approving the services provided by and the compensation of, and assessing the independence of, our independent registered public accounting firm;

- overseeing the work of our independent registered public accounting firm, including through the receipt and consideration of certain reports from such firm;

- reviewing with the internal auditors and our independent registered public accounting firm the overall scope and plans for audits, and reviewing with the independent registered public accounting firm any audit problems or difficulties and management’s response;

- reviewing and discussing with management and the independent registered public accounting firm our annual and quarterly financial statements and related disclosures;

- reviewing and discussing with management and the independent registered public accounting firm our system of internal controls, financial and critical accounting practices and policies relating to risk assessment and risk management;

- reviewing the effectiveness of our system for monitoring compliance with laws and regulations; and

- preparing the Audit Committee Report required by SEC rules (which is included under the heading “Report of the Audit Committee” below).

During 2016, prior to the Company’s reorganization, the audit committee held ten meetings. The audit committee did not hold any meetings from the Effective Date through the end of the fiscal year. In addition, members of the audit committee speak regularly with our independent registered public accounting firm and separately with the members of management to discuss any matters that the audit committee or these individuals believe should be discussed, including any significant issues or disagreements concerning our accounting practices or financial statements. For further information, see “Report of the Audit Committee” below.

The audit committee has the authority to retain legal, accounting or other experts that it determines to be necessary or appropriate to carry out its duties. We will provide the appropriate funding, as determined by the audit committee, for the payment of compensation to our independent registered public accounting firm and to any legal, accounting or other experts retained by the audit committee and for the payment of the audit committee’s ordinary administrative expenses necessary and appropriate for carrying out the duties of the audit committee.

The audit committee charter provides that no member of the audit committee may simultaneously serve on the audit committees of more than three public companies (including our audit committee) unless the Board has determined that such simultaneous service would not impair his or her ability to effectively serve on our audit committee. Currently,

no member of the audit committee serves on the audit committees of more than three public companies.

The charter of our audit committee can be accessed on the “Corporate Governance” section of our website, [www.keyenergy.com](http://www.keyenergy.com).

#### Compensation Committee

Our compensation committee reviews and recommends policies relating to compensation and benefits of our executive officers and employees, including reviewing and approving corporate goals and objectives relevant to the compensation of chief executive officer and other executive officers, evaluating the performance of those officers in light of those goals and objectives and setting compensation of those officers based on such evaluations. During 2016, the compensation committee met nine times prior to the reorganization and one time following the reorganization. Because the Company currently qualifies as a “Controlled

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Company” under the NYSE Rule 303A, we are permitted, and have elected, to opt out of the NYSE rules that would otherwise require our compensation committee to be comprised entirely of independent directors. The compensation committee consists of Messrs. Kelln (chair), Kotzubei, Norment, Vogel and Wommack. The compensation committee has a subcommittee for purposes of Section 16 of the Exchange Act and to approve and grant awards in order for such awards to qualify as performance-based compensation under Section 162(m) of the United States Internal Revenue Code, consisting of Messrs. Vogel and Wommack who both qualify as independent for NYSE purposes. No compensation committee member participates in any of our employee compensation programs other than the Key Energy Services, Inc. 2016 Equity and Cash Incentive Plan.

The compensation committee has responsibility for establishing, implementing and continually monitoring adherence with our compensation philosophy. Our Board has adopted a written charter for the compensation committee, pursuant to which the compensation committee has, among others, the following duties and responsibilities:

- reviewing and approving corporate goals and objectives relevant to the compensation of the CEO;
- evaluating the CEO’s performance in light of corporate goals and objectives and determining and approving the CEO’s compensation level based on this evaluation;
- reviewing and approving the compensation of senior executive officers other than the CEO;
- reviewing and approving any incentive compensation plans or equity based plans;
- approving any new equity compensation plan or any material change to an existing plan where stockholder approval has not been obtained;
- in consultation with management, overseeing regulatory compliance with respect to compensation matters, including overseeing Key’s policies on structuring compensation programs to preserve tax deductibility;
- making recommendations to the Board with respect to any severance or similar termination payments proposed to be made to any current or former senior executive officer or member of senior management of Key;
- reviewing any potential conflicts of interest of our compensation consultant;
- preparing an annual report of the compensation committee on executive compensation for inclusion in Key’s annual proxy statement or annual report in accordance with applicable SEC rules and regulations; and
- reviewing and approving the Compensation Disclosure and Analysis for inclusion in Key’s annual proxy statement or annual report in accordance with applicable SEC rules and regulations.

The compensation committee has the sole authority to select, retain, terminate and approve the fees and other retention terms of special counsel or other experts or consultants, as it deems appropriate in order to carry out its responsibilities, without seeking approval of the Board or management. With respect to compensation consultants retained to assist in the evaluation of director, CEO or executive officer compensation, this authority is vested solely in the compensation committee.

The charter of our compensation committee can be accessed in the “Corporate Governance” section of our website, [www.keyenergy.com](http://www.keyenergy.com).

#### Nominating and Governance Committee

As stated above, because the Company currently qualifies as a “Controlled Company” under the NYSE Rule 303A, we are permitted, and have elected, to opt out of the NYSE rules that would otherwise require the NGC to be comprised entirely of independent directors. The NGC consists of Ms. Sigler (chair), and Messrs. Drummond, Kelln, Kotzubei and Vogel. During 2016, the NGC met three times prior to the reorganization and did not meet following the reorganization. Our Board has adopted a written charter for the NGC, pursuant to which the NGC has, among others, the following duties and responsibilities:

• identifying and recommending individuals to the Board for nomination as members of the Board and its committees, consistent with criteria approved by the Board;

- developing and recommending to the Board corporate governance guidelines applicable to Key; and

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overseeing the evaluation of the Board and management of Key.

The NGC has the authority and funding to retain counsel and other experts or consultants, including the sole authority to select, retain and terminate any search firm to be used to identify director candidates and to approve the search firm's fees and other retention terms.

The charter of our NGC can be accessed in the "Corporate Governance" section of our website, [www.keyenergy.com](http://www.keyenergy.com).

Code of Business Conduct and Code of Business Conduct for Members of the Board of Directors

Our Code of Business Conduct applies to all of our employees, including our directors, CEO, Chief Financial Officer, or CFO and senior financial and accounting officers. Among other matters, the Code of Business Conduct establishes policies to deter wrongdoing and to promote both honest and ethical conduct, including ethical handling of actual or apparent conflicts of interest, compliance with applicable laws, rules and regulations, full, fair, accurate, timely and understandable disclosure in public communications and prompt internal reporting of violations of the Code of Business Conduct. We also have an ethics and compliance committee, composed of members of management, which administers our ethics and compliance program with respect to our employees. In addition, we provide an ethics line for reporting any violations on a confidential basis. Copies of our Code of Business Conduct are available in the "Corporate Governance" section of our website at [www.keyenergy.com](http://www.keyenergy.com). We will post on our website all waivers to or amendments of our Code of Business Conduct and the Code of Business Conduct for Members of the Board of Directors that are required to be disclosed by applicable law and the NYSE listing standards.

Executive Officers

Below are the names, ages and certain other information on each of our current executive officers, other than Mr. Drummond, whose information is provided above.

J. Marshall Dodson, age 45, Senior Vice President, Chief Financial Officer and Treasurer. Mr. Dodson was appointed Senior Vice President and Chief Financial Officer on March 25, 2013. Mr. Dodson joined Key as Vice President and Chief Accounting Officer on August 22, 2005 and served in that capacity until being appointed Vice President and Treasurer on June 8, 2009. From February 6, 2009, until March 26, 2009, Mr. Dodson served in the additional capacity as interim principal financial officer. Prior to joining Key, Mr. Dodson served in various capacities at Dynegy, Inc., an electric energy production and services company, from 2002 to August 2005, most recently serving as Managing Director and Controller, Dynegy Generation since 2003. Mr. Dodson started his career with Arthur Andersen LLP in Houston, Texas in 1993, serving most recently as a senior manager prior to joining Dynegy, Inc. Mr. Dodson received a BBA from the University of Texas at Austin in 1993.

David J. Brunnert, age 49, Senior Vice President and Chief Operating Officer. Mr. Brunnert joined Key as its Senior Vice President and Chief Operating Officer effective November 30, 2016. Prior to joining Key, Mr. Brunnert served as the Senior Vice President, Western Hemisphere for Franks International, Inc., a publicly traded global oil services company, from July 2015 through September 2016. From June 2013 through December 2014, Mr. Brunnert served as Chief Operating Officer of Express Energy Services, an oilfield service company. From September 1997 through May 2013, Mr. Brunnert served in various roles for Weatherford International, plc, a publicly traded global oil and natural gas service company, including, lastly, as the Vice President of Drilling Tools and Intervention Services. Mr. Brunnert began his career in the oil and gas services business after serving as an Engineer Officer in the Army Corps

of Engineers. Mr. Brunnert received his B.S. in Mechanical Engineering from the United States Military Academy (West Point) and a Masters in Mechanical Engineering from the University of Houston.

Scott P. Miller, age 38, Senior Vice President of Operational Services and Chief Administrative Officer. Mr. Miller joined the Company in May, 2006 serving in various leadership roles in Supply Chain Management, Enterprise Projects, Fluid Management Services and Strategy before accepting the role of Vice President and Chief Information Officer in March of 2013. Mr. Miller was promoted to his current position effective January 1, 2016. Prior to joining Key, Mr. Miller served in various financial and supply chain roles at Dynegy, Inc. and Capital One. Mr. Miller received a B.S. in Management of Information Systems from Louisiana State University and a Master of Business Administration from the University of Houston.

Katherine I. Hargis, age 45, Vice President, Chief Legal Officer and Secretary. Ms. Hargis joined Key in July 2013 as Associate General Counsel, Corporate and Transactional & Assistant Secretary and was promoted to Vice President, Associate General Counsel & Assistant Secretary in November 2015 and was promoted to her current position as Vice President, Chief Legal Officer and Secretary on January 1, 2016. Prior to joining Key, she served as the Vice President, General Counsel and Corporate Secretary for U.S. Concrete, Inc., a publicly traded company providing ready-mixed concrete and aggregates, from June 2012

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through July 2013, and as its Deputy General Counsel & Corporate Secretary from December 2011 through June 2012, and as its Assistant General Counsel from December 2006 through December 2011. From February 2006 through December 2006, Ms. Hargis served as an attorney with King & Spalding LLP. From August 2002 through February 2006, Ms. Hargis served as an attorney for Andrews Kurth LLP. Ms. Hargis received her B.S. in Administration of Justice from Arizona State University in 1999 and her J.D. from Tulane University in 2002.

Eddie V. Picard, age 51, Vice President and Controller serving as the Company's principal accounting officer. Mr. Picard most recently served as the Senior Director of Finance, Drilling & Completions at C&J Energy Services ("C&J") from July 2014 to June 2016. C&J is a provider of well construction, well completions and well services to the oil and gas industry. Prior to his time at C&J Mr. Picard worked as a professional certified public accountant, consulting at companies within various industries from November 2011 to June 2014. From September 2010 until November 2011, Mr. Picard served as the Chief Accounting Officer at BPZ Energy, which is an independent oil and gas exploration and production company which has license contracts covering areas in offshore and onshore Peru. From March 2008 until September 2010, Mr. Picard served as Chief Financial Officer of Marlin Offshore International. Marlin is an independent drilling rig owner performing contract development drilling throughout southeast Asia. Early in his career, Mr. Picard was with Arthur Andersen LLP in Dallas, Texas in 1996, serving most recently as a fifth year level senior auditor. Mr. Picard has a B.S. in Accounting from the University of Louisiana. Mr. Picard is a Certified Public Accountant in Oklahoma, as well as a member of the American Institute of Certified Public Accountants and the Texas Society of Certified Public Accountants.

#### Section 16(a) Beneficial Ownership Reporting Compliance

Section 16(a) of the Securities Exchange Act of 1934, as amended, requires our directors, executive officers and persons who beneficially own more than 10% of a registered class of our equity securities, to file initial reports of ownership on Form 3 and changes in ownership on Forms 4 or 5 with the SEC. Such officers, directors and 10% stockholders also are required by SEC rules to furnish Key with copies of all Section 16(a) reports they file. Based solely on its review of the copies of such forms furnished or available to us, we believe that our directors, executive officers and 10% stockholders complied with all Section 16(a) filing requirements for the fiscal year ended December 31, 2016, except: one Form 3 filing for Scott Miller due to failure to account for certain sales prior to becoming a reporting person; two Form 4 filings relating to two separate transactions for Mr. Miller due to erroneous information that Mr. Miller was paying cash for his tax withholdings; one Form 4 for each of Messrs. Dodson and Drummond relating collectively to ten transactions (five for each) due to late receipt of conversion calculations; one Form 4 filing for each of Mr. Miller and Ms. Hargis relating collectively to ten transactions (five for each) due to late receipt of and errors in conversion calculations; and one Form 3 filing for each of Messrs. Picard, Brunnert, Kelln, Kotzubei, Norment and Ms. Sigler due to delays in receipt of Edgar Codes. In making these statements, we have relied upon an examination of the copies of Forms 3, 4 and 5, and amendments thereto, and the written representations of our directors, executive officers and 10% stockholders.

#### ITEM 11. EXECUTIVE COMPENSATION

##### COMPENSATION DISCUSSION AND ANALYSIS

This section of the Form 10-K describes and analyzes our executive compensation philosophy and program in the context of the compensation paid to our Named Executive Officers for 2016. Our Named Executive Officers and their titles during the 2016 calendar year are listed below, which may not reflect their current status with our company:

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Robert Drummond, President and Chief Executive Officer from March 5, 2016 (currently our President and Chief Executive Officer);

J. Marshall Dodson, our Senior Vice President, Chief Financial Officer and Treasurer;

David Brunnert, our Senior Vice President and Chief Operating Officer;

Scott P. Miller, our Senior Vice President, Operations Services & Chief Administrative Officer;

Katherine I. Hargis, our Vice President, Chief Legal Officer and Secretary.

Jeffrey S. Skelly, our former Senior Vice President of Operations;

Richard J. Alario, our former Chief Executive Officer; and



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Kim B. Clarke, our former Senior Vice President, Administration and Chief People Officer.

Effective March 5, 2016, Mr. Alario retired from the Company and Mr. Drummond was promoted to Chief Executive Officer. Effective March 31, 2016, Ms. Clarke terminated her employment with the Company. Mr. Skelly served as our Senior Vice President of Operations from January 1, 2016 to August 1, 2016 at which time he was appointed Senior Vice President of Operations Quality for the Company's wholly owned subsidiary, Key Energy Services, LLC and no longer served as an executive officer of the Company.

In this Compensation Discussion and Analysis, we first provide an executive summary of our actions and results from 2016 related to executive compensation. We next explain the factors affecting our compensation decisions, results from 2016 and changes for the 2017 executive compensation program. We will also explain the principles that guide our compensation committee's executive compensation decisions, including the compensation philosophy. We encourage you to read the entirety of the executive compensation discussion.

## Executive Summary

### Overview

As previously noted, decisions with respect to compensation for executive officers, including our chief executive officer, are made by the compensation committee of our Board. In October 2016, we filed a voluntary petition for Chapter 11 bankruptcy protection. We completed our reorganization on the Effective Date. Under our plan of reorganization, the composition of our Board changed and nine directors resigned on the Effective Date and nine new directors were appointed to form a post-emergence Board of ten members, including our CEO. As a result, the membership of our compensation committee changed in its entirety on the Effective Date. The following discussion and analysis are focused primarily on the compensation for our executive officers during 2016, with additional detail provided for our NEOs.

### Impact of The Reorganization on 2016 Compensation Decisions

The 2016 executive compensation program was significantly impacted by the Company's reorganization efforts. In 2016, the Company did not hold an annual meeting of its stockholders. Thus, no say-on-pay vote was held. The pre-emergence compensation committee did not consider the results of the 2015 say-on-pay vote when making its determinations regarding 2016 executive compensation as it was primarily concerned with retention of key employees during the anticipated financial restructuring. In developing our executive compensation program for 2016, the pre-emergence compensation committee sought to implement a program that would provide an appropriate incentive to our executive officers to maintain focus on transforming our business, achieving our strategic objectives and reducing operating costs while working to reorganize our capital structure and reduce our debt service obligations. In an effort to achieve these objectives, during 2016, the pre-emergence compensation committee approved measures including the following:

Retention bonuses;

Restricted Stock Awards;

- Annual base salaries returned to levels in effect prior to the pay reductions implemented in 2015; and

An annual cash incentive plan to reward achieving specific financial goals for 2016.

The post-emergence compensation committee approved the following post-reorganization measures in 2016 and in early 2017:

• 2016 Equity and Cash Incentive Plan;

• Time-based and performance-based Stock Option Awards;

• Time-based and performance-based Restricted Stock Unit Awards;

• Cash incentive payouts pursuant to the 2016 annual cash incentive plan; and

• 2017 Annual Cash Incentive Plan to reward achieving specific financial goals for 2017.

Upon completion of the reorganization, all of the prior equity awards granted to employees prior to the reorganization (both vested and unvested) converted into shares and warrants in the new Company, or cash in lieu of common stock and warrants for employees who elected to participate in the rights offering.

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### Pay for Performance Philosophy

We are committed to providing value to our stockholders. We believe that our executive compensation program fairly and appropriately compensates our executive officers. The core principle of our executive compensation philosophy is to pay for performance in ways that we believe will motivate our executives to develop and execute strategies that deliver performance improvements over the short and long term. Accordingly, our executive compensation program is heavily weighted toward “at-risk” performance-based compensation. We have three principal elements of total direct compensation: base salary, annual incentive compensation and long-term incentive compensation. These elements provide our compensation committee with a platform to reinforce our pay-for-performance philosophy while addressing our business needs and goals with appropriate flexibility.

### Compensation Philosophy

Our compensation strategy is to support the successful attainment of our vision, values and business objectives. The primary goals of our compensation program are to attract and retain the talent we need to successfully manage the company, reward exceptional organizational and individual performance improvements, and accomplish these objectives at a reasonable total cost in relation to performance and market conditions.

The following compensation objectives are considered in setting the compensation components for our senior executives:

- Attracting and retaining key executives responsible not only for our continued growth and profitability, but also for ensuring proper corporate governance and carrying out the goals and plans of Key;
- Motivating management to enhance long-term stockholder value and to align our executives’ interests with those of our stockholders;
- Paying for performance by aligning a substantial portion of management’s compensation to measurable performance, including specific financial and operating goals;
- Evaluating and rating performance relative to the existing market conditions during the measurement period; and
- Setting compensation and incentive levels that reflect competitive market practices.

We want our executives to be motivated to achieve Key's short and long-term goals, without sacrificing our financial and corporate integrity in trying to achieve those goals. While an executive’s overall compensation should be strongly influenced by the achievement of specific financial targets, we believe that an executive must be provided a degree of financial certainty and stability in his or her compensation. The design and operation of the compensation arrangements provide the executives with incentives to engage in business activities that support the value of Key or its stockholders.

The principal components of our executive compensation program are base salary, cash incentive bonuses and long-term incentive awards in the form of equity, including performance-based equity. We blend these elements in order to formulate compensation packages that provide competitive pay, reward the achievement of financial, operational and strategic objectives on a short and long-term basis, and align the interests of our executive officers and other senior personnel with those of our stockholders. We strive to hire and retain talented people who are compatible

with our corporate culture, committed to our core values, and who want to make a contribution to our mission.

#### Elements of Compensation

The annual compensation program for our senior executives consists principally of the following components:

• base salaries;

• cash bonus incentive plan; and

• long-term equity based incentive compensation.

#### Base Salaries

We provide base salaries to compensate our senior executives and other employees for services performed during the

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fiscal year. This provides a level of financial certainty and stability in an industry with historic volatility and cyclicity. The base salaries are designed to reflect the experience, education, responsibilities and contribution of the individual executive officers. This form of compensation is eligible for annual merit increases, is initially established for each executive through individual negotiation, and is reflected in his or her employment agreement or offer letter, as applicable. Thereafter, salaries are reviewed annually, based on a number of factors, both quantitative, including detailed organizational and competitive analyses performed by an independent consultant engaged by the pre-emergence compensation committee, and qualitative, including the pre-emergence compensation committee's perception of the executive's experience, performance and contribution to our business objectives and corporate values. The base salaries are generally targeted to the 50<sup>th</sup> percentile for salaries as compared to our peers (all of whom are listed below).

As a part of our cost reduction efforts in response to the industry downturn, in January 2015, our pre-emergence compensation committee approved a temporary pay reduction program. In accordance with this program, effective February 22, 2015, Mr. Alario's salary was reduced by 10%, Mr. Dodson's, Mr. Skelly's, and Ms. Clarke's salaries were reduced by 7% each and Mr. Miller's and Ms. Hargis's salary were reduced by 5%. Mr. Drummond's salary was reduced by 10% effective on his date of hire, June 22, 2015. All other corporate office employees' salaries or hours were also reduced by 5%. The pay reduction for all non-NEO corporate employees was lifted in May of 2016 and the pay reduction for the NEOs was lifted effective August 1, 2016 at which time the NEOs' salaries were reinstated at their original levels, as shown in the table below.

No increases were made to any NEO salary for 2016, except for Mr. Drummond upon his promotion to CEO. Effective March 5, 2016, Mr. Drummond's base salary was increased from \$675,000 to \$750,000. Mr. Brunnert, our Senior Vice President and Chief Operating Officer, is excluded from the table as he commenced work with the Company on November 30, 2016 and therefore was not subject to the reduced salary. His base salary in 2016 was \$350,000.

Name	Original Base Salaries	2016 Reduced Base Salaries	% Decrease from Original	2016 Base Salaries as of August 1, 2016
Robert Drummond (1)	\$750,000	\$675,000	(10)%	\$750,000
J. Marshall Dodson	\$775,000	\$348,750	(7)%	\$375,000
Scott P. Miller	\$275,000	\$261,250	(5)%	\$275,000
Katherine I. Hargis	\$275,000	\$261,250	(5)%	\$275,000
Jeffrey S. Skelly	\$350,000	\$325,500	(7)%	\$350,000
Richard J. Alario	\$865,000	\$778,500	(10)%	N/A

Kim				
B.	\$360,150	\$334,940	(7)%	N/A
Clarke				

Data reported above represents Drummond's pay after he was promoted to CEO. Prior to his promotion on March 5, 2016 Mr. Drummond was hired as COO at \$625,000 but he was paid at a reduced rate of pay of \$562,500 (10%) until he was promoted to CEO. As CEO, his full base is \$750,000 and the reduced rate was \$675,000 (10%) until August 1, 2016.

#### Cash Bonus Incentive Plan

The cash bonus incentive plan is designed to pay for performance and align the interests of our executives with stockholder interests. The cash bonus incentive plan provides variable cash compensation earned only when established performance goals are achieved. It is designed to reward the plan participants, including the NEOs, who have achieved certain corporate and executive performance objectives and have contributed to the achievement of certain objectives of Key. In 2016, the cash bonus incentive plan was measured on a semi-annual basis. Under the cash compensation program, each executive has the opportunity to earn a cash incentive compensation bonus based on the achievement of pre-determined operating and financial performance measures and other performance objectives established by the compensation committee. In 2016, we used a different metric for the financial portion of the bonus in the second half of the year due to the bankruptcy process. The cash bonus incentive plan goals for 2016 were as follows:

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Cash Bonus Incentive Plan Measurements (January - June 2016 “First Performance Period”)

KVA. The financial target for the First Performance Period was based on Key Value Added or KVA. KVA is a performance measure designed to measure the cash returns in excess of the Company’s required return. KVA is equal to Gross Cash Earnings less a charge for capital employed. For the purposes of calculating KVA, we employ the following concepts:

Gross Cash Earnings is total revenue, less total operating expense (excluding depreciation and amortization) less taxes, adjusted for non-recurring charges as disclosed in public reporting documents.

Gross Operating Assets is a measure of capital employed into the business to generate the Gross Cash Earnings. Gross Operating Assets include net working capital (excluding cash), gross property, plant and equipment and other non-current tangible and intangible assets.

The annual required return is fixed at 12% (3% per quarter). The capital charge is defined as Gross Operating Assets times the required return and is calculated quarterly based on the ending balance. The full year’s capital charge is the sum of the four quarters.

The corporate KVA improvement goal (which is the change in KVA) for the cash bonus incentive plan for the NEOs in the First Performance Period was as follows:

Threshold	Target	Maximum
KVA - \$123.6 million	\$0 Change	KVA +\$123.6 million

Management is required to increase Gross Cash Earnings by enough to cover the incremental capital charge on all investments that grow the Gross Operating Assets of the Company to earn a target bonus which relates to a KVA improvement of zero. Threshold and maximum are based on the bonus sensitivity calculated from the Company’s historic KVA volatility, which is 5% of our prior year’s gross operating assets.

Relative Peer Performance. This goal is used to measure Key’s performance versus our direct competitors (Basic Energy Services and C&J Energy Services). Based on percent change in normalized operating income, the three companies are ranked from first to third in the first six months of the year. If Key is in first place, it is deemed to have achieved 100% of the metric. If Key is in second place, it is deemed to have received 50% of the metric. If Key is in third place, there will be no payout for this metric.

Safety. This goal represents the improvement required, or desired result, in several leading and lagging indicators including the Occupational Safety and Health Administration, or OSHA, total recordable incident rate. OSHA total recordable incident rates are determined by measuring the number of injury incidents involving our employees against the number of exposure hours worked. Incidents that are considered recordable include injuries resulting in a fatality, an employee missing work, an employee having to switch to “light” duty or restricted work or an employee requiring medical treatment. The target safety goal for the First Performance Period was a corporate-wide total recordable incident rate of 1.32. The only NEO who had a safety target for the First Performance Period was Mr. Skelly.

Additional Individual. Individual performance goals are based on individual objectives for each NEO specific to his or her area of expertise and oversight that are consistent with strategic plan objectives, such as the implementation of a new corporate-wide initiative, system or policy. The compensation committee sets, to the extent it deems appropriate,

the individual objectives for the CEO. The individual objectives for all other NEOs are set by the CEO.

Cash Bonus Incentive Plan Measurements (July - December 2016 “Second Performance Period”)

EBITDA. The financial target is based on Adjusted EBITDA which is defined as total revenue, less operating expenses (excluding depreciation and amortization), adjusted for non-recurring and non-cash charges as disclosed in public reporting documents. The Adjusted EBITDA target was set at negative \$18.1 million with a threshold of negative \$19.9 million and there was no maximum.

Safety. This goal represents the improvement required, or desired result, in several leading and lagging indicators including the Occupational Safety and Health Administration, or OSHA, total recordable incident rate. OSHA total recordable incident rates are determined by measuring the number of injury incidents involving our employees against the number of exposure hours worked. Incidents that are considered recordable include injuries resulting in a fatality, an employee missing work, an employee having to



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switch to “light” duty or restricted work or an employee requiring medical treatment. The target safety goal for the Second Performance Period was a corporate-wide total recordable incident rate of 1.32, which was unchanged from the First Performance Period goal. The only NEO who had a safety target for the Second Performance Period was Mr. Skelly.

Additional Individual. Individual performance goals are based on individual objectives for each NEO specific to his or her area of expertise and oversight that are consistent with strategic plan objectives, such as the implementation of a new corporate-wide initiative, system or policy. The compensation committee sets, to the extent it deems appropriate, the individual objectives for the CEO. The individual objectives for all other NEOs are set by the CEO.

The compensation committee reviews all performance goals at the beginning of each period and authorizes payment following the end of the calendar year for both the First Performance Period and Second Performance Period. Under our 2016 incentive compensation program, the compensation committee had discretion to adjust targets, as well as individual awards, either positively or negatively.

#### Long-Term Equity Based Incentive Compensation

The purpose of our long-term incentive compensation is to align the interests of our executives with those of our stockholders and to retain our executives and employees over the long term. We want our executives to be focused on increasing stockholder value. In order to encourage and establish this focus on stockholder value, we used the Key Energy Services, Inc. 2014 Equity and Cash Incentive Plan, which we refer to as the “2014 Plan.” as the long-term vehicle to accomplish this goal. On the Effective Date, the 2014 Plan was canceled and outstanding awards made to employees under the 2014 Plan (whether vested or unvested) were converted into shares of common stock and warrants in the new entity post-reorganization, or cash in lieu of such common stock and warrants. The bankruptcy court’s confirmation order (i) approved the terms and ordered the implementation of the Key Energy Services, Inc. 2016 Equity and Cash Incentive Plan (the “2016 ECIP”), without the need for stockholder approval, and (ii) authorized and reserved for issuance 2,482,404 shares of common stock, or 11% of the fully diluted shares of common stock on the Effective Date, of which (a) 2,256,731 shares are reserved for eligible employees (7%, with the authority given to the Board to increase such percentage to up to 10% of the fully diluted shares of common stock) and (b) an additional 225,673 reserved for awards to independent directors of the Company (1% of the fully diluted shares of common stock).

In the past, our pre-emergence compensation committee’s practice was to grant to our NEOs restricted stock and performance units on an annual basis at a regularly scheduled compensation committee meeting. We schedule the dates of these meetings approximately two years in advance. The pre-emergence compensation committee typically granted restricted stock and performance units to employees, including our NEOs, at the compensation committee meeting occurring at the end of January, a few weeks before our annual earnings results are released. Our post-emergence compensation committee may elect to grant equity-based awards under the 2016 ECIP to NEOs in connection with an employee’s initial hire, promotion and other events. On the Effective Date, the post-emergence compensation committee granted option awards to certain employees including Messrs. Drummond, Dodson, Brunnert, Miller and Skelly and Ms. Hargis. On December 20, 2016, the post-emergence compensation committee granted additional time-based and performance-based restricted stock units and options to certain employees including Messrs. Drummond, Dodson, Brunnert, Miller and Skelly and Ms. Hargis.

#### 2016 Compensation Results and Decisions

Cash Bonus Plan Results for the Year Ended December 31, 2016

For 2016, the compensation committee gave greater weight to the financial performance metrics compared to 2015 to further align management with the shareholders. For 2016, each NEO had a bonus opportunity as a percentage of base salary for each performance measure. The bonus opportunity for each of the NEOs as a percentage of salary was as follows:

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Participant	Minimum Payout	Target Payout	Maximum Payout
Robert Drummond	0%	125%	250%
J. Marshall Dodson	0%	80%	160%
David Brunnert	N/A	N/A	N/A
Scott P. Miller	0%	80%	160%
Katherine I. Hargis	0%	50%	100%
Jeffrey S. Skelly	0%	50%	100%
Richard J. Alario	N/A	N/A	N/A
Kim B. Clarke	N/A	N/A	N/A

(1) Mr. Skelly's Target payout was 80% for the First Performance Period with a maximum of 160% and 50% for the Second Performance Period with a maximum of 100%.

(2) Mr. Alario and Ms. Clarke were not eligible for bonuses for the 2016 calendar year as they were not employed with the Company at the time of payout.

(3) Mr. Brunnert is not eligible for a 2016 bonus for the 2016 calendar year as he was not employed until late 2016.

Specifically, if the NEO met his or her performance target, then the calculation was as follows:

$$\text{Base Salary} \times \text{Target Bonus Opportunity} \times \text{Performance Metric Weighting} \pm \text{Committee Discretion for Performance Adjustments} = \text{Actual Bonus Earned}$$

The performance metrics for the NEOs for the First Performance Period were KVA (40%), Relative Peer Performance (35%) and Individual Performance Targets (25%), with the exception of Mr. Skelly whose targets were KVA (40%), Relative Peer Performance (30%), Safety (20%) and Individual Performance (10%). The performance metrics for the NEOs for the Second Performance Period were EBITDA (75%) and Individual Performance Targets (25%), with the exception of Mr. Skelly whose metrics were EBITDA (70%), Safety (20%) and Individual Performance (10%). The results of these performance metrics were as follows:

Key Value Added. For the First Performance Period, the Company met the threshold with its goal of Key Value Added, or KVA. The bonus earned above or below KVA target is determined by the bonus sensitivity as a percentage of the prior year ending balance of gross operating assets. KVA target is determined for a bonus year to be equal to the Company's prior year KVA performance. If the Company maintains the prior year KVA performance, it will result in a one times target payout. Year-over-year improvements in KVA will result in increases to the payout up to a maximum of two times the target payout and year-over-year declines in KVA performance will result in decreases to the payout down to a minimum of zero. The corporate KVA improvement (decrease), which is the change in KVA for the First Performance Period was negative \$11.8 million, which surpassed the threshold, but only reached 81% of target.

Relative Peer Performance. Although relative peer performance was initially part of the Second Performance Period metrics, it was ultimately removed because the two peers in the metric were in bankruptcy and like-for-like comparisons were not calculable. Instead, the entire financial metric for the Second Performance Period was based on EBITDA.

EBITDA. In connection with the Company's reorganization and the reorganizations of the Company's peers, the pre-mergence compensation committee determined that the calculation of KVA was no longer a viable performance measure for the Second Performance Period. On September 14, 2016, the pre-mergence compensation committee modified the cash bonus incentive plan metrics for the Second Performance Period to replace KVA with a new performance metric, EBITDA. The pre-mergence compensation committee determined that the EBITDA metric would emphasize the Company's business goals and reorganizational goals of focusing on cash management, seeking revenue growth and reducing expenses. The corporate EBITDA target for the Second Performance Period was (\$18.1) million. Actual EBITDA result was (\$19.1) million, which was 94% of target, surpassing the threshold payment. The EBITDA portion of the bonus payment for the NEOs was determined for the Company as a whole.

Safety. The Company achieved its 2016 Safety Target of a TRIR of 1.32 with an actual TRIR of .99 for both the First and Second Performance Periods which qualified for payment under the cash bonus incentive plan.

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Individual Performance Targets. The NEOs had the opportunity to achieve payment for his or her respective individual performance targets for the First Performance Period and the Second Performance Period, which would be determined after the end of the 2016 calendar year by the CEO for the NEOs and by the compensation committee for the CEO. The cash bonus payments for the individual component of the cash bonus is discretionary. Because of the impact related to the industry downturn, individual targets were focused on the following items: significantly reducing the run-rate for general and administrative expenses to below \$100,000,000, successfully completing the Company's internal corporate reorganization, and assisting with the FCPA investigation and the financial restructuring.

Based on these results, the bonus opportunities with respect to each performance metric and the payments earned by each NEO in 2016 under the cash bonus incentive plan were as follows:

## 2016 Bonus Paid

## First Performance Period

## Robert Drummond

Performance Measure	Base Salary	Weighting	Target Bonus Opportunity	Maximum Bonus Opportunity	Actual Bonus Paid
KVA	\$750,000	40 %	\$ 187,500	\$ 375,000	\$151,950
Relative Peer Performance	\$750,000	35 %	\$ 164,063	\$ 328,125	\$—
Safety	\$750,000	— %	\$ —	\$ —	\$—
Individual	\$750,000	25 %	\$ 117,188	\$ 234,375	\$117,188
Total Bonus			\$ 468,751	\$ 937,500	\$269,138

## J. Marshall Dodson

Performance Measure	Base Salary	Weighting	Target Bonus Opportunity	Maximum Bonus Opportunity	Actual Bonus Paid
KVA	\$375,000	40 %	\$ 60,000	\$ 120,000	\$48,600
Relative Peer Performance	\$375,000	35 %	\$ 52,500	\$ 105,000	\$—
Safety	\$375,000	— %	\$ —	\$ —	\$—
Individual	\$375,000	25 %	\$ 37,500	\$ 75,000	\$37,500
Total Bonus			\$ 150,000	\$ 300,000	\$86,100

## David Brunnert

Performance Measure	Base Salary	Weighting	Target Bonus Opportunity	Maximum Bonus Opportunity	Actual Bonus Paid
KVA	\$350,000	—%	\$	—\$	—\$ —
Relative Peer Performance	\$—	—%	\$	—\$	—\$ —

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Safety	\$ 350,000	<del>%</del>	\$	—\$	—\$	—
Individual	\$ 350,000	<del>%</del>	\$	—\$	—\$	—
Total Bonus			\$	—\$	—\$	—

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## Scott P. Miller

Performance Measure	Base Salary	Weighting	Target Bonus Opportunity	Maximum Bonus Opportunity	Actual Bonus Paid
KVA	\$275,000	40 %	\$ 44,000	\$ 88,000	\$35,640
Relative Peer Performance	\$275,000	35 %	\$ 38,500	\$ 77,000	\$—
Safety	\$275,000	— %	\$ —	\$ —	\$—
Individual	\$275,000	25 %	\$ 27,500	\$ 55,000	\$27,500
Total Bonus			\$ 110,000	\$ 220,000	\$63,140

## Katherine I. Hargis

Performance Measure	Base Salary	Weighting	Target Bonus Opportunity	Maximum Bonus Opportunity	Actual Bonus Paid
KVA	\$275,000	40 %	\$ 27,500	\$ 55,000	\$22,275
Relative Peer Performance	\$275,000	35 %	\$ 24,063	\$ 48,125	\$—
Safety	\$275,000	— %	\$ —	\$ —	\$—
Individual	\$275,000	25 %	\$ 17,188	\$ 34,375	\$31,188
Total Bonus			\$ 68,751	\$ 137,500	\$53,463

## Jeffrey S. Skelly

Performance Measure	Base Salary	Weighting	Target Bonus Opportunity	Maximum Bonus Opportunity	Actual Bonus Paid
KVA	\$350,000	40 %	\$ 56,000	\$ 112,000	\$45,360
Relative Peer Performance	\$350,000	30 %	\$ 42,000	\$ 84,000	\$—
Safety	\$350,000	20 %	\$ 28,000	\$ 56,000	\$14,000
Individual	\$350,000	10 %	\$ 14,000	\$ 28,000	\$—
Total Bonus			\$ 140,000	\$ 280,000	\$59,360

## Second Performance Period

## Robert Drummond

Performance Measure	Base Salary	Weighting	Target Bonus Opportunity	Maximum Bonus Opportunity	Actual Bonus Paid
EBITDA	\$750,000	75 %	\$ 351,563	\$ 703,125	\$246,094
Safety	\$750,000	— %	\$ —	\$ —	\$—
Individual	\$750,000	25 %	\$ 117,188	\$ 234,375	\$117,188
Total Bonus			\$ 468,751	\$ 937,500	\$363,282

## J. Marshall Dodson

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Performance Measure	Base Salary	Weighting		Target Bonus Opportunity	Maximum Bonus Opportunity	Actual Bonus Paid
EBITDA	\$375,000	75	%	\$ 112,500	\$ 225,000	\$78,750
Safety	\$375,000	—	%	\$ —	\$ —	\$—
Individual	\$375,000	25	%	\$ 37,500	\$ 75,000	\$37,500
Total Bonus				\$ 150,000	\$ 300,000	\$116,250

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## David Brunnert

Performance Measure	Base Salary	Weighting	Target Bonus Opportunity	Maximum Bonus Opportunity	Actual Bonus Paid
EBITDA	\$ 350,000	—%	\$ —	—\$ —	—\$ —
Safety	\$ 350,000	—%	\$ —	—\$ —	—\$ —
Individual	\$ 350,000	—%	\$ —	—\$ —	—\$ —
Total Bonus			\$ —	—\$ —	—\$ —

## Scott P. Miller

Performance Measure	Base Salary	Weighting	Target Bonus Opportunity	Maximum Bonus Opportunity	Actual Bonus Paid
EBITDA	\$ 275,000	75 %	\$ 82,500	\$ 165,000	\$ 57,750
Safety	\$ 275,000	—%	\$ —	\$ —	\$ —
Individual	\$ 275,000	25 %	\$ 27,500	\$ 55,000	\$ 27,500
Total Bonus			\$ 110,000	\$ 220,000	\$ 85,250

## Katherine I. Hargis

Performance Measure	Base Salary	Weighting	Target Bonus Opportunity	Maximum Bonus Opportunity	Actual Bonus Paid
EBITDA	\$ 275,000	75 %	\$ 51,563	\$ 103,125	\$ 36,094
Safety	\$ 275,000	—%	\$ —	\$ —	\$ —
Individual	\$ 275,000	25 %	\$ 17,188	\$ 34,375	\$ 25,938
Total Bonus			\$ 68,751	\$ 137,500	\$ 62,032

## Jeffrey S. Skelly

Performance Measure	Base Salary	Weighting	Target Bonus Opportunity	Maximum Bonus Opportunity	Actual Bonus Paid
EBITDA	\$ 350,000	70 %	\$ 61,250	\$ 122,500	\$ 42,875
Safety	\$ 350,000	20 %	\$ 17,500	\$ 35,000	\$ 8,750
Individual	\$ 350,000	10 %	\$ 8,750	\$ 17,500	\$ —
Total Bonus			\$ 87,500	\$ 175,000	\$ 51,625

Mr. Alario and Ms. Clarke were not paid a bonus for 2016 as they were not employed by the Company at the time of payout. Mr. Brunnert was not eligible for a bonus payout in 2016 due to his employment commencing late in 2016. The post-emergence compensation committee used negative discretion to reduce the EBITDA portion of executive payout down from 94% which was the actual result to 70% in order to increase funding availability for bonuses for certain non-executive employees. This decision was largely driven by the understanding that overall profitability was still negative. Positive discretion was used to provide an additional \$22,750 to Ms. Hargis for her work related to the conclusion of the FCPA investigation and the Company's successful emergence from its financial restructuring. Negative discretion was used to deduct \$22,750 from Mr. Skelly in light of his transition to a role with our subsidiary, Key Energy Services, LLC, in 2016.

## 2016 Annual Grant

In 2016, at its January meeting, the pre-emergence compensation committee, after discussion with its compensation consultant, determined (i) not to award performance units in 2016, (ii) to award cash retention bonuses to a small group of critical employees, with such awards to vest on June 30, 2017 and be payable in the first regularly scheduled pay period after July 1, 2017 and to be settled in cash or shares of the Company's common stock, at the Company's discretion, and (iii) only to award shares of restricted stock to the same group of critical employees. These determinations were made in light of the following concerns:

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industry downturn with low visibility into 2016;  
 significant decrease in share price due to macro-economic factors affecting the entire energy industry;  
 corresponding low availability of shares authorized for issuance under the 2014 Plan;  
 inability to request additional shares under the 2014 Plan until the 2016 annual meeting of stockholders; and  
 need to retain key employees critical to running the functional and operational aspects of the business going forward.

Both the grant of restricted stock and the cash retention awards were made to the same small group of employees. The retention awards were made in connection with the restricted stock awards because of the low stock price at the time of grant and the corresponding reduced number of shares available under the 2014 Plan necessary to achieve the LTI multipliers. On January, 28, 2016, the pre-emergence compensation committee approved the following restricted stock awards and cash retention awards for Messrs. Drummond, Dodson, Miller, and Skelly and Ms. Hargis:

## Restricted Shares

The following table sets forth the number of shares of restricted stock granted on January 28, 2016 to our NEOs:

Participant	Restricted Shares Granted 2016	Grant Value (based on \$0.26 stock price)
Robert Drummond	1,458,333	\$369,166
J. Marshall Dodson	773,500	\$201,110
Scott P. Miller	250,000	\$65,000 (1)
Katherine I. Hargis	125,000	\$32,500
Jeffrey S. Skelly	348,000	\$90,480
Richard J. Alario	—	N/A
Kim B. Clarke	—	N/A

(1) Mr. Miller received an additional grant of 20,000 shares of restricted stock on January 15, 2016 with a fair market value of \$6,800 based on the closing stock price of \$0.34 per share in connection with his promotion to Senior Vice President, Operations Services and Chief Administrative Officer effective January 1, 2016.

These grants were to vest in equal installments over a three-year period from the date of grant. In connection with the reorganization, on the Effective Date, all restricted stock awards (whether vested or unvested) granted prior to Key's bankruptcy filing were accelerated and exchanged for vested stock and warrants in the post-emergence entity, or cash in lieu of such stock and warrants. For additional information about equity grants awarded in 2016, see "Compensation of Executive Officers- Summary Compensation Table" and "-2016 Grants of Plan-Based Awards."

## Retention Awards

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The following table sets forth the cash retention awards granted on January 28, 2016 to our NEOs:

Participant	2016 Cash Retention Awards
Robert Drummond	\$766,000
J. Marshall Dodson	\$425,000
Scott P. Miller	\$150,000
Katherine I. Hargis	\$120,000
Jeffrey S. Skelly	\$150,000
Richard J. Alario	\$—
Kim B. Clarke	\$—

On October 17, 2016, the pre-emergence compensation committee amended the retention agreements held by certain key employees, including each of Messrs. Dodson, Miller and Skelly and Ms. Hargis, but not Mr. Drummond, in order to address retention concerns.

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The amended retention awards provide for the immediate payment of one-third of the original award amount, subject to a clawback in the event that the employee resigns, provides notice of intention to resign, or is terminated by the Company for cause prior to June 30, 2017. Accordingly, each of Messrs. Dodson, Miller and Skelly and Ms. Hargis received immediate cash payment of one-third of their original award amount on October 21, 2016 (\$141,667, \$50,000, \$40,000 and \$50,000, respectively). The remainder of the original award amounts for such executives, and the entire amount for Mr. Drummond, will vest on June 30, 2017.

## 2016 Grant Post-Reorganization

On the Effective Date, the post-emergence compensation committee approved the grant of stock option awards under the 2016 ECIP to certain employees of the Company. These stock option grants were equally divided between time-based stock options and performance-based stock options for each recipient. The following table sets forth the stock option grants made to NEOs on the Effective Date:

Participant	Time-Based Options	Performance Based Options	Exercise Price
Robert Drummond	50,212	50,212	\$19.35
J. Marshall Dodson	25,506	25,506	\$19.35
David J. Brunnert	15,797	15,797	\$19.35
Scott P. Miller	11,848	11,848	\$19.35
Katherine I. Hargis	3,949	3,949	\$19.35
Jeffrey S. Skelly	4,796	4,796	\$19.35

Each stock option was granted with a term of ten years and an exercise price equal to 1.5 times the Fair Market Value (as defined in the 2016 ECIP) of the Company's common stock on the Effective Date. The time-based stock options will vest in installments on each of the first four anniversaries of the date of grant. The performance-based stock options will vest in equal installments on the last day of each of four calendar-year performance periods, beginning in 2017, so long as the Company generates at least \$100,000,000 of "EBITDA" (the Company's earnings before interest, taxes, depreciation and amortization) in the applicable performance period; provided, however, that the EBITDA requirement does not apply to the first installment. If any installment fails to vest because the Company does not generate at least \$100,000,000 of EBITDA during the applicable performance period, such installment shall vest on the last day of the immediately following calendar year if during such following year, the Company generates EBITDA that exceeds \$100,000,000 by at least the amount by which EBITDA was less than \$100,000,000 during the applicable performance period. Unvested stock options, both time-based and performance-based, will generally be forfeited in the event that the holder's employment with the Company is terminated for any reason. In the event that the stock option holder is terminated without cause or terminates for good reason (each term as defined in the form of award agreement), in either case within the twelve-month period following a change in control (as defined in the form of award agreement), all unvested stock options will become immediately vested and exercisable.

On December 20, 2016, the compensation committee approved the grant of restricted stock unit awards ("RSUs") and additional grants of stock options to certain employees of the Company. Each recipient received an equal amount of time-based and performance-based RSUs, and an equal amount of time-based and performance-based stock options. The stock options were granted under the same time-based and performance-based terms as described above with respect to the December 15, 2016 grants and the form of award agreement described above, with the exception that the exercise price for these options was set at 1.5 times the Fair Market Value (as defined in the 2016 ECIP) of the

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Company's common stock on the date of grant. The following tables set forth the stock option and RSU grants made to NEOs on the December 20, 2016:

Participant	Time-Based Options	Performance Based Options	Exercise Price
Robert Drummond	50,212	50,212	\$47.99
J. Marshall Dodson	25,506	25,506	\$47.99
David J. Brunnert	15,797	15,797	\$47.99
Scott P. Miller	11,848	11,848	\$47.99
Katherine I. Hargis	3,949	3,949	\$47.99
Jeffrey S. Skelly	4,796	4,796	\$47.99

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Participant	Time-Based RSUs	Performance Based RSUs	Closing Price on Date of Grant
Robert Drummond	100,425	100,425	\$31.99
J. Marshall Dodson	51,012	51,012	\$31.99
David J. Brunnert	31,594	31,594	\$31.99
Scott P. Miller	23,696	23,696	\$31.99
Katherine I. Hargis	7,899	7,899	\$31.99
Jeffrey S. Skelly	9,591	9,591	\$31.99

The time-based RSUs and performance-based RSUs were granted subject to the same vesting and forfeiture conditions as the time-based stock options and performance-based stock options, respectively. Each RSU will be settled in the form of the Company's common stock on a one-for-one basis.

#### 2017 Annual Cash Incentive Plan

Our executive compensation program is designed to support and reinforce our mission and each of our strategic objectives while at the same time aligning the interests of our management with those of our stockholders. In January of 2017, the compensation committee approved a performance based cash bonus plan for 2017, the 2017 Annual Incentive Plan (the "2017 AIP"), pursuant to which all eligible Company employees, including NEOs, will be eligible to receive a cash bonus. Under the 2017 AIP, eligible employees, including each of the NEOs, may receive cash bonuses upon the achievement of certain performance criteria in the event that they are still employed by the Company at the time of any payout to be made in 2018. The 2017 AIP is a performance-based cash bonus plan for 2017 and a sub-plan under the 2016 ECIP. Under the 2017 AIP, eligible employees, including each of the NEOs, may receive a cash bonus based upon the achievement of certain performance criteria with respect to (i) earnings before interest expense, taxes, depreciation and amortization ("EBITDA," weighted 80%), (ii) safety performance (weighted 10%) and (iii) free cash flow (weighted 10%). With respect to the EBITDA component, 50% is based upon the achievement of an annual EBITDA target and the other 50% is based upon achievement of quarterly EBITDA targets. Individual target bonuses under the 2017 AIP are based on a percentage of each eligible employee's base salary. Actual bonus amounts may be earned between 0% and 126% of the applicable target.

#### Oversight of Executive Compensation Program

As described above under "Corporate Governance-Board Committees-Compensation Committee," the compensation committee is responsible for establishing, implementing and continually monitoring adherence with our compensation philosophy. The compensation committee has the sole authority to engage independent compensation consultants, who report directly to the committee, to advise and consult on compensation issues.

#### Role of Executives in Establishing Compensation

The compensation committee makes the final determination of all compensation paid to our NEOs and is involved in all compensation decisions affecting our CEO. When making compensation decisions for individual executive

officers, the compensation committee considers many factors, including:

- the individual's role and responsibilities, performance, tenure, and experience;
- our overall performance;
- individual compensation as compared to our peers;
- the individual's historical compensation, equity holdings, realized gains on past equity grants; and
- comparisons to other executive officers of our Company.

The compensation committee evaluates the performance of the chief executive officer and considers the evaluations of the other Named Executive Officers on an annual basis following the close of each fiscal year. Although these performance evaluations are most closely connected to the qualitative portion of the officer's annual incentive award, the compensation committee considers individual performance in evaluating the appropriateness of the officer's base salary specifically and the compensation package as a whole. However, management also plays a role in the determination of executive compensation levels. The key members of management involved in the compensation process are the chief executive officer and the chief administrative officer. Management proposes certain corporate safety and individual executive performance objectives based on the following year's business plan, which is approved by the Board each year. Management also participates in the discussion of peer companies to



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be used to benchmark NEO compensation, and recommends the overall funding level for cash bonuses and equity incentive awards. Prior to the reorganization, all management recommendations were reviewed by its compensation consultant, modified as necessary and approved by the compensation committee. The post-reorganization grants to employees of stock options and RSUs were determined in connection with the reorganization. The compensation committee meets regularly in executive session without management present.

#### The Role of our Compensation Consultant

The compensation committee has sole authority over the selection, use, and retention of any compensation consultant or any other experts engaged to assist the compensation committee in discharging its responsibilities. In November 2015, the pre-emergence compensation committee engaged Longnecker & Associates to assist with its overall compensation review and decision-making. In late 2015, Longnecker conducted an independent, comprehensive, broad-based analysis of our executive compensation program, and the pre-emergence compensation committee used this analysis as one of several reference points in making decisions regarding 2016 compensation. Longnecker's objectives were to:

• Review the total direct compensation (base salary, annual incentives, and long-term incentives) for the NEOs;

• Assess the competitiveness of executive compensation, based on revenue size, asset size, enterprise value and market capitalization, as compared to the peer group and published survey companies in the energy services industry; and

• Provide conclusions and recommend considerations for total direct compensation.

Longnecker performed services solely on behalf of the compensation committee. In accordance with the rules and regulations of the SEC and the NYSE, the former compensation committee assessed the independence of Longnecker and concluded that no conflicts of interest exist that would prevent Longnecker from providing independent and objective advice.

Longnecker also provides guidance on industry best practices. This information assists us in developing and implementing compensation programs generally competitive with those of other companies in our industry and other companies with which we generally compete for executive talent. The compensation committee reviews salary ranges for all senior executive positions annually.

Longnecker tailored its recommendations to (i) balance external market data, (ii) reflect our internal environment to ensure fiscal responsibility, and (iii) address potential retention concerns. Specifically, Longnecker evaluated the total direct compensation of the senior executives, assessed the competitiveness of our executive compensation and analyzed other factors such as cost of management, pay versus total stockholder return performance, mix of pay, peer annual incentive targets and mix of peer long-term incentive awards.

The companies used for the executive compensation comparisons in early 2016 included the following:

Basic Energy Services, Inc.	Patterson-UTI Energy, Inc.
C & J Energy Services, Inc.	Pioneer Energy Services Corp.
Exterran Holdings, Inc.	RPC, Inc.
Helix Energy Solutions Group, Inc.	Seventy-Seven Energy Inc.
Oceaneering International, Inc.	Superior Energy Services, Inc.

Longnecker also reviewed survey data as a reference point to compare the compensation of our executives to those of a broad range of companies. The following published surveys utilized by Longnecker were:

• Economic Research Institute, 2015 ERI Executive Compensation Assessor;

• Mercer, Inc., 2015 US General Benchmark Survey;

• Towers Watson 2014/2015 Top Management Compensation;

• Kenexa, 2015 Compensation Survey;

• Longnecker & Associates, 2015 Long-Term Incentive Survey; and

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WorldatWork, 2015/2016 Total Salary Increase Budget Survey.

Based on its review of the compensation program in 2015, Longnecker recommended to the pre-emergence compensation committee that we consider the following compensation practices for 2016:

- maintain the practice of aligning targeted total cash opportunity at the median, but paying above market only when performance warrants;

- maintain the use of restricted stock and performance units for the senior executive team to continue alignment of executive and stockholder interests with 85% of the CEO's long-term incentive award vesting only when relative stock price performance is above predetermined peer performance and 50% of Mr. Dodson and Ms. Clarke and Frye's long-term equity incentive award vesting only when relative stock price performance is above predetermined peer performance;

- consider no base salary increases;

- assess the market 50<sup>th</sup> percentile for long-term incentive awards, but give consideration to the total stockholder return, share usage and retention concerns.

As a result of discussions with its compensation consultant, and in light of the macro-economic conditions affecting the industry and the need to retain employees critical to the operations of the Company, the former compensation committee deviated from its prior practice and elected not to grant performance units in 2016 and elected to utilize a combination of restricted shares and cash for its 2016 long-term incentive award. Long-term incentive awards for 2016 were approximately 65% below historical award levels and 65% below market median award levels. These award values reflected the performance of the company, the availability of shares and cash, while also balancing the need to retain key employees through the volatile energy downturn.

#### Executive Compensation Risk Management

We do not believe that our compensation policies and practices encourage excessive or unnecessary risk-taking. Historically, our compensation committee annually reviews and discusses risks that relate to compensation policies and practices, and considers risk management in connection with overseeing the executive compensation program. We believe that our executive compensation program is designed with an appropriate balance of risk and reward. To achieve this balance, our program includes:

- performance incentives with both financial and operational metrics that are not completely based on arithmetic formulas, but also incorporate the exercise of negative and positive discretion and judgment;

- long-term incentives that are principally based on the retention and motivation of employees through a combination of long-term incentive vehicles;

- different types of equity awards, including performance-based awards, to mitigate risk that our executive officers will take actions that are detrimental to or not in the best interest of our stockholders;

- regularly benchmarking our current compensation practices, policies and pay levels with our peer group;

aligning with the market mid-point for targeted total direct compensation, such that management interests are aligned with stockholder interests while rewarding for exceptional performance in comparison with its peer group;

capping the maximum amounts that may be earned under our incentive compensation plans;

granting equity awards annually, with appropriate vesting periods, to encourage consistent behavior and reward long-term, sustained performance; and

ensuring that our executive compensation programs are overseen by a committee of independent directors, who are advised by an external compensation consultant.

#### Other Components of Total Compensation

The total compensation program for our Named Executive Officers also consists of the following components:

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retirement, health and welfare benefits;

limited perquisites;

discretionary bonuses; and

certain post-termination payments.

#### Retirement, Health and Welfare Benefits

We offer a 401(k) savings plan and health and welfare programs to all eligible employees. Under the terms of their employment agreements, the NEOs are eligible for the same broad based benefit programs on the same basis as the rest of our employees. Our health and welfare programs include medical, pharmacy, dental, vision, life insurance and accidental death and disability. For additional information about employment agreements, see “Compensation of Executive Officers-Employment Agreements” below.

Under the 401(k) plan, eligible employees may elect to contribute up to 100% of their eligible compensation on a pre-tax basis in accordance with the limitations imposed under the Internal Revenue Code of 1986, as amended, and the regulations promulgated there under (collectively, the “Code”). Effective as of September 1, 2015, we suspended the matching contribution under our 401(k) plan. The cash amounts contributed under the 401(k) plan are held in a trust and invested among various investment funds in accordance with the directions of each participant. For the year ended December 31, 2016, we made no employer matching contributions to the 401(k) plan.

#### Perquisites

We provide our NEOs with the opportunity to receive certain perquisites that we believe are reasonable and consistent with the practices of our peer group. With respect to certain NEOs, we pay all covered out-of-pocket medical and dental expenses not otherwise covered by insurance. The NEOs receive these reimbursements under the terms of, and subject to the limitations set forth in, our Executive Health Reimbursement Plan. These programs are intended to promote the health and financial security of our executives. The programs are provided at competitive market levels to attract, retain and reward superior executives in key positions. Perquisites did not constitute a material portion of the compensation to the NEOs for 2016. Our costs associated with providing these benefits for NEOs in 2016 are reflected under “Compensation of Executive Officers-Perquisites” and “-Employment Agreements” below.

#### Severance Payments/Change of Control

We have determined that it is appropriate to formally document the employment relationships that we have with certain executive officers of the Company, and we have entered into employment agreements with each of our NEOs that offer severance payments and other benefits following termination of the applicable executive officer’s employment under various scenarios, as described below. The Company believes that offering severance benefits is beneficial in attracting and retaining key executive officers, encourages the retention of such executive officers during the pendency of a potential change of control transaction or other organizational changes within the Company and protects the Company’s interest.

We have employment arrangements in place with each of the NEOs providing for severance compensation for a period of up to three years if the executive’s employment is terminated for a variety of reasons, including a change of

control of Key. We have provided more information about these benefits, along with estimates of the value under various circumstances, under the heading “Compensation of Executive Officers-Payments upon Termination or Change of Control” below.

Change of control benefits are structured as “double trigger” benefits. In other words, the change of control does not itself trigger benefits. Rather, benefits are paid only if the employment of the executive is terminated during a specified period after a change of control. We believe a “double trigger” benefit maximizes stockholder value because it prevents an unintended windfall to executives in the event of a friendly change of control, while still providing appropriate incentives to cooperate in negotiating any change of control. In addition, these agreements avoid distractions involving executive management that arise when the Board is considering possible strategic transactions involving a change of control, and assure continuity of executive management and objective input to the Board when it is considering any strategic transaction. For additional information concerning our change of control agreements, see “Compensation of Executive Officers-Payments upon Termination or Change of Control” below.

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## Regulatory Considerations

The tax and accounting consequences of utilizing various forms of compensation are considered by the compensation committee when adopting new or modifying existing compensation.

Under Section 162(m) of the Code, publicly held corporations may not take a tax deduction for compensation in excess of \$1 million paid to our chief executive officer, and our three most highly compensated executive officers other than our chief financial officer during any fiscal year. There is an exception to the \$1 million limitation for performance based compensation meeting certain requirements. To maintain flexibility in compensating executives in a manner designed to promote varying corporate goals, the compensation committee has not adopted a policy requiring all compensation to be deductible under Section 162(m) and the compensation committee reserves the right to grant non-deductible compensation.

## Accounting for Equity Based Compensation

We account for equity-based compensation in accordance with the requirements of FASB ASC Topic 718, "Stock Compensation."

## Compensation Committee Report

The compensation committee reviewed and discussed the Compensation Discussion and Analysis required by Item 402(b) of Regulation S-K with our management. Based on this review and discussion, the compensation committee recommended to the Board that the Compensation Discussion and Analysis be included in this proxy statement.

By the compensation committee of the Board of Directors of Key Energy Services, Inc.

Bryan Kelln, Chair

Philip Norment

Jacob Kotzubei

Scott D. Vogel

H. H. Tripp Wommack, III

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## Compensation of Executive Officers

## Summary Compensation Table

The following table contains information about the compensation that our NEOs earned for fiscal years 2016, 2015 and 2014 as applicable to their status as NEOs for each given year:

Name and Principal Position	Year	Salary (\$)	Bonus (\$)	Stock Awards (\$)(1)	Option Awards (\$)	Non-equity Incentive Plan Compensation (\$)(2)	All Other Compensation (\$)(3)	Total
Robert Drummond Chief Executive Officer	2016	\$683,654	\$1,000,000	\$6,804,358	\$2,114,929	\$632,419	\$15,299	\$11,250,659
	2015	\$293,269	\$59,063	\$2,000,001	\$—	\$140,937	\$208	\$2,493,478
J. Marshall Dodson Chief Financial Officer	2016	\$359,351	\$141,667	\$3,464,858	\$1,074,313	\$202,350	\$11,002	\$5,253,541
	2015	\$352,788	\$31,500	\$731,250	\$—	\$93,500	\$10,238	\$1,219,276
	2014	\$373,077	\$—	\$1,137,499	\$—	\$125,000	\$15,890	\$1,651,466
David Brunnert Chief Operating Officer	2016	\$24,231	\$—	\$2,021,384	\$665,370	\$—	\$—	\$2,710,985
Scott P. Miller Chief Administrative Officer	2016	\$266,233	\$50,000	\$1,587,870	\$499,038	\$148,390	\$486	\$2,552,017
Katherine I. Hargis Chief Legal Officer	2016	\$266,437	\$40,000	\$537,878	\$166,332	\$115,493	\$594	\$1,126,734
Jeffrey S. Skelly Former SVP Operations	2016	\$335,394	\$50,000	\$704,112	\$202,008	\$110,985	\$1,098	\$1,403,597
	2015	\$329,269	\$55,000	\$320,700	\$—	\$70,000	\$11,374	\$786,343
Kim B. Clarke Administration and Chief People Officer	2016	\$90,176	\$175,000	\$—	\$—	\$—	\$269,527	\$534,703
	2015	\$338,818	\$30,253	\$594,246	\$—	\$39,747	\$18,050	\$1,021,114
	2014	\$360,150	\$—	\$1,065,416	\$—	\$125,000	\$20,258	\$1,570,824



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Richard J. Alario	2016	\$ 149,712	\$—	\$—	\$—	\$—	\$ 807,307	\$957,019
Former Chief Executive Officer	2015	\$791,808	\$36,469	\$2,755,499	\$—	\$ 113,531	\$ 87,277	\$3,784,584
	2014	\$865,000	\$—	\$3,892,494	\$—	\$—	\$ 51,643	\$4,809,137

- 
- Each year includes the aggregate grant date fair value dollar amounts with respect to restricted stock awards granted under the 2014 Incentive Plan or 2016 Incentive Plan, as applicable, calculated on the respective grant date of each such award in accordance with FASB ASC Topic 718. The assumptions made in the valuation of the expense amounts included in this column are discussed in Note 21 in the notes to our consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2016. On January 28, 2016, the pre-emergence compensation committee granted restricted stock awards to NEOs. In connection with the reorganization, all unvested restricted stock awards granted prior to Key's bankruptcy filing were accelerated and exchanged for vested stock and warrants in the post-emergence entity as part of the emergence process on the Effective Date.
- (2) The amounts shown in this column consist of annual bonus payments made to the NEOs under each of the 2014 cash bonus incentive plan, the 2015 cash bonus incentive plan and the 2016 cash bonus incentive plan.
- (3) A breakdown of the amounts shown in this column for 2016 for each of the NEOs is set forth under "401(k) Plan Contributions and Perquisites" below.

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## 401(k) Plan Contributions and Perquisites

The following table contains information about the perquisites that our NEOs received for fiscal year 2016:

Name	Savings Plan Contribution(1)	Insurance	Auto Allowance(2)	Medical Expenses(3)	Other	Total
Robert J. Drummond		324	—	9,242	5,733	(5)(6) 15,299
David P. Marshall		324	—	10,408	270	(6) 11,002
David P. Brunnert		—	—	—	—	—
Scott P. Miller		324	—	—	162	(6) 486
Katherine I. Hargis		324	—	—	270	(6) 594
Jeffrey S. Skelly		324	—	—	774	(6) 1,098
Richard J. Alario	\$ —	\$ 42,111	(4) \$ 2,538	\$ 4,683	\$ 757,975	(5)(7) 807,307
Kim B. Clarke		19,748	(4) —	11,667	238,112	(6)(7) 269,527

Represents contributions by Key on behalf of the NEO to the Key Energy Services, Inc. 401(k) Savings and (1) Retirement Plan. Key stopped matching contributions to the Key Energy Services, Inc. 401(k) Savings and Retirement Plan in 2015.

(2) Represents \$2,538 for an automobile allowance paid to Mr. Alario during 2016 pursuant to the terms of his employment agreement.

(3) Represents out-of-pocket medical expenses reimbursed to the NEO.

Represents \$42,111 in premiums that were paid by Key on behalf of Mr. Alario for (i) life insurance policies (\$14,193), (ii) related tax gross-up payment (\$10,211), and (iii) continued medical, dental and vision insurance (\$17,707) pursuant to his employment agreement. Represents \$19,748 in premiums that were paid by Key on behalf of Ms. Clarke for (i) life insurance (\$87), and (ii) continued medical, dental and vision insurance (\$19,661).

(5) Represents (i) \$8,555 reimbursed to Mr. Alario for personal services provided by certified public accountants or tax attorneys paid pursuant to his employment agreement. Represents \$4,959 reimbursed to Mr. Drummond for personal services provided by certified public accountants or tax attorneys paid pursuant to his employment

agreement.

- (6) Includes amounts for imputed income with respect to life insurance paid pursuant to each NEO's respective employment agreement.

- (7) Represents amounts payable to Mr. Alario in connection with his departure, including (i) \$681,239 in severance payments (ii) \$66,538 of unused vacation, (iii) \$228 of imputed income with respect to life insurance, (iv) and other miscellaneous reimbursements totaling \$1,414 all of which were paid pursuant to the terms of Mr. Alario's employment agreement. Represents amounts payable to Ms. Clarke in connection with her departure, including (i) \$210,087 in severance payments, (ii) \$27,704 of unused vacation and (iii) \$320 of imputed income with respect to life insurance, all of which were paid pursuant to the terms of her employment agreement.

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## 2016 Grants of Plan-Based Awards

The following table presents information on plan-based awards made to the NEOs in fiscal 2016:

Name	Grant Date	Estimated Possible Payouts Under Non-Equity Incentive Plan Awards (1)		Estimated Future Payouts Under Equity Incentive Plan Awards		All Other Stock Awards: Number of Shares or Units (#)(4)	All Other Option Awards: Number of Securities Underlying Options (#)(3)	Exercise or Base Price of Option Awards (\$/Sh)	Grant Date Fair Value of Stock and Option Awards (\$)(2)
		Target (\$)	Maximum Awards (\$)	Threshold (#)	Target (#)				
Robert Drummond	—	\$937,500	\$1,875,000	—	—	—	—	\$—	\$—
	1/28/2016	\$—	\$—	—	—	1,458,333	—	\$—	\$379,167
	12/15/2016	\$—	\$—	12,553	50,212	—	50,212	\$ 19.35	\$553,336
	12/20/2016	\$—	\$—	37,659	150,637	100,425	50,212	\$ 47.99	\$7,986,785
J. Marshall Dodson	—	\$300,000	\$600,000	—	—	—	—	\$—	\$—
	1/28/2016	\$—	\$—	—	—	773,500	—	\$—	\$201,110
	12/15/2016	\$—	\$—	6,377	25,506	—	25,506	\$ 19.35	\$281,076
	12/20/2016	\$—	\$—	19,130	76,518	51,012	25,506	\$ 47.99	\$4,056,985
David Brunner	—	\$—	\$—	—	—	—	—	\$—	\$—
	12/15/2016	\$—	\$—	3,949	15,797	—	15,797	\$ 19.35	\$174,083
	12/20/2016	\$—	\$—	11,848	47,391	31,594	15,797	\$ 47.99	\$2,512,671
Scott P. Miller	—	\$220,000	\$440,000	—	—	—	—	\$—	\$—
	1/15/2016	\$—	\$—	—	—	20,000	—	\$—	\$6,800
	1/28/2016	\$—	\$—	—	—	250,000	—	\$—	\$65,000
	12/15/2016	\$—	\$—	2,962	11,848	—	11,848	\$ 19.35	\$130,565
	12/20/2016	\$—	\$—	8,886	35,544	23,696	11,848	\$ 47.99	\$1,884,543
Katherine I. Hargis	—	\$137,500	\$275,000	—	—	—	—	\$—	\$—
	1/28/2016	\$—	\$—	—	—	125,000	—	\$—	\$32,500
	12/15/2016	\$—	\$—	987	3,949	—	3,949	\$ 19.35	\$43,518
	12/20/2016	\$—	\$—	2,962	11,848	7,899	3,949	\$ 47.99	\$628,192
Jeffrey S. Skelly	—	\$227,500	\$455,000	—	—	—	—	\$—	\$—
	1/28/2016	\$—	\$—	—	—	348,000	—	\$—	\$90,480
	12/15/2016	\$—	\$—	1,199	4,796	—	11,848	\$ 19.35	\$52,852
	12/20/2016	\$—	\$—	3,597	14,387	9,591	11,848	\$ 47.99	\$762,788

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Richard— J. Alario	\$—	\$—	—	—	\$—	\$—
Kim — B. Clarke	\$—	\$—	—	—	\$—	\$—

The columns represent the potential annual value of the payout for each NEO under the cash bonus incentive compensation component if the threshold, target or maximum goals were satisfied. For a detailed description of the cash bonus incentive plan, see the “Cash Bonus Incentive Plan” section under “Compensation Discussion and Analysis” above. Amounts actually paid, if any, for the 2016 year are reflected in the “Non-equity Incentive Plan Compensation” column of the “Summary Compensation Table” above. Mr. Alario and Ms. Clarke did not receive a bonus for 2016 as they were not a employees of the Company at the time 2016 bonuses were paid.

(2) These amounts represent the grant date fair value calculated in accordance with FASB ASC Topic 718.

(3) Mr. Skelly's target and maximum awards have been blended as a result of his bonus opportunity changing from 80% first half 2016 to 50% second half 2016.

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## 2016 Outstanding Equity Awards at Fiscal Year-End

The following table provides information with respect to outstanding stock options, SARs, restricted stock and performance units held by the NEOs as of December 31, 2016:

Name	OPTION AWARDS			STOCK AWARDS			
	Equity Incentive Plan Awards: Number of Securities Underlying Unexercised Options (#)	Option Exercise Price (\$)	Option Expiration Date	Number of Shares or Units of Stock That Have Not Vested (#)(2)	Market Value of Shares or Units of Stock That Have Not Vested (\$)(1)	Equity Incentive Plan Awards: Number of Units That Have Not Vested (\$)(2)	Equity Incentive Plan Awards: Market Value of Unearned Units That Have Not Vested (\$)(1)
Robert Driscoll	50,212	\$ 19.35	12/15/26	100,425	\$3,208,579	100,425	\$3,208,579
	50,212	\$ 47.99	12/20/26	—	—	—	—
J. Marshall Dodson	25,506	\$ 19.35	12/15/26	51,012	\$1,629,833	51,012	\$1,629,834
	25,506	\$ 47.99	12/20/26	—	—	—	—
Daniel Brunn	15,797	\$ 19.35	12/15/26	31,594	\$1,009,428	31,594	\$1,009,429
	15,797	\$ 47.99	12/20/26	—	—	—	—
Scott P. Miller	11,848	\$ 19.35	12/15/26	23,696	\$757,087	23,696	\$757,087
	11,848	\$ 47.99	12/20/26	—	—	—	—
Katherine I. Hargis	3,949	\$ 19.35	12/15/26	7,899	\$252,373	7,899	\$252,373
	3,949	\$ 47.99	12/20/26	—	—	—	—
Jeffrey S. Skelly	4,796	\$ 19.35	12/15/26	9,591	\$306,432	9,591	\$306,433
	4,796	\$ 47.99	12/20/26	—	—	—	—
Richard J. Alario	—	—	—	—	—	—	—

Kim  
B. — — — — — — —  
Clarke

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(1) The market price of stock awards is determined by multiplying the number of shares by the closing price of the stock on the last trading day of the year. The closing price quoted on the NYSE on December 30, 2016 was \$31.95.

Represents shares of restricted stock which vest in annual increments beginning on the one-year anniversary of the (2)date of grant. With respect to each NEO, the vesting applicable to each outstanding award as of December 31, 2016 is as follows:

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Name	Number of Shares	Vesting Date
Robert Drummond	25,107	December 20, 2017
	25,107	December 31, 2017
	25,106	December 20, 2018
	25,106	December 31, 2018
	25,106	December 20, 2019
	25,106	December 31, 2019
	25,106	December 20, 2020
	25,106	December 31, 2020
J. Marshall Dodson	12,753	December 20, 2017
	12,753	December 31, 2017
	12,753	December 20, 2018
	12,753	December 31, 2018
	12,753	December 20, 2019
	12,753	December 31, 2019
	12,753	December 20, 2020
	12,753	December 31, 2020
David Brunnert	7,899	December 20, 2017
	7,899	December 31, 2017
	7,898	December 20, 2018
	7,898	December 31, 2018
	7,899	December 20, 2019
	7,899	December 31, 2019
	7,898	December 20, 2020
	7,898	December 31, 2020
Scott P. Miller	5,924	December 20, 2017
	5,924	December 31, 2017
	5,924	December 20, 2018
	5,924	December 31, 2018
	5,924	December 20, 2019
	5,924	December 31, 2019
	5,924	December 20, 2020
	5,924	December 31, 2020



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Number	Vesting Date
Name	
Shares	
Katherine	
I. 1,975	December 20, 2017
Hargis	
1,975	December 31, 2017
1,975	December 20, 2018
1,975	December 31, 2018
1,975	December 20, 2019
1,975	December 31, 2019
1,974	December 20, 2020
1,974	December 31, 2020
Jeffrey	
S. 2,398	December 20, 2017
Skelly	
2,398	December 31, 2017
2,398	December 20, 2018
2,398	December 31, 2018
2,398	December 20, 2019
2,398	December 31, 2019
2,397	December 20, 2020
2,397	December 31, 2020

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## 2016 Option Exercises and Stock Vested

The following table sets forth certain information regarding options and stock awards exercised and vested, respectively, during 2016 for the NEOs:

Name	Option Awards		Stock Awards	
	Number of Shares Acquired on Exercise (#)	Value Realized on Exercise (\$)	Number of Shares Acquired on Vesting (#)(1)	Value Realized on Vesting (\$)(2)
Robert Drummond	—	—	2,621,124	\$364,002
J. Marshall Dodson	—	—	1,114,564	\$178,006
David Brunnert	—	—	—	\$—
Scott P. Miller	—	—	325,028	\$44,448
Katherine I. Hargis	—	—	163,520	\$21,909
Jeffrey S. Skelly	—	—	513,948	\$80,213
Richard J. Alario	—	—	513,512	\$183,051
Kim B. Clarke	—	—	311,528	\$109,175
Kimberly R. Frye	—	—	—	\$—

(1) Represents the number of shares of restricted stock that vested during 2016. No performance units vested in 2016.

(2) The value realized on vesting of restricted stock was calculated as the number of shares acquired on vesting (including shares withheld for tax withholding purposes) multiplied by the market value of our common stock on each respective vesting date. Market value is determined in accordance with the terms of the applicable incentive plan under which the restricted stock was granted, and, in the table above, was either (i) the closing price of our common stock on the NYSE for vesting dates that were trading days or (ii) the average of Friday and Monday

closing prices on the NYSE for vesting dates that were on a weekend.

#### Potential Payments Upon Termination or Change of Control

Key has entered into employment arrangements with each NEO that provide for certain payments upon a termination of employment, depending upon the circumstances of the NEO's separation from Key, as summarized below. Our rationale for maintaining certain severance and change in control benefits has been described above within the Compensation Discussion and Analysis. Each of the arrangements with our NEOs that was effective for the 2016 year is summarized below.

#### Robert Drummond, President and Chief Executive Officer

On June 22, 2015, the Company entered into an employment agreement with Mr. Drummond pursuant to which Mr. Drummond would serve as the Company's President and Chief Operating Officer. The Company amended and restated this employment agreement effective April 19, 2016 to reflect Mr. Drummond's promotion to President and Chief Executive Officer. The agreement provides for an initial term to expire on March 5, 2018. The term will be automatically renewed for an additional one-year period on that date (and on each subsequent anniversary of the effective date of the agreement) unless either party gives written notice of its intent not to extend the term. The agreement provides for an annual base salary of \$750,000, a bonus of \$1,000,000 to be paid only on the event Mr. Drummond is employed with the Company on June 22, 2016, and an annual incentive bonus opportunity based on the achievement of performance objectives established by the compensation committee with the target bonus based on a percentage of his base salary as determined by the compensation committee. Mr. Drummond is entitled to at least four weeks of vacation per year and to participate in the Company's Executive Health Reimbursement Plan, Director and Officer Liability Insurance, voluntary annual physicals and other benefit plans on terms consistent with those applicable to the Company's employees generally, including, without limitation, personal time off, group medical and dental, life, accident and disability insurance, retirement plans and supplemental and excess retirement benefits as the Company may from time-to-time provide to similarly situated employees. For the 2016 calendar year, the former compensation committee approved reimbursement of up to \$15,000 in financial advisory fees for Mr. Drummond. As a condition of employment, Mr. Drummond entered into a non-competition agreement pursuant to which Mr. Drummond has agreed not to compete with Key or to solicit customers or employees of Key for a period of one year after the termination of his employment.

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If Mr. Drummond's employment with the Company is terminated by the Company without Cause or by Mr. Drummond for Good Reason (as such terms are defined in the employment agreement), or due to non-renewal of the agreement, subject to Mr. Drummond's delivery of a release of claims in favor of the Company, Mr. Drummond will be entitled to a severance benefit equal to (i) two times his base salary in effect on the termination date payable in twenty-four equal monthly installments, (ii) full vesting of all equity-based incentive awards, and (iii) the cost of COBRA premiums for continued medical insurance coverage for Mr. Drummond and his dependents until the earlier of two years from the date of termination or the date on which he commences full-time employment with another employer. In the event Mr. Drummond terminates his employment for Good Reason or is terminated without Cause (including non-renewal of his agreement) within one year following a Change of Control (as such term is defined in his employment agreement), Mr. Drummond shall receive a severance benefit equal to (i) three times his base salary in effect on the termination date payable in twenty-four equal monthly installments plus three times his annual target cash bonus payable in a lump sum, (ii) full vesting of all equity-based incentive awards, and (iii) a lump sum payment in cash equal to the cost of COBRA premiums for continued medical insurance coverage for Mr. Drummond and his dependents for two years from the date of termination. If Mr. Drummond's employment with the Company is terminated by reason of Disability (as defined in his employment agreement), Mr. Drummond shall receive a severance benefit equal to (i) one times his base salary in effect on the termination date, payable in twelve equal monthly installments, reduced by the amount of any disability insurance proceeds actually paid to Mr. Drummond or for his benefit from the Company's disability plans and programs during such time period, (ii) full vesting of all equity-based incentive awards, and (iii) the cost of COBRA premiums for continued medical insurance coverage for Mr. Drummond and his dependents until the earlier of two years from the date of termination or the date on which he commences full-time employment with another employer. If Mr. Drummond's employment is terminated by reason of death, Mr. Drummond shall not receive any severance payments pursuant to his agreement; however, his spouse and his dependents shall be entitled to receive continued group health, dental and vision coverage under the Company's Welfare Plans and the Company shall pay all required COBRA premiums until the earlier of the second anniversary of his death or the date on which his spouse and his dependents receive replacement coverage that would terminated their COBRA termination rights.

J. Marshall Dodson, Senior Vice President, Chief Financial Officer and Treasurer

On March 25, 2013, the Company entered into an employment agreement with Mr. Dodson pursuant to which Mr. Dodson would serve as the Company's Senior Vice President, Chief Financial Officer and Treasurer. The employment agreement provides for an initial two-year term expiring on the second anniversary of the effective date of the agreement. The term will be automatically renewed for an additional one-year period on that date (and on each subsequent anniversary of the effective date of the agreement) unless either party gives written notice of its intent not to extend the term. The agreement provides for an annual base salary of \$350,000 which may be increased at the discretion of the Chief Executive Officer and the compensation committee and an annual incentive bonus opportunity based on the achievement of performance objectives established by the compensation committee. In January 2014, the compensation committee increased Mr. Dodson's base salary to \$375,000. Mr. Dodson is entitled to at least four weeks of vacation per year and to participate in the Company's Executive Health Reimbursement Plan, Director and Officer Liability Insurance, voluntary annual physicals and other benefit plans on terms consistent with those applicable to the Company's employees generally, including, without limitation, personal time off, group medical and dental, life, accident and disability insurance, retirement plans and supplemental and excess retirement benefits as the Company may from time-to-time provide to similarly situated employees. As a condition of employment, Mr. Dodson entered into a non-competition agreement pursuant to which Mr. Dodson has agreed not to compete with Key or to solicit customers or employees of Key after the termination of his employment for a period of time equal to which he receives severance compensation or for a period of three years following a severance received after a Change of

Control (as defined in his agreement).

If Mr. Dodson's employment with the Company is terminated by the Company without Cause or by Mr. Dodson for Good Reason (as such terms are defined in the employment agreement), or due to non-renewal of the agreement, subject to Mr. Dodson's delivery of a release of claims in favor of the Company, Mr. Dodson will be entitled to a severance benefit equal to (i) two times his base salary in effect on the termination date payable in twenty-four equal monthly installments, (ii) full vesting of all equity-based incentive awards, and (iii) the cost of COBRA premiums for continued medical insurance coverage for Mr. Dodson and his dependents until the earlier of two years from the date of termination or the date on which he commences full-time employment with another employer. In the event Mr. Dodson terminates his employment for Good Reason or is terminated without Cause (including non-renewal of his agreement) within one year following a Change of Control (as such term is defined in his employment agreement), Mr. Dodson shall receive a severance benefit equal to (i) three times his base salary in effect on the termination date payable in twenty-four equal monthly installments plus three times his annual target cash bonus payable in a lump sum, (ii) full vesting of all equity-based incentive awards, and (iii) a lump sum payment in cash equal to the cost of COBRA premiums for continued medical insurance coverage for Mr. Dodson and his dependents for two years from the date of termination. If Mr. Dodson's employment with the Company is terminated by reason of Disability (as defined in his employment agreement), Mr. Dodson shall receive a severance benefit equal to (i) one times his base salary in effect on the termination date, payable in twelve equal monthly installments, reduced by the amount of any disability insurance proceeds actually paid to Mr. Dodson or for his benefit from the Company's disability plans and programs during such time period, (ii) full vesting of all equity-based incentive

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awards, and (iii) the cost of COBRA premiums for continued medical insurance coverage for Mr. Dodson and his dependents until the earlier of two years from the date of termination or the date on which he commences full-time employment with another employer. If Mr. Dodson's employment is terminated by reason of death, Mr. Dodson shall not receive any severance payments pursuant to his agreement; however, his spouse and his dependents shall be entitled to receive continued group health, dental and vision coverage under the Company's Welfare Plans and the Company shall pay all required COBRA premiums until the earlier of the second anniversary of his death or the date on which his spouse and his dependents receive replacement coverage that would terminate their COBRA termination rights.

Scott P. Miller, Senior Vice President, Operations Services and Chief Administrative

On January 28, 2016, the Company entered into an employment agreement with Mr. Miller pursuant to which Mr. Miller would serve as the Company's Senior Vice President, Operations Services Officer and Chief Administrative Officer. The employment agreement provides for an initial term expiring on January 31, 2017. The term will be automatically renewed for an additional one-year period on that date (and on each subsequent anniversary of the effective date of the agreement) unless either party gives written notice of its intent not to extend the term. The agreement provides for an annual base salary of \$275,000. Mr. Miller is entitled to at least four weeks of vacation per year and to participate in other benefit plans on terms consistent with those applicable to the Company's employees generally, including, without limitation, personal time off, group medical and dental, life, accident and disability insurance, retirement plans and supplemental and excess retirement benefits as the Company may from time-to-time provide to similarly situated employees.

If Mr. Miller's employment with the Company is terminated by the Company for death, Disability or without Cause (as such terms are defined in his employment agreement) or due to non-renewal of the agreement, subject to Mr. Miller's delivery of a release of claims in favor of the Company, Mr. Miller will be entitled to a severance benefit equal to one times his annual base salary in effect at the time of his termination payable in a lump sum. In the event Mr. Miller terminates his employment for Good Reason or is terminated without Cause (including non-renewal of his agreement) within one year following a Change of Control (as such term is defined in his employment agreement), Mr. Miller shall receive the severance benefit stated above and in addition he will be entitled to continued coverage for himself and his dependents under the Company's medical and dental benefit plans for a period of twelve months at a cost equal to the cost of such coverage for similarly-situated employees of the Company. Accelerated vesting of Mr. Miller's equity awards is controlled by Mr. Miller's equity award agreements. In the event of a not for Cause termination, including a termination for Good Reason, within one year of a Change of Control (as such terms are defined in Mr. Miller's equity award agreements), Mr. Miller's outstanding time-vested equity awards will automatically vest and his performance-based equity awards will vest at the discretion of the Board.

Jeffrey S. Skelly, former Senior Vice President of Operations

On June 21, 2010, the Company entered into an employment agreement with Mr. Skelly pursuant to which Mr. Skelly would serve as the Company's Senior Vice President, Rig Services. The employment agreement provides for an initial two-year term expiring on the second anniversary of the effective date of the agreement. The term will be automatically renewed for an additional one-year period on that date (and on each subsequent anniversary of the effective date of the agreement) unless either party gives written notice of its intent not to extend the term. The agreement provides for an annual base salary of \$300,000 and an annual incentive bonus opportunity based on the achievement of performance objectives established by the compensation committee. In January 2013, the compensation committee increased Mr. Skelly's base salary to \$350,000. Mr. Skelly is entitled to at least four weeks of

vacation per year and to participate in the Company's benefit plans on terms consistent with those applicable to the Company's employees generally, including, without limitation, personal time off, group medical and dental, life, accident and disability insurance, retirement plans and supplemental and excess retirement benefits as the Company may from time-to-time provide to similarly situated employees. As a condition of employment, Mr. Skelly entered into a non-competition agreement pursuant to which he has agreed not to compete with Key or to solicit customers or employees of Key for a period of one year after the termination of his employment.

If Mr. Skelly's employment with the Company is terminated by the Company for death, Disability or without Cause (as such terms are defined in his employment agreement) or due to non-renewal of the agreement, subject to Mr. Skelly's delivery of a release of claims in favor of the Company, Mr. Skelly will be entitled to a severance benefit equal to two times his base salary in effect on the termination date payable a lump sum. In the event Mr. Skelly terminates his employment for Good Reason or is terminated without Cause (including non-renewal of his agreement) within one year following a Change of Control (as such term is defined in his employment agreement), Mr. Skelly shall receive the severance benefit stated above and in addition he will be entitled to continued coverage for himself and his dependents under the Company's medical and dental benefit plans for a period of twelve months at a cost equal to the cost of such coverage for similarly-situated employees of the Company. Accelerated vesting of Mr. Skelly's equity awards is controlled by Mr. Skelly's equity award agreements. In the event of a not for Cause termination, including a termination for Good Reason, within one year of a Change of Control (as such terms are defined in Mr. Skelly's equity

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award agreements), Mr. Skelly’s outstanding time-vested equity awards will automatically vest and his performance-based equity awards will vest at the discretion of the Board.

David Brunnert, Senior Vice President and Chief Operations Officer

On January 31, 2017, the Company entered into an amended and restated change of control agreement with Mr. Brunnert. The initial term of the agreement expires November 30, 2018. The term will be automatically renewed for an additional one-year period on that date (and on each subsequent anniversary of the effective date of the agreement) unless the Company gives written notice of its intent not to renew the agreement. If Mr. Brunnert’s employment with the Company is terminated in an Involuntary Termination (as such term is defined in the agreement) within one year following a Change of Control (as such term is defined in the agreement), subject to Mr. Brunnert’s delivery of a release of claims in favor of the Company, Mr. Brunnert will be entitled to a severance benefit equal to (i) one times his annual base salary in effect at the time of termination payable in twelve monthly installments, and (ii) monthly reimbursement payments in an amount equal to the difference between the COBRA premium and the monthly active-employee premium rate Mr. Brunnert was paying for medical coverage for himself and his dependents for a twelve month period following termination. In the event of a not for Cause termination, including a termination for Good Reason, within one year of a Change of Control (as such terms are defined in his equity award agreements), Mr. Brunnert’s outstanding time-based equity awards will automatically vest and his performance-based equity awards will vest at the discretion of the Board.

Katherine I. Hargis, Vice President, Chief Legal Officer & Secretary

On January 6, 2014, the Company entered into a change of control agreement with Ms. Hargis. The initial term of the agreement expires July 7, 2015. The term will be automatically renewed for an additional two-year period on that date (and on each subsequent anniversary of the effective date of the agreement) unless the Company gives written notice of its intent not to renew the agreement. If Ms. Hargis’s employment with the Company is terminated in an Involuntary Termination (as such term is defined in the agreement) within one year following a Change of Control (as such term is defined in the agreement), subject to Ms. Hargis’s delivery of a release of claims in favor of the Company, Ms. Hargis will be entitled to a severance benefit equal to (i) one times her annual base salary in effect at the time of termination payable in a lump sum, (ii) a lump sum cash payment in the amount equal to twelve times the monthly COBRA premium rate for medical coverage for Ms. Hargis and those of her dependents (including her spouse) who were covered under the Company’s medical benefit plan prior to her Involuntary Termination, and (iii) all outstanding equity awards previously granted to Ms. Hargis will become immediately exercisable, any applicable restricted periods will expire and any applicable performance periods will end.

The following tables reflect the potential payments to which our continuing NEOs would have been entitled upon termination of employment and/or a change in control event that occurred on December 31, 2016. The closing price of a share of our common stock on December 30, 2016, the last trading day of the year, was \$31.95. The actual amounts to be paid out to executives upon termination can only be determined at the time of each NEO’s separation from Key. All equity awards granted prior to the Company’s reorganization (whether vested or unvested) were converted into stock and warrants, or cash in lieu of such common stock and warrants, upon completion of the reorganization (the “Prior Equity”); therefore, the Prior Equity is excluded from the table below.

Name	Non-Renewal(1)	For Cause or Voluntary	Death(3)	Disability(4)	Without Cause or For	Change of Control (No	Change of Control and
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	Resignation(2)	Good Reason(5)	Termination(6)	Termination(7)
Robert Drummond				
Cash Severance	\$ 1,500,000	\$ —	\$ 750,000	\$ 1,500,000
RSU(8)	\$ 6,417,158	\$ —	\$ 6,417,158	\$ 6,417,158
Stock Options(9)	\$ 1,265,342	\$ —	\$ 1,265,342	\$ 1,265,342
Health & Welfare(10)	\$ 85,306	\$ —	\$ 85,306	\$ 85,306
Retention Payment(11)	\$ 1,516,000	\$ —	\$ 1,516,000	\$ 822,383
Total Benefit	\$ 10,783,806	\$ —	\$ 10,033,806	\$ 10,783,806
				\$ 13,840,189

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Name	Non-Renewal(1)	For Cause or Voluntary Resignation(2)	Death(3)	Disability(4)	Without Cause or For Good Reason(5)	Change of Control (No Termination)(6)	Change of Control and Termination(7)
J. Marshall Dodson							
Cash Severance	\$ 750,000	\$	— \$ —	\$ 375,000	\$ 750,000	\$	— \$ 2,025,000
RSUs(8)	\$ 3,259,667	\$	— \$ 3,259,667	\$ 3,259,667	\$ 3,259,667	\$	— \$ 3,259,667
Stock Options(9)	\$ 642,751	\$	— \$ 642,751	\$ 642,751	\$ 642,751	\$	— \$ 642,751
Health & Welfare(10)	\$ 45,946	\$	— \$ 58,814	\$ 61,262	\$ 45,946	\$	— \$ 61,262
Retention Payment(11)	\$ 283,333	\$	— \$ 283,333	\$ 283,333	\$ 283,333	\$	— \$ 283,333
Total Benefit	\$ 4,981,697	\$	— \$ 4,244,565	\$ 4,622,013	\$ 4,981,697	\$	— \$ 6,272,013

Name	Non-Renewal(1)	For Cause or Voluntary Resignation(2)	Death(3)	Disability(4)	Without Cause or For Good Reason(5)	Change of Control (No Termination)(6)	Change of Control and Termination(7)
David Brunnert							
Cash Severance	— \$	— \$	— \$	— \$	— \$	— \$	— \$ 350,000
RSUs(8)	— \$	— \$	— \$	— \$	— \$	— \$	— \$ 1,009,428
Stock Options(9)	— \$	— \$	— \$	— \$	— \$	— \$	— \$ 199,042
Health & Welfare(10)	— \$	— \$	— \$	— \$	— \$	— \$	— \$ 11,432
Retention Payment(11)	— \$	— \$	— \$	— \$	— \$	— \$	— \$ —
Total Benefit	— \$	— \$	— \$	— \$	— \$	— \$	— \$ 1,569,902

Name	Non-Renewal(1)	For Cause or Voluntary Resignation(2)	Death(3)	Disability(4)	Without Cause or For Good Reason(5)	Change of Control (No Termination)(6)	Change of Control and Termination(7)

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Scott P. Miller						
Cash Severance	\$ 275,000	\$ —	\$ 275,000	\$ 275,000	\$ —	\$ 275,000
RSUs(8)	\$ —	\$ —	\$ —	\$ —		\$ 757,087
Stock Options(9)	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 149,285
Health & Welfare(10)	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 18,998
Retention Payment(11)	\$ 100,000	\$ —	\$ 100,000	\$ 100,000	\$ —	\$ 100,000
Total Benefit	\$ 375,000	\$ —	\$ 375,000	\$ 375,000	\$ —	\$ 1,300,370

Name	Non-Renewal(1)	For Cause or Voluntary Resignation(2)	Death(3)	Disability(4)	Without Cause or For Good Reason(5)	Change of Control (No Termination)(6)	Change of Control and Termination(7)
Katherine I. Hargis							
Cash Severance	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 275,000
RSUs(8)	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 504,746
Stock Options(9)	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 99,515
Health & Welfare(10)	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 18,998
Retention Payment(11)	\$ 80,000	\$ —	\$ 80,000	\$ 80,000	\$ 80,000	\$ —	\$ 80,000
Total Benefit	\$ 80,000	\$ —	\$ 80,000	\$ 80,000	\$ 80,000	\$ —	\$ 978,259

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Name	Non-Renewal(1)	For Cause or Voluntary Resignation(2)	Death(3)	Disability(4)	Without Cause or For Good Reason(5)	Change of Control (No Termination)(6)	Change of Control and Termination(7)
Jeffrey S. Skelly							
Cash Severance	\$ 700,000	\$	— \$700,000	\$ 700,000	\$ 700,000	\$	— \$ 700,000
RSUs(8)	—	\$	— \$—	\$ —	\$ —	\$	— \$ 306,432
Stock Options(9)	—	\$	— \$—	\$ —	\$ —	\$	— \$ 60,430
Health & Welfare(10)	\$ —	\$	— \$—	\$ —	\$ —	\$	— \$ 18,998
Retention Payment(11)	\$ 100,000	\$	— \$100,000	\$ 100,000	\$ 100,000	\$	— \$ 100,000
Total Benefit	\$ 800,000	\$	— \$800,000	\$ 800,000	\$ 800,000	\$	— \$ 1,185,860

(1) Represents compensation payable if Key does not renew the NEO's employment agreement after the initial term or any extension of the agreement.

(2) Represents compensation payable if Key terminates the NEO's employment for "Cause" or the NEO otherwise resigns without "Good Reason" as defined in the respective employment agreements.

(3) Represents compensation due to the NEO's estate upon his or her death.

(4) Represents compensation payable to the NEO upon termination following determination of NEO's permanent disability.

(5) Represents compensation due to the NEO if terminated by Key without "Cause" or if the NEO resigns for "Good Reason," as each such term is defined in the respective employment agreements.

(6) Represents payments due to the NEO in connection with a "Change of Control" (as defined in the respective employment agreements, change of control agreements and equity agreements) in which the NEO is not terminated.

(7) Represents payments due to the NEO if the NEO is terminated in connection with a "Change of Control" (as defined in the respective NEO employment agreements or NEO change of control agreements, as applicable).

(8) Represents the value of restricted stock units determined by multiplying the number of awards vesting by \$31.95, the closing price on December 31, 2016.

(9) Represents the value of stock options determined by multiplying the number of awards vesting by the spread as of December 31, 2016.

(10) Represents the value of health and welfare benefits at December 31, 2016 determined under each NEO's employment or change of control agreement.

(11) Represents the benefit of retention awards (and a promotion award for Mr. Drummond). A portion of the retention awards has already been paid to certain executives, but the executives may only retain these payments if they remain employed with the Company through a certain specified date or experience one of the triggering termination events noted in the tables above.

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The compensation received by our NEOs who terminated employment in 2016 is described below:

As of March 5, 2016, Mr. Alario, our former Chief Executive Officer, no longer worked for the Company. In connection with his departure and pursuant to his Letter Agreement and Employment agreement (the “Letter Agreement”), Mr. Alario was entitled to receive (i) \$3,067,100 payable over the 36 months beginning March 31, 2016, (ii) health and welfare benefits for up to 36 months beginning March 5, 2016, (iii) four weeks of unused vacation, (iv) financial advisory benefits not to exceed \$15,000 per year payable annually for up to 36 months, and (v) full vesting of his 255,172 shares of unvested restricted stock effective March 5, 2016. However, pursuant to Section 356(a) of Chapter 11 of the United States Bankruptcy Code, the Company rejected Mr. Alario’s Letter Agreement and as a result, Mr. Alario received approximately \$556,127 in a lump sum payment on February 3, 2017, and is entitled to receive an additional payment in the amount of \$500,000 in six equal installments to be paid on August 31, 2017, December 31, 2017, April 30, 2018, August 31, 2018, December 31, 2018 and March 31, 2019, each of which shall be subject to withholding taxes, as settlement in full for remaining payments due in connection with his Letter Agreement. In addition, until the earlier of October 24, 2017 and the date on which Mr. Alario commences full-time employment with another employer, the Company will maintain and continue to reimburse Mr. Alario for insurance and other benefits-related costs to which he would be entitled under the Letter Agreement, but for its rejection, including, but not limited to group medical, dental, vision, life, executive life, accident and disability insurance and other benefits.

Ms. Clarke, our former Senior Vice President, Administration and Chief People Officer, resigned from the Company effective March 31, 2016. In connection with her departure and pursuant to her Transition Agreement and her employment agreement (the “Employment Agreements”), Ms. Clarke was entitled to receive (i) \$720,300 payable over the 24 months beginning April 1, 2016, (ii) a \$175,000 retention bonus paid April 1, 2016, (iii) 4 weeks of unused vacation, (iv) health and welfare benefits for up to 24 months beginning April 1, 2016, and (v) full vesting of her 183,007 shares of unvested restricted stock effective March 31, 2016. However, pursuant to Section 356(a) of Chapter 11 of the United States Bankruptcy Code, the Company rejected Ms. Clarke’s Employment Agreements and as a result Ms. Clarke received approximately \$254,692 in a lump sum cash payment on January 11, 2017 as settlement in full for remaining payments due in connection with her Employment Agreements.

#### Director Compensation

##### Former Board of Directors

For 2016, the directors prior to the Company’s emergence from bankruptcy on the Effective Date (the “Former Directors”) received a fee equal to \$75,000, or a pro-rated amount for partial years of service. The former non-employee directors also received an annual award of restricted stock units having a fair market value of \$175,000, and were reimbursed for travel and other expenses directly associated with Key business. Additionally, the former chair of the NGC received an additional \$10,000 per year for his service, the former chair of the compensation committee received an additional \$12,500 per year for his service, the former chair of the audit committee received an additional \$20,000 per year for her service and the chair of the former special committee received an additional \$20,000 per year for her service. The chair of the former finance committee received an additional \$15,000 per year pro-rated for his service. It was established that the former non-employee Chairman of the Board was entitled to receive an additional \$50,000 per year pro-rated for his service; however, Mr. Rosenberg elected not to receive this fee for the calendar year 2016. All members of the former audit committee, excluding the chair received an additional \$10,000 per year for their service. All members of the former special committee, excluding the chair, received an additional \$10,000 for their service. All annual director fees were paid in quarterly installments.

Effective January 1, 2015, as part of the Company's cost cutting measures, the former compensation committee temporarily reduced the directors' base cash retainer by 10% (\$7,500) annually.

The table below discloses the cash and equity awards earned, paid or awarded, as applicable, to each of our Former Directors during the fiscal year ended December 31, 2016. As directors who were also employees, Messrs. Alario and Drummond received no additional compensation for their services as a director and thus are not included in the table below.

#### Current Board of Directors

Following the Company's reorganization on the Effective Date, our new compensation committee of our new board of directors adopted a new compensation program for independent directors. Pursuant to the new compensation program our independent directors receive an annual fee equal to \$125,000, or a pro-rated amount for partial years of service. The independent directors also received an annual award of restricted stock having a fair market value of \$125,000, and are reimbursed for travel and other expenses directly associated with Key business. Additionally, the chair of the audit committee received an additional \$20,000 per year for his service. All members of the audit committee, excluding the chair received an additional \$10,000 per year for their service. All annual director fees are paid in quarterly installments.

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The following table discloses the cash and equity awards earned, paid or awarded, as the case may be, to each of our independent directors during the fiscal year ended December 31, 2016. As a director who is also an employee, Mr. Drummond received no additional compensation for his service as a director and, as directors who are not considered independent for NYSE purposes, Messrs. Norment, Kotzubei and Kelln and Ms. Sigler received no additional compensation for their services as a director; thus these directors are not included in the following table:

Name	Fees Earned or Paid in Cash (\$)	Stock Awards (\$) (1)(2)	Total (\$)
Lynn R.	\$77,500	\$0	\$77,500
Coleman Kevin P.	\$87,500	\$0	\$87,500
Collins William D.	\$82,500	\$0	\$82,500
Fertig W. Phillip	\$67,500	\$0	\$67,500
Marcum Ralph S. Michael	\$97,500	\$0	\$97,500
III William F.	\$87,500	\$0	\$87,500
Owens Robert K.	\$90,000	\$0	\$90,000
Reeves Mark H.	\$67,500	\$0	\$67,500
Rosenberg. Arlene M.	\$107,500	\$0	\$107,500
Yocum Scott D.	\$5,774	\$124,985	\$130,759
Vogel Sherman K. Edmiston	\$6,236	\$124,985	\$131,221
III H.H. Tripp Wommack,	\$6,698	\$124,985	\$131,683



III

Steven

H.	\$6,236	\$124,985	\$131,221
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Pruett

C.

Christopher	\$6,236	\$124,985	\$131,221
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(1) The Former Directors did not receive an annual equity award grant in 2016.

Represents the grant date fair value calculated in accordance with FASB ASC Topic 718 with respect to the 2016 annual equity awards granted to the non-employee directors under the 2016 Plan, which consisted of 3,907 shares of restricted stock units granted to each non-employee director on December 20, 2016 which are vested quarterly in equal installments as follows: March 31, 2017; June 30, 2017; September 30, 2017; and December 31, 2017.

(2) Although the annual equity awards are based on a number of shares having a fair market value of \$125,000, because fractional shares are not granted, the amount recognized is slightly different. The assumptions made in the valuation of the expense amounts included in this column are discussed in Note 21 in the notes to our consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2016.

#### ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

##### Stock Ownership of Certain Beneficial Owners and Management

This section provides information about the beneficial ownership of our common stock by our directors and executive officers. The number of shares of our common stock beneficially owned by each person is determined under the rules of the SEC, and the information is not necessarily indicative of beneficial ownership for any other purpose. Under these rules, beneficial ownership includes any shares as to which the individual has sole or shared voting power or investment power and also any shares that the individual has the right to acquire within 60 days through the exercise of any stock options or other rights. Unless otherwise indicated, each person has sole investment and voting power, or shares such power with his or her spouse, with respect to the shares set forth in the following table. The inclusion in this table of any shares deemed beneficially owned does not constitute an admission of beneficial ownership of those shares.

The address for each person identified below is care of Key Energy Services, Inc., 1301 McKinney Street, Suite 1800, Houston, Texas 77010.

Throughout this Form 10-K, the individuals who served as our Principal Executive Officer and Principal Financial Officer

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during fiscal year 2016, and each of our other most highly compensated executive officers that are required to be in our executive compensation disclosures in fiscal year 2016 are referred to as the “Named Executive Officers” or “NEOs.”

Set forth below is certain information with respect to beneficial ownership of our common stock as of February 15, 2017 by each of our NEOs, each of our directors, as well as the directors and all executive officers as a group:

Name of Beneficial Owner	Total Beneficial Ownership (1)	Percent of Outstanding Shares (2)
Non-Management Directors:		
Scott D. Vogel (3)	3,907	*
Sherman K. Edmiston III (4)	3,907	*
H.H. Tripp Wommack III (5)	3,907	*
Steven H. Pruett (6)	3,907	*
C. Christopher Gaut (7)	3,907	*
Bryan Kelln	—	*
Jacob Kotzubei	—	*
Philip Norment	—	*
Mary Ann Sigler	—	*
Named Executive Officers:		
Robert W. Drummond (8)	38,975	*
J. Marshall Dodson (9)	18,637	*
David Brunnert (10)	—	*
Scott P. Miller (11)	4,844	*
Katherine I. Hargis (12)	2,432	*
Jeffrey S. Skelly (14)	9,755	*
Eddie Picard (13)	—	*
Richard J. Alario	100	*
Kim B. Clarke	—	*
Current Directors and Officers as a group (16 Persons):	84,423	0.42%

\*Less than 1%

(1) Includes all shares with respect to which each director or executive officer directly or indirectly, through any contract, arrangement, understanding, relationship or otherwise, has or shares the power to vote or to direct voting of such shares and/or the power to dispose or to direct the disposition of such shares. Includes shares that may be purchased under stock options that are exercisable currently or within 60 days after February 8, 2017.

(2) An individual’s percentage ownership of common stock outstanding is based on 20,096,462 shares of our common stock outstanding as of February 8, 2016. Shares of common stock subject to stock options currently exercisable or exercisable within 60 days, are deemed outstanding for purposes of the percentage ownership of the person holding such securities but are not deemed outstanding for computing the percentage ownership of any other person.

(3) Includes 3,907 unvested restricted stock shares.

(4) Includes 3,907 unvested restricted stock shares.

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(5) Includes 3,907 unvested restricted stock shares.

(6) Includes 3,907 unvested restricted stock shares.

(7) Includes 3,907 unvested restricted stock shares.

(8) Includes 29,212 shares of common stock issuable upon the exercise of warrants.

(9) Includes 13,786 shares of common stock issuable upon the exercise of warrants.

(10) Includes 3,632 shares of common stock issuable upon the exercise of warrants.

(11) Includes 1,818 shares of common stock issuable upon the exercise of warrants.

(12) Includes 7,160 shares of common stock issuable upon the exercise of warrants.

The following table sets forth, certain information regarding the beneficial ownership of common stock by each person, other than our directors or executive officers, who is known by us to beneficially own more than 5% of the outstanding shares of our common stock.

Name and Address of Beneficial Owner	Shares Beneficially Owned	
	Number	Percent
Soter Capital, LLC (1) 360 North Crescent Drive, South Building Beverly Hills, CA 90210	9,800,630	48.77 %
Contrarian Funds (2) 411 West Putnam Avenue, Suite 425 Greenwich, CT 06830	2,376,930	11.83 %
Quantum Partners LP (3) 250 West 55th Street, 38th Floor New York, NY 10019	1,827,134	9.09 %
Silver Point Funds (4) Two Greenwich Plaza Greenwich, CT 06830	1,344,497	6.69 %

(1) Number of shares beneficially owned is based solely on a Schedule 13D filed with the SEC on December 27, 2016 on behalf of each of: (i) Soter Capital, LLC, a Delaware limited liability company, (ii) Soter Capital Holdings, LLC, a Delaware limited liability company, (iii) PE Soter Holdings, LLC, a Delaware limited liability company, (iv) Platinum Equity Capital Soter Partners, L.P., a Delaware limited partnership, (v) Platinum Equity Partners III, LLC, a Delaware limited liability company, (vi) Platinum Equity Investment Holdings III, LLC, a Delaware limited liability company, (vii) Platinum Equity, LLC, a Delaware limited liability company, and (viii) Tom Gores,

an individual.

Number of shares beneficially owned is based on a Schedule 13G filed with the SEC on December 27, 2016 on (2) behalf of Contrarian Capital Management, L.L.C. and Contrarian Capital Fund I, L.P., as supplemented by information provided to the Company.

Includes 5,752 shares underlying warrants to purchase shares of Key common stock. Number of shares beneficially (3) owned is based on a Schedule 13G filed with the SEC on December 23, 2016 on behalf of Soros Fund Management LLC, George Soros and Robert Soros relating to shares held for the account

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of Quantum Partners LP, a Cayman Islands exempted limited partnership, as supplemented by information provided by the Company.

(4) Number of shares beneficially owned is based on a Schedule 13G filed jointly with the SEC on December 27, 2016 by Silver Point Capital, L.P., Mr. Edward A. Mule and Mr. Robert J. O’Shea with respect to ownership of the common stock of the Company by Silver Point Capital Fund., L.P. and Silver Point Capital Offshore Master Fund, as supplemented by information provided to the Company.

We have not made any independent determination as to the beneficial ownership of each stockholder, and are not restricted in any determination we may make by reason of inclusion of such stockholder or its shares in this table.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

Certain Relationships and Related Party Transactions Related to Our Reorganization

On the Effective Date, pursuant to the Plan, the Company issued to former holders of the Predecessor Company’s 6.75% senior notes, in exchange for the cancellation and discharge of such notes, 7,500,000 shares of the Successor Company’s common stock. The Successor Company also issued 11,769,014 shares of the Successor Company’s common stock to certain participants in rights offerings conducted pursuant to the Plan. As a result of these issuances, on the Effective Date, a number of former holders of the Predecessor Company’s senior notes became beneficial owners of greater than 5% of the Successor Company’s common stock, including (i) Soter, (ii) certain funds managed by Contrarian Capital Management, L.L.C. (the “Contrarian Funds”), (iii) Quantum Partners LP (“Quantum”), and (iv) certain funds managed by Silver Point Capital, L.P. (the “Silver Point Funds,” and collectively with Soter, the Contrarian Funds and Quantum, the “5% Holders”).

Term Loan Facility

On the Effective Date, the Company entered into the Term Loan Facility among the Company, as borrower, certain subsidiaries of the Company named as guarantors therein, Cortland Capital Market Services LLC and Cortland Products Corp., as agents for the lenders, and certain financial institutions party thereto as lenders, including certain affiliates of the Contrarian Funds, the Silver Point Funds and QPB Holdings Ltd. Affiliates of the Silver Point Funds, Quantum and the Contrarian Funds own approximately \$69.39 million, \$26.41 million and \$1.25 million, respectively, of the \$250 million outstanding principal amount of the Term Loan Facility. Please refer to the disclosure in the “Liquidity and Capital Resources” section of “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations” for a discussion of the material terms of the Term Loan Facility.

Registration Rights Agreement

On the Effective Date, the Company entered into the Registration Rights Agreement with certain stockholders of the Successor Company including the 5% Holders. Pursuant to the Registration Rights Agreement, Key committed to file a resale shelf registration statement covering all Registrable Securities (as defined in the Registration Rights Agreement) of each stockholder party to the Registration Rights Agreement (each such party, together with its permitted transferees, a “Rights Agreement Party”) by no later than March 6, 2017. Key will use commercially reasonable efforts to cause such shelf registration statement to be declared effective as promptly as practicable and in no event later than 60 days after filing the shelf registration statement and to keep such shelf registration statement effective (subject to customary blackout periods) for so long as any Rights Agreement Party holds Registrable Securities.

Beginning 120 days after the Effective Date, to the extent Key does not have available such an effective shelf registration statement, each Rights Agreement Party that holds Registrable Securities will have two demand registration rights per calendar year (subject to customary blackout periods); provided that any such demand must be for an offering of at least \$12.5 million of estimated gross proceeds (taking into account the requests of all requesting Rights Agreement Parties); provided, further, that in no event will Key be required to comply with more than one demand by any Rights Agreement Party (other than Soter, Platinum and its other affiliates) in any six-month period. Key will be required to effect underwritten offerings pursuant to shelf takedowns and demands by the Rights Agreement Parties beginning 180 days after the Effective Date. Key will not be required to facilitate an underwritten offering facilitated by marketing efforts on the part of Key (a "Marketed Underwritten Offering") unless the proceeds to all requesting Rights Agreement Parties from such offering are at least \$12.5 million. Furthermore, Key will not be required to effect (i) more than two Marketed Underwritten Offerings in any calendar year or more than six Marketed Underwritten Offerings in the aggregate, or (ii) more than four underwritten offerings other than Marketed Underwritten Offerings in any calendar year or more than eight underwritten

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offerings that are not Marketed Underwritten Offerings in the aggregate, in each case of (i) and (ii), as requested by any Rights Agreement Party other than Soter, Platinum and its other affiliates.

The Rights Agreement Parties have certain piggyback registration rights, and the Registration Rights Agreement also includes customary indemnification provisions. The Registration Rights Agreement will terminate with respect to any Rights Agreement Party when such party ceases to hold or beneficially own Registrable Securities.

Corporate Advisory Services Agreement

On the Effective Date, the Company entered into the CASA with Platinum, an affiliate of Soter. Pursuant to the CASA, Platinum will provide certain business advisory services to Key, and Key, as consideration therefor, will pay Platinum an advisory fee of \$2.75 million per year (subject to certain limitations and adjustments). In addition, Key will reimburse Platinum for ordinary course, reasonable and documented out-of-pocket expenses of up to an aggregate amount of \$375,000, on an annual basis, subject to certain limitations.

The CASA has an initial term commencing on the Effective Date and ending on December 31, 2019. Thereafter, the independent members of the Board will have the option to renew the CASA for additional one-year terms, with each such extended term ending on December 31 of the subsequent year. The CASA may be terminated by Platinum upon 90-days' written notice, and automatically terminates 45 days after the date Platinum owns less than 33% of the outstanding shares of our common stock.

Relationships and Transactions with Other Related Persons

Mr. Robert K. Reeves joined our Board in October 2007 and was a member of our Board until December 15, 2016. During his tenure on our Board, Mr. Reeves served, and continues to serve, as an executive officer with Anadarko Petroleum Corporation ("Anadarko"), which is one of our customers. During the fiscal year ended December 31, 2016, Anadarko purchased services from us for approximately \$5.5 million. In addition, Mr. Reeves' son-in-law, West P. Gotcher, who had been an employee of Edge Oilfield Services, LLC, joined the Company as a non-officer employee upon our acquisition of Edge in August 2011. Mr. Gotcher's total compensation received from the Company in 2016 was approximately \$189,821.

A current member of our board of directors, C. Christopher Gaut, is the Chairman and Chief Executive Officer of Forum Energy Technologies, Inc., ("FET"), which is one of our equipment suppliers. Sales to Key from FET for the calendar year ended December 31, 2016 were \$76,467. FET continues to provide services to Key in 2017. In addition, FET owns approximately 50% of Global Tubing, LLC ("Global"). Sales to Key from Global were \$2,900,000 for the year ended December 31, 2016. Transactions with FET and Global for their equipment supplies are made on terms consistent with other equipment suppliers. The Board has determined that our relationships with such related parties did not affect the independence of Mr. Gaut and that Mr. Gaut qualifies as "independent" in accordance with NYSE listing standards.

Review and Approval Policies and Procedures for Related Party Transactions

Bylaw Provisions Regarding Related Party Transactions

Our bylaws, which were amended and restated on the Effective Date, require the approval of a Supermajority (as defined below) of the Board for the Company to enter into any transaction with related parties of Key, Platinum or any Related Advisor (as defined below), except for (i) compensation agreements with directors in the ordinary course of business, and (ii) arm's-length commercial transactions in the ordinary course of business between any Platinum portfolio company and the Company if the aggregate transaction does not exceed \$1 million per calendar year.



“Related Advisor” means (i) any affiliates, current employees and certain former employees of Platinum, (ii) any person or entity that earns more than 50% of its annual revenue from Platinum or its affiliates or (iii) Palm Tree Advisors LLC or any of its successors or affiliates.

During the Initial Board Term, if our CEO is currently serving on the Board, then “Supermajority” Board approval means at least nine of the thirteen director votes, including (i) at least seven votes cast by Soter Directors, (ii) at least two votes cast by directors who are not Soter Directors and (iii) at least one vote cast by an Other Director.

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## Our Affiliate Transaction Policy

Our Affiliate Transaction Policy requires advance review and approval of any proposed transactions (other than employee or director compensation) between Key and an affiliate of Key. For this purpose, affiliates include major stockholders, directors and executive officers and members of their immediate family (including in-laws), nominees for director, and affiliates of the foregoing persons, as determined in accordance with SEC rules. In determining whether to approve an affiliate transaction, the Board will use such processes as it deems reasonable in light of the circumstances, such as the nature of the transaction and the affiliate involved, which may include an analysis of any auction process involved, an analysis of market comparables, use of an appraisal, obtaining an investment banking opinion or a review by independent counsel. The policy requires the Board to determine that, under all of the circumstances, the covered transaction is in, or not inconsistent with, the best interests of Key, and requires approval of covered transactions by a majority of the Board (excluding any interested directors). The Board, in its discretion, may delegate this authority to the NGC or another committee comprised solely of independent directors, as appropriate.

In addition, we require each of our directors and executive officers to complete an annual Directors and Officers Questionnaire to describe certain information and relationships (including those involving their immediate family members) that may be required to be disclosed in our Form 10-K, annual proxy statement and other filings with the SEC. Director nominees and newly appointed executive officers must complete the questionnaire at or before the time they are nominated or appointed. Directors and executive officers must immediately report to Key any changes to the information reported in their questionnaires arising throughout the year, including changes in relationships between immediate family members and Key, compensation paid from third parties for services rendered to Key not otherwise disclosed, interests in certain transactions and other facts that could affect director independence. Directors are required to disclose in the questionnaire, among other things, any transaction that the director or any immediate family member has entered into with Key or relationships that a director or an immediate family member has with Key, whether direct or indirect. This information is provided to our legal department for review and, if required, submitted to the Board for the process of determining independence.

## ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

## Fees of Independent Registered Public Accounting Firm

## Audit Fees

Effective December 1, 2006, Grant Thornton LLP was engaged as our independent registered public accounting firm. The following table sets forth the fees for the fiscal period to which the fees relate. The audit committee approved all such fees in accordance with the Audit and Non-Audit Services Pre-Approval Policy described below.

	2016 (1)	2015 (2)
Audit fees	\$1,243,440	\$1,783,767
Audit-related fees	—	—
Tax fees	—	—
All other fees	—	—
Total	\$1,243,440	\$1,783,767

Includes estimated fees of \$4,950 for the 2016 statutory audit of our Colombian branch, fees of \$7,490 for the 2016 (1) statutory audit of our Dubai subsidiary, and fees of \$21,000 for the 2016 statutory audit of our Russian subsidiaries.

(2) Includes fees of \$84,610 for the 2015 statutory audit of our Mexican subsidiaries, fees of \$11,433 for the 2015 statutory audit of our Colombian branch, fees of \$4,813 for the 2015 statutory audit of our United Arab Emirates subsidiary, fees of \$10,689 for the 2015 statutory audit of our Bahraini subsidiaries, and fees of \$7,800 for the 2015 statutory audit of our Omani subsidiaries.

Audit fees consist of professional services rendered for the audit of our annual financial statements, the audit of the effectiveness of our internal control over financial reporting and the reviews of the quarterly financial statements. This category also includes fees for issuance of comfort letters, consents, assistance with and review of documents filed with the SEC, statutory audit fees, work done by tax professionals in connection with the audit and quarterly reviews and accounting consultations and research work necessary to comply with the standards of the Public Company Accounting Oversight Board. Fees are generally presented in the period to which they relate as opposed to the period in which they were billed. Other services performed include certain advisory services and do not include any fees for financial information systems design and implementation.

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Policy for Pre-Approval of Audit and Non-Audit Fees

The audit committee has an Audit and Non-Audit Services Pre-Approval Policy. The policy requires the audit committee to pre-approve the audit and non-audit services performed by our independent registered public accounting firm. Under the policy, the audit committee establishes the audit, audit related, tax and all other services that have the approval of the audit committee. The term of any such pre-approval is twelve months from the date of pre-approval, unless the audit committee adopts a shorter period and so states. The audit committee will periodically review the list of pre-approved services and will add to or subtract from the list of pre-approved services from time to time. The audit committee will also establish annually pre-approval fee levels or budgeted amounts for all services to be provided by the independent registered public accounting firm. Any proposed services exceeding these levels or amounts will require specific pre-approval by the audit committee.

The audit committee has delegated to its chair the authority to pre-approve services, not previously pre-approved by the audit committee, that involve aggregate payments (with respect to each such service or group of related services) of \$50,000 or less. The chair will report any such pre-approval to the audit committee at its next scheduled meeting.

The policy contains procedures for a determination by the CFO that proposed services are included within the list of services that have received pre-approval of the audit committee. Proposed services that require specific approval by the audit committee must be submitted jointly by the independent registered public accounting firm and the CFO and must include backup statements and documentation regarding the proposed services and whether the proposed services are consistent with SEC and NYSE rules on auditor independence.

Report of the Audit Committee

The audit committee has reviewed the Company's audited financial statements for the fiscal year ended December 31, 2016 and has discussed these financial statements with the Company's management and independent registered public accounting firm.

The audit committee has also received from, and discussed with, Grant Thornton LLP, the Company's independent registered public accounting firm, various communications that the Company's independent registered public accounting firm is required to provide to the audit committee, including the matters required to be discussed by Statement on Auditing Standards No. 61, as amended (AICPA, Professional Standards, Vol. 1. AU section 380), as adopted by the Public Company Accounting Oversight Board in Rule 3200T.

The Company's independent registered public accounting firm also provided the audit committee with the written disclosures required by Public Company Accounting Oversight Board Rule 3526 (Communication with Audit Committees Concerning Independence). The audit committee has discussed with the independent registered public accounting firm their independence from Key.

As set forth in the audit committee charter, it is not the responsibility of the audit committee to plan or conduct audits or to determine that the Company's financial statements and disclosures are complete and accurate and are in accordance with GAAP and applicable laws, rules and regulations. It is furthermore not the responsibility of the audit committee to maintain the accounting and financial reporting principles and policies and internal controls and procedures that provide for compliance with accounting standards and applicable laws and regulations, or to plan and carry out the audit of the Company's internal control over financial reporting. These are the responsibilities of

management, the internal auditor and the independent registered public accounting firm.

Furthermore, the members of the audit committee are not full-time employees of the Company and are not performing the functions of auditors or accountants. As such, it is not the responsibility of the audit committee or its members to conduct “field work” or other types of auditing or accounting reviews or procedures or to set auditor independence standards. Members of the audit committee necessarily rely on the information provided to them by management and the independent registered public accounting firm. Accordingly, the audit committee’s considerations and discussions referred to above do not assure that the audits of the Company’s financial statements and internal control over financial reporting have been carried out in accordance with generally accepted auditing standards, that the financial statements are presented in accordance with GAAP or that the Company’s auditors are in fact “independent.”

Based on the reports and discussions described in this report, and subject to the limitations on the role and responsibilities of the audit committee referred to above and in the audit committee charter, the audit committee recommended to the Board of

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Directors of the Company that the audited financial statements be included in the Company's Annual Report on Form 10-K for the year ended December 31, 2016.

By the Audit Committee of the Board of Directors

H.H. Tripp Wommack, III, Chair

Steven H. Pruett

C. Christopher Gaut

Sherman K. Edmiston, III

#### PART IV

#### ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES

The following financial statements and exhibits are filed as part of this report:

1. Financial Statements — See "Index to Consolidated Financial Statements" at Page 50.
2. We have omitted all financial statement schedules because they are not required or are not applicable, or the required information is shown in the financial statements or the notes to the financial statements.
3. Exhibits

The Exhibit Index, which follows the signature pages to this report and is incorporated by reference herein, sets forth a list of exhibits to this report.

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ITEM 16. FORM 10-K SUMMARY

Not applicable.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

KEY ENERGY SERVICES, INC.

By: /s/ J. MARSHALL DODSON

J. Marshall Dodson,

Senior Vice President and Chief Financial Officer

(As duly authorized officer and

Principal Financial Officer)

Date: March 2, 2017

POWER OF ATTORNEY

Each person whose signature appears below hereby constitutes and appoints Robert Drummond and J. Marshall Dodson, and each of them, his true and lawful attorney-in-fact and agent, with full powers of substitution, for him and in his name, place and stead, in any and all capacities, to sign any and all amendments to this Annual Report on Form 10-K, and to file the same, with all exhibits thereto, and other documents in connection therewith, with the Securities and Exchange Commission granting to said attorneys-in-fact, and each of them, full power and authority to perform any other act on behalf of the undersigned required to be done in connection therewith.

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Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant in their capacities and on March 2, 2017.

Signature	Title
/s/ PHILIP NORMENT Philip Norment	Chairman
/s/ ROBERT DRUMMOND Robert Drummond	Director President and Chief Executive Officer (Principal Executive Officer)
/s/ J. MARSHALL DODSON J. Marshall Dodson	Senior Vice President and Chief Financial Officer (Principal Financial Officer)
/s/ EDDIE PICARD Eddie Picard	Vice President and Controller (Principal Accounting Officer)
/s/ SHERMAN K. EDMISTON, III Sherman K. Edmiston, III	Director
/s/ C. CHRISTOPHER GAUT C. Christopher Gaut	Director
/s/ BRYAN KELLN Bryan Kelln	Director
/s/ JACOB KOTZUBEI Jacob Kotzubei	Director
/s/ STEVEN H. PRUETT Steven H. Pruett	Director
/s/ MARY ANN SIGLER Mary Ann Sigler	Director
/s/ SCOTT D. VOGEL Scott D. Vogel	Director
/s/ H.H. TRIPP WOMMACK, III H.H. Tripp Wommack, III	Director



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EXHIBIT INDEX

Exhibit No. Description

- 2.1 Joint Prepackaged Plan of Reorganization of Key Energy Services, Inc. and its Debtor Affiliates, dated September 21, 2016 (Incorporated by reference to Exhibit 2.1 to our Current Report on Form 8-K filed on December 7, 2016, File No. 001-08038.)
- 2.2 Confirmation Order, as entered by the Bankruptcy Court on December 6, 2016 (Incorporated by reference to Exhibit 99.1 to our Current Report on Form 8-K filed on December 7, 2016, File No. 001-08038.)
- 3.1 Certificate of Incorporation of Key Energy Services, Inc. (Incorporated by reference to Exhibit 3.1 to our registration statement on Form 8-A filed on December 15, 2016, File No. 001-08038.)
- 3.2\* Amended and Restated Bylaws of Key Energy Services, Inc.
- 4.1.1 Warrant Agreement, dated as of December 15, 2016, among Key Energy Services, Inc. and American Stock Transfer & Trust Company, LLC (Incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K filed on December 15, 2016, File No. 001-08038.)
- 4.1.2 Form of 4-Year Global Warrant (Included in Exhibit 4.1.1 and incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K filed on December 15, 2016, File No. 001-08038.)
- 4.1.3 Form of 4-Year Individual Warrant (Included in Exhibit 4.1.1 and incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K filed on December 15, 2016, File No. 001-08038.)
- 4.1.4 Form of 5-Year Global Warrant (Included in Exhibit 4.1.1 and incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K filed on December 15, 2016, File No. 001-08038.)
- 4.1.5 Form of 5-Year Individual Warrant (Included in Exhibit 4.1.1 and incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K filed on December 15, 2016, File No. 001-08038.)
- 4.2 Registration Rights Agreement, dated December 15, 2016, by and between Key Energy Services, Inc. and each Investor party thereto (Incorporated by reference to Exhibit 10.1 to our registration statement on Form 8-A filed on December 15, 2016, File No. 001-08038.)
- 4.3 Platinum Letter Agreement, dated as of December 15, 2016, among Key Energy Services, Inc. and Platinum Equity Advisors, LLC (Incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K filed on December 15, 2016, File No. 001-08038.)
- 10.1 Backstop Commitment Agreement, dated September 21, 2016, among Key Energy Services, Inc. and the backstop participants party thereto (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed on September 22, 2016, File No. 001-08038.)

10.2

Plan Support Agreement, dated August 24, 2016, by and among Key Energy Services, Inc., Key Energy Services, LLC, Key Energy Mexico, LLC, MISR Key Energy Investments, LLC, MISR Key Energy Services, LLC and each supporting creditor party thereto (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed on August 25, 2015, File No. 001-08038.)

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Exhibit No. Description

- 10.3.1 Loan and Security Agreement, dated as of June 1, 2015, among Key Energy Services, Inc. and Key Energy Services, LLC as the borrowers, certain subsidiaries of the borrowers named as guarantors therein, the financial institutions party thereto from time to time as lenders, Bank of America, N.A., as administrative agent for the lenders, and Bank of America, N.A. and Wells Fargo Bank, national Association, as co-collateral agents for the lenders. (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed on June 2, 2015, File No. 001-08038.)
- 10.3.2 Term Loan and Security Agreement, dated as of June 1, 2015, among Key Energy Services, Inc., as borrower, certain subsidiaries of the borrower named as guarantors therein, the financial institutions party thereto from time to time as lenders, Cortland Capital Market Services LLC, as agent for the lenders, and Merrill Lynch, Pierce, Fenner & Smith Incorporated, as sole lead arranger and sole bookrunner. (Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K filed on June 2, 2015, File No. 001-08038.)
- 10.3.3 First Amendment to Loan Agreement dated November 20, 2015 among Key Energy Services, Inc., each of the lenders from time to time party thereto, Bank of America, N.A., as administrative agent (Incorporated by reference to Exhibit 10.17 to our Annual Report on Form 10-K for the fiscal year ended December 31, 2015, File No. 001-08038.)
- 10.3.4 Forbearance Agreement dated as of May 11, 2016, among Key Energy Services, Inc., each of the guarantors party thereto, each of the Lenders party thereto and Cortland Capital Market Services LLC, as administrative agent for the Lenders (Incorporated by reference to Exhibit 10.3 to our Quarterly Report on Form 10-Q filed on May 13, 2016, File No. 001-08038.)
- 10.3.5 Limited Consent to Loan Agreement and Forbearance Agreement, Dated May 11, 2016, among Key Energy Services, Inc., Key Energy Services, LLC, certain subsidiaries of the Borrowers as Guarantors, Lenders and Co-Collateral Agents party thereto and Bank of America, N.A., as administrative agent for the Lenders (Incorporated by reference to Exhibit 10.4 to our Quarterly Report on Form 10-Q filed on May 13, 2016, File No. 001-08038.)
- 10.3.6 Amendment No. 1 dated June 6, 2016 to that certain Forbearance Agreement dated as of May 11, 2016, among Key Energy Services, Inc., each of the guarantors party thereto, each of the Lenders party thereto and Cortland Capital Market Services LLC, as administrative agent for the Lenders (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed on June 6, 2016, File No. 001-08038.)
- 10.3.7 Amendment No. 1 dated June 6, 2016 to that certain Limited Consent to Loan Agreement and Forbearance Agreement, dated May 11, 2016, among Key Energy Services, Inc., Key Energy Services, LLC, certain subsidiaries of the Borrowers as Guarantors, Lenders and Co-Collateral Agents party thereto and Bank of America, N.A., as administrative agent for the Lenders (Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K filed on June 6, 2016, File No. 001-08038.)
- 10.3.8 Amendment No. 2 dated June 17, 2016 to that certain Forbearance Agreement dated as of May 11, 2016, as amended by Amendment No. 1 dated June 6, 2016, among Key Energy Services, Inc., each of the guarantors party thereto, each of the Lenders party thereto and Cortland Capital Market Services LLC, as

administrative agent for the Lenders (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed on June 20, 2016, File No. 001-08038.)

10.3.9 Amendment No. 2 dated June 17, 2016 to that certain Limited Consent to Loan Agreement and Forbearance Agreement, dated May 11, 2016, as amended by Amendment No. 1 dated June 6, 2016, among Key Energy Services, Inc., Key Energy Services, LLC, certain subsidiaries of the Borrowers as Guarantors, Lenders and Co-Collateral Agents party thereto and Bank of America, N.A., as administrative agent for the Lenders (Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K filed on June 20, 2016, File No. 001-08038.)

10.3.10 Limited Consent and Second Amendment to Loan Agreement, dated August 24, 2016 (Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K filed on August 25, 2016, File No. 001-08038.)

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Exhibit No. Description

- 10.3.11 Loan and Security Agreement, dated as of December 15, 2016, among Key Energy Services, Inc. and Key Energy Services, LLC, as the borrowers, the financial institutions party thereto from time to time as lenders, Bank of America, N.A., as administrative agent for the lenders, and Bank of America, N.A. and Wells Fargo Bank, National Association, as co-collateral agents for the lenders (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed on December 15, 2016, File No. 001-08038.)
- 10.3.12 Term Loan and Security Agreement, dated as of December 15, 2016, among Key Energy Services, Inc., as borrower, certain subsidiaries of the borrower named as guarantors therein, the financial institutions party thereto from time to time as lenders and Cortland Capital Market Services LLC and Cortland Products Corp., as agent for the lenders (Incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K filed on December 15, 2016, File No. 001-08038.)
- 10.4.1† Key Energy Services, Inc. 2013 Performance Unit Plan. (Incorporated by reference to Exhibit 10.5 to our Annual Report on Form 10-K for the fiscal year ended December 31, 2012, File No. 001-08038.)
- 10.4.2† Employment Agreement dated June 22, 2015 by and between Robert Drummond, Key Energy Services, Inc. and Key Energy Services, LLC (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed on June 22, 2015, File No. 001-08038.)
- 10.4.3† Employment Agreement, dated effective as of March 25, 2013, among J. Marshall Dodson and Key Energy Services, LLC (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K dated March 28, 2013, File No. 001-08038.)
- 10.4.4† Form of Amendment to Employment Agreement, in the form executed on March 29, 2010, by and between Key Energy Services, Inc., Key Energy Shared Services, LLC, and each of Richard J. Alario, Kim B. Clarke and Kim R. Frye. (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K dated April 1, 2010, File No. 001-08038.)
- 10.4.5† Key Energy Services, Inc. 2014 Equity and Cash Incentive Plan. (Incorporated by reference to Appendix A to our Proxy Statement on Schedule 14A filed on May 7, 2014, File No. 001-08038.)
- 10.4.6† Form of Restricted Stock Award Agreement under 2014 Equity and Cash Incentive Plan. (Incorporated by reference to Exhibit 10.16.2 to our Annual Report on Form 10-K for the fiscal year ended December 31, 2012, File No. 001-08038.)
- 10.4.7† Form of Performance Unit Award Agreement under 2014 Equity and Cash Incentive Plan. (Incorporated by reference to Exhibit 10.16.3 to our Annual Report on Form 10-K for the fiscal year ended December 31, 2012, File No. 001-08038.)
- 10.4.8† Form of Director Restricted Stock Unit Agreement under 2014 Equity and Cash Incentive Plan. (Incorporated by reference to Exhibit 10.16.4 to our Annual Report on Form 10-K for the fiscal year ended December 31, 2012, File No. 001-08038.)

10.4.9† Form of Cash Retention Award Agreement (Incorporated by reference to Exhibit 99.1 to our current report on Form 8-K file February 3, 2016, File No. 001-08038.)

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Exhibit No.	Description
10.4.10	Letter Agreement Regarding Continued Employment Terms, effective as of August 21, 2015, between Key Energy Services, Inc., Key Energy Services, LLC and Richard J. Alario (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed on August 24, 2015, File No. 001-08038.)
10.4.11†	Transition Agreement between Key Energy Services, Inc. and Kim B. Clarke dated September 30, 2015. (Incorporated by reference to Exhibit 10.2 to our Quarterly Report on Form 10-Q filed on October 3, 2015, File No. 001-08038.)
10.4.12†	Revised Promotion Bonus Agreement between Key Energy Services, Inc. and Robert Drummond, dated April 6, 2016. (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed on April 12, 2016, File No. 001-08038.)
10.4.13†	Form of Amended and Restated Cash Retention Award Agreement, amended as of October 17, 2016. (Incorporated by reference to our Quarterly Report on Form 10-Q for the quarter ended September 30, 2016, File No. 001-08038.)
10.4.14†*	Amended and Restated Change of Control Agreement between Key Energy Services, Inc. and David Brunnert, dated January 31, 2017.
10.4.15†*	Amended and Restated Change of Control Agreement between Key Energy Services, Inc. and Eddie Picard, dated January 31, 2017.
10.4.16†	Key Energy Services, Inc. 2016 Equity and Cash Incentive Plan. (Incorporated by reference to Exhibit 10.1 to our registration statement on Form S-8 filed on December 19, 2016, File No. 001-08038.)
10.4.17†*	Form of Amended and Restated Performance-Based/Time-Vested Option Award Agreement under 2016 Equity and Cash Incentive Plan.
10.4.18†*	Form of Amended and Restated Performance-Based/Time-Vested Restricted Stock Unit Award Agreement under 2016 Equity and Cash Incentive Plan.
10.4.19†*	Form of Amended and Restated Performance-Based/Time-Vested Restricted Stock Award Agreement under 2016 Equity and Cash Incentive Plan.
10.5.1	Twenty-First Amendment to Office Lease, dated May 15, 2014, between Crescent 1301 McKinney, L.P. and Key Energy Services, Inc. (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed on May 16, 2014 File No. 001-08038.)
10.5.2	Twenty-Second Amendment to Office Lease, dated May 12, 2015, between Crescent 1301 McKinney, L.P. and Key Energy Services, Inc. (Incorporated by reference to Exhibit 10.18 to our Annual Report on Form 10-K for the fiscal year ended December 31, 2015, File No. 001-08038.)

- 10.5.3 Twenty-Third Amendment to Office Lease, dated November 20, 2015, between Crescent 1301 McKinney, L.P. and Key Energy Services, Inc. (Incorporated by reference to Exhibit 10.19 to our Annual Report on Form 10-K for the fiscal year ended December 31, 2015, File No. 001-08038.)
- 10.5.4 Twenty-Fourth Amendment to Office Lease, as confirmed by the Bankruptcy Court on December 6, 2016, between Crescent 1301 McKinney, L.P. and Key Energy Services, Inc. (Incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed on December 7, 2016, File No. 001-08038.)
- 10.6†\* Form of Indemnification Agreement.
- 21\* Significant Subsidiaries of the Company.
- 23\* Consent of Independent Registered Public Accounting Firm.

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Exhibit No. Description

- 31.1\* Certification of CEO pursuant to Securities Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act. of 2002.
- 31.2\* Certification of CFO pursuant to Securities Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32\* Certification of CEO and CFO pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101\* Interactive Data File.
- † Indicates a management contract or compensatory plan, contract or arrangement in which any Director or any Executive Officer participates.
- \* Filed herewith.