

ARVINMERITOR INC  
Form 10-K/A  
December 22, 2008

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 10-K/A (Amendment no. 1)**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934**

**For the Fiscal Year Ended September 28, 2008**

**Commission file number 1-15983**

**ARVINMERITOR, INC.**

**(Exact name of registrant as specified in its charter)**

|                                                                                                             |                                                                      |
|-------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|
| <b>Indiana</b><br><b>(State or other jurisdiction of<br/>incorporation or organization)</b>                 | <b>38-3354643</b><br><b>(I.R.S. Employer<br/>Identification No.)</b> |
| <b>2135 West Maple Road</b><br><b>Troy, Michigan</b><br><b>(Address of principal executive<br/>offices)</b> | <b>48084-7186</b><br><b>(Zip Code)</b>                               |

**Registrant's telephone number, including area code: (248) 435-1000**

**SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:**

| <b>Title of each class</b>                                                                            | <b>Name of each exchange on<br/>which registered</b> |
|-------------------------------------------------------------------------------------------------------|------------------------------------------------------|
| <b>Common Stock, \$1 Par Value<br/>(including the associated Preferred<br/>Share Purchase Rights)</b> | <b>New York Stock Exchange</b>                       |

**SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT: None**

Indicate by check mark whether the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

|                         |                                     |                           |                          |
|-------------------------|-------------------------------------|---------------------------|--------------------------|
| Large accelerated filer | <input checked="" type="checkbox"/> | Accelerated filer         | <input type="checkbox"/> |
| Non-accelerated filer   | <input type="checkbox"/>            | Smaller reporting company | <input type="checkbox"/> |

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

The aggregate market value of the registrant's voting and non-voting common equity held by non-affiliates of the registrant on March 28, 2008 (the last business day of the most recently completed second fiscal quarter) was approximately \$894.7 million.

73,762,081 shares of the registrant's Common Stock, par value \$1 per share, were outstanding on November 30, 2008.

**DOCUMENTS INCORPORATED BY REFERENCE**

Certain information contained in the Proxy Statement for the Annual Meeting of Shareowners of the registrant to be held on January 30, 2009 is incorporated by reference into Part III of the Annual Report on Form 10-K for the fiscal year ended September 28, 2008.



**Explanatory Note - Amendment**

ArvinMeritor, Inc. (the “company” or “ArvinMeritor”) is filing this Form 10-K/A to include in its Annual Report on Form 10-K for the fiscal year ended September 28, 2008 (the “Annual Report”), pursuant to Rule 3-09 of Regulation S-X under the Securities Exchange Act of 1934, financial statements and related notes of Meritor WABCO Vehicle Control Systems (“Meritor WABCO”), an unconsolidated joint venture in which the company owns a 50% interest.

Rule 3-09 of Regulation S-X provides that if a 50% or less owned person accounted for by the equity method meets the first or third condition of the significant subsidiary tests set forth in Rule 1-02(w), substituting 20% for 10%, separate financial statements for such 50% or less owned person shall be filed. Meritor WABCO did meet such test as of and for the year ended October 1, 2006 and the company has included in this Form 10-K/A the required audited financial statements for that period. However, as Meritor WABCO did not meet the significance test as of and for the years ended September 28, 2008 and September 30, 2007, ArvinMeritor is only required to file unaudited financial statements for those periods. ArvinMeritor has included in this Form 10-K/A Meritor WABCO’s unaudited financial statements for the years ended September 28, 2008 and September 30, 2007. Item 15 is the only portion of the Annual Report being supplemented or amended by this Form 10-K/A.

Additionally, in connection with the filing of this Form 10-K/A and pursuant to Securities and Exchange Commission (“SEC”) rules, ArvinMeritor is including currently dated certifications. This Form 10-K/A does not otherwise update any exhibits as originally filed and does not otherwise reflect events occurring after the original filing date of the Annual Report. Accordingly, this Form 10-K/A should be read in conjunction with ArvinMeritor’s filings with the SEC subsequent to the filing of the Annual Report.

**PART IV**

**Item 15. Exhibits and Financial Statement Schedules.**

(a) Financial Statements, Financial Statement Schedules and Exhibits.

(1) Financial Statements.

**ArvinMeritor**

The following financial statements and related notes were filed as part of the Annual Report filed with the SEC on November 21, 2008 (all financial statements listed below are those of the company and its consolidated subsidiaries):

Consolidated Statement of Operations, years ended September 30, 2008, 2007 and 2006.

Consolidated Balance Sheet, September 30, 2008 and 2007.

Consolidated Statement of Cash Flows, years ended September 30, 2008, 2007 and 2006.

Consolidated Statement of Shareowners' Equity, years ended September 30, 2008, 2007 and 2006.

Notes to Consolidated Financial Statements.

Report of Independent Registered Public Accounting Firm.

**Meritor WABCO**

The following financial statements and related notes of Meritor WABCO Vehicle Control Systems are included in this Form 10-K/A pursuant to Rule 3-09 of Regulation S-X:

Financial Statements as of and for the years ended September 30, 2008 and 2007 (As Restated) (Unaudited)

Financial Statements as of and for the year ended September 30, 2006 and Independent Auditors' Report

Meritor WABCO  
Vehicle Control  
Systems

Financial Statements as of and for the Years  
Ended September 30, 2008 and 2007 (As Restated) (Unaudited)

**MERITOR WABCO VEHICLE CONTROL SYSTEMS****BALANCE SHEETS****AS OF SEPTEMBER 30, 2008 AND 2007 (As Restated) (Unaudited)**

|                                                                                                                           | <b>2008</b>          |           | <b>2007</b><br>(As Restated,<br>see Note 9) |
|---------------------------------------------------------------------------------------------------------------------------|----------------------|-----------|---------------------------------------------|
| <b>ASSETS</b>                                                                                                             |                      |           |                                             |
| <b>CURRENT ASSETS:</b>                                                                                                    |                      |           |                                             |
| Cash                                                                                                                      | \$ 861,498           | \$        | 2,288,727                                   |
| Accounts receivable:                                                                                                      |                      |           |                                             |
| Trade – net of allowance for doubtful accounts of \$215,600 and \$180,043 as of September 30, 2008 and 2007, respectively | 17,382,262           |           | 19,165,962                                  |
| Related Parties:                                                                                                          |                      |           |                                             |
| Meritor Brake Systems, Inc.                                                                                               | 3,372,216            |           | 3,410,732                                   |
| WABCO Automotive Control Systems, Inc.                                                                                    | 31,207               |           | 897                                         |
| Inventories                                                                                                               | 24,501,800           |           | 25,163,321                                  |
| Prepaid and other current assets                                                                                          | 522,969              |           | 158,377                                     |
| Total current assets                                                                                                      | 46,671,952           |           | 50,188,016                                  |
| <b>PROPERTY AND EQUIPMENT:</b>                                                                                            |                      |           |                                             |
| Machinery and equipment                                                                                                   | 4,554,053            |           | 4,548,533                                   |
| Autos and trailers                                                                                                        | 1,086,413            |           | 879,902                                     |
| Furniture and fixtures                                                                                                    | 3,781,866            |           | 3,712,511                                   |
| Facility improvements                                                                                                     | 1,143,988            |           | 1,144,895                                   |
| Construction in progress                                                                                                  | 49,027               |           | 14,615                                      |
| Total property and equipment                                                                                              | 10,615,347           |           | 10,300,456                                  |
| Less accumulated depreciation                                                                                             | (9,118,119)          |           | (8,129,587)                                 |
| Property and equipment - net                                                                                              | 1,497,228            |           | 2,170,869                                   |
| OTHER ASSETS                                                                                                              | 33,334               |           | 133,333                                     |
| <b>TOTAL ASSETS</b>                                                                                                       | <b>\$ 48,202,514</b> | <b>\$</b> | <b>52,492,218</b>                           |
| <b>LIABILITIES AND PARTNERS' CAPITAL</b>                                                                                  |                      |           |                                             |
| <b>CURRENT LIABILITIES:</b>                                                                                               |                      |           |                                             |
| Accounts payable:                                                                                                         |                      |           |                                             |
| Trade                                                                                                                     | \$ 1,873,792         | \$        | 2,387,036                                   |
| Related parties:                                                                                                          |                      |           |                                             |
| Meritor Brake Systems, Inc.                                                                                               | 2,595,015            |           | 2,888,798                                   |
| WABCO Automotive Control Systems, Inc.                                                                                    | 17,867,545           |           | 20,598,174                                  |
| Accrued liabilities:                                                                                                      |                      |           |                                             |
| Warranty and Policy                                                                                                       | 1,600,000            |           | 1,600,000                                   |
| Compensation                                                                                                              | 1,178,205            |           | 1,303,546                                   |
| Customer incentives                                                                                                       | 299,444              |           | 173,268                                     |
| Other                                                                                                                     | 699,761              |           | 644,520                                     |
| Total current liabilities                                                                                                 | 26,113,762           |           | 29,595,342                                  |
| <b>COMMITMENTS AND CONTINGENCIES (Notes 6 and 8)</b>                                                                      |                      |           |                                             |
| <b>PARTNER'S CAPITAL:</b>                                                                                                 |                      |           |                                             |
| Meritor Brake Systems, Inc.                                                                                               | 11,044,376           |           | 11,448,438                                  |
| WABCO Automotive Control Systems, Inc.                                                                                    | 11,044,376           |           | 11,448,438                                  |
| Total partners' capital                                                                                                   | 22,088,752           |           | 22,896,876                                  |
| <b>TOTAL LIABILITIES AND PARTNERS' CAPITAL</b>                                                                            | <b>\$ 48,202,514</b> | <b>\$</b> | <b>52,492,218</b>                           |

See notes to unaudited financial statements.

**MERITOR WABCO VEHICLE CONTROL SYSTEMS****STATEMENTS OF NET INCOME****FOR THE YEARS ENDED SEPTEMBER 30, 2008 AND 2007 (As Restated) (Unaudited)**

|                                               | <b>2008</b>    |    | <b>2007</b><br>(As Restated,<br>see Note 9) |
|-----------------------------------------------|----------------|----|---------------------------------------------|
| NET SALES                                     | \$ 176,439,441 | \$ | 204,676,673                                 |
| COST OF GOODS SOLD                            | 151,375,369    |    | 176,542,922                                 |
| GROSS PROFIT                                  | 25,064,072     |    | 28,133,751                                  |
| OPERATING EXPENSES:                           |                |    |                                             |
| Services purchased from related parties:      |                |    |                                             |
| Salary and benefits                           | 9,152,880      |    | 9,082,055                                   |
| Selling and promotion                         | 2,250,505      |    | 2,100,455                                   |
| Research and development                      | 1,369,367      |    | 460,432                                     |
| Rent                                          | 394,075        |    | 389,951                                     |
| Other                                         | 775,910        |    | 947,557                                     |
| Total services purchased from related parties | 13,942,737     |    | 12,980,450                                  |
| Selling and promotion                         | 1,292,530      |    | 908,150                                     |
| Supplies                                      | 842,490        |    | 654,943                                     |
| Travel                                        | 847,395        |    | 731,087                                     |
| Other purchased services                      | 2,696,143      |    | 2,324,468                                   |
| Depreciation and amortization                 | 246,259        |    | 199,332                                     |
| Other operating expenses                      | 1,299,776      |    | 1,442,878                                   |
| Total operating expenses                      | 21,167,330     |    | 19,241,308                                  |
| INCOME FROM OPERATIONS                        | 3,896,742      |    | 8,892,443                                   |
| OTHER INCOME                                  | 1,295,134      |    | 1,340,985                                   |
| NET INCOME                                    | \$ 5,191,876   | \$ | 10,233,428                                  |

See notes to unaudited financial statements.



**MERITOR WABCO VEHICLE CONTROL SYSTEMS****STATEMENTS OF CASH FLOWS****FOR THE YEARS ENDED SEPTEMBER 30, 2008 AND 2007 (As Restated) (Unaudited)**

|                                                                                      | <b>2008</b>        |           | <b>2007</b><br>(As Restated,<br>see Note 9) |
|--------------------------------------------------------------------------------------|--------------------|-----------|---------------------------------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                         |                    |           |                                             |
| Net income                                                                           | \$ 5,191,876       | \$        | 10,233,428                                  |
| Adjustments to reconcile net income to net cash provided<br>by operating activities: |                    |           |                                             |
| Depreciation and amortization                                                        | 1,164,188          |           | 1,233,541                                   |
| Loss on disposal of assets                                                           | —                  |           | 478                                         |
| Provision for doubtful accounts                                                      | 101,667            |           | 86,600                                      |
| Change in assets and liabilities provided by (used in) cash:                         |                    |           |                                             |
| Trade and related-party accounts receivable                                          | 1,690,239          |           | 7,485,545                                   |
| Inventories                                                                          | 661,521            |           | 6,827,267                                   |
| Prepaid and other current assets                                                     | (364,592)          |           | (14,602)                                    |
| Trade and related-party accounts payable                                             | (3,537,656)        |           | (8,652,558)                                 |
| Accrued liabilities                                                                  | 56,076             |           | (818,254)                                   |
| Net cash provided by operating activities                                            | 4,963,319          |           | 16,381,445                                  |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES –</b>                                        |                    |           |                                             |
| Acquisition of property and equipment                                                | (390,548)          |           | (526,797)                                   |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES –</b>                                        |                    |           |                                             |
| Partners' distributions:                                                             |                    |           |                                             |
| Meritor Brake Systems, Inc.                                                          | (3,000,000)        |           | (10,000,000)                                |
| WABCO Automotive Control Systems, Inc.                                               | (3,000,000)        |           | (10,000,000)                                |
| Net cash used in financing activities                                                | (6,000,000)        |           | (20,000,000)                                |
| <b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>                                     | <b>(1,427,229)</b> |           | <b>(4,145,352)</b>                          |
| <b>CASH AND CASH EQUIVALENTS – Beginning of year</b>                                 | <b>2,288,727</b>   |           | <b>6,434,079</b>                            |
| <b>CASH AND CASH EQUIVALENTS – End of year</b>                                       | <b>\$ 861,498</b>  | <b>\$</b> | <b>2,288,727</b>                            |

See notes to unaudited financial statements.

## MERITOR WABCO VEHICLE CONTROL SYSTEMS

### NOTES TO FINANCIAL STATEMENTS

AS OF AND FOR THE YEARS ENDED SEPTEMBER 30, 2008 AND 2007 (As Restated) (Unaudited)

#### 1. FORMATION AND OWNERSHIP STRUCTURE

**Description of the Business** — Meritor WABCO Vehicle Control Systems (the “Company”) (formerly Rockwell WABCO Vehicle Control Systems) was formed on December 7, 1989, as a joint venture between WABCO Automotive Control Systems, Inc. (“WABCO”), a subsidiary of American Standard Inc., and Rockwell Brake Systems, Inc. (“Rockwell”), a subsidiary of Rockwell International (“Corporation”) (together, the “Partners”), and began operations on February 1, 1990. In 1997, Meritor Automotive, Inc. (“Meritor”) was spun out of Rockwell. As a part of this transaction, Rockwell’s partnership interest in the Company was transferred to Meritor Brake Systems, Inc. On July 31, 2007 WABCO spun from American Standard, Inc. As a part of this transaction, American Standard’s partnership interest in the Company was transferred to WABCO. The Company’s principal business is the sale of antilock braking and conventional air systems and other vehicle control systems for use on medium and heavy-duty trucks, buses, and trailers. Capital contributions and returns are made in equal proportions to maintain each Partner’s interest in the Company at 50%. All items of income or expense are allocated to the Partners in proportion to their respective cumulative capital contributions.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Inventories** — Inventories are stated at the lower of cost or market, using standard costing, which approximates actual cost on a first-in, first-out basis. Inventory at September 30, 2008 and 2007, consists principally of components held for resale and includes approximately \$7,583,000 and \$8,260,000, respectively, of inventory inbound to the Company for which risk of loss has transferred.

**Property and Equipment** — Property and equipment is stated at cost. Depreciation on property and equipment is calculated using the straight-line method over the estimated useful lives of the assets, which are 3 to 25 years. Expenditures for maintenance and repairs are charged to operations. Expenditures for betterments or major renewals are capitalized and depreciated over their useful lives.

**Revenue Recognition** — The Company recognizes revenue upon shipment of product to customers when title and risk of loss pass to the customer.

**Income Taxes** — No provision for income taxes has been made as it is the Partners’ responsibility for federal, state, and local income taxes. As a joint venture, taxable income or loss is allocated to the partners based on their respective ownership percentages, in accordance with the Partnership Agreement. The Company currently has state tax obligations in the State of Michigan under the Single Business Tax regime (repealed as of January 1, 2008) that are not considered an income tax under the provisions of SFAS No. 109 *Accounting for Income Taxes* (“FAS 109”). On July 12, 2007, the Michigan legislature enacted the Michigan Business Tax and Michigan Gross Receipts Tax, effective January 1, 2008, both of which are considered an income tax under the provisions of FAS 109.

**Warranty** — Substantially all warranty claims are the responsibility of the product supplier. The Company processes claims on behalf of the product supplier. However, under a contractual arrangement the reimbursement to the Company of such warranty claims is based on a flat rate (.85%) of current year purchases from the product supplier. As a result of this agreement, the Company incurs warranty expense when the flat-rate recovery does not cover the amount of warranty claims processed. Warranty accruals are recorded based on historical claims paid and as a percentage of sales in the year the sale is made. As a result, \$1,600,000 of warranty claims have been accrued as of

September 30, 2008 and 2007.

**Estimates** — The preparation of the Company’s financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**New Accounting Pronouncements** — In September 2006, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 157, “Fair Value Measurements” which provides a definition of fair value, establishes a framework for measuring fair value and requires expanded disclosures about fair value measurements. In February 2008 the FASB approved FASB Staff Position (FSP) No. FAS 157-2, “Effective Date of FASB Statement No. 157” that permits companies to partially defer the effective date of SFAS No. 157 for one year for non-financial assets and non-financial liabilities that are recognized or disclosed at fair value in the financial statements on a nonrecurring basis. FSP No. FAS 157-2 does not permit companies to defer recognition and disclosure requirements for financial assets and financial liabilities or for non-financial assets and non-financial liabilities that are remeasured at least annually. SFAS No. 157 is effective for financial assets and financial liabilities and for non-financial assets and non-financial liabilities that are remeasured at least annually for fiscal years beginning after November 15, 2007 and interim periods within those fiscal years. The provisions of SFAS No. 157 will be applied prospectively and will not have a material impact on the Company’s financial condition, results of operations or cash flows.

### 3. RELATED-PARTY TRANSACTIONS

The Company has no employees, but purchases employee and other services from the Partners. Total expenses for services from related parties during the years ended September 30, 2008 and 2007, recorded in cost of goods sold and other operating expenses were as follows:

|                             | <b>2008</b>   |    | <b>2007</b> |
|-----------------------------|---------------|----|-------------|
| Meritor Brake Systems, Inc. | \$ 20,676,280 | \$ | 20,111,037  |
| American Standard           |               | —  | 1,546,035   |
| WABCO                       | 2,227,397     |    | 309,207     |
| Total                       | \$ 22,903,677 | \$ | 21,966,279  |

Additionally, during the years ended September 30, 2008 and 2007, the Company purchased approximately \$119,493,026 and \$137,632,666, respectively, in productive inventory from related parties and recorded sales of approximately \$45,287,054 and \$31,771,840 to related parties, respectively.

The Company purchases a significant portion of productive inventory from related parties in Europe. All purchases are denominated in U.S. dollars. The Company has an agreement with certain of these related parties whereby if the difference between the currency exchange rate at the time of purchase and an agreed-upon currency exchange rate exceeds 3%, the purchase price is adjusted so that the currency exchange effect exceeding 3% is shared equally by both parties. The Company and the related parties settle all transactions on a monthly basis. The Company records the purchase price adjustments in Cost of Goods Sold. The Company incurred increased Cost of Goods Sold of approximately \$3,655,000 and \$1,221,700 in 2008 and 2007, respectively, as a result of these agreements.

### 4. SALES AND ACCOUNTS RECEIVABLE TO MAJOR CUSTOMERS

The Company had significant sales to three unrelated major customers in 2008 and 2007. Sales made to these customers as a percentage of total sales made by the Company during 2008 and 2007 are disclosed in the table below.

In addition, accounts receivable from these customers as of September 30, 2008 and 2007, is disclosed in the table (dollars in millions).

| Customer | 2008                      |       |                     | 2007                      |       |                     |
|----------|---------------------------|-------|---------------------|---------------------------|-------|---------------------|
|          | Percentage of Total Sales | Sales | Accounts Receivable | Percentage of Total Sales | Sales | Accounts Receivable |
| 1        | 21%                       | \$ 37 | \$ 2                | 24%                       | \$ 50 | \$ 2                |
| 2        | 9                         | 15    | 3                   | 12                        | 25    | 3                   |
| 3        | 7                         | 13    | 2                   | 7                         | 15    | 2                   |

A majority of the Company's sales are to manufacturers of heavy-duty trucks and trailers. Subsequent to September 30, 2008, general economic conditions in the United States, where the Company sells its products, have worsened significantly. Many of the Company's automotive industry customers are unionized, and work stoppages or slowdowns experienced by them could have an adverse effect on the Company's results of operations. Substantially, all of the receivables are from companies operating in the domestic transportation equipment industry.

## 5. WARRANTY AND POLICY

The changes in the carrying amount of the Company's total warranty and policy liability for the years ended September 30, 2008 and 2007 were as follows:

|                   | 2008 |             | 2007 |             |
|-------------------|------|-------------|------|-------------|
| Beginning Balance | \$   | 1,600,000   | \$   | —           |
| Provisions        |      | 3,600,000   |      | 5,800,000   |
| Payments          |      | (8,800,000) |      | (7,600,000) |
| Recoveries        |      | 5,200,000   |      | 3,400,000   |
| Ending Balance    | \$   | 1,600,000   | \$   | 1,600,000   |

Recoveries include reimbursements from the product suppliers under a flat-rate recovery agreement, campaigns and other arrangements.

## 6. CONTINGENCIES

The Company is involved in various legal proceedings, which arose in the ordinary course of its business. The Company believes it has valid defenses against such proceedings and has instructed its legal counsel to contest these matters vigorously. No estimates of potential liability to the Company can be determined at this time. No amounts have been recorded as a liability for these proceedings as of September 30, 2008.

## 7. PARTNERS' CAPITAL

The summary of partners' capital accounts for the years ended September 30, 2008 and 2007, is as follows:

|                              | Meritor |              | WABCO |              | Total         |
|------------------------------|---------|--------------|-------|--------------|---------------|
| Balance – September 30, 2006 | \$      | 16,331,724   | \$    | 16,331,724   | \$ 32,663,448 |
| Net income for the year      |         | 5,116,714    |       | 5,116,714    | 10,233,428    |
| Distributions                |         | (10,000,000) |       | (10,000,000) | (20,000,000)  |
| Balance – September 30, 2007 |         | 11,448,438   |       | 11,448,438   | 22,896,876    |
| Net income for the year      |         | 2,595,938    |       | 2,595,938    | 5,191,876     |
| Distributions                |         | (3,000,000)  |       | (3,000,000)  | (6,000,000)   |
| Balance – September 30, 2008 | \$      | 11,044,376   | \$    | 11,044,376   | \$ 22,088,752 |

## 8. COMMITMENTS

The Company leases its principal operating facility, a warehouse located in Hebron, Kentucky. The lease commenced on October 1, 1999 with options to renew at the end of the lease terms. The initial lease term was for a period of five years. In 2004, the Company extended its lease for an additional five years. In 2008, an agreement was reached with the lessor and an addendum to the lease agreement was executed. The future minimum lease payments listed below do not reflect the addendum to the lease agreement effective November 1, 2008 and therefore, the amounts reflected show payments of \$800,000 greater than those in effect under the addendum to the lease agreement. Effective November 1, 2008 the Company has reduced its "Leased Premises" by 16,910 s.f. Terms of this renegotiated lease are 60 months beginning November 1, 2009 and ending October 31, 2014. The lease agreement requires current monthly rentals plus the tenant's share of property taxes and operating expenses. In addition, the Company leases office space in Troy, Michigan, from one of the joint venture partners on a month-to-month basis. Lease payments are made monthly. Total rental expense was approximately \$1,200,133 and \$1,223,264 for the years ended September 30, 2008 and 2007, respectively.

Future minimum lease payments for the years ending September 30th, are as follows:

**Years Ending  
September 30**

|       |    |           |
|-------|----|-----------|
| 2009  | \$ | 436,915   |
| 2010  |    | 450,970   |
| 2011  |    | 464,500   |
| 2012  |    | 478,435   |
| 2013  |    | 492,790   |
| 2014  |    | 507,570   |
| Total | \$ | 2,831,180 |

**9. RESTATEMENT OF FINANCIAL STATEMENTS**

Subsequent to the issuance of the 2007 financial statements in the ArvinMeritor 2007 Form10-K/A, the Company's management determined that an accrual for warranty was necessary in accordance with accounting principles generally accepted in the United States of America. The Company must accrue amounts of expected claims processed and to be paid that will not be otherwise covered by product suppliers. As a result, the financial statements have been restated from the amounts previously reported to properly accrue warranty claims. The effects of the restatement on the Company's originally reported financial statements as of and for the year ended September 30, 2007 are summarized below.

|                                                           | Previously Reported | Adjustment  | Restated     |
|-----------------------------------------------------------|---------------------|-------------|--------------|
| As of September 30, 2007                                  |                     |             |              |
| Accrued Liabilities – Warranty                            | \$                  | —\$         | \$ 1,600,000 |
| Total current liabilities                                 | 27,995,342          | 1,600,000   | 29,595,342   |
| Partners' Capital: Meritor Brake Systems, Inc             | 12,248,438          | (800,000)   | 11,448,438   |
| Partners' Capital: WABCO Automotive Control Systems, Inc. | 12,248,438          | (800,000)   | 11,448,438   |
| Total partners' capital                                   | 24,496,876          | (1,600,000) | 22,896,876   |
| For the year ended September 30, 2007                     |                     |             |              |
| Cost of goods sold                                        | 174,942,922         | 1,600,000   | 176,542,922  |
| Gross Profit                                              | 29,733,751          | (1,600,000) | 28,133,751   |
| Income from operations                                    | 10,492,443          | (1,600,000) | 8,892,443    |
| Net income                                                | 11,833,428          | (1,600,000) | 10,233,428   |
|                                                           | (2,418,254)         | (1,600,000) | (818,254)    |

Change in assets and liabilities provided by (used in)  
cash – Accrued liabilities

\*\*\*\*\*

Meritor WABCO Vehicle Control Systems

Financial Statements as of and for the  
Year Ended September 30, 2006 and  
Independent Auditors' Report

**INDEPENDENT AUDITOR'S REPORT**

To the Members of the Partnership Committee of  
Meritor WABCO Vehicle Control Systems  
Troy, Michigan:

We have audited the accompanying balance sheet of Meritor WABCO Vehicle Control Systems (the "Company") as of September 30, 2006 and the related statements of net income and cash flows for the year then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the financial position of the Company as of September 30, 2006 and the results of its operations and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

/s/DELOITTE & TOUCHE LLP  
DELOITTE & TOUCHE LLP

Detroit, Michigan  
December 15, 2006



**MERITOR WABCO VEHICLE CONTROL SYSTEMS****BALANCE SHEET  
AS OF SEPTEMBER 30, 2006****ASSETS****CURRENT ASSETS:**

|                                                           |    |            |
|-----------------------------------------------------------|----|------------|
| Cash and cash equivalents                                 | \$ | 6,434,079  |
| Accounts receivable:                                      |    |            |
| Trade, net of allowance for doubtful accounts of \$58,710 |    | 29,580,966 |
| Related parties:                                          |    |            |
| Meritor Brake Systems, Inc.                               |    | 449,867    |
| WABCO Automotive Control Systems, Inc.                    |    | 118,905    |
| Inventories                                               |    | 31,990,588 |
| Prepaid and other current assets                          |    | 143,774    |
| Total current assets                                      |    | 68,718,179 |

**PROPERTY AND EQUIPMENT:**

|                               |  |             |
|-------------------------------|--|-------------|
| Machinery and equipment       |  | 4,387,237   |
| Autos and trailers            |  | 659,742     |
| Furniture and fixtures        |  | 3,602,018   |
| Facility improvements         |  | 1,144,098   |
| Construction in progress      |  | 117,675     |
| Total property and equipment  |  | 9,910,770   |
| Less accumulated depreciation |  | (7,132,680) |
| Property and equipment - net  |  | 2,778,090   |
| OTHER ASSETS                  |  | 233,333     |

|              |           |                   |
|--------------|-----------|-------------------|
| <b>TOTAL</b> | <b>\$</b> | <b>71,729,602</b> |
|--------------|-----------|-------------------|

**LIABILITIES AND PARTNERS' CAPITAL****CURRENT LIABILITIES:**

|                                        |    |            |
|----------------------------------------|----|------------|
| Accounts payable:                      |    |            |
| Trade                                  | \$ | 2,501,632  |
| Related parties:                       |    |            |
| Meritor Brake Systems, Inc.            |    | 972,365    |
| WABCO Automotive Control Systems, Inc. |    | 30,933,982 |
| American Standard Inc.                 |    | 118,587    |
| Accrued liabilities:                   |    |            |
| Compensation                           |    | 1,226,142  |
| Customer incentives                    |    | 655,390    |
| Other                                  |    | 2,658,056  |
| Total current liabilities              |    | 39,066,154 |

**COMMITMENTS AND CONTINGENCIES (Notes 5 and 7)****PARTNER'S CAPITAL:**

|                                                |           |                   |
|------------------------------------------------|-----------|-------------------|
| Meritor Brake Systems, Inc.                    |           | 16,331,724        |
| WABCO Automotive Control Systems, Inc.         |           | 16,331,724        |
| Total partners' capital                        |           | 32,663,448        |
| <b>TOTAL LIABILITIES AND PARTNERS' CAPITAL</b> | <b>\$</b> | <b>71,729,602</b> |

See notes to financial statements.

**MERITOR WABCO VEHICLE CONTROL SYSTEMS****STATEMENT OF NET INCOME  
FOR THE YEAR ENDED SEPTEMBER 30, 2006**

|                                               |    |             |
|-----------------------------------------------|----|-------------|
| NET SALES                                     | \$ | 249,426,052 |
| COST OF GOODS SOLD                            |    | 206,095,002 |
| GROSS PROFIT                                  |    | 43,331,050  |
| OPERATING EXPENSES:                           |    |             |
| Services purchased from related parties:      |    |             |
| Salary and benefits                           |    | 8,779,039   |
| Selling and promotion                         |    | 1,951,093   |
| Research and development                      |    | 197,575     |
| Rent                                          |    | 404,403     |
| Other                                         |    | 1,012,775   |
| Total services purchased from related parties |    | 12,344,885  |
| Selling and promotion                         |    | 903,197     |
| Supplies                                      |    | 489,004     |
| Travel                                        |    | 720,935     |
| Other purchased services                      |    | 2,071,159   |
| Depreciation and amortization                 |    | 402,442     |
| Other operating expenses                      |    | 2,395,764   |
| Total operating expenses                      |    | 19,327,386  |
| INCOME FROM OPERATIONS                        |    | 24,003,664  |
| OTHER INCOME                                  |    | 1,234,820   |
| NET INCOME                                    | \$ | 25,238,484  |

See notes to financial statements.

**MERITOR WABCO VEHICLE CONTROL SYSTEMS****STATEMENT OF CASH FLOW  
FOR THE YEAR ENDED SEPTEMBER 30, 2006****CASH FLOW FROM OPERATING ACTIVITIES:**

|                                                                                   |    |            |
|-----------------------------------------------------------------------------------|----|------------|
| Net income                                                                        | \$ | 25,238,484 |
| Adjustments to reconcile net income to net cash provided by operating activities: |    |            |
| Depreciation and amortization                                                     |    | 1,483,753  |
| Loss on disposal of assets                                                        |    | 11,657     |
| Provision for doubtful accounts                                                   |    | 623,791    |
| Change in assets and liabilities provided by (used in) cash:                      |    |            |
| Trade and related-party accounts receivable                                       |    | (95,931)   |
| Inventories                                                                       |    | 1,296,187  |
| Other assets                                                                      |    | 501,694    |
| Trade and related-party accounts payable                                          |    | 1,646,738  |
| Accrued liabilities                                                               |    | 2,301,305  |
| Net cash provided by operating activities                                         |    | 33,007,678 |

**CASH FLOW FROM INVESTING ACTIVITIES – Acquisition of property and equipment**

(481,164)

**CASH FLOW FROM FINANCING ACTIVITIES – Partners' distributions:**

|                                        |              |
|----------------------------------------|--------------|
| Meritor Brake Systems, Inc.            | (13,500,000) |
| WABCO Automotive Control Systems, Inc. | (13,500,000) |
| Cash used in financing activities      | (27,000,000) |

**NET INCREASE IN CASH AND CASH EQUIVALENTS** 5,526,514

**CASH AND CASH EQUIVALENTS – Beginning of year** 907,565

**CASH AND CASH EQUIVALENTS – End of year** \$ 6,434,079

**SUPPLEMENTAL SCHEDULE OF NONCASH TRANSACTION –**

|                                                                                    |    |         |
|------------------------------------------------------------------------------------|----|---------|
| Purchase of property, plant, and equipment financed through accounts payable-trade | \$ | 141,488 |
|------------------------------------------------------------------------------------|----|---------|

See notes to financial statements.



**MERITOR WABCO VEHICLE CONTROL SYSTEMS**

**NOTES TO FINANCIAL STATEMENTS**

**AS OF AND FOR THE YEAR ENDED SEPTEMBER 30, 2006**

**1. FORMATION AND OWNERSHIP STRUCTURE**

**Description of the Business**—Meritor WABCO Vehicle Control Systems (the “Company”) (formerly Rockwell WABCO Vehicle Control Systems) was formed on December 7, 1989, as a joint venture between WABCO Automotive Control Systems, Inc. (“WABCO”), a subsidiary of American Standard Inc., and Rockwell Brake Systems, Inc. (“Rockwell”), a subsidiary of Rockwell International (“Corporation”) (together, the “Partners”), and began operations on February 1, 1990. In 1997, Meritor Automotive, Inc. (“Meritor”) was spun out of Rockwell. As a part of this transaction, Rockwell’s partnership interest in the Company was transferred to Meritor Brake Systems, Inc. The Company’s principal business is the sale of antilock braking and conventional air systems and other vehicle control systems for use on medium and heavy-duty trucks, buses, and trailers. Capital contributions and returns are made in equal proportions to maintain each Partner’s interest in the Company at 50%. All items of income or expense are allocated to the Partners in proportion to their respective cumulative capital contributions.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Inventories**—Inventories are stated at the lower of cost or market, using standard costing, which approximates actual cost on a first-in, first-out basis. Inventory at September 30, 2006, consists principally of components held for resale and includes approximately \$15,131,000 of inventory in transit.

**Property and Equipment**—Property and equipment is stated at cost. Depreciation on property and equipment is calculated using the straight-line method over the estimated useful lives of the assets, which are 3 to 25 years. Expenditures for maintenance and repairs are charged to operations. Expenditures for betterments or major renewals are capitalized and depreciated over their useful lives.

**Foreign Currency**—The Company purchases a significant portion of productive inventory from related parties in Europe. The Company has an agreement with certain of these related parties whereby if the difference between the currency exchange rate at the time of purchase and an agreed-upon currency exchange rate exceeds 3%, the Company and the related party share the foreign currency gain or loss equally. The Company offsets significant currency gains with certain related parties against the payable owed to those parties (see Note 3). The Company uses the U.S. dollar as its functional currency. The Company’s share of foreign currency gains or losses is reflected in income currently. The Company had foreign currency losses of approximately \$738,076 for the year ended September 30, 2006.

**Revenue Recognition**—The Company recognizes revenue upon shipment of product to customers when title and risk of loss pass to the customer.

**Income Taxes**—No provision for income taxes has been made as the Partners’ have responsibility for federal, state, and local income taxes.

**Warranty**—Substantially all warranty claims are the responsibility of the product supplier. The Company processes claims on behalf of the product supplier. Certain warranty claims presented by customers that do not meet the warranty coverage terms provided by the product supplier may be paid by the Company. Payment of these claims is based on approval of the Company and is discretionary as the Company has not warranted such products. Amounts paid are recorded as expense in the period that the Company approves such claims.

**Estimates**—The preparation of the Company’s financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### 3. RELATED-PARTY TRANSACTIONS

The Company has no employees, but purchases employee and other services from the Partners. Total expenses for services from related parties during the year ended September 30, 2006, recorded in cost of goods sold and other operating expenses, were as follows:

|                             |    |            |
|-----------------------------|----|------------|
| Meritor Brake Systems, Inc. | \$ | 20,487,640 |
| American Standard Inc.      |    | 1,528,790  |
| Total                       | \$ | 22,016,430 |

Additionally, during the year ended September 30, 2006, the Company purchased approximately \$158,522,218 in productive inventory from related parties and recorded sales of approximately \$29,592,000 to related parties.

### 4. SALES AND ACCOUNTS RECEIVABLE TO MAJOR CUSTOMERS

The Company had significant sales to five major customers in 2006. Sales made to these customers in total and as a percentage of total sales made by the Company during 2006 are disclosed in the table below. In addition, accounts receivable from these customers as of September 30, 2006 is disclosed in the table.

| Customer | Percentage<br>of Total<br>Sales | Sales         | Accounts<br>Receivable |
|----------|---------------------------------|---------------|------------------------|
|          |                                 | (In millions) |                        |
| 1        | 24%                             | \$ 60         | \$ 9                   |
| 2        | 27                              | 68            | 2                      |
| 3        | 12                              | 30            | 5                      |
| 4        | 11                              | 28            | 6                      |
| 5        | 11                              | 27            | 2                      |

A majority of the Company’s sales are to manufacturers of heavy-duty trucks and trailers. Many of the Company’s automotive industry customers are unionized, and work stoppages or slowdowns experienced by them could have an adverse effect on the Company’s results of operations. Substantially, all of the receivables are from companies operating in the domestic transportation equipment industry.

During the year ended September 30, 2006, the Company wrote off accounts receivable of \$799,315 and had collections on amounts previously reserved for of \$112,817.

### 5. CONTINGENCIES

The Company is involved in various legal proceedings, which arose in the ordinary course of its business. The proceedings involve plaintiffs with various physical injuries including fatalities. There are multiple defendants involved in the cases. In addition, the Company has an unasserted claim made against it related to patent infringement. Although it is reasonably possible that the cases and the unasserted claim could have judgments rendered against the Company, the Company believes it has valid defenses against such proceedings and has instructed its legal counsel to contest these matters vigorously. No

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estimates of potential liability to the Company can be determined at this time. No amounts have been recorded as a liability for these proceedings as of September 30, 2006.

### 6. PARTNERS' CAPITAL

The summary of partners' capital accounts for the year ended September 30, 2006, is as follows:

|                              | <b>Meritor</b> | <b>WABCO</b>  | <b>Total</b>  |
|------------------------------|----------------|---------------|---------------|
| Balance – September 30, 2005 | 17,212,482     | 17,212,482    | 34,424,964    |
| Net income for the year      | 12,619,242     | 12,619,242    | 25,238,484    |
| Distributions                | (13,500,000)   | (13,500,000)  | (27,000,000)  |
| Balance – September 30, 2006 | \$ 16,331,724  | \$ 16,331,724 | \$ 32,663,448 |

### 7. COMMITMENTS

The Company leases its principal operating facility, a warehouse located in Hebron, Kentucky. The lease commenced on October 1, 1999. The initial lease term was for a period of five years. In 2004, the Company exercised an option to extend the lease term through October 31, 2009. Upon expiration, the Company will have the option to renew for an additional period of five years through October 31, 2014. The lease agreement requires current monthly rentals plus the tenant's share of property taxes and operating expenses. In addition, the Company leases office space in Troy, Michigan, from one of the joint venture partners on a month-to-month basis. Lease payments are made monthly. Total rental expense was approximately \$1,164,529 for the year ended September 30, 2006.

Minimum lease payments for the following years ending September 30, are as follows:

|       |    |           |
|-------|----|-----------|
| 2007  | \$ | 415,000   |
| 2008  |    | 415,000   |
| 2009  |    | 415,000   |
| 2010  |    | 23,900    |
| Total | \$ | 1,268,900 |

\*\*\*\*\*





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(2) Financial Statement Schedule for the years ended September 30, 2008, 2007 and 2006. The following schedule was filed as part of the Annual Report filed with the SEC on November 21, 2008:

Schedule II - Valuation and Qualifying Accounts

Schedules not filed with this Annual Report on Form 10-K/A are omitted because of the absence of conditions under which they are required or because the information called for is shown in the financial statements or related notes.

(3) Exhibits

- 3-a Restated Articles of Incorporation of ArvinMeritor, filed as Exhibit 4.01 to ArvinMeritor's Registration Statement on Form S-4, as amended (Registration Statement No. 333-36448) ("Form S-4"), is incorporated by reference.
- 3-b By-laws of ArvinMeritor, filed as Exhibit 3 to ArvinMeritor's Quarterly Report on Form 10-Q for the quarterly period ended June 29, 2003 (File No. 1-15983), is incorporated by reference.
- 4-a Rights Agreement, dated as of July 3, 2000, between ArvinMeritor and The Bank of New York (successor to EquiServeTrust Company, N.A.), as rights agent, filed as Exhibit 4.03 to the Form S-4, is incorporated by reference.
- 4-b Indenture, dated as of April 1, 1998, between ArvinMeritor and BNY Midwest Trust Company (successor to The Chase Manhattan Bank), as trustee, filed as Exhibit 4 to Meritor's Registration Statement on Form S-3 (Registration No. 333-49777), is incorporated by reference.
- 4-b-1 First Supplemental Indenture, dated as of July 7, 2000, to the Indenture, dated as of April 1, 1998, between ArvinMeritor and BNY Midwest Trust Company (successor to The Chase Manhattan Bank), as trustee, filed as Exhibit 4-b-1 to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended September 30, 2000 (File No. 1-15983) ("2000 Form 10-K"), is incorporated by reference.
- 4-b-2 Third Supplemental Indenture, dated as of June 23, 2006, to the Indenture, dated as of April 1, 1998, between ArvinMeritor and BNY Midwest Trust Company (successor to The Chase Manhattan Bank), as trustee (including Subsidiary Guaranty dated as of June 23, 2006), filed as Exhibit 4.2 to ArvinMeritor's Current Report on Form 8-K, dated June 23, 2006 and filed on June 27, 2006 (File No. 1-15983)("June 23, 2006 Form 8-K"), is incorporated by reference.
- 4-c Indenture dated as of July 3, 1990, as supplemented by a First Supplemental Indenture dated as of March 31, 1994, between ArvinMeritor and BNY Midwest Trust Company (successor to Harris Trust and Savings Bank), as trustee, filed as Exhibit 4-4 to Arvin's Registration Statement on Form S-3 (Registration No. 33-53087), is incorporated by reference.
- 4-c-1 Second Supplemental Indenture, dated as of July 7, 2000, to the Indenture dated as of July 3, 1990, between ArvinMeritor and BNY Midwest Trust Company (successor to Harris Trust and Savings Bank), as trustee, filed as Exhibit 4-c-1 to the 2000 Form 10-K, is incorporated by reference.

- 4-c-2 Fourth Supplemental Indenture, dated as of June 23, 2006, to the Indenture, dated as of July 3, 1990, between ArvinMeritor and BNY Midwest Trust Company (successor to Harris Trust and Savings Bank), as trustee (including Subsidiary Guaranty dated as of June 23, 2006), filed as Exhibit 4.3 to the June 23, 2006 Form 8-K, is incorporated by reference.
- 4-d Indenture, dated as of March 7, 2006, between ArvinMeritor and BNY Midwest Trust Company, as trustee, filed as Exhibit 4.1 to ArvinMeritor's Current Report on Form 8-K, dated March 7, 2006 and filed on March 9, 2006 (File No. 1-15983), is incorporated by reference.
- 4-d-1 First Supplemental Indenture, dated as of June 23, 2006, to the Indenture, dated as of March 7, 2006, between ArvinMeritor and BNY Midwest Trust Company, as trustee (including Subsidiary Guaranty dated as of June 23, 2006), filed as Exhibit 4.1 to the June 23, 2006 Form 8-K, is incorporated by reference.
- 4-e Indenture, dated as of February 8, 2007, between ArvinMeritor and The Bank of New York Trust Company, N.A., as trustee (including form of Subsidiary Guaranty dated as of February 8, 2007), filed as Exhibit 4-a to ArvinMeritor's Quarterly Report on Form 10-Q for the quarterly period ended April 1, 2007 (File No. 1-15983), is incorporated by reference.
- 10-a Credit Agreement, dated as of June 23, 2006, by and among ArvinMeritor, ArvinMeritor Finance Ireland, the institutions from time to time parties thereto as lenders, JP Morgan Chase Bank, National Association, as Administrative Agent, Citicorp North America, Inc. and UBS Securities LLC, as Syndication Agents, ABN AMRO Bank N.V., BNP Paribas and Lehman Commercial Paper Inc., as Documentation Agents, and J.P. Morgan Securities Inc. and Citigroup Global Markets, as Joint Lead Arrangers and Joint Book Runners, filed as Exhibit 10.1 to the June 23, 2006 Form 8-K, is incorporated by reference.
- 10-a-1 Subsidiary Guaranty, dated as of June 23, 2006, by and among the subsidiary guarantors and JPMorgan Chase Bank, National Association, as Administrative Agent, for the benefit of itself, the lenders and other holders of guaranteed obligations, filed as Exhibit 10.2 to the June 23, 2006 Form 8-K, is incorporated by reference.
- 10-a-2 Pledge and Security Agreement, dated as of June 23, 2006, by and among ArvinMeritor, the subsidiaries named therein and JPMorgan Chase Bank, National Association, as Administrative Agent, filed as Exhibit 10.3 to the June 23, 2006 Form 8-K, is incorporated by reference.
- 10-a-3 Amendment No. 1 to Credit Agreement, dated as of February 23, 2007, among ArvinMeritor, the financial institutions party thereto and JPMorgan Chase Bank, National Association, as Administrative Agent, filed as Exhibit 10 to the Current Report on Form 8-K dated and filed on February 23, 2007 (File No. 1-15983), is incorporated by reference.
- 10-a-4 Amendment No. 2 to Credit Agreement, dated as of October 2, 2007, among ArvinMeritor, the financial institutions party thereto and JPMorgan Chase Bank, National Association, as Administrative Agent, filed as Exhibit 10 to the Current Report on Form 8-K dated October 2, 2007 and filed on October 3, 2007 (File No. 1-15983), is incorporated by reference.

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- 10-a-5 Amendment No. 3 to Credit Agreement, dated as of October 26, 2007, among ArvinMeritor, the financial institutions party thereto and JPMorgan Chase Bank, National Association, as Administrative Agent, filed as Exhibit 10 to the Current Report on Form 8-K dated October 26, 2007 and filed on October 30, 2007 (File No. 1-15983), is incorporated by reference.
- 10-a-6 Amendment No. 4 to Credit Agreement, dated as of December 10, 2007, among ArvinMeritor, the financial institutions party thereto and JPMorgan Chase Bank, National Association, as Administrative Agent, filed as Exhibit 10 to the Current Report on Form 8-K filed on December 11, 2007 is incorporated herein by reference.
- \*10-b-1 1997 Long-Term Incentives Plan, as amended and restated, filed as Exhibit 10 to ArvinMeritor's Current Report on Form 8-K dated and filed on April 20, 2005 (File No. 1-15983), is incorporated by reference.
- \*10-b-2 Form of Restricted Stock Agreement under the 1997 Long-Term Incentives Plan, filed as Exhibit 10-a-2 to Meritor's Annual Report on Form 10-K for the fiscal year ended September 30, 1997 (File No. 1-13093), is incorporated by reference.
- \*10-b-3 Form of Option Agreement under the 1997 Long-Term Incentives Plan, filed as Exhibit 10(a) to Meritor's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 1998 (File No. 1-13093), is incorporated by reference.
- \*10-b-4 Form of Performance Share Agreement under the 1997 Long-Term Incentives Plan, filed as Exhibit 10-b to ArvinMeritor's Current Report on Form 8-K, dated December 7, 2004 and filed on December 9, 2004 (File No. 1-15983), is incorporated by reference.
- \*10-b-5 Description of Performance Goals Established in connection with 2007-2009 Cash Performance Plan under the 1997 Long-Term Incentives Plan, filed as Exhibit 10-b-7 to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended October 1, 2006 (File No. 1-15983), is incorporated by reference.
- \*10-b-6 Description of Performance Goals Established in connection with 2008-2010 Cash Performance Plan under the 2007 Long Term Incentive Plan, filed as Exhibit 10a to the Current Report on Form 8-K filed on December 19, 2007 is incorporated herein by reference.
- \*10-b-7 Description of Annual Incentive Goals Established for Fiscal year 2009 under the Incentive Compensation Plan, filed as Exhibit 10a to the Current Report on Form 8-K filed on November 7, 2008 is incorporated herein by reference.
- \*\*10-c 2007 Long-Term Incentive Plan, as amended, filed as Exhibit 10-a to ArvinMeritor's Quarterly Report on Form 10-Q for the quarterly period ended April 1, 2007 (File No. 1-15983), is incorporated by reference.
- \*\*10-c-1 Form of Restricted Stock Agreement under the 2007 Long-Term Incentive Plan, filed as Exhibit 10-c-1 to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended September 30, 2007.
- \*10-d Description of Compensation of Non-Employee Directors is incorporated by reference to Exhibit 10-d of the Annual Report on Form 10-K for the fiscal year ended September 28, 2008.
- \*10-e 2004 Directors Stock Plan, filed as Exhibit 10-a to ArvinMeritor's Quarterly Report on Form 10-Q for the quarterly period ended March 28, 2004 (File No. 1-15983), is incorporated by reference.
- \*10-e-1 Form of Restricted Share Unit Agreement under the 2004 Directors Stock Plan, filed as Exhibit 10-c-3 to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended October 3, 2004 (File No. 1-15983), is

incorporated by reference.

- \*10-e-2 Form of Restricted Stock Agreement under the 2004 Directors Stock Plan, filed as Exhibit 10-c-4 to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended October 2, 2005 (Filed No. 1-15983), is incorporated by reference.
- \*10-e-3 Option Agreement under the 2007 Long-Term Incentive Plan between ArvinMeritor and Charles G. McClure filed as Exhibit 10-c to ArvinMeritor's Quarterly report on Form 10-Q for the quarterly period ended June 30, 2008 is incorporated herein by reference.
- \*10-e-4 Restricted Stock Agreement under the 2007 Long-term Incentive Plan between ArvinMeritor and Charles G. McClure filed as Exhibit 10-d to ArvinMeritor's Quarterly Report on form 10-Q for the quarterly period ended June 30, 2008 is incorporated herein by reference.
- \*10-f Incentive Compensation Plan, as amended and restated, filed as Exhibit 10-b to ArvinMeritor's Current Report on Form 8-K, dated February 16, 2005 and filed on February 17, 2005 (File No. 1-15983), is incorporated by reference.
- \*10-f-1 Form of Deferred Share Agreement, filed as Exhibit 10-a to ArvinMeritor's Quarterly Report on Form 10-Q for the quarterly period ended January 2, 2005 (File No. 1-15983), is incorporated by reference.
- \*10-g Copy of resolution of the Board of Directors of ArvinMeritor, adopted on July 6, 2000, providing for its Deferred Compensation Policy for Non-Employee Directors, filed as Exhibit 10-f to the 2000 Form 10-K, is incorporated by reference.
- \*10-h Deferred Compensation Plan, filed as Exhibit 10-e-1 to Meritor's Annual Report on Form 10-K for the fiscal year ended September 30, 1998 (File No. 1-13093), is incorporated by reference.
- \*10-i 1998 Stock Benefit Plan, as amended, filed as Exhibit (d)(2) to ArvinMeritor's Schedule TO, Amendment No. 3 (File No. 5-61023), is incorporated by reference.
- \*10-j Employee Stock Benefit Plan, as amended, filed as Exhibit (d)(3) to ArvinMeritor's Schedule TO, Amendment No. 3 (File No. 5-61023), is incorporated by reference.
- \*10-k 1988 Stock Benefit Plan, as amended, filed as Exhibit 10 to Arvin's Quarterly Report on Form 10-Q for the quarterly period ended July 3, 1988, and as Exhibit 10(E) to Arvin's Quarterly Report on Form 10-Q for the quarterly period ended July 4, 1993 (File No. 1-302), is incorporated by reference.
- 10-l Amended and Restated Loan Agreement dated as of September 15, 2008 by and among ArvinMeritor, Inc., ArvinMeritor Receivables Corporation, the Lenders from time to time party thereto and SunTrust Robinson Humphrey, Inc., as Administrative Agent, filed as Exhibit 10a to the current report on form 8-K filed on August 13, 2008 is incorporated herein by reference.

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- 10-m Second Amended and Restated Purchase and Sale Agreement, dated as of September 19, 2005, among ArvinMeritor OE, LLC and various affiliates, as Originators, and ArvinMeritor Receivables Corporation, filed as Exhibit 10b to ArvinMeritor's Current Report on Form 8-K, dated September 16, 2005 and filed on September 19, 2005 (File No. 1-15983), is incorporated by reference.
- 10-m-1 First Amendment, dated as of May 8, 2006, to Second Amended and Restated Purchase and Sale Agreement, dated as of September 19, 2005, among ArvinMeritor Receivables Corporation and the Originators named therein, filed as Exhibit 10b to ArvinMeritor's Current Report on Form 8-K, dated May 8, 2006 and filed on May 10, 2006, is incorporated by reference.
- 10-m-2 Third Amendment, dated as of November 6, 2006, to Second Amended and Restated Purchase and Sale Agreement, dated as of September 19, 2005, among ArvinMeritor Receivables Corporation and the Originators named therein, filed as Exhibit 10-1-2 to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended October 1, 2006 (File No. 1-15983), is incorporated by reference.
- 10-m-3 Sixth Amendment, dated as of March 31, 2008, to Second Amended and Restated Purchase and Sale Agreement, dated as of September 19, 2005, among ArvinMeritor Receivables Corporation and the Originators named therein filed as exhibit 10b to the Current Report on Form 8-K filed on April 1, 2008 is incorporated herein by reference.
- 10-m-4 Eighth Amendment, dated as of September 15, 2008, to Second Amended and Restated Purchase and Sale Agreement, dated as of September 19, 2005, among ArvinMeritor Receivables Corporation and the Originators named therein, filed as Exhibit 10b to the current report on form 8-K filed on August 13, 2008 is incorporated herein by reference.
- \*10-n Employment agreement between the company and Charles G. McClure, Jr., filed as Exhibit 10-s to ArvinMeritor's Annual Report on Form 10-K for the fiscal year ended October 3, 2004 (File No. 1-15983), is incorporated by reference.
- \*10-o Employment agreement between the company and James D. Donlon, III, filed as Exhibit 10 to ArvinMeritor's Current Report on Form 8-K, dated April 12, 2005 and filed on April 13, 2005 (File No. 1-15983), is incorporated by reference.
- \*10-p Employment agreement, dated August 23, 2006, between ArvinMeritor and Philip R. Martens, filed as Exhibit 10.3 to ArvinMeritor's Current Report on Form 8-K, dated August 24, 2006 and filed on August 28, 2006 (File No. 1-15983), is incorporated by reference.
- \*10-q Employment agreement, dated August 23, 2006, between ArvinMeritor and Carsten J. Reinhardt, filed as Exhibit 10.4 to ArvinMeritor's Current Report on Form 8-K, dated August 24, 2006 and filed on August 28, 2006 (File No. 1-15983), is incorporated by reference.
- \*10-r Employment agreement, dated March 22, 2006, between ArvinMeritor and Jeffrey A. Craig is incorporated by reference to Exhibit 10-r of the Annual Report on Form 10-K for the fiscal year ended September 28, 2008.
- \*10-s Form of employment letter between ArvinMeritor and its executives, filed as Exhibit 10-a to ArvinMeritor's Current Report on Form 8-K, dated October 27, 2004 and filed on December 21, 2004 (File No. 1-15983), is

incorporated by reference.

- 10-t Receivables Purchase Agreement dated November 19, 2007 between ArvinMeritor CVS Axles France and Viking Asset Purchaser and CitiCorp Trustee Company Limited is incorporated by reference to Exhibit 10-t of the Annual Report on Form 10-K for the fiscal year ended September 28, 2008.
- 10-u Receivables Purchase Agreement dated March 13, 2006 between Meritor HVS AB and Nordic Finance Limited and CitiCorp Trustee Company Limited is incorporated by reference to Exhibit 10-u of the Annual Report on Form 10-K for the fiscal year ended September 28, 2008.
- 10-v Amendment, dated July 25, 2007, to Receivables Purchase Agreement dated March 13, 2006 between Meritor HVS AB and Nordic Finance Limited and CitiCorp Trustee Company Limited is incorporated by reference to Exhibit 10-v of the Annual Report on Form 10-K for the fiscal year ended September 28, 2008.
- 12 Computation of ratio of earnings to fixed charges is incorporated by reference to Exhibit 12 of the Annual Report on Form 10-K for the fiscal year ended September 28, 2008.
- 21 List of subsidiaries of ArvinMeritor is incorporated by reference to Exhibit 21 of the Annual Report on Form 10-K for the fiscal year ended September 28, 2008.
- 23-a Consent of Vernon G. Baker, II, Esq., Senior Vice President and General Counsel of ArvinMeritor is incorporated by reference to Exhibit 23-a of the Annual Report on Form 10-K for the fiscal year ended September 28, 2008.
- 23-b Consent of Deloitte & Touche LLP, independent registered public accounting firm is incorporated by reference to Exhibit 23-b of the Annual Report on Form 10-K for the fiscal year ended September 28, 2008.
- 23-c Consent of Bates White LLC is incorporated by reference to Exhibit 23-c of the Annual Report on Form 10-K for the fiscal year ended September 28, 2008.
- 23-d Consent of Deloitte & Touche LLP
- 24 Power of Attorney authorizing certain persons to sign this Annual Report on Form 10-K on behalf of certain directors and officers of ArvinMeritor is incorporated by reference to Exhibit 24 of the Annual Report on Form 10-K for the fiscal year ended September 28, 2008.
- 31-a Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) under the Exchange Act.

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- 31-b Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) under the Exchange Act.
  
- 32-a Certification of the Chief Executive Officer pursuant to Rule 13a-14(b) under the Exchange Act and 18 U.S.C. Section 1350.
  
- 32-b Certification of the Chief Financial Officer pursuant to Rule 13a-14(b) under the Exchange Act and 18 U.S.C. Section 1350.

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\*Management contract or compensatory plan or arrangement.





**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ARVINMERITOR, INC.

By: /s/ Jeffrey A. Craig  
Jeffrey A. Craig  
Senior Vice President, Chief Financial Officer  
and Acting Controller

Date: December 19, 2008