

KIRKLAND'S, INC  
Form 10-Q  
December 08, 2016  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D.C. 20549**

**FORM 10-Q**

**Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**  
**For the quarterly period ended October 29, 2016,**

**or**

**Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**  
**For the transition period from \_\_\_\_\_ to \_\_\_\_\_.**

**Commission file number: 000-49885**

**KIRKLAND S, INC.**

**(Exact name of registrant as specified in its charter)**

**Tennessee**  
**(State or other jurisdiction of**  
**incorporation or organization)**

**62-1287151**  
**(IRS Employer**  
**Identification No.)**

**5310 Maryland Way**

**Brentwood, Tennessee**  
**(Address of principal executive offices)**

**37027**  
**(Zip Code)**

**Registrant's telephone number, including area code: (615) 872-4800**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

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Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES NO

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock, no par value 15,899,840 shares outstanding as of November 22, 2016.

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**KIRKLAND S, INC.**

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**Table of Contents****PART I FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****KIRKLAND S, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS****(in thousands, except share data)**

|  | <b>October 29,<br/>2016<br/>(Unaudited)</b> | <b>January<br/>30,<br/>2016</b> | <b>October<br/>31,<br/>2015<br/>(Unaudited)</b> |
|--|---|---------------------------------|---|
| <b>ASSETS</b>  |   |                                 |   |
| Current assets:  |   |                                 |   |
| Cash and cash equivalents  | \$ 28,260                                   | \$ 44,352                       | \$ 32,358                                       |
| Inventories, net   | 99,989                                      | 68,222                          | 95,460  |
| Prepaid expenses and other current assets  | 19,503                                      | 15,206                          | 18,056  |
| Total current assets   | 147,752                                     | 127,780                         | 145,874   |
| Property and equipment, gross  | 262,441                                     | 240,020                         | 237,446   |
| Accumulated depreciation   | (148,508)                                   | (134,478)                       | (130,446)                                       |
| Property and equipment, net  | 113,933                                     | 105,542                         | 107,000   |
| Other assets   | 3,135                                       | 1,934                           | 2,107   |
| Total assets   | \$ 264,820                                  | \$ 235,256                      | \$ 254,981                                      |
| <b>LIABILITIES AND SHAREHOLDERS EQUITY</b>   |   |                                 |   |
| Current liabilities:   |   |                                 |   |
| Accounts payable   | \$ 52,676                                   | \$ 28,689                       | \$ 53,962                                       |
| Income taxes payable   |   | 4,863                           |   |
| Accrued expenses   | 29,711                                      | 25,943                          | 26,927  |
| Total current liabilities  | 82,387                                      | 59,495                          | 80,889  |
| Deferred rent  | 53,846                                      | 48,280                          | 45,962  |
| Non-current deferred income taxes  | 1,689                                       | 1,342                           | 757   |
| Other liabilities  | 8,347                                       | 6,444                           | 5,934   |
| Total liabilities  | 146,269                                     | 115,561                         | 133,542   |
| Shareholders equity:   |   |                                 |   |
| Preferred stock, no par value, 10,000,000 shares authorized; no shares issued or outstanding at October 29, 2016, January 30, 2016, or |   |                                 |   |

|  |            |            |            |
|--|------------|------------|------------|
| October 31, 2015, respectively   |            |            |            |
| Common stock, no par value; 100,000,000 shares authorized;<br>15,899,840; 15,774,681; and 17,166,491 shares issued and outstanding<br>at October 29, 2016, January 30, 2016, and October 31, 2015,<br>respectively |            |            |            |
|  | 164,526    | 162,173    | 161,253    |
| Accumulated deficit  | (45,975)   | (42,478)   | (39,814)   |
| Total shareholders equity  | 118,551    | 119,695    | 121,439    |
| Total liabilities and shareholders equity  | \$ 264,820 | \$ 235,256 | \$ 254,981 |

The accompanying notes are an integral part of these financial statements.

**Table of Contents****KIRKLAND S, INC.****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)****(in thousands, except per share data)**

|   | <b>13-Week Period Ended</b> |                    | <b>39-Week Period Ended</b> |                    |
|---|-----------------------------|--------------------|-----------------------------|--------------------|
|   | <b>October 29,</b>          | <b>October 31,</b> | <b>October 29,</b>          | <b>October 31,</b> |
|   | <b>2016</b>                 | <b>2015</b>        | <b>2016</b>                 | <b>2015</b>        |
| Net sales   | \$ 138,240                  | \$ 129,238         | \$ 391,168                  | \$ 362,837         |
| Cost of sales (exclusive of depreciation as shown below)    | 87,762                      | 81,137             | 248,880                     | 224,561            |
| Gross profit  | 50,478                      | 48,101             | 142,288                     | 138,276            |
| Operating expenses:   |                             |                    |                             |                    |
| Compensation and benefits                                   | 27,050                      | 25,514             | 77,507                      | 73,116             |
| Other operating expenses                                    | 18,601                      | 17,962             | 52,057                      | 49,601             |
| Depreciation  | 6,435                       | 5,557              | 18,703                      | 16,096             |
| Total operating expenses                                    | 52,086                      | 49,033             | 148,267                     | 138,813            |
| Operating loss  | (1,608)                     | (932)              | (5,979)                     | (537)              |
| Interest expense, net                                       | 67                          | 70                 | 206                         | 210                |
| Other income, net   | (61)                        | (58)               | (172)                       | (169)              |
| Loss before income taxes                                    | (1,614)                     | (944)              | (6,013)                     | (578)              |
| Income tax benefit  | (768)                       | (674)              | (2,516)                     | (549)              |
| Net loss  | \$ (846)                    | \$ (270)           | \$ (3,497)                  | \$ (29)            |
| Loss per share:   |                             |                    |                             |                    |
| Basic   | \$ (0.05)                   | \$ (0.02)          | \$ (0.22)                   | \$ (0.00)          |
| Diluted   | \$ (0.05)                   | \$ (0.02)          | \$ (0.22)                   | \$ (0.00)          |
| Weighted average shares for basic loss per share:           | 15,897                      | 17,243             | 15,844                      | 17,252             |
| Effect of dilutive stock equivalents                        |                             |                    |                             |                    |
| Adjusted weighted average shares for diluted loss per share | 15,897                      | 17,243             | 15,844                      | 17,252             |
| Dividends declared per common share outstanding             | \$                          | \$                 | \$                          | \$ 1.50            |

The accompanying notes are an integral part of these financial statements.

**Table of Contents****KIRKLAND S, INC.****CONDENSED CONSOLIDATED STATEMENT OF SHAREHOLDERS EQUITY (UNAUDITED)****(in thousands, except share data)**

|  | <b>Common Stock</b> |               | <b>Accumulated</b> | <b>Total</b>        |
|--|---------------------|---------------|--------------------|---------------------|
|  | <b>Shares</b>       | <b>Amount</b> | <b>Deficit</b>     | <b>Shareholders</b> |
|  |                     |               |                    | <b>Equity</b>       |
| Balance at January 30, 2016                                      | 15,774,681          | \$ 162,173    | \$ (42,478)        | \$ 119,695          |
| Employee stock purchases   | 25,084              | 284           |                    | 284                 |
| Exercise of employee stock options                               | 35,000              |               |                    |                     |
| Restricted stock issued  | 96,751              |               |                    |                     |
| Net share settlement of stock options and restricted stock units | (31,676)            | (263)         |                    | (263)               |
| Net tax benefit (shortfall) from exercise of stock options       |                     | (189)         |                    | (189)               |
| Stock-based compensation expense                                 |                     | 2,521         |                    | 2,521               |
| Net loss   |                     |               | (3,497)            | (3,497)             |
| Balance at October 29, 2016                                      | 15,899,840          | \$ 164,526    | \$ (45,975)        | \$ 118,551          |

The accompanying notes are an integral part of these financial statements.

**Table of Contents****KIRKLAND S, INC.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)****(in thousands)**

|   | <b>39-Week Period Ended</b> |                             |
|---|-----------------------------|-----------------------------|
|   | <b>October 29,<br/>2016</b> | <b>October 31,<br/>2015</b> |
| <b>Cash flows from operating activities:</b>  |                             |                             |
| Net loss  | \$ (3,497)                  | \$ (29)                     |
| Adjustments to reconcile net loss to net cash provided by (used in) operating activities: |                             |                             |
| Depreciation of property and equipment  | 18,703                      | 16,096                      |
| Amortization of deferred rent   | (3,856)                     | (3,856)                     |
| Amortization of debt issue costs  | 70                          | 58                          |
| Loss on disposal of property and equipment  | 295                         | 77                          |
| Cash received for landlord construction allowances  | 9,651                       | 6,308                       |
| Stock-based compensation expense  | 2,521                       | 2,881                       |
| Excess tax benefits from exercise of stock options and vesting of restricted stock        | (78)                        | (1,103)                     |
| Deferred income taxes   | 205                         | 157                         |
| Changes in assets and liabilities:  |                             |                             |
| Inventories, net  | (31,767)                    | (39,685)                    |
| Prepaid expenses and other current assets   | 1,379                       | (2,451)                     |
| Other noncurrent assets   | (1,000)                     | 1                           |
| Accounts payable  | 24,663                      | 22,797                      |
| Income taxes refundable   | (9,915)                     | (9,172)                     |
| Accrued expenses and other current and noncurrent liabilities                             | 4,771                       | (663)                       |
| Net cash provided by (used in) operating activities                                       | 12,145                      | (8,584)                     |
| <b>Cash flows from investing activities:</b>  |                             |                             |
| Proceeds from sale of property and equipment  | 4                           |                             |
| Capital expenditures  | (28,069)                    | (25,721)                    |
| Net cash used in investing activities   | (28,065)                    | (25,721)                    |
| <b>Cash flows from financing activities:</b>  |                             |                             |
| Refinancing costs   | (271)                       |                             |
| Excess tax benefits from exercise of stock options and restricted stock                   | 78                          | 1,103                       |
| Cash used in net share settlement of stock options and restricted stock                   | (263)                       | (2,024)                     |
| Employee stock purchases  | 284                         | 278                         |
| Cash dividends paid to stockholders   |                             | (25,951)                    |
| Repurchase and retirement of common stock   |                             | (5,881)                     |
| Net cash used in financing activities   | (172)                       | (32,475)                    |

**Cash and cash equivalents:**

|                         |           |           |
|-------------------------|-----------|-----------|
| Net decrease            | (16,092)  | (66,780)  |
| Beginning of the period | 44,352    | 99,138    |
| End of the period       | \$ 28,260 | \$ 32,358 |

**Supplemental disclosures of non-cash activities:**

|   |          |          |
|---|----------|----------|
| Non-cash accruals for purchases of property and equipment | \$ 1,896 | \$ 7,269 |
|---|----------|----------|

The accompanying notes are an integral part of these financial statements.

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**KIRKLAND'S, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)**

**Note 1 Basis of Presentation**

Kirkland's, Inc. (the Company) is a specialty retailer of home décor and gifts with 401 stores in 36 states as of October 29, 2016. The condensed consolidated financial statements of the Company include the accounts of Kirkland's, Inc. and its wholly-owned subsidiaries, Kirkland's Stores, Inc., Kirkland's DC, Inc., Kirkland's Texas, LLC, and Kirklands.com, LLC. All intercompany accounts and transactions have been eliminated.

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and notes required for complete financial statements. In the opinion of management, all adjustments, including normal recurring accruals, considered necessary for a fair presentation have been included. These financial statements should be read in conjunction with the audited financial statements included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission on April 8, 2016.

It should be understood that accounting measurements at interim dates inherently involve greater reliance on estimates than those at fiscal year-end. In addition, because of seasonality factors, the results of the Company's operations for the 13-week and 39-week periods ended October 29, 2016 are not indicative of the results to be expected for any other interim period or for the entire fiscal year. The Company's fiscal year ends on the Saturday closest to January 31, resulting in years of either 52 or 53 weeks. All references to a fiscal year refer to the fiscal year ending on the Saturday closest to January 31 of the following year.

The preparation of the condensed consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the condensed consolidated financial statements and accompanying notes. Actual results could differ from the estimates and assumptions used.

Changes in estimates are recognized in the period when new information becomes available to management. Areas where the nature of the estimate makes it reasonably possible that actual results could materially differ from amounts estimated include, but are not limited to impairment assessments on long-lived assets, asset retirement obligations, inventory reserves, self-insurance reserves, income tax liabilities, stock-based compensation, employee bonus accruals, gift card breakage, sales return reserves, customer loyalty program accruals and contingent liabilities.

In the first quarter of fiscal 2016, the Company adopted accounting guidance which affected the presentation of deferred tax liabilities and assets as discussed in Note 7. This guidance was applied retrospectively for all periods presented. Therefore, the presentation of previously reported deferred tax assets has been changed to conform to the presentation used in the current period. The adoption of this guidance resulted in the reclassification of deferred tax assets of \$3.3 million and \$3.5 million from current assets to a reduction in noncurrent liabilities in the condensed consolidated balance sheets as of January 30, 2016 and October 31, 2015, respectively.

**Note 2 Income Taxes**

An estimate of the annual effective tax rate is used at each interim period based on the facts and circumstances available at that time, while the actual effective tax rate is calculated at year-end. For the 13-week periods ended

October 29, 2016 and October 31, 2015, the Company recorded an income tax benefit of 47.6% and 71.4% of the loss before income taxes, respectively. For the 39-week periods ended October 29, 2016 and October 31, 2015, the Company recorded an income tax benefit of 41.8% and 95.0% of the loss before income taxes, respectively. The tax benefit for the 13-week and 39-week periods ended October 31, 2015 reflects state employment and investment credits realized during the period.

**Note 3 Loss Per Share**

Loss per share is computed by dividing net loss by the weighted average number of shares outstanding during each period presented, which excludes non-vested restricted stock units. Diluted loss per share is computed by dividing net loss by the weighted average number of shares outstanding plus the dilutive effect of stock equivalents outstanding during the applicable periods using the treasury stock method. Diluted loss per share reflects the potential dilution that could occur if options to

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purchase stock were exercised into common stock and if outstanding grants of restricted stock were vested. Stock options and restricted stock units that were not included in the computation of diluted loss per share, because to do so would have been antidilutive, were approximately 1.5 million and 1.3 million shares for the 13-week periods ended October 29, 2016 and October 31, 2015, respectively and 1.4 million and 1.3 million shares for the 39-week periods ended October 29, 2016 and October 31, 2015, respectively.

**Note 4 Commitments and Contingencies**

The Company is party to pending legal proceedings and claims. Although the outcome of such proceedings and claims cannot be determined with certainty, the Company's management is of the opinion that it is unlikely that these proceedings and any claims in excess of insurance coverage will have a material effect on the financial condition, operating results or cash flows of the Company.

**Note 5 Stock-Based Compensation**

The Company maintains equity incentive plans under which it may grant non-qualified stock options, incentive stock options, restricted stock, restricted stock units, or stock appreciation rights to employees, non-employee directors and consultants.

The Company did not grant any stock options or restricted stock units during the 13-week periods ended October 29, 2016 or October 31, 2015. The Company granted 189,000 stock options and 126,500 restricted stock units during the 39-week period ended October 29, 2016, and the Company granted 187,500 stock options and 107,000 restricted stock units during the 39-week period ended October 31, 2015. Total stock-based compensation expense (a component of compensation and benefits) was \$817,000 and \$830,000 for the 13-week periods ended October 29, 2016 and October 31, 2015, respectively. Total stock-based compensation expense was \$2.5 million and \$2.9 million for the 39-week periods ended October 29, 2016 and October 31, 2015, respectively. Included in the 39-week period ended October 31, 2015 is \$600,000 of stock-based compensation expense that resulted from the accelerated vesting of stock options and restricted stock units upon the retirement of the Company's former Chief Executive Officer. Compensation expense is recognized on a straight-line basis over the vesting periods of each grant. There have been no other material changes in the assumptions used to compute compensation expense during the current quarter.

**Note 6 Related Party Transactions**

In July 2009, the Company entered into an agreement with a related party vendor to purchase merchandise inventory. The vendor is considered a related party for financial reporting purposes because its principal owner is the spouse of the Company's Vice President of Merchandising. The table below sets forth selected results to this vendor in dollars (in thousands) and percentages for the periods indicated:

|   | 13-Week Period Ended |                     | 39-Week Period Ended |                     |
|---|----------------------|---------------------|----------------------|---------------------|
|   | October 29,<br>2016  | October 31,<br>2015 | October 29,<br>2016  | October 31,<br>2015 |
| <b>Related Party Vendor:</b>                          |                      |                     |                      |                     |
| Purchases   | \$ 16,318            | \$ 13,234           | \$ 33,257            | \$ 28,450           |
| Purchases as a percent of total merchandise purchases | 19.8%                | 15.6%               | 17.5%                | 14.2%               |
| Cost of sales   | \$ 9,125             | \$ 7,668            | \$ 24,753            | \$ 20,852           |

|  |          |          |          |          |
|--|----------|----------|----------|----------|
| Accounts payable outstanding at period end | \$ 8,614 | \$ 7,178 | \$ 8,614 | \$ 7,178 |
|--|----------|----------|----------|----------|

**Note 7 New Accounting Pronouncements**

In May 2014, the Financial Accounting Standards Board (the FASB ) issued Accounting Standards Update ( ASU ) 2014-09, Revenue from Contracts with Customers ( ASU 2014-09 ). Under ASU 2014-09, an entity will recognize revenue when it transfers promised goods or services to customers in an amount that reflects what it expects in exchange for the goods or services. ASU 2014-09 also requires more detailed disclosures to enable users of financial statements to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. In July 2015, the FASB approved a one-year deferral of ASU 2014-09. As a result of the deferral, the amendments in ASU 2014-09 will be effective for the Company at the beginning of its fiscal 2018 year. The Company is still evaluating the impact that the adoption of ASU 2014-09 will have on its consolidated financial statements.

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In November 2015, the FASB issued ASU 2015-17, *Income Taxes (Topic 740): Balance Sheet Classification of Deferred Taxes* ( ASU 2015-17 ). This update requires that deferred tax liabilities and assets be classified as noncurrent in the consolidated balance sheet. ASU 2015-17 may be applied either prospectively to all deferred tax liabilities and assets or retrospectively to all periods presented. The updated guidance is effective for fiscal years beginning after December 15, 2016, and interim periods within those fiscal years, with early adoption permitted. The Company adopted this guidance in the first quarter of fiscal 2016. The Company elected to apply this guidance retrospectively for all periods presented. The adoption of this guidance affected the presentation of the deferred tax liabilities and assets within the Company's consolidated balance sheet; however, the updated guidance did not affect the accounting for deferred tax liabilities and assets. Other than the change in presentation, the adoption of this guidance did not have any material impacts on the Company's consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)* ( ASU 2016-02 ), which supersedes the existing guidance for lease accounting, *Leases (Topic 840)*. ASU 2016-02 requires lessees to recognize a lease liability and a right-of-use asset for all leases. Lessor accounting remains largely unchanged. The amendments in ASU 2016-02 are effective for fiscal years beginning after December 15, 2018 and interim periods within those fiscal years. Early adoption is permitted for all entities. ASU 2016-02 requires a modified retrospective approach for all leases existing at, or entered into after the date of initial adoption, with an option to elect to use certain transition relief. The Company is currently evaluating the impact of this new standard on its consolidated financial statements.

In March 2016, the FASB issued ASU 2016-09, *Compensation - Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting* ( ASU 2016-09 ). ASU 2016-09 addresses several aspects of the accounting for share-based compensation transactions including: (a) income tax consequences when awards vest or are settled, (b) classification of awards as either equity or liabilities, (c) a policy election to account for forfeitures as they occur rather than on an estimated basis and (d) classification of excess tax impacts on the statement of cash flows. The updated guidance is effective for fiscal years beginning after December 15, 2016, and interim periods within those fiscal years, with early adoption permitted. The Company is currently assessing the impact that adoption of this guidance will have on its consolidated financial statements.

**Note 8 Senior Credit Facility**

On February 26, 2016, the Company entered into a Joinder and First Amendment to Amended and Restated Credit Agreement (the *Credit Agreement* ) with Bank of America, N.A. as administrative agent and collateral agent, and the lenders (the *Lenders* ), amending its prior credit agreement entered into in 2011. The *Credit Agreement* increased its senior secured revolving credit facility from \$50 million to \$75 million, increased the swingline availability from \$5 million to \$10 million, added a \$25 million incremental accordion feature and extended the maturity date from August 2016 to February 2021. Borrowings under the facility bear interest at an annual rate equal to LIBOR plus a margin ranging from 125 to 175 basis points with no LIBOR floor. Additionally, a fee of 0.25% per annum is assessed on the unused portion of the facility.

Pursuant to the *Credit Agreement*, borrowings are subject to certain customary conditions and contain customary events of default, including, without limitation, failure to make payments, a cross-default to certain other debt, breaches of covenants, breaches of representations and warranties, a change in control, certain monetary judgments and bankruptcy and ERISA events. Upon any such event of default, the principal amount of any unpaid loans and all other obligations under the *Credit Agreement* may be declared immediately due and payable. The maximum availability under the facility is limited by a borrowing base formula which consists of a percentage of eligible inventory and eligible credit card receivables, less reserves.

The Company is subject to an Amended and Restated Security Agreement (the Security Agreement ) with its Lenders. Pursuant to the Security Agreement, the Company pledged and granted to the administrative agent, for the benefit of itself and the secured parties specified therein, a lien on and security interest in all of the rights, title and interest in substantially all of the Company's assets to secure the payment and performance of the obligations under the Credit Agreement.

As of October 29, 2016, the Company was in compliance with the covenants in the facility, and there were no outstanding borrowings under the credit facility, with approximately \$75 million available for borrowing.

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Forward-Looking Statements**

This Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) is intended to provide an understanding of our financial condition, change in financial condition, cash flow, liquidity and results of operations. The following MD&A discussion should be read in conjunction with the condensed consolidated financial statements and notes to those statements that appear elsewhere in this Form 10-Q and in our Annual Report on Form 10-K, filed April 8, 2016 (the Annual Report). The following discussion contains forward-looking statements that reflect our plans, estimates and beliefs. Our actual results could differ materially from those discussed or referred to in the forward-looking statements. Factors that could cause or contribute to any differences include, but are not limited to, those discussed under the caption Cautionary Statement for Purposes of the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995 and under Part II, Item 1A Risk Factors.

**General**

We are a specialty retailer of home décor and gifts in the United States, operating 401 stores in 36 states as of October 29, 2016, as well as an e-Commerce enabled website, [www.kirklands.com](http://www.kirklands.com). Our stores and website present a broad selection of distinctive merchandise, including framed art, mirrors, wall décor, candles and related items, lamps, decorative accessories, accent furniture, textiles, garden-related accessories and artificial floral products. Our stores and website also offer an extensive assortment of holiday merchandise during seasonal periods as well as items carried throughout the year suitable for gift-giving. In addition, we use innovative design and packaging to market home décor items as gifts. We provide our customers an engaging shopping experience characterized by a diverse, ever-changing merchandise selection reflecting current styles at prices which provide discernible value. This combination of ever-changing and stylish merchandise, value pricing and a stimulating online and store experience has led to our emergence as a leader in home décor and enabled us to develop a strong customer base.

During the 13-week period ended October 29, 2016, we opened 11 new stores and closed one store compared to 21 new store openings and two closures during the 13-week period ended October 31, 2015. During the 39-week period ended October 29, 2016, we opened 38 new stores and closed 13 stores compared to 31 new store openings and five closures during the 39-week period ended October 31, 2015. The following table summarizes our stores and square footage under lease:

|                                  | <b>As of<br/>October 29,<br/>2016</b> | <b>As of<br/>October 31,<br/>2015</b> |
|----------------------------------|---------------------------------------|---------------------------------------|
| Number of stores                 | 401                                   | 370                                   |
| Square footage                   | 3,130,780                             | 2,824,595                             |
| Average square footage per store | 7,807                                 | 7,634                                 |

**13-Week Period Ended October 29, 2016 Compared to the 13-Week Period October 31, 2015**

*Results of operations.* The table below sets forth selected results of our operations both in dollars (in thousands) and as a percentage of net sales for the periods indicated:

|  | 13-Week Period Ended |        |                  |        |          |        |
|--|----------------------|--------|------------------|--------|----------|--------|
|  | October 29, 2016     |        | October 31, 2015 |        | Change   |        |
|  | \$                   | %      | \$               | %      | \$       | %      |
| Net sales  | \$ 138,240           | 100.0% | \$ 129,238       | 100.0% | \$ 9,002 | 7.0%   |
| Cost of sales (exclusive of depreciation as shown below) | 87,762               | 63.5%  | 81,137           | 62.8%  | 6,625    | 8.2%   |
| Gross profit   | 50,478               | 36.5%  | 48,101           | 37.2%  | 2,377    | 4.9%   |
| Operating expenses:                                      |                      |        |                  |        |          |        |
| Compensation and benefits                                | 27,050               | 19.6%  | 25,514           | 19.7%  | 1,536    | 6.0%   |
| Other operating expenses                                 | 18,601               | 13.5%  | 17,962           | 13.9%  | 639      | 3.6%   |
| Depreciation   | 6,435                | 4.6%   | 5,557            | 4.3%   | 878      | 15.8%  |
| Total operating expenses                                 | 52,086               | 37.7%  | 49,033           | 37.9%  | 3,053    | 6.2%   |
| Operating loss   | (1,608)              | (1.2%) | (932)            | (0.7%) | (676)    | 72.5%  |
| Interest expense, net                                    | 67                   | 0.0%   | 70               | 0.0%   | (3)      | (4.3%) |
| Other income, net  | (61)                 | (0.0%) | (58)             | (0.0%) | (3)      | 5.2%   |
| Loss before income taxes                                 | (1,614)              | (1.2%) | (944)            | (0.7%) | (670)    | 71.0%  |
| Income tax benefit                                       | (768)                | (0.6%) | (674)            | (0.5%) | (94)     | 13.9%  |
| Net loss   | \$ (846)             | (0.6%) | \$ (270)         | (0.2%) | \$ (576) | 213.3% |

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*Net sales.* Net sales increased 7.0% to \$138.2 million for the third fiscal quarter of 2016 compared to \$129.2 million for the prior year period. The impact of net new store growth contributed an increase to net sales of \$11.7 million. This was partially offset by a decrease in comparable store sales, including e-Commerce sales, of 2.3%, or \$2.7 million. Comparable store sales, including e-Commerce sales, increased 1.8% in the prior year period. For the third quarter of fiscal 2016, the e-Commerce business was up 12.9% versus the prior year period, while comparable store sales at brick-and-mortar stores decreased 3.4%. For brick-and-mortar stores, the comparable store sales decrease was primarily due to a decrease in transactions and a flat average ticket. The decreased transactions resulted from a decline in traffic, partially offset by an increase in conversion. The e-Commerce business benefitted from an increase in website traffic coupled with an increase in conversion. The merchandise categories contributing most to the comparable store sales decrease were textiles, floral, decorative accessories and art.

*Gross profit.* Gross profit as a percentage of net sales decreased from 37.2% in the third quarter of fiscal 2015 to 36.5% in the third quarter of fiscal 2016. The overall decrease in gross profit margin was due to deleveraging of store occupancy and central distribution costs, partially offset by lower outbound freight costs and slightly higher merchandise margins. Store occupancy costs as a percentage of net sales increased 72 basis points in the third quarter of fiscal 2016 due in part to deleverage from negative brick and mortar comparable store sales and higher rent expense. Our central distribution costs increased 41 basis points as a percentage of net sales due to the addition of a 300,000 square-foot fulfillment facility in Jackson, Tennessee. We began fulfilling e-Commerce orders out of this facility in the first quarter of 2016 which resulted in additional labor and operating costs. Outbound freight costs decreased 15 basis points in the third quarter of fiscal 2016 as a percentage of net sales, primarily due to consolidated and improved store shipping routes. Merchandise margin is calculated as net sales minus product cost of sales (including inbound freight), inventory shrinkage, and loyalty reward program charges. Merchandise margin excludes outbound freight, store occupancy and central distribution costs. Merchandise margin increased from 55.2% in the third quarter of fiscal 2015 to 55.5% in the third quarter of fiscal 2016. The 28 basis point increase in merchandise margin was primarily due to lower inbound freight costs. The lower costs can be partially attributed to our new west coast distribution operation, which provides a better flow of merchandise through our supply network.

*Compensation and benefits.* Compensation and benefits as a percentage of net sales decreased from 19.7% in the third quarter of fiscal 2015 to 19.6% in the third quarter of fiscal 2016. At the store level, compensation and benefits expenses decreased 24 basis points in the third quarter of fiscal 2016 as a percentage of net sales mainly due to lower store payroll expenses related to store opening activities. During the 13-week period ended October 29, 2016, we opened 11 new stores and closed one store compared to 21 new store openings and two closures during the 13-week period ended October 31, 2015. At the corporate level, compensation and benefits increased 6 basis points in the third quarter of fiscal 2016 as a percentage of net sales due mainly to the deleverage of comparable store sales.

*Other operating expenses.* Other operating expenses as a percentage of net sales decreased 45 basis points from 13.9% in the third quarter of fiscal 2015 to 13.5% in the third quarter of fiscal 2016. At the corporate level, other operating expenses decreased 46 basis points as a percentage of net sales due to professional, legal and travel costs decreasing in dollars and as a percent of net sales. At the store level, other operating expenses decreased 8 basis points as a percentage of net sales due to store supplies and marketing costs decreasing in dollars and as a percentage of net sales, partially offset by deleverage in store related insurance costs. E-commerce related operating expenses increased 9 basis points as a percentage of net sales versus the prior year period due to higher credit card and customer service related costs.

*Depreciation.* Depreciation increased 36 basis points as a percentage of net sales compared to the prior year period due to an increase in capital expenditures in recent fiscal years for new store openings and the implementation of technology upgrades.

*Income tax benefit.* We recorded an income tax benefit of approximately \$768,000, or 47.6% of the loss before income taxes during the third quarter of fiscal 2016 compared to an income tax benefit of approximately \$674,000, or 71.4% of the loss before income taxes during the prior year quarter. The tax benefit for the 13-week period ended October 31, 2015 reflects state employment and investment credits realized during the period.

*Net loss and loss per share.* We reported net loss of \$846,000, or \$0.05 per diluted share, for the third quarter of fiscal 2016 as compared to a net loss of \$270,000, or \$0.02 per diluted share, for the third quarter of fiscal 2015.

**Table of Contents****39-Week Period Ended October 29, 2016 Compared to the 39-Week Period October 31, 2015**

*Results of operations.* The table below sets forth selected results of our operations both in dollars (in thousands) and as a percentage of net sales for the periods indicated:

|  | 39-Week Period Ended |        |                  |        | Change     |             |
|--|----------------------|--------|------------------|--------|------------|-------------|
|  | October 29, 2016     |        | October 31, 2015 |        |            |             |
|  | \$                   | %      | \$               | %      | \$         | %           |
| Net sales  | \$ 391,168           | 100.0% | \$ 362,837       | 100.0% | \$ 28,331  | 7.8%        |
| Cost of sales (exclusive of depreciation as shown below) | 248,880              | 63.6%  | 224,561          | 61.9%  | 24,319     | 10.8%       |
| Gross profit   | 142,288              | 36.4%  | 138,276          | 38.1%  | 4,012      | 2.9%        |
| Operating expenses:                                      |                      |        |                  |        |            |             |
| Compensation and benefits                                | 77,507               | 19.8%  | 73,116           | 20.2%  | 4,391      | 6.0%        |
| Other operating expenses                                 | 52,057               | 13.3%  | 49,601           | 13.7%  | 2,456      | 5.0%        |
| Depreciation   | 18,703               | 4.8%   | 16,096           | 4.4%   | 2,607      | 16.2%       |
| Total operating expenses                                 | 148,267              | 37.9%  | 138,813          | 38.3%  | 9,454      | 6.8%        |
| Operating loss   | (5,979)              | (1.5%) | (537)            | (0.2%) | (5,442)    | (1,013.4%)  |
| Interest expense, net                                    | 206                  | 0.0%   | 210              | 0.1%   | (4)        | (1.9%)      |
| Other income, net  | (172)                | (0.0%) | (169)            | (0.1%) | (3)        | 1.8%        |
| Loss before income taxes                                 | (6,013)              | (1.5%) | (578)            | (0.2%) | (5,435)    | (940.3%)    |
| Income tax benefit                                       | (2,516)              | (0.6%) | (549)            | (0.2%) | (1,967)    | (358.3%)    |
| Net loss   | \$ (3,497)           | (0.9%) | \$ (29)          | 0.0%   | \$ (3,468) | (11,958.6%) |

*Net sales.* Net sales increased 7.8% to \$391.2 million for the first three quarters of fiscal 2016 compared to \$362.8 million for the prior year period. The impact of net new store growth contributed an increase to net sales of \$35.1 million. This was partially offset by a decrease in comparable store sales, including e-Commerce sales, of 2.0%, or \$6.8 million. Comparable store sales, including e-Commerce sales, increased 3.7% in the prior year period. For the first three quarters of fiscal 2016, the e-Commerce business was up 24.9% versus the prior year period, while comparable store sales at brick-and-mortar stores decreased 4.0%. For brick-and-mortar stores, the comparable store sales decrease was primarily due to a decrease in transactions combined with a relatively flat average ticket. The decrease in transactions resulted from a decline in traffic partially offset by an increase in conversion. The flat average ticket was due to an increase in the average unit retail price offset by a decrease in items sold per transaction. The e-Commerce business benefitted from an increase in website traffic coupled with an increase in conversion, slightly offset by a decrease in average order size. The merchandise categories contributing most to the comparable store sales decrease were art and textiles.

*Gross profit.* Gross profit as a percentage of net sales decreased from 38.1% in the first three quarters of fiscal 2015 to 36.4% in the first three quarters of fiscal 2016. The overall decrease in gross profit margin was due higher store occupancy and central distribution costs as well as lower merchandise margins. Store occupancy costs as a percentage

of net sales increased 102 basis points due to the increased level of store opening activity during the period as well as some deleverage due to negative brick and mortar comparable store sales. Our central distribution costs increased 58 basis points as a percentage of net sales due to the addition of a 300,000 square-foot fulfillment facility in Jackson, Tennessee. We began fulfilling e-Commerce orders out of this facility in the first quarter of 2016, which resulted in additional startup, labor and operating costs. Merchandise margin is calculated as net sales minus product cost of sales (including inbound freight), inventory shrinkage, and loyalty reward program charges. Merchandise margin excludes outbound freight, store occupancy and central distribution costs. Merchandise margin decreased 14 basis points from 55.2% in the first three quarters of fiscal 2015 to 55.1% in the first three quarters of fiscal 2016. The decrease in merchandise margin was primarily due to promotional markdowns to manage inventory levels.

*Compensation and benefits.* Compensation and benefits as a percentage of net sales decreased from 20.2% in the first three quarters of fiscal 2015 to 19.8% in the first three quarters of fiscal 2016. At the corporate level, compensation and benefits expenses decreased 46 basis points in the first three quarters of fiscal 2016 as a percentage of net sales, partially due to lower stock-based compensation expense. In the prior year period there was \$0.6 million of stock-based compensation expense that resulted from the accelerated vesting of stock options and restricted stock units upon the retirement of our former Chief Executive Officer. At the store level, compensation and benefits expenses increased 12 basis points in the first three quarters of fiscal 2016 as a percentage of net sales due to lower comparable store sales, an increase in new store opening activity and higher healthcare costs.

*Other operating expenses.* Other operating expenses as a percentage of net sales decreased 36 basis points from 13.7% in the first three quarters of fiscal 2015 to 13.3% in the first three quarters of fiscal 2016. At the corporate level, other operating expenses decreased 40 basis points as a percentage of net sales due to insurance costs and professional and legal fees decreasing in dollars and as a percent of net sales. At the store level, other operating expenses slightly decreased 4 basis points as a percentage of net sales. E-commerce related operating expenses increased 8 basis points as a percentage of net sales versus the prior year period primarily due to an increase in customer relations expense.

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*Depreciation.* Depreciation increased 35 basis points as a percentage of net sales due to an increase in capital expenditures in recent fiscal years for new store openings and the implementation of technology upgrades.

*Income tax benefit.* We recorded an income tax benefit of approximately \$2.5 million, or 41.8% of the loss before income taxes during the first three quarters of fiscal 2016 compared to income tax benefit of approximately \$549,000, or 95.0% of the loss before income taxes during the prior year period. The tax benefit for the 39-week period ended October 31, 2015 reflects state employment and investment credits realized during the period.

*Net loss and loss per share.* We reported a net loss of \$3.5 million, or \$0.22 per diluted share, for the first three quarters of fiscal 2016 as compared to net loss of \$29,000, or \$0.00 per diluted share, for the first three quarters of fiscal 2015.

**Liquidity and Capital Resources**

Our principal capital requirements are for working capital and capital expenditures. Working capital consists mainly of merchandise inventories offset by accounts payable, which typically reach their peak by the early portion of the fourth quarter of each fiscal year. Capital expenditures primarily relate to new store openings; existing store expansions, remodels or relocations; and purchases of equipment or information technology assets for our stores, distribution facilities and corporate headquarters. Historically, we have funded our working capital and capital expenditure requirements with internally generated cash and borrowings under our credit facility.

*Cash flows from operating activities.* Net cash provided by operating activities was approximately \$12.1 million for the first three quarters of fiscal 2016, compared to net cash used in operating activities of approximately \$8.6 million for the first three quarters of fiscal 2015. Cash flows from operating activities depend heavily on operating performance and changes in working capital. The change in the amount of cash from operations as compared to the prior year period was primarily the result of changes in working capital partially offset by a decline in operating performance. Inventory increased over the prior year period due to the growth in store count and e-Commerce, as well as gaining control and ownership of inventory earlier in the supply chain from our new west coast distribution operation, which accounted for an approximately \$6.6 million increase over the prior year period. This also resulted in a corresponding increase in our accounts payable, thereby having no negative effect on working capital. In addition, cash received for landlord construction allowances also increased over the prior year period due to more stores being opened earlier in fiscal 2016 compared to fiscal 2015.

*Cash flows from investing activities.* Net cash used in investing activities for the first three quarters of fiscal 2016 consisted of \$28.1 million in capital expenditures as compared to \$25.7 million in capital expenditures for the prior year period. The capital expenditures in the current year period related to the opening of 38 new stores during the period, investments in our existing stores, investments in our information technology systems, as well as improvements to our supply chain. Capital expenditures in the prior year period related primarily to the opening of 31 new stores during the period, investments in our existing stores, improvements to our supply chain, as well as investments in our omni-channel systems. We expect that capital expenditures for all of fiscal 2016 will be approximately \$31 million, primarily to fund the leasehold improvements of new stores, supply chain investments, improvements in our information technology infrastructure and multi-channel capabilities, and maintain our investments in existing stores.

*Cash flows from financing activities.* Net cash used in financing activities was approximately \$172,000 for the first three quarters of fiscal 2016, and was primarily related to debt refinancing costs and the net share settlement of stock options and restricted stock units, partially offset by employee stock purchases and excess tax benefits from the exercise of stock options and restricted stock units. Net cash used in financing activities was approximately \$32.5

million for the first three quarters of fiscal 2015, and was primarily related to a special cash dividend of \$26.0 million and the repurchase and retirement of common stock.

*Revolving credit facility.* On February 26, 2016, we entered into a Joinder and First Amendment to Amended and Restated Credit Agreement (the Credit Agreement ) with Bank of America, N.A. as administrative agent and collateral agent, and the lenders (the Lenders ), amending our prior credit agreement entered into in 2011. The Credit Agreement increased our senior secured revolving credit facility from \$50 million to \$75 million, increased the swingline availability from \$5 million to \$10 million, added a \$25 million incremental accordion feature and extended the maturity date from August 2016 to February 2021. Borrowings under the facility bear interest at an annual rate equal to LIBOR plus a margin ranging from 125 to 175 basis points with no LIBOR floor. Additionally, a fee of 0.25% per annum is assessed on the unused portion of the facility.

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Pursuant to the Credit Agreement, borrowings are subject to certain customary conditions and contain customary events of default, including, without limitation, failure to make payments, a cross-default to certain other debt, breaches of covenants, breaches of representations and warranties, a change in control, certain monetary judgments and bankruptcy and ERISA events. Upon any such event of default, the principal amount of any unpaid loans and all other obligations under the Credit Agreement may be declared immediately due and payable. The maximum availability under the facility is limited by a borrowing base formula which consists of a percentage of eligible inventory and eligible credit card receivables, less reserves.

We are subject to an Amended and Restated Security Agreement (the Security Agreement ) with our Lenders. Pursuant to the Security Agreement, we pledged and granted to the administrative agent, for the benefit of itself and the secured parties specified therein, a lien on and security interest in all of the rights, title and interest in substantially all of our assets to secure the payment and performance of the obligations under the Credit Agreement.

As of October 29, 2016, we were in compliance with the covenants in the facility, and there were no outstanding borrowings under the credit facility, with approximately \$75 million available for borrowing.

At October 29, 2016, our balance of cash and cash equivalents was approximately \$28.3 million. We do not anticipate any borrowings under the credit facility during fiscal 2016. We believe that the combination of our cash balances and cash flow from operations will be sufficient to fund our planned capital expenditures and working capital requirements for at least the next twelve months.

**Related Party Transactions**

In July 2009, we entered into an agreement with a related party vendor to purchase merchandise inventory. The vendor is considered a related party for financial reporting purposes because its principal owner is the spouse of our Vice President of Merchandising. The table below sets forth selected results to this vendor in dollars (in thousands) and percentages for the periods indicated:

|   | 13-Week Period Ended |                     | 39-Week Period Ended |                     |
|---|----------------------|---------------------|----------------------|---------------------|
|   | October 29,<br>2016  | October 31,<br>2015 | October 29,<br>2016  | October 31,<br>2015 |
| <b>Related Party Vendor:</b>                          |                      |                     |                      |                     |
| Purchases   | \$ 16,318            | \$ 13,234           | \$ 33,257            | \$ 28,450           |
| Purchases as a percent of total merchandise purchases | 19.8%                | 15.6%               | 17.5%                | 14.2%               |
| Cost of sales   | \$ 9,125             | \$ 7,668            | \$ 24,753            | \$ 20,852           |
| Accounts payable outstanding at period end            | \$ 8,614             | \$ 7,178            | \$ 8,614             | \$ 7,178            |

**Significant Contractual Obligations and Commercial Commitments***Construction Commitments*

We had commitments for new store construction projects totaling approximately \$0.2 million at October 29, 2016.

**Critical Accounting Policies and Estimates**

There have been no significant changes to our critical accounting policies during fiscal 2016. Refer to our Annual Report for a summary of our critical accounting policies.

**Cautionary Statement for Purposes of the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995**

The following information is provided pursuant to the Safe Harbor provisions of the Private Securities Litigation Reform Act of 1995. Certain statements under the heading Management's Discussion and Analysis of Financial Condition and Results of Operations in this Form 10-Q are forward-looking statements made pursuant to these provisions. Forward-looking statements provide current expectations of future events based on certain assumptions and include any statement that does not directly relate to any historical or current fact. Words such as should, likely to, forecasts, strategy, goal, anticipates, believes, expects, estimates, intends, plans, projects, and similar identify such forward-looking statements. Such statements are subject to certain risks and uncertainties which could cause actual results to differ materially from the results projected in such statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof.

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The factors listed below under the heading "Risk Factors" and in the other sections of this Form 10-Q provide examples of risks, uncertainties and events that could cause our actual results to differ materially from the expectations expressed in our forward-looking statements.

These forward-looking statements speak only as of the date of this report, and, except as required by law, we undertake no obligation to update forward-looking statements to reflect events or circumstances occurring after the date of this report.

We caution readers that the following important factors, among others, have in the past, in some cases, affected and could in the future affect our actual results of operations and cause our actual results to differ materially from the results expressed in any forward-looking statements made by us or on our behalf.

If We Do Not Generate Sufficient Cash Flow, We May Not Be Able to Implement Our Growth Strategy.

If We Are Unable to Profitably Open and Operate New Stores at a Rate that Exceeds Planned Store Closings, We May Not Be Able to Adequately Execute Our Growth Strategy, Resulting in a Decrease in Net Sales and Net Income.

Our Success Depends Upon our Marketing, Advertising and Promotional Efforts. If We are Unable to Implement them Successfully, or if Our Competitors Market, Advertise or Promote More Effectively than We Do, Our Revenue May Be Adversely Affected.

We May Not Be Able to Successfully Anticipate Consumer Trends and Our Failure to Do So May Lead to Loss of Consumer Acceptance of Our Products Resulting in Reduced Net Sales.

We May Not Be Able to Successfully Respond to Technological Change, Our Website Could Become Obsolete and Our Financial Results and Conditions Could be Adversely Affected.

Inventory Loss and Theft and the Inability to Anticipate Inventory Needs may Result in Reduced Net Sales.

Inability to Successfully Develop and Maintain a Relevant and Reliable Multichannel Experience for Our Customers Could Adversely Affect Our Sales, Results of Operations and Reputation.

Our Results Could be Negatively Impacted if our Merchandise Offering Suffers a Substantial Impediment to its Reputation Due to Real or Perceived Quality Issues.

We Face an Extremely Competitive Specialty Retail Business Market, and Such Competition Could Result in a Reduction of Our Prices and a Loss of Our Market Share.

Weather Conditions Could Adversely Affect Our Sales and/or Profitability by Affecting Consumer Shopping Patterns.

We are Exposed to the Risk of Natural Disasters, Pandemic Outbreaks, Global Political Events, War and Terrorism That Could Disrupt Our Business and Result in Lower Sales, Increased Operating Costs and Capital Expenditures.

Our Performance May be Affected by General Economic Conditions.

Our Profitability is Vulnerable to Inflation and Cost Increases.

Our Business Is Highly Seasonal and Our Fourth Quarter Contributes a Disproportionate Amount of Our Net Sales, Net Income and Cash Flow, and Any Factors Negatively Impacting Us During Our Fourth Quarter Could Reduce Our Net Sales, Net Income and Cash Flow, Leaving Us with Excess Inventory and Making It More Difficult for Us to Finance Our Capital Requirements.

Failure to Control Merchandise Returns Could Negatively Impact the Business.

We May Experience Significant Variations in Our Quarterly Results.

Our Comparable Store Net Sales Fluctuate Due to a Variety of Factors.

Our Freight Costs and thus Our Cost of Goods Sold are Impacted by Changes in Fuel Prices.

New Legal Requirements Could Adversely Affect Our Operating Results.

Litigation May Adversely Affect Our Business, Financial Condition, Results of Operations or Liquidity.

Product Liability Claims Could Adversely Affect Our Reputation.

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If We Fail to Protect Our Brand Name, Competitors May Adopt Trade Names that Dilute the Value of Our Brand Name.

Failure to Protect the Integrity and Security of Individually Identifiable Data of Our Customers and Employees Could Expose Us to Litigation and Damage Our Reputation; The Expansion of Our e-Commerce Business Has Inherent Cybersecurity Risks That May Result in Business Disruptions.

Our Hardware and Software Systems Are Vulnerable to Damage that Could Harm Our Business.

We Depend on a Number of Vendors to Supply Our Merchandise, and Any Delay in Merchandise Deliveries from Certain Vendors May Lead to a Decline in Inventory Which Could Result in a Loss of Net Sales.

We Are Dependent on Foreign Imports for a Significant Portion of Our Merchandise, and Any Changes in the Trading Relations and Conditions Between the United States and the Relevant Foreign Countries May Lead to a Decline in Inventory Resulting in a Decline in Net Sales, or an Increase in the Cost of Sales Resulting in Reduced Gross Profit.

Our Success Is Highly Dependent on Our Planning and Control Processes and Our Supply Chain, and Any Disruption in or Failure to Continue to Improve These Processes May Result in a Loss of Net Sales and Net Income.

We Depend on Key Personnel, and, if We Lose the Services of Any Member of Our Senior Management Team, We May Not Be Able to Run Our Business Effectively.

Our Charter and Bylaw Provisions and Certain Provisions of Tennessee Law May Make It Difficult in Some Respects to Cause a Change in Control of Kirkland's and Replace Incumbent Management.

If We Fail to Maintain an Effective System of Internal Control, We May Not be Able to Accurately Report Our Financial Results.

The Market Price for Our Common Stock Might Be Volatile and Could Result in a Decline in the Value of Your Investment.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The Company does not utilize financial instruments for trading or other speculative purposes, nor does it utilize leveraged financial instruments. There have been no material changes in the market risk factors from those disclosed in the Company's Annual Report.

**ITEM 4. CONTROLS AND PROCEDURES**

(a) *Evaluation of disclosure controls and procedures.* Both our President and Chief Executive Officer and Vice President and Chief Financial Officer, after evaluating the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) or 15(d)-(e) of the Securities Exchange Act of 1934, as amended (the Exchange Act)) have concluded that as of October 29, 2016 our disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed by the Company in reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and is accumulated and communicated to management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

(b) *Change in internal controls over financial reporting.* There have been no changes in internal controls over financial reporting identified in connection with the foregoing evaluation that occurred during our last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Table of Contents****PART II OTHER INFORMATION****ITEM 1. LEGAL PROCEEDINGS**

The Company is party to pending legal proceedings and claims. Although the outcome of such proceedings and claims cannot be determined with certainty, the Company's management is of the opinion that it is unlikely that these proceedings and claims in excess of insurance coverage will have a material effect on the financial condition, operating results or cash flows of the Company.

**ITEM 1A. RISK FACTORS**

In addition to factors set forth in Management's Discussion and Analysis of Financial Condition and Results of Operations' Cautionary Statement for Purposes of the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995, in Part I Item 2 of this report, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our Annual Report, which could materially affect our business, financial condition or future results. The risks described in this report and in our Annual Report are not the only risks facing our Company. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results.

**ITEM 6. EXHIBITS**

(a) Exhibits.

| <b>Exhibit<br/>No.</b> | <b>Description of Document</b> |
|------------------------|--------------------------------|
|------------------------|--------------------------------|

|      |   |
|------|---|
| 10.1 | Employment Agreement, effective November 28, 2016, by and between Mike Cairnes and the Company (Exhibit 10.1 to the Company's Current Report on Form 8-K dated November 22, 2016) |
| 31.1 | Certification of the President and Chief Executive Officer pursuant to Rule 13a-14(a) or Rule 15d-14(a)   |
| 31.2 | Certification of the Vice President and Chief Financial Officer Pursuant to Rule 13a-14(a) or Rule 15d-14(a)  |
| 32.1 | Certification of the President and Chief Executive Officer pursuant to 18 U.S.C. Section 1350   |
| 32.2 | Certification of the Vice President and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350  |
| 101  | Interactive Data File (Quarterly Report on Form 10-Q, for the quarter ended October 29, 2016, furnished in XBRL (eXtensible Business Reporting Language))                         |

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: December 8, 2016

KIRKLAND S, INC.

/s/ W. Michael Madden  
W. Michael Madden

President and Chief Executive Officer

Date: December 8, 2016

/s/ Adam C. Holland  
Adam C. Holland

Vice President and Chief Financial Officer

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**EXHIBIT INDEX**

| <b>Exhibit<br/>No.</b> | <b>Description of Document</b>  |
|------------------------|---|
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| 101                    | Interactive Data File (Quarterly Report on Form 10-Q, for the quarter ended October 29, 2016, furnished in XBRL (eXtensible Business Reporting Language))                         |