

NTT DOCOMO INC  
Form 6-K  
April 26, 2013  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 6-K**

**REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR  
15d-16 UNDER THE SECURITIES EXCHANGE ACT OF 1934**

**For the month of April, 2013**

**Commission File Number: 001-31221**

**Total number of pages: 84**

**NTT DOCOMO, INC.**

**(Translation of registrant's name into English)**

**Sanno Park Tower 11-1, Nagata-cho 2-chome**

**Chiyoda-ku, Tokyo 100-6150**

**Japan**

**(Address of principal executive offices)**

## Edgar Filing: NTT DOCOMO INC - Form 6-K

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

**Form 20-F**

**Form 40-F**

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NTT DOCOMO, INC.

Date: April 26, 2013

By: /s/ MUTSUO YAMAMOTO  
**Mutsuo Yamamoto**

**Head of Investor Relations**

Information furnished in this form:

1. Earnings release for the fiscal year ended March 31, 2013
2. Results for the fiscal year ended March 31, 2013, and principal actions planned for the fiscal year ending March 31, 2014

**Table of Contents****Earnings Release**

For the Fiscal Year Ended March 31, 2013

April 26, 2013  
[U. S. GAAP]

Name of registrant: **NTT DOCOMO, INC.** (URL <http://www.nttdocomo.co.jp/>)  
Code No.: 9437  
Stock exchange on which the Company's shares are listed: Tokyo Stock Exchange-First Section  
Representative: Kaoru Kato, Representative Director, President and Chief Executive Officer  
Contact: Ken Takeuchi, Senior Manager, General Affairs Department / TEL +81-3-5156-1111  
Scheduled date for the general meeting of shareholders: June 18, 2013  
Scheduled date for dividend payment: June 19, 2013  
Scheduled date for filing of securities report: June 19, 2013  
Supplemental material on annual results: Yes  
Presentation on annual results: Yes (for institutional investors and analysts)

(Amounts are rounded off to the nearest 1 million yen.)

**1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2013 (April 1, 2012 – March 31, 2013)**

## (1) Consolidated Results of Operations

(Millions of yen, except per share amounts)

	Operating Revenues		Operating Income		Income before Income Taxes	Net Income Attributable to NTT DOCOMO, INC.		
Year ended March 31, 2013	4,470,122	5.4%	837,180	(4.3)%	841,658	(4.0)%	495,633	6.8%
Year ended March 31, 2012	4,240,003	0.4%	874,460	3.5%	876,958	5.0%	463,912	(5.4)%

(Note) Comprehensive income attributable to NTT DOCOMO, INC.:	For the fiscal year ended March 31, 2013:	605,543 million yen	38.8%
	For the fiscal year ended March 31, 2012:	436,338 million yen	(3.2)%

	Basic Earnings per Share Attributable to NTT DOCOMO, INC.	Diluted Earnings per Share Attributable to NTT DOCOMO, INC.		Operating Income Margin
		ROE	ROA	
Year ended March 31, 2013	11,952.29 (yen)	9.4%	11.9%	18.7%
Year ended March 31, 2012	11,187.34 (yen)	9.4%	12.8%	20.6%

(Note) Equity in net income (losses) of affiliates:	For the fiscal year ended March 31, 2013:	(18,767) million yen
	For the fiscal year ended March 31, 2012:	(13,472) million yen

(Percentages above represent changes compared to the corresponding previous year)

## (2) Consolidated Financial Position

(Millions of yen, except per share amounts)

	Total Assets	Total Equity (Net Assets)	NTT DOCOMO, INC. Shareholders Equity	Shareholders Equity Ratio	NTT DOCOMO, INC. Shareholders Equity per Share
March 31, 2013	7,228,825	5,469,665	5,427,575	75.1%	130,887.12 (yen)
March 31, 2012	6,948,082	5,108,771	5,062,527	72.9%	122,083.91 (yen)

## (3) Consolidated Cash Flows

Edgar Filing: NTT DOCOMO INC - Form 6-K

	(Millions of yen)			
	Cash Flows from Operating Activities	Cash Flows from Investing Activities	Cash Flows from Financing Activities	Cash and Cash Equivalents at Fiscal Year End
Year ended March 31, 2013	932,405	(701,934)	(260,967)	493,674
Year ended March 31, 2012	1,110,559	(974,585)	(378,616)	522,078

**2. Dividends**

Date of Record	Cash Dividends per Share (yen)			Total	Total Cash Dividends for the Year (Millions of yen)	Payout Ratio	Ratio of Dividends to NTT DOCOMO, INC. Shareholders Equity
	End of the First Quarter	End of the Second Quarter	End of the Third Quarter				
Year ended March 31, 2012	2,800.00	2,800.00	2,800.00	5,600.00	232,219	50.1%	4.7%
Year ended March 31, 2013	3,000.00	3,000.00	3,000.00	6,000.00	248,806	50.2%	4.7%
Year ending March 31, 2014 (Forecasts)	3,000.00	30.00	30.00	30.00	-	48.8%	-

(Note) Dividend forecasts for the year ending March 31, 2014, take into account a 1:100 stock split with the effective date of October 1, 2013. If adjusted to reflect the number of shares prior to the stock split, the forecast of year-end dividend amount and the forecast of total dividend amount will be equivalent to ¥3,000 and ¥6,000, respectively.

For further information, please see Explanation for forecasts of operations and other notes.

**3. Forecasts of Consolidated Financial Results for the Fiscal Year Ending March 31, 2014 (April 1, 2013 - March 31, 2014)**

Year ending March 31, 2014	(Millions of yen, except per share amounts)							Basic Earnings per Share	
	Operating Revenues	Operating Income	Income before Income Taxes	Net Income Attributable to NTT DOCOMO, INC.	Income Taxes	Net Income Attributable to NTT DOCOMO, INC.	NTT DOCOMO, INC.	Attributable to NTT DOCOMO, INC.	NTT DOCOMO, INC.
	4,640,000	3.8%	840,000	0.3%	850,000	1.0%	510,000	2.9%	122.99 (yen)

(Percentages above represent changes compared to the corresponding previous year)

(Note) Basic Earnings per Share attributable to NTT DOCOMO, INC. for the fiscal year ending March 31, 2014, takes into account a stock split. For further information, please see Explanation for forecasts of operations and other notes.

\* Notes:

(1) Changes in significant subsidiaries (Changes in significant subsidiaries for the fiscal year ended March 31, 2013 which resulted in changes in scope of consolidation)	None
(2) Changes in significant accounting policies	None
i. Changes due to revision of accounting standards and other regulations:	None
ii. Others:	None
(3) Number of issued shares (common stock)	
i. Number of issued shares (inclusive of treasury stock):	As of March 31, 2013: 43,650,000 shares As of March 31, 2012: 43,650,000 shares
ii. Number of treasury stock:	As of March 31, 2013: 2,182,399 shares As of March 31, 2012: 2,182,399 shares
iii. Number of weighted average common shares outstanding:	For the fiscal year ended March 31, 2013: 41,467,601 shares

# Edgar Filing: NTT DOCOMO INC - Form 6-K

For the fiscal year ended March  
31, 2012: 41,467,601 shares

\* Presentation on the status of audit procedure:

This earnings release is not subject to the audit procedure as required by the Financial Instruments and Exchange Act of Japan. As of the date when this earnings release was issued, the audit procedure on financial statements as required by the Financial Instruments and Exchange Act had not been finalized.

\* Explanation for forecasts of operations and other notes:

1. Forecast of results

Forward-looking statements in this earnings release, such as forecasts of results of operations, are based on the information currently available and the certain assumptions that we regard as reasonable, and therefore actual results may differ materially from those contained in, or suggested by, any forward-looking statements. With regard to the assumptions and other related matters concerning forecasts for the fiscal year ending March 31, 2014, please refer to pages 17 and 20, contained in the attachment.

2. Forecasts for financial results and dividends after stock split

We resolved at a meeting of the Board of Directors held on April 26, 2013, that the common stock will be split 1:100, and the trading unit of the stock will be 100 shares with an effective date of October 1, 2013. If calculated prior to consideration of the stock split, Basic Earnings per Share attributable to NTT DOCOMO, INC. and dividend forecast for the fiscal year ending March 31, 2014 are as follows.

(1) Consolidated Business Results Forecast for the Year ending March 31, 2014

Basic Earnings per Share attributable to NTT DOCOMO, INC. ¥12,298.76

(2) Dividends forecast for the year ending March 31, 2014

Six months ending September 30, 2013 : ¥ 3,000 (Note 1)

Year ending March 31, 2014: ¥ 3,000 (Note 2)

(Note 1) Dividends at the end of the first half will be paid according to the number of shares held prior to the implementation of the stock split.

(Note 2) The amount of the dividend has been calculated on a pre-split basis.

(Note 3) The full-year dividend for the fiscal year ending March 31, 2014 (pre-split basis) will be equivalent to ¥6,000 yen.

**Table of Contents**

CONTENTS OF THE ATTACHMENT

	<b>page</b>
Contents of the Attachment	1
<b>1. <u>Information on Consolidated Results</u></b>	<b>2-20</b>
(1) <u>Operating Results</u>	2-17
(2) <u>Financial Review</u>	18
(3) <u>Profit Distribution</u>	19
(4) <u>Special Note Regarding Forward-Looking Statements</u>	20
<b>2. <u>Condition of the Corporate Group</u></b>	<b>21-22</b>
<b>3. <u>Management Policies</u></b>	<b>23-24</b>
(1) <u>Basic Management Policies</u>	23
(2) <u>Target Management Indicators</u>	23
(3) <u>Medium- and Long-Term Management Strategies</u>	23
(4) <u>Issues to be Addressed by the Group</u>	23-24
<b>4. <u>Consolidated Financial Statements</u></b>	<b>25-30</b>
(1) <u>Consolidated Balance Sheets</u>	25
(2) <u>Consolidated Statements of Income and Consolidated Statements of Comprehensive Income</u>	26
(3) <u>Consolidated Statements of Shareholders' Equity</u>	27
(4) <u>Consolidated Statements of Cash Flows</u>	28
(5) <u>Going Concern Assumption</u>	29
(6) <u>Notes to Consolidated Financial Statements</u>	29-30
<b>5. <u>Appendices</u></b>	<b>31-33</b>
(1) <u>Operating Data for the Fiscal Year Ended March 31, 2013</u>	31
(2) <u>Definition and Calculation Methods of ARPU and MOU</u>	32
(3) <u>Reconciliations of the Disclosed Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measures</u>	33

## Table of Contents

### Earnings Release for the Fiscal Year Ended March 31, 2013

#### 1. Information on Consolidated Results

##### (1) Operating Results

###### i. Business Overview

Amid a major transition driven mainly by the rapid proliferation of smartphones, the competition in Japan's mobile telecommunications market remains intense due to active movement of subscribers using the Mobile Number Portability (MNP) system and other factors.

Under these market conditions, we are promoting various initiatives to achieve further growth and create a society where everyone can lead a safe, secure and affluent life in line with our corporate vision, Pursuing Smart Innovation: HEART.

Furthermore, based on our Medium-Term Vision 2015: Shaping a Smart Life that defines our medium-term management policies, we have taken steps for the reinforcement of our mobile business, and worked on the expansion of new businesses to create new values, thereby supporting the everyday lives of our customers and businesses to impart a sense of safety, security, convenience and efficiency as a Partner for a Smart Life, .

In the fiscal year ended March 31, 2013, in order to reinforce our mobile business, we endeavored to meet the needs of more customers with enrichment of our product lineup including smartphones, expansion of our Xi LTE service coverage and improvement of our billing plans and after-sales support. Additionally, we aggressively promoted the convergence of mobile with various other industries and services in collaboration with external partners in eight new business fields\* which were set up with the aim of expanding new businesses.

In addition, we have also strived to provide customers with greater convenience by blending the initiatives undertaken in new business areas and those in our mobile phone business with enrichment of the capabilities and content provided through the docomo cloud, which comprise the dmarket portal and other components. Also, for the purpose of further improving the services offered on smartphones in cooperation with venture companies, and reinforcing our service development capabilities in new business fields toward the future, in February 2013, we established a venture fund operating company, DOCOMO Innovation Ventures, Inc., and launched an incubation program, DOCOMO Innovation Village, to support startups and ventures.

For the fiscal year ended March 31, 2013, while voice revenues in our mobile communications services\*\* decreased by ¥267.3 billion due mainly to the impacts of penetration of the Monthly Support discount program and a decrease in MOU (Minutes of Use), packet revenues increased by ¥109.3 billion due to an increase in the number of Xi subscriptions and a growth in the user base of smartphones as a result of our active sales promotion. Equipment sales revenues grew by ¥259.2 billion due to an increase in wholesale price per unit and an increase in the number of handsets sold to agent resellers. Other operating revenues grew by ¥128.9 billion owing mainly to a favorable expansion of our new business fields and other measures. Consequently, we recognized operating revenues of ¥4,470.1 billion (an increase of ¥230.1 billion from the previous fiscal year).

Despite our promotion of cost efficiency improvement toward the goal of further strengthening our management structure, operating expenses increased by ¥267.4 billion from the previous fiscal year to ¥3,632.9 billion as a result of costs for measures aimed to expand new businesses as well as increased costs of equipment sold due to an increase in the purchase price per handset and the number of handsets sold to agent resellers.

**Table of Contents**

As a result of the foregoing, although we could not achieve ¥900.0 billion, the original full-year target, we recorded operating income of ¥837.2 billion (a decrease of ¥37.3 billion from the previous fiscal year), and were able to surpass ¥820.0 billion, the full-year forecast as revised in the second quarter of the fiscal year ended March 31, 2013.

Income before income taxes and equity in net income (losses) of affiliates was ¥841.7 billion, and net income attributable to NTT DOCOMO, INC. was ¥495.6 billion (an increase of 31.7 billion from the previous fiscal year).

Going forward, while continuing our endeavors to operate a safe, secure and high-quality network to improve customer satisfaction, we will further accelerate the initiatives in both our mobile phone business and new businesses. At the same time, for the steadfast implementation of these measures, we will also steadily promote structural reform to strengthen our managerial foundation.

\* Our eight new business fields are media/content, finance/payment, commerce, medical/healthcare, M2M, aggregation/platform, environment/ecology, and safety/security.

\*\* With the expansion of initiatives regarding the new business fields, presentation methods of operating revenues in the consolidated statements of income of the fiscal year ended March 31, 2012 and 2013 have been changed. Some elements which were included in conventional Wireless services have been reclassified into Other operating revenues, and the title Wireless services has been changed to Mobile communications services.



Table of Contents

## DOCOMO Earnings Release

Fiscal Year Ended March 31, 2013

Consolidated results of operations for the fiscal years ended March 31, 2012 and 2013 were as follows:

&lt;Results of operations&gt;

	Billions of yen			
	Year ended March 31, 2012	Year ended March 31, 2013	Increase (Decrease)	
Operating revenues	¥ 4,240.0	¥ <b>4,470.1</b>	¥ 230.1	5.4%
Operating expenses	3,365.5	<b>3,632.9</b>	267.4	7.9
Operating income	874.5	<b>837.2</b>	(37.3)	(4.3)
Other income (expense)	2.5	<b>4.5</b>	2.0	79.3
Income before income taxes	877.0	<b>841.7</b>	(35.3)	(4.0)
Income taxes	402.5	<b>337.6</b>	(65.0)	(16.1)
Income before equity in net income (losses) of affiliates	474.4	<b>504.1</b>	29.7	6.3
Equity in net income (losses) of affiliates	(13.5)	<b>(18.8)</b>	(5.3)	(39.3)
Net income	461.0	<b>485.3</b>	24.4	5.3
Less: Net (income) loss attributable to noncontrolling interests	3.0	<b>10.3</b>	7.4	248.4
Net income attributable to NTT DOCOMO, INC.	¥ 463.9	¥ <b>495.6</b>	¥ 31.7	6.8
EBITDA margin*	37.3%	<b>35.1%</b>	(2.2) point	
ROCE before tax effect*	16.5%	<b>15.2%</b>	(1.3) point	
ROCE after tax effect*	9.8%	<b>9.4%</b>	(0.4) point	

\* EBITDA and EBITDA margin, as we use them in this earnings release, are different from EBITDA as used in Item 10(e) of Regulation S-K and may not be comparable to similarly titled measures used by other companies. For an explanation of our definitions of EBITDA, EBITDA margin, ROCE before tax effect and ROCE after tax effect, see 5. (3) Reconciliations of the Disclosed Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measures on page 33.

**Table of Contents****DOCOMO Earnings Release****Fiscal Year Ended March 31, 2013**

## &lt;Operating revenues&gt;

	Billions of yen			
	Year ended March 31, 2012	Year ended <b>March 31,</b> <b>2013</b>	Increase (Decrease)	
Mobile communications services	¥ 3,326.5	¥ <b>3,168.5</b>	¥ (158.0)	(4.8)%
- Voice revenues	1,541.9	<b>1,274.6</b>	(267.3)	(17.3)
- Packet communications revenues	1,784.6	<b>1,893.9</b>	109.3	6.1
Equipment sales	498.9	<b>758.1</b>	259.2	52.0
Other operating revenues	414.6	<b>543.6</b>	128.9	31.1
Total operating revenues	¥ 4,240.0	¥ <b>4,470.1</b>	¥ 230.1	5.4%

## Notes:

1. Voice revenues include data communications revenues through circuit switching systems.
2. With the introduction of Other operating revenues in the fiscal year ended March 31, 2013, some elements (revenues from content and other services) included in conventional Packet communications revenues for the fiscal year ended March 31, 2012 have been retroactively reclassified into Other operating revenues. The amount of the reclassification for the period is ¥59.2 billion.

## &lt;Operating expenses&gt;

	Billions of yen			
	Year ended March 31, 2012	Year ended <b>March 31,</b> <b>2013</b>	Increase (Decrease)	
Personnel expenses	¥ 272.9	¥ <b>280.1</b>	¥ 7.2	2.6%
Non-personnel expenses	2,117.6	<b>2,342.4</b>	224.8	10.6
Depreciation and amortization	684.8	<b>700.2</b>	15.4	2.3
Loss on disposal of property, plant and equipment and intangible assets	40.3	<b>64.2</b>	23.9	59.4
Communication network charges	211.2	<b>207.5</b>	(3.8)	(1.8)
Taxes and public dues	38.8	<b>38.6</b>	(0.2)	(0.5)
Total operating expenses	¥ 3,365.5	¥ <b>3,632.9</b>	¥ 267.4	7.9%

## ARPU and MOU

We newly introduced Smart ARPU as a performance indicator that is specifically designed to reflect revenues from new businesses, in addition to conventional Voice ARPU and Packet ARPU indicators, in the second quarter of the fiscal year ended March 31, 2013.

## Edgar Filing: NTT DOCOMO INC - Form 6-K

<Trend of ARPU and MOU>

	Yen			
	Year ended March 31, 2012	<b>Year ended March 31, 2013</b>	Increase (Decrease)	
Aggregate ARPU*	¥ 5,140	¥ <b>4,840</b>	¥ (300)	(5.8)%
Voice ARPU	2,200	<b>1,730</b>	(470)	(21.4)
Packet ARPU	2,590	<b>2,690</b>	100	3.9
Smart ARPU	350	<b>420</b>	70	20.0
MOU* (minutes)	126	<b>117</b>	(9)	(7.1)%

Notes:

1. ARPU and MOU data for the year ended March 31, 2012 include ARPU and MOU for Cellular (mova) services.
2. With the introduction of Smart ARPU, Aggregate ARPU includes Smart ARPU. Some elements (revenues from content and other services) included in conventional Packet ARPU for the year ended March 31, 2012 have been retroactively reclassified into Smart ARPU. The impact of the reclassification is ¥80.

\* See 5. (2) Definition and Calculation Methods of ARPU and MOU on page 32 for definition and calculation methods.

---

**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

**ii. Segment Results**

**Mobile phone business**

During the fiscal year ended March 31, 2013, we worked to deliver state-of-the-art services that are only available from us leveraging our proprietary docomo cloud technology, while further enhancing the convenience of our smartphone products with the release of various products including Xperia™ Z SO-02E, which is equipped with a large-capacity battery and quad-core CPU for ultra-fast processing.

We also enriched our product lineup to accommodate a diverse range of users without any concerns about safety and security, by launching distinctive models such as the Raku-Raku Smartphone designed for maximum ease of use with such features as the Raku-Raku Touch Panel that gives the tactile sensation of pressing a physical button, and the Smartphone for Juniors SH-05E, an entry-level model equipped with features designed for preteen, first-time smartphone users.

Meanwhile, we also expanded and improved billing options, our service areas and our after-sales support to provide an environment in which our customers will find it easy to use our products and services.

As a result of the foregoing, the total number of smartphone sold in the fiscal year ended March 31, 2013 reached 13.29 million units, and the total number of sp-mode subscribers grew to 18.28 million.

Our total mobile phone subscriptions as of March 31, 2013 grew to 61.54 million, up 1.41 million compared to the number as of March 31, 2012, as a result of brisk smartphone sales. However, the competition with other carriers for the acquisition of net additions remained intense, and the impact of subscriber port-outs using the MNP system expanded. As a consequence, our cellular churn rate for the fiscal year ended March 31, 2013 increased by 0.22 points from the previous fiscal year to 0.82%.

While voice revenues decreased by ¥267.3 billion due mainly to the impacts of penetration of the Monthly Support discount program and a decrease in MOU (Minutes of Use), packet revenues increased by ¥109.3 billion due to an increase in the number of Xi subscriptions and a growth in the user base of smartphones as a result of our active sales promotion. Equipment sales revenues grew by ¥259.2 billion due to an increase in wholesale price per unit and an increase in the number of handsets sold to agent resellers.

As a result of the foregoing, operating revenues and operating income from the mobile phone business for the fiscal year ended March 31, 2013, were ¥4,275.2 billion (an increase of ¥164.6 billion from the previous fiscal year) and ¥868.3 billion (a decrease of ¥18.0 billion from the previous fiscal year), respectively.

\* Xperia is a trademark or a registered trademark of Sony Mobile Communications AB.

A summary of the principal initiatives in the mobile phone business implemented during the fiscal year ended March 31, 2013, is provided below:

**Table of Contents****DOCOMO Earnings Release****Fiscal Year Ended March 31, 2013**

&lt;&lt;Promotion of docomo cloud &gt;&gt;

Summarized below are the initiatives implemented for the promotion of docomo cloud, which allows customers to receive convenient services that are uniquely available from us by accessing our network servers through their smartphones or tablets:

Three key service components of docomo cloud :

**Description**

dmarket	A market that offers a rich suite of digital content such as video, music and electronic books as well as various physical merchandise such as groceries and daily necessities on the cloud
Intelligent service	A cloud-based service that provides intelligent solutions through the use of various advanced technologies such as voice recognition, machine translation and voice synthesis
Storage	A service that allows users to store photographs, videos, phone book and other data on the cloud

&lt;dmarket&gt;

We launched the dgame mobile gaming platform, which offers a wide variety of games including original titles, and the dshopping online shopping service, which handles groceries and other daily necessities. We also continued our efforts to enrich the content of existing services such as the dvideo video/movie distribution platform and the number of dvideo subscriptions exceeded 4.0 million as of March 31, 2013.

We established a joint venture, DOCOMO ANIME STORE, Inc., with Kadokawa Shoten Publishing Co. Ltd. mainly for the purpose of supplying content to danime store\*

We started support for multiple-device ownership by enabling users to share content purchased via our dmarket portal over multiple smartphones or tablets devices with the same ID.

We released dtab, a Wi-Fi-dedicated tablet preinstalled with a proprietary home screen designed for easy access to our dvideo and other services. Moreover, introducing the SmartTV dstick 01, a small flash drive-like HDMI device for enjoying dvideo and other content on large-screen televisions, we are promoting the docomo Smart Home initiative aimed at facilitating the linkage between smartphone and tablets/TV or other home electronics.

\* danime store is a trademark of KDDI Corporation.

&lt;Intelligent Service&gt;

We launched Mail-Hon yaku-Concier service, an application that automatically translates text messages between Japanese and foreign languages, the Utsushite-Hon yaku, a service that translates text captured by the camera of the smartphone, and Hanashite Hon yakuaautomatic translation service which converts the speech spoken to the phone into the desired language.

## Edgar Filing: NTT DOCOMO INC - Form 6-K

As of March 31, 2013, our voice agent application *Shabette Concier* garnered over 10 million installations and approximately 340 million accesses on a cumulative basis.

\* *Hanashite Hon'yaku* received the Grand Prix prize in the CEATEC INNOVATION AWARDS As Selected by U.S. Journalists at CEATEC JAPAN 2012, and the GSMA Global Mobile Awards 2013: Best Network Product or Solution for Serving Customers at the GSMA Mobile World Congress 2013.  
<Storage>

We launched the *Photo Collection* service that allows users to save photographs and videos to cloud storage, which can be browsed and edited not only from smartphones and tablets, but also from PCs.

---

**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

We commenced the docomo denwacho cloud-based phonebook data storage service, which enables easy production of backup data and transfer of phonebook data upon the replacement to a new handset.

<<Enrichment of Billing Plans>>

To respond to users' diversified needs, smartphones, tablets and data-only devices, we introduced new flat-rate billing plans and price promotions as described below:

We launched Xi Pake-hodai Light (a flat-rate billing plan for packet access via Xi LTE phones) and Xi Data Plan Light Ninen\*<sup>1</sup> (a flat-rate billing plan with a two-year contract for Xi LTE-enabled data-only devices). Both packages enable economical data use of up to 3GB for a flat rate of ¥4,935 per month.

We introduced Raku Raku Pake-hodai, a flat-rate billing plan for packet access from a Raku Raku Smartphone, and the Xi Pake-hodai for Juniors plan that allows users of Smartphone for Juniors SH-05E to use a flat-rate packet communications service for a flat monthly rate of ¥2,980.

We introduced the Plus Xi-wari campaign\*<sup>2</sup>, which offers discounts on basic monthly charges to users if they subscribe to the Xi Data Plan Flat (including Ninen type) package for their second mobile device such as tablets.

In addition to above initiatives, we offered a number of limited-time discount programs based on their respective subscription contract, including, among others, Xi Start Campaign 2, Xi Smartphone Discount Over 10 years Xi Smartphone Discount, Kids Discount, Family Set Discount, Student-Family Bundle Discount and Ouen Student Discount 2013 campaigns.

\*1 We also introduced Xi Data Plan Light (a flat-rate billing plan for Xi LTE-enabled data-only devices).

\*2 Requires using a smartphone or other devices with packet flat-rate billing plan

<<Expansion of Service Areas>>

To operate a safe, secure and high-quality network, we have been working on the expansion of Xi LTE service areas to enable high-speed and large-capacity communications. During the fiscal year ended March 31, 2013, we focused on coverage expansion and speed enhancement prioritizing areas with strong demand for service, undertaking the following actions:

We further expanded Xi LTE coverage, focusing primarily on prefectural capitals and other major cities, and upgraded Xi's maximum downlink transmission speed to 112.5Mbps in 33 cities across Japan to deliver ultra-high-speed connections.

We worked to provide Xi LTE coverage in various subway systems across Japan, including the entire railway sections of the Tokyo Metro and Toei Subway systems\* and by March 31, 2013, we completed Xi LTE rollout in 412 stations and 500 inter-station railway sections.

## Edgar Filing: NTT DOCOMO INC - Form 6-K

We started to provide Xi LTE service in all 97 stations of the Tokaido, Sanyo, Tohoku, Jyoetsu, Yamagata, Akita, Nagano and Kyusyu Shinkansen and 53 major airports across Japan.

We developed and started installation of Xi Femto cell super-compact base station equipment compatible with both LTE and 3G systems.

We started Home Wi-Fi, a service that offers wireless LAN routers on a rental basis to enable users to set up home Wi-Fi environments.

We increased the roll-out of docomo Wi-Fi public wireless LAN service primarily in large-scale commercial facilities, restaurant/cafe chains, convenience stores and other locations to enable high-speed and large-capacity data communications via user's smartphones and other devices. We also launched docomo Wi-Fi forever free campaign, under which the fee for using docomo Wi-Fi service is waived.

We submitted an application to the Ministry of Internal Affairs and Communications and received approval for the establishment of specified base stations using the 700MHz frequency band to ensure stable delivery of higher transmission speeds and more convenient services to customers.



---

**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

\* Connection is not available in the section between Kotake-Mukaihara and Senkawa Stations on the Tokyo Metro Yurakucho and Fukutoshin Lines due to construction work on connection lines.

<<After-Sales Support Effort>>

As described below, we have continually worked to strengthen our after-sales support with the aim of further improving customer satisfaction:

We upgraded the docomo Anshin Scan anti-virus service for smartphones and started offering Network Security Anshin Pack, which combines this virus protection service with the virus check service for sp-mode mail.

We opened a new dedicated call center for operation of smartphones and other devices in Sendai, in addition to the call centers in Tokyo and Osaka, to establish a structure that enables quick response to customer inquiries.

The total number of subscribers to the Smartphone Anshin Remote Support, which provides customers with professional assistance concerning the operation of smartphone or other devices from our call center staff who can monitor the handset screen status from remote locations, reached 2.5 million as of March 31, 2013.

The total number of field staff dispatched in response to request for quality surveys or coverage improvement reached approximately 69,000 cases in the fiscal year ended March 31, 2013.

Total number of subscribers to Mobile Phone Protection & Delivery Service, a service that covers handset issues such as loss, water exposure and total damage, reached 37.48 million as of March 31, 2013. With a simple telephone call, a replacement handset of the same model and color as the original one (refurbished handset\* and new battery pack) is delivered directly to the customer.

\* Refurbished products are handsets collected from customers that have been repaired, had their external covers replaced, undergone quality checks, and then reset to the same state as a new product.

<<Initiatives for Corporate Marketing>>

We have implemented the following initiatives, mainly through docomo cloud, to offer new value for the businesses of our corporate clients:

We upgraded our nationwide internal line connection service, Office Link, by adding the Virtual PBX Type cloud-based PBX\* capabilities.

We started offering Conversation Recording Service, an enterprise service that automatically records and stores on the cloud the voice conversations made via feature phones and smartphones.

## Edgar Filing: NTT DOCOMO INC - Form 6-K

We entered into a business collaboration agreement with Microsoft Japan Co., Ltd for joint promotion of tablet devices in the enterprise market.

\* PBX: Private Branch Exchange  
<<Global Business Expansion>>

To further expand our international communication services and facilitate overseas business deployment, the following measures were implemented:

The number of countries/regions in which international roaming for each service was available (as of March 31, 2013):

- Voice/short message service (SMS): 225 countries/regions
- Packet communications service: 203 countries/regions
- Videophone service: 54 countries/regions

We launched WORLD WING Wi-Fi, which enables Global Pake-hodai service users to use public wireless LAN services overseas.

**Table of Contents****DOCOMO Earnings Release****Fiscal Year Ended March 31, 2013**

To improve the convenience of international roaming service users, we promoted three-party (Japan-China-Korea) cooperation with China Mobile Communications Corporation, China's largest mobile operator, and KT Corporation, Korea's leading telecommunications service provider, and developed common specifications for NFC\*<sup>3</sup> roaming services. The three parties also agreed to collaborate for the enrichment of inbound Wi-Fi roaming service.

We launched the Chinese version of dgame gaming service on China's largest premium applications store, Mobile Market, operated by China Mobile Communications Corporation.

We successfully concluded a tender offer for Buongiorno S.p.A. in Italy, a provider of mobile Internet content and applications in Europe and elsewhere, and made it a wholly-owned subsidiary with the aim of further expanding our platform service offerings in markets outside Japan.

\* NFC: Near Field Communications. An international standard for wireless connection that enables data exchange with contactless IC cards or machine-to-machine communications over a short range of several centimeters.

Number of subscriptions by services and other operating data are as follows:

<Number of subscriptions by services>

	Thousand subscriptions			
	March 31, 2012	March 31, 2013	Increase (Decrease)	
Cellular services	60,129	<b>61,536</b>	1,407	2.3%
Cellular (Xi) services	2,225	<b>11,566</b>	9,341	419.8
Cellular (FOMA) services	57,905	<b>49,970</b>	(7,935)	(13.7)
packet flat-rate services	36,295	<b>38,704</b>	2,409	6.6
i-mode services	42,321	<b>32,688</b>	(9,634)	(22.8)
sp-mode services	9,586	<b>18,285</b>	8,698	90.7
i-channel services	16,124	<b>13,815</b>	(2,309)	(14.3)
i-concier services	5,672	<b>8,868</b>	3,196	56.3

Notes:

1. Number of subscriptions to Cellular services and Cellular (FOMA) services includes Communication Module services subscriptions.
2. Effective March 3, 2008, FOMA subscription became mandatory for subscription to 2in1 services, and those FOMA subscriptions are included in the number of FOMA subscriptions.

<Number of handsets sold and churn rate>

Edgar Filing: NTT DOCOMO INC - Form 6-K

	Thousand units			
	Year ended March 31, 2012	Year ended March 31, 2013	Increase (Decrease)	
Number of handsets sold	22,089	<b>23,555</b>	1,466	6.6%
Cellular (Xi) services				
New Xi subscription	1,206	<b>2,840</b>	1,634	135.5
Change of subscription from FOMA	1,056	<b>6,995</b>	5,939	562.3
Xi handset upgrade by Xi subscribers	37	<b>653</b>	616	
Cellular (FOMA) services				
New FOMA subscription	5,168	<b>4,575</b>	(593)	(11.5)
Change of subscription from Xi	833	<b>29</b>	(805)	(96.6)
FOMA handset upgrade by FOMA subscribers	13,786	<b>8,463</b>	(5,323)	(38.6)
Churn Rate	0.60%	<b>0.82%</b>	0.22 point	
Notes:				

1. Number of handsets sold and churn rate for the year ended March 31, 2012 includes number of mova handsets sold and churn of subscriptions to Cellular (mova) services.

Results of operations are as follows:

<Results of operations>

	Billions of yen			
	Year ended March 31, 2012	Year ended March 31, 2013	Increase (Decrease)	
Operating revenues from mobile phone business	¥ 4,110.6	¥ <b>4,275.2</b>	¥ 164.6	4.0%
Operating income from mobile phone business	886.3	<b>868.3</b>	(18.0)	(2.0)

**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

**All other businesses**

The principal actions undertaken in all other businesses are summarized below:

<<Promotion of the Credit Services>>

We agreed on a business alliance with MasterCard Worldwide to expand the locations where our mobile credit brand **iD** can be used around the world, toward the goal of realizing new forms of mobile payment services.

We continually worked to increase the number of merchants accepting payments via our **iD** credit brand, including our efforts to expand the acceptance at convenience stores. The total number of **iD** reader terminals installed grew to 0.48 million units, and the total number of **iD** subscribers was 18.17 million.

We worked to enhance and promote subscriptions to our credit services such as **DCMX** and **DCMX Gold**, and the combined subscriptions to **DCMX** services reached 13.85 million.

<<New Investments and Alliances Aimed for Service Expansion>>

**Major Invested company or**

<b>Alliance partner</b>	<b>Principal initiatives</b>
docomo Healthcare, Inc.	We established docomo Healthcare, Inc. jointly with OMRON HEALTHCARE Co. Ltd. for the purpose of providing users with total health support.
Tower Records Japan Inc.	We turned Tower Records Japan Inc. into a subsidiary to propel the provision of value-added services leveraging the synergies of our respective track record, experience and know-how in mobile communications business and music entertainment.
MAGASseek Corporation	We launched a tender offer to acquire the issued common shares of MAGASseek Corporation, an operator of <b>MAGASseek</b> fashion website, with the aim of expanding the service portfolio of the <b>dmarket</b> portal, and turned it into a subsidiary.
ABC Cooking Studio Co. Ltd.	We entered into a cooperation agreement with ABC Cooking Studio Co. Ltd. in the areas of learning and health, with the aim of providing customers with lifestyle support mainly through diet and cooking assistance.

<<Business Deployment by Subsidiaries>>

<b>Major subsidiaries</b>	<b>Principal initiatives</b>
OAK LAWN MARKETING, INC.	We started handling the merchandise of OAK LAWN MARKETING, INC. on our <b>dshopping</b> mobile shopping site.
Radishbo-ya Co., Ltd.	We started granting <b>docomo Premier Club</b> points to customers who made a purchase on the official smartphone website of <b>Shop Japan</b> home shopping service.

Radishbo-ya Co., Ltd.

## Edgar Filing: NTT DOCOMO INC - Form 6-K

We started handling the merchandise of Radishbo-ya Co., Ltd. on our dshopping mobile shopping site.

We started handling subscription contracts for Radishbo-ya premium home delivery service at docomo Shops, aiming to strengthen its sales taking advantage of our mobile phone subscriber base.

Table of Contents

## DOCOMO Earnings Release

Fiscal Year Ended March 31, 2013

D2C Inc. We worked to strengthen the sales of advertisement for smartphones, such as the advertisements for the dmarket portal.

We started the sales of advertisement for message S (message special) service, an advertisement distribution service for smartphones.

mmbi, Inc. We produced original programs for the NOTTV multimedia broadcasting service for smartphones linking them with social media and other communication services, and expanded the NOTTV service coverage to 33 prefectures nationwide.

As of March 31, 2013, the number of NOTTV-compatible handsets reached 21 models, and the total number of subscriptions was 0.68 million.

As a result, operating revenues from all other businesses for the fiscal year ended March 31, 2013 were ¥195.0 billion (an increase of ¥65.5 billion from March 31, 2012). Operating expenses from all other businesses were ¥226.1 billion (an increase of ¥84.8 billion) and operating loss from all other businesses was ¥31.1 billion.

Results of operations are as follows:

&lt;Results of operations&gt;

	Billions of yen				
	Year ended March 31, 2012	Year ended March 31, 2013		Increase (Decrease)	
Operating revenues from all other businesses	¥ 129.4	¥ 195.0	¥	65.5	50.6%
Operating income (loss) from all other businesses	(11.9)	(31.1)		(19.3)	(162.0)

**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

(Reference) Initiatives Undertaken in New Businesses

Each of our business segments (mobile phone business and all other businesses) includes undertakings in eight new business fields. The principal services of each field of business are as described below:

<b>Business fields</b>	<b>Principal services (alliance partners)</b>
Media/Content	dvideo, dmusic, dhits, dbook, danime store, dgame, NOTTV (mmbi, Inc.), mobile advertisement (D2C) and other services
Finance/Payment	Mobile credit services, Mobile Phone Protection and Delivery service, and other services
Commerce	dshopping, home shopping service (OAK LAWN MARKETING, INC., MAGASseek Corporation and Radishbo-ya Co., Ltd.), music software sales (Tower Records Japan Inc.), and other services
Medical/Healthcare	Healthcare support services (docomo Healthcare, Inc.)
M2M	Otatori Photo service, docomo DriveNet, PlayStation* and other services
Aggregation/Platform	Mobile content distribution, platform services (net mobile AG, Buongiorno S.p.A.) and other services
Environment/Ecology	Environment sensor network, bicycle sharing and other services
Safety/Security	Smartphone Anshin Remote Support, Network Security Anshin Pack and other services

\* PlayStation is a registered trademark of Sony Computer Entertainment Inc.



**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

**iii. Stable Operation of Communications Network**

To fulfill our mission, as an operator of vital social infrastructure, of ensuring communications that connect people, we have been working on the construction of communication infrastructure that can function properly even in the event of a large-scale disaster.

In addition, we have also employed measures to ensure stable network operations, adapting to the changes in communications environment associated with the rapid proliferation of smartphones and addition of cloud service.

<<Measures for Disaster Preparedness>>

To prepare for possible large-scale disasters in the future, such as an earthquake directly striking the Metropolis of Tokyo, we have moved ahead with the dispersion of important communications facilities previously concentrated in the Metropolitan area. During the fiscal year ended March 31, 2013, we established a backup center for our smartphone packet communications platform in Kyushu and a backup center for the storage of customer data in Kansai.

We started furnishing our base stations with fuel cells that are more compact and lightweight than heretofore as an emergency power source that can supply power for over 40 hours in the event of a disaster. As a new countermeasure against long-term power outage, we introduced remotely-controlled energy-saving mechanisms.

With the aim of ensuring communications in cases of natural disasters such as earthquakes or torrential rain or events with massive public turnout, we introduced mobile base station vehicles compatible with our high-speed Xi LTE service (maximum downlink speed: 75Mbps).

With the NTT DOCOMO Group Comprehensive Disaster Drill, which is conducted annually in cooperation with designated administrative institutions, we verify and confirm the procedures for securing communications and restoring damaged communications and other facilities in the event of a disaster through the setting and operation of equipment that we newly introduced in light of the lessons learned from the experience of the Great East Japan Earthquake of 2011.

We also carried out verification experiments toward the commercialization of disaster-resilient, environment friendly Green Base Stations.

**Table of Contents****DOCOMO Earnings Release****Fiscal Year Ended March 31, 2013**

&lt;&lt;Response to Series of Service Interruptions&gt;&gt;

As described below, by December 31, 2012, we completed the implementation of all measures aimed at preventing the recurrence of a series of service interruptions reported during the period between June 2011 and January 2012.

Countermeasures	Details of countermeasures	Completion Date
Processing Capacity	Installation of packet-switching equipment based on results of processing-capacity inspections	April 2012
	Enhanced processing capacity of a new version of packet switching equipment	August 2012
sp-mode system	Introduction of newly developed mail information server	February 2012
	Improved software and installation of network equipment responding to the increasing number of smartphones	December 2012
Traffic overload	Rerouted processing away from malfunctioning channels	April 2012
	Rerouted processing when service control equipment switches to backup equipment	August 2012
Increased Control Signal	Changes in radio connection procedures to allow the transmission of multiple applications with a single wireless connection	November 2012
Processing Mode	Change in connection procedures of sp-mode and mopera (new procedures that do not cause IP address conflicts)	March 2012
	Introduction of function to prevent problems with user identification information during processing	January 2012
Quality of Software	Maintenance of development documents and enforcement of test	March 2012
Quality of Construction	Classification of the importance of each construction project by the impact on customers, sharing information within company to increase preparedness, ensuring procedures for unforeseen circumstances during constructions	February 2012
	Formulation of rules on construction time slot depending on the nature of the construction to minimize impact on customers	February 2012

In response to the service interruption incidents that occurred during the fiscal year ended March 31, 2013, we completed the implementation of countermeasures such as the reinforcement of our communication facilities and processing capability enhancement and correction of errors on the part of other carriers operating the facilities that caused the problem. Furthermore, we will continuously endeavor to ensure stable operation of our communications network, employing additional measures including those aimed at improving the quality of our construction works and software.

Going forward, we will strive even further to enhance the reliability of our communications network to ensure safe and secure use for our customers.



**Table of Contents**

DOCOMO Earnings Release

Fiscal Year Ended March 31, 2013

**iv. Trend of Capital Expenditures**

The principal capital investments made during the fiscal year ended March 31, 2013 are summarized below.

## &lt;&lt; Expansion of Telecommunications Facilities &gt;&gt;

We improved the Xi LTE services area, while moving forward with a significant increase in the number of base stations, and continued further quality enhancements for FOMA services areas. As a result, the total number of Xi LTE base stations reached 24,400, up 17,400 compared to March 31, 2012. The total number of FOMA outdoor and indoor base stations was 68,800 and 33,900, respectively.

We moved ahead with the reinforcement of our network facilities to respond to the increase in data traffic resulting from the expanded adoption of smartphones and migration of subscribers to Xi LTE service.

We tackled the reinforcement of our docomo cloud servers and other platform elements to deliver various intelligent services such as Shabette Concier voice agent or Hanashite Hon yaku speech translation services.

## &lt;&lt; Initiatives Aimed for Efficiency and Cost Reduction &gt;&gt;

We pursued cost efficiency improvement toward the goal of further strengthening our management foundation through integration and/or capacity expansion of our existing equipment, efficiency improvement of construction works and reduction of equipment procurement costs.

We also structured our service areas and achieved quality improvement in an efficient manner, using the optimal equipment among various options taking into consideration the surrounding environment and geography, data transmission volume and other factors when establishing base stations.

As a result of the above measures, the total capital expenditures for the fiscal year ended March 31, 2013, increased by 3.7% from the previous fiscal year to ¥753.7 billion.

## &lt;Capital expenditures&gt;

	Billions of yen			
	Year ended March 31, 2012	Year ended March 31, 2013	Increase (Decrease)	
Total capital expenditures	¥ 726.8	¥ 753.7	¥ 26.8	3.7%
Mobile phone business	561.7	606.1	44.5	7.9
Other (including information systems)	165.2	147.5	(17.6)	(10.7)



Table of Contents

## DOCOMO Earnings Release

Fiscal Year Ended March 31, 2013

## v. Prospects for the Fiscal Year Ending March 31, 2014

Competition in Japan's mobile telecommunications market is expected to remain intense in such areas as acquisition of subscribers and further improvement of service offerings. Under these market conditions, we expect to post an increase in both operating revenues and operating income for the fiscal year ending March 31, 2014.

Our operating revenues for the fiscal year ending March 31, 2014 are expected to be ¥4,640.0 billion, an increase of ¥169.9 billion from the previous fiscal year, reflecting continuing growth in packet revenues driven by accelerating the migration to Xi smartphones, equipment sales revenues by promoting smartphones sales, and Other operating revenues such as dmarket, offsetting revenue reduction primarily caused by the growth in subscription numbers of the Monthly Support discount program. Our operating expenses are expected to be ¥3,800.0 billion, an increase of ¥167.1 billion from the previous fiscal year. Although we continue efforts aimed at further cost efficiency, operating expenses are expected to increase primarily caused by the growth in the number of Xi LTE base stations for quality enhancements, actions aimed for expanding future revenues, and an increase in cost of equipment sold driven by the growth in handset sales. Accordingly, operating income is estimated to be ¥840.0 billion, an increase of ¥2.8 billion from the previous fiscal year.

	Billions of yen				
	Year ended March 31, 2013 (Actual results)	Year ending March 31, 2014 (Forecasts)	Increase (Decrease)		
Operating revenues	¥ 4,470.1	¥ 4,640.0	¥ 169.9	3.8%	
Operating income	837.2	840.0	2.8	0.3	
Income before income taxes	841.7	850.0	8.3	1.0	
Net income attributable to NTT DOCOMO, INC.	495.6	510.0	14.4	2.9	
Capital expenditures	753.7	700.0	(53.7)	(7.1)	
Adjusted free cash flows excluding the effects of irregular factors, the effect of transfer of receivables, and changes in investments for cash management purposes*	225.6	400.0	174.4	77.3	
EBITDA*	1,569.3	1,588.0	18.7	1.2	
EBITDA margin*	35.1%	34.2%	(0.9)point		
ROCE before tax effect*	15.2%	14.6%	(0.6)point		
ROCE after tax effect*	9.4%	9.0%	(0.4)point		

\* EBITDA and EBITDA margin, as we use them, are different from EBITDA as used in Item 10(e) of Regulation S-K and may not be comparable to similarly titled measures used by other companies. For an explanation of our definition of free cash flows excluding irregular factors and changes in investments for cash management purposes, EBITDA, EBITDA margin, ROCE before tax effect and ROCE after tax effect, see 5. (3) Reconciliations of the Disclosed Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measures on page 33.

Notes:

- The mobile telecommunications market in Japan is characterized by rapid changes in the market environment due to technical innovations, market entry by new competitors and other factors. To respond to such changes, our corporate group may introduce new billing plans or other measures that could potentially have a significant impact on our revenues and income. The timing of introduction of such measures

## Edgar Filing: NTT DOCOMO INC - Form 6-K

will be decided after comprehensively taking into consideration our operational circumstances and the actions of our competitors, and therefore, is not necessarily decided beforehand. Such measures, depending on the timing of implementation, may significantly affect our results forecasts to be made at the time of our first-half results announcement. Providing such prospects on a half-year basis, therefore, may not be adequate or useful as information to be disclosed to investors. Accordingly, we will provide prospects for the full year only, and report progress vis-à-vis the projected full-year forecasts by disclosing actual results on a quarterly basis.

**Table of Contents****DOCOMO Earnings Release****Fiscal Year Ended March 31, 2013****(2) Financial Review****i. Financial Position**

	Billions of yen			
	March 31, 2012	March 31, 2013	Increase (Decrease)	
Total assets	¥ 6,948.1	¥ 7,228.8	¥ 280.7	4.0%
NTT DOCOMO, INC. shareholders' equity	5,062.5	5,427.6	365.0	7.2
Liabilities	1,839.3	1,759.2	(80.2)	(4.4)
Including: Interest bearing liabilities	256.7	253.8	(2.9)	(1.1)
Shareholders' equity ratio (1)	72.9%	75.1%	2.2 point	
Market equity ratio (2)*	82.0%	81.5%	(0.5) point	
Debt ratio (3)	4.8%	4.5%	(0.3) point	

Notes: (1) Shareholders' equity ratio = NTT DOCOMO, INC. shareholders' equity / Total assets

(2) Market equity ratio = Market value of total share capital\*\* / Total assets

(3) Debt ratio = Interest bearing liabilities / (NTT DOCOMO, INC. shareholders' equity + Interest bearing liabilities)

\* See 5. (3) Reconciliations of the Disclosed Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measures on page 33.

\*\* Market value of total share capital = Closing share price multiplied by the number of outstanding shares (excluding treasury stock) as of the end of the fiscal period.

**ii. Cash Flow Conditions**

For the fiscal year ended March 31, 2013, net cash provided by operating activities was ¥ 932.4 billion, a decrease of ¥178.2 billion (16.0%) from the previous fiscal year, mainly because of an increase of fund-provision in relation to installment receivables for subscribers handset purchases under the installment method.

Net cash used in investing activities was ¥701.9 billion, a decrease of ¥272.7 billion (28.0%) from the previous fiscal year. This was mainly due to a decrease in purchases of short-term investments of more than three months for cash management purpose.

Net cash used in financing activities was ¥261.0 billion, a decrease of ¥117.6 billion (31.1%) from the previous fiscal year. This was mainly due to a decrease in payments to long-term debt.

The balance of cash and cash equivalents was ¥493.7 billion as of March 31, 2013, a decrease of ¥28.4 billion (5.4%) from the previous fiscal year end.

	Billions of yen			
	Year ended March 31, 2012	Year ended March 31, 2013	Increase (Decrease)	
Net cash provided by operating activities	¥ 1,110.6	¥ 932.4	¥ (178.2)	(16.0)%



Edgar Filing: NTT DOCOMO INC - Form 6-K

Net cash used in investing activities	(974.6)	<b>(701.9)</b>	272.7	28.0
Net cash provided by (used in) financing activities	(378.6)	<b>(261.0)</b>	117.6	31.1
Free cash flows (1)	136.0	<b>230.5</b>	94.5	69.5
Free cash flows excluding the effects of irregular factors (2), the effect of transfer of receivables (3), and changes in investments for cash management purposes (4)*	503.5	<b>225.6</b>	(277.9)	(55.2)
Liabilities to cash flow ratio (5)	20.4%	<b>24.7%</b>	4.3 point	
Interest coverage ratio (6)	430.4	<b>558.4</b>	128.0	

- Notes:
- (1) Free cash flows = Net cash provided by operating activities + Net cash used in investing activities
  - (2) Irregular factors = Effects of uncollected revenues due to bank closures at the end of the fiscal period
  - (3) Effect of transfer of receivables = Effect caused by the uncollected amounts of transferred receivables of telephone charges to NTT FINANCE CORPORATION
  - (4) Changes in investments for cash management purposes = Changes by purchases, redemption at maturity and disposals of financial instruments held for cash management purposes with original maturities of longer than three months
  - (5) Liabilities to cash flow ratio = Interest bearing liabilities / Net cash provided by operating activities (excluding irregular factors and effect of transfer of receivables)
  - (6) Interest coverage ratio = Net cash provided by operating activities (excluding irregular factors and effect of transfer of receivables) / Interest paid\*\*
- \* See 5. (3) Reconciliations of the Disclosed Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measures on page 33.
- \*\* Interest paid is disclosed on Supplemental disclosures of cash flow information in 4. (4) Consolidated Statements of Cash Flows on page 28.

**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

**(3) Profit Distribution**

**i. Basic Policies for Profit Distribution**

Believing that providing adequate returns to shareholders is one of the most important issues in corporate management, we plan to pay dividends by taking into account our consolidated results and consolidated dividend payout ratio based on the principle of stable dividend payments, while striving to strengthen our financial position and secure internal reserves. We will also continue to take a flexible approach regarding share repurchases. We intend to keep the repurchased shares as treasury stock and in principle to limit the amount of such treasury stock to approximately 5% of our total issued shares, and will consider retiring any treasury stock held in excess of this limit in a lump around the end of the fiscal year or at other appropriate times.

In addition, we will allocate internal reserves to active research and development efforts, capital expenditures and other investments in response to the rapidly changing market environment. We will endeavor to boost our corporate value by introducing new technologies, offering new services and expanding our business fields through alliances with new partners.

**ii. Dividend**

We paid ¥3,000 per share as an interim dividend for the six months ended September 30, 2012 and plans to pay a year-end dividend of ¥3,000 per share, resulting in a total annual dividend of ¥6,000 per share for the year ended March 31, 2013.

**iii. Prospect for the next fiscal year**

We expect to pay an interim dividend of ¥3,000 and a year-end dividend of ¥30 per share for the year ending March 31, 2014. The year-end dividend forecast takes into account 1:100 stock split with the effective date of October 1, 2013. If adjusted to reflect the number of shares prior to the stock split, the total annual dividend amount will be equivalent to ¥6,000 per share, consisting of an interim dividend of ¥3,000 and a year-end dividend of ¥3,000.

**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

**(4) Special Note Regarding Forward-Looking Statements**

This earnings release contains forward-looking statements such as forecasts of results of operations, management strategies, objectives and plans, forecasts of operational data such as the expected number of subscription, and the expected dividend payments. All forward-looking statements that are not historical facts are based on management's current plans, expectations, assumptions and estimates based on the information currently available. Some of the projected numbers in this earnings release were derived using certain assumptions that are indispensable for making such projections in addition to historical facts. These forward-looking statements are subject to various known and unknown risks, uncertainties and other factors that could cause our actual results to differ materially from those contained in or suggested by any forward-looking statement. Potential risks and uncertainties include, without limitation, the following:

- (1) Changes in the market environment in the telecommunications industry, such as intensifying competition from other businesses or other technologies caused by Mobile Number Portability, development of appealing new handsets, new market entrants, mergers among other service providers and other factors, or the expansion of the areas of competition could limit the acquisition of new subscriptions and retention of existing subscriptions by our corporate group or it may lead to ARPU diminishing at a greater than expected rate, an increase in our costs or an inability to reduce expenses as expected.
- (2) If current and new services, usage patterns, and sales schemes proposed and introduced by our corporate group cannot develop as planned, or if unanticipated expenses arise the financial condition of our corporate group could be affected and our growth could be limited.
- (3) The introduction or change of various laws or regulations inside and outside of Japan, or the application of such laws and regulations to our corporate group could restrict our business operations, which may adversely affect our financial condition and results of operations.
- (4) Limitations in the amount of frequency spectrum or facilities made available to us could negatively affect our ability to maintain and improve our service quality and level of customer satisfaction and could increase our costs.
- (5) Other mobile service providers in the world may not adopt the technologies and the frequency bands that are compatible with those used by our corporate group's mobile communications system on a continuing basis, which could affect our ability to sufficiently offer international services.
- (6) Our domestic and international investments, alliances and collaborations may not produce the returns or provide the opportunities we expect.
- (7) Malfunctions, defects or imperfection in our products and services or those of other parties may give rise to problems.
- (8) Social problems that could be caused by misuse or misunderstanding of our products and services may adversely affect our credibility or corporate image.

- (9) Inadequate handling of confidential business information including personal information by our corporate group, contractors and others, may adversely affect our credibility or corporate image.
  - (10) Owners of intellectual property rights that are essential for our business execution may not grant us a license or other use of such intellectual property rights, which may result in our inability to offer certain technologies, products and/or services, and our corporate group may also be held liable for damage compensation if we infringe upon the intellectual property rights of others. In addition, the illicit use of the intellectual property rights owned by our corporate group could reduce the license revenues actually obtained and may inhibit our competitive superiority.
  - (11) Events and incidents caused by natural disasters, social infrastructure paralysis such as power shortages, proliferation of harmful substances, terror or other destructive acts, the malfunctioning of equipment, software bugs, deliberate incidents induced by computer viruses, cyber attacks, equipment misconfiguration, hacking, unauthorized access and other problems could cause failure in our networks, distribution channels and/or other factors necessary for the provision of service, disrupting our ability to offer services to our subscribers, and such incidents may adversely affect our credibility or corporate image, or lead to a reduction of revenues and/or increase of costs.
  - (12) Concerns about adverse health effects arising from wireless telecommunication may spread and consequently adversely affect our financial condition and results of operations.
  - (13) Our parent company, NIPPON TELEGRAPH AND TELEPHONE CORPORATION (NTT), could exercise influence that may not be in the interests of our other shareholders.
- \* Names of companies, products, etc., contained in this release are the trademarks or registered trademarks of their respective organizations.

**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

**2. Condition of the Corporate Group**

We primarily engage in mobile telecommunications services as a member of the NTT group, with NIPPON TELEGRAPH AND TELEPHONE CORPORATION ( NTT ) as the holding company.

NTT DOCOMO, INC. (the Company ), its 180 subsidiaries and 30 affiliates constitute the NTT DOCOMO group ( DOCOMO group ) and operate business.

The segments of the DOCOMO group and the corporate position of each group company are as follows:

[Segment Information]

Business Segment	Main Business Areas
Mobile phone business	Cellular (Xi and FOMA) services, international services, satellite mobile communications services, and sales of handsets and equipment for each service, etc.
All other businesses	Credit services, home shopping services, music software sales, Internet access service for hotel facilities, mobile advertisement business, etc.

[Position of Each Group Company]

- (1) The Company engages in mobile phone and other businesses in Japan.
- (2) 25 subsidiaries of the Company, each of which is entrusted with certain services by the Company, operate independently to maximize their expertise and efficiency. These subsidiaries are entrusted with part of the services provided by, or give assistance to, the Company.
- (3) There are 155 other subsidiaries and 30 affiliates, including entities engaged in the research of overseas mobile communications markets and technologies and overseas units established for the purpose of global business expansion or new business deployment.

**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

The following chart summarizes the description above:

As of March 31, 2013

**Table of Contents**

DOCOMO Earnings Release

Fiscal Year Ended March 31, 2013

**3. Management Policies****(1) Basic Management Policies**

Under the corporate philosophy of creating a new world of communications culture, we are expanding our core business centered on FOMA 3G and Xi LTE services, as well as developing more diverse mobile multimedia services both for daily life and business. We are also taking steps to maximize our corporate value to heighten the trust and value that shareholders and customers place in us.

**(2) Target Management Indicators**

As Japan's mobile telecommunications market continues to mature, our group regards EBITDA margin as an important management indicator from the perspective of profitability, to further enhance its management effectiveness. We also consider ROCE an important management indicator in terms of efficiency in its invested capital (NTT DOCOMO, INC. shareholders' equity + Interest bearing liabilities). The group will exert its utmost efforts to maintain EBITDA margin of at least 35% and achieve ROCE of at least 20% and attempt to maximize its corporate value.

Notes:

EBITDA margin = EBITDA / Operating revenues

EBITDA = Operating income + Depreciation and amortization + Losses on sale or disposal of property, plant and equipment

ROCE = Operating income / (NTT DOCOMO, INC. shareholders' equity + Interest bearing liabilities)

NTT DOCOMO, INC. shareholders' equity and interest bearing liabilities are the average of the amounts at the end of the current fiscal year and the previous fiscal year.

**(3) Medium- and Long-Term Management Strategies**

We developed our Medium-Term Vision 2015 "Shaping a Smart Life" to present the clear steps and initiatives to be implemented in the period between the fiscal year ended March 31, 2012 and the fiscal year ending March 31, 2016. For details concerning the Medium-Term Vision 2015, please see our earnings release for the fiscal year ended March 31, 2012 (announced on April 27, 2012). No changes have been made to the descriptions contained in said earnings release, which can be obtained via the following URL:

(NTT DOCOMO home page) <http://www.nttdocomo.co.jp/english/corporate/ir/index.html>

**(4) Issues to be Addressed by the Group**

We have been engaged in proceeding toward an Integrated Service Corporation in order to steadfastly implement Medium-Term Vision 2015 "Shaping a Smart Life". Going forward, we will set forth the new theme "Partner for a Smart Life" in order to make the vision more clearly understood and engage in furthering the process. We, as a "Partner for a Smart Life", will deliver to customers appropriate information selected from overflowed information throughout the world in a timely manner and support the lives of our customers to impart a sense of safety, security, convenience and efficiency. Moreover, while we will endeavor to bring customers maximum value by not only providing the platform for services but also transforming ourselves into a service provider, we will also construct an environment where customers can freely use the services through docomo ID without concerns as to the type of networks or devices. In the fiscal year ending March 31, 2014, we will focus on expansion of smartphone user base and creation of new revenue sources leveraging docomo cloud as a core. We will also facilitate the transformation and reorganization of our business structure to ensure these actions.

**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

**(4)-i Maintenance/Expansion of Smartphone User Base**

To enhance customer convenience, we will strive to offer devices, network and services that are easy to understand and use for our customers.

Devices:	To boost the attractiveness of our devices, we will undertake such measures as clarifying the recommended products by using the keywords "easy to understand and easy to choose," while extending the battery hours and making other functional improvements.
Network:	We will seek to realize "outstanding connectivity and usability" by focusing on the enhancement of Xi LTE network quality to provide users with high-quality mobile communications experience. In addition, we will also strive for the provision of a comfortable mobile communications environment through the combined use of Wi-Fi services.
Services:	For smart phone usage, we will proceed with the provision of an assortment of popular services and further enhancement of "dmarket" using the keywords "affordable and worry-free use."

**(4)-ii Creation of New Revenue Sources Leveraging "docomo cloud" as a Core**

Leveraging "docomo cloud" services, which consist of the three key components of "dmarket" portal, "Intelligent services" and "Storage capabilities," we plan to provide customers with a wide range of products and services thereby bringing enhanced safety, security, and convenience and the latest technology to people's everyday lives and businesses.

Our goal is to accelerate the realization of "Smart Life" by combining these "docomo cloud" capabilities with the initiatives undertaken in the eight new business areas.

Furthermore, we decided to tackle "health" as a high-priority project for the future in light of its importance in our lives and society. To this end, we established docomo Healthcare, Inc., a joint venture with OMRON HEALTHCARE Co. Ltd., and launched a new mobile healthcare platform dubbed "watashi-move" in April 2013. The platform stores and analyzes user's body data using mobile devices such as smartphones and health appliances to provide users with healthcare services and products most suited to their conditions in collaboration with alliance partners.

With respect to our global business, we will continue to pursue alliances with overseas carriers, while aggressively promoting platform businesses leveraging the vast contacts with customers and business partners as well as know-how that we have accumulated over the years.

**(4)-iii Enhancing the Business Foundation with Structural Innovations**

As part of our structural reform, we will thoroughly seek efficiency improvement in our mobile phone business through aggressive promotion of key products and other measures in an effort to reinforce our cost competitiveness. Furthermore, we will review every aspect of our business operation to improve speed and efficiency and allocate resources to new business areas to improve the productivity of the entire DOCOMO Group.

In order to bring about structural innovations, besides strengthening cost competitiveness by seeking in-depth efficiency improvement in our mobile phone business, all our businesses will come under review with the establishment of the Smart-life Business Division in July 2013 as a starting point. According to this organizational change, we will promote the establishment and expansion of services by accelerating the speed with which we provide services.

Leveraging the strong business foundation that we have constructed together with customers, we will work in unison toward the shared goal of becoming a corporate group that can earn the trust, by continually undertaking measures that allow them to continue using our services without any concerns.

Considering shareholder returns as one of the most important issues in our corporate management, we will strive to continue stable dividend payments while taking into consideration our consolidated financial results and consolidated dividend payout ratio.



\* Names of companies, products, etc., contained in this release are the trademarks or registered trademarks of their respective organizations.

**Table of Contents**

DOCOMO Earnings Release

Fiscal Year Ended March 31, 2013

**4. Consolidated Financial Statements****(1) Consolidated Balance Sheets**

	March 31, 2012		March 31, 2013		Increase (Decrease)	
	Millions of yen					
<b>ASSETS</b>						
<b>Current assets:</b>						
Cash and cash equivalents	¥	522,078	¥	<b>493,674</b>	¥ (28,404)	
Short-term investments		371,504		<b>41,762</b>	(329,742)	
Accounts receivable		963,001		<b>260,342</b>	(702,659)	
Receivables held for sale				<b>638,149</b>	638,149	
Credit card receivables		189,163		<b>194,607</b>	5,444	
Other receivables		47,014		<b>289,849</b>	242,835	
Allowance for doubtful accounts		(23,550)		<b>(16,843)</b>	6,707	
Inventories		146,563		<b>180,736</b>	34,173	
Deferred tax assets		76,858		<b>70,784</b>	(6,074)	
Prepaid expenses and other current assets		65,630		<b>83,442</b>	17,812	
<b>Total current assets</b>		<b>2,358,261</b>	<b>33.9%</b>	<b>2,236,502</b>	<b>30.9%</b>	(121,759)
<b>Property, plant and equipment:</b>						
Wireless telecommunications equipment		5,700,951		<b>5,151,686</b>	(549,265)	
Buildings and structures		867,553		<b>882,165</b>	14,612	
Tools, furniture and fixtures		520,469		<b>532,506</b>	12,037	
Land		199,802		<b>200,382</b>	580	
Construction in progress		133,068		<b>127,592</b>	(5,476)	
Accumulated depreciation and amortization		(4,885,546)		<b>(4,334,047)</b>	551,499	
<b>Total property, plant and equipment, net</b>		<b>2,536,297</b>	<b>36.5%</b>	<b>2,560,284</b>	<b>35.4%</b>	23,987
<b>Non-current investments and other assets:</b>						
Investments in affiliates		480,111		<b>352,025</b>	(128,086)	
Marketable securities and other investments		128,389		<b>371,569</b>	243,180	
Intangible assets, net		680,831		<b>691,651</b>	10,820	
Goodwill		204,890		<b>217,640</b>	12,750	
Other assets		255,747		<b>560,139</b>	304,392	
Deferred tax assets		303,556		<b>239,015</b>	(64,541)	
<b>Total non-current investments and other assets</b>		<b>2,053,524</b>	<b>29.6%</b>	<b>2,432,039</b>	<b>33.7%</b>	378,515
<b>Total assets</b>	¥	<b>6,948,082</b>	<b>100.0%</b>	¥ <b>7,228,825</b>	<b>100.0%</b>	¥ 280,743
<b>LIABILITIES AND EQUITY</b>						
<b>Current liabilities:</b>						
Current portion of long-term debt	¥	75,428		¥ <b>70,437</b>	¥ (4,991)	
Short-term borrowings		733		<b>12,307</b>	11,574	
Accounts payable, trade		738,783		<b>705,724</b>	(33,059)	
Accrued payroll		55,917		<b>55,961</b>	44	

Edgar Filing: NTT DOCOMO INC - Form 6-K

Accrued interest	767		713		(54)
Accrued income taxes	150,327		135,418		(14,909)
Other current liabilities	132,048		150,300		18,252
<b>Total current liabilities</b>	<b>1,154,003</b>	<b>16.6%</b>	<b>1,130,860</b>	<b>15.6%</b>	<b>(23,143)</b>
<b>Long-term liabilities:</b>					
Long-term debt (exclusive of current portion)	180,519		171,022		(9,497)
Accrued liabilities for point programs	173,136		140,855		(32,281)
Liability for employees' retirement benefits	160,107		171,221		11,114
Other long-term liabilities	171,546		145,202		(26,344)
<b>Total long-term liabilities</b>	<b>685,308</b>	<b>9.9%</b>	<b>628,300</b>	<b>8.7%</b>	<b>(57,008)</b>
<b>Total liabilities</b>	<b>1,839,311</b>	<b>26.5%</b>	<b>1,759,160</b>	<b>24.3%</b>	<b>(80,151)</b>
<b>Equity:</b>					
NTT DOCOMO, INC. shareholders' equity					
Common stock	949,680		949,680		
Additional paid-in capital	732,592		732,609		17
Retained earnings	3,861,952		4,117,073		255,121
Accumulated other comprehensive income (loss)	(104,529)		5,381		109,910
Treasury stock, at cost	(377,168)		(377,168)		
<b>Total NTT DOCOMO, INC. shareholders' equity</b>	<b>5,062,527</b>		<b>5,427,575</b>		<b>365,048</b>
Noncontrolling interests	46,244		42,090		(4,154)
<b>Total equity</b>	<b>5,108,771</b>	<b>73.5%</b>	<b>5,469,665</b>	<b>75.7%</b>	<b>360,894</b>
<b>Total liabilities and equity</b>	<b>¥ 6,948,082</b>	<b>100.0%</b>	<b>¥ 7,228,825</b>	<b>100.0%</b>	<b>¥ 280,743</b>

**Table of Contents****DOCOMO Earnings Release****Fiscal Year Ended March 31, 2013****(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income****Consolidated Statements of Income**

	Year ended		Millions of yen		Increase	
	March 31, 2012		Year ended March 31, 2013		(Decrease)	
<b>Operating revenues:</b>						
Mobile communications services	¥	3,326,493	¥	<b>3,168,478</b>	¥ (158,015)	
Equipment sales		498,889		<b>758,093</b>	259,204	
Other operating revenues		414,621		<b>543,551</b>	128,930	
<b>Total operating revenues</b>		<b>4,240,003</b>	<b>100.0%</b>	<b>4,470,122</b>	<b>100.0%</b>	230,119
<b>Operating expenses:</b>						
Cost of services (exclusive of items shown separately below)		893,943		<b>1,003,497</b>	109,554	
Cost of equipment sold (exclusive of items shown separately below)		695,008		<b>767,536</b>	72,528	
Depreciation and amortization		684,783		<b>700,206</b>	15,423	
Selling, general and administrative		1,091,809		<b>1,161,703</b>	69,894	
<b>Total operating expenses</b>		<b>3,365,543</b>	<b>79.4%</b>	<b>3,632,942</b>	<b>81.3%</b>	267,399
<b>Operating income</b>		<b>874,460</b>	<b>20.6%</b>	<b>837,180</b>	<b>18.7%</b>	(37,280)
<b>Other income (expense):</b>						
Interest expense		(2,774)		<b>(1,786)</b>	988	
Interest income		1,376		<b>1,587</b>	211	
Other, net		3,896		<b>4,677</b>	781	
<b>Total other income (expense)</b>		<b>2,498</b>	<b>0.1%</b>	<b>4,478</b>	<b>0.1%</b>	1,980
<b>Income before income taxes</b>		<b>876,958</b>	<b>20.7%</b>	<b>841,658</b>	<b>18.8%</b>	(35,300)
<b>Income taxes:</b>						
Current		339,866		<b>304,557</b>	(35,309)	
Deferred		62,668		<b>33,014</b>	(29,654)	
<b>Total income taxes</b>		<b>402,534</b>	<b>9.5%</b>	<b>337,571</b>	<b>7.5%</b>	(64,963)
<b>Income before equity in net income (losses) of affiliates</b>		<b>474,424</b>	<b>11.2%</b>	<b>504,087</b>	<b>11.3%</b>	29,663
Equity in net income (losses) of affiliates, net of applicable taxes		(13,472)	(0.3)%	<b>(18,767)</b>	<b>(0.4)%</b>	(5,295)
<b>Net income</b>		<b>460,952</b>	<b>10.9%</b>	<b>485,320</b>	<b>10.9%</b>	24,368
Less: Net (income) loss attributable to noncontrolling interests		2,960	0.0%	<b>10,313</b>	<b>0.2%</b>	7,353
<b>Net income attributable to NTT DOCOMO, INC.</b>	¥	<b>463,912</b>	<b>10.9%</b>	¥ <b>495,633</b>	<b>11.1%</b>	¥ 31,721

Edgar Filing: NTT DOCOMO INC - Form 6-K

**PER SHARE DATA**

Weighted average common shares outstanding	Basic and Diluted (shares)	41,467,601	<b>41,467,601</b>
Basic and Diluted earnings per share attributable to NTT DOCOMO, INC. (yen)		¥ 11,187.34	¥ <b>11,952.29</b>

**Consolidated Statements of Comprehensive Income**

	Year ended March 31, 2012	Millions of yen Year ended March 31, 2013	Increase (Decrease)
<b>Net income</b>	¥ 460,952	¥ <b>485,320</b>	¥ 24,368
<b>Other comprehensive income (loss):</b>			
Unrealized holding gains (losses) on available-for-sale securities, net of applicable taxes	3,895	<b>75,614</b>	71,719
Change in fair value of derivative instruments, net of applicable taxes	(2)	<b>45</b>	47
Foreign currency translation adjustment, net of applicable taxes	(28,998)	<b>39,124</b>	68,122
Pension liability adjustment, net of applicable taxes	(2,483)	<b>(4,742)</b>	(2,259)
Total other comprehensive income (loss)	(27,588)	<b>110,041</b>	137,629
<b>Comprehensive income</b>	433,364	<b>595,361</b>	161,997
Less: Comprehensive (income) loss attributable to noncontrolling interests	2,974	<b>10,182</b>	7,208
<b>Comprehensive income attributable to NTT DOCOMO, INC.</b>	¥ 436,338	10.3% ¥ <b>605,543</b>	13.5% ¥ 169,205

**Table of Contents**

DOCOMO Earnings Release

Fiscal Year Ended March 31, 2013

**(3) Consolidated Statements of Shareholders' Equity**

	Millions of yen							
	NTT DOCOMO, INC. shareholders' equity					Total NTT DOCOMO, INC.		
	Common stock	Additional paid-in capital	Retained earnings	Accumulated other comprehensive income (loss)	Treasury stock, at cost	shareholders' equity	Noncontrolling interests	Total equity
Balance at March 31, 2011	¥ 949,680	¥ 732,914	¥ 3,621,965	¥ (76,955)	¥ (377,168)	¥ 4,850,436	¥ 27,158	¥ 4,877,594
Cash dividends declared to NTT DOCOMO, INC. shareholders			(223,925)			(223,925)		(223,925)
Cash distributions to noncontrolling interests							(1,280)	(1,280)
Acquisition of new subsidiaries							1,746	1,746
Contributions from noncontrolling interests		(322)				(322)	21,655	21,333
Others							(61)	(61)
Comprehensive income								
Net income			463,912			463,912	(2,960)	460,952
Unrealized holding gains (losses) on available-for-sale securities				3,895		3,895	(0)	3,895
Change in fair value of derivative instruments				(2)		(2)		(2)
Foreign currency translation adjustment				(28,984)		(28,984)	(14)	(28,998)
Pension liability adjustment				(2,483)		(2,483)	0	(2,483)
Balance at March 31, 2012	¥ 949,680	¥ 732,592	¥ 3,861,952	¥ (104,529)	¥ (377,168)	¥ 5,062,527	¥ 46,244	¥ 5,108,771
Cash dividends declared to NTT DOCOMO, INC. shareholders			(240,512)			(240,512)		(240,512)
Cash distributions to noncontrolling interests							(4)	(4)
Acquisition of new subsidiaries							6,957	6,957
Changes in interest in subsidiaries		17				17	(1,045)	(1,028)
Others							120	120
Comprehensive income								
Net income			495,633			495,633	(10,313)	485,320
Unrealized holding gains (losses) on available-for-sale securities				75,611		75,611	3	75,614
Change in fair value of derivative instruments				45		45		45
Foreign currency translation adjustment				38,994		38,994	130	39,124
Pension liability adjustment				(4,740)		(4,740)	(2)	(4,742)
Balance at March 31, 2013	¥ 949,680	¥ 732,609	¥ 4,117,073	¥ 5,381	¥ (377,168)	¥ 5,427,575	¥ 42,090	¥ 5,469,665

**Table of Contents****DOCOMO Earnings Release****Fiscal Year Ended March 31, 2013****(4) Consolidated Statements of Cash Flows**

	Millions of yen	
	Year ended March 31, 2012	Year ended March 31, 2013
<b>Cash flows from operating activities:</b>		
Net income	¥ 460,952	¥ 485,320
Adjustments to reconcile net income to net cash provided by operating activities		
Depreciation and amortization	684,783	700,206
Deferred taxes	52,176	20,602
Loss on sale or disposal of property, plant and equipment	24,055	31,878
Impairment loss on marketable securities and other investments	4,030	10,928
Equity in net (income) losses of affiliates	24,208	30,710
Dividends from affiliates	12,052	7,583
Changes in assets and liabilities:		
(Increase) / decrease in accounts receivable	(198,538)	706,742
(Increase) / decrease in receivables held for sale		(638,149)
(Increase) / decrease in credit card receivables	(14,584)	(8,646)
(Increase) / decrease in other receivables	2,359	(229,252)
Increase / (decrease) in allowance for doubtful accounts	5,388	(7,024)
(Increase) / decrease in inventories	245	(22,375)
(Increase) / decrease in prepaid expenses and other current assets	(2,021)	(12,564)
(Increase) / decrease in non-current installment receivable for handsets	(12,809)	88,075
(Increase) / decrease in non-current receivables held for sale		(149,972)
Increase / (decrease) in accounts payable, trade	94,747	(39,377)
Increase / (decrease) in accrued income taxes	(11,751)	(15,844)
Increase / (decrease) in other current liabilities	7,361	10,805
Increase / (decrease) in accrued liabilities for point programs	(26,451)	(32,281)
Increase / (decrease) in liability for employees' retirement benefits	7,095	9,539
Increase / (decrease) in other long-term liabilities	(12,296)	(34,215)
Other, net	9,558	19,716
<b>Net cash provided by operating activities</b>	<b>1,110,559</b>	<b>932,405</b>
<b>Cash flows from investing activities:</b>		
Purchases of property, plant and equipment	(480,416)	(535,999)
Purchases of intangible and other assets	(237,070)	(242,918)
Purchases of non-current investments	(35,582)	(7,444)
Proceeds from sale of non-current investments	2,540	1,731
Acquisitions of subsidiaries, net of cash acquired	(3,624)	(17,886)
Purchases of short-term investments	(1,164,203)	(665,223)
Redemption of short-term investments	1,023,698	915,105
Long-term bailment for consumption to a related party		(240,000)
Short-term bailment for consumption to a related party	(80,000)	
Proceeds from redemption of short-term bailment for consumption to a related party		90,000
Other, net	72	700
<b>Net cash used in investing activities</b>	<b>(974,585)</b>	<b>(701,934)</b>
<b>Cash flows from financing activities:</b>		
Proceeds from long-term debt		60,000
Repayment of long-term debt	(171,879)	(82,181)
Proceeds from short-term borrowings	4,991	20,750

Edgar Filing: NTT DOCOMO INC - Form 6-K

Repayment of short-term borrowings	(4,467)	(15,599)
Principal payments under capital lease obligations	(4,380)	(2,801)
Dividends paid	(223,865)	(240,388)
Contributions from noncontrolling interests	21,333	2,349
Other, net	(349)	(3,097)
Net cash provided by (used in) financing activities	(378,616)	(260,967)
<b>Effect of exchange rate changes on cash and cash equivalents</b>	(831)	<b>2,092</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	(243,473)	<b>(28,404)</b>
<b>Cash and cash equivalents at beginning of year</b>	765,551	<b>522,078</b>
<b>Cash and cash equivalents at end of year</b>	¥ 522,078	¥ <b>493,674</b>
<b>Supplemental disclosures of cash flow information:</b>		
<b>Cash received during the fiscal year for:</b>		
Income tax refunds	¥ 251	¥ <b>1,017</b>
<b>Cash paid during the fiscal year for:</b>		
Interest, net of amount capitalized	2,922	<b>1,840</b>
Income taxes	351,964	<b>321,453</b>
<b>Non-cash investing and financing activities:</b>		
Assets acquired through capital lease obligations	2,036	<b>1,931</b>



**Table of Contents****DOCOMO Earnings Release****Fiscal Year Ended March 31, 2013****(5) Going Concern Assumption**

None

**(6) Notes to Consolidated Financial Statements****i. Segment Reporting**

Year ended	Millions of yen				
	Mobile phone business	All other businesses	Total	Reconciliation	Consolidated
March 31, 2012					
Operating revenues	¥ 4,110,585	¥ 129,418	¥ 4,240,003	¥	¥ 4,240,003
Operating expenses	3,224,241	141,302	3,365,543		3,365,543
Operating income (losses)	¥ 886,344	¥ (11,884)	¥ 874,460	¥	¥ 874,460
Assets	¥ 4,970,087	¥ 343,293	¥ 5,313,380	¥ 1,634,702	¥ 6,948,082
Depreciation and amortization	¥ 674,330	¥ 10,453	¥ 684,783	¥	¥ 684,783
Capital expenditures	¥ 561,661	¥ 23,584	¥ 585,245	¥ 141,588	¥ 726,833

Year ended	Millions of yen				
	Mobile phone business	All other businesses	Total	Reconciliation	Consolidated
March 31, 2013					
Operating revenues	¥ 4,275,172	¥ 194,950	¥ 4,470,122	¥	¥ 4,470,122
Operating expenses	3,406,855	226,087	3,632,942		3,632,942
Operating income (losses)	¥ 868,317	¥ (31,137)	¥ 837,180	¥	¥ 837,180
Assets	¥ 5,199,591	¥ 411,986	¥ 5,611,577	¥ 1,617,248	¥ 7,228,825
Depreciation and amortization	¥ 682,260	¥ 17,946	¥ 700,206	¥	¥ 700,206
Capital expenditures	¥ 606,137	¥ 19,272	¥ 625,409	¥ 128,251	¥ 753,660

The Reconciliation column in the tables is included to reflect the recorded amounts of common assets which cannot be allocated to any specific segment and the amounts of capital expenditures related to the buildings for telecommunications purposes and common facilities, which are not allocated to each segment.

## Edgar Filing: NTT DOCOMO INC - Form 6-K

DOCOMO does not disclose geographical information since the amounts of operating revenues generated and long-lived assets owned outside Japan are immaterial.

### **ii. Other Footnote**

#### **Share Repurchase and Retirement**

DOCOMO did not resolve share repurchase for the fiscal year ended March 31, 2013, and did not repurchase its own shares in the fiscal year ended March 31, 2013. DOCOMO did not retire its own shares in the fiscal year ended March 31, 2013.

**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

**iii. Subsequent Event**

**Stock Split and Adoption of Unit Share System**

On April 26, 2013, the Board of Directors approved the conduct of a stock split and adoption of a unit share system.

1. Purpose of the stock split and adoption of the unit share system

Based on the intent of the Action Plan for Consolidating Trading Units announced by stock exchanges of Japan in November 2007, we will conduct a 1:100 stock split and adopt a unit share system which sets 100 shares as a share trading unit. Please note that there will be no effective change to the investment units due to the stock split and adoption of the unit share system.

2. Stock split

(1) Method of the stock split

Monday, September 30, 2013 shall be the record date of the stock split. Each of our common shares held by shareholders whose names are stated or recorded in the latest Register of Shareholders on the record date will be split at a ratio of 1:100.

(2) Number of increase in shares due to the stock split

1) Total number of issued shares before the stock split: 43,650,000 shares (As of March 31, 2013)

2) Number of increase in shares due to the stock split: 4,321,350,000 shares (As of October 1, 2013)

3) Total number of issued shares after the stock split: 4,365,000,000 shares

4) Total number of authorized shares after the stock split: 17,460,000,000 shares

(3) Schedule of the stock split

1) Public notice date of the record date: Friday, September 13, 2013

2) Record date: Monday, September 30, 2013

3) Effective date: Tuesday, October 1, 2013

3. Adoption of the unit share system

## Edgar Filing: NTT DOCOMO INC - Form 6-K

(1) Number of shares constituting one unit

The adoption of the unit share system shall take effect on the effective date set out in 2. Stock split above and the number of shares to constitute a share-trading unit shall be 100 shares.

(2) Schedule for the establishment of the new system

Effective date: Tuesday, October 1, 2013

4. Effect on per share information

Per share information based on the assumption that this split had been implemented at the beginning of the previous fiscal year is presented as follows for the year ended March 31, 2012 and the year ended March 31, 2013.

Shareholders Equity per Share

As of March 31, 2012 ¥1,220.84

As of March 31, 2013 ¥1,308.87

Basic Earnings per Share Attributable to NTT DOCOMO, INC.

For the fiscal year ended March 31, 2012 ¥111.87

For the fiscal year ended March 31, 2013 ¥119.52

Table of Contents

DOCOMO Earnings Release

Fiscal Year Ended March 31, 2013

## 5. Appendices

## (1) Operating Data for the Fiscal Year Ended March 31, 2013

Full-year Forecasts: as announced on April 26, 2013

	[Ref.] Fiscal Year Ended Mar. 31, 2012 Full-year Results	Fiscal Year Ended Mar. 31, 2013 Full-year Results	First Quarter (Apr.-Jun. 2013) Results	Second Quarter (Jul.-Sep. 2013) Results	Third Quarter (Oct.-Dec. 2013) Results	Fourth Quarter (Jan.-Mar. 2014) Results	Fiscal Year Ending Mar. 31, 2014 Full-year Forecasts	
<b>Number of Subscriptions and Other Operating Data</b>								
Cellular Subscriptions	thousands	60,129	<b>61,536</b>	60,396	60,787	60,988	<b>61,536</b>	<b>63,400</b>
Xi	thousands	2,225	<b>11,566</b>	3,317	6,198	8,678	<b>11,566</b>	<b>25,300</b>
FOMA (2)	thousands	57,905	<b>49,970</b>	57,079	54,588	52,310	<b>49,970</b>	<b>38,110</b>
Communication Module Service (1)	thousands	2,330	<b>3,169</b>	2,457	2,680	3,000	<b>3,169</b>	
Prepaid Subscriptions	thousands	256	<b>158</b>	182	133	96	<b>158</b>	
Packet Flat-rate Services Subscriptions	thousands	36,295	<b>38,704</b>	36,983	37,781	38,056	<b>38,704</b>	
Net Increase from Previous Period								
(1) (3)	thousands	2,120	<b>1,407</b>	266	391	201	<b>548</b>	<b>1,870</b>
Xi	thousands	2,199	<b>9,341</b>	1,092	2,881	2,480	<b>2,888</b>	<b>13,730</b>
FOMA (2)	thousands	1,159	<b>(7,935)</b>	(825)	(2,491)	(2,279)	<b>(2,340)</b>	<b>(11,860)</b>
Churn Rate (3)	%	0.60	<b>0.82</b>	0.74	0.79	0.86	<b>0.91</b>	
Number of Handsets Sold (4)	thousands	22,089	<b>23,555</b>	5,167	6,670	5,733	<b>5,985</b>	
i-mode Subscriptions	thousands	42,321	<b>32,688</b>	40,336	37,356	34,909	<b>32,688</b>	<b>24,030</b>
sp-mode Subscriptions	thousands	9,586	<b>18,285</b>	11,469	14,289	16,193	<b>18,285</b>	<b>27,160</b>
i-channel Subscriptions	thousands	16,124	<b>13,815</b>	15,613	15,172	14,515	<b>13,815</b>	
i-concier Subscriptions	thousands	5,672	<b>8,868</b>	6,443	7,480	8,194	<b>8,868</b>	
DCMX Subscriptions (5)	thousands	12,949	<b>13,845</b>	13,127	13,430	13,643	<b>13,845</b>	<b>14,623</b>
<b>ARPU and MOU</b>								
Aggregate ARPU (FOMA) (6) (7)	yen/month/subscription	5,140	<b>4,840</b>	4,930	4,870	4,850	<b>4,670</b>	<b>4,570</b>
Voice ARPU (8)	yen/month/subscription	2,200	<b>1,730</b>	1,900	1,810	1,710	<b>1,520</b>	<b>1,340</b>
Packet ARPU (7)	yen/month/subscription	2,590	<b>2,690</b>	2,660	2,670	2,720	<b>2,690</b>	<b>2,720</b>
Smart ARPU	yen/month/subscription	350	<b>420</b>	370	390	420	<b>460</b>	<b>510</b>
MOU (9)	minute/month/subscription	126	<b>117</b>	119	119	118	<b>110</b>	

\* Please refer to 5. (2) Definition and Calculation Methods of ARPU and MOU for the definition of ARPU and MOU on page 32, and an explanation of the methods used to calculate ARPU and the number of active subscriptions.

(1) Fiscal year ended March 31, 2012 full-year results include mova service which was terminated at the end of March 2012.

(2) Effective March 3, 2008, FOMA subscription became mandatory for subscription to 2in1 services, and those FOMA subscriptions are included in the number of FOMA subscribers.

(3) Data are calculated including communication module services subscriptions.

(4) Sum of new subscriptions, change of subscription from FOMA to Xi, Xi to FOMA, Xi handset upgrade by Xi subscribers, FOMA handset upgrade by FOMA subscribers.

(5) Inclusive of DCMX mini subscriptions

(6) Data are calculated excluding revenues and subscriptions to communication module services, Phone Number Storage and Mail Address Storage.

(7) With the introduction of Smart ARPU in the second quarter of the fiscal year ended March 31, 2013, Aggregate ARPU contains Smart ARPU.

In addition, some elements (revenues from content and other services) included in conventional Packet ARPU for the fiscal year ended March 31, 2012 full-year results have been retroactively reclassified into Smart ARPU. The impact of the reclassification of the period is 80yen.

## Edgar Filing: NTT DOCOMO INC - Form 6-K

- (8) Inclusive of circuit-switched data communication
- (9) Data are calculated excluding subscriptions to communication module services, Phone Number Storage and Mail Address Storage.

**Table of Contents**

**DOCOMO Earnings Release**

**Fiscal Year Ended March 31, 2013**

**(2) Definition and Calculation Methods of ARPU and MOU**

**i. Definition of ARPU and MOU**

- a. ARPU (Average monthly Revenue Per Unit):

Average monthly revenue per unit, or ARPU, is used to measure average monthly operating revenues attributable to designated services on a per subscription basis. ARPU is calculated by dividing various revenue items included in operating revenues from our mobile communications services and a part of other operating revenues by the number of active subscriptions to our wireless services in the relevant periods. We believe that our ARPU figures provide useful information to analyze the average usage per subscription and the impacts of changes in our billing arrangements. The revenue items included in the numerators of our ARPU figures are based on our U.S. GAAP results of operations.

- b. MOU (Minutes of Use): Average monthly communication time per subscription.

**ii. ARPU Calculation Methods**

Aggregate ARPU = Voice ARPU + Packet ARPU + Smart ARPU

- Voice ARPU: Voice ARPU Related Revenues (basic monthly charges, voice communication charges) / No. of active subscriptions

- Packet ARPU: Packet ARPU Related Revenues (basic monthly charges, packet communication charges) / No. of active subscriptions

- Smart ARPU: A part of other operating revenues (revenues from content, collection of charges, mobile phone insurance service, advertising and others) / No. of active subscriptions

**iii. Active Subscriptions Calculation Methods**

Sum of No. of active subscriptions for each month ((No. of subscriptions at the end of previous month + No. of subscriptions at the end of current month) / 2) during the relevant period

Note: Subscriptions and revenues for communication module services, Phone Number Storage and Mail Address Storage services are not included in the ARPU and MOU calculations.

**Table of Contents****DOCOMO Earnings Release****Fiscal Year Ended March 31, 2013****(3) Reconciliations of the Disclosed Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measures**

The reconciliations for the year ending March 31, 2014 (forecasts) are provided to the extent available without unreasonable efforts.

**i. EBITDA and EBITDA margin**

	Billions of yen		
	Year ending March 31, 2014 (Forecasts)	Year ended March 31, 2012	Year ended March 31, 2013
a. EBITDA	¥ 1,588.0	¥ 1,583.3	¥ 1,569.3
Depreciation and amortization	(725.0)	(684.8)	(700.2)
Loss on sale or disposal of property, plant and equipment	(23.0)	(24.1)	(31.9)
Operating income	840.0	874.5	837.2
Other income (expense)	10.0	2.5	4.5
Income taxes	(335.0)	(402.5)	(337.6)
Equity in net income (losses) of affiliates	(13.0)	(13.5)	(18.8)
Less: Net (income) loss attributable to noncontrolling interests	8.0	3.0	10.3
b. Net income attributable to NTT DOCOMO, INC.	510.0	463.9	495.6
c. Operating revenues	4,640.0	4,240.0	4,470.1
EBITDA margin (=a/c)	34.2%	37.3%	35.1%
Net income margin (=b/c)	11.0%	10.9%	11.1%

Note: EBITDA and EBITDA margin, as we use them, are different from EBITDA as used in Item 10(e) of regulation S-K and may not be comparable to similarly titled measures used by other companies.

**ii. ROCE after tax effect**

	Billions of yen		
	Year ending March 31, 2014 (Forecasts)	Year ended March 31, 2012	Year ended March 31, 2013
a. Operating income	¥ 840.0	¥ 874.5	¥ 837.2
b. Operating income after tax effect {=a*(1-effective tax rate)}	520.0	517.7	518.2
c. Capital employed	5,769.8	5,299.0	5,500.3



Edgar Filing: NTT DOCOMO INC - Form 6-K

ROCE before tax effect (=a/c)	14.6%	16.5%	15.2%
ROCE after tax effect (=b/c)	9.0%	9.8%	9.4%

Notes: Capital employed = Two period ends average of (NTT DOCOMO, INC. shareholders equity + Interest bearing liabilities)

Interest bearing liabilities = Current portion of long-term debt + Short-term borrowings + Long-term debt

The effective tax rate for the year ended March 31,2012 was 40.8%.

The effective tax rate for the year ended March 31,2013 was 38.1%.

The effective tax rate for the year ending March 31,2014 (Forecasts) is 38.1%.

**iii. Free cash flows excluding irregular factors and effect by transfer of receivables and changes in investments for cash management purposes**

	Billions of yen		
	Year ending March 31, 2014 (Forecasts)	Year ended March 31, 2012	Year ended March 31, 2013
Free cash flows excluding irregular factors and effect by transfer of receivables and changes in investments for cash management purposes	¥ 400.0	¥ 503.5	¥ 225.6
Irregular factors (1)		(147.0)	147.0
Effect of transfer of receivables (2)			(242.0)
Changes in investments for cash management purposes (3)		(220.5)	99.9
Free cash flows	400.0	136.0	230.5
Net cash used in investing activities	(703.0)	(974.6)	(701.9)
Net cash provided by operating activities	1,103.0	1,110.6	932.4

Note: (1) Irregular factors represent the effects of uncollected revenues due to a bank closure at the end of the fiscal period.

(2) Effect of transfer of receivables represents the effect caused by the uncollected amounts of transferred receivables of telephone charges to NTT FINANCE CORPORATION. Since the payment conditions of the consideration of claims transferred to NTT FINANCE CORPORATION are set approximately equivalent to our cash collection cycle history, an impact derived from the transfer of receivables is not significant.

(3) Changes in investments for cash management purposes were derived from purchases, redemption at maturity and disposals of financial instruments held for cash management purposes with original maturities of longer than three months. Net cash used in investing activities for the year ended March, 2012 and 2013 includes changes in investments for cash management purposes. The effect of changes in investments for cash management purposes is not taken into account when we forecasted net cash used in investing activities for the year ending March 31, 2014 due to the difficulties in forecasting such effect.

**iv. Market equity ratio**

	Billions of yen		
	Year ending March 31, 2014 (Forecasts)	Year ended March 31, 2012	Year ended March 31, 2013
a. NTT DOCOMO, INC. shareholders equity		¥ 5,062.5	¥ 5,427.6
b. Market value of total share capital		5,697.6	5,892.5
c. Total assets		6,948.1	7,228.8

Shareholders equity ratio (=a/c)

Market equity ratio (=b/c)

Notes: Market value of total share capital = Closing share price multiplied by the number of outstanding shares (excluding treasury stock) as of the end of the fiscal period

Market equity ratio for the year ending March 31, 2014 is not forecasted because it is difficult to estimate the market value of total share capital in the future.



**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**



**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**



**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**



**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**



**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**



**Table of Contents**



**Table of Contents**

**Table of Contents**

**Table of Contents**

**Table of Contents**



**Table of Contents**



**Table of Contents**

**Table of Contents**

**Table of Contents**



**Table of Contents**

**Table of Contents**