

Edgar Filing: CONSTELLATION ENERGY GROUP INC - Form 425

CONSTELLATION ENERGY GROUP INC

Form 425

September 19, 2011

Filed by Exelon Corporation

Pursuant to Rule 425 under the Securities Act of 1933

and deemed filed pursuant to Rule 14a-12 of the Securities Exchange Act of 1934

Subject Company: Constellation Energy Group, Inc.

(Reg. No. 333-175162)

On September 20, 2011, Exelon began to use the following slides concerning the proposed merger and other information in a series of meetings with investors:

Bank of America Merrill Lynch  
2011  
Power and  
Gas Leaders  
Conference  
Christopher  
M  
Crane

President  
and  
COO,

Exelon  
Corp.  
September 20, 2011

Cautionary Statements Regarding  
Forward-Looking Information

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Except for the historical information contained herein, certain of the matters discussed in this communication constitute forward-looking statements within the meaning of the Securities Act of 1933 and the Securities Exchange Act of 1934, both as amended by the Private Securities Litigation Reform Act of 1995. Words such as may, will, anticipate, estimate, expect, project, intend, plan, believe, target, forecast, and words and terms of similar substance used in connection with any discussion of future plans, actions, or events identify forward-looking statements. These forward-looking statements include, but are not limited to, statements regarding benefits of the proposed merger of

Exelon Corporation (Exelon) and Constellation Energy Group, Inc. (Constellation), integration plans and expected synergies, the expected timing of completion of the transaction, anticipated future financial and operating performance and results, including estimates for growth. These statements are based on the current expectations of management of Exelon and Constellation, as applicable. There are a number of risks and uncertainties that could cause actual results to differ materially from the forward-looking statements included in this communication regarding the proposed merger. For example, (1) the companies may be unable to obtain shareholder approvals required for the merger; (2) the companies may be unable to obtain regulatory approvals required for the merger, or required regulatory approvals may delay the merger or result in the imposition of conditions that could have a material adverse effect on the combined company or cause the companies to abandon the merger; (3) conditions to the closing of the merger may not be satisfied; (4) an unsolicited offer of another company to acquire assets or capital stock of Exelon or Constellation could interfere with the merger; (5) problems may arise in successfully integrating the businesses of the companies, which may result in the combined company not operating as effectively and efficiently as expected; (6) the combined company may be unable to achieve cost-cutting synergies or it may take longer than expected to achieve those synergies; (7) the merger may involve unexpected costs, unexpected liabilities or unexpected delays, or the effects of purchase accounting may be different from the companies' expectations; (8) the credit ratings of the combined company or its subsidiaries may be different from what the companies expect; (9) the businesses of the companies may suffer as a result of uncertainty surrounding the merger; (10) the companies may not realize the values expected to be obtained for properties expected or required to be divested; (11) the industry may be subject to future regulatory or legislative actions that could adversely affect the companies; and (12) the companies may be adversely affected by other economic, business, and/or competitive factors. Other unknown or unpredictable factors could also have material adverse effects on future results, performance or achievements of Exelon, Constellation or the combined company.

Cautionary Statements Regarding

Forward-Looking Information **(Continued)**

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Discussions of some of these other important factors and assumptions are contained in Exelon's and Constellation's respective filings with the Securities and Exchange Commission (SEC), and available at the SEC's website at [www.sec.gov](http://www.sec.gov), including: (1) Exelon's 2010 Annual Report on Form 10-K in (a) ITEM 1A. Risk Factors, (b) ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and (c) ITEM 8. Financial Statements and Supplementary Data: Note 18; (2) Exelon's Quarterly Report on Form 10-Q for the quarterly period

ended June 30, 2011 in (a) Part II, Other Information, ITEM 1A. Risk Factors, (b) Part 1, Financial Information, ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations and (c) Part I, Financial Information, ITEM 1. Financial Statements: Note 13; (3) Constellation's 2010 Annual Report on Form 10-K in (a) ITEM 1A. Risk Factors, (b) ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and (c) ITEM 8. Financial Statements and Supplementary Data: Note 12; and (4) Constellation's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2011 in (a) Part II, Other Information, ITEM 1A. Risk Factors and ITEM 5. Other Information, (b) Part I, Financial Information, ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations and (c) Part I, Financial Information, ITEM 1. Financial Statements: Notes to Consolidated Financial Statements, Commitments and Contingencies. These risks, as well as other risks associated with the proposed merger, are more fully discussed in the preliminary joint proxy statement/prospectus included in Amendment No. 1 to the Registration Statement on Form S-4 that Exelon filed with the SEC on August 17, 2011 in connection with the proposed merger. In light of these risks, uncertainties, assumptions and factors, the forward-looking events discussed in this communication may not occur. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this communication. Neither Exelon nor Constellation undertake any obligation to publicly release any revision to its forward-looking statements to reflect events or circumstances after the date of this communication.

#### Additional Information and Where to Find It

This communication does not constitute an offer to sell or the solicitation of an offer to buy any securities, or a solicitation of any vote or approval, nor shall there be any sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. On August 17, 2011, Exelon filed with the SEC Amendment No. 1 to its Registration Statement on Form S-4 that included a preliminary joint proxy statement/prospectus and other relevant documents to be mailed by Exelon and Constellation to their respective security holders in connection with the proposed merger of Exelon and Constellation.

Additional Information and Where to Find It

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These materials are not yet final and may be amended. WE URGE INVESTORS AND SECURITY HOLDERS TO READ THE PRELIMINARY JOINT PROXY STATEMENT/PROSPECTUS AND THE DEFINITIVE JOINT PROXY STATEMENT/PROSPECTUS AND ANY OTHER RELEVANT DOCUMENTS WHEN THEY BECOME AVAILABLE, BECAUSE THEY CONTAIN OR WILL CONTAIN IMPORTANT INFORMATION about Exelon, Constellation and the proposed merger. Investors and security holders will be able to obtain these materials (when they are available) and other documents filed with the SEC free of charge at the SEC's website, [www.sec.gov](http://www.sec.gov). In addition, a copy of the preliminary joint proxy statement/prospectus and definitive joint proxy statement/prospectus (when it becomes available)



may be obtained free of charge from Exelon Corporation, Investor Relations, 10 South Dearborn Street, P.O. Box 805398, Chicago, Illinois 60680-5398, or from Constellation Energy Group, Inc., Investor Relations, 100 Constellation Way, Suite 600C, Baltimore, MD 21202. Investors and security holders may also read and copy any reports, statements and other information filed by Exelon, or Constellation, with the SEC, at the SEC public reference room at 100 F Street, N.E., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 or visit the SEC's website for further information on its public reference room.

#### Participants in the Merger Solicitation

Exelon, Constellation, and their respective directors, executive officers and certain other members of management and employees may be deemed to be participants in the solicitation of proxies in respect of the proposed transaction. Information regarding Exelon's directors and executive officers is available in its proxy statement filed with the SEC by Exelon on March 24, 2011 in connection with its 2011 annual meeting of shareholders, and information regarding Constellation's directors and executive officers is available in its proxy statement filed with the SEC by Constellation on April 15, 2011 in connection with its 2011 annual meeting of shareholders. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, is contained in the preliminary joint proxy statement/prospectus and will be contained in the definitive joint proxy statement/prospectus.

Creating Value Through a Strategic Merger

Delivers financial benefits to both sets of shareholders

Increases scale and scope of the business across the value chain

Matches the industry's premier clean merchant generating fleet with the leading retail and wholesale customer platform

Diversifies the generation portfolio

Continued upside to power market recovery

Maintains a strong regulated earnings profile with large urban utilities

Successful integration experience from prior mergers and acquisitions

Combining Exelon's generation fleet and Constellation's customer-facing businesses creates a strong platform for growth and delivers benefits to investors and customers

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Combination Will Result in Enhanced Scale,  
Scope, Flexibility and Financial Strength

\$8 billion

\$11 billion

11,980 (Total)

1,921 (Nuclear)

1.2 mil. (MD)

0.7 mil. (MD)

44 states & D.C.

(5)

~110 TWh/yr

29% Generation

44% Utility

27% NewEnergy

Pro forma

Standalone

Owned

Generation

(in

MW)

(2)

Regulated

Utilities

Competitive

Retail &

Wholesale

(4)

Business

Mix

(6)

\$28 billion

\$41 billion

26,339 (Total)

17,047 (Nuclear)

Electric customers

5.4 mil. (IL, PA)

Gas customers

0.5 mil. (PA)

4 states

~59

TWh/yr  
2011 EBITDA

61% Generation

39% Utilities

\$35 billion

\$52 billion

44 states & D.C.  
(5)

~169  
TWh energy sales

Expect >50% pro forma EBITDA  
from competitive business

35,671 (Total)  
(3)

18,968 (Nuclear)

6.6 million electric & gas customers  
in IL, PA and MD

Note: Data as of 12/31/10 unless stated otherwise.

(1) Market Value as of 9/14/11. Enterprise Value represents Market Value plus Net Debt as of 6/30/11.

(2) Exelon data includes 720 MW for Wolf Hollow. Constellation data includes 2,950 MW for Boston Generation assets.

(3) Net of physical market mitigation assumed to be 2,648 MW.

(4) TWh/yr represents 2011 booked electric sales as of 12/31/2010. Exelon load includes ComEd swap. Data also includes 2011 estimated electric sales from StarTex and MXEnergy (acquired by Constellation).

(5) Competitive and wholesale business also active in Alberta, British Columbia and Ontario, Canada.

(6) Exelon EBITDA estimates per equity research. Constellation EBITDA estimates per company guidance from Q1 2011.

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Enterprise  
Value

(1)

Market Value and

On Track for Merger Close in Early Q1 2012  
2012  
Q3  
Q4  
Q1  
Approvals  
Shareholder vote  
SEC

NRC

Texas PUCT

FERC

DOJ

NY PSC

MD PSC

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Regulatory  
proceedings

are

progressing

well

and

we

are

on

track

to

close

in

early Q1, 2012

2011

Shareholder vote

1/5/12

Decision deadline

Secured approval from Texas

Proxy mailing

SEC has completed its

review of S-4

Expect approval in Q4

Filed merger approval application related filings on

May 20, 2011

Filed for approval with the Maryland PSC on May 25, 2011

Filed for indirect transfer of Constellation Energy licenses on

May 12, 2011

Submitted HSR filing on May 31, 2011 for review under U.S. antitrust laws



Portfolio Matches Generation with Load in  
Key Competitive Markets  
MISO (TWh)  
PJM (TWh)  
South  
(1)  
(TWh)  
ISO-NE & NY ISO  
(2)

(TWh)

West (TWh)

The combination establishes an industry-leading platform with regional diversification of the generation fleet

(1)

Represents load and generation in ERCOT, SERC and SPP.

(2)

Constellation load includes ~0.7TWh of load served in Ontario.

31.8

147.3

Load

102.1

43.4

58.7

Generation

179.1

Constellation

Exelon

Load

6.3

5.8

0.5

Generation

9.1

9.1

29.5

Load

Generation

14.2

4.8

9.4

2.4

Load

Generation

0.8

0.4

0.4

28.5

23.2

Load

Generation

8

Exelon load includes ComEd Swap, load sold through affiliates, fixed and indexed load sales and load sold through POLR auc

Constellation load includes load sold through affiliates, fixed and indexed load sales and load sold through POLR auctions.

Note:

Data

for

Exelon

and

Constellation

represents  
expected  
generation  
(owned  
and  
contracted)  
and  
booked  
electric  
sales  
for  
2011  
as  
of

12/31/10. This data also includes 2011 partial year generation from Wolf Hollow (acquired by Exelon). Data also includes 2011 estimated electric sales from StarTex and MXEnergy (acquired by Constellation).

A Clean Generation Profile Creates Long-Term Value in Competitive Markets

(1)

Exelon  
generation  
includes  
Wolf  
Hollow  
acquisition

(720

MW

of

natural

gas).

Constellation

generation

includes

Boston

Generation

acquisition

(2,950

MW

of

natural gas). Constellation nuclear reflects 50.01% interest in Constellation Energy Nuclear Group LLC. Generation capacity d  
capacity.

(2)

Net of physical market mitigation assumed to be 2,648 MW.

Exelon Standalone

(1)

Total Generation: 26,339 MW

Constellation Standalone

(1)

Total Generation: 11,980 MW

Pro forma Company (Net of Mitigation)

(2)

Total Generation: 35,671 MW

7%

Hydro

6%

Wind/Solar/Other

3%

Gas

13%

Oil

Coal

5%

Nuclear

65%

Wind/Solar/Other

Hydro

Oil

Gas

54%

Coal

23%

Nuclear

16%

3%

2%

2%

6%

Wind/Solar/Other

3%

Hydro

5%

Oil

Gas

27%

Coal

6%

Nuclear

53%

9

Combined company remains the premier low-cost generator

Merger Approvals Process on Schedule  
(as of 9/15/11)  
10  
Stakeholder  
Status of Key Milestones  
Filed  
Approved  
Securities and Exchange

Commission (SEC)  
(File No. 333-175162)

SEC has completed its review of the amended S-4  
Registration Statement

Shareholder approval anticipated in mid November 2011  
Department of Justice  
(DOJ)

Submitted Hart-Scott-Rodino filing on May 31, 2011 for  
review under U.S. antitrust laws

Approval expected by January 2012  
Federal Energy Regulatory  
Commission (FERC)  
(Docket No. EC 11-83)

Filed merger approval application and related filings on  
May 20, 2011, which assesses market power-related  
issues

Approval expected in Q4 2011  
Nuclear Regulatory  
Commission  
(Docket Nos. 50-317, 50-318, 50-220,  
50-410, 50-244, 72  
-8, 72-67)

Filed for indirect transfer of Constellation Energy licenses  
on May 12, 2011

Approval expected by January 2012  
Maryland PSC  
(Case No. 9271)

Filed for approval with the Maryland Public Service  
Commission on May 25, 2011

Approval expected by January 5, 2012  
New York PSC  
(Case No. 11-E-0245)

Filed for approval with the New York State Public Service  
Commission on May 17, 2011

Approval expected in Q4 2011  
Texas PUC  
(Case No. 39413)



Filed for approval with the Public Utility Commission of  
Texas on May 17, 2011

Approval received on August 3, 2011

Maryland PSC Review Schedule

\* Initial  
intervenor  
testimony  
with  
respect  
to  
market

power  
is  
due  
on  
September  
23  
rd

for  
all  
parties except for the Independent Market Monitor, and rebuttal testimony with respect to  
market

power  
is  
due  
on  
October  
17  
th

.

11  
Significant Events  
Date of Event

Filing of Application  
May 25, 2011

Intervention Deadline  
June 24, 2011

Prehearing Conference  
June 28, 2011

Filing of Staff, Office of People Counsel and Intervenor Testimony  
September 16, 2011\*

Filing of Rebuttal Testimony  
October 12, 2011\*

Filing of Surrebuttal Testimony  
October 26, 2011

Status Conference  
October 28, 2011

Evidentiary Hearings  
October 31, 2011 -  
November 10, 2011

Public Comment Hearings  
November 29, December 1 &

December 5, 2011

Filing of Initial Briefs  
December 1, 2011

Filing of Reply Briefs  
December 15, 2011

Decision Deadline  
January 5, 2012