

TransDigm Group INC
Form 10-Q
August 11, 2010
[Table of Contents](#)

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D. C. 20549

FORM 10-Q

x **Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarterly period ended July 3, 2010.**

.. **Transition Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**
For the transition period from _____ to _____

Commission File Number 001-32833

TransDigm Group Incorporated

(Exact name of registrant as specified in its charter)

Delaware

Edgar Filing: TransDigm Group INC - Form 10-Q

(State or other Jurisdiction of incorporation or organization)

41-2101738

(I.R.S. Employer Identification No.)

1301 East 9th Street, Suite 3710, Cleveland, Ohio
(Address of principal executive offices)

44114
(Zip Code)

(216) 706-2960

(Registrants telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES NO

Indicate by check mark whether the registrant is a large accelerated filer, accelerated filer, non-accelerated filer, or smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one).

LARGE ACCELERATED FILER ACCELERATED FILER
NON-ACCELERATED FILER SMALLER REPORTING COMPANY

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES NO

The number of shares outstanding of TransDigm Group Incorporated's common stock, par value \$.01 per share, was 49,339,787 as of July 30, 2010.

Table of Contents

INDEX

	Page
Part I	FINANCIAL INFORMATION
Item 1	Financial Statements
	<u>Condensed Consolidated Balance Sheets July 3, 2010 and September 30, 2009</u>
	3
	<u>Condensed Consolidated Statements of Income Thirteen and Thirty-Nine Week Periods Ended July 3, 2010 and June 27, 2009</u>
	4
	<u>Condensed Consolidated Statement of Changes in Stockholders' Equity Thirty-Nine Week Period Ended July 3, 2010</u>
	5
	<u>Condensed Consolidated Statements of Cash Flows Thirty-Nine Week Periods Ended July 3, 2010 and June 27, 2009</u>
	6
	<u>Notes to Condensed Consolidated Financial Statements</u>
	7
Item 2	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>
	20
Item 3	<u>Quantitative and Qualitative Disclosure About Market Risk</u>
	30
Item 4	<u>Controls and Procedures</u>
	30
Part II	OTHER INFORMATION
Item 1A	<u>Risk Factors</u>
	31
Item 2	<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>
	31
Item 6	<u>Exhibits</u>
	32
	<u>SIGNATURES</u>
	33

Table of Contents

TRANSDIGM GROUP INCORPORATED
CONDENSED CONSOLIDATED BALANCE SHEETS

(Amounts in thousands, except share amounts)

(Unaudited)

	July 3, 2010	September 30, 2009
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 258,389	\$ 190,167
Trade accounts receivable - Net	120,447	106,446
Inventories	174,080	167,766
Deferred income taxes	15,600	18,700
Prepaid expenses and other	12,844	11,675
Total current assets	581,360	494,754
PROPERTY, PLANT AND EQUIPMENT - Net	98,448	96,751
GOODWILL	1,526,986	1,462,310
TRADEMARKS AND TRADE NAMES	182,556	176,156
OTHER INTANGIBLE ASSETS - Net	202,604	196,765
DEBT ISSUE COSTS - Net	20,031	24,089
OTHER	3,971	3,615
TOTAL ASSETS	\$ 2,615,956	\$ 2,454,440
LIABILITIES AND STOCKHOLDERS EQUITY		
CURRENT LIABILITIES:		
Accounts payable	\$ 29,573	\$ 44,680
Accrued liabilities	84,382	55,072
Total current liabilities	113,955	99,752
LONG-TERM DEBT	1,771,120	1,356,761
DEFERRED INCOME TAXES	160,462	162,745
OTHER NON-CURRENT LIABILITIES	34,573	16,020
Total liabilities	2,080,110	1,635,278
STOCKHOLDERS EQUITY:		
Common stock \$.01 par value; authorized 224,400,000 shares; issued 49,816,191 and 49,448,028 at July 3, 2010 and September 30, 2009, respectively	498	494
Additional paid-in capital	413,213	388,772
Retained earnings	140,779	450,647
Accumulated other comprehensive loss	(3,402)	(5,509)
Treasury stock, at cost- 494,100 shares at July 3, 2010 and September 30, 2009	(15,242)	(15,242)

Edgar Filing: TransDigm Group INC - Form 10-Q

Total stockholders' equity	535,846	819,162
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 2,615,956	\$ 2,454,440

See notes to condensed consolidated financial statements.

Table of Contents

TRANSDIGM GROUP INCORPORATED
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
FOR THE THIRTEEN AND THIRTY-NINE WEEK PERIODS ENDED
JULY 3, 2010 AND JUNE 27, 2009
(Amounts in thousands, except per share amounts)
(Unaudited)

	Thirteen Week Periods Ended		Thirty-Nine Week Periods Ended	
	July 3, 2010	June 27, 2009	July 3, 2010	June 27, 2009
NET SALES	\$ 214,182	\$ 189,875	\$ 604,537	\$ 564,198
COST OF SALES	91,749	82,024	263,842	243,248
GROSS PROFIT	122,433	107,851	340,695	320,950
OPERATING EXPENSES:				
Selling and administrative	23,344	19,349	69,404	57,937
Amortization of intangibles	3,812	3,305	11,502	10,154
Total operating expenses	27,156	22,654	80,906	68,091
INCOME FROM OPERATIONS	95,277	85,197	259,789	252,859
INTEREST EXPENSE - Net	28,222	21,226	85,149	64,848
INCOME BEFORE INCOME TAXES	67,055	63,971	174,640	188,011
INCOME TAX PROVISION	23,050	22,583	61,830	66,720
NET INCOME	\$ 44,005	\$ 41,388	\$ 112,810	\$ 121,291
NET INCOME APPLICABLE TO COMMON STOCK	\$ 44,005	\$ 41,388	\$ 82,497	\$ 121,291
Net earnings per share - see Note 5:				
Basic and diluted (two-class method)	\$ 0.83	\$ 0.79	\$ 1.56	\$ 2.31
Cash dividends paid per common share	\$ 0.00	\$ 0.00	\$ 7.65	\$ 0.00
Weighted-average shares outstanding:				
Basic and diluted	52,923	52,384	52,923	52,518

See notes to condensed consolidated financial statements.

Table of Contents

TRANSDIGM GROUP INCORPORATED
CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY
FOR THE THIRTY-NINE WEEK PERIOD ENDED JULY 3, 2010

(Amounts in thousands, except share amounts)

(Unaudited)

	Common Stock		Additional	Retained	Accumulated	Treasury Stock	Total	
	Number	Par	Paid-In	Earnings	Other	Number	Value	
	of Shares	Value	Capital		Comprehensive	of Shares		
					Income/(Loss)			
BALANCE, OCTOBER 1, 2009	49,448,028	\$ 494	\$ 388,772	\$ 450,647	\$ (5,509)	(494,100)	\$ (15,242)	\$ 819,162
Dividends paid	0	0	0	(404,868)	0	0	0	(404,868)
Unvested dividend equivalent payments	0	0	0	(17,810)	0	0	0	(17,810)
Compensation expense recognized for stock options	0	0	5,026	0	0	0	0	5,026
Excess tax benefits related to share-based payment arrangements	0	0	16,071	0	0	0	0	16,071
Common stock issued	1,469	0	45					45
Exercise of stock options	366,694	4	3,289	0	0	0	0	3,293
Restricted stock compensation	0	0	10	0	0	0	0	10
Comprehensive income:								
Net income	0	0	0	112,810	0	0	0	112,810
Interest rate swap	0	0	0	0	1,728	0	0	1,728
Other comprehensive income	0	0	0	0	379	0	0	379
Comprehensive income								114,917
BALANCE, JULY 3, 2010	49,816,191	\$ 498	\$ 413,213	\$ 140,779	\$ (3,402)	(494,100)	\$ (15,242)	\$ 535,846

See notes to condensed consolidated financial statements.

Table of Contents

TRANSDIGM GROUP INCORPORATED
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Amounts in thousands)

(Unaudited)

	Thirty-Nine Week Periods Ended	
	July 3, 2010	June 27, 2009
OPERATING ACTIVITIES:		
Net income	\$ 112,810	\$ 121,291
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	11,032	10,188
Amortization of intangibles	11,502	10,154
Amortization of debt issue costs, note premium and discount	5,670	2,437
Non-cash equity compensation	5,037	4,214
Excess tax benefits related to share-based payment arrangements	(16,071)	(3,311)
Deferred income taxes	100	5,159
Changes in assets/liabilities, net of effects from acquisitions of businesses:		
Trade accounts receivable	(8,826)	(4,365)
Inventories	5,354	(9,334)
Income taxes receivable/payable	12,882	(3,787)
Other assets	948	330
Accounts payable	(7,888)	(6,261)
Accrued and other liabilities	22,713	2,302
Net cash provided by operating activities	155,263	129,017
INVESTING ACTIVITIES:		
Capital expenditures	(9,871)	(9,159)
Acquisition of businesses	(95,914)	(66,563)
Net cash used in investing activities	(105,785)	(75,722)
FINANCING ACTIVITIES:		
Excess tax benefits related to share-based payment arrangements	16,071	3,311
Proceeds from exercise of stock options	3,293	3,222
Dividends paid	(404,868)	0
Proceeds from senior subordinated notes-net of discount and financing fees	404,248	0
Treasury stock purchased	0	(15,242)
Net cash provided by (used in) financing activities	18,744	(8,709)
NET INCREASE IN CASH AND CASH EQUIVALENTS	68,222	44,586
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	190,167	159,062

Edgar Filing: TransDigm Group INC - Form 10-Q

CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 258,389	\$ 203,648
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:		
Cash paid during the period for interest	\$ 51,785	\$ 52,901
Cash paid during the period for income taxes	\$ 49,123	\$ 64,695

See notes to condensed consolidated financial statements.

Table of Contents

TRANSDIGM GROUP INCORPORATED

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

THIRTY-NINE WEEK PERIODS ENDED JULY 3, 2010 AND JUNE 27, 2009

(UNAUDITED)

1. DESCRIPTION OF THE BUSINESS

Description of the Business TransDigm Group Incorporated (TD Group), through its wholly-owned subsidiary, TransDigm Inc., is a leading global designer, producer and supplier of highly engineered aircraft components for use on nearly all commercial and military aircraft in service today. TransDigm Inc. (which includes the Adel Wiggins Group), along with TransDigm Inc.'s direct and indirect wholly-owned operating subsidiaries, AeroControlex Group, Inc., MarathonNorco Aerospace, Inc., Adams Rite Aerospace, Inc., Champion Aerospace LLC, Avionic Instruments LLC, Skurka Aerospace Inc., CDA InterCorp LLC, Avtech Corporation, Transicoil LLC, Transicoil (Malaysia) Sendirian Berhad, Bruce Aerospace, Inc., CEF Industries, LLC, Acme Aerospace, Inc. and Dukes Aerospace, Inc. (collectively, with TD Group, the Company or TransDigm), offers a broad range of proprietary aerospace components. Major product offerings, substantially all of which are ultimately provided to end-users in the aerospace industry, include mechanical/electromechanical actuators and controls, ignition systems and components, gear pumps, specialized valves, engineered connectors, power conditioning devices, specialized fluorescent lighting, specialized AC/DC electric motors, aircraft audio systems, engineered latches and cockpit security devices, lavatory hardware and components, hold open rods and locking devices, specialized cockpit displays, elastomers, NiCad batteries/chargers, and starter generators and related components.

Separate Financial Statements Separate financial statements of TransDigm Inc. are not presented since TransDigm Inc.'s 3/4% senior subordinated notes are fully and unconditionally guaranteed on a senior subordinated basis by TD Group and all existing domestic subsidiaries of TransDigm Inc. and since TD Group has no significant operations or assets separate from its investment in TransDigm Inc.

2. UNAUDITED INTERIM FINANCIAL INFORMATION

The financial information included herein is unaudited; however, the information reflects all adjustments (consisting solely of normal recurring adjustments) that are, in the opinion of management, necessary for a fair presentation of the Company's financial position and results of operations and cash flows for the interim periods presented. These financial statements and notes should be read in conjunction with the financial statements and related notes for the year ended September 30, 2009 included in TD Group's Form 10-K dated November 24, 2009 and Form 10-K/A dated February 10, 2010. As disclosed therein, the Company's annual consolidated financial statements were prepared in conformity with generally accepted accounting principles in the United States (GAAP). The September 30, 2009 condensed consolidated balance sheet was derived from TD Group's audited financial statements. The results of operations for the thirty-nine week period ended July 3, 2010 are not necessarily indicative of the results to be expected for the full year.

In prior fiscal years, we performed our annual impairment test of goodwill and indefinite-lived intangible assets as of the last day of our fourth quarter. For fiscal 2010, we have changed the measurement date to the first day of our fourth fiscal quarter. As a result of our growth and increase in the number of reporting units, we believe the change in our measurement date is preferable in order to provide additional time to quantify the fair value of our reporting units and to evaluate the results of the impairment testing.

3. NEW ACCOUNTING STANDARDS

In December 2007, the FASB issued authoritative guidance requiring assets and liabilities acquired in a business combination, contingent consideration, and certain acquired contingencies to be measured at their fair values as of the date of acquisition. This guidance also requires that acquisition-related costs and restructuring costs be recognized separately from the business combination. This authoritative guidance was adopted as of October 1, 2009.

In connection with the acquisition of Dukes Aerospace (discussed further below), TD Group recorded approximately \$1.5 million of acquisition-related costs, which are included in selling and administrative expenses for the thirty-nine week period ended July 3, 2010.

Table of Contents**TRANSDIGM GROUP INCORPORATED****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****THIRTY-NINE WEEK PERIODS ENDED JULY 3, 2010 AND JUNE 27, 2009****(UNAUDITED)****4. ACQUISITIONS**

Dukes Aerospace On December 2, 2009, TransDigm Inc. acquired substantially all of the aerospace-related assets of Dukes, Inc. and GST Industries, Inc. (collectively *Dukes Aerospace*) for approximately \$96 million in cash, subject to adjustment based on the level of working capital as of the closing date of the acquisition. In addition, the agreement provides for potential earn-out payments up to a total of \$60 million over four years based on the achievement of certain growth targets. Dukes Aerospace is a supplier of proprietary, highly engineered components primarily to the business jet, regional jet, and military aerospace markets, along with commercial and military helicopter markets. The products are comprised primarily of highly engineered valves and certain pumps, solenoids and related components. These products fit well with TransDigm's overall business direction. The Company is in the process of obtaining information to value certain tangible and intangible assets of Dukes Aerospace, and therefore the condensed consolidated balance sheet at July 3, 2010 reflects a preliminary purchase price allocation for the business. The preliminary purchase price allocation includes a fair value liability of \$8 million recorded for the potential earn-out payments. The Company expects that the approximately \$62 million of goodwill recognized for the acquisition will be deductible for tax purposes.

Woodward HRT Product Line On August 10, 2009, TransDigm Inc., through its AeroControlex Group Inc. subsidiary, acquired certain product line assets of Woodward HRT, Inc., a subsidiary of Woodward Governor Company (*Woodward HRT product line*) for approximately \$48.7 million in cash, which includes a purchase price adjustment of \$0.7 million paid in February 2010. The product line comprises a range of highly engineered fuel and pneumatic valves and surge suppressors, the majority of which are used on military rotary and fixed wing aircraft, all of which fit well with TransDigm's overall business direction. Woodward Governor had recently acquired the Woodward HRT product line as part of its acquisition of HR Textron, Inc. The Company expects that the \$27 million of goodwill recognized for the acquisition will be deductible for tax purposes.

Acme Aerospace On July 24, 2009, TransDigm Inc. acquired all of the outstanding capital stock of Acme Aerospace, Inc. (*Acme*) for approximately \$40.9 million in cash, which includes a purchase price adjustment of \$0.2 million paid in October 2009. Acme is a designer and manufacturer of proprietary, highly engineered components to the commercial aerospace industry, comprising primarily fibrous nickel cadmium main ship batteries, battery chargers, battery back-up systems and power conversion equipment. These products fit well with TransDigm's overall business direction. The Company expects that the \$32 million of goodwill recognized for the acquisition will not be deductible for tax purposes.

Aircraft Parts Corporation On December 16, 2008, TransDigm Inc. acquired all of the outstanding capital stock of Aircraft Parts Corporation (*APC*) for approximately \$66.9 million in cash, net of a purchase price adjustment of \$0.7 million received in November 2009. APC is a designer and manufacturer of starter generators, generator control units and related components for turbine engines, all of which fit well with TransDigm's overall business direction. APC is in the process of being liquidated and its operating assets have been transferred to other business units within the Company. The Company expects that the \$49 million of goodwill recognized for the acquisition will not be deductible for tax purposes.

The Company accounted for the acquisitions of Dukes Aerospace, the Woodward HRT product line, Acme Aerospace and APC (collectively, the *Acquisitions*) using the acquisition method and included the results of operations of the Acquisitions in its consolidated financial statements from the effective date of each acquisition. The Company is in the process of obtaining third-party valuations of certain tangible and intangible assets of Dukes Aerospace; thus, the values attributed to acquired assets in the consolidated financial statements are subject to adjustment. Pro forma net sales and results of operations for the Acquisitions, had they occurred at the beginning of the thirty-nine week periods ended July 3, 2010 and June 27, 2009, respectively, are not significant and, accordingly, are not provided.

The Acquisitions strengthen and expand our position to design, produce and supply highly-engineered proprietary aerospace components in niche markets with significant aftermarket content and provide opportunities to create value through the application of our three core

Edgar Filing: TransDigm Group INC - Form 10-Q

value-driven operating strategies. The purchase price paid for each Acquisition reflects the current earnings before interest, taxes, depreciation and amortization (EBITDA) and cash flows, as well as, the future EBITDA and cash flows expected to be generated by the business, which is driven in most cases by both the recurring aftermarket consumption over the life of a particular aircraft, which is estimated to be approximately 30 years after delivery, as well as ongoing positions on new production platforms.

Table of Contents

TRANSDIGM GROUP INCORPORATED

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

THIRTY-NINE WEEK PERIODS ENDED JULY 3, 2010 AND JUNE 27, 2009

(UNAUDITED)

5. EARNINGS PER SHARE (TWO-CLASS METHOD)

The following table sets forth the computation of basic and diluted earnings per share (in thousands, except per share data):

	Thirteen Week Periods Ended		Thirty-Nine Week Periods Ended	
	July 3, 2010	June 27, 2009	July 3, 2010	June 27, 2009
Numerator for earnings per share:				
Net Income	\$ 44,005	\$ 41,388	\$ 112,810	\$ 121,291
Less dividends paid on participating securities	0	0	(30,313)	0
Net income applicable to common stock - basic and diluted	\$ 44,005	\$ 41,388	\$ 82,497	\$ 121,291
Denominator for basic and diluted earnings per share under the two-class method:				
Weighted average common shares outstanding	49,271	48,376	49,108	48,411
Vested options deemed participating securities	3,652	4,008	3,815	4,107
Total shares for basic and diluted earnings per share	52,923	52,384	52,923	52,518
Basic and diluted earnings per share	\$ 0.83	\$ 0.79	\$ 1.56	\$ 2.31

6. INVENTORIES

Inventories are stated at the lower of cost or market. Cost of inventories is determined by the average cost and the first-in, first-out (FIFO) methods for all locations except CEF, which determines the cost of inventories using the last-in, first-out (LIFO) method. Approximately 9% of the inventory was valued under the LIFO method at July 3, 2010.

Inventories consist of the following (in thousands):

July 3, 2010	September 30, 2009
-----------------	-----------------------

Edgar Filing: TransDigm Group INC - Form 10-Q

Raw materials and purchased component parts	\$ 104,859	\$ 103,112
Work-in-progress	60,097	58,338
Finished goods	25,843	21,702
Total	190,799	183,152
Reserve for excess and obsolete inventory	(18,101)	(17,018)
LIFO reserve	1,382	1,632
Inventories - net	\$ 174,080	\$ 167,766

Table of Contents**TRANSDIGM GROUP INCORPORATED****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****THIRTY-NINE WEEK PERIODS ENDED JULY 3, 2010 AND JUNE 27, 2009****(UNAUDITED)****7. INTANGIBLE ASSETS**

Intangible assets subject to amortization consist of the following (in thousands):

	July 3, 2010			September 30, 2009		
	Gross Carrying Amount	Accumulated Amortization	Net	Gross Carrying Amount	Accumulated Amortization	Net
Technology	\$ 245,911	\$ 49,883	\$ 196,028	\$ 228,884	\$ 41,276	\$ 187,608
Order backlog	21,813	21,402	411	21,340	18,914	2,426
License agreement	9,373	3,671	5,702	9,373	3,272	6,101
Other	1,600	1,137	463	1,600	970	630
Total	\$ 278,697	\$ 76,093	\$ 202,604	\$ 261,197	\$ 64,432	\$ 196,765

The total carrying amount of identifiable intangible assets not subject to amortization consisted of trademarks and trade names in the amount of \$182.6 million and \$176.2 million at July 3, 2010 and September 30, 2009, respectively.

Intangible assets acquired during the thirty-nine week period ended July 3, 2010 were as follows (in thousands):

	Cost	Amortization Period
Intangible assets not subject to amortization:		
Goodwill	\$ 62,393	
Trademarks and trade names	6,400	
	68,793	
Intangible assets subject to amortization:		
Unpatented technology	16,897	20 years
Order backlog	473	1 year
	17,370	19.5 years
Total	86,163	

Edgar Filing: TransDigm Group INC - Form 10-Q

The aggregate amortization expense on identifiable intangible assets for the thirty-nine week periods ended July 3, 2010 and June 27, 2009 was approximately \$11.5 million and \$10.2 million, respectively. The estimated amortization expense for fiscal 2010 is \$15.4 million and for each of the five succeeding years 2011 through 2015 is \$14.1 million, \$13.7 million, \$13.7 million, \$13.7 million and \$13.7 million, respectively.

The following is a summary of changes in the carrying value of goodwill from September 30, 2009 through July 3, 2010 (in thousands):

Balance, September 30, 2009	\$ 1,462,310
Goodwill acquired during the year	62,393
Other	2,283
Balance, July 3, 2010	\$ 1,526,986

8. PRODUCT WARRANTY

The Company provides limited warranties in connection with the sale of its products. The warranty period for products sold varies among the Company's operations, ranging generally from 90 days to six years. A provision for the estimated cost to repair or replace the products is recorded at the time of sale and periodically adjusted to reflect actual experience.

Table of Contents**TRANSDIGM GROUP INCORPORATED****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****THIRTY-NINE WEEK PERIODS ENDED JULY 3, 2010 AND JUNE 27, 2009****(UNAUDITED)**

The following table presents a reconciliation of changes in the product warranty liability for the periods indicated below (in thousands):

	Thirty-Nine Week Periods Ended	
	July 3, 2010	June 27, 2009
Liability balance at beginning of period	\$ 9,419	\$ 6,255
Accruals for warranties issued	787	1,673
Warranty costs incurred	(1,284)	(1,721)
Acquisitions	385	681
Liability balance at end of period	\$ 9,307	\$ 6,888

9. SENIOR SUBORDINATED NOTES AND SPECIAL CASH DIVIDEND PAYMENTS

In October 2009 TD Group's wholly owned subsidiary, TransDigm Inc., completed the offering of \$425 million of 7/4% senior subordinated notes due 2014 at a discount, receiving net proceeds of \$412.8 million. After the payment of debt issue fees and expenses, the net proceeds amounted to approximately \$404.2 million. TransDigm Inc. used the net proceeds from the offering of the notes to make a cash distribution to TD Group which, in turn, made a special cash dividend to its stockholders of \$7.65 per share and cash dividend equivalent payments (Dividend Equivalent Payments) to holders of options to purchase its common stock. The special cash dividend amounting to \$374.6 million was paid on October 26, 2009 and the Dividend Equivalent Payments amounting to approximately \$30.3 million were paid in October and November 2009.

10. INCOME TAXES

At the end of each reporting period, TD Group makes an estimate of its annual effective income tax rate. The estimate used in the year-to-date period may change in subsequent periods.

During the thirteen week periods ended July 3, 2010 and June 27, 2009, the effective income tax rate was 34.4% and 35.3%, respectively. The lower effective tax rate for the current thirteen week period was primarily due to a favorable adjustment related to the research & development tax credit applicable to the year ended September 30, 2009, which is reflected as a discrete item in the thirteen week period ended July 3, 2010. During the thirty-nine week periods ended July 3, 2010 and June 27, 2009, the effective income tax rate was 35.4% and 35.5%, respectively.

TD Group and its subsidiaries file income tax returns in the U.S. federal jurisdiction as well as in various state and local jurisdictions. The Internal Revenue Service is conducting an examination of the Company's fiscal years 2007 and 2008. In addition, the Company is subject to state and local income tax examinations for fiscal years 2005 through 2009.

At July 3, 2010 and September 30, 2009, TD Group had \$3.2 million in unrecognized tax benefits, the recognition of which would have an effect of approximately \$2.0 million on the effective tax rate. The Company does not believe that the tax positions that comprise the unrecognized tax benefit amount will change significantly over the next 12 months. The Company recognizes accrued interest and penalties related to unrecognized tax benefits in income tax expense.

11. FAIR VALUE MEASUREMENTS

The following tables present our assets and liabilities that are measured at fair value on a recurring basis and are categorized using the fair value hierarchy. The fair value hierarchy has three levels based on the reliability of the inputs used to determine fair value. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 inputs are quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, and inputs (other than quoted prices) that are observable for the asset or liability, either directly or indirectly. Level 3 inputs are unobservable inputs for the asset or liability. A financial asset or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement.

Table of Contents**TRANSDIGM GROUP INCORPORATED****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****THIRTY-NINE WEEK PERIODS ENDED JULY 3, 2010 AND JUNE 27, 2009****(UNAUDITED)**

The following summarizes the carrying amounts and fair values of financial instruments (in thousands):

	Level	July 3, 2010		September 30, 2009	
		Carrying Amount	Fair Value	Carrying Amount	Fair Value
Assets:					
Cash and cash equivalents	1	\$ 258,389	\$ 258,389	\$ 190,167	\$ 190,167
Liabilities:					
Long-term debt:					
Term loans	2	780,000	757,000	780,000	749,000
7 ³ / ₄ % Senior Subordinated Notes	2	991,120	1,000,000	576,761	571,000
Interest rate swap ⁽¹⁾	2	4,739	4,739	7,787	7,787

(1) Included in Other non-current liabilities on the Condensed Consolidated Balance Sheets.

Interest rate swaps are measured at fair value using quoted market prices for the swap interest rate indexes over the term of the swap discounted to present value versus the fixed rate of the contract. The estimated fair value of the Company's term loans was based on information provided by the agent under the Company's senior secured credit facility. The estimated fair value of the Company's 7³/₄% senior subordinated notes was based upon quoted market prices.

12. DERIVATIVES AND HEDGING ACTIVITIES

The Company is exposed to, among other things, the impact of changes in interest rates in the normal course of business. The Company's risk management program is designed to manage the exposure and volatility arising from these risks, and utilizes derivative financial instruments to offset a portion of these risks. The Company uses derivative financial instruments only to the extent necessary to hedge identified business risks, and does not enter into such transactions for trading purposes. The Company generally does not require collateral or other security with counterparties to these financial instruments and is therefore subject to credit risk in the event of nonperformance; however, the Company monitors credit risk and currently does not anticipate nonperformance by other parties.

Interest rate swap agreements are used to manage interest rate risk associated with floating-rate borrowings under our senior secured credit facility of \$780 million. The interest rate swap agreements utilized by the Company effectively modify the Company's exposure to interest rate risk by converting a portion of the Company's floating-rate debt to a fixed rate basis through the expiration dates of the agreements, thereby reducing the impact of interest rate changes on future interest expense. These agreements involve the receipt of floating rate amounts in exchange for fixed rate interest payments over the life of the agreements without an exchange of the underlying principal amounts. These derivative instruments qualify as effective cash flow hedges under GAAP. For these hedges, the effective portion of the gain or loss from the financial instrument is initially reported as a component of accumulated other comprehensive income (loss) in stockholders' equity and subsequently reclassified into earnings in the same line as the hedged item in the same period or periods during which the hedged item affects earnings.

At July 3, 2010, one agreement was in place to swap variable interest rates on our senior secured credit facility for a fixed interest rate for the notional amount of \$300 million through March 23, 2011. This interest rate swap agreement effectively converts the variable rate interest on the

Edgar Filing: TransDigm Group INC - Form 10-Q

notional amount of our senior secured credit facility to a fixed rate of 3.04% plus the 2% margin percentage, over the term of the agreement.

An additional interest rate swap agreement on a notional amount of \$150 million expired on June 23, 2009. This interest rate swap agreement effectively converted the variable rate interest on the notional amount of our senior secured credit facility to a fixed rate of 5.63% plus the 2% margin percentage, over the term of the agreement.

13. COMPREHENSIVE INCOME

Comprehensive income, which primarily includes adjustments for changes in the fair values of the interest rate swap agreements on a net of tax basis, was approximately \$114.9 million and \$116.0 million for the thirty-nine week periods ended July 3, 2010 and June 27, 2009, respectively.

Table of Contents

TRANSDIGM GROUP INCORPORATED

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

THIRTY-NINE WEEK PERIODS ENDED JULY 3, 2010 AND JUNE 27, 2009

(UNAUDITED)

14. SUBSEQUENT EVENT

On August 6, 2010, the Company entered into an agreement to acquire the stock of Semco Instruments, Inc. (Semco) for approximately \$73.5 million in cash, subject to adjustment for working capital above or below a target amount. Semco, located in Valencia, California and in Nogales, Mexico, designs and manufactures proprietary, highly engineered sensors, thermocouples and other products which are used by turbo-prop, turbo-fan, and turbo-shaft engine manufacturers servicing the aerospace industry. These products fit well with TransDigm's overall business direction. The acquisition, which is subject to certain conditions, is expected to close during the fourth quarter of fiscal year 2010.

15. SUPPLEMENTAL GUARANTOR INFORMATION

TransDigm's 7 1/4% senior subordinated notes are jointly and severally guaranteed, on a senior subordinated basis, by TD Group and TransDigm Inc.'s Domestic Restricted Subsidiaries, as defined in the applicable indentures. The following supplemental condensed consolidating financial information presents, in separate columns, the balance sheets of the Company as of July 3, 2010 and September 30, 2009 and its statements of income and cash flows for the thirty-nine week periods ended July 3, 2010 and June 27, 2009 for (i) TransDigm Group on a parent only basis with its investment in subsidiaries recorded under the equity method, (ii) TransDigm Inc. including its directly owned operations and non-operating entities, (iii) the Subsidiary Guarantors on a combined basis, and (iv) the Company on a consolidated basis.

Table of Contents

TRANSDIGM GROUP INCORPORATED
CONDENSED CONSOLIDATING BALANCE SHEET

AS OF JULY 3, 2010

(Amounts in thousands)

	TransDigm Group	TransDigm Inc.	Subsidiary Guarantors	Eliminations	Total Consolidated
ASSETS					
CURRENT ASSETS:					
Cash and cash equivalents	\$ 3,570	\$ 259,953	\$ (5,134)	\$ 0	\$ 258,389
Trade accounts receivable - Net	0	9,689	111,474	(716)	120,447
Inventories	0	19,520	154,830	(270)	174,080
Deferred income taxes	0	15,600	0	0	15,600
Prepaid expenses and other	0	7,613	5,231	0	12,844
Total current assets	3,570	312,375	266,401	(986)	581,360
INVESTMENT IN SUBSIDIARIES AND INTERCOMPANY BALANCES					
	532,276	2,213,877	843,859	(3,590,012)	0
PROPERTY, PLANT AND EQUIPMENT - Net	0	15,218	83,230	0	98,448
GOODWILL	0	68,593	1,458,393	0	1,526,986
TRADEMARKS AND TRADE NAMES	0	19,376	163,180	0	182,556
OTHER INTANGIBLE ASSETS - Net	0	9,527	193,077	0	202,604
DEBT ISSUE COSTS - Net	0	20,031	0	0	20,031
OTHER	0	2,333	1,637	1	3,971
TOTAL ASSETS	\$ 535,846	\$ 2,661,330	\$ 3,009,777	\$ (3,590,997)	\$ 2,615,956
LIABILITIES AND STOCKHOLDERS EQUITY					
CURRENT LIABILITIES:					
Accounts payable	\$ 0	\$ 6,437	\$ 23,852	\$ (716)	\$ 29,573
Accrued liabilities	0	50,559	33,823	0	84,382
Total current liabilities	0	56,996	57,675	(716)	113,955
LONG-TERM DEBT	0	1,771,120	0	0	1,771,120
DEFERRED INCOME TAXES	0	160,462	0	0	160,462
OTHER NON-CURRENT LIABILITIES	0	22,474	12,099	0	34,573
Total liabilities	0	2,011,052	69,774	(716)	2,080,110
STOCKHOLDERS EQUITY	535,846	650,278	2,940,003	(3,590,281)	535,846

TOTAL LIABILITIES AND					
STOCKHOLDERS EQUITY	\$ 535,846	\$ 2,661,330	\$ 3,009,777	\$ (3,590,997)	\$ 2,615,956

Table of Contents

TRANSDIGM GROUP INCORPORATED
CONDENSED CONSOLIDATING BALANCE SHEET

AS OF SEPTEMBER 30, 2009

(Amounts in thousands)

	TransDigm Group	TransDigm Inc.	Subsidiary Guarantors	Eliminations	Total Consolidated
ASSETS					
CURRENT ASSETS:					
Cash and cash equivalents	\$ 15,388	\$ 173,630	\$ 1,149	\$ 0	\$ 190,167
Trade accounts receivable - Net	0	10,519	96,498	(571)	106,446
Inventories	0	19,727	148,264	(225)	167,766
Deferred income taxes	0	18,700	0	0	18,700
Prepaid expenses and other	0	5,097	6,578	0	11,675
Total current assets	15,388	227,673	252,489	(796)	494,754
INVESTMENTS IN SUBSIDIARIES AND INTERCOMPANY BALANCES					
	803,774	2,124,389	668,574	(3,596,737)	0
PROPERTY, PLANT AND EQUIPMENT - Net	0	15,176	81,575	0	96,751
GOODWILL	0	68,201	1,394,109	0	1,462,310
TRADEMARKS AND TRADE NAMES	0	19,376	156,780	0	176,156
OTHER INTANGIBLE ASSETS - Net	0	9,980	186,785	0	196,765
DEBT ISSUE COSTS - Net	0	24,089	0	0	24,089
OTHER	0	2,134	1,481	0	3,615
TOTAL ASSETS	\$ 819,162	\$ 2,491,018	\$ 2,741,793	\$ (3,597,533)	\$ 2,454,440
LIABILITIES AND STOCKHOLDERS EQUITY					
CURRENT LIABILITIES:					
Accounts payable	\$ 0	\$ 17,595	\$ 27,655	\$ (570)	\$ 44,680
Accrued liabilities	0	19,860	35,212	0	55,072
Total current liabilities	0	37,455	62,867	(570)	99,752
LONG-TERM DEBT	0	1,356,761	0	0	1,356,761
DEFERRED INCOME TAXES	0	162,745	0	0	162,745
OTHER NON-CURRENT LIABILITIES	0	12,281	3,739	0	16,020
Total liabilities	0	1,569,242	66,606	(570)	1,635,278
STOCKHOLDERS EQUITY	819,162	921,776	2,675,187	(3,596,963)	819,162

Edgar Filing: TransDigm Group INC - Form 10-Q

TOTAL LIABILITIES AND STOCKHOLDERS EQUITY	\$ 819,162	\$ 2,491,018	\$ 2,741,793	\$ (3,597,533)	\$ 2,454,440
---	------------	--------------	--------------	----------------	--------------

Table of Contents

TRANSDIGM GROUP INCORPORATED
CONDENSED CONSOLIDATING STATEMENT OF INCOME
FOR THE THIRTY-NINE WEEK PERIOD ENDED JULY 3, 2010

(Amounts in thousands)

	TransDigm Group	TransDigm Inc.	Subsidiary Guarantors	Eliminations	Total Consolidated
NET SALES	\$ 0	\$ 45,135	\$ 562,038	\$ (2,636)	\$ 604,537
COST OF SALES	0	26,067	239,339	(1,564)	263,842
GROSS PROFIT	0	19,068	322,699	(1,072)	340,695
OPERATING EXPENSES:					
Selling and administrative	0	21,685	48,747	(1,028)	69,404
Amortization of intangibles	0	468	11,034	0	11,502
Total operating expenses	0	22,153	59,781	(1,028)	80,906
INCOME FROM OPERATIONS	0	(3,085)	262,918	(44)	259,789
OTHER INCOME (EXPENSES):					
Interest expense - net	0	(83,561)	(1,588)	0	(85,149)
Equity in income of subsidiaries	112,810	168,704	0	(281,514)	0
INCOME BEFORE INCOME TAXES	112,810	82,058	261,330	(281,558)	174,640
INCOME TAX PROVISION (BENEFIT)	0	(30,752)	92,582	0	61,830
NET INCOME	\$ 112,810	\$ 112,810	\$ 168,748	\$ (281,558)	\$ 112,810

Table of Contents

TRANSDIGM GROUP INCORPORATED
CONDENSED CONSOLIDATING STATEMENT OF INCOME
FOR THE THIRTY-NINE WEEK PERIOD ENDED JUNE 27, 2009

(Amounts in thousands)

	TransDigm Group	TransDigm Inc.	Subsidiary Guarantors	Eliminations	Total Consolidated
NET SALES	\$ 0	\$ 51,812	\$ 513,484	\$ (1,098)	\$ 564,198
COST OF SALES	0	29,364	214,970	(1,086)	243,248
GROSS PROFIT	0	22,448	298,514	(12)	320,950
OPERATING EXPENSES:					
Selling and administrative	0	19,670	38,267	0	57,937
Amortization of intangibles	0	468	9,686	0	10,154
Total operating expenses	0	20,138	47,953	0	68,091
INCOME FROM OPERATIONS	0	2,310	250,561	(12)	252,859
OTHER INCOME (EXPENSES):					
Interest expense - net	0	(61,457)	(3,391)	0	(64,848)
Equity in income of subsidiaries	121,291	159,438	0	(280,729)	0
INCOME BEFORE INCOME TAXES	121,291	100,291	247,170	(280,741)	188,011
INCOME TAX PROVISION (BENEFIT)	0	(21,000)	87,720	0	66,720
NET INCOME	\$ 121,291	\$ 121,291	\$ 159,450	\$ (280,741)	\$ 121,291

Table of Contents**TRANSDIGM GROUP INCORPORATED****CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS****FOR THE THIRTY-NINE WEEK PERIOD ENDED JULY 3, 2010**

(Amounts in thousands)

	TransDigm Group	TransDigm Inc.	Subsidiary Guarantors	Eliminations	Total Consolidated
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	\$ 1,976	\$ (22,145)	\$ 175,432	\$ 0	\$ 155,263
INVESTING ACTIVITIES:					
Capital expenditures	0	(1,431)	(8,440)	0	(9,871)
Acquisition of businesses	0	(95,914)	0	0	(95,914)
Net cash used in investing activities	0	(97,345)	(8,440)	0	(105,785)
FINANCING ACTIVITIES:					
Intercompany activities	371,710	(198,435)	(173,275)	0	0
Excess tax benefits related to share-based payment arrangements	16,071	0	0	0	16,071
Proceeds from exercise of stock options	3,293	0	0	0	3,293
Dividends paid	(404,868)	0	0	0	(404,868)
Proceeds from senior subordinated notes - net of discount and financing fees	0	404,248	0	0	404,248
Net cash provided by (used in) financing activities	(13,794)	205,813	(173,275)	0	18,744
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(11,818)	86,323	(6,283)	0	68,222
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	15,388	173,630	1,149	0	190,167
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 3,570	\$ 259,953	\$ (5,134)	\$ 0	\$ 258,389

Table of Contents

TRANSDIGM GROUP INCORPORATED
CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS
FOR THE THIRTY-NINE WEEK PERIOD ENDED JUNE 27, 2009

(Amounts in thousands)

	TransDigm Group	TransDigm Inc.	Subsidiary Guarantors	Eliminations	Total Consolidated
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	\$ (6,214)	\$ (25,380)	\$ 160,611	\$ 0	\$ 129,017
INVESTING ACTIVITIES:					
Capital expenditures	0	(1,657)	(7,502)	0	(9,159)
Acquisitions of businesses	0	(66,563)	0	0	(66,563)
Net cash used in investing activities	0	(68,220)	(7,502)	0	(75,722)
FINANCING ACTIVITIES:					
Changes in intercompany activities	18,177	135,823	(154,000)	0	0
Excess tax benefits related to share-based payment arrangements	3,311	0	0	0	3,311
Proceeds from exercise of stock options	3,222	0	0	0	3,222
Purchase of treasury stock	(15,242)	0	0	0	(15,242)
Net cash provided by (used in) financing activities	9,468	135,823	(154,000)	0	(8,709)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	3,254	42,223	(891)	0	44,586
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	1,552	160,680	(3,170)	0	159,062
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 4,806	\$ 202,903	\$ (4,061)	\$ 0	\$ 203,648

* * * * *

Table of Contents

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion of the Company's financial condition and results of operations should be read together with TD Group's consolidated financial statements and the related notes included elsewhere in this Quarterly Report on Form 10-Q. References in this section to

TransDigm, the Company, we, us, our, and similar references refer to TD Group, TransDigm Inc. and TransDigm Inc.'s subsidiaries, unless the context otherwise indicates. The following discussion may contain predictions, estimates and other forward-looking statements that involve a number of risks and uncertainties, including those discussed in this report. These risks could cause our actual results to differ materially from any future performance suggested below.

This Quarterly Report on Form 10-Q includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including, in particular, the statements about the Company's plans, strategies and prospects under this section entitled Management's Discussion and Analysis of Financial Condition and Results of Operations. Although the Company believes that its plans, intentions and expectations reflected in or suggested by such forward-looking statements are reasonable, the Company can give no assurance that such plans, intentions or expectations will be achieved. Many of the factors affecting these forward-looking statements are outside the control of the Company. Consequently, such forward-looking statements should be regarded solely as the Company's current plans, estimates and beliefs. The Company does not undertake, and specifically declines, any obligation to publicly release the results of any revisions to these forward-looking statements that may be made to reflect any future events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events, except as required by applicable law. All forward-looking statements attributable to the Company or persons acting on its behalf are expressly qualified in their entirety by the foregoing cautionary statements.

Important factors that could cause actual results to differ materially from the forward-looking statements made in this Quarterly Report on Form 10-Q include but are not limited to: the sensitivity of our business to the number of flight hours that our customers' planes spend aloft and our customers' profitability, both of which are affected by general economic conditions; future terrorist attacks; our reliance on certain customers; the U.S. defense budget and risks associated with being a government supplier; failure to maintain government or industry approvals; failure to complete or successfully integrate acquisitions; our substantial indebtedness; and other factors. Please refer to the other information included in this Quarterly Report on Form 10-Q and to the Annual Report on Form 10-K and Form 10-K/A for additional information regarding the foregoing factors that may affect our business.

Overview

We believe we are a leading global designer, producer, and supplier of highly engineered aircraft components for use on nearly all commercial and military aircraft in service today. Our business is well diversified due to the broad range of products we offer to our customers. Some of our more significant product offerings, substantially all of which are ultimately provided to end-users in the aerospace industry, include mechanical/electromechanical actuators and controls, ignition systems and components, gear pumps, specialized valves, engineered connectors, power conditioning devices, specialized fluorescent lighting, specialized AC/DC electric motors, aircraft audio systems, engineered latches and cockpit security devices, lavatory hardware and components, hold open rods and locking devices, specialized cockpit displays, elastomers, NiCad batteries/chargers, and starter generators and related components. Each of these product offerings consists of many individual products that are typically customized to meet the needs of a particular aircraft platform or customer.

For the third quarter of fiscal 2010, we generated net sales of \$214.2 million and net income of \$44.0 million. EBITDA As Defined was \$105.8 million, or 49.4% of net sales. See below for certain information regarding EBITDA and EBITDA As Defined, including reconciliations of EBITDA and EBITDA As Defined to net income and net cash provided by operating activities.

Table of Contents

Certain Acquisitions

Dukes Aerospace Acquisition

On December 2, 2009, TransDigm Inc. acquired substantially all of the aerospace-related assets of Dukes, Inc. and GST Industries, Inc. (collectively *Dukes Aerospace*) for approximately \$96 million in cash, subject to adjustment based on the level of working capital as of the closing date of the acquisition. In addition, the agreement provides for potential earn-out payments up to a total of \$60 million over four years based on the achievement of certain growth targets. The preliminary purchase price allocation recorded in the balance sheet includes a fair value liability of \$8 million recorded for the potential earn-out payments. *Dukes Aerospace* is a supplier of proprietary, highly engineered components primarily to the business jet, regional jet, and military aerospace markets, along with commercial and military helicopter markets. The products are comprised primarily of highly engineered valves and certain pumps, solenoids and related components. These products fit well with TransDigm's overall business direction.

Woodward HRT Product Line Acquisition

On August 10, 2009, TransDigm Inc., through its AeroControlex Group Inc. subsidiary, acquired certain product line assets of Woodward HRT, Inc., a subsidiary of Woodward Governor Company (*Woodward HRT product line*) for approximately \$48.7 million in cash, which includes a purchase price adjustment of \$0.7 million paid in February 2010. The product line comprises a range of highly engineered fuel and pneumatic valves and surge suppressors, the majority of which are used on military rotary and fixed wing aircraft, all of which fit well with TransDigm's overall business direction. Woodward Governor had recently acquired the Woodward HRT product line as part of its acquisition of HR Textron, Inc.

Acme Aerospace Acquisition

On July 24, 2009, TransDigm Inc. acquired all of the outstanding capital stock of Acme Aerospace, Inc. (*Acme*) for approximately \$40.9 million in cash, which includes a purchase price adjustment of \$0.2 million paid in October 2009. Acme is a designer and manufacturer of proprietary, highly engineered components to the commercial aerospace industry, comprising primarily fibrous nickel cadmium main ship batteries, battery chargers, battery back-up systems and power conversion equipment. These products fit well with TransDigm's overall business direction.

Aircraft Parts Corporation Acquisition

On December 16, 2008, TransDigm Inc. acquired all of the outstanding capital stock of Aircraft Parts Corporation (*APC*) for approximately \$66.9 million in cash, net of a purchase price adjustment of \$0.7 million received in November 2009. APC is a designer and manufacturer of starter generators, generator control units and related components for turbine engines, all of which fit well with TransDigm's overall business direction. APC is in the process of being liquidated and its operating assets have been transferred to other business units within the Company.

Non-GAAP Financial Measures

We present below certain financial information based on our EBITDA and EBITDA As Defined. References to *EBITDA* mean earnings before interest, taxes, depreciation and amortization, and references to *EBITDA As Defined* mean EBITDA plus, as applicable for each relevant period, certain adjustments as set forth in the reconciliations of net income to EBITDA and EBITDA As Defined and the reconciliations of net cash provided by operating activities to EBITDA and EBITDA As Defined presented below.

Neither EBITDA nor EBITDA As Defined is a measurement of financial performance under accounting principles generally accepted in the United States of America (*GAAP*). We present EBITDA and EBITDA As Defined because we believe they are useful indicators for evaluating operating performance and liquidity.

Our management believes that EBITDA and EBITDA As Defined are useful as indicators of liquidity because securities analysts, investors, rating agencies and others use EBITDA to evaluate a company's ability to incur and service debt. In addition, EBITDA As Defined is useful to investors because our revolving credit facility under our senior secured credit facility requires compliance, on a pro forma basis, with a financial covenant that measures the ratio of the amount of our secured indebtedness to the amount of our Consolidated EBITDA defined in the same manner as we define EBITDA As

Table of Contents

Defined herein. This financial covenant is a material term of our senior secured credit facility as the failure to comply with such financial covenant could result in an event of default in respect of the revolving credit facility (and such an event of default could, in turn, result in an event of default under the indentures governing our 7^{3/4}% senior subordinated notes).

In addition to the above, our management uses EBITDA As Defined to review and assess the performance of the management team in connection with employee incentive programs and to prepare its annual budget and financial projections. Moreover, our management uses EBITDA As Defined to evaluate acquisitions.

Although we use EBITDA and EBITDA As Defined as measures to assess the performance of our business and for the other purposes set forth above, the use of these non-GAAP financial measures as analytical tools has limitations, and you should not consider any of them in isolation, or as a substitute for analysis of our results of operations as reported in accordance with GAAP. Some of these limitations are:

neither EBITDA nor EBITDA As Defined reflects the significant interest expense, or the cash requirements necessary to service interest payments, on our indebtedness;

although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and neither EBITDA nor EBITDA As Defined reflects any cash requirements for such replacements;

the omission of the substantial amortization expense associated with our intangible assets further limits the usefulness of EBITDA and EBITDA As Defined;

neither EBITDA nor EBITDA As Defined includes the payment of taxes, which is a necessary element of our operations; and

EBITDA As Defined excludes the cash expense we have incurred to integrate acquired businesses into our operations and transaction-related costs required to be expensed as incurred, which are necessary elements of certain of our acquisitions. Because of these limitations, EBITDA and EBITDA As Defined should not be considered as measures of discretionary cash available to us to invest in the growth of our business. Management compensates for these limitations by not viewing EBITDA or EBITDA As Defined in isolation and specifically by using other GAAP measures, such as net income, net sales and income from operations, to measure our operating performance. Neither EBITDA nor EBITDA As Defined is a measurement of financial performance under GAAP, and neither should be considered as an alternative to net income or cash flow from operations determined in accordance with GAAP. Our calculation of EBITDA and EBITDA As Defined may not be comparable to the calculation of similarly titled measures reported by other companies.

Table of Contents

The following table sets forth a reconciliation of net income to EBITDA and EBITDA As Defined (in thousands):

	Thirteen Week Periods Ended		Thirty-Nine Week Periods Ended	
	July 3, 2010	June 27, 2009	July 3, 2010	June 27, 2009
Net Income	\$ 44,005	\$ 41,388	\$ 112,810	\$ 121,291
Adjustments:				
Depreciation and amortization expense	7,585	6,741	22,534	20,342
Interest expense, net	28,222	21,226	85,149	64,848
Income tax provision	23,050	22,583	61,830	66,720
EBITDA	102,862	91,938	282,323	273,201
Adjustments:				
Stock option expense ⁽¹⁾	1,756	1,698	5,026	4,190
Integration and purchase accounting adjustments ⁽²⁾	1,202	1,096	7,146	2,935
Acquisition transaction-related expenses ⁽³⁾			1,474	
Deferred compensation costs ⁽⁴⁾				297
EBITDA As Defined	\$ 105,820	\$ 94,732	\$ 295,969	\$ 280,623

(1) Represents the compensation expense recognized by TD Group under our stock option plans.

(2) Represents costs incurred to integrate acquired businesses into TD Group's operations and purchase accounting adjustments to inventory that were charged to cost of sales.

(3) Represents, for periods after October 1, 2009, transaction-related costs comprising deal fees; legal, financial and tax due diligence expenses; and valuation costs that are now required to be expensed as incurred.

(4) Represents the compensation expense recognized by TD Group under our deferred compensation plans.

Table of Contents

The following table sets forth a reconciliation of net cash provided by operating activities to EBITDA and EBITDA As Defined (in thousands):

	Thirty-Nine Week Periods Ended	
	July 3, 2010	June 27, 2009
Net Cash Provided by Operating Activities	\$ 155,263	\$ 129,017
Adjustments:		
Changes in assets and liabilities, net of effects from acquisitions of businesses	(25,183)	21,115
Interest expense, net ⁽¹⁾	79,479	62,411
Income tax provision - current	61,730	61,561
Non-cash equity compensation ⁽²⁾	(5,037)	(4,214)
Excess tax benefit from exercise of stock options	16,071	3,311
EBITDA	282,323	273,201
Adjustments:		
Stock option expense ⁽³⁾	5,026	4,190
Integration and purchase accounting adjustments ⁽⁴⁾	7,146	2,935
Acquisition transaction-related expenses ⁽⁵⁾	1,474	
Deferred compensation costs ⁽⁶⁾		297
EBITDA As Defined	\$ 295,969	\$ 280,623

- (1) Represents interest expense excluding the amortization of debt issue costs and note premium and discount.
- (2) Represents the compensation expense recognized by TD Group under our stock plans.
- (3) Represents the compensation expense recognized by TD Group under our stock option plans.
- (4) Represents costs incurred to integrate acquired businesses into TD Group's operations and purchase accounting adjustments to inventory that were charged to cost of sales.
- (5) Represents, for periods after October 1, 2009, transaction-related costs comprising deal fees; legal, financial and tax due diligence expenses; and valuation costs that are now required to be expensed as incurred.
- (6) Represents the compensation expense recognized by TD Group under our deferred compensation plans.

Critical Accounting Policies

Our consolidated financial statements have been prepared in accordance with GAAP, which often requires the judgment of management in the selection and application of certain accounting principles and methods. Management believes that the quality and reasonableness of our most critical policies enable the fair presentation of our financial position and results of operations. However, investors are cautioned that the sensitivity of financial statements to these methods, assumptions and estimates could create materially different results under different conditions or using different assumptions.

In prior fiscal years, we performed our annual impairment test of goodwill and indefinite-lived intangible assets as of the last day of our fourth quarter. For fiscal 2010, we have changed the measurement date to the first day of our fourth fiscal quarter. As a result of our growth and increase in the number of reporting units, we believe the change in our measurement date is preferable in order to provide additional time to quantify the fair value of our reporting units and to evaluate the results of the impairment testing.

Table of Contents

A summary of our significant accounting policies and estimates is included in the Annual Report on Form 10-K and Form 10-K/A for the year ended September 30, 2009. There has been no other significant changes to our critical accounting policies during the thirty-nine week period ended July 3, 2010.

Results of Operations

The following table sets forth, for the periods indicated, certain operating data of the Company as a percentage of net sales:

	Thirteen Week Periods Ended		Thirty-Nine Week Periods Ended	
	July 3, 2010	June 27, 2009	July 3, 2010	June 27, 2009
Net sales	100.0%	100.0%	100.0%	100.0%
Cost of sales	42.8	43.2	43.6	43.1
Gross profit	57.2	56.8	56.4	56.9
Selling and administrative expenses	10.9	10.2	11.5	10.3
Amortization of intangibles	1.8	1.7	1.9	1.8
Income from operations	44.5	44.9	43.0	44.8
Interest expense - net	13.2	11.2	14.1	11.5
Income tax provision	10.8	11.9	10.2	11.8
Net income	20.5%	21.8%	18.7%	21.5%

Changes in Results of Operations**Thirteen week period ended July 3, 2010 compared with the thirteen week period ended June 27, 2009.**

Net Sales. Net sales increased by \$24.3 million, or 12.8%, to \$214.2 million for the quarter ended July 3, 2010, from \$189.9 million for the comparable quarter last year. Sales of \$20.9 million, or 11.0%, resulted from the acquisitions of Acme and the Woodward HRT product line in fiscal 2009 and Dukes Aerospace in fiscal 2010. Organic sales increased by \$3.4 million or 1.8% from the prior year. This increase was primarily due to: (i) an increase of \$7.2 million in commercial aftermarket sales primarily due to improved demand in the commercial aerospace market across most of our product lines, (ii) a decrease of \$3.6 million of commercial OEM sales, and (iii) a slight decrease of \$1.1 million in defense sales.

Cost of Sales and Gross Profit. Cost of sales increased by \$9.7 million, or 11.9%, to \$91.7 million for the quarter ended July 3, 2010 from \$82.0 million for the comparable quarter last year. The increase in the dollar amount of cost of sales was primarily due to increased volume associated with the higher net sales discussed above.

Gross profit as a percentage of sales increased to 57.2% for the thirteen week period ended July 3, 2010 from 56.8% for the thirteen week period ended June 27, 2009. The dollar amount of gross profit increased by \$14.6 million, or 13.5%, to \$122.4 million for the thirteen week period ended July 3, 2010 from \$107.9 for the thirteen week period ended June 27, 2009. The increase in the amount of gross profit was primarily due to the following items:

Sales of \$20.6 million from the acquisitions indicated above contributed gross profit of approximately \$9 million for the quarter ended July 3, 2010, which includes the acquisition-related costs incurred in connection with those acquisitions. These acquisitions diluted gross profit as a percentage of sales for the quarter ended July 3, 2010 by approximately 2 percentage points.

Table of Contents

Favorable product mix, favorable product pricing on our proprietary products and cost reduction efforts resulted in increased gross profit of approximately \$5 million for the quarter ended July 3, 2010.

Selling and Administrative Expenses. Selling and administrative expenses increased by \$4.0 million to \$23.3 million, or 10.9% of sales, for the quarter ended July 3, 2010 from \$19.3 million, or 10.2% of sales, for the comparable quarter last year. The increase in selling and administrative expenses is primarily due to higher selling and administrative expenses relating to recent acquisitions, new business development expenses and higher professional fees.

Amortization of Intangibles. Amortization of intangibles was \$3.8 million and \$3.3 million, respectively, for the thirteen week periods ended July 3, 2010 and June 27, 2009.

Interest Expense-net. Interest expense-net increased \$7.0 million, or 33.0%, to \$28.2 million for the quarter ended July 3, 2010 from \$21.2 million for the comparable quarter last year. Interest expense increased primarily due to interest expense of approximately \$9.4 million attributable to the the \$425 million of 7 3/4% senior subordinated notes due 2014 issued in October 2009. Partially offsetting the increase was lower interest rates on the Company's existing floating-rate borrowings under its senior secured credit facility. The Company's weighted average level of outstanding borrowings was approximately \$1.78 billion for the quarter ended July 3, 2010 and approximately \$1.36 billion for the comparable quarter last year. The average interest rate was approximately 6.0% for the quarters ended July 3, 2010 and June 27, 2009.

Income Taxes. Income tax expense as a percentage of income before income taxes was approximately 34.4% and 35.3%, respectively, for the quarters ended July 3, 2010 and June 27, 2009. The lower effective tax rate for the current thirteen week period was primarily due to a favorable adjustment related to the research & development tax credit applicable to the year ended September 30, 2009, which is reflected as a discrete item in the thirteen week period ended July 3, 2010.

Net Income. Net income increased \$2.6 million, or 6.3%, to \$44.0 million for the quarter ended July 3, 2010 compared to net income of \$41.4 million for the quarter ended June 27, 2009, primarily as a result of the factors referred to above.

Earnings per Share. The basic and diluted earnings per share, calculated under the two-class method, was \$0.83 for the quarter ended July 3, 2010 and \$0.79 per share for the quarter ended June 27, 2009.

Thirty-nine week period ended July 3, 2010 compared with the thirty-nine week period ended June 27, 2009.

Net Sales. Net sales increased by \$40.3 million, or 7.1%, to \$604.5 million for the thirty-nine week period ended July 3, 2010, from \$564.2 million for the comparable period last year. Sales of \$56.9 million, or 10.1%, resulted from the acquisitions of APC, Acme and the Woodward HRT product line in fiscal 2009 and Dukes Aerospace in fiscal 2010. Organic sales declined by \$16.6 million or 2.9% from the prior year. This decline was primarily due to: (i) a decrease of \$20.7 million of commercial OEM sales resulting primarily from the impact of the significant decline in production rates in the business jet market resulting from the continued impact of global economic conditions negatively impacting the business jet market, and (ii) a decrease of \$4.7 million in commercial aftermarket sales due to the continuing impact of the global economic downturn despite the slight improvement in worldwide airline traffic and business jet activity from the prior year. Partially offsetting the decline in organic commercial sales was an increase of \$7.6 million in defense sales primarily due to increased demand for OEM and aftermarket spare parts and repairs across most of our product lines.

Cost of Sales and Gross Profit. Cost of sales increased by \$20.6 million, or 8.5%, to \$263.8 million for the thirty-nine week period ended July 3, 2010 from \$243.2 million for the comparable period last year. The increase in the dollar amount of cost of sales was primarily due to increased volume associated with the higher net sales discussed above. In addition, the increase was partially attributable to higher costs incurred to integrate acquired businesses into TD Group's operations and purchase accounting adjustments

to inventory that were charged to cost of sales of \$4.2 million.

Table of Contents

Gross profit as a percentage of sales decreased to 56.4% for the thirty-nine week period ended July 3, 2010 from 56.9% for the thirty-nine week period ended June 27, 2009. The dollar amount of gross profit increased by \$19.7 million, or 6.2%, to \$340.7 million for the thirty-nine week period ended July 3, 2010 from \$321.0 for the thirty-nine week period ended June 27, 2009. The increase in the amount of gross profit was primarily due to the following items:

Sales of \$56.9 million from the acquisitions indicated above contributed gross profit of approximately \$19 million for the thirty-nine week period ended July 3, 2010, which includes the acquisition-related costs incurred in connection with those acquisitions. These acquisitions diluted gross profit as a percentage of sales for the thirty-nine week period ended July 3, 2010 by approximately 2 percentage points.

Favorable product mix, favorable product pricing on our proprietary products and cost reduction efforts partially offset by the negative impact of fixed overhead costs spread over lower production volume (excluding acquisitions). The net impact of these items resulted in increased gross profit of approximately \$1 million for the thirty-nine week period ended July 3, 2010 despite the decline in organic sales of \$16.6 million discussed above.

Selling and Administrative Expenses. Selling and administrative expenses increased by \$11.5 million, or 19.8%, to \$69.4 million, or 11.5% of sales, for the thirty-nine week period ended July 3, 2010 from \$57.9 million, or 10.3% of sales, for the comparable period last year. The increase in selling and administrative expenses is primarily due to higher selling and administrative expenses relating to recent acquisitions of approximately \$4.9 million, \$1.5 million of transaction-related expenses incurred in connection with the acquisition of Dukes Aerospace (See Note 3 in Notes to Condensed Consolidated Financial Statements), higher research and development expenses primarily relating to Airbus A350 and A380 platforms more than offsetting declines in expenses on the Boeing 787, new business development expenses and higher professional fees.

Amortization of Intangibles. Amortization of intangibles increased to \$11.5 million for the thirty-nine week period ended July 3, 2010 from \$10.2 million for the comparable period last year. The net increase of \$1.3 million was primarily due to amortization expense related to the additional identifiable intangible assets recognized in connection with acquisitions during the last twelve months partially offset by the order backlog becoming fully amortized in fiscal 2009 relating to prior acquisitions.

Interest Expense-net. Interest expense-net increased \$20.3 million, or 31.3%, to \$85.1 million for the thirty-nine week period ended July 3, 2010 from \$64.8 million for the comparable period last year, comprising an increase in interest expense of \$19.2 million and a decrease in interest income of \$1.1 million. Interest expense increased primarily due to interest expense of approximately \$28.0 million attributable to the the \$425 million of 7 3/4% senior subordinated notes due 2014 issued in October 2009. Partially offsetting the increase was lower interest rates on the Company's existing floating-rate borrowings under its senior secured credit facility. The Company's weighted average level of outstanding borrowings was approximately \$1.78 billion for the thirty-nine week period ended July 3, 2010 and approximately \$1.36 billion for the comparable period last year. The average interest rate was approximately 6.1% for the thirty-nine week period ended July 3, 2010 and approximately 6.2% for the comparable period last year. Interest income was lower primarily due to lower interest rates on our invested cash balances.

Income Taxes. Income tax expense as a percentage of income before income taxes was 35.4% for the thirty-nine week period ended July 3, 2010 compared to 35.5% for the thirty-nine week period ended June 27, 2009.

Net Income. Net income decreased \$8.5 million, or 7.0%, to \$112.8 million for the thirty-nine week period ended July 3, 2010 compared to net income of \$121.3 million for the thirty-nine week period ended June 27, 2009, primarily as a result of the factors referred to above.

Edgar Filing: TransDigm Group INC - Form 10-Q

Earnings per Share. The basic and diluted earnings per share, calculated under the two-class method, was \$1.56 for the thirty-nine week period ended July 3, 2010 and \$2.31 per share for the comparable period last year. Due to the special cash dividend declared and paid during the quarter ended January 2, 2010, the net income for the thirty-nine week period ended July 3, 2010 of \$112.8 million was reduced by an allocation of dividends to participating securities of \$30.3 million (approximately \$0.57 per share) resulting in a net income applicable to common shareholders of \$82.5 million.

Table of Contents

Backlog

As of July 3, 2010, the Company estimated its sales order backlog at \$436 million compared to an estimated sales order backlog of \$367 million as of June 27, 2009. This increase in backlog is primarily due to the purchase orders acquired in connection with the acquisitions of Acme, the Woodward HRT product line and Dukes Aerospace, discussed above, totaling approximately \$55 million as of July 3, 2010. The majority of the purchase orders outstanding as of July 3, 2010 are scheduled for delivery within the next twelve months. Purchase orders may be subject to cancellation or deferral by the customer prior to shipment. The level of unfilled purchase orders at any given date during the year will be materially affected by the timing of the Company's receipt of purchase orders and the speed with which those orders are filled. Accordingly, the Company's backlog as of July 3, 2010 may not necessarily represent the actual amount of shipments or sales for any future period.

Foreign Operations

Although we manufacture substantially all of our products in the United States, we manufacture some products in Malaysia through our wholly owned Malaysian subsidiary. We sell our products in the United States, as well as in foreign countries. Substantially all of our foreign sales are transacted in U.S. dollars and, therefore, we have no material exposure to fluctuations in the rate of exchange between foreign currencies and the U.S. dollar as a result of foreign sales. In addition, the amount of components or other raw materials or supplies that we purchase from foreign suppliers, including our Malaysian manufacturing subsidiary, are not material, with substantially all such transactions being made in U.S. dollars. Accordingly, we have no material exposure to currency fluctuations in the rate of exchange between foreign currencies and the U.S. dollar arising from these transactions.

Sales to foreign customers are subject to numerous additional risks, including the impact of foreign government regulations, political uncertainties and differences in business practices. There can be no assurance that foreign governments will not adopt regulations or take other action that would have a direct or indirect adverse impact on the business or market opportunities of the Company within such governments countries. Furthermore, there can be no assurance that the political, cultural and economic climate outside the United States will be favorable to our operations and growth strategy.

Liquidity and Capital Resources

We have historically maintained a capital structure comprising a mix of equity and debt financing. We vary our leverage both to optimize our equity return and to pursue acquisitions. We expect to meet our current debt obligations as they come due through internally generated funds from current levels of operations and/or through refinancing in the debt or equity markets prior to the maturity dates of our debt.

We continually evaluate our debt facilities to assess whether they most efficiently and effectively meet the current and future needs of our business. The Company evaluates from time to time the appropriateness of its current leverage, taking into consideration the Company's debt holders, equity holders, credit ratings, acquisition opportunities and other factors. The Company's debt leverage ratio, which is computed as total debt divided by EBITDA As Defined for the applicable twelve-month period, has varied widely during the Company's history, ranging from approximately 3.5 to 6.5. Our leverage ratio for the fiscal year ended September 30, 2009 was approximately 3.5 and for the twelve months ended July 3, 2010 was approximately 4.5.

The Company has not, at this time, determined to change its debt facilities. However, in the future, the Company may increase its borrowings in connection with acquisitions, if cash flow from operations becomes insufficient to fund current operations or for other short-term cash needs or for stock repurchases or dividends. Our future leverage will also be impacted by the then current conditions of the credit markets.

We note that our senior secured credit facility matures in June 2013 and our Senior Secured Notes under our Indentures mature in July 2014. As always, we are evaluating our options with respect to the maturity of such indebtedness. Our current plan is to refinance a significant portion of our long-term debt upon maturity or prior to that time if the conditions of the credit markets become more favorable.

Operating Activities. The Company generated \$155.3 million of cash from operating activities during the thirty-nine week period ended July 3, 2010 compared to \$129.0 million during the thirty-nine week period ended June 27, 2009. The

Table of Contents

increase of \$26.3 million was primarily due to lower cash payments for income taxes and an increase in income from operations, which was \$259.8 million during the thirty-nine week period ended July 3, 2010 compared to \$252.9 million during the thirty-nine week period ended June 27, 2009.

Investing Activities. Cash used in investing activities was \$105.8 million during the thirty-nine week period ended July 3, 2010 consisting primarily of the acquisition of Dukes Aerospace and capital expenditures of \$9.9 million. Cash used in investing activities was \$75.7 million during the thirty-nine week period ended June 27, 2009 consisting primarily of the acquisition of APC and capital expenditures of \$9.2 million.

Financing Activities. Cash provided by financing activities during the thirty-nine week period ended July 3, 2010 was \$18.7 million, which comprised \$404.2 million of net proceeds from the issuance of the 7^{3/4}% senior subordinated notes, \$404.9 million of dividends and dividend equivalent payments, and \$19.4 million of cash for tax benefits related to share-based payment arrangements and from the exercise of stock options. Cash used in financing activities during the thirty-nine week period ended June 27, 2009 was \$8.7 million, which related to the purchase of treasury stock of \$15.2 million partially offset by the exercise of stock options of \$6.5 million.

Description of Current Senior Secured Credit Facility and Indenture

Our senior secured credit facility consists of a \$780 million term loan facility, which is fully drawn, and a \$200 million revolving loan facility. At July 3, 2010, \$198.0 million of the revolving credit facility was available.

The term loan facility will mature in June 2013 and will not be subject to interim scheduled amortization, but will be subject to certain prepayment requirements. Under the amended terms of the senior secured credit facility, commencing 90 days after the end of fiscal 2008 and each fiscal year thereafter, TransDigm Inc. is required to prepay outstanding term loans in a principal amount equal to 50% of Excess Cash Flow (as defined in the senior secured credit facility) if our Consolidated Leverage Ratio (as hereinafter defined) at the end of the applicable fiscal year exceeds 5.00 to 1.00 and equal to 25% of Excess Cash Flow if our Consolidated Leverage Ratio at the end of the applicable fiscal year is less than 5.00 to 1.00, but greater than 4.50 to 1.00. No payment is required if the Consolidated Leverage Ratio as of the end of the applicable fiscal year is equal to or less than 4.50 to 1.00 or if the term loans achieve certain minimum credit ratings at the end of such fiscal year. Excess Cash Flow is a negotiated definition generally designed to capture the cash that was generated by our business in excess of cash used in the business. Consolidated Leverage Ratio means the ratio of consolidated total indebtedness to the aggregate amount of EBITDA As Defined, calculated on a pro forma basis. TransDigm's Consolidated Leverage Ratio was approximately 3.5 to 1.00 at September 30, 2009, thus the Company was not obligated to make a prepayment of the term loans based upon the Excess Cash Flow provision.

TransDigm Inc. entered into a three year interest rate swap in June 2006 with Credit Suisse for an initial notional amount of \$187 million at a fixed rate of 7.6%. The notional amount decreased to \$150 million on September 23, 2008, and the swap agreement expired on June 23, 2009. TransDigm Inc. entered into an additional three year interest rate swap in January 2008 with Credit Suisse for a notional amount of \$300 million at a fixed rate of 5.0% through March 23, 2011.

Long-term financing arrangements also include \$1.0 billion of aggregate principal amount of 7^{3/4}% senior subordinated notes, comprising \$575 million of 7^{3/4}% senior subordinated notes previously issued by TransDigm Inc. and \$425 million of 7^{3/4}% senior subordinated notes issued by TransDigm Inc. in October 2009 (discussed further below). Such notes do not require principal payments prior to their maturity in July 2014.

New 7^{3/4}% Senior Subordinated Notes

In October 2009, TransDigm issued \$425 million aggregate principal amount of 7^{3/4}% senior subordinated notes at an issue price of 97.125% of the principal amount thereof pursuant to an indenture dated October 6, 2009. The terms of the new 7^{3/4}% senior subordinated notes are substantially identical to the terms of the 7^{3/4}% senior subordinated notes that were issued and sold by TransDigm in June 2006 and February 2007.

The proceeds from the issuance of the new 7^{3/4}% senior subordinated notes, after the original issue discount, were used to make a cash distribution to TD Group, which paid a special cash dividend to its stockholders of approximately \$375 million, made dividend equivalent payments to its holders of stock options of approximately \$30 million and paid for transaction-related fees and expenses.

Table of Contents

Stock Repurchase

In October 2008, we announced a program permitting us to repurchase a portion of our outstanding shares not to exceed \$50 million in the aggregate. From October 2008 to July 3, 2010, we repurchased a total of 494,100 shares at an aggregate cost of \$15.2 million. The stock repurchases to date were made in the first and second quarters of fiscal 2009. No repurchases were made under the program during the quarter ended July 3, 2010.

New Accounting Standards

In December 2007, the FASB issued authoritative guidance requiring assets and liabilities acquired in a business combination, contingent consideration, and certain acquired contingencies to be measured at their fair values as of the date of acquisition. This guidance also requires that acquisition-related costs and restructuring costs be recognized separately from the business combination. This authoritative guidance was adopted as of October 1, 2009.

In connection with the acquisition of Dukes Aerospace, TD Group recorded approximately \$1.5 million of acquisition-related costs, which are included in selling and administrative expenses for the thirty-nine week period ended July 3, 2010.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

Our main exposure to market risk relates to interest rates. Our financial instruments that are subject to interest rate risk principally include fixed-rate and floating-rate long-term debt. At July 3, 2010, we had borrowings under our senior secured credit facility of \$780 million that were subject to interest rate risk. Borrowings under our senior secured credit facility bear interest, at our option, at a rate equal to either an alternate base rate or an adjusted LIBO rate for a one-, two-, three- or six-month (or to the extent available to each lender, nine- or twelve-month) interest period chosen by us, in each case, plus an applicable margin percentage. Accordingly, the Company's cash flows and earnings will be exposed to the market risk of interest rate changes resulting from variable rate borrowings under our senior secured credit facility. The effect of a hypothetical one percentage point increase in interest rates would increase the annual interest costs under our senior secured credit facility by approximately \$7.8 million based on the amount of outstanding borrowings at July 3, 2010. The weighted average interest rate on the \$780 million of borrowings under our senior secured credit facility on July 3, 2010 was 2.54%.

At July 3, 2010, we had an agreement in place to swap variable interest rates on our senior secured credit facility for fixed interest rates through March 23, 2011 for the notional amount of \$300 million. The fair value of the interest rate swap agreement is adjusted at each balance sheet date, with a corresponding adjustment to other comprehensive income. At July 3, 2010, the fair value of the interest rate swap agreement was a liability of \$4.7 million.

The fair value of the \$780 million aggregate principal amount of borrowings under the senior secured credit facility is exposed to the market risk of interest rates. The estimated fair value of such term loan approximated \$757 million at July 3, 2010 based upon information provided to the Company from its agent under the credit facility. The fair value of the \$1.0 billion aggregate principal amount of our 7³/₄% senior subordinated notes is exposed to the market risk of interest rate changes. The estimated fair value of such notes approximated \$1.0 billion at July 3, 2010 based upon quoted market rates.

ITEM 4. CONTROLS AND PROCEDURES

As of July 3, 2010, TD Group carried out an evaluation, under the supervision and with the participation of TD Group's management, including its Chief Executive Officer (Principal Executive Officer) and Chief Financial Officer (Principal Financial and Accounting Officer), of the effectiveness of the design and operation of TD Group's disclosure controls and procedures. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that TD Group's disclosure controls and procedures are effective to ensure that information required to be disclosed by TD Group in the reports it files or submits under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported, within the time periods specified by the Securities and Exchange Commission's rules and forms, and that such information is accumulated and communicated to TD Group's management, including its Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, TD Group's management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in designing and evaluating the controls and procedures. There have been no significant changes in TD Group's internal controls or other factors that could significantly affect the internal controls subsequent to the date of TD Group's evaluations.

Table of Contents

Changes in Internal Control over Financial Reporting

There have been no changes in TD Group's internal control over financial reporting that occurred during the thirteen week period ended July 3, 2010 that have materially affected, or are reasonably likely to materially affect, TD Group's internal control over financial reporting.

PART II: OTHER INFORMATION

ITEM 1A. Risk Factors

In addition to the other information set forth in this report, you should carefully consider the risk factors disclosed in Item 1A of our Annual Report on Form 10-K for the fiscal year ended September 30, 2009. There have been no material changes to the risk factors set forth therein.

ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds

On October 23, 2008, the Board of Directors authorized a common share repurchase program, which was announced on October 27, 2008. Under the terms of the program, the Company may purchase up to a maximum aggregate value of \$50 million of its shares of common stock. At July 3, 2010, the Company had repurchased under this program 494,100 shares of its common stock at a gross cost of approximately \$15.2 million at a weighted-average price per share of \$30.85. No repurchases were made under the program during the quarter ended July 3, 2010.

Table of Contents

ITEM 6. Exhibits

- 31.1 Certification by Principal Executive Officer of TransDigm Group Incorporated pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification by Principal Financial Officer of TransDigm Group Incorporated pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification by Principal Executive Officer of TransDigm Group Incorporated pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification by Principal Financial Officer of TransDigm Group Incorporated pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101 Financial Statements and Notes to Condensed Consolidated Financial Statements formatted in XBRL.

Table of Contents

SIGNATURES

TRANSDIGM GROUP INCORPORATED

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly assigned.

SIGNATURE	TITLE	DATE
/s/ W. Nicholas Howley W. Nicholas Howley	Chairman of the Board of Directors and Chief Executive Officer (Principal Executive Officer)	August 11, 2010
/s/ Gregory Rufus Gregory Rufus	Executive Vice President, Chief Financial Officer and Secretary (Principal Financial and Accounting Officer)	August 11, 2010

Table of Contents

EXHIBIT INDEX

TO FORM 10-Q FOR THE PERIOD ENDED JULY 3, 2010

EXHIBIT NO.	DESCRIPTION
31.1	Certification by Principal Executive Officer of TransDigm Group Incorporated pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification by Principal Financial Officer of TransDigm Group Incorporated pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification by Principal Executive Officer of TransDigm Group Incorporated pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification by Principal Financial Officer of TransDigm Group Incorporated pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101	Financial Statements and Notes to Condensed Consolidated Financial Statements formatted in XBRL.