

EQUINIX INC  
Form 10-Q  
April 29, 2009  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**FORM 10-Q**

**x** **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the quarterly period ended March 31, 2009

OR

**..** **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 000-31293

**EQUINIX, INC.**

(Exact name of registrant as specified in its charter)

**Delaware** **77-0487526**  
(State of incorporation) (I.R.S. Employer Identification No.)  
**301 Velocity Way, Fifth Floor, Foster City, California 94404**

(Address of principal executive offices, including ZIP code)

**(650) 513-7000**

(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) Yes  No  and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares outstanding of the registrant's Common Stock as of March 31, 2009 was 37,947,965.

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**Table of Contents****PART I - FINANCIAL INFORMATION****Item 1. Condensed Consolidated Financial Statements**  
**EQUINIX, INC.****Condensed Consolidated Balance Sheets**

(in thousands)

|   | March 31,<br>2009                      | December 31,<br>2008 |
|---|--|----------------------|
|   | As Adjusted<br>(Note 2)<br>(unaudited) |                      |
| <b>Assets</b>   |  |                      |
| Current assets:   |  |                      |
| Cash and cash equivalents   | \$ 222,049                             | \$ 220,207           |
| Short-term investments  | 29,720                                 | 42,112               |
| Accounts receivable, net  | 60,022                                 | 66,029               |
| Current portion of deferred tax assets, net                         | 27,063                                 | 35,936               |
| Other current assets  | 18,231                                 | 15,227               |
| Total current assets  | 357,085                                | 379,511              |
| Long-term investments   | 32,206                                 | 45,626               |
| Property, plant and equipment, net                                  | 1,512,908                              | 1,492,830            |
| Goodwill  | 335,259                                | 342,829              |
| Intangible assets, net  | 49,378                                 | 50,918               |
| Deferred tax assets, net  | 81,521                                 | 82,066               |
| Other assets  | 48,632                                 | 57,794               |
| Total assets  | \$ 2,416,989                           | \$ 2,451,574         |
| <b>Liabilities and Stockholders Equity</b>                          |  |                      |
| Current liabilities:  |  |                      |
| Accounts payable and accrued expenses                               | \$ 78,987                              | \$ 74,317            |
| Accrued property, plant and equipment                               | 53,336                                 | 89,518               |
| Current portion of capital lease and other financing obligations    | 5,675                                  | 4,499                |
| Current portion of mortgage and loans payable                       | 51,929                                 | 52,054               |
| Current portion of convertible debt                                 | 19,150                                 | 19,150               |
| Other current liabilities   | 47,247                                 | 50,455               |
| Total current liabilities   | 256,324                                | 289,993              |
| Capital lease and other financing obligations, less current portion | 131,864                                | 133,031              |
| Mortgage and loans payable, less current portion                    | 371,406                                | 386,446              |
| Convertible debt, less current portion                              | 611,025                                | 608,510              |
| Other liabilities   | 113,174                                | 116,933              |
| Total liabilities   | 1,483,793                              | 1,534,913            |
| Commitments and contingencies (Note 9)                              |  |                      |
| Stockholders equity:  |  |                      |

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|  |              |              |
|--|--------------|--------------|
| Common stock                               | 38           | 38           |
| Additional paid-in capital                 | 1,540,583    | 1,524,834    |
| Accumulated other comprehensive loss       | (167,471)    | (152,800)    |
| Accumulated deficit                        | (439,954)    | (455,411)    |
| Total stockholders' equity                 | 933,196      | 916,661      |
| Total liabilities and stockholders' equity | \$ 2,416,989 | \$ 2,451,574 |

See accompanying notes to condensed consolidated financial statements

**Table of Contents****EQUINIX, INC.****Condensed Consolidated Statements of Operations****(in thousands, except per share data)**

|   | <b>Three months ended<br/>March 31,<br/>2008</b> |                                 |
|---|--|---------------------------------|
|   | <b>2009</b>                                      | <b>As Adjusted<br/>(Note 2)</b> |
|   | <b>(unaudited)</b>                               |                                 |
| Revenues                                  | \$ 199,231                                       | \$ 158,218                      |
| Costs and operating expenses:             |  |                                 |
| Cost of revenues                          | 111,805  | 94,509                          |
| Sales and marketing                       | 14,403   | 15,351                          |
| General and administrative                | 35,150   | 34,376                          |
| Restructuring charges                     | (5,833)  |                                 |
| <b>Total costs and operating expenses</b> | <b>155,525</b>                                   | <b>144,236</b>                  |
| Income from operations                    | 43,706   | 13,982                          |
| Interest income                           | 916  | 3,441                           |
| Interest expense                          | (13,451)   | (15,195)                        |
| Other income (expense)                    | (4,106)  | 2,040                           |
| Income before income taxes                | 27,065   | 4,268                           |
| Income tax expense                        | (11,608)   | (471)                           |
| Net income                                | \$ 15,457  | \$ 3,797                        |
| Earnings per share:                       |  |                                 |
| Basic earnings per share                  | \$ 0.41  | \$ 0.10                         |
| Weighted average shares                   | 37,861   | 36,277                          |
| Diluted earnings per share                | \$ 0.40  | \$ 0.10                         |
| Weighted average shares                   | 38,739   | 37,259                          |

See accompanying notes to condensed consolidated financial statements

**Table of Contents****EQUINIX, INC.****Condensed Consolidated Statements of Cash Flows****(in thousands)**

|  | <b>Three months ended<br/>March 31,<br/>2008<br/>As Adjusted<br/>(Note 2)<br/>2009<br/>(unaudited)</b> |                  |
|--|--|------------------|
|  | <b>\$</b>  | <b>\$</b>        |
| <b>Cash flows from operating activities:</b>   |  |                  |
| Net income   | \$ 15,457  | \$ 3,797         |
| <b>Adjustments to reconcile net income to net cash provided by operating activities:</b> |  |                  |
| Depreciation   | 40,400   | 33,707           |
| Stock-based compensation   | 11,538   | 12,341           |
| Restructuring charges  | (5,833)  |                  |
| Amortization of intangible assets  | 1,276  | 1,775            |
| Amortization of debt issuance costs and debt discount                                    | 2,437  | 3,004            |
| Accretion of asset retirement obligation and accrued restructuring charges               | 226  | 399              |
| Realized net losses on investments   | 2,670  |                  |
| Other items  | 169  | 450              |
| <b>Changes in operating assets and liabilities:</b>                                      |  |                  |
| Accounts receivable  | 4,812  | 2,506            |
| Deferred tax assets, net   | 8,871  |                  |
| Other assets   | (3,248)  | (2,098)          |
| Accounts payable and accrued expenses  | 6,282  | 1,107            |
| Accrued restructuring charges  | (521)  | (745)            |
| Other liabilities  | 2,168  | 6,741            |
| <b>Net cash provided by operating activities</b>   | <b>86,704</b>  | <b>62,984</b>    |
| <b>Cash flows from investing activities:</b>   |  |                  |
| Purchases of investments   |  | (11,531)         |
| Sales of investments   | 11,866   | 9,669            |
| Maturities of investments  | 11,754   | 30,780           |
| Purchase of Virtu, net of cash acquired  |  | (23,241)         |
| Purchases of other property, plant and equipment   | (74,969)   | (125,643)        |
| Accrued property, plant and equipment  | (33,872)   | (3,065)          |
| Purchase of restricted cash  | (583)  | (13,169)         |
| Release of restricted cash   | 7,840  |                  |
| Other investing activities   | 79   |                  |
| <b>Net cash used in investing activities</b>   | <b>(77,885)</b>  | <b>(136,200)</b> |
| <b>Cash flows from financing activities:</b>   |  |                  |
| Proceeds from employee equity awards   | 4,062  | 7,238            |
| Proceeds from loans payable  | 744  | 41,882           |
| Repayment of capital lease and other financing obligations                               | (969)  | (966)            |
| Repayment of mortgage and loans payable  | (7,210)  | (3,092)          |
| Debt issuance costs  | (252)  | (464)            |
| <b>Net cash (used in) provided by financing activities</b>                               | <b>(3,625)</b>   | <b>44,598</b>    |

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|  |            |            |
|--|------------|------------|
| Effect of foreign currency exchange rates on cash and cash equivalents | (3,352)    | (1,181)    |
| Net increase (decrease) in cash and cash equivalents                   | 1,842      | (29,799)   |
| Cash and cash equivalents at beginning of period                       | 220,207    | 290,633    |
| Cash and cash equivalents at end of period                             | \$ 222,049 | \$ 260,834 |
| Supplemental cash flow information:                                    |            |            |
| Cash paid for taxes  | \$ 2       | \$ 276     |
| Cash paid for interest   | \$ 8,766   | \$ 8,399   |

See accompanying notes to condensed consolidated financial statements



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**EQUINIX, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**1. Basis of Presentation and Significant Accounting Policies**

***Basis of Presentation***

The accompanying unaudited condensed consolidated financial statements have been prepared by Equinix, Inc. ( Equinix or the Company ) and reflect all adjustments, consisting only of normal recurring adjustments, which in the opinion of management are necessary to fairly state the financial position and the results of operations for the interim periods presented. The condensed consolidated balance sheet data at December 31, 2008 has been derived from audited consolidated financial statements at that date (subject to adjustment, as noted below). The consolidated financial statements have been prepared in accordance with the regulations of the Securities and Exchange Commission ( SEC ), but omit certain information and footnote disclosure necessary to present the statements in accordance with generally accepted accounting principles in the United States of America. For further information, refer to the Consolidated Financial Statements and Notes thereto included in Equinix 's Form 10-K as filed with the SEC on February 26, 2009. Results for the interim periods are not necessarily indicative of results for the entire fiscal year.

As a result of the adoption of FSP APB 14-1 (see 2.50% Convertible Subordinated Notes in Note 8) and FSP EITF 03-6-1 (see Earnings per Share below), the Company adjusted comparative condensed consolidated financial statements previously issued to reflect changes in accounting principles (see Note 2).

***Earnings per Share***

In April 2008, the FASB issued FASB Staff Position No. EITF 03-6-1, Determining Whether Instruments Granted in Share-Based Payment Transactions Are Participating Securities (FSP EITF 03-6-1). FSP EITF 03-6-1 applies to the calculation of earnings per share ( EPS ) under SFAS No. 128, Earnings Per-Share ( SFAS 128 ) for share-based payment awards with rights to dividends or dividend equivalents. All prior-period EPS data presented shall be adjusted retrospectively to conform to the provisions of FSP EITF 03-6-1. FSP EITF 03-6-1 was effective for the Company beginning January 1, 2009. FSP EITF 03-6-1 did not have a significant impact on the Company 's historical EPS calculations.

**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The following table sets forth the computation of basic and diluted earnings per share for the periods presented (in thousands, except per share amounts):

|   | <b>Three months ended<br/>March 31,</b> |                 |
|---|---|-----------------|
|   | <b>2009</b>                             | <b>2008</b>     |
| <b>Numerator:</b>                                 |   |                 |
| Numerator for basic earnings per share            | \$ 15,457                               | \$ 3,797        |
| Effect of assumed conversion of convertible debt: |   |                 |
| Interest expense, net of tax                      | 45                                      |                 |
| <b>Numerator for diluted earnings per share</b>   | <b>\$ 15,502</b>                        | <b>\$ 3,797</b> |
| <b>Denominator:</b>                               |   |                 |
| Weighted-average shares                           | 37,861                                  | 36,691          |
| <b>Effect of dilutive securities:</b>             |   |                 |
| Convertible subordinated debentures               | 485                                     |                 |
| 2.50% convertible subordinated notes              |   |                 |
| 3.00% convertible subordinated notes              |   |                 |
| Employee equity awards                            | 393                                     | 754             |
| Warrants  |   |                 |
| <b>Total dilutive potential shares</b>            | <b>878</b>                              | <b>754</b>      |
| <b>Denominator for diluted earnings per share</b> | <b>38,739</b>                           | <b>37,445</b>   |
| <b>Earnings per share:</b>                        |   |                 |
| Basic   | \$ 0.41                                 | \$ 0.10         |
| Diluted   | \$ 0.40                                 | \$ 0.10         |

The following table sets forth weighted-average outstanding potential shares of common stock that are not included in the diluted earnings per share calculation above because to do so would be anti-dilutive for the periods indicated (in thousands):

|  | <b>March 31,</b> |             |
|--|------------------|-------------|
|  | <b>2009</b>      | <b>2008</b> |
| Shares reserved for conversion of convertible subordinated debentures  |                  | 816         |
| Shares reserved for conversion of 2.50% convertible subordinated notes | 2,232            | 2,232       |
| Shares reserved for conversion of 3.00% convertible subordinated notes | 2,945            | 2,945       |
| Common stock warrants  | 1                | 1           |
| Common stock related to stock-based compensation plans                 | 2,457            | 1,786       |
|  | 7,635            | 7,780       |

*Income Taxes*

The Company's effective tax rates were 42.9% and 11.0% for the three months ended March 31, 2009 and 2008, respectively. The effective tax rate for the three months ended March 31, 2009 is substantially higher than the effective tax rate for the same period of 2008, as well as the effective tax rate for the full financial year of 2008, primarily as a result of the Company's domestic operations no longer carrying a valuation allowance against the net deferred tax assets of those operations which achieved sufficient profitability in the fourth quarter of 2008.

As a result of the adoption of SFAS No. 141(R), Business Combinations (SFAS 141(R)) on January 1, 2009, the Company's tax provision will be reduced in future periods to the extent that the Company has not recognized the deferred tax assets associated with any subsidiaries acquired in previous business combinations for which goodwill exists. The recognition of such deferred tax assets in the periods subsequent to the adoption of SFAS 141(R) will benefit the Company's consolidated statements of operations at the time such recognition occurs.

**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Construction in Progress***

The following table sets forth total interest cost incurred and total interest cost capitalized for the periods presented (in thousands):

|  | <b>Three months ended<br/>March 31,</b> |                  |
|--|---|------------------|
|  | <b>2009</b>                             | <b>2008</b>      |
| Interest expense                       | \$ 13,451                               | \$ 15,195        |
| Interest capitalized                   | 3,959                                   | 1,985            |
| <b>Total interest charges incurred</b> | <b>\$ 17,410</b>                        | <b>\$ 17,180</b> |

***Stock-Based Compensation***

In March 2009, the Compensation Committee and the Stock Award Committee of the Board of Directors approved the issuance of an aggregate of 653,100 shares of restricted stock units to certain employees, including executive officers, pursuant to the 2000 Equity Incentive Plan as part of the Company's annual refresh program. All awards are subject to vesting provisions. All such equity awards described in this paragraph had a total fair value as of the dates of grant of \$31,797,000, which is expected to be amortized over a weighted-average period of 3.22 years.

The following table presents, by operating expense, the Company's stock-based compensation expense recognized in the Company's condensed consolidated statement of operations (in thousands):

|                            | <b>Three months ended<br/>March 31,</b> |                  |
|----------------------------|---|------------------|
|                            | <b>2009</b>                             | <b>2008</b>      |
| Cost of revenues           | \$ 1,094                                | \$ 970           |
| Sales and marketing        | 2,180                                   | 2,301            |
| General and administrative | 8,264                                   | 9,070            |
|                            | <b>\$ 11,538</b>                        | <b>\$ 12,341</b> |

***Recent Accounting Pronouncements***

In April 2008, the FASB issued FASB Staff Position No. FAS 142-3, *Determination of the Useful Life of Intangible Assets* ( FSP FAS 142-3 ). FSP FAS 142-3 amends the factors an entity should consider in developing renewal or extension assumptions used in determining the useful life or recognized intangible assets under SFAS 142, *Goodwill and Other Intangible Assets*. FSP FAS 142-3 applies prospectively to intangible assets that are acquired individually or with a group of other assets in business combinations and asset acquisitions. FSP FAS 142-3 was effective for the Company beginning January 1, 2009. Early adoption was prohibited. FSP FAS 142-3 did not have an immediate impact on the Company's consolidated financial statements.

In April 2009, the FASB issued FASB Staff Position No. FAS 115-2 and FAS 124-2, *Recognition and Presentation of Other-Than-Temporary Impairments* ( FSP FAS 115-2 and FAS 124-2 ). FSP FAS 115-2 and FAS 124-4 amends the other-than-temporary impairment guidance for debt securities to make the guidance more operational and to improve the presentation and disclosure of other-than-temporary impairments on debt and equity securities in the financial statements. FSP FAS 115-2 and FAS 124-4 does not amend existing recognition and measurement guidance

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related to other-than-temporary impairments of equity securities. FSP FAS 115-2 and FAS 124-4 is effective for interim and annual reporting periods

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**EQUINIX, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

ending after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009; however, early adoption is only permitted in conjunction with the early adoptions of FSP FAS 157-4 and FSP FAS 107-1 and APB 28-1. The Company expects to adopt FSP FAS 115-2 and FAS 124-4 in its interim period ending June 30, 2009 and is currently evaluating the impact that this adoption will have on its consolidated financial statements.

In April 2009, the FASB issued FASB Staff Position No. FAS 157-4, *Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly* ( FSP FAS 157-4 ). FSP FAS 157-4 provides additional guidance for estimating fair value in accordance with SFAS No. 157, *Fair Value Measurements* ( SFAS 157 ), when the volume and level of activity for the asset or liability have significantly decreased. FSP FAS 157-4 also includes guidance on identifying circumstances that indicate a transaction is not orderly. FSP FAS 157-4 is effective for interim and annual reporting periods ending after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009; however, early adoption is only permitted in conjunction with the early adoptions of FSP FAS 115-2 and FAS 124-2 and FSP FAS 107-1 and APB 28-1. The Company expects to adopt FSP FAS 157-4 in its interim period ending June 30, 2009 and is currently evaluating the impact that this adoption will have on its consolidated financial statements.

In April 2009, the FASB issued FASB Staff Position No. FAS 107-1 and APB 28-1, *Interim Disclosures about Fair Value of Financial Instruments* ( FSP FAS 107-1 and APB 28-1 ). FSP FAS 107-1 and APB 28-1 requires disclosures about fair value of financial instruments for interim reporting periods of publicly traded companies as well as in annual financial statements. FSP FAS 107-1 and APB 28-1 is effective for interim and annual reporting periods ending after June 15, 2009, with early adoption permitted for periods ending after March 15, 2009; however, early adoption is only permitted in conjunction with the early adoptions of FSP FAS 115-2 and FAS 124-2 and FSP FAS 157-4. The Company expects to adopt FSP FAS 107-1 and APB 28-1 in its interim period ending June 30, 2009. FSP FAS 107-1 and APB 28-1 will require additional disclosure in the Company's interim consolidated financial statements.

**2. Changes in Accounting Principle**

The Company followed the guidance on a change of accounting principle under SFAS No. 154, *Accounting Changes and Error Corrections* to reflect the impact of the adoption of FSP APB 14-1 (see *2.50% Convertible Subordinated Notes* in Note 8), which was effective January 1, 2009 (the adoption of FSP EITF 03-6-1 had an insignificant impact, see Note 1). As a result of these adoptions, the Company adjusted comparative condensed consolidated financial statements of prior periods in this Quarterly Report on Form 10-Q.

**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The following condensed consolidated balance sheet for the year ended December 31, 2008 and condensed consolidated statement of operations and condensed consolidated statement of cash flows for the three months ended March 31, 2008 were affected by the changes in accounting principle:

**Condensed Consolidated Balance Sheet**

|   | December 31, 2008         |                     | Effect of<br>Change |
|---|---------------------------|---------------------|---------------------|
|   | As Originally<br>Reported | As Adjusted         |                     |
| <b>Assets</b>   |                           |                     |                     |
| Total current assets  | \$ 379,511                | \$ 379,511          | \$                  |
| Long-term investments   | 45,626                    | 45,626              |                     |
| Property, plant and equipment, net                                  | 1,488,402                 | 1,492,830           | 4,428               |
| Goodwill  | 342,829                   | 342,829             |                     |
| Intangible assets, net  | 50,918                    | 50,918              |                     |
| Deferred tax assets, net  | 82,066                    | 82,066              |                     |
| Other assets  | 58,914                    | 57,794              | (1,120)             |
| <b>Total assets</b>   | <b>\$ 2,448,266</b>       | <b>\$ 2,451,574</b> | <b>\$ 3,308</b>     |
| <b>Liabilities and Stockholders' Equity</b>                         |                           |                     |                     |
| Total current liabilities   | \$ 289,993                | \$ 289,993          | \$                  |
| Capital lease and other financing obligations, less current portion | 133,031                   | 133,031             |                     |
| Mortgage and loans payable, less current portion                    | 386,446                   | 386,446             |                     |
| Convertible debt, less current portion                              | 645,986                   | 608,510             | (37,476)            |
| Other liabilities   | 100,095                   | 116,933             | 16,838              |
| <b>Total liabilities</b>  | <b>1,555,551</b>          | <b>1,534,913</b>    | <b>(20,638)</b>     |
| <b>Stockholders' equity:</b>  |                           |                     |                     |
| Common stock  | 38                        | 38                  |                     |
| Additional paid-in capital  | 1,472,571                 | 1,524,834           | 52,263              |
| Accumulated other comprehensive loss                                | (152,800)                 | (152,800)           |                     |
| Accumulated deficit   | (427,094)                 | (455,411)           | (28,317)            |
| <b>Total stockholders' equity</b>                                   | <b>892,715</b>            | <b>916,661</b>      | <b>23,946</b>       |
| <b>Total liabilities and stockholders' equity</b>                   | <b>\$ 2,448,266</b>       | <b>\$ 2,451,574</b> | <b>\$ 3,308</b>     |

As a result of the Company's adoption of FSP APB 14-1, the accumulated deficit as of January 1, 2008 increased by \$4,703,000, from \$558,632,000 to \$563,335,000.

**Condensed Consolidated Statement of Operations**

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|                                    | Three Months Ended<br>March 31, 2008 |             |                     |
|------------------------------------|--------------------------------------|-------------|---------------------|
|                                    | As Originally<br>Reported            | As Adjusted | Effect of<br>Change |
| Revenues                           | \$ 158,218                           | \$ 158,218  | \$                  |
| Costs and operating expenses:      |                                      |             |                     |
| Cost of revenues                   | 94,486                               | 94,509      | 23                  |
| Sales and marketing                | 15,351                               | 15,351      |                     |
| General and administrative         | 34,376                               | 34,376      |                     |
| Total costs and operating expenses | 144,213                              | 144,236     | 23                  |
| Income from operations             | 14,005                               | 13,982      | (23)                |
| Interest income                    | 3,441                                | 3,441       |                     |
| Interest expense                   | (13,594)                             | (15,195)    | (1,601)             |
| Other income                       | 2,040                                | 2,040       |                     |
| Income before income taxes         | 5,892                                | 4,268       | (1,624)             |
| Income tax expense                 | (471)                                | (471)       |                     |
| Net income                         | \$ 5,421                             | \$ 3,797    | \$ (1,624)          |
| Earnings per share:                |                                      |             |                     |
| Basic earnings per share           | \$ 0.15                              | \$ 0.10     | \$ (0.05)           |
| Diluted earnings per share         | \$ 0.15                              | \$ 0.10     | \$ (0.05)           |



**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

As a result of the Company's adoption of FSP APB 14-1, the most significant impact to the Company's financial results for the three months ended March 31, 2009 was an increase to interest expense of \$1,261,000.

**Condensed Consolidated Statement of Cash Flows**

|   | Three Months Ended<br>March 31, 2008 |             | Effect of<br>Change |
|---|--------------------------------------|-------------|---------------------|
|   | As Originally<br>Reported            | As Adjusted |                     |
| Cash flows from operating activities:   |                                      |             |                     |
| Net income  | \$ 5,421                             | \$ 3,797    | \$(1,624)           |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                      |             |                     |
| Depreciation  | 33,684                               | 33,707      | 23                  |
| Stock-based compensation  | 12,341                               | 12,341      |                     |
| Amortization of intangibles   | 1,775                                | 1,775       |                     |
| Amortization of debt issuance costs and debt discount                             | 1,403                                | 3,004       | 1,601               |
| Accretion of asset retirement obligation and accrued restructuring charges        | 399                                  | 399         |                     |
| Other items   | 450                                  | 450         |                     |
| Changes in operating assets and liabilities:                                      |                                      |             |                     |
| Accounts receivable   | 2,506                                | 2,506       |                     |
| Prepays and other assets  | (2,098)                              | (2,098)     |                     |
| Accounts payable and accrued expenses   | 1,107                                | 1,107       |                     |
| Accrued restructuring charges   | (745)                                | (745)       |                     |
| Other liabilities   | 6,741                                | 6,741       |                     |
| Net cash provided by operating activities   | 62,984                               | 62,984      |                     |
| Net cash used in investing activities   | (136,200)                            | (136,200)   |                     |
| Net cash provided by financing activities   | 44,598                               | 44,598      |                     |
| Effect of foreign currency exchange rates on cash and cash equivalent             | (1,181)                              | (1,181)     |                     |
| Net decrease in cash and cash equivalents   | (29,799)                             | (29,799)    |                     |
| Cash and cash equivalents at beginning of period                                  | 290,633                              | 290,633     |                     |
| Cash and cash equivalents at end of period  | \$ 260,834                           | \$ 260,834  | \$                  |

**3. IBX Acquisitions and Expansions****London IBX Expansion Project**

In October 2008, an indirect wholly-owned subsidiary of the Company entered into an agreement for lease for property and a warehouse building to be constructed for the Company located in the London, England metro area (the "Agreement for Lease"). The Agreement for Lease provides for the completion of a warehouse building within a specified time and the entry into a definitive lease (the "Lease") upon its completion. The Lease will have a term of 20 years, with the Company's option to terminate after 15 years upon six months' prior notice, and a total cumulative rent obligation of approximately \$35,687,000 (using the exchange rate as of March 31, 2009) over the first 15 years of the Lease. On the fifteenth anniversary of the Lease, the rent can be reviewed and adjusted to market rents, as set out in the Lease. The Company expects to enter into the Lease in approximately January 2010. In January 2009, the landlord commenced construction of the building that the Company will ultimately lease. Pursuant to the provisions of EITF 97-10, "The Effect of Lessee Involvement in Asset Construction" and EITF 96-21,

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Implementation Issues in Accounting for Leasing Transactions Involving Special-Purpose Entities , the Company is considered the owner of the building during the construction phase. As a result, the Company will be recording a building asset during the construction period and a related financing liability (the London IBX Building Financing ),

**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

while the underlying land will be considered an operating lease. The building is expected to be completed in December 2009. In connection with the London IBX Building Financing, the Company recorded a building asset and a corresponding financing obligation liability totaling approximately \$2,428,000 (using the exchange rate as of March 31, 2009), representing the estimated percentage-of-completion of the building as of March 31, 2009.

**4. Fair Value Measurements**

The Company's financial assets and liabilities measured at fair value on a recurring basis at March 31, 2009 were as follows (in thousands):

|  | Fair value at<br>March 31,<br>2009 | Fair value measurement using |                    |                 |
|--|------------------------------------|------------------------------|--------------------|-----------------|
|  |                                    | Level 1                      | Level 2            | Level 3         |
| <b>Assets:</b>                         |                                    |                              |                    |                 |
| U.S. Government and Agency obligations | \$ 128,492                         | \$                           | \$ 128,492         | \$              |
| Money markets                          | 114,055                            | 114,055                      |                    |                 |
| Reserve Fund                           | 3,184                              |                              |                    | 3,184           |
| Corporate bonds                        | 23,917                             |                              | 23,917             |                 |
| Asset-backed securities                | 13,135                             |                              | 13,135             |                 |
| Other securities                       | 1,192                              |                              | 1,192              |                 |
| Derivative assets (1)                  | 510                                |                              | 510                |                 |
|  | <b>\$ 284,485</b>                  | <b>\$ 114,055</b>            | <b>\$ 167,246</b>  | <b>\$ 3,184</b> |
| <b>Liabilities:</b>                    |                                    |                              |                    |                 |
| Derivative liabilities (2)             | (13,581)                           |                              | (13,581)           |                 |
|  | <b>\$ (13,581)</b>                 | <b>\$</b>                    | <b>\$ (13,581)</b> | <b>\$</b>       |

(1) Included in the consolidated balance sheets within other current assets.

(2) Included in the consolidated balance sheets within other current liabilities and other liabilities.

The following table provides a summary of the activities of the Company's Level 3 financial assets measured at fair value for the three months ended March 31, 2009 (in thousands):

|                              |          |
|------------------------------|----------|
| Balance at December 31, 2008 | \$ 9,250 |
| Transfers from Level 1       |          |
| Net realized losses (1)      | (2,687)  |
| Settlements                  | (3,379)  |
| Balance at March 31, 2009    | \$ 3,184 |

---

(1) Included in the condensed consolidated statements of operations within other income (expense).  
In January 2009, the Company adopted SFAS 157 for nonfinancial assets and liabilities that are not remeasured at fair value on a recurring basis. These include:

Nonfinancial assets and nonfinancial liabilities initially measured at fair value in a business combination or other new basis event, but not measured at fair value in subsequent reporting periods;

Reporting units and nonfinancial assets and nonfinancial liabilities measured at fair value for goodwill impairment test in accordance with SFAS No. 142, Goodwill and Other Intangible Assets ;

Indefinite-lived intangible assets measured at fair value for impairment assessment in accordance with SFAS No. 142, Goodwill and Other Intangible Assets ;

Nonfinancial long-lived assets or asset groups measured at fair value for impairment assessment or disposal under SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets;

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Asset retirement obligations initially measured at fair value under SFAS No. 143, *Accounting for Asset Retirement Obligations*; and

Nonfinancial liabilities associated with exit or disposal activities initially measured at fair value under SFAS No. 146, *Accounting for Costs Associated with Exit or Disposal Activities*.

During the three months ended March 31, 2009, the Company did not have any nonfinancial assets or liabilities measured at fair value on a recurring basis.

During the three months ended March 31, 2009, there were no impairment charges recorded in connection with the Company's goodwill and long-lived assets. The Company performs impairment tests for its goodwill at least annually (or whenever events or circumstances indicate a triggering event has occurred indicating that the carrying amount of the asset may not be recoverable). Goodwill attributed to the Company's Europe reporting unit is scheduled to be tested for impairment in the third quarter of 2009 and its Asia-Pacific reporting unit in the fourth quarter of 2009. The Company performs impairment tests for its long-lived assets other than goodwill whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. During the three months ended March 31, 2009, the Company did not incur any additional charges related to its restructuring liabilities. The Company did record new asset retirement obligations during the three months ended March 31, 2009; however, the amounts were not significant.

**5. Derivatives and Hedging Activities**

The Company follows SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*, as amended (SFAS 133), as amended, and SFAS No. 161, *Disclosures about Derivative Instruments and Hedging Activities* an amendment of FASB Statement No. 133 (SFAS 161) for its derivative and hedging activities.

The Company employs interest rate swaps to partially offset its exposure to variability in interest payments due to fluctuations in interest rates for certain of its variable-rate debt. To assess effectiveness, the Company uses a regression analysis. The extent to which a hedging instrument has been and is expected to continue to be effective at achieving offsetting changes in cash flows is assessed and documented at least quarterly. Any ineffectiveness is reported in current-period earnings. If it is determined that a derivative is not highly effective at hedging the designated exposure, hedge accounting is discontinued. For qualifying cash flow hedges, the effective portion of the change in the fair value of the derivative is recorded in other comprehensive income (loss) and recognized in the consolidated statements of operations when the hedged cash flows affect earnings. The ineffective portions of cash flow hedges are immediately recognized in earnings. If the hedge relationship is terminated, then the change in fair value of the derivative recorded in other comprehensive income (loss) is recognized in earnings when the cash flows that were hedged occur, consistent with the original hedge strategy. For hedge relationships discontinued because the forecasted transaction is not expected to occur according to the original strategy, any related derivative amounts recorded in other comprehensive income (loss) are immediately recognized in earnings. The Company has no fair value hedges. The Company does not use derivatives for speculative or trading purposes. The Company employs foreign currency forward contracts to partially offset its business exposure to foreign exchange risk for certain existing foreign currency-denominated assets and liabilities.

*Cash Flow Hedges Interest Rate Swaps*

The Company has variable-rate debt financing. These obligations expose the Company to variability in interest payments and therefore fluctuations in interest expense and cash flows due to changes in interest rates. Interest rate swap contracts are used in the Company's risk management activities in order to minimize significant fluctuations in earnings that are caused by interest rate volatility. Interest rate swaps involve the exchange of variable-rate interest payments for fixed-rate interest payments based on the contractual underlying notional amount. Gains and losses on the interest rate swaps that are linked to the debt being hedged are expected to substantially offset this variability in earnings.

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As of March 31, 2009, the Company had a total of six outstanding interest rate swap instruments with expiration dates ranging from August 2009 to May 2011 as follows (in thousands):

|  | <b>Notional<br/>Amount</b> | <b>Fair<br/>Value (1)</b> | <b>Loss (2)</b> |
|--|----------------------------|---------------------------|-----------------|
| <b>Liabilities:</b>                      |                            |                           |                 |
| European Financing interest rate swaps   | \$ 97,681                  | \$ (6,401)                | \$ (6,632)      |
| Chicago IBX Financing interest rate swap | 105,000                    | (4,798)                   | (4,798)         |
|  | \$ 202,681                 | \$ (11,199)               | \$ (11,430)     |

(1) Included in the condensed consolidated balance sheets within other current liabilities and other liabilities.

(2) Included in the condensed consolidated balance sheets within accumulated other comprehensive income (loss).

The Company designated all existing interest rate swaps as highly effective hedge relationships at achieving offsetting changes in cash flows as of March 31, 2009 with an insignificant amount of ineffectiveness recorded in interest expense on the accompanying condensed consolidated statements of operations. As of March 31, 2008, the Company did not have any significant interest rate swaps outstanding.

*Other Derivatives Foreign Currency Forward Contracts*

The Company uses foreign currency forward contracts to manage the foreign exchange risk associated with certain foreign currency-denominated assets and liabilities. As a result of foreign currency fluctuations, the U.S. dollar equivalent values of the foreign currency-denominated assets and liabilities change. Foreign currency forward contracts represent agreements to exchange the currency of one country for the currency of another country at an agreed-upon price on an agreed-upon settlement date.

The Company has not designated the foreign currency forward contracts as hedging instruments under SFAS 133. Gains and losses on these contracts are included in other income (expense), net, along with those foreign currency gains and losses of the related foreign currency-denominated assets and liabilities associated with these foreign currency forward contracts. The Company entered into various foreign currency forward contracts during the three months ended March 31, 2009. As of March 31, 2009, the Company had assets totaling \$1,039,000 and liabilities totaling \$2,911,000 representing the fair values of these foreign currency forward contracts. The Company records its foreign currency forward contracts within other current assets and other current liabilities. During the three months ended March 31, 2009, the Company recognized a net loss of \$176,000 in connection of its foreign currency forward contracts, which is reflected in other income (expense) on the accompanying statement of operations. As of March 31, 2008, the Company did not have any foreign currency forward contracts outstanding.

**6. Related Party Transactions**

The Company has several significant stockholders and other related parties that are also customers and/or vendors. For the three months ended March 31, 2009 and 2008, revenues recognized from related parties were \$5,811,000 and \$2,099,000, respectively. As of March 31, 2009 and 2008, accounts receivable with these related parties were \$3,068,000 and \$1,581,000, respectively. For the three months ended March 31, 2009 and 2008, costs and services procured from related parties were \$146,000 and \$755,000, respectively. As of March 31, 2009 and 2008, accounts payable with these related parties were \$95,000 and \$131,000, respectively.



**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****7. Balance Sheet Components*****Cash, Cash Equivalents and Short-Term and Long-Term Investments***

Cash, cash equivalents and short-term and long-term investments consisted of the following as of (in thousands):

|  | March 31,<br>2009 | December 31,<br>2008 |
|--|-------------------|----------------------|
| U.S. Government and Agency obligations               | \$ 128,492        | \$ 131,002           |
| Money markets  | 114,055           | 112,208              |
| Reserve Fund   | 3,184             | 9,250                |
| Corporate bonds                                      | 23,917            | 34,535               |
| Asset-backed securities                              | 13,135            | 17,724               |
| Certificates of deposits                             |                   | 2,005                |
| Other securities                                     | 1,192             | 1,221                |
| <br>   |                   |                      |
| Total available-for-sale securities                  | 283,975           | 307,945              |
| Less amounts classified as cash and cash equivalents | (222,049)         | (220,207)            |
| <br>   |                   |                      |
| Total securities classified as investments           | 61,926            | 87,738               |
| Less amounts classified as short-term investments    | (29,720)          | (42,112)             |
| <br>   |                   |                      |
| Total market value of long-term investments          | \$ 32,206         | \$ 45,626            |

As of March 31, 2009 and December 31, 2008, cash equivalents included investments which were readily convertible to cash and had maturity dates of 90 days or less. The maturities of securities classified as short-term investments were one year or less as of March 31, 2009 and December 31, 2008. The maturities of securities classified as long-term investments were greater than one year and less than three years as of March 31, 2009 and December 31, 2008.

In February 2009, the Company received an additional distribution of \$3,379,000 from the Reserve Primary Fund (the Reserve). During the three months ended March 31, 2009, the Company recorded an additional \$2,687,000 of other-than-temporary impairment loss in connection with its investments in the Reserve. This other-than-temporary impairment loss is included in other income (expense), net in the Company's accompanying condensed consolidated statements of operations. As of March 31, 2009, the fair value of the funds held by the Reserve totaling \$3,184,000 remained outstanding and is classified as a short-term investment on the Company's accompanying condensed consolidated balance sheets. This classification is based on the Company's assessment of each of the individual securities which make up the underlying portfolio holdings in the Reserve, which primarily consisted of commercial paper, certificates of deposits and discount notes. While the Company expects to receive substantially all of its current holdings in the Reserve within the next nine months, it is possible the Company may encounter difficulties in receiving distributions given the current credit market conditions. If market conditions were to deteriorate even further such that the current fair value were not achievable, or if the Reserve is delayed in its ability to accurately complete their account reconciliations, the Company could realize additional losses in its holdings with the Reserve and distributions could be further delayed. A number of litigation claims have been filed against the Reserve's management which could potentially delay the timing and amount of the final distributions of the fund. If the litigation were to continue for an extended period of time it is possible that the Reserve management's cost of defending these claims could also reduce the final amount of distribution to the Company.



**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

As of March 31, 2009, the Company's net unrealized gains (losses) on its available-for-sale securities were comprised of the following (in thousands):

|                           | Unrealized gains | Unrealized losses | Net unrealized gains/(losses) |
|---------------------------|------------------|-------------------|-------------------------------|
| Cash and cash equivalents | \$               | \$ (4)            | \$ (4)                        |
| Short-term investments    | 119              | (93)              | 26                            |
| Long-term investments     | 407              | (147)             | 260                           |
|                           | \$ 526           | \$ (244)          | \$ 282                        |

The following table summarizes the fair value and gross unrealized losses related to 24 available-for-sale securities with an aggregate cost basis of \$67,108,000, aggregated by type of investment and length of time that individual securities have been in continuous unrealized loss position, as of March 31, 2009 (in thousands):

|  | Securities in a loss position for less than 12 months |                         | Securities in a loss position for 12 months or more |                         |
|--|---|-------------------------|---|-------------------------|
|  | Fair value  | Gross unrealized losses | Fair value  | Gross unrealized losses |
| U.S. Government and Agency obligations | \$ 48,995   | \$ (4)                  | \$  | \$                      |
| Corporate bonds                        | 12,169  | (154)                   |   |                         |
| Asset-backed securities                | 5,700   | (86)                    |   |                         |
|  | \$ 66,864   | \$ (244)                | \$  | \$                      |

While the Company does not believe it holds investments that are other-than-temporarily impaired and believes that the Company's investments will mature at par, as of March 31, 2009, the Company's investments are subject to the currently adverse market conditions, which include constraints related to liquidity. If market conditions continue to deteriorate and liquidity constraints become even more pronounced, the Company could sustain other-than-temporary impairments to its investment portfolio which could result in additional losses being recorded. In addition, securities markets could become inactive which could affect the liquidity of the Company's investments. As securities mature, the Company has reinvested the proceeds in U.S. government securities, such as Treasury bills and Treasury notes, of a short-term duration and lower yield in order to meet its liquidity requirements in this current market environment. As a result, the Company expects to recognize lower interest income in future periods.

**Accounts Receivable**

Accounts receivables, net, consisted of the following (in thousands):

|                     | March 31, 2009 | December 31, 2008 |
|---------------------|----------------|-------------------|
| Accounts receivable | \$ 113,934     | \$ 119,030        |

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|                                 |           |           |
|---------------------------------|-----------|-----------|
| Unearned revenue                | (51,924)  | (50,964)  |
| Allowance for doubtful accounts | (1,988)   | (2,037)   |
|                                 | \$ 60,022 | \$ 66,029 |

Trade accounts receivable are recorded at the invoiced amount and generally do not bear interest. The Company generally invoices its customers at the end of a calendar month for services to be provided the following month. Accordingly, unearned revenue consists of pre-billing for services that have not yet been provided, but which have been billed to customers in advance in accordance with the terms of their contract.

**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Other Current Assets***

Other current assets consisted of the following (in thousands):

|  | March 31,<br>2009 | December 31,<br>2008 |
|--|-------------------|----------------------|
| Prepaid expenses                             | \$ 14,488         | \$ 9,550             |
| Taxes receivable                             | 2,013             | 3,434                |
| Foreign currency forward contract receivable | 510               | 377                  |
| Debt issuance costs, net                     |                   | 18                   |
| Other current assets                         | 1,220             | 1,848                |
|  | \$ 18,231         | \$ 15,227            |

***Property, Plant and Equipment***

Property, plant and equipment consisted of the following (in thousands):

|                                 | March 31,<br>2009 | December 31,<br>2008 |
|---------------------------------|-------------------|----------------------|
| IBX plant and machinery         | \$ 661,655        | \$ 651,820           |
| Leasehold improvements          | 481,546           | 472,709              |
| Site improvements               | 218,065           | 217,200              |
| Buildings                       | 199,719           | 196,009              |
| IBX equipment                   | 146,000           | 147,832              |
| Computer equipment and software | 74,162            | 74,179               |
| Land                            | 48,710            | 48,950               |
| Furniture and fixtures          | 9,615             | 9,866                |
| Construction in progress        | 312,242           | 277,208              |
|                                 | 2,151,714         | 2,095,773            |
| Less accumulated depreciation   | (638,806)         | (602,943)            |
|                                 | \$ 1,512,908      | \$ 1,492,830         |

Leasehold improvements, IBX plant and machinery, computer equipment and software and buildings recorded under capital leases aggregated \$77,258,000 and \$80,239,000 at March 31, 2009 and December 31, 2008, respectively. Amortization on the assets recorded under capital leases is included in depreciation expense and accumulated depreciation on such assets totaled \$12,639,000 and \$8,739,000 for the three months ended March 31, 2009 and 2008.

As of March 31, 2009 and December 31, 2008, the Company had accrued property, plant and equipment expenditures of \$53,336,000 and \$89,518,000, respectively. The Company's planned capital expenditures during the remainder of 2009 in connection with recently acquired IBX properties and expansion efforts are substantial. For further information, refer to "Other Purchase Commitments" in Note 9.



**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Goodwill and Other Intangible Assets***

Goodwill and other intangible assets, net, consisted of the following (in thousands):

|                                     | March 31,<br>2009 | December 31,<br>2008 |
|-------------------------------------|-------------------|----------------------|
| Goodwill:                           |                   |                      |
| Europe                              | \$ 318,212        | \$ 324,674           |
| Asia-Pacific                        | 17,047            | 18,155               |
|                                     | 335,259           | 342,829              |
| Other intangibles:                  |                   |                      |
| Intangible asset customer contracts | 57,144            | 58,605               |
| Intangible asset leases             | 4,281             | 4,349                |
| Intangible asset others             | 1,593             | 755                  |
|                                     | 63,018            | 63,709               |
| Accumulated amortization            | (13,640)          | (12,791)             |
|                                     | 49,378            | 50,918               |
|                                     | \$ 384,637        | \$ 393,747           |

The Company's goodwill and intangible assets in Europe, denominated in British pounds and Euros, and goodwill in Asia-Pacific, denominated in Singapore dollars, are subject to foreign currency fluctuations. The Company's foreign currency translation gains and losses, including those related to goodwill and other intangibles, are a component of other comprehensive income and loss.

For the three months ended March 31, 2009 and 2008, the Company recorded amortization expense of \$1,276,000 and \$1,775,000, respectively, associated with its other intangible assets. Estimated future amortization expense related to these intangibles is as follows (in thousands):

|                              |           |
|------------------------------|-----------|
| Year ending:                 |           |
| 2009 (nine months remaining) | \$ 3,861  |
| 2010                         | 5,188     |
| 2011                         | 5,101     |
| 2012                         | 5,086     |
| 2013                         | 5,087     |
| 2014 and thereafter          | 25,055    |
| Total                        | \$ 49,378 |

***Other Assets***

Other assets consisted of the following (in thousands):

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|                          | <b>March 31,<br/>2009</b> | <b>December 31,<br/>2008</b> |
|--------------------------|---------------------------|------------------------------|
| Deposits                 | \$ 20,842                 | \$ 21,485                    |
| Debt issuance costs, net | 15,353                    | 16,216                       |
| Restricted cash          | 7,486                     | 14,934                       |
| Prepaid expenses         | 3,734                     | 3,874                        |
| Other assets             | 1,217                     | 1,285                        |
|                          | \$ 48,632                 | \$ 57,794                    |

**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Accounts Payable and Accrued Expenses***

Accounts payable and accrued expenses consisted of the following (in thousands):

|                                   | <b>March 31,<br/>2009</b> | <b>December 31,<br/>2008</b> |
|-----------------------------------|---------------------------|------------------------------|
| Accounts payable                  | \$ 15,890                 | \$ 18,325                    |
| Accrued compensation and benefits | 17,973                    | 22,135                       |
| Accrued taxes                     | 14,686                    | 8,640                        |
| Accrued utilities and security    | 12,038                    | 10,327                       |
| Accrued interest                  | 10,161                    | 5,962                        |
| Accrued professional fees         | 1,841                     | 2,741                        |
| Accrued other                     | 6,398                     | 6,187                        |
|                                   | <b>\$ 78,987</b>          | <b>\$ 74,317</b>             |

***Other Current Liabilities***

Other current liabilities consisted of the following (in thousands):

|   | <b>March 31,<br/>2009</b> | <b>December 31,<br/>2008</b> |
|---|---------------------------|------------------------------|
| Deferred installation revenue             | \$ 22,486                 | \$ 22,769                    |
| Deferred tax liabilities                  | 7,342                     | 7,342                        |
| Deferred recurring revenue                | 6,081                     | 4,434                        |
| Customer deposits                         | 5,408                     | 5,913                        |
| Accrued restructuring charges             | 2,678                     | 6,023                        |
| Foreign currency forward contract payable | 2,382                     | 2,072                        |
| Deferred rent                             | 302                       | 495                          |
| Interest rate swap payable                | 231                       | 271                          |
| Other current liabilities                 | 337                       | 1,136                        |
|   | <b>\$ 47,247</b>          | <b>\$ 50,455</b>             |

***Other Liabilities***

Other liabilities consisted of the following (in thousands):

|  | <b>March 31,<br/>2009</b> | <b>December 31,<br/>2008</b> |
|--|---------------------------|------------------------------|
| Deferred rent, non-current                 | \$ 28,623                 | \$ 28,146                    |
| Deferred tax liabilities                   | 28,145                    | 28,921                       |
| Deferred installation revenue, non-current | 15,837                    | 16,531                       |

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|  |            |            |
|--|------------|------------|
| Asset retirement obligations               | 12,427     | 12,264     |
| Interest rate swap payable, non-current    | 10,968     | 10,631     |
| Customer deposits, non-current             | 6,209      | 6,108      |
| Deferred recurring revenue, non-current    | 5,459      | 6,180      |
| Accrued restructuring charges, non-current | 4,419      | 7,288      |
| Other liabilities                          | 1,087      | 864        |
|  | \$ 113,174 | \$ 116,933 |

The Company currently leases the majority of its IBX centers and certain equipment under non-cancelable operating lease agreements expiring through 2027. The IBX center lease agreements typically provide for base rental rates that increase at defined intervals during the term of the lease. In addition, the Company has negotiated rent expense abatement periods to better match the phased build-out of its centers. The Company accounts for such abatements and increasing base rentals using the straight-line method over the life of the lease. The difference between the straight-line expense and the cash payment is recorded as deferred rent.



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**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****8. Debt Facilities and Other Financing Obligations*****2.50% Convertible Subordinated Notes***

In January 2009, the Company adopted FASB Staff Position No. APB 14-1, *Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion* ( FSP APB 14-1 ). FSP APB 14-1 specifies that issuers of convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement) should separately account for the liability and equity components in a manner that will reflect the entity's nonconvertible debt borrowing rate when interest cost is recognized in subsequent periods. The Company's 2.50% Convertible Subordinated Notes fall within the scope of FSP APB 14-1 due to the Company's ability to elect to repay the 2.50% Convertible Subordinated Notes in cash. FSP APB 14-1 did not impact the Company's other convertible debt instruments. FSP APB 14-1 was applied retrospectively. As a result, the Company adjusted comparative condensed consolidated financial statements previously issued (see Note 2).

In March 2007, the Company issued \$250,000,000 aggregate principal amount of 2.50% Convertible Subordinated Notes due April 15, 2012 (the 2.50% Convertible Subordinated Notes ). Interest is payable semi-annually on April 15 and October 15 of each year, and commenced October 15, 2007. Upon conversion, holders will receive, at the Company's election, cash, shares of the Company's common stock or a combination of cash and shares of the Company's common stock. However, the Company may at any time irrevocably elect for the remaining term of the 2.50% Convertible Subordinated Notes to satisfy its obligation in cash up to 100% of the principal amount of the 2.50% Convertible Subordinated Notes converted, with any remaining amount to be satisfied, at the Company's election, in shares of its common stock or a combination of cash and shares of its common stock. The 2.50% Convertible Subordinated Notes have an initial conversion rate of 8.9259 shares of common stock per \$1,000 principal amount of 2.50% Convertible Subordinated Notes, subject to adjustment. This represents an initial conversion price of approximately \$112.03 per share of common stock. As of March 31, 2009, the 2.50% Convertible Subordinated Notes were convertible into 2,231,475 shares of the Company's common stock.

The Company has determined that the embedded conversion option in the 2.50% Convertible Subordinated Notes is not required to be separately accounted for as a derivative under SFAS 133. Under FSP APB 14-1, the Company separated the 2.50% Convertible Subordinated Notes into a liability component and an equity component. The carrying amount of the liability component was calculated by measuring the fair value of a similar liability (including any embedded features other than the conversion option) that does not have an associated equity component. The carrying amount of the equity component representing the embedded conversion option was determined by deducting the fair value of the liability component from the initial proceeds ascribed to the 2.50% Convertible Subordinated Notes as a whole. The excess of the principal amount of the liability component over its carrying amount is amortized to interest expense over the expected life of a similar liability that does not have an associated equity component using the effective interest method. The equity component is not remeasured as long as it continues to meet the conditions for equity classification in EITF Issue No. 00-19, *Accounting for Derivative Financial Instruments Indexed to and Potentially Settled in a Company's own stock* ( EITF 00-19 ).

**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Issuance and transaction costs incurred at the time of the issuance of the 2.50% Convertible Subordinated Notes with third parties are allocated to the liability and equity components in proportion to the allocation of proceeds and accounted for as debt issuance costs and equity issuance costs, respectively. The 2.50% Convertible Subordinated Notes consisted of the following (in thousands):

|                              | March 31,<br>2009 | December 31,<br>2008 |
|------------------------------|-------------------|----------------------|
| Equity component (1)         | \$ 52,263         | \$ 52,263            |
| Liability component :        |                   |                      |
| Principal                    | \$ 250,000        | \$ 250,000           |
| Less: debt discount, net (2) | (34,961)          | (37,476)             |
| Net carrying amount          | \$ 215,039        | \$ 212,524           |

(1) Included in the condensed consolidated balance sheets within additional paid-in capital.

(2) Included in the condensed consolidated balance sheets within convertible debt and is amortized over the remaining life of the 2.50% Convertible Subordinated Notes.

As of March 31, 2009, the remaining life of the 2.50% Convertible Subordinated Notes was 3.04 years.

The following table sets forth total interest expense recognized related to the 2.50% Convertible Subordinated Notes (in thousands):

|  | Three Months Ended<br>March 31, |          |
|--|---------------------------------|----------|
|  | 2009                            | 2008     |
| Contractual interest expense                       | \$ 1,562                        | \$ 1,562 |
| Amortization of debt issuance costs                | 312                             | 314      |
| Amortization of debt discount                      | 2,515                           | 2,330    |
| Total interest expense                             | \$ 4,389                        | \$ 4,206 |
| Effective interest rate of the liability component | 8.37%                           | 8.37%    |

**Bank of America Revolving Credit Line**

In February 2009, the Company and one of its wholly-owned subsidiaries, as co-borrower, entered into a \$25,000,000 one-year revolving credit facility with Bank of America (the Bank of America Revolving Credit Line). The Bank of America Revolving Credit Line will be used primarily to fund the Company's working capital and to enable the Company to issue letters of credit. The effect of issuing letters of credit under the Bank of America Revolving Credit Line will reduce the amount available for borrowing under the Bank of America Revolving Credit Line. The Company may borrow, repay and reborrow under the Bank of America Revolving Credit Line at either the prime rate or at a borrowing margin of 2.75% over one, three or six month LIBOR, subject to a minimum borrowing cost of 3.00%. The Bank of America Revolving Credit Line

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contains three financial covenants consisting of a tangible net worth ratio, a debt service ratio and a senior leverage ratio and is collateralized by the Company's domestic accounts receivable balances. The Bank of America Revolving Credit Line is available for renewal subject to mutual agreement by both parties. During the three months ended March 31, 2009, the Company entered into a \$7,800,000 irrevocable letter of credit under the Bank of America Revolving Credit Line, which resulted in the release of restricted cash (see Other Assets in Note 7). As a result, the amount available to borrow was \$17,200,000 as of March 31, 2009.

**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Maturities**

Combined aggregate maturities for the Company's various debt facilities and other financing obligations as of March 31, 2009 were as follows (in thousands):

|   | Convertible<br>debt (1) | Mortgage<br>and loans<br>payable (1) | Capital lease<br>and other<br>financing<br>obligations (2) | Total        |
|---|-------------------------|--------------------------------------|--|--------------|
| 2009 (nine months remaining)                                | \$ 19,150               | \$ 43,970                            | \$ 12,052  | \$ 75,172    |
| 2010  |                         | 46,172                               | 16,472   | 62,644       |
| 2011  |                         | 44,266                               | 17,904   | 62,170       |
| 2012  | 250,000                 | 137,640 <sup>(3)</sup>               | 17,803   | 405,443      |
| 2013  |                         | 26,711                               | 17,904   | 44,615       |
| 2014 and thereafter   | 395,986                 | 124,576                              | 157,057  | 677,619      |
|   | 665,136                 | 423,335                              | 239,192  | 1,327,663    |
| Less amount representing interest                           |                         |                                      | (117,761)  | (117,761)    |
| Less amount representing debt discount                      | (34,961)                |                                      |  | (34,961)     |
| Less amount representing remaining estimated building costs |                         |                                      | (12,757)   | (12,757)     |
| Plus amount representing residual property value            |                         |                                      | 28,865   | 28,865       |
|   | 630,175                 | 423,335                              | 137,539  | 1,191,049    |
| Less current portion of principal                           | (19,150)                | (51,929)                             | (5,675)  | (76,754)     |
|   | \$ 611,025              | \$ 371,406                           | \$ 131,864   | \$ 1,114,295 |

(1) Represents principal only.

(2) Represents principal and interest in accordance with minimum lease payments.

(3) The loan payable under the Chicago IBX Financing has an initial maturity date of January 31, 2010, with options to extend for up to an additional two years, in one-year increments, upon satisfaction of certain extension conditions. The Company intends to exercise such extensions.

**9. Commitments and Contingencies****Legal Matters**

On July 30, 2001 and August 8, 2001, putative shareholder class action lawsuits were filed against the Company, certain of its officers and directors (the Individual Defendants), and several investment banks that were underwriters of the Company's initial public offering (the Underwriter Defendants). The cases were filed in the United States District Court for the Southern District of New York. Similar lawsuits were filed against approximately 300 other issuers and related parties. These lawsuits have been coordinated before a single judge. The purported class action alleges violations of Sections 11 and 15 of the Securities Act of 1933 and Sections 10(b), Rule 10b-5 and 20(a) of the Securities

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Exchange Act of 1934 against the Company and the Individual Defendants. The plaintiffs have since dismissed the Individual Defendants without prejudice. The suits allege that the Underwriter Defendants agreed to allocate stock in the Company's initial public offering to certain investors in exchange for excessive and undisclosed commissions and agreements by those investors to make additional purchases in the aftermarket at pre-determined prices. The plaintiffs allege that the prospectus for the Company's initial public offering was false and misleading and in violation of the securities laws because it did not disclose these arrangements. The action seeks damages in an unspecified amount. On February 19, 2003, the court dismissed the Section 10(b) claim against the Company, but denied the motion to dismiss the Section 11 claim.

At the court's request, Plaintiffs selected six focus cases, which do not include the Company. The court indicated that its decisions in the six focus cases are intended to provide strong guidance for the parties in the remaining cases. On August 14, 2007, the plaintiffs filed amended complaints in the six focus cases. On September 27, 2007, the plaintiffs moved to certify a class in these six cases. On November 14, 2007, the defendants in the six focus cases filed motions to dismiss the amended complaints. On March 26, 2008, the District Court dismissed the Securities Act claims of those members of the putative classes in

**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

the focus cases who sold their securities for a price in excess of the initial offering price and those who purchased outside the previously certified class period. With respect to all other claims, the motions to dismiss were denied. On October 10, 2008, at the request of plaintiffs, plaintiffs motion for class certification was withdrawn, without prejudice. On April 3, 2009, the plaintiffs submitted to the court a motion for preliminary approval of a settlement of the approximately 300 coordinated cases, which includes the Company, the underwriter defendants in the Company s class action lawsuit, and the plaintiff class in the Company s class action lawsuit. The insurers for the issuer defendants in the coordinated cases will make the settlement payment on behalf of the issuers, including the Company. The settlement is subject to termination by the parties under certain circumstances, and is subject to court approval. There is no assurance that the settlement will be concluded or that the court will approve the settlement.

On August 22, 2008, a complaint was filed against the Company, certain former officers and directors of Pihana Pacific, Inc. ( Pihana ), certain investors in Pihana, and others. The lawsuit was filed in the First Circuit Court of the State of Hawaii, and arises out of December 2002 agreements pursuant to which the Company merged Pihana and i-STT (a subsidiary of Singapore Technologies Telemedia Pte Ltd) into the internet exchange services business of the Company. Plaintiffs, who were allegedly holders of Pihana common stock, allege that their rights as shareholders were violated, and the transaction was effectuated improperly, by Pihana s majority shareholders, officers and directors, with the alleged assistance of the Company and others. Among other things, plaintiffs contend that they effectively had a right to block the transaction, that this supposed right was disregarded, and that they improperly received no consideration when the deal was completed. The complaint seeks to recover unspecified punitive damages, equitable relief, fees and costs, and compensatory damages in an amount that plaintiffs allegedly believe may be all or a substantial portion of the approximately \$725,000,000 value of the Company held by Defendants (a group that includes more than 30 individuals and entities). An amended complaint, which adds new plaintiffs (other alleged holders of Pihana common stock) but is otherwise substantially similar to the original pleading, was filed on September 29, 2008 (the Amended Complaint ). On October 13, 2008, a complaint was filed in a separate action by another purported holder of Pihana common stock, naming the same defendants and asserting substantially similar allegations as the August 22, 2008 and September 29, 2008 pleadings. On December 12, 2008, the court entered a stipulated order, which consolidated the two actions under one case number and set January 22, 2009 as the last day for Defendants to move to dismiss or otherwise respond to the Amended Complaint, the operative complaint in this case. On January 22, 2009, motions to dismiss the Amended Complaint were filed by the Company and other Defendants. The court has not yet ruled on any of the motions to dismiss. The Company believes that plaintiffs claims and alleged damages are without merit and it intends to defend the litigation vigorously.

Due to the inherent uncertainties of litigation, the Company cannot accurately predict the ultimate outcome of the matter. The Company is unable at this time to determine whether the outcome of the litigation would have a material impact on its results of operations, financial condition or cash flows.

The Company believes that while an unfavorable outcome to these litigations is reasonably possible, a range of potential loss cannot be determined at this time. As a result, the Company has not accrued for any amounts in connection with these legal matters as of March 31, 2009. The Company and its officers and directors intend to continue to defend the actions vigorously.

***Other Purchase Commitments***

Primarily as a result of the Company s various IBX expansion projects, as of March 31, 2009, the Company was contractually committed for \$63,990,000 of unaccrued capital expenditures, primarily for IBX equipment not yet delivered and labor not yet provided, in connection with the work necessary to open these IBX centers and make them available to customers for installation. In addition, the Company had numerous other, non-capital purchase commitments in place as of March 31, 2009, such as commitments to purchase power in select locations, primarily in the U.S., Australia, Germany, Singapore and the United Kingdom, through the remainder of 2009 and thereafter, and other open purchase orders for goods or services to be delivered or provided during the remainder of 2009 and thereafter. Such other miscellaneous purchase commitments totaled \$79,123,000 as of March 31, 2009.

**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****10. Other Comprehensive Income and Loss**

The components of other comprehensive income and loss are as follows (in thousands):

|   | <b>Three months ended</b> |                 |
|---|---------------------------|-----------------|
|   | <b>March 31,</b>          |                 |
|   | <b>2009</b>               | <b>2008</b>     |
| Net income  | \$ 15,457                 | \$ 3,797        |
| Unrealized gain on available for sale securities, net of tax of \$288,000 and \$0, respectively | 395                       | 196             |
| Unrealized loss on interest rate swaps, net of tax of \$146,000 and \$0, respectively           | (274)                     |                 |
| Foreign currency translation gain (loss)  | (14,792)                  | 3,471           |
| <b>Comprehensive income</b>   | <b>\$ 786</b>             | <b>\$ 7,464</b> |

During the three months ended March 31, 2009, the U.S. dollar strengthened relative to certain of the currencies of the foreign countries in which the Company operates. This has significantly impacted the Company's consolidated balance sheets (as evidenced above in the Company's foreign currency translation losses), as well as its consolidated results of operations as amounts in foreign currencies are generally translating into less U.S. dollars. To the extent the U.S. dollar strengthens further, this will continue to have a significant impact to the Company's consolidated balance sheets and consolidated results of operations including the amount of revenue that the Company reports in future periods.

**11. Segment Information**

While the Company has a single line of business, which is the design, build-out and operation of network-neutral IBX centers, it has determined that it has three reportable segments comprised of its U.S., Europe and Asia-Pacific geographic regions. The Company's chief operating decision-maker evaluates performance, makes operating decisions and allocates resources based on the Company's revenue and adjusted EBITDA performance both on a consolidated basis and based on these three geographic regions.

**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The Company provides the following segment disclosures as follows (in thousands):

|   | <b>Three months ended<br/>March 31,</b> |                   |
|---|---|-------------------|
|   | <b>2009</b>                             | <b>2008</b>       |
| <b>Total revenues:</b>                      |   |                   |
| United States                               | \$ 124,894                              | \$ 99,196         |
| Europe                                      | 47,800                                  | 40,849            |
| Asia-Pacific                                | 26,537                                  | 18,173            |
|   | <b>\$ 199,231</b>                       | <b>\$ 158,218</b> |
| <b>Total depreciation and amortization:</b> |   |                   |
| United States                               | \$ 25,849                               | \$ 22,867         |
| Europe                                      | 9,565                                   | 9,056             |
| Asia-Pacific                                | 6,262                                   | 3,559             |
|   | <b>\$ 41,676</b>                        | <b>\$ 35,482</b>  |
| <b>Income from operations:</b>              |   |                   |
| United States                               | \$ 33,941                               | \$ 13,255         |
| Europe                                      | 5,426                                   | 52                |
| Asia-Pacific                                | 4,339                                   | 675               |
|   | <b>\$ 43,706</b>                        | <b>\$ 13,982</b>  |
| <b>Capital expenditures:</b>                |   |                   |
| United States                               | \$ 39,786                               | \$ 59,078         |
| Europe                                      | 24,096                                  | 75,650 (1)        |
| Asia-Pacific                                | 11,087                                  | 14,156            |
|   | <b>\$ 74,969</b>                        | <b>\$ 148,884</b> |

(1) Includes the purchase price for the Virtu Acquisition, net of cash acquired, which totaled \$23,241,000. The Company's long-lived assets are located in the following geographic areas as of (in thousands):

|               | <b>March 31,<br/>2009</b> | <b>December 31,<br/>2008</b> |
|---------------|---------------------------|------------------------------|
| United States | \$ 1,188,774              | \$ 1,194,757                 |
| Europe        | 697,793                   | 700,560                      |
| Asia-Pacific  | 173,337                   | 176,746                      |
|               | <b>\$ 2,059,904</b>       | <b>\$ 2,072,063</b>          |



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Revenue information on a services basis is as follows (in thousands):

|                               | <b>Three months ended</b> |                   |
|-------------------------------|---------------------------|-------------------|
|                               | <b>March 31,</b>          |                   |
|                               | <b>2009</b>               | <b>2008</b>       |
| Colocation                    | \$ 158,449                | \$ 121,349        |
| Interconnection               | 25,197                    | 22,148            |
| Managed infrastructure        | 7,377                     | 6,500             |
| Rental                        | 264                       | 362               |
| <b>Recurring revenues</b>     | <b>191,287</b>            | <b>150,359</b>    |
| <b>Non-recurring revenues</b> | <b>7,944</b>              | <b>7,859</b>      |
|                               | <b>\$ 199,231</b>         | <b>\$ 158,218</b> |

No single customer accounted for 10% or greater of the Company's revenues for the three months ended March 31, 2009 and 2008. No single customer accounted for 10% or greater of the Company's gross accounts receivable as of March 31, 2009 and December 31, 2008.

**Table of Contents****EQUINIX, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****12. Restructuring Charges**

In February 2009, the Company decided to utilize space it previously abandoned in order to expand its original Los Angeles IBX center. Accordingly, the Company reversed \$5,833,000 of accrued restructuring charges associated with the Los Angeles lease during the three months ended March 31, 2009. The Company's excess space in the New York metro area remains abandoned and continues to be an accrued restructuring charge.

A summary of the movement in the 2004 accrued restructuring charges from December 31, 2008 to March 31, 2009 is outlined as follows (in thousands):

|                            | Accrued<br>restructuring<br>charge as of<br>December 31,<br>2008 | Accretion<br>expense | Restructuring<br>charge<br>adjustment | Cash<br>payments | Accrued<br>restructuring<br>charge as of<br>March 31,<br>2009 |
|----------------------------|--|----------------------|---------------------------------------|------------------|---|
| Estimated lease exit costs | \$ 13,311  | \$ 140               | \$ (5,833)                            | \$ (521)         | \$ 7,097  |
|                            | 13,311   | \$ 140               | \$ (5,833)                            | \$ (521)         | 7,097   |
| Less current portion       | (6,023)  |                      |                                       |                  | (2,678)   |
|                            | \$ 7,288   |                      |                                       |                  | \$ 4,419  |

As the Company currently has no plans to enter into a lease termination with the landlord associated with the excess space lease in the New York metro area, the Company has reflected its accrued restructuring liability as both a current and non-current liability. The Company reports accrued restructuring charges within other current liabilities and other liabilities on the accompanying consolidated balance sheets as of March 31, 2009 and December 31, 2008. The Company is contractually committed to this excess space lease through 2015.

**13. Subsequent Events**

In April 2009, the Company received an additional distribution of \$2,287,000 from the Reserve (see Cash, Cash Equivalent and Short-Term and Long-Term Investments in Note 7), leaving a balance of \$897,000 that the Company expects to still be distributed from the Reserve.

In April 2009, the Company received a 30-day extension to complete its refinancing of the Netherlands Financing. The Company now expects to complete this refinancing in May 2009. If the Company is unable to renegotiate the Netherlands Financing by May 2009, the financial covenants in their original form will go back into effect, and the Company will not be in compliance with such financial covenants. As of March 31, 2009, a total of \$6,709,000 was outstanding under the Netherlands Financing.

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**Item 2.**

**MANAGEMENT'S DISCUSSION AND ANALYSIS**

**OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The information in this discussion contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such statements are based upon current expectations that involve risks and uncertainties. Any statements contained herein that are not statements of historical fact may be deemed to be forward-looking statements. For example, the words believes, anticipates, plans, expects, intends and similar expressions are intended to identify forward-looking statements. Our actual results and the timing of certain events may differ significantly from the results discussed in the forward-looking statements. Factors that might cause such a discrepancy include, but are not limited to, those discussed in Liquidity and Capital Resources below and Risk Factors in Item 1A of Part II of this Quarterly Report on Form 10-Q. All forward-looking statements in this document are based on information available to us as of the date of this Report and we assume no obligation to update any such forward-looking statements.*

Our management's discussion and analysis of financial condition and results of operations is intended to assist readers in understanding our financial information from our management's perspective and is presented as follows:

Overview

Results of Operations

Liquidity and Capital Resources

Contractual Obligations and Off-Balance-Sheet Arrangements

Critical Accounting Estimates

Recent Accounting Pronouncements

In January 2009, we adopted FASB Staff Position No. APB 14-1, Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion ( FSP APB 14-1 ) and FASB Staff Position No. EITF 03-6-1, Determining Whether Instruments Granted in Share-Based Payment Transactions Are Participating Securities ( FSP EITF 03-6-1 ). As a result, we adjusted our previously issued comparative condensed consolidated financial statements. See Note 2 of Notes to Condensed Consolidated Financial Statements in Item 1 of this Quarterly Report on Form 10-Q.

**Overview**

Equinix provides network-neutral colocation, interconnection and managed services to global enterprises, content providers, financial companies and the world's largest network service providers. As of March 31, 2009, we operated IBX centers in the Chicago, Dallas, Los Angeles, New York, Silicon Valley and Washington, D.C. metro areas in the United States, France, Germany, the Netherlands, Switzerland and the United Kingdom in the Europe region, and Australia, Hong Kong, Japan and Singapore in the Asia-Pacific region. In February 2008, we acquired Virtu Secure Webservices B.V., or Virtu, based in the Netherlands to supplement our European operations. We refer to this transaction as the Virtu acquisition.

Direct interconnection to our aggregation of networks, which serve more than 90% of the world's Internet routes, allows our customers to increase performance while significantly reducing costs. Based on our network-neutral model and the quality of our IBX centers, we believe we

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have established a critical mass of customers. As more customers locate in our IBX centers, it benefits their suppliers and business partners to do so as well to gain the full economic and performance benefits of direct interconnection. These partners, in turn, pull in their business partners, creating a network effect of customer adoption. Our interconnection services enable scalable, reliable and cost-effective interconnection and traffic exchange thus lowering overall cost and increasing flexibility. Our focused business model is based on our critical mass of customers and the resulting network effect. This critical mass and the resulting network effect, combined with our strong financial position, continue to drive new customer growth and bookings.

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Historically, our market has been served by large telecommunications carriers who have bundled their telecommunications products and services with their colocation offerings. Each of these colocation providers own and operate a network. We do not own or operate a network, yet have greater than 300 networks operating out of our IBX centers. As a result, we are able to offer our customers a substantial choice of networks given our network neutrality thereby allowing our customers to choose from numerous network service providers. We believe this is a distinct and sustainable competitive advantage.

Our customer count increased to 2,384 as of March 31, 2009 versus 1,994 as of March 31, 2008, an increase of 20%. Our utilization rate represents the percentage of our cabinet space billing versus net sellable cabinet space available taking into account power limitations. Our utilization rate increased to 80% as of March 31, 2009 versus approximately 78% as of March 31, 2008; however, further excluding the impact of our IBX center expansion projects that have opened during the last 12 months, our utilization rate would have been approximately 86% as of March 31, 2009. Our utilization rate varies from market to market among our IBX centers across the U.S., Europe and Asia-Pacific. We continue to monitor the available capacity in each of our selected markets. To the extent we have limited capacity available in a given market it may limit our ability for growth in that market. We perform demand studies on an ongoing basis to determine if future expansion is warranted in a market. In addition, power and cooling requirements for most customers are growing on a per unit basis. As a result, customers are consuming an increasing amount of power per cabinet. Although we generally do not control the amount of power our customers draw from installed circuits, we have negotiated power consumption limitations with certain of our high power demand customers. This increased power consumption has driven the requirement to build out our new IBX centers to support power and cooling needs twice that of previous IBX centers. We could face power limitations in our centers even though we may have additional physical cabinet capacity available within a specific IBX center. This could have a negative impact on the available utilization capacity of a given center, which could have a negative impact on our ability to grow revenues, affecting our financial performance, operating results and cash flows.

Strategically, we will continue to look at attractive opportunities to grow our market share and selectively improve our footprint and service offerings. As was the case with our recent expansions and acquisitions, our expansion criteria will be dependent on a number of factors such as demand from new and existing customers, quality of the design, power capacity, access to networks, capacity availability in current market location, amount of incremental investment required by us in the targeted property, lead-time to break-even and in-place customers. Like our recent expansions and acquisitions, the right combination of these factors may be attractive to us. Dependent on the circumstances, these transactions may require additional capital expenditures funded by upfront cash payments or through long-term financing arrangements in order to bring these properties up to Equinix standards. Property expansion may be in the form of purchases of real property, long-term leasing arrangements or acquisitions. Future purchases, construction or acquisitions may be completed by us or with partners or potential customers to minimize the outlay of cash, which can be significant.

Our business is based on a recurring revenue model comprised of colocation, interconnection and managed infrastructure services. We consider these services recurring as our customers are generally billed on a fixed and recurring basis each month for the duration of their contract, which is generally one to three years in length. Our recurring revenues comprise greater than 90% of our total revenues. Over the past few years, greater than half of our then existing customers ordered new services in any given quarter representing greater than half of the new orders received in each quarter, contributing to our revenue growth.

Our non-recurring revenues are primarily comprised of installation services related to a customer's initial deployment and professional services that we perform. These services are considered to be non-recurring as they are billed typically once and upon completion of the installation or professional services work performed. The majority of these non-recurring revenues are typically billed on the first invoice distributed to the customer in connection with their initial installation. As a percentage of total revenues, we expect non-recurring revenues to represent less than 10% of total revenues for the foreseeable future.

Our U.S. revenues are derived primarily from colocation and interconnection services while our Europe and Asia-Pacific revenues are derived primarily from colocation and managed infrastructure services.

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The largest cost components of our cost of revenues are depreciation, rental payments related to our leased IBX centers, utility costs, including electricity and bandwidth, IBX center employees' salaries and benefits, including stock-based compensation, repairs and maintenance, supplies and equipment and security services. A substantial majority of our cost of revenues is fixed in nature and should not vary significantly from period to period, unless we expand our existing IBX centers or open new IBX centers. However, there are certain costs which are considered more variable in nature, including utilities and supplies that are directly related to growth in our existing and new customer base. We expect the cost of our utilities, specifically electricity, will increase in the future on a per-unit or fixed basis in addition to the variable increase related to the growth of consumption by the customer. In addition, the cost of electricity is generally higher in the summer months as compared to other times of the year.

Sales and marketing expenses consist primarily of compensation and related costs for sales and marketing personnel, including stock-based compensation, sales commissions, marketing programs, public relations, promotional materials and travel, as well as bad debt expense and amortization of customer contract intangible assets.

General and administrative expenses consist primarily of salaries and related expenses, including stock-based compensation, accounting, legal and other professional service fees, and other general corporate expenses such as our corporate headquarters office lease and some depreciation expense.

Due to our recurring revenue model, and a cost structure which has a large base that is fixed in nature and generally does not grow in proportion to revenue growth, we expect our cost of revenues, sales and marketing expenses and general and administrative expenses to decline as a percentage of revenue over time, although we expect each of them to grow in absolute dollars in connection with our growth. This is evident in the trends noted below in our discussion on our results of operations. However, for cost of revenues, this trend may periodically be impacted when a large expansion project opens and before it starts generating any meaningful revenue.

**Results of Operations**

Our results of operations for the three months ended March 31, 2008 include the operations of Virtu from February 5, 2008 to March 31, 2008.

**Three Months Ended March 31, 2009 and 2008**

**Revenues.** Our revenues for the three months ended March 31, 2009 and 2008 were generated from the following revenue classifications and geographic regions (dollars in thousands):

|                        | Three months ended March 31, |     | 2008      |     | Change    |       |
|------------------------|------------------------------|-----|-----------|-----|-----------|-------|
|                        | 2009                         | %   |           | %   | \$        | %     |
| <b>U.S:</b>            |                              |     |           |     |           |       |
| Recurring revenues     | \$ 121,250                   | 61% | \$ 95,118 | 60% | \$ 26,132 | 27%   |
| Non-recurring revenues | 3,644                        | 2%  | 4,078     | 3%  | (434)     | (11%) |
|                        | 124,894                      | 63% | 99,196    | 63% | 25,698    | 26%   |
| <b>Europe:</b>         |                              |     |           |     |           |       |
| Recurring revenues     | 44,988                       | 23% | 38,233    | 24% | 6,755     | 18%   |
| Non-recurring revenues | 2,812                        | 1%  | 2,616     | 2%  | 196       | 7%    |
|                        | 47,800                       | 24% | 40,849    | 26% | 6,951     | 17%   |
| <b>Asia-Pacific:</b>   |                              |     |           |     |           |       |
| Recurring revenues     | 25,049                       | 12% | 17,008    | 10% | 8,041     | 47%   |
| Non-recurring revenues | 1,488                        | 1%  | 1,165     | 1%  | 323       | 28%   |
|                        | 26,537                       | 13% | 18,173    | 11% | 8,364     | 46%   |
| <b>Total:</b>          |                              |     |           |     |           |       |

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|                        |            |      |            |      |           |     |
|------------------------|------------|------|------------|------|-----------|-----|
| Recurring revenues     | 191,287    | 96%  | 150,359    | 95%  | 40,928    | 27% |
| Non-recurring revenues | 7,944      | 4%   | 7,859      | 5%   | 85        | 1%  |
|                        | \$ 199,231 | 100% | \$ 158,218 | 100% | \$ 41,013 | 26% |

*U.S. Revenues.* The period over period growth in recurring revenues was primarily the result of an increase in orders from both our existing customers and new customers during the period as reflected in the growth in our customer count and utilization rate, as discussed above, in both our new and existing IBX

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centers, as well as selective price increases in each of our IBX markets. During the three months ended March 31, 2009, we recorded approximately \$4.9 million of revenue generated from our recently-opened IBX centers or IBX center expansions in the Silicon Valley and Washington, D.C. metro areas. We expect that our U.S. revenues will continue to grow in future periods as a result of continued growth in these recently-opened IBX centers and additional expansions currently taking place in the Chicago, Los Angeles and New York metro areas, all of which are expected to open during the remainder of 2009.

*Europe Revenues.* Our revenues from the United Kingdom, the largest revenue contributor in the Europe region, represented approximately 36% and 41%, respectively, of the regional revenues for the three months ended March 31, 2009 and 2008. As in the U.S., Europe revenue growth was due to an increase in orders from both our existing customers and new customers during the period as reflected in the growth in our customer count and utilization rate, as discussed above, which was primarily generated from our recently-opened IBX center expansions in the Amsterdam, Frankfurt, London and Paris metro areas. We expect that our Europe revenues will continue to grow in future periods as a result of continued growth in recently-opened IBX center expansions in the Amsterdam, Frankfurt, London and Paris metro areas and additional expansions currently taking place in the Amsterdam, Frankfurt, London and Paris metro areas, all of which are expected to open during mid-2009, with the exception of the current London expansion which is expected to open during the first half of 2010.

*Asia-Pacific Revenues.* Our revenues from Singapore, the largest revenue contributor in the Asia-Pacific region, represented approximately 36% and 35%, respectively, of the regional revenues for the three months ended March 31, 2009 and 2008. As in the U.S., Asia-Pacific revenue growth was due to an increase in orders from both our existing customers and new customers during the period as reflected in the growth in our customer count and utilization rate, as discussed above, in both our new and existing IBX centers, as well as selective price increases in each of our IBX markets. During the three months ended March 31, 2009, we recorded approximately \$6.1 million of revenue generated from our IBX center expansions in the Hong Kong, Singapore, Sydney and Tokyo metro areas. We expect that our Asia-Pacific revenues will continue to grow in future periods as a result of continued growth in these recently-opened IBX center expansions and additional expansion currently taking place in the Hong Kong and Singapore metro areas which are expected to open during the second half of 2009.

*Cost of Revenues.* Our cost of revenues for the three months ended March 31, 2009 and 2008 were split among the following geographic regions (dollars in thousands):

|              | Three months ended March 31, |      |           |      | Change    |     |
|--------------|------------------------------|------|-----------|------|-----------|-----|
|              | 2009                         | %    | 2008      | %    | \$        | %   |
| U.S.         | \$ 63,811                    | 57%  | \$ 54,870 | 58%  | \$ 8,941  | 16% |
| Europe       | 31,842                       | 29%  | 28,221    | 30%  | 3,621     | 13% |
| Asia-Pacific | 16,152                       | 14%  | 11,418    | 12%  | 4,734     | 41% |
| Total        | \$ 111,805                   | 100% | \$ 94,509 | 100% | \$ 17,296 | 18% |

|  | Three months ended<br>March 31, |      |
|--|---------------------------------|------|
|  | 2009                            | 2008 |
| <i>Cost of revenues as a percentage of revenues:</i> |                                 |      |
| U.S.   | 51%                             | 55%  |
| Europe   | 67%                             | 69%  |
| Asia-Pacific   | 61%                             | 63%  |
| Total  | 56%                             | 60%  |

*U.S. Cost of Revenues.* U.S. cost of revenues for the three months ended March 31, 2009 and 2008 included \$24.2 million and \$20.7 million, respectively, of depreciation expense. Growth in depreciation expense was due to our IBX center expansion activity. Excluding depreciation, the increase in U.S. cost of revenues was primarily due to overall growth related to our revenue growth and costs associated with our expansion projects, including (i) an increase of \$2.8 million in utility costs as a result of increased customer



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installations, (ii) an increase of \$1.8 million in rent and facility costs and (iii) \$1.5 million in higher compensation costs, primarily as a result of headcount growth (290 U.S. employees as of March 31, 2009 versus 255 as of March 31, 2008). We anticipate that our U.S. cost of revenues will continue to increase in the foreseeable future to the extent that the occupancy levels in our U.S. IBX centers increase and as our recently-opened IBX centers or IBX center expansions commence operations more fully during the remainder of 2009 and from our additional expansion activity currently taking place in the Chicago, Los Angeles and New York metro areas. We expect U.S. cost of revenues to increase as we continue to grow our business.

*Europe Cost of Revenues.* Europe cost of revenues for the three months ended March 31, 2009 and 2008 included \$8.1 million and \$7.0 million, respectively, of depreciation expense. Growth in depreciation expense was due to our IBX center expansion activity. Excluding depreciation expense, the increase in Europe cost of revenues was primarily the result of costs associated with our expansion projects and overall growth in connection with revenue growth, such as \$2.4 million of higher utility costs arising from increased customer installations and revenues attributed to customer growth. We expect Europe cost of revenues to increase as we continue to grow our business.

*Asia-Pacific Cost of Revenues.* Asia-Pacific cost of revenues for the three months ended March 31, 2009 and 2008 included \$6.1 million and \$3.4 million, respectively, of depreciation expense. Growth in depreciation expense was due to our IBX center expansion activity. Excluding depreciation expense, the increase in Asia-Pacific cost of revenues was primarily the result of costs associated with our expansion projects and overall growth in connection with revenue growth, such as \$1.2 million of higher utility costs arising from increased customer installations and revenues attributed to customer growth. We expect Asia-Pacific cost of revenues to increase as we continue to grow our business.

*Sales and Marketing Expenses.* Our sales and marketing expenses for the three months ended March 31, 2009 and 2008 were split among the following geographic regions (dollars in thousands):

|              | Three months ended March 31, |      |           |      | Change   |       |
|--------------|------------------------------|------|-----------|------|----------|-------|
|              | 2009                         | %    | 2008      | %    | \$       | %     |
| U.S.         | \$ 8,134                     | 57%  | \$ 8,644  | 56%  | \$ (510) | (6%)  |
| Europe       | 3,934                        | 27%  | 4,608     | 30%  | (674)    | (15%) |
| Asia-Pacific | 2,335                        | 16%  | 2,099     | 14%  | 236      | 11%   |
| Total        | \$ 14,403                    | 100% | \$ 15,351 | 100% | \$ (948) | (6%)  |

|  | Three months ended<br>March 31, |      |
|--|---------------------------------|------|
|  | 2009                            | 2008 |
| <i>Sales and marketing expenses as a percentage of revenues:</i> |                                 |      |
| U.S.   | 7%                              | 9%   |
| Europe   | 8%                              | 11%  |
| Asia-Pacific   | 9%                              | 12%  |
| Total  | 7%                              | 10%  |

*U.S. Sales and Marketing Expenses.* Our U.S. sales and marketing expenses did not change significantly. We generally expect U.S. sales and marketing expenses to increase as we continue to grow our business and invest further in various branding initiatives; however, as a percentage of revenues, we expect them to decrease.

*Europe Sales and Marketing Expenses.* Our Europe sales and marketing expenses for the three months ended March 31, 2009 and 2008 included \$1.2 million and \$1.6 million, respectively, of amortization expense related to customer contract intangible assets. Excluding amortization expense, our Europe sales and marketing expenses did not change significantly. We generally expect Europe sales and marketing expenses to increase as we continue to grow our business; however, as a percentage of revenues, we expect them to decrease.

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**Asia-Pacific Sales and Marketing Expenses.** Our Asia-Pacific sales and marketing expenses did not change significantly. We expect Asia-Pacific sales and marketing expenses to increase as we continue to grow our business; however, as a percentage of revenues, we expect them to decrease.

**General and Administrative Expenses.** Our general and administrative expenses for the three months ended March 31, 2009 and 2008 were split among the following geographic regions (dollars in thousands):

|              | Three months ended March 31, |      |           |      | Change   |       |
|--------------|------------------------------|------|-----------|------|----------|-------|
|              | 2009                         | %    | 2008      | %    | \$       | %     |
| U.S.         | \$ 24,841                    | 71%  | \$ 22,427 | 65%  | \$ 2,414 | 11%   |
| Europe       | 6,598                        | 19%  | 7,968     | 23%  | (1,370)  | (17%) |
| Asia-Pacific | 3,711                        | 10%  | 3,981     | 12%  | (270)    | (7%)  |
| Total        | \$ 35,150                    | 100% | \$ 34,376 | 100% | \$ 774   | 2%    |

|   | Three months ended<br>March 31, |      |
|---|---------------------------------|------|
|   | 2009                            | 2008 |
| <i>General and administrative expenses as a percentage of revenues:</i> |                                 |      |
| U.S.  | 20%                             | 23%  |
| Europe  | 14%                             | 20%  |
| Asia-Pacific  | 14%                             | 22%  |
| Total   | 18%                             | 22%  |

**U.S. General and Administrative Expenses.** Our U.S. general and administrative expenses for the three months ended March 31, 2009 and 2008 included \$6.3 million and \$6.9 million, respectively, of stock-based compensation expense. The increase in U.S. general and administrative expenses was primarily due to \$2.3 million of higher compensation costs, including increases in general salary, bonuses and headcount growth (278 U.S. general and administrative employees as of March 31, 2009 versus 226 as of March 31, 2008). Going forward, although we are carefully monitoring our spending given the current economic environment, we expect U.S. general and administrative expenses to increase as we continue to scale our operations to support our growth; however, as a percentage of revenues, we expect them to decrease.

**Europe General and Administrative Expenses.** Our Europe general and administrative expenses for the three months ended March 31, 2009 and 2008 included \$1.1 million and \$1.5 million, respectively, of stock-based compensation expense. Additionally, the resignation of two senior officers in Europe during the three months ended June 30, 2008 has further contributed to the decrease in Europe general and administrative expenses. Going forward, although we are carefully monitoring our spending given the current economic environment, we expect our Europe general and administrative expenses to increase in future periods as we continue to scale our operations to support our growth and in connection with various ongoing integration initiatives related to investments in systems and internal control compliance; however, as a percentage of revenues, we expect them to decrease.

**Asia-Pacific General and Administrative Expenses.** Our Asia-Pacific general and administrative expenses did not change significantly. Going forward, although we are carefully monitoring our spending given the current economic environment, we expect Asia-Pacific general and administrative expenses to increase as we continue to scale our operations to support our growth; however, as a percentage of revenues, we expect them to decrease.

**Restructuring Charges.** During the three months ended March 31, 2009, we recorded a reversal of a restructuring charge accrual of \$5.8 million for our excess space in the Los Angeles metro area as a result of our decision to utilize this space to expand our original Los Angeles IBX center. Our excess space lease in the New York metro area remains abandoned and continues to carry a restructuring charge. During the three months ended March 31, 2008 no restructuring charge was recorded.

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**Interest Income.** Interest income decreased to \$916,000 for the three months ended March 31, 2009 from \$3.4 million for the three months ended March 31, 2008. Interest income decreased primarily due to lower yields on invested balances and lower average cash balances. The average yield for the three months ended March 31, 2009 was 0.87% versus 2.90% for the three months ended March 31, 2008. We expect our interest income to decrease for the foreseeable future due primarily to lower yields on our investment portfolio and lower average cash balances.

**Interest Expense.** Interest expense decreased to \$13.5 million for the three months ended March 31, 2009 from \$15.2 million for the three months ended March 31, 2008. The decrease in interest expense was primarily due to significantly higher capitalized interest expense and the partial conversion of \$13.1 million of our 2.50% convertible subordinated debentures in November 2008. During the three months ended March 31, 2009 and 2008, we capitalized \$4.0 million and \$2.0 million, respectively, of interest expense to construction in progress. This decrease was partially offset by higher loan balances as a result of loan drawdowns and new financings entered into during 2008 consisting of (i) our Asia-Pacific financing, of which \$79.5 million was outstanding as of March 31, 2009 with an approximate blended interest rate of 3.38% per annum as compared to \$37.4 million outstanding as of March 31, 2008 with an approximate blended interest rate of 3.49% per annum and (ii) our European financing, of which \$126.1 million was outstanding as of March 31, 2009 with an approximate blended interest rate of 6.39% per annum as compared to \$116.5 million outstanding as of March 31, 2008 with an approximate blended interest rate of 7.27% per annum. Going forward, we expect to incur higher interest expense as we fully utilize or recognize the full impact of our existing financings to fund our expansion efforts and as we complete expansion efforts and cease to capitalize interest expense.

**Other Income (Expense).** For the three months ended March 31, 2009, we recorded \$4.1 million of other expense, of which \$2.7 million was attributable to an other-than-temporary impairment loss on one of our money market accounts as more fully described in Note 7 of Notes to Condensed Consolidated Financial Statements in Item 1 of this Quarterly Report on Form 10-Q and the remainder of our other expense was attributable to foreign currency exchange losses during the period. For the three months ended March 31, 2008, we recorded \$2.0 million of other income, primarily due to foreign currency exchange gains during the period.

**Income Taxes.** For the three months ended March 31, 2009 and 2008, we recorded \$11.6 million and \$471,000, respectively, of income tax expense. The tax expense recorded in the three months ended March 31, 2009 was a result of applying the effective blended tax rates estimated for the year to the operating results in the period. The tax expense recorded in the three months ended March 31, 2008 was primarily attributable to our foreign operations. Our effective tax rates were 42.9% and 11.0% for the three months ended March 31, 2009 and 2008, respectively. The increase in our effective tax rate is primarily a result of our domestic operations no longer carrying a valuation allowance against the net deferred tax assets of those operations which achieved sufficient profitability in the fourth quarter of 2008. We have not incurred any significant cash income tax expense since inception and we do not expect to incur any significant cash income tax expense during the remainder of 2009 because we still have a large amount of net operating loss carry-forwards in all the jurisdictions in which we operate, which can be used to offset the taxable profit generated in 2009. The cash tax for 2009 is primarily for the U.S. Alternative Minimum Tax and the California state income tax as a result of the state temporarily suspending the utilization of net operating loss carry-forwards.

## **Liquidity and Capital Resources**

As of March 31, 2009, our total indebtedness was comprised of (i) convertible debt principal totaling \$665.1 million from our convertible subordinated debentures, our 2.50% convertible subordinated notes (gross of discount) and our 3.00% convertible subordinated notes and (ii) non-convertible debt and financing obligations totaling \$560.9 million from our Washington D.C. metro area IBX capital lease, San Jose IBX equipment and fiber financing, Chicago IBX equipment financing, Los Angeles IBX financing, Paris metro area IBX capital lease, Ashburn campus mortgage payable, Chicago IBX financing, Asia-Pacific financing, European financing, Netherlands financing and other financing obligations.

We believe we have sufficient cash, coupled with anticipated cash generated from operating activities, to meet our operating requirements, including repayment of our current portion of debt due, and complete our publicly announced expansion projects for at least the next 12 months. As of March 31, 2009, we had

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\$284.0 million of cash, cash equivalents and short-term and long-term investments. If the current capital market conditions continue to deteriorate, we may suffer further losses on our investment portfolio, which could have a material adverse effect on our liquidity. Besides our investment portfolio and any financing activities we may pursue, customer collections are our primary source of cash. While we believe we have a well diversified customer base with no concentration of credit risk with any single customer, we have a number of large customers in the financial services sector. Further, while we believe we have a strong customer base and have experienced strong collections in the past, if the current market conditions continue to deteriorate our customers may have difficulty paying us, we may experience increased churn in our customer base, and there may be reductions in their commitments to us, all of which could have a material adverse effect on our liquidity.

As of March 31, 2009, we had a total of \$20.1 million of additional liquidity available to us, which consists of \$2.9 million under the European financing for general working capital purposes and \$17.2 million under the \$25.0 million Bank of America revolving credit line. Our indebtedness as of March 31, 2009, as noted above, consisted of \$560.9 million of non-convertible senior debt, of which \$248.6 million of this amount was held by a single lender. Although these are committed facilities, most of which are fully drawn or advanced and for which we are amortizing debt repayments of either principal and/or interest only, and we are in compliance with all covenants related to them, deteriorating market and liquidity conditions may give rise to issues which may impact the lenders' ability to hold these debt commitments to their full term.

While we believe we have sufficient liquidity and capital resources to meet our current operating requirements and to complete our publicly-announced IBX expansion plans, we may pursue additional expansion opportunities, primarily the build-out of new IBX centers, in certain of our existing markets which are at or near capacity within the next year. While we will be able to fund some of these expansion plans with our existing resources, additional financing, either debt or equity, may be required to pursue certain of these additional expansion plans. However, if current market conditions continue to persist, or deteriorate further, we may be unable to secure additional financing or any such additional financing may be available to us on unfavorable terms. An inability to pursue additional expansion opportunities will have a material adverse effect on our ability to maintain our desired level of revenue growth in future periods.

**Sources and Uses of Cash**

|   | <b>Three Months Ended</b> |             |
|---|---------------------------|-------------|
|   | <b>March 31,</b>          |             |
|   | <b>2009</b>               | <b>2008</b> |
|   | <b>(in thousands)</b>     |             |
| Net cash provided by operating activities           | \$ 86,704                 | \$ 62,984   |
| Net cash used in investing activities               | (77,885)                  | (136,200)   |
| Net cash (used in) provided by financing activities | (3,625)                   | 44,598      |

*Operating Activities.* The increase in net cash provided by operating activities was primarily due to improved operating results as discussed above, strong collections of accounts receivable and management of vendor payments. We expect that we will continue to generate cash from our operating activities during the remainder of 2009 and beyond.

*Investing Activities.* The decrease in net cash used in investing activities during the three months ended March 31, 2009 compared to 2008 was primarily due to lower capital expenditures. During the three months ended March 31, 2009 and 2008, these capital expenditures were \$75.0 million and \$125.6 million, respectively. We expect that our IBX expansion activity will be less than what we spent in 2008 as we carefully manage investing activities during the current economic environment.

*Financing Activities.* Net cash used in financing activities during the three months ended March 31, 2009 was primarily due to repayments of our debt facilities, partially offset by proceeds from our employee equity awards. Net cash provided by financing activities during the three months ended March 31, 2008 was primarily due to loan drawdowns for ongoing expansion projects. We expect that, unless we are successful in obtaining new financing, our financing activities will consist primarily of repayment of our debt during the remainder of 2009.

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***Debt Obligations***

*2.50% Convertible Subordinated Notes.* In January 2009, we adopted FSP APB 14-1. As a result, we separately accounted for the liability and equity components of our 2.50% convertible subordinated notes. See *2.50% Convertible Subordinated Notes* in Note 8 of Notes to Condensed Consolidated Financial Statements in Item 1 of this Quarterly Report on Form 10-Q.

*Netherlands Financing.* In April 2009, we received a 30-day extension to complete our refinancing of the Netherlands financing. We now expect to complete this refinancing in May 2009. If we are unable to renegotiate the Netherlands financing by May 2009, the financial covenants in their original form will go back into effect, and we will not be in compliance with such financial covenants. As of March 31, 2009, a total of \$6.7 million was outstanding under the Netherlands financing.

*\$25.0 Million Bank of America Revolving Credit Line.* In February 2009, we entered into a \$25.0 million one-year revolving credit facility with Bank of America, which is referred to as the \$25.0 million Bank of America revolving credit line. The \$25.0 million Bank of America revolving credit line will be used primarily to fund our working capital and to enable us to issue letters of credit. The effect of issuing letters of credit under the \$25.0 million Bank of America revolving credit line will reduce the amount available for borrowing under the \$25.0 million Bank of America revolving credit line. We may borrow, repay and reborrow under the \$25.0 million Bank of America revolving credit line at either the prime rate or at a borrowing margin of 2.75% over one, three or six month LIBOR, subject to a minimum borrowing cost of 3.00%. The \$25.0 million Bank of America revolving credit line contains three financial covenants consisting of a tangible net worth ratio, a debt service ratio and a senior leverage ratio and is collateralized by our domestic accounts receivable balances. The \$25.0 million Bank of America revolving credit line is available for renewal subject to mutual agreement by both parties. During the three months ended March 31, 2009, we entered into a \$7.8 million irrevocable letter of credit under the \$25.0 million Bank of America revolving credit line, which resulted in our release of restricted cash to unrestricted cash. As a result, the amount available to borrow was \$17.2 million as of March 31, 2009.

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We lease a majority of our IBX centers and certain equipment under non-cancelable lease agreements expiring through 2027. The following represents our debt maturities, financings, leases and other contractual commitments as of March 31, 2009 (in thousands):

|  | 2009<br>(9<br>months) | 2010       | 2011       | 2012        | 2013       | 2014 and<br>thereafter | Total        |
|--|-----------------------|------------|------------|-------------|------------|------------------------|--------------|
| Convertible debt (1)                                     | \$ 19,150             | \$         | \$         | \$ 250,000  | \$         | \$ 395,986             | \$ 665,136   |
| Chicago IBX financing (1)                                |                       |            |            | 109,991 (5) |            |                        | 109,991      |
| Asia-Pacific financing (1)                               | 20,069                | 28,994     | 25,266     | 5,197       |            |                        | 79,526       |
| European financing (1)                                   | 7,923                 | 14,351     | 15,936     | 19,150      | 23,112     | 45,611                 | 126,083      |
| Netherlands financing (1)                                | 6,709                 |            |            |             |            |                        | 6,709        |
| Interest (2)   | 21,449                | 26,836     | 25,433     | 16,629      | 13,846     | 10,118                 | 114,311      |
| Mortgage payable (3)                                     | 7,623                 | 10,164     | 10,164     | 10,164      | 10,165     | 123,339                | 171,619      |
| Other note payable (3)                                   | 7,500                 |            |            |             |            |                        | 7,500        |
| Capital lease and other financing obligations (3)        | 12,052                | 16,472     | 17,904     | 17,803      | 17,904     | 157,057                | 239,192      |
| Operating leases under accrued restructuring charges (3) | 2,366                 | 2,738      | 2,827      | 3,033       | 3,066      | 4,929                  | 18,959       |
| Operating leases (4)                                     | 39,124                | 50,976     | 49,102     | 48,173      | 48,093     | 223,637                | 459,105      |
| Other contractual commitments (4)                        | 116,129               | 23,616     | 3,268      | 100         |            |                        | 143,113      |
|  | \$ 260,094            | \$ 174,147 | \$ 149,900 | \$ 480,240  | \$ 116,186 | \$ 960,677             | \$ 2,141,244 |

(1) Represents principal only.

(2) Represents interest on convertible debt, Chicago IBX financing, Asia-Pacific financing, European financing and Netherlands financing based on their approximate interest rates as of March 31, 2009.

(3) Represents principal and interest.

(4) Represents off-balance sheet arrangements. Other contractual commitments are described below.

(5) The loan payable under the Chicago IBX financing has a maturity date of January 31, 2010, with options to extend for up to an additional two years, in one-year increments, upon satisfaction of certain extension conditions. We intend to extend the maturity of the loan payable under the Chicago IBX financing.

In connection with one of our IBX operating leases, we entered into a \$7.8 million irrevocable letter of credit with Bank of America. This letter of credit was provided in lieu of a cash deposit under the \$25.0 million Bank of America revolving credit line and automatically renews in successive one-year periods until the final lease expiration date. If the landlord for this IBX lease decides to drawdown on this letter of credit, we will be required to fund this letter of credit either through cash collateral or borrowing under the \$25.0 million Bank of America revolving credit line. This contingent commitment is not reflected in the table above.

Primarily as a result of our various IBX expansion projects, as of March 31, 2009, we were contractually committed for \$64.0 million of unaccrued capital expenditures, primarily for IBX equipment not yet delivered and labor not yet provided, in connection with the work necessary to complete construction and open these IBX centers prior to making them available to customers for installation. This amount, which is expected to be paid during the remainder of 2009 and 2010, is reflected in the table above as other contractual commitments.

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We have other non-capital purchase commitments in place as of March 31, 2009, such as commitments to purchase power in select locations, primarily in the U.S., Australia, Germany, Singapore and the United Kingdom, through the remainder of 2009 and thereafter, and other open purchase orders, which contractually bind us for goods or services to be delivered or provided during the remainder of 2009 and beyond. Such other purchase commitments as of March 31, 2009, which total \$79.1 million, are also reflected in the table above as other contractual commitments.

In addition, although we are not contractually obligated to do so, we expect to incur additional capital expenditures of approximately \$150.0 million to \$200.0 million, in addition to the \$64.0 million in contractual commitments discussed above as of March 31, 2009, in our various IBX expansion projects during the remainder of 2009 and 2010 in order to complete the work needed to open these IBX centers. These non-contractual capital expenditures are not reflected in the table above. If the current economic environment persists, we could delay these non-contractual capital expenditure commitments to preserve liquidity.

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### **Critical Accounting Estimates**

Equinix's financial statements and accompanying notes are prepared in accordance with generally accepted accounting principles in the United States of America. Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. These estimates and assumptions are affected by management's application of accounting policies. On an on-going basis, management evaluates its estimates and judgments. Critical accounting policies for Equinix that affect our more significant judgment and estimates used in the preparation of our condensed consolidated financial statements include accounting for income taxes, accounting for impairment of goodwill and accounting for property, plant and equipment, which are discussed in more detail under the caption "Critical Accounting Estimates" in Management's Discussion and Analysis of Financial Condition and Results of Operations, set forth in Part II Item 7, of our Annual Report on Form 10-K for the year ended December 31, 2008.

### **Recent Accounting Pronouncements**

See Note 1 of Notes to Condensed Consolidated Financial Statements in Item 1 of this Quarterly Report on Form 10-Q.

### **Item 3. Quantitative and Qualitative Disclosures about Market Risk**

As more fully described in Cash, Cash Equivalents and Short-Term and Long-Term Investments in Note 7 of Notes to Condensed Consolidated Financial Statements in Item 1 of this Quarterly Report on Form 10-Q, during the three months ended March 31, 2009, we incurred an additional \$2.7 million of other-than-temporary impairment loss from our investment portfolio (consisting of a single money market account) in the Reserve Primary Fund. There have been no other significant changes in our market risk, investment portfolio risk, interest rate risk, foreign currency risk and commodity price risk exposures and procedures during the three months ended March 31, 2009 as compared to the respective risk exposures and procedures disclosed in Quantitative and Qualitative Disclosures About Market Risk, set forth in Part II Item 7A, of our Annual Report on Form 10-K for the year ended December 31, 2008.

### **Item 4. Controls and Procedures**

(a) ***Evaluation of Disclosure Controls and Procedures.*** Our Chief Executive Officer and our Chief Financial Officer, after evaluating the effectiveness of our disclosure controls and procedures (as defined in the Securities Exchange Act of 1934 (the "Exchange Act") Rules 13a-15(e) or 15d-15(e)) as of the end of the period covered by this quarterly report, have concluded that our disclosure controls and procedures are effective based on their evaluation of these controls and procedures required by paragraph (b) of Exchange Act Rules 13a-15 or 15d-15.

(b) ***Changes in Internal Control over Financial Reporting.*** There were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

(c) ***Limitations on the Effectiveness of Controls.*** Our management, including our Chief Executive Officer and Chief Financial Officer, believes that our disclosure controls and procedures and internal control over financial reporting are designed and operated to be effective at the reasonable assurance level. However, our management does not expect that our disclosure controls and procedures or our internal control over financial reporting will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected. These inherent limitations include the realities that judgments in decision making can be faulty, and that breakdowns can occur because of a simple error



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or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people or by management override of the controls. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions; over time, controls may become inadequate because of changes in conditions, or the degree of compliance with policies or procedures may deteriorate. Because of the inherent limitations in a cost effective control system, misstatements due to error or fraud may occur and not be detected.

**PART II - OTHER INFORMATION****Item 1. Legal Proceedings**

On July 30, 2001 and August 8, 2001, putative shareholder class action lawsuits were filed against us, certain of our officers and directors (the Individual Defendants ), and several investment banks that were underwriters of our initial public offering (the Underwriter Defendants ). The cases were filed in the United States District Court for the Southern District of New York. Similar lawsuits were filed against approximately 300 other issuers and related parties. These lawsuits have been coordinated before a single judge. The purported class action alleges violations of Sections 11 and 15 of the Securities Act of 1933 and Sections 10(b), Rule 10b-5 and 20(a) of the Securities Exchange Act of 1934 against us and the Individual Defendants. The plaintiffs have since dismissed the Individual Defendants without prejudice. The suits allege that the Underwriter Defendants agreed to allocate stock in our initial public offering to certain investors in exchange for excessive and undisclosed commissions and agreements by those investors to make additional purchases in the aftermarket at pre-determined prices. The plaintiffs allege that the prospectus for our initial public offering was false and misleading and in violation of the securities laws because it did not disclose these arrangements. The action seeks damages in an unspecified amount. On February 19, 2003, the court dismissed the Section 10(b) claim against us, but denied the motion to dismiss the Section 11 claim.

At the court's request, Plaintiffs selected six focus cases, which do not include us. The court indicated that its decisions in the six focus cases are intended to provide strong guidance for the parties in the remaining cases. On August 14, 2007, the plaintiffs filed amended complaints in the six focus cases. On September 27, 2007, the plaintiffs moved to certify a class in these six cases. On November 14, 2007, the defendants in the six focus cases filed motions to dismiss the amended complaints. On March 26, 2008, the District Court dismissed the Securities Act claims of those members of the putative classes in the focus cases who sold their securities for a price in excess of the initial offering price and those who purchased outside the previously certified class period. With respect to all other claims, the motions to dismiss were denied. On October 10, 2008, at the request of plaintiffs, plaintiffs' motion for class certification was withdrawn, without prejudice. On April 3, 2009, the plaintiffs submitted to the court a motion for preliminary approval of a settlement of the approximately 300 coordinated cases, which includes Equinix, the underwriter defendants in the Equinix class action lawsuit, and the plaintiff class in the Equinix class action lawsuit. The insurers for the issuer defendants in the coordinated cases will make the settlement payment on behalf of the issuers, including Equinix. The settlement is subject to termination by the parties under certain circumstances, and is subject to court approval. There is no assurance that the settlement will be concluded or that the court will approve the settlement.

Due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of the matter. We are unable at this time to determine whether the outcome of the litigation would have a material impact on our results of operations, financial condition or cash flows. We intend to continue to defend the action vigorously if the settlement is not approved.

On August 22, 2008, a complaint was filed against Equinix, certain former officers and directors of Pihana Pacific, Inc. ( Pihana ), certain investors in Pihana, and others. The lawsuit was filed in the First Circuit Court of the State of Hawaii, and arises out of December 2002 agreements pursuant to which Equinix merged Pihana and i-STT (a subsidiary of Singapore Technologies Telemedia Pte Ltd) into the internet exchange services business of Equinix. Plaintiffs, who were allegedly holders of Pihana common stock, allege that their rights as shareholders were violated, and the transaction was effectuated improperly, by Pihana's majority shareholders, officers and directors, with the alleged assistance of Equinix and others. Among other things, plaintiffs contend that they effectively had a right to block the transaction,

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that this supposed right was disregarded, and that they improperly received no consideration when the deal was completed. The complaint seeks to recover unspecified punitive damages, equitable relief, fees and costs, and compensatory damages in an amount that plaintiffs allegedly believe may be all or a substantial portion of the approximately \$725.0 million value of Equinix held by Defendants (a group that includes more than 30 individuals and entities). An amended complaint, which adds new plaintiffs (other alleged holders of Pihana common stock) but is otherwise substantially similar to the original pleading, was filed on September 29, 2008 (the Amended Complaint). On October 13, 2008, a complaint was filed in a separate action by another purported holder of Pihana common stock, naming the same defendants and asserting substantially similar allegations as the August 22, 2008 and September 29, 2008 pleadings. On December 12, 2008, the court entered a stipulated order, which consolidated the two actions under one case number and set January 22, 2009 as the last day for Defendants to move to dismiss or otherwise respond to the Amended Complaint, the operative complaint in this case. On January 22, 2009, motions to dismiss the Amended Complaint were filed by Equinix and other Defendants. The court has not yet ruled on any of the motions to dismiss. We believe that plaintiffs claims and alleged damages are without merit and we intend to defend the litigation vigorously.

Due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of the matter. We are unable at this time to determine whether the outcome of the litigation would have a material impact on our results of operations, financial condition or cash flows.

**Item 1A. Risk Factors**

In addition to the other information contained in this report, the following risk factors should be considered carefully in evaluating our business and us:

**Our substantial debt could adversely affect our cash flows and limit our flexibility to raise additional capital.**

We have a significant amount of debt. As of March 31, 2009, our total indebtedness was approximately \$1.2 billion, our stockholders' equity was \$933.2 million and our cash and investments totaled \$284.0 million.

Our substantial amount of debt could have important consequences. For example, it could:

require us to dedicate a substantial portion of our cash flow from operations to make interest and principal payments on our debt, reducing the availability of our cash flow to fund future capital expenditures, working capital, execution of our expansion strategy and other general corporate requirements;

make it more difficult for us to satisfy our obligations under our various debt instruments;

increase our vulnerability to general adverse economic and industry conditions and adverse changes in governmental regulations;

limit our flexibility in planning for, or reacting to, changes in our business and industry, which may place us at a competitive disadvantage compared with our competitors;

limit our ability to borrow additional funds, even when necessary to maintain adequate liquidity, which would also limit our ability to further expand our business; and

make us more vulnerable to increases in interest rates because of the variable interest rates on some of our borrowings to the extent we have not effectively hedged such variable rates.

The occurrence of any of the foregoing factors could have a material adverse effect on our business, results of operations and financial condition. In addition, the performance of our stock price may trigger events that would require the write-off of a significant portion of our debt issuance costs related to our convertible debt, which may have a material adverse effect on our results of operations and financial condition.



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In addition, of our total indebtedness as of March 31, 2009, \$560.9 million was non-convertible senior debt (of which \$248.6 million is with a single lender). Although these are committed facilities, virtually all of which are fully drawn or advanced for which we are amortizing debt repayments of either principal and/or interest only, and we were in full compliance with all covenants related to them effective March 31, 2009, deteriorating market and liquidity conditions may give rise to issues which may impact the lenders' ability to hold these debt commitments to their full term. Accordingly, these lenders of committed and drawn facilities may attempt to call this debt which would have a material adverse effect on our liquidity, even though no call provisions exist without being in default.

We may also need to refinance a portion of our outstanding debt as it matures. There is a risk that we may not be able to refinance existing debt or that the terms of any refinancing may not be as favorable as the terms of our existing debt. Furthermore, if prevailing interest rates or other factors at the time of refinancing result in higher interest rates upon refinancing, then the interest expense relating to that refinanced indebtedness would increase. These risks could adversely affect our financial condition, cash flows and results of operations.

### **If we are not able to generate sufficient operating cash flows or obtain external financing, our ability to fund incremental expansion plans may be limited.**

Our capital expenditures, together with ongoing operating expenses and obligations to service our debt, will be a substantial drain on our cash flow and may decrease our cash balances. The capital markets are currently limited for external financing opportunities. Additional debt or equity financing, especially in the current credit-constrained climate, may not be available when needed or, if available, may not be available on satisfactory terms. Our inability to obtain needed debt and/or equity financing or to generate sufficient cash from operations may require us to prioritize projects or curtail capital expenditures which could adversely affect our results of operations.

### **The global financial crisis may have an impact on our business and financial condition in ways that we currently cannot predict.**

The continued credit crisis and related turmoil in the global financial markets has had and may continue to have an impact on our business and our financial condition. For example, we are currently unable to access cash invested with the Reserve Primary Fund, a prime obligations money market fund that has suspended redemptions and is being liquidated. While we received periodic distributions from the Reserve during the fourth quarter of 2008 and the first quarter of 2009, the Reserve continues to hold a portion of our investment balance. We had invested approximately \$50.9 million in this fund, wrote-off \$4.2 million and have received redemptions of approximately \$43.5 million. The remaining balance still held at the Reserve had a fair value of approximately \$3.2 million as of March 31, 2009. In April 2009, we received an additional redemption of \$2.3 million, leaving a balance of \$897,000 that we expect to still be distributed from the Reserve. While we expect to receive substantially all of our remaining holdings in this fund within the next six months, we cannot predict when this will occur or the amount we will receive. Further, a number of litigation claims have been filed against the Reserve's management which could potentially delay the timing and amount of the final distributions of the fund. If the litigation were to continue for an extended period of time it is possible that the Reserve management's cost of defending these claims could also reduce the final amount of distribution to us. We do not believe that the current liquidity issues related to this fund will impact our ongoing business operations. However, if the current market conditions continue to deteriorate, we may suffer further losses on our investment portfolio, which could have a material adverse effect on our liquidity.

The global financial crisis could have a material adverse effect on our liquidity in other ways. Customer collections are our primary source of cash. While we believe we have a strong customer base and have experienced strong collections in the past, if the current market conditions continue to deteriorate some of our customers may begin to have difficulty paying us and we may experience increased churn in our customer base, including reductions in their commitments to us. For example, we have a number of large customers in the financial services sector which has been significantly impacted by the downturn. We may also be required to increase our allowance for doubtful accounts and our results would be negatively impacted. Our sales cycle could also be lengthened as customers slow spending, or delay decision-making, on our products and services, which could adversely affect our revenue growth. Finally, we could also experience pricing pressure as a result of economic conditions if our competitors lower prices and attempt to lure away our customers with lower cost solutions.

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The credit crisis could also have an impact on our foreign exchange forward contract and interest rate swap hedging contracts if our counterparties are forced to file for bankruptcy or are otherwise unable to perform their obligations.

Finally, our ability to access the capital markets may be severely restricted at a time when we would like, or need, to do so, which could have an impact on our flexibility to pursue additional expansion opportunities and maintain our desired level of revenue growth in the future.

**We are exposed to fluctuations in the market values of our portfolio investments and in interest rates; impairment of our investments could harm our results of operations.**

We maintain an investment portfolio of various holdings, types and maturities, including money market funds and other short-term and long-term securities. These securities are classified as available-for-sale and, consequently, are recorded on our consolidated balance sheets at fair value with unrealized gains or losses as a separate component of accumulated other comprehensive income or loss. Our portfolio includes fixed income securities, the values of which are subject to market price volatility and changes in interest rates. If the market price declines, we may recognize in our statements of operations the decline in fair value of our investments below the cost basis when the decline is judged to be other-than-temporary. For information regarding the sensitivity of and risks associated with the market value of our portfolio and interest rates, refer to our discussion of our investment portfolio and interest rate risks in *Quantitative and Qualitative Disclosures About Market Risk* included in Part I, Item 3 of this Quarterly Report on Form 10-Q.

**Fluctuations in foreign currency exchange rates in the markets in which we operate internationally could harm our results of operations.**

We may experience gains and losses resulting from fluctuations in foreign currency exchange rates. To date, the majority of our revenues and costs have been denominated in U.S. dollars; however, the majority of revenues and costs in our international operations have been denominated in foreign currencies. Where our prices are denominated in U.S. dollars, our sales could be adversely affected by declines in foreign currencies relative to the U.S. dollar, thereby making our products and services more expensive in local currencies. We are also exposed to risks resulting from fluctuations in foreign currency exchange rates in connection with our international expansions. To the extent we are paying contractors in foreign currencies, our expansions could cost more than anticipated from declines in the U.S. dollar relative to foreign currencies. In addition, fluctuating foreign currency exchange rates have a direct impact on how our international results of operations translate into U.S. dollars.

Although we have in the past, and may decide in the future, to undertake foreign exchange hedging transactions to reduce foreign currency transaction exposure, we do not currently intend to eliminate all foreign currency transaction exposure. For example, while we hedge certain of our foreign currency assets and liabilities on our balance sheet, we do not hedge revenue. During fiscal 2007 and the first half of 2008, the U.S. dollar had been generally weaker relative to the currencies of the foreign countries in which we operate. This overall weakness of the U.S. dollar had a positive impact on our consolidated results of operations because the foreign denominations translated into more U.S. dollars. However, during the second half of 2008 and through the first quarter of 2009, the U.S. dollar strengthened relative to certain of the currencies of the foreign countries in which we operate. This significantly impacted our consolidated financial position and results of operations as amounts in foreign currencies are generally translating into less U.S. dollars. Further strengthening of the U.S. dollar would continue to have a significant impact on our consolidated financial position and results of operations including the amount of revenue that we report in future periods. For additional information on foreign currency risk, refer to our discussion of foreign currency risk in *Quantitative and Qualitative Disclosures About Market Risk* included in Part I, Item 3 of this Quarterly Report on Form 10-Q.

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**Our products and services have a long sales cycle that may harm our revenues and operating results.**

A customer's decision to license cabinet space in one of our IBX centers and to purchase additional services typically involves a significant commitment of resources. In addition, some customers will be reluctant to commit to locating in our IBX centers until they are confident that the IBX center has adequate carrier connections. As a result, we have a long sales cycle. Furthermore, we may expend significant time and resources in pursuing a particular sale or customer that does not result in revenue.

The current economic downturn may further impact this long sales cycle by making it extremely difficult for customers to accurately forecast and plan future business activities. This could cause customers to slow spending, or delay decision-making, on our products and services, which would delay and lengthen our sales cycle.

Delays due to the length of our sales cycle may materially and adversely affect our revenues and operating results, which could harm our ability to meet our forecasts for a given quarter and cause volatility in our stock price.

**We have incurred substantial losses in the past and may incur additional losses in the future.**

As of March 31, 2009 our accumulated deficit was \$440.0 million. Although we generated net income during 2008, our first full year of net income since our inception, and during the first quarter of 2009, we are also currently investing heavily in our future growth through the build-out of several additional IBX centers and IBX center expansions. As a result, we will incur higher depreciation and other operating expenses, as well as interest expense, that may negatively impact our ability to sustain profitability in future periods unless and until these new IBX centers generate enough revenue to exceed their operating costs and cover our additional overhead needed to scale our business for this anticipated growth. The current global financial crisis may also further add to our losses if we cannot generate sufficient revenue to offset the increased costs of our recently-opened IBX centers or IBX centers currently under construction. In addition, costs associated with the acquisition and integration of any acquired companies, as well as the additional interest expense associated with debt financing we have undertaken to fund our growth initiatives, may also negatively impact our ability to sustain profitability. Finally, given the competitive and evolving nature of the industry in which we operate, we may not be able to sustain or increase profitability on a quarterly or annual basis.

**We are continuing to invest in our expansion efforts but may not have sufficient customer demand in the future to realize expected returns on these investments.**

We are considering the acquisition or lease of additional properties and the construction of new IBX centers beyond those expansion projects already announced. We will be required to commit substantial operational and financial resources to these IBX centers, generally 12 to 18 months in advance of securing customer contracts, and we may not have sufficient customer demand in those markets to support these centers once they are built. In addition, unanticipated technological changes could affect customer requirements for data centers and we may not have built such requirements into our new IBX centers. Either of these contingencies, if they were to occur, could make it difficult for us to realize expected or reasonable returns on these investments.

**Our construction of additional new IBX centers could involve significant risks to our business.**

In order to sustain our growth in certain of our existing and new markets, we must acquire suitable land with or without structures to build new IBX centers from the ground up. We call these greenfield builds. Greenfield builds are currently underway, or being contemplated, in several key markets. A greenfield build involves substantial planning and lead-time, much longer time to completion than an IBX retrofit of an existing data center, and significantly higher costs of construction, equipment and materials, which could have a negative impact on our returns. A greenfield build also requires us to carefully select and rely on the experience of one or more general contractors and associated subcontractors during the construction process. Should a general contractor or significant subcontractor experience financial or other problems

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during the construction process, we could experience significant delays, increased costs to complete the project and other negative impacts to our expected returns. Site selection is also a critical factor in our expansion plans, and there may not be suitable properties available in our markets with the necessary combination of high power capacity and fiber connectivity.

While we may prefer to locate new IBX centers adjacent to our existing locations, we may be limited by the inventory and location of suitable properties as well as by the need for adequate power and fiber to the site. In the event we decide to build new IBX centers separate from our existing IBX centers, we may provide services to interconnect these two centers. Should these services not provide the necessary reliability to sustain service, this could result in lower interconnection revenue and lower margins and could have a negative impact on customer retention over time.

**Any failure of our physical infrastructure or services could lead to significant costs and disruptions that could reduce our revenue and harm our business reputation and financial results.**

Our business depends on providing customers with highly reliable service. We must protect our customers' IBX infrastructure and their equipment located in our IBX centers. We continue to acquire IBX centers not built by us. If we discover that these IBX centers and their infrastructure assets are not in the condition we expected when they were acquired, we may be required to incur substantial additional costs to repair or upgrade the centers. The services we provide in each of our IBX centers are subject to failure resulting from numerous factors, including:

human error;

equipment failure;

physical or electronic security breaches;

fire, earthquake, flood, tornados and other natural disasters;

extreme temperatures;

water damage;

fiber cuts;

power loss;

terrorist acts;

sabotage and vandalism; and

the failure of business partners who provide our resale products.

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Problems at one or more of our IBX centers, whether or not within our control, could result in service interruptions or significant equipment damage. We have service level commitment obligations to certain of our customers, including our significant customers. As a result, service interruptions or significant equipment damage in our IBX centers could result in difficulty maintaining service level commitments to these customers and potential claims related to such failures. Because our IBX centers are critical to many of our customers' businesses, service interruptions or significant equipment damage in our IBX centers could also result in lost profits or other indirect or consequential damages to our customers. We cannot guarantee that a court would enforce any contractual limitations on our liability in the event that one of our customers brings a lawsuit against us as the result of a problem at one of our IBX centers.

We may incur significant liability to our customers in connection with a loss of power or our failure to meet other service level commitment obligations, or if we are held liable for a substantial damage award. In addition, any loss of service, equipment damage or inability to meet our service level commitment obligations could reduce the confidence of our customers and could consequently impair our ability to obtain and retain customers, which would adversely affect both our ability to generate revenues and our operating results.



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Furthermore, we are dependent upon Internet service providers, telecommunications carriers and other website operators in the U.S., Asia-Pacific region, Europe and elsewhere, some of which have experienced significant system failures and electrical outages in the past. Users of our services may in the future experience difficulties due to system failures unrelated to our systems and services. If for any reason, these providers fail to provide the required services, our business, financial condition and results of operations could be materially and adversely impacted.

### **The market price of our stock may continue to be highly volatile, and the value of an investment in our common stock may decline.**

Since January 1, 2008, the closing sale price of our common stock on the NASDAQ Global Select Market ranged from \$35.14 to \$100.75 per share. The market price of the shares of our common stock has been and may continue to be highly volatile. General economic and market conditions, and market conditions for telecommunications stocks in general, may affect the market price of our common stock.

Announcements by others or us may also have a significant impact on the market price of our common stock. These announcements may relate to:

our operating results or forecasts;

new issuances of equity, debt or convertible debt by us;

developments in our relationships with corporate customers;

announcements by our customers or competitors;

changes in regulatory policy or interpretation;

governmental investigations;

changes in the ratings of our stock by securities analysts;

our purchase or development of real estate and/or additional IBX centers;

acquisitions by us of complementary businesses; or

the operational performance of our IBX centers.

The stock market has from time to time experienced extreme price and volume fluctuations, which have particularly affected the market prices for emerging telecommunications companies, and which have often been unrelated to their operating performance. These broad market fluctuations may adversely affect the market price of our common stock.

### **We expect our operating results to fluctuate.**

We have experienced fluctuations in our results of operations on a quarterly and annual basis. The fluctuations in our operating results may cause the market price of our common stock to be volatile. We expect to experience significant fluctuations in our operating results in the

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foreseeable future due to a variety of factors, including, but not limited to:

fluctuations of foreign currencies in the markets in which we operate;

the timing and magnitude of capital expenditures, financing or other expenses related to the acquisition, purchase or construction of additional IBX centers or the upgrade of existing IBX centers;

demand for space, power and services at our IBX centers;

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changes in general economic conditions, such as the current economic downturn, and specific market conditions in the telecommunications and Internet industries, both of which may have an impact on our customer base;

costs associated with the write-off or exit of unimproved or underutilized property, or the reversal of prior exit costs due to a change in strategy;

charges to earnings resulting from past acquisitions due to, among other things, impairment of goodwill or intangible assets, reduction in the useful lives of intangible assets acquired, identification of additional assumed contingent liabilities or revised estimates to restructure an acquired company's operations;

the duration of the sales cycle for our services;

restructuring charges or reversals of existing restructuring charges, which may be necessary due to revised sublease assumptions, changes in strategy or otherwise;

acquisitions or dispositions we may make;

the financial condition and credit risk of our customers;

the provision of customer discounts and credits;

the mix of current and proposed products and services and the gross margins associated with our products and services;

the timing required for new and future centers to open or become fully utilized;

competition in the markets in which we operate;

conditions related to international operations;

increasing repair and maintenance expenses in connection with aging IBX centers;

lack of available capacity in our existing IBX centers to generate new revenue or delays in opening up new or acquired IBX centers that delay our ability to generate new revenue in markets which have otherwise reached capacity;

changes in rent expense as we amend our IBX center leases in connection with extending their lease terms when their initial lease term expiration dates approach;

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the timing and magnitude of other operating expenses, including taxes, expenses related to the expansion of sales, marketing, operations and acquisitions, if any, of complementary businesses and assets;

the cost and availability of adequate public utilities, including power;

changes in employee stock-based compensation;

changes in income tax benefit or expense; and

changes in or new generally accepted accounting principles (GAAP) in the U.S. as periodically released by the Financial Accounting Standards Board (FASB).

Any of the foregoing factors, or other factors discussed elsewhere in this report, could have a material adverse effect on our business, results of operations and financial condition. Although we have experienced growth in revenues in recent quarters, this growth rate is not necessarily indicative of future operating results. Prior to 2008, we had generated net losses every fiscal year since inception. It is possible that we may not be able to generate positive net income on a quarterly or annual basis in the future. In addition, a relatively large portion of our expenses are fixed in the short-term, particularly with respect to lease and

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personnel expenses, depreciation and amortization and interest expenses. Therefore, our results of operations are particularly sensitive to fluctuations in revenues. As such, comparisons to prior reporting periods should not be relied upon as indications of our future performance. In addition, our operating results in one or more future quarters may fail to meet the expectations of securities analysts or investors. If this occurs, we could experience an immediate and significant decline in the trading price of our stock.

### **We are exposed to potential risks from legislation requiring companies to evaluate controls under Section 404 of the Sarbanes-Oxley Act of 2002.**

Although we received an unqualified opinion regarding the effectiveness of our internal controls over financial reporting as of December 31, 2008, in the course of our ongoing evaluation of our internal controls over financial reporting we have identified certain areas which we would like to improve and are in the process of evaluating and designing enhanced processes and controls to address these areas identified during our evaluation, none of which we believe constitutes a material change. However, we cannot be certain that our efforts will be effective or sufficient for us, or our independent registered public accounting firm, to issue unqualified reports in the future, especially as our business continues to grow and evolve.

Our ability to manage our operations and growth will require us to improve our operational, financial and management controls, as well as our internal reporting systems and controls. We may not be able to implement improvements to our internal reporting systems and controls in an efficient and timely manner and may discover deficiencies in existing systems and controls. Any such deficiencies could result in material misstatements in our consolidated financial statements.

### **If we cannot effectively manage our international operations, and successfully implement our international expansion plans, our revenues may not increase and our business and results of operations would be harmed.**

For the years ended December 31, 2008, 2007 and 2006, we recognized 37%, 23% and 14%, respectively, of our revenues outside the U.S. For the three months ended March 31, 2009, we recognized 37% of our revenues outside the U.S.

To date, the neutrality of our IBX centers and the variety of networks available to our customers has often been a competitive advantage for us. In certain of our acquired IBX centers in the Asia-Pacific region the limited number of carriers available reduces that advantage. As a result, we may need to adapt our key revenue-generating services and pricing to be competitive in those markets. In addition, we are currently undergoing expansions or evaluating expansion opportunities in Europe and in the Asia-Pacific region. Undertaking and managing expansions in foreign jurisdictions may present unanticipated challenges to us.

Our international operations are generally subject to a number of additional risks, including:

the costs of customizing IBX centers in foreign countries;

protectionist laws and business practices favoring local competition;

greater difficulty or delay in accounts receivable collection;

difficulties in staffing and managing foreign operations, including negotiating with foreign labor unions or workers' councils;

political and economic instability;

fluctuations in currency exchange rates;

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difficulties in repatriating funds from certain countries;

our ability to obtain, transfer, or maintain licenses required by governmental entities with respect to our business;

compliance with the Foreign Corrupt Practices Act; and

compliance with evolving governmental regulation with which we have little experience.

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**The increased use of high power density equipment may limit our ability to fully utilize our IBX centers.**

Customers are increasing their use of high-density electrical power equipment, such as blade servers, in our IBX centers which has significantly increased the demand for power on a per cabinet basis. Because many of our IBX centers were built a number of years ago, the current demand for electrical power may exceed the designed electrical capacity in these centers. As electrical power, not space, is typically the limiting factor in our IBX centers, our ability to fully utilize those IBX centers may be limited. The availability of sufficient power may also pose a risk to the successful operation of our new IBX centers. The ability to increase the power capacity of an IBX center, should we decide to, is dependent on several factors including, but not limited to, the local utility's ability to provide additional power; the length of time required to provide such power; and/or whether it is feasible to upgrade the electrical infrastructure of an IBX center to deliver additional power to customers. Although we are currently designing and building to a much higher power specification, there is a risk that demand will continue to increase and our IBX centers could become obsolete sooner than expected.

**Acquisitions present many risks, and we may not realize the financial or strategic goals that were contemplated at the time of any transaction.**

Over the last several years we have completed several acquisitions (including our acquisitions of IXEurope plc in 2007 and Virtu Secure Webservices B.V. in 2008) and we may make additional acquisitions in the future. These acquisitions may include acquisitions of businesses, products, services or technologies that we believe to be complementary, as well as acquisitions of new IBX centers or real estate for development of new IBX centers. We may pay for future acquisitions by using our existing cash resources (which may limit other potential uses of our cash), incurring additional debt (which may increase our interest expense, leverage and debt service requirements) and/or issuing shares (which may dilute our existing stockholders and have a negative effect on our earnings per share). Acquisitions expose us to several potential risks, including:

the possible disruption of our ongoing business and diversion of management's attention by acquisition, transition and integration activities;

our potential inability to successfully pursue or realize some or all of the anticipated revenue opportunities associated with an acquisition, some of which would be anticipated in any purchase price;

the possibility that we may not be able to successfully integrate acquired businesses or achieve anticipated operating efficiencies or cost savings;

the possibility of customer dissatisfaction if we are unable to achieve levels of quality and stability on par with past practices;

the possibility that our customers may not accept either the existing equipment infrastructure or the look-and-feel of a new or different IBX center;

the possibility that additional capital expenditures may be required;

the possible loss or reduction in value of acquired businesses;

the possibility that carriers may find it cost-prohibitive or impractical to bring fiber and networks into a new IBX center;

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the possibility of litigation or other claims in connection with or as a result of an acquisition, including claims from terminated employees, customers, former stockholders or other third parties; and

the possibility of pre-existing undisclosed liabilities, including but not limited to environmental or asbestos liability, for which insurance coverage may be insufficient or unavailable.



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The occurrence of any of these risks could have a material adverse effect on our business, results of operations, financial condition or cash flows.

We cannot assure you that the price for any future acquisitions of IBX centers will be similar to prior IBX center acquisitions. In fact, we expect acquisition costs, including capital expenditures required to build or render new IBX centers operational, to increase in the future. If our revenue does not keep pace with these potential acquisition and expansion costs, we may not be able to maintain our current or expected margins as we absorb these additional expenses. There is no assurance we would successfully overcome these risks or any other problems encountered with these acquisitions.

**Our business could be harmed by prolonged electrical power outages or shortages, increased costs of energy or general lack of availability of electrical resources.**

Our IBX centers are susceptible to regional costs of power, electrical power shortages, planned or unplanned power outages and limitations, especially internationally, on the availability of adequate power resources.

Power outages, such as those that occurred in California during 2001, the Northeast in 2003, and from the tornados on the U.S. east coast in 2004, could harm our customers and our business. We attempt to limit exposure to system downtime by using backup generators and power supplies; however, we may not be able to limit our exposure entirely even with these protections in place, as was the case with the power outages we experienced in our Chicago and Washington, D.C. metro area IBX centers in 2005 and London metro area IBX centers in 2007.

In addition, global fluctuations in the price of power can increase the cost of energy, and although contractual price increase clauses exist in the majority of our customer agreements, we may not always choose to pass these increased costs on to our customers.

In each of our markets, we rely on third parties to provide a sufficient amount of power for current and future customers. At the same time, power and cooling requirements are growing on a per unit basis. As a result, some customers are consuming an increasing amount of power per cabinet. We generally do not control the amount of electric power our customers draw from their installed circuits. This means that we could face power limitations in our centers. This could have a negative impact on the effective available capacity of a given center and limit our ability to grow our business, which could have a negative impact on our financial performance, operating results and cash flows.

We may also have difficulty obtaining sufficient power capacity for potential expansion sites in new or existing markets. We may experience significant delays and substantial increased costs demanded by the utilities to provide the level of electrical service required by our current IBX center designs.

**We may be forced to take steps, and may be prevented from pursuing certain business opportunities, to ensure compliance with certain tax-related covenants agreed to by us.**

We agreed to a covenant in connection with our combination with i-STT Pte Ltd and Pihana Pacific, Inc. in 2002 (which we refer to as the FIRPTA covenant) that we would use all commercially reasonable efforts to ensure that at all times from and after the closing of the combination none of our capital stock issued to STT Communications would constitute United States real property interests within the meaning of Section 897(c) of the Code. Under Section 897(c) of the Code, our capital stock issued to STT Communications would generally constitute United States real property interests at such point in time that the fair market value of the United States real property interests owned by us equals or exceeds 50% of the sum of the aggregate fair market values of (a) our United States real property interests, (b) our interests in real property located outside the United States and (c) any other assets held by us which are used or held for use in our trade or business. Currently, the fair market value of our United States real property interests is significantly below the 50% threshold. However, in order to ensure compliance with the FIRPTA covenant, we may be limited with respect to the business opportunities we may pursue, particularly if the business opportunities would increase the amounts of United States real property

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interests owned by us or decrease the amount of other assets owned by us. In addition, we may take proactive steps to avoid our capital stock being deemed a United States real property interest, including, but not limited to, (a) a sale-leaseback transaction with respect to some or all of our real property interests, or (b) the formation of a holding company organized under the laws of the Republic of Singapore which would issue shares of its capital stock in exchange for all of our outstanding stock (which would require the submission of that transaction to our stockholders for their approval and the consummation of that exchange). We will take these actions only if such actions are commercially reasonable for our stockholders and us. We have entered into an agreement with STT Communications and its affiliate pursuant to which we will no longer be bound by the FIRPTA covenant as of September 30, 2009. If we were to breach this covenant, we may be liable for damages to STT Communications.

**Increases in property taxes could adversely affect our business, financial condition and results of operations.**

Our IBX centers are subject to state and local real property taxes in the U.S. and certain of our foreign jurisdictions. The state and local real property taxes on our IBX centers may increase as property tax rates change and as the value of the properties are assessed or reassessed by taxing authorities. Many state and local governments are facing budget deficits, which may cause them to increase assessments or taxes. If property taxes increase, our business, financial condition and operating results could be adversely affected.

**A small number of our stockholders has voting control over a substantial portion of our stock and has influence over matters requiring stockholder consent.**

Several of our stockholders each hold voting control over greater than 10% of our outstanding common stock. In addition, these stockholders are not prohibited from buying shares of our stock in public or private transactions. As a result, each of these stockholders is able to exercise significant control over all matters requiring stockholder approval, including the election of directors and approval of significant corporate transactions, which could prevent or delay a third party from acquiring or merging with us.

**We have various mechanisms in place that may discourage takeover attempts.**

Certain provisions of our certificate of incorporation and bylaws may discourage, delay or prevent a third party from acquiring control of us in a merger, acquisition or similar transaction that a stockholder may consider favorable. Such provisions include:

authorization for the issuance of blank check preferred stock;

the prohibition of cumulative voting in the election of directors;

a super-majority voting requirement to effect business combinations or certain amendments to our certificate of incorporation and bylaws;

limits on the persons who may call special meetings of stockholders;

the prohibition of stockholder action by written consent; and

advance notice requirements for nominations to the Board or for proposing matters that can be acted on by stockholders at stockholder meetings.

In addition, Section 203 of the Delaware General Corporation Law, which restricts certain business combinations with interested stockholders in certain situations, may also discourage, delay or prevent someone from acquiring or merging with us.

**Environmental regulations may impose upon us new or unexpected costs.**

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We are subject to various environmental and health and safety laws and regulations, including those relating to the generation, storage, handling and disposal of hazardous substances and wastes. Certain of these laws and regulations also impose joint and several liability, without regard to fault, for investigation

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and cleanup costs on current and former owners and operators of real property and persons who have disposed of or released hazardous substances into the environment. Our operations involve the use of hazardous substances and materials such as petroleum fuel for emergency generators, as well as batteries, cleaning solutions and other materials. In addition, we lease, own or operate real property at which hazardous substances and regulated materials have been used in the past. At some of our locations, hazardous substances or regulated materials are known to be present in soil or groundwater and there may be additional unknown hazardous substances or regulated materials present at sites we own, operate or lease. At some of our locations, there are land use restrictions in place relating to earlier environmental cleanups that do not materially limit our use of the sites. To the extent any hazardous substances or any other substance or material must be cleaned up or removed from our property, we may be responsible under applicable laws, regulations or leases for the removal or cleanup of such substances or materials, the cost of which could be substantial.

In addition, we are subject to environmental, health and safety laws regulating air emissions, storm water management and other issues arising in our business. While these obligations do not normally impose material costs upon our operations, unexpected events, equipment malfunctions and human error, among other factors, can lead to violations of environmental laws, regulations or permits. In addition, environmental laws and regulations change frequently and may require additional investment to maintain compliance. Noncompliance with existing, or adoption of more stringent, environmental or health and safety laws and regulations or the discovery of previously unknown contamination could require us to incur costs or become the basis of new or increased liabilities that could be material.

Fossil fuel combustion creates greenhouse gas emissions that are linked to global climate change. Regulations to limit greenhouse gas emissions are in force in the European Union in an effort to prevent or reduce climate change. In the United States, federal legislative proposals have been and are expected to be introduced that would, if adopted, implement some form of regulation or taxation to reduce or mitigate greenhouse gas emissions. In addition, it is possible that the U.S. Environmental Protection Agency ( EPA ) will use its existing authority under the Clean Air Act to regulate greenhouse gas emissions. In July 2008, EPA issued an Advanced Notice of Proposed Rulemaking (the ANPR ) requesting public comment on whether and how the EPA should regulate emissions of greenhouse gases. On April 10, 2009, the EPA published a proposed rule that would require monitoring and annual reporting of greenhouse gas emissions by dozens of industries, including the electricity generating industry.

Several states within the United States have adopted laws intended to limit fossil fuel consumption and/or encourage renewable energy development for the same purpose. In California, AB-32, the Global Warming Solutions Act of 2006, prescribes a statewide cap on global warming pollution with a goal of reaching 1990 greenhouse gas emission levels by 2020 and 80% below 1990 levels by 2050. In addition, AB-32 establishes a mandatory reporting program to the California Air Resources Board ( CARB ) for significant greenhouse gas emissions and requires the CARB to adopt regulations for significant greenhouse gas emission sources (allowing CARB to design a cap and trade program) and gives CARB the authority to enforce such regulations beginning in 2012. CARB has published a proposed plan under the GWSA providing for a renewable portfolio standard ( RPS ) for electric utilities of 33% by 2020.

The federal and state regulatory programs are still developing. In their final form, they may include a tax on carbon, a carbon cap-and-trade market, and/or other restrictions on carbon and greenhouse gas emissions. The area of greenhouse gas limitations and regulation is rapidly changing and will continue to change as additional legislation is considered and adopted, and regulations are finalized that implement existing law. We do not anticipate being directly regulated by the developing climate change-related laws and regulations, but the resulting controls on greenhouse gas emissions are likely to increase the costs of electricity or fossil fuels, and these cost increases could materially increase our costs of operation or limit the availability of electricity or emergency generator fuels. If laws reducing greenhouse gas emissions are passed or new regulations are implemented based on existing law, we may be required to modify our emergency power source systems, buildings or other infrastructure in order to comply, the cost of which could be substantial.

To the extent any of these environmental regulations impose new or unexpected costs, our business, results of operations or financial condition may be adversely affected.

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**We depend on a number of third parties to provide Internet connectivity to our IBX centers; if connectivity is interrupted or terminated, our operating results and cash flow could be materially and adversely affected.**

The presence of diverse telecommunications carriers' fiber networks in our IBX centers is critical to our ability to retain and attract new customers. We are not a telecommunications carrier, and as such we rely on third parties to provide our customers with carrier services. We believe that the availability of carrier capacity will directly affect our ability to achieve our projected results. We rely primarily on revenue opportunities from the telecommunications carriers' customers to encourage them to invest the capital and operating resources required to connect from their centers to our IBX centers. Carriers will likely evaluate the revenue opportunity of an IBX center based on the assumption that the environment will be highly competitive. We cannot provide assurance that each and every carrier will elect to offer its services within our IBX centers or that once a carrier has decided to provide Internet connectivity to our IBX centers that it will continue to do so for any period of time. Further, many carriers are experiencing business difficulties or announcing consolidations. As a result, some carriers may be forced to downsize or terminate connectivity within our IBX centers, which could have an adverse effect on our operating results.

Our new IBX centers require construction and operation of a sophisticated redundant fiber network. The construction required to connect multiple carrier facilities to our IBX centers is complex and involves factors outside of our control, including regulatory processes and the availability of construction resources. If the establishment of highly diverse Internet connectivity to our IBX centers does not occur, is materially delayed or is discontinued, or is subject to failure, our operating results and cash flow will be adversely affected. Any hardware or fiber failures on this network may result in significant loss of connectivity to our new IBX center expansions. This could affect our ability to attract new customers to these IBX centers or retain existing customers.

**We may be vulnerable to security breaches which could disrupt our operations and have a material adverse effect on our financial performance and operating results.**

A party who is able to compromise the security measures on our networks or the security of our infrastructure could misappropriate either our proprietary information or the personal information of our customers, or cause interruptions or malfunctions in our operations. We may be required to expend significant capital and resources to protect against such threats or to alleviate problems caused by breaches in security. As techniques used to breach security change frequently, and are generally not recognized until launched against a target, we may not be able to implement security measures in a timely manner or, if and when implemented, whether these measures could be circumvented. Any breaches that may occur could expose us to increased risk of lawsuits, regulatory penalties, loss of existing or potential customers, harm to our reputation and increases in our security costs, which could have a material adverse effect on our financial performance and operating results.

**A small number of customers account for a significant portion of our revenues, and the loss of any of these customers could significantly harm our business, financial condition and results of operations.**

While no single customer accounted for 10% or more of our revenues for the three months ended March 31, 2009 and 2008, our top 10 customers accounted for approximately 19% and 21%, respectively, of our revenues during these periods. We expect that a small percentage of our customers will continue to account for a significant portion of our revenues for the foreseeable future. We cannot guarantee that we will retain these customers or that they will maintain their commitments in our IBX centers at current levels. If we lose any of these key customers, or if any of them decide to reduce the level of their commitment to us, our business, financial condition and results of operations could be adversely affected.

**We resell products and services of third parties that may require us to pay for such products and services even if our customers fail to pay us for them, which may have a negative impact on our operating results.**

In order to provide resale services such as bandwidth, managed services and other network management services, we contract with third party service providers. These services require us to enter into fixed term contracts for services with third party suppliers of products and services. If we experience

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the loss of a customer who has purchased a resale product, we may remain obligated to continue to pay our suppliers for the term of the underlying contracts. The payment of these obligations without a corresponding payment from customers will reduce our financial resources and may have a material adverse effect on our operating and financial results and cash flows.

### **We have government customers, which subjects us to risks including early termination, audits, investigations, sanctions and penalties.**

We derive some revenues from contracts with the U.S. government, state and local governments and their respective agencies. Some of these customers may terminate all or part of their contracts at any time, without cause.

There is increased pressure for governments and their agencies, both domestically and internationally, to reduce spending. Some of our federal government contracts are subject to the approval of appropriations being made by the U.S. Congress to fund the expenditures under these contracts. Similarly, some of our contracts at the state and local levels are subject to government funding authorizations.

Additionally, government contracts are generally subject to audits and investigations which could result in various civil and criminal penalties and administrative sanctions, including termination of contracts, refund of a portion of fees received, forfeiture of profits, suspension of payments, fines and suspensions or debarment from future government business.

### **We may not be able to compete successfully against current and future competitors.**

Our IBX centers and other products and services must be able to differentiate themselves from those of other providers of space and services for telecommunications companies, webhosting companies and other colocation providers. In addition to competing with neutral colocation providers, we must compete with traditional colocation providers, including telecom companies, carriers, Internet service providers and webhosting facilities. Similarly, with respect to our other products and services, including managed services, bandwidth services and security services, we must compete with more established providers of similar services. Most of these companies have longer operating histories and significantly greater financial, technical, marketing and other resources than us.

Because of their greater financial resources, some of our competitors have the ability to adopt aggressive pricing policies, especially if they have been able to restructure their debt or other obligations. As a result, in the future, we may suffer from pricing pressure that would adversely affect our ability to generate revenues and adversely affect our operating results. In addition, these competitors could offer colocation on neutral terms, and may start doing so in the same metropolitan areas in which we have IBX centers. Some of these competitors may also provide our target customers with additional benefits, including bundled communication services, and may do so in a manner that is more attractive to our potential customers than obtaining space in our IBX centers. If these competitors were able to adopt aggressive pricing policies together with offering colocation space, our ability to generate revenues may be materially and adversely affected.

We may also face competition from persons seeking to replicate our IBX center concept by building new IBX centers or converting existing IBX centers that some of our competitors are in the process of divesting. We may continue to see increased competition for data center space and customers from large REITS who also operate in our market. We may experience competition from our landlords, some of which are REITS, in this regard. Rather than leasing available space in our buildings to large single tenants, they may decide to convert the space instead to smaller square foot units designed for multi-tenant colocation use. Landlords/REITS may enjoy a cost effective advantage in providing services similar to those provided by our IBX centers, and in addition to the risk of losing customers to these parties this could also reduce the amount of space available to us for expansion in the future. Competitors may operate more successfully or form alliances to acquire significant market share. Furthermore, enterprises that have already invested substantial resources in outsourcing arrangements may be reluctant or slow to replace, limit or compete with their existing systems by becoming a customer. Customers may also decide it is cost effective for them to build out their own data centers which could have a negative impact on our results of operations. In addition, other companies may be able to attract the same potential customers that we are targeting. Once customers are located in competitors' facilities, it may be extremely difficult to convince them to relocate to our IBX centers.

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**Because we depend on the retention of key employees, failure to maintain competitive compensation packages, including equity incentives, may be disruptive to our business.**

Our success in retaining key employees and discouraging them from moving to a competitor is an important factor in our ability to remain competitive. As is common in our industry, our employees are typically compensated through grants of equity awards in addition to their regular salaries. In addition to granting equity awards to selected new hires, we periodically grant new equity awards to certain employees as an incentive to remain with us. To the extent we are unable to offer competitive compensation packages to our employees and adequately maintain equity incentives due to equity expensing or otherwise, and should employees decide to leave us, this may be disruptive to our business and may adversely affect our business, financial condition and results of operations.

**Because we depend on the development and growth of a balanced customer base, failure to attract and retain this base of customers could harm our business and operating results.**

Our ability to maximize revenues depends on our ability to develop and grow a balanced customer base, consisting of a variety of companies, including global enterprises, content providers, financial companies, and network service providers. The more balanced the customer base within each IBX center, the better we will be able to generate significant interconnection revenues, which in turn increases our overall revenues. Our ability to attract customers to our IBX centers will depend on a variety of factors, including the presence of multiple carriers, the mix of products and services offered by us, the overall mix of customers, the IBX center's operating reliability and security and our ability to effectively market our services. However, some of our customers are, and are likely to continue to be, Internet companies that face many competitive pressures and that may not ultimately be successful. If these customers do not succeed, they will not continue to use the IBX centers which may be disruptive to our business. Finally, the current economic downturn may harm our ability to attract and retain customers if customers slow spending, or delay decision-making, on our products and services or if customers begin to have difficulty paying us and we experience increased churn in our customer base. Any of these factors may hinder the development and growth of a balanced customer base and adversely affect our business, financial condition and results of operations.

**The failure to obtain favorable terms when we renew our IBX center leases could harm our business and results of operations.**

While we own certain of our IBX centers, others are leased under long-term arrangements with lease terms expiring at various dates ranging from 2009 to 2027. These leased centers have all been subject to significant development by us in order to convert them from, in most cases, vacant buildings or warehouses into IBX centers. All of our IBX center leases have renewal options available to us. However, these renewal options provide for rent set at then-prevailing market rates. To the extent that then-prevailing market rates are higher than present rates, these higher costs may adversely impact our business and results of operations.

**We are subject to securities class action and other litigation, which may harm our business and results of operations.**

During the quarter ended September 30, 2001, putative shareholder class action lawsuits were filed against us, a number of our officers and directors, and several investment banks that were underwriters of our initial public offering. Similar complaints were filed against more than 300 other issuers, their officers and directors, and investment banks. The suits allege that the underwriter defendants agreed to allocate stock in our initial public offering to certain investors in exchange for excessive and undisclosed commissions and agreements by those investors to make additional purchases in the aftermarket at pre-determined prices. Plaintiffs allege that the prospectus for our initial public offering was false and misleading and in violation of the securities laws because it did not disclose these arrangements. A previously agreed upon settlement with the plaintiffs has been terminated. On August 14, 2007, the plaintiffs filed amended complaints in six cases selected as test, or "focus," cases and moved for class certification on September 27, 2007. On October 10, 2008, at the request of plaintiffs, plaintiffs' motion for

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class certification was withdrawn, without prejudice. On April 3, 2009, the plaintiffs submitted to the court a motion for preliminary approval of a settlement of the approximately 300 coordinated cases, which includes Equinix, the underwriter defendants in the Equinix class action lawsuit, and the plaintiff class in the Equinix class action lawsuit. The insurers for the issuer defendants in the coordinated cases will make the settlement payment on behalf of the issuers, including Equinix. The settlement is subject to termination by the parties under certain circumstances, and is subject to court approval. There is no assurance that the settlement will be concluded or that the court will approve the settlement.

On August 22, 2008, a complaint was filed against Equinix, certain former officers and directors of Pihana Pacific, Inc. ( Pihana ), certain investors in Pihana, and others. The lawsuit was filed in the First Circuit Court of the State of Hawaii, and arises out of December 2002 agreements pursuant to which Equinix merged Pihana and i-STT (a subsidiary of Singapore Technologies Telemedia Pte Ltd) into the internet exchange services business of Equinix. Plaintiffs, who were allegedly holders of Pihana common stock, allege that their rights as shareholders were violated, and the transaction was effectuated improperly, by Pihana's majority shareholders, officers and directors, with the alleged assistance of Equinix and others. Among other things, plaintiffs contend that they effectively had a right to block the transaction, that this supposed right was disregarded, and that they improperly received no consideration when the deal was completed. The complaint seeks to recover unspecified punitive damages, equitable relief, fees and costs, and compensatory damages in an amount that plaintiffs allegedly believe may be all or a substantial portion of the approximately \$725 million value of Equinix held by Defendants (a group that includes more than 30 individuals and entities). An amended complaint, which adds new plaintiffs (other alleged holders of Pihana common stock), but is otherwise substantially similar to the original pleading, was filed on September 29, 2008 (the Amended Complaint ). On October 13, 2008, a complaint was filed by another purported holder of Pihana common stock, naming the same defendants and asserting substantially similar allegations as the August 22, 2008 and September 29, 2008 pleadings. On December 12, 2008, the court entered a stipulated order, which consolidated the two actions under one case number and set January 22, 2009 as the last day for Defendants to move to dismiss or otherwise respond to the Amended Complaint, the operative complaint in this case. On January 22, 2009, motions to dismiss the Amended Complaint were filed by Equinix and other Defendants. The court has not yet ruled on any of the motions to dismiss. We believe that plaintiffs' claims and alleged damages are without merit and we intend to defend the litigation vigorously.

Due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcomes of the above matters or whether such outcomes would have a material impact on our business, results of operations, financial condition or cash flows.

We continue to participate in the defense of the above matters, which may increase our expenses and divert management's attention and resources. In addition, we may, in the future, be subject to other litigation. For example, securities class action litigation has often been brought against a company following periods of volatility in the market price of its securities. Any adverse outcome in litigation could seriously harm our business, results of operations, financial condition or cash flows.

**We may not be able to protect our intellectual property rights.**

We cannot assure that the steps taken by us to protect our intellectual property rights will be adequate to deter misappropriation of proprietary information or that we will be able to detect unauthorized use and take appropriate steps to enforce our intellectual property rights. We also are subject to the risk of litigation alleging infringement of third-party intellectual property rights. Any such claims could require us to spend significant sums in litigation, pay damages, develop non-infringing intellectual property, or acquire licenses to the intellectual property that is the subject of the alleged infringement.

**If the use of the Internet does not continue to grow, our revenues may not grow.**

Acceptance and use of the Internet may not continue to develop at historical rates. Demand for Internet services and products are subject to a high level of uncertainty and are subject to significant pricing pressure. As a result, we cannot be certain that a viable market for our IBX centers will be sustained. If the market for our IBX centers grows more slowly than we currently anticipate, our revenues may not grow and our operating results could suffer.



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### **Government regulation may adversely affect the use of the Internet and our business.**

Various laws and governmental regulations governing Internet related services, related communications services and information technologies and electronic commerce remain largely unsettled, even in areas where there has been some legislative action. This is true both in the U.S. and the various foreign countries in which we operate. It may take years to determine whether and how existing laws, such as those governing intellectual property, privacy, libel, telecommunications services and taxation, apply to the Internet and to related services such as ours. We have limited experience with such international regulatory issues and substantial resources may be required to comply with regulations or bring any non-compliant business practices into compliance with such regulations. In addition, the development of the market for online commerce and the displacement of traditional telephony service by the Internet and related communications services may prompt an increased call for more stringent consumer protection laws or other regulation both in the U.S. and abroad that may impose additional burdens on companies conducting business online and their service providers. The compliance with, adoption or modification of, laws or regulations relating to the Internet, or interpretations of existing laws, could have a material adverse effect on our business, financial condition and results of operation.

### **Industry consolidation may have a negative impact on our business model.**

The telecommunications industry is currently undergoing consolidation. As customers combine businesses, they may require less colocation space, and there may be fewer networks available to choose from. Given the competitive and evolving nature of this industry, further consolidation of our customers and/or our competitors may present a risk to our network-neutral business model and have a negative impact on our revenues. In addition, increased utilization levels industry-wide could lead to a reduced amount of attractive expansion opportunities available to us.

### **Terrorist activity throughout the world and military action to counter terrorism could adversely impact our business.**

The September 11, 2001 terrorist attacks in the U.S., the ensuing declaration of war on terrorism and the continued threat of terrorist activity and other acts of war or hostility contribute to a climate of political and economic uncertainty. Due to existing or developing circumstances, we may need to incur additional costs in the future to provide enhanced security, which would have a material adverse effect on our business and results of operations. These circumstances may also adversely affect our ability to attract and retain customers, our ability to raise capital and the operation and maintenance of our IBX centers. We may not have adequate property and liability insurance to cover catastrophic events or attacks.

### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None.

### **Item 3. Defaults Upon Senior Securities**

None.

### **Item 4. Submission of Matters to a Vote of Security Holders**

None.

### **Item 5. Other Information**

None.

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| Exhibit Number | Exhibit Description  | Incorporated by Reference   |                                    |                   |
|----------------|--|-----------------------------|------------------------------------|-------------------|
|                |  | Form                        | Filing Date/<br>Period End<br>Date | Filed<br>Herewith |
| 2.1            | Combination Agreement, dated as of October 2, 2002, by and among Equinix, Inc., Eagle Panther Acquisition Corp., Eagle Jaguar Acquisition Corp., i-STT Pte Ltd, STT Communications Ltd., Pihana Pacific, Inc. and Jane Dietze, as representative of the stockholders of Pihana Pacific, Inc. | Def. Proxy<br>14A           | 12/12/02                           |                   |
| 3.1            | Amended and Restated Certificate of Incorporation of the Registrant, as amended to date.   | 10-K/A                      | 12/31/02                           | 3.1               |
| 3.2            | Certificate of Designation of Series A and Series A-1 Convertible Preferred Stock.   | 10-K/A                      | 12/31/02                           | 3.3               |
| 3.3            | Amended and Restated Bylaws of the Registrant.   | 8-K                         | 12/22/08                           | 3.2               |
| 4.1            | Reference is made to Exhibits 3.1, 3.2 and 3.3.  |                             |                                    |                   |
| 4.2            | Indenture dated February 11, 2004 by and between Equinix, Inc. and U.S. Bank National Association, as trustee.   | 10-Q                        | 3/31/04                            | 10.99             |
| 4.3            | Indenture dated March 30, 2007 by and between Equinix, Inc. and U.S. Bank National Association, as trustee.  | 8-K                         | 3/30/07                            | 4.4               |
| 4.4            | Form of 2.50% Convertible Subordinated Note Due 2012 (see Exhibit 4.3).  |                             |                                    |                   |
| 4.5            | Indenture dated September 26, 2007 by and between Equinix, Inc. and U.S. Bank National Association, as trustee.  | 8-K                         | 9/26/07                            | 4.4               |
| 4.6            | Form of 3.00% Convertible Subordinated Note Due 2014 (see Exhibit 4.5).  |                             |                                    |                   |
| 10.1           | Form of Indemnification Agreement between the Registrant and each of its officers and directors.   | S-4 (File No.<br>333-93749) | 12/29/99                           | 10.5              |
| 10.2           | 2000 Equity Incentive Plan, as amended.  | 10-K                        | 12/31/07                           | 10.3              |
| 10.3           | 2000 Director Option Plan, as amended.   | 10-K                        | 12/31/07                           | 10.4              |
| 10.4           | 2001 Supplemental Stock Plan, as amended.  | 10-K                        | 12/31/07                           | 10.5              |
| 10.5+          | Lease Agreement dated as of April 21, 2004 between Eden Ventures LLC and Equinix, Inc.   | 10-Q                        | 6/30/04                            | 10.103            |

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| Exhibit Number | Exhibit Description  | Form | Incorporated by Reference |         | Filed Herewith |
|----------------|--|------|---------------------------|---------|----------------|
|                |  |      | Filing Date/Period End    | Exhibit |                |
| 10.6           | Equinix, Inc. 2004 International Employee Stock Purchase Plan effective as of June 3, 2004.  | 10-Q | 6/30/04                   | 10.105  |                |
| 10.7           | Equinix, Inc. Employee Stock Purchase Plan effective as of June 3, 2004.   | 10-Q | 6/30/04                   | 10.106  |                |
| 10.8           | Form of Restricted Stock Agreement for Equinix's executive officers under the Company's 2000 Equity Incentive Plan.  | 10-K | 12/31/05                  | 10.115  |                |
| 10.9           | Letter Agreement dated October 6, 2005 among Equinix, Inc., STT Communications Ltd. and I-STT Investments Pte. Ltd.  | 8-K  | 10/6/05                   | 99.1    |                |
| 10.10          | Lease Agreement dated December 21, 2005 between Equinix Operating Co., Inc. and iStar El Segundo, LLC and associated Guaranty of Equinix, Inc.   | 10-K | 12/31/05                  | 10.126  |                |
| 10.11+         | Loan and Security Agreement and Note between Equinix RP II, LLC and SFT I, Inc. dated December 21, 2005 and associated Guaranty of Equinix, Inc.   | 10-K | 12/31/05                  | 10.127  |                |
| 10.12          | Lease Agreement dated as of December 21, 2005 between Equinix RP II, LLC and Equinix, Inc.   | 10-K | 12/31/05                  | 10.128  |                |
| 10.13          | First Omnibus Modification Agreement dated December 27, 2006 by and among SFT I, Inc. ( SFT I ), Equinix RP II, LLC ( RP II ) and Equinix, Inc. ( Equinix ), Amended and Restated Promissory Note dated December 27, 2006 by RP II in favor of SFT I and Reaffirmation of Guaranty dated December 27, 2006 by RP II and Equinix in favor of SFT I. | 10-K | 12/31/06                  | 10.37   |                |
| 10.14          | First Amendment to Deed of Lease dated December 27, 2006 by and between Equinix RP II, LLC and Equinix Operating Co., Inc.   | 10-K | 12/31/06                  | 10.38   |                |
| 10.15          | Development Loan and Security Agreement dated February 2, 2007 by and between CHI 3, LLC and SFT I, Inc. and related Promissory Notes One through Four.  | 10-Q | 3/31/07                   | 10.37   |                |
| 10.16          | Guaranty dated February 2, 2007 by and between Equinix, Inc. and SFT I, Inc.   | 10-Q | 3/31/07                   | 10.38   |                |

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| Exhibit<br>Number | Exhibit Description  | Form | Incorporated by Reference          |         | Filed<br>Herewith |
|-------------------|--|------|------------------------------------|---------|-------------------|
|                   |  |      | Filing Date/<br>Period End<br>Date | Exhibit |                   |
| 10.17             | Completion and Payment Guaranty dated February 2, 2007 by and between Equinix, Inc. and SFT I, Inc.  | 10-Q | 3/31/07                            | 10.39   |                   |
| 10.18             | Master Lease dated February 2, 2007 by and between CHI 3, LLC and Equinix Operating Co., Inc. and associated Guaranty of Lease by Equinix, Inc.  | 10-Q | 3/31/07                            | 10.40   |                   |
| 10.19             | Form of Restricted Stock Agreements for Stephen M. Smith under the Equinix, Inc. 2000 Equity Incentive Plan.   | 10-Q | 3/31/07                            | 10.45   |                   |
| 10.20             | Facility Agreement dated August 31, 2007 by and among Equinix Singapore Pte. Ltd., Equinix Japan K.K., the Additional Borrowers (as defined therein), the Lenders (as defined therein), and ABN AMRO BANK N.V., and related Guarantee dated August 31, 2007 by Equinix, Inc.   | 10-Q | 9/30/07                            | 10.47   |                   |
| 10.21             | £82,000,000 Senior Facilities Agreement dated June 29, 2007 by and among IXEurope plc, CIT Bank Limited, as arranger, CIT Capital Finance (UK) Limited, as administrative agent and security trustee and the Lenders (as defined therein).   | 10-Q | 9/30/07                            | 10.49   |                   |
| 10.22             | Amendment and Accession Agreement, dated as of January 31, 2008, by and among Equinix Singapore Pte. Ltd., Equinix Japan K.K. and Equinix Australia Pty. Limited, as Borrowers, ABN AMRO Bank N.V., Singapore Branch, ABN AMRO Bank N.V., Japan Branch and ABN AMRO Australia Pty Limited, as Lenders and ABN AMRO Bank N.V., as Facility Agent, Arranger and Collateral Agent and related Amendment No. 1 to Guarantee by Equinix, Inc. | 10-K | 12/31/07                           | 10.32   |                   |
| 10.23             | Equinix, Inc. Sub-Plan to the 2004 International Employee Stock Purchase Plan for Participants Located in the European Economic Area.  | 10-Q | 3/31/08                            | 10.32   |                   |
| 10.24             | Letter Agreement, dated April 22, 2008, by and between Eric Schwartz and Equinix, Inc.   | 10-Q | 6/30/08                            | 10.34   |                   |

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| Exhibit<br>Number | Exhibit Description  | Form | Incorporated by Reference          |         | Filed<br>Herewith |
|-------------------|--|------|------------------------------------|---------|-------------------|
|                   |  |      | Filing Date/<br>Period End<br>Date | Exhibit |                   |
| 10.25             | Letter Amendment, dated May 6, 2008, to £82,000,000 Senior Facilities Agreement dated June 29, 2007, by and among Equinix Group Limited, CIT Bank Limited, as arranger, CIT Capital Finance (UK) Limited, as administrative agent and security trustee and the Lenders (as defined therein).   | 10-Q | 6/30/08                            | 10.37   |                   |
| 10.26             | Second Amendment and Accession Agreement, dated as of June 6, 2008, by and among Equinix Singapore Pte. Ltd., Equinix Japan K.K., Equinix Australia Pty. Limited and Equinix Hong Kong Limited, as Borrowers, ABN AMRO Bank N.V. and Coöperatieve Centrale Raiffeisen-Boerenleenbank B.A., Hong Kong Branch, as Lenders and ABN AMRO Bank N.V., as Facility Agent, Arranger and Collateral Agent and related Amendment No. 2 to Guarantee by Equinix, Inc. | 10-Q | 6/30/08                            | 10.38   |                   |
| 10.27             | Lease Agreement, dated September 30, 2008, by and between Equinix Paris SAS and Digital Realty (Paris 2) SCI, and related guarantee by Equinix, Inc.   | 10-Q | 9/30/08                            | 10.40   |                   |
| 10.28             | Agreement for Lease, dated October 21, 2008, by and between Equinix (London) Limited and Slough Trading Estate Limited, and related guarantee by Equinix, Inc.   | 10-K | 12/31/08                           | 10.29   |                   |
| 10.29             | Letter of Approval & Consent, dated January 15, 2009, to £82,000,000 Senior Facilities Agreement dated June 29, 2007, by and among Equinix Group Limited, CIT Bank Limited, as arranger, CIT Capital Finance (UK) Limited, as administrative agent and security trustee and the Lenders (as defined therein).  | 10-K | 12/31/08                           | 10.30   |                   |
| 10.30             | Severance Agreement by and between Stephen Smith and Equinix, Inc. dated December 18, 2008.  | 10-K | 12/31/08                           | 10.31   |                   |
| 10.31             | Severance Agreement by and between Peter Van Camp and Equinix, Inc. dated December 10, 2008.   | 10-K | 12/31/08                           | 10.32   |                   |

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| Exhibit Number | Exhibit Description   | Form | Incorporated by Reference   |         | Filed Herewith |
|----------------|---|------|-----------------------------|---------|----------------|
|                |   |      | Filing Date/Period End Date | Exhibit |                |
| 10.32          | Severance Agreement by and between Keith Taylor and Equinix, Inc. dated December 19, 2008.                      | 10-K | 12/31/08                    | 10.33   |                |
| 10.33          | Severance Agreement by and between Peter Ferris and Equinix, Inc. dated December 17, 2008.                      | 10-K | 12/31/08                    | 10.34   |                |
| 10.34          | Change in Control Severance Agreement by and between Eric Schwartz and Equinix, Inc. dated December 19, 2008.   | 10-K | 12/31/08                    | 10.35   |                |
| 10.35          | Change in Control Severance Agreement by and between Jarrett Appleby and Equinix, Inc. dated December 11, 2008. | 10-K | 12/31/08                    | 10.36   |                |
| 10.36          | Offer Letter from Equinix, Inc. to Jarrett Appleby dated November 6, 2008.                                      | 10-K | 12/31/08                    | 10.37   |                |
| 10.37          | Restricted Stock Unit Agreement for Jarrett Appleby under the Equinix, Inc. 2000 Equity Incentive Plan.         | 10-K | 12/31/08                    | 10.38   |                |
| 10.38          | Form of Restricted Stock Unit Agreement for CEO and CFO.  |      |                             |         | X              |
| 10.39          | Form of Restricted Stock Unit Agreement for all other executive officers.                                       |      |                             |         | X              |
| 10.40          | Equinix, Inc. 2009 Incentive Plan.  |      |                             |         | X              |
| 21.1           | Subsidiaries of Equinix, Inc.   | 10-K | 12/31/08                    | 21.1    |                |
| 31.1           | Chief Executive Officer Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                |      |                             |         | X              |
| 31.2           | Chief Financial Officer Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.                |      |                             |         | X              |
| 32.1           | Chief Executive Officer Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                |      |                             |         | X              |
| 32.2           | Chief Financial Officer Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                |      |                             |         | X              |

+ Confidential treatment has been requested for certain portions which are omitted in the copy of the exhibit electronically filed with the Securities and Exchange Commission. The omitted information has been filed separately with the Securities and Exchange Commission pursuant to Equinix's application for confidential treatment.

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**EQUINIX, INC.**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

EQUINIX, INC.

Date: April 29, 2009

By: /s/ KEITH D. TAYLOR  
Chief Financial Officer  
(Principal Financial and Accounting Officer)

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**INDEX TO EXHIBITS**

| <b>Exhibit<br/>Number</b> | <b>Description of Document</b>   |
|---------------------------|--|
| 10.38                     | Form of Restricted Stock Unit Agreement for CEO and CFO.   |
| 10.39                     | Form of Restricted Stock Unit Agreement for all other executive officers.                        |
| 10.40                     | Equinix, Inc. 2009 Incentive Plan.   |
| 31.1                      | Chief Executive Officer Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2                      | Chief Financial Officer Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1                      | Chief Executive Officer Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 32.2                      | Chief Financial Officer Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |