

UNIVERSAL STAINLESS & ALLOY PRODUCTS INC  
Form 10-Q  
November 10, 2008  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, DC 20549

**FORM 10-Q**

**x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Quarterly Period Ended September 30, 2008

OR

**.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Transition Period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 000-25032

**UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.**

(Exact name of Registrant as specified in its charter)

**DELAWARE**  
(State or other jurisdiction of  
incorporation or organization)

**25-1724540**  
(IRS Employer  
Identification No.)

**600 Mayer Street**

**Bridgeville, PA 15017**

(Address of principal executive offices, including zip code)

**(412) 257-7600**

(Registrant's telephone number, including area code)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES  NO

As of October 31, 2008, there were 6,727,677 shares of the Registrant's Common Stock issued and outstanding.

**Table of Contents****UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.**

*Management's Discussion and Analysis and other sections of this Quarterly Report on Form 10-Q contain forward-looking statements that reflect the current views of Universal Stainless & Alloy Products, Inc. (the Company) with respect to future events and financial performance. Statements looking forward in time, including statements regarding future growth, cost savings, expanded production capacity, broader product lines, greater capacity to meet customer quality reliability, price and delivery needs, enhanced competitive posture, effect of new accounting pronouncements and no material financial impact from litigation or contingencies are included in this Quarterly Report on Form 10-Q pursuant to the safe harbor provision of the Private Securities Litigation Reform Act of 1995.*

*The Company's actual results may be affected by a wide range of factors including compliance with Section 404 of the Sarbanes-Oxley Act of 2002; the concentrated nature of the Company's customer base to date and the Company's dependence on its significant customers; the receipt, pricing and timing of future customer orders; changes in product mix; the limited number of raw material and energy suppliers and significant fluctuations that may occur in raw material and energy prices; the Company's reliance on the continuing operation of critical manufacturing equipment; risks associated with labor matters; the Company's ongoing requirement for continued compliance with safety and environmental regulations; the ultimate outcome of the Company's current and future litigation matters; and the impact of various economic, credit and market risk uncertainties. Many of these factors are not within the Company's control and involve known and unknown risks and uncertainties that may cause the Company's actual results in future periods to be materially different from any future performance suggested herein. Any unfavorable change in the foregoing or other factors could have a material adverse effect on the Company's business, financial condition and results of operations. Further, the Company operates in an industry sector where securities values may be volatile and may be influenced by economic and other factors beyond the Company's control.*

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**Table of Contents****Part I. FINANCIAL INFORMATION****Item 1. FINANCIAL STATEMENTS****UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.****CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS**

(Dollars in Thousands, Except Per Share Information)

(Unaudited)

|   | For the<br>Three-month period ended<br>September 30, |           | For the<br>Nine-month period ended<br>September 30, |            |
|---|--|-----------|---|------------|
|   | 2008   | 2007      | 2008  | 2007       |
| Net sales   | \$ 57,639  | \$ 62,008 | \$ 177,966  | \$ 180,303 |
| Cost of products sold                               | 51,040   | 50,875    | 150,837   | 143,337    |
| Selling and administrative expenses                 | 2,852  | 2,990     | 8,561   | 8,951      |
| Operating income                                    | 3,747  | 8,143     | 18,568  | 28,015     |
| Interest expense                                    | (26)   | (181)     | (81)  | (603)      |
| Other income  | 68   | 26        | 217   | 36         |
| Income before taxes                                 | 3,789  | 7,988     | 18,704  | 27,448     |
| Income tax provision                                | 1,063  | 2,521     | 5,985   | 9,332      |
| Net income  | \$ 2,726   | \$ 5,467  | \$ 12,719   | \$ 18,116  |
| Earnings per share Basic                            | \$ 0.41  | \$ 0.82   | \$ 1.90   | \$ 2.73    |
| Earnings per share Diluted                          | \$ 0.40  | \$ 0.81   | \$ 1.87   | \$ 2.67    |
| Weighted average shares of Common Stock outstanding |  |           |   |            |
| Basic   | 6,727,677  | 6,656,753 | 6,699,471   | 6,640,238  |
| Diluted   | 6,832,070  | 6,783,147 | 6,807,699   | 6,772,963  |

The accompanying notes are an integral part of these consolidated condensed financial statements.

**Table of Contents****UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.****CONSOLIDATED CONDENSED BALANCE SHEETS**

(Dollars in Thousands)

|   | September 30,<br>2008<br>(Unaudited) | December 31,<br>2007<br>(Derived from<br>audited<br>statements) |
|---|--------------------------------------|---|
| <b>ASSETS</b>   |                                      |   |
| Current assets  |                                      |   |
| Cash and cash equivalents   | \$ 13,598                            | \$ 10,648   |
| Accounts receivable (less allowance for doubtful accounts of \$337 and \$311, respectively)                       | 33,867                               | 27,501  |
| Inventory   | 70,424                               | 65,572  |
| Deferred taxes  | 2,984                                | 2,683   |
| Other current assets  | 3,024                                | 2,854   |
| Total current assets  | 123,897                              | 109,258   |
| Property, plant and equipment, net  | 60,503                               | 54,271  |
| Other assets  | 980                                  | 767   |
| Total assets  | \$ 185,380                           | \$ 164,296  |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>  |                                      |   |
| Current liabilities   |                                      |   |
| Trade accounts payable  | \$ 21,881                            | \$ 13,983   |
| Outstanding checks in excess of bank balance  | 1,785                                | 2,064   |
| Accrued employment costs  | 4,964                                | 5,307   |
| Current portion of long-term debt   | 400                                  | 383   |
| Other current liabilities   | 423                                  | 1,600   |
| Total current liabilities   | 29,453                               | 23,337  |
| Long-term debt  | 1,146                                | 1,453   |
| Deferred taxes  | 10,612                               | 9,904   |
| Total liabilities   | 41,211                               | 34,694  |
| Commitments and contingencies   |                                      |   |
| Stockholders' equity  |                                      |   |
| Senior Preferred Stock, par value \$0.001 per share; 1,980,000 shares authorized; 0 shares issued and outstanding |                                      |   |
| Common Stock, par value \$0.001 per share; 10,000,000 shares authorized; 6,998,472 and 6,930,294 shares issued    | 7                                    | 7   |
| Additional paid-in capital  | 36,960                               | 35,112  |
| Retained earnings   | 108,861                              | 96,142  |
| Treasury Stock at cost; 270,795 common shares held  | (1,659)                              | (1,659)   |
| Total stockholders' equity  | 144,169                              | 129,602   |
| Total liabilities and stockholders' equity  | \$ 185,380                           | \$ 164,296  |

The accompanying notes are an integral part of these consolidated condensed financial statements.



**Table of Contents****UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.****CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOW**

(Dollars in Thousands)

(Unaudited)

|   | <b>For the<br/>Nine-month period ended<br/>September 30,</b> |                 |
|---|--|-----------------|
|   | <b>2008</b>  | <b>2007</b>     |
| <b>Cash flows from operating activities:</b>                                  |  |                 |
| Net income  | \$ 12,719  | \$ 18,116       |
| <b>Adjustments to reconcile to net cash provided by operating activities:</b> |  |                 |
| Depreciation and amortization   | 3,030  | 2,764           |
| Deferred income tax increase (decrease)                                       | 191  | (448)           |
| Stock based compensation expense  | 591  | 332             |
| Tax benefit from share-based payment arrangements                             | (534)  | (976)           |
| <b>Changes in assets and liabilities:</b>                                     |  |                 |
| Accounts receivable, net  | (6,366)  | (5,977)         |
| Inventory   | (4,852)  | 3,070           |
| Trade accounts payable  | 7,898  | 552             |
| Accrued employment costs  | (343)  | 1,772           |
| Other, net  | (487)  | 293             |
| <b>Net cash provided by operating activities</b>                              | <b>11,847</b>  | <b>19,498</b>   |
| <b>Cash flow from investing activities:</b>                                   |  |                 |
| Capital expenditures  | (9,585)  | (6,429)         |
| <b>Net cash used in investing activities</b>                                  | <b>(9,585)</b>   | <b>(6,429)</b>  |
| <b>Cash flows from financing activities:</b>                                  |  |                 |
| Revolving line of credit (repayments) net borrowings                          |  | (8,392)         |
| Long-term debt repayments   | (290)  | (1,771)         |
| (Decrease) increase in outstanding checks in excess of bank balance           | (279)  | 364             |
| Proceeds from the issuance of common stock                                    | 723  | 975             |
| Tax benefit from share-based payment arrangements                             | 534  | 976             |
| <b>Net cash provided (used in) by financing activities</b>                    | <b>688</b>   | <b>(7,848)</b>  |
| <b>Net increase in cash and cash equivalents</b>                              | <b>2,950</b>   | <b>5,221</b>    |
| Cash and cash equivalents at beginning of period                              | 10,648   | 2,909           |
| <b>Cash and cash equivalents at end of period</b>                             | <b>\$ 13,598</b>   | <b>\$ 8,130</b> |
| <b>Supplemental disclosure of cash flow information:</b>                      |  |                 |
| Interest paid   | \$ 66  | \$ 640          |
| Income taxes paid, net of refunds received                                    | \$ 5,929   | \$ 9,375        |

The accompanying notes are an integral part of these consolidated condensed financial statements.





**Table of Contents****UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.****NOTES TO THE UNAUDITED CONSOLIDATED CONDENSED FINANCIAL STATEMENTS****Note 1 Basis of Presentation**

The accompanying unaudited consolidated condensed financial statements of operations for the three- and nine-month periods ended September 30, 2008 and 2007, balance sheets as of September 30, 2008 and December 31, 2007, and statements of cash flows for the nine-month periods ended September 30, 2008 and 2007, have been prepared in accordance with generally accepted accounting principles for interim financial information and pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in annual financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to those rules and regulations, although the Company believes that the disclosures made are adequate to make the information not misleading. Accordingly, these statements should be read in conjunction with the audited financial statements, and notes thereto, as of and for the year ended December 31, 2007 included in the Company's Annual Report on Form 10-K. In the opinion of management, the accompanying unaudited, consolidated condensed financial statements contain all adjustments, all of which were of a normal, recurring nature, necessary to present fairly, in all material respects, the consolidated financial position at September 30, 2008 and December 31, 2007 and the consolidated results of operations and of cash flows for the periods ended September 30, 2008 and 2007, and are not necessarily indicative of the results to be expected for the full year.

Certain prior year amounts have been reclassified to conform to the 2008 presentation.

**Note 2 Common Stock**

The reconciliation of the weighted average number of shares of Common Stock outstanding utilized for the earnings per common share computations are as follows:

|  | For the<br>Three-month period ended<br>September 30, |           | For the<br>Nine-month period ended<br>September 30, |           |
|--|--|-----------|---|-----------|
|  | 2008   | 2007      | 2008  | 2007      |
| Weighted average number of shares of Common Stock outstanding              | 6,727,677  | 6,656,753 | 6,699,471   | 6,640,238 |
| Effect of dilutive securities  | 104,393  | 126,394   | 108,228   | 132,725   |
| Weighted average number of shares of Common Stock outstanding, as adjusted | 6,832,070  | 6,783,147 | 6,807,699   | 6,772,963 |

**Note 3 Inventory**

The major classes of inventory are as follows:

| <i>(dollars in thousands)</i>             | September 30,<br>2008 | December 31,<br>2007 |
|---|-----------------------|----------------------|
| Raw materials and supplies                | \$ 11,785             | \$ 8,309             |
| Semi-finished and finished steel products | 56,554                | 55,404               |
| Operating materials                       | 2,085                 | 1,859                |
| Total inventory                           | \$ 70,424             | \$ 65,572            |

**Table of Contents****Note 4 Property, Plant and Equipment**

Property, plant and equipment consists of the following:

| <i>(dollars in thousands)</i>      | September 30,<br>2008 | December 31,<br>2007 |
|------------------------------------|-----------------------|----------------------|
| Land and land improvements         | \$ 2,435              | \$ 2,208             |
| Buildings                          | 11,130                | 10,371               |
| Machinery and equipment            | 74,606                | 66,432               |
| Construction in progress           | 4,206                 | 4,571                |
|                                    | 92,377                | 83,582               |
| Accumulated depreciation           | (31,874)              | (29,311)             |
| Property, plant and equipment, net | \$ 60,503             | \$ 54,271            |

**Note 5 Long-Term Debt**

The Company maintains a credit agreement with PNC Bank for a \$15.0 million revolving credit facility with a term expiring on June 30, 2009. There was no balance outstanding under the revolver at September 30, 2008 or December 31, 2007. The credit agreement included a term loan which the Company retired in December 2007. Interest on borrowings under the revolving credit facility is based on short-term market rates, which may be adjusted, based upon the Company maintaining certain financial ratios. PNC Bank also charges a commitment fee payable on the unused portion of the revolving credit facility of 0.25%, provided certain financial ratios are maintained. The Company is required to be in compliance with three financial covenants: minimum leverage ratio, minimum debt service ratio and minimum tangible net worth. The Company was in compliance with all such covenants at September 30, 2008.

The Company maintains two separate loan agreements with the Commonwealth of Pennsylvania's Department of Commerce, with original principal balances aggregating \$600,000. A \$200,000 15-year loan bears interest at 5% per annum with the term ending in 2011 and a \$400,000 20-year loan bears interest at 6% per annum with the term ending in 2016. On February 14, 2002, Dunkirk Specialty Steel issued two ten-year, 5% interest-bearing notes payable to the New York Job Development Authority for the combined amount of \$3.0 million. The remaining unpaid balance of these government loans was \$1.5 million at September 30, 2008 and \$1.8 million at December 31, 2007.

**Note 6 Commitments and Contingencies**

From time to time, various lawsuits and claims have been or may be asserted against the Company relating to the conduct of our business, including routine litigation relating to commercial and employment matters. The ultimate cost and outcome of any litigation or claim cannot be predicted with certainty. Management believes, based on information presently available, that the likelihood that the ultimate outcome of any such pending matter will have a material adverse effect on our financial condition, or liquidity or a material impact on our results of operations is remote, although the resolution in any quarter of one or more of these matters may have a material adverse effect on our results of operations for the period in which the resolution occurs.

On May 31, 2007, the Company agreed to a complete settlement of an outstanding suit. Under the terms of the settlement, both parties released all claims against the other party in exchange for cash and other consideration resulting in a charge of \$800,000.

At September 30, 2008, the Company maintains reserves that it believes are adequate for outstanding product claims and legal actions.

**Note 7 Income Taxes**

The tax rate used for interim periods is the estimated annual effective tax rate, based on the current estimate of full year results, except that taxes related to specific events, if any, are recorded in the interim period in which they occur. The effective income tax rate in the three- and nine-month periods ended September 30, 2008 was 28.1% and 32.0%, respectively, as compared to 31.6% and 34.0% for the three- and nine-month periods ended September 30, 2007. The reduction in the 2008 effective income tax rate from 33.0% at June 30, 2008 is the result of lowering the Company's annual income estimate and an increase in the Company's permanent tax deductions related to state investment tax

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credits that will be generated from capital improvements made at the Dunkirk facility in 2008. The reduction in the 2007 effective income rate from 35.0% at June 30, 2007 reflects an increase in the Company's permanent tax deductions related to an increase in the manufacturer's production activities deduction against expected income levels in 2007.

**Table of Contents****Note 8 Business Segments**

The Company is comprised of two business segments: Universal Stainless & Alloy Products, which consists of the Bridgeville and Titusville facilities, and Dunkirk Specialty Steel, the Company's wholly owned subsidiary located in Dunkirk, New York. The Universal Stainless & Alloy Products manufacturing process involves melting, remelting, treating and hot and cold rolling of semi-finished and finished specialty steels. Dunkirk Specialty Steel's manufacturing process involves hot rolling and finishing of specialty steel bar, rod and wire products. The segment data are as follows (dollars in thousands):

|   | For the<br>Three-month period ended<br>September 30, |                   | For the<br>Nine-month period ended<br>September 30, |                   |
|---|--|-------------------|---|-------------------|
|   | 2008   | 2007              | 2008  | 2007              |
| <b>Net sales:</b>                                       |  |                   |   |                   |
| Universal Stainless & Alloy Products                    | \$ 52,234  | \$ 55,935         | \$ 153,524  | \$ 159,194        |
| Dunkirk Specialty Steel                                 | 16,940   | 21,268            | 58,166  | 63,029            |
| Intersegment  | (11,535)   | (15,195)          | (33,724)  | (41,920)          |
| <b>Consolidated net sales</b>                           | <b>\$ 57,639</b>                                     | <b>\$ 62,008</b>  | <b>\$ 177,966</b>                                   | <b>\$ 180,303</b> |
| <b>Operating income (loss):</b>                         |  |                   |   |                   |
| Universal Stainless & Alloy Products                    | \$ 3,265   | \$ 4,237          | \$ 13,829   | \$ 17,242         |
| Dunkirk Specialty Steel                                 | (172)  | 3,025             | 4,739   | 10,564            |
| Intersegment  | 654  | 881               |   | 209               |
| <b>Total operating income</b>                           | <b>\$ 3,747</b>                                      | <b>\$ 8,143</b>   | <b>\$ 18,568</b>                                    | <b>\$ 28,015</b>  |
| <b>Interest expense and other financing costs:</b>      |  |                   |   |                   |
| Universal Stainless & Alloy Products                    | \$ 8   | \$ 154            | \$ 22   | \$ 507            |
| Dunkirk Specialty Steel                                 | 18   | 27                | 59  | 96                |
| <b>Total interest expense and other financing costs</b> | <b>\$ 26</b>   | <b>\$ 181</b>     | <b>\$ 81</b>  | <b>\$ 603</b>     |
| <b>Other income</b>                                     |  |                   |   |                   |
| Universal Stainless & Alloy Products                    | \$ 49  | \$ 17             | \$ 148  | \$ 25             |
| Dunkirk Specialty Steel                                 | 19   | 9                 | 69  | 11                |
| <b>Total other income</b>                               | <b>\$ 68</b>   | <b>\$ 26</b>      | <b>\$ 217</b>                                       | <b>\$ 36</b>      |
| <b>Total assets:</b>                                    |  |                   |   |                   |
| Universal Stainless & Alloy Products                    | \$ 122,973   | \$ 110,669        |   |                   |
| Dunkirk Specialty Steel                                 | 41,018   | 35,983            |   |                   |
| Corporate assets  | 21,389   | 17,644            |   |                   |
|   | <b>\$ 185,380</b>                                    | <b>\$ 164,296</b> |   |                   |

**Note 9 Subsequent Event**

On July 31, 2008 the Company terminated its participation in the Steelworkers Pension Trust (SPT), a multi-employer defined-benefit pension plan open to all hourly and salaried employees associated with the Bridgeville plant. Effective August 1, 2008, all company contributions for the

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retirement benefit of the affected employees will be paid to their individual accounts in the existing 401(k) retirement plans.

On October 8, 2008 the Company announced that it had reached a new 5-year collective bargaining agreement with the hourly employees at the Bridgeville facility. The new contract requires the Company to rejoin the SPT at the earliest practical date.

**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Results of Operations**

An analysis of the Company's operations for the three- and nine-month periods ended September 30, 2008 and 2007 is as follows (dollars in thousands):

|                                     | For the<br>Three-month period ended<br>September 30, |           | For the<br>Nine-month period ended<br>September 30, |            |
|-------------------------------------|--|-----------|---|------------|
|                                     | 2008   | 2007      | 2008  | 2007       |
| Net sales:                          |  |           |   |            |
| Stainless steel                     | \$ 42,094  | \$ 45,510 | \$ 127,882  | \$ 130,208 |
| Tool steel                          | 10,393   | 7,281     | 31,159  | 20,822     |
| High-strength low alloy steel       | 2,564  | 6,006     | 9,509   | 19,812     |
| High-temperature alloy steel        | 1,763  | 2,637     | 6,253   | 7,737      |
| Conversion services                 | 541  | 446       | 1,514   | 1,427      |
| Other                               | 284  | 128       | 1,649   | 297        |
| Total net sales                     | 57,639   | 62,008    | 177,966   | 180,303    |
| Cost of products sold               | 51,040   | 50,875    | 150,837   | 143,337    |
| Selling and administrative expenses | 2,852  | 2,990     | 8,561   | 8,951      |
| Operating income                    | \$ 3,747   | \$ 8,143  | \$ 18,568   | \$ 28,015  |

**Market Segment Information**

|                                  | For the<br>Three-month period ended<br>September 30, |           | For the<br>Nine-month period ended<br>September 30, |            |
|----------------------------------|--|-----------|---|------------|
|                                  | 2008   | 2007      | 2008  | 2007       |
| Net sales:                       |  |           |   |            |
| Service centers                  | \$ 26,826  | \$ 31,451 | \$ 89,910   | \$ 93,154  |
| Forgers                          | 14,299   | 13,852    | 34,459  | 40,170     |
| Rerollers                        | 9,532  | 10,199    | 30,011  | 26,049     |
| Original equipment manufacturers | 3,751  | 4,452     | 14,987  | 13,869     |
| Wire redrawers                   | 2,406  | 1,424     | 5,467   | 5,337      |
| Conversion services              | 541  | 446       | 1,514   | 1,427      |
| Miscellaneous                    | 284  | 184       | 1,618   | 297        |
| Total net sales                  | \$ 57,639  | \$ 62,008 | \$ 177,966  | \$ 180,303 |
| Tons Shipped                     | 10,808   | 11,372    | 33,998  | 33,856     |

**Three- and nine-month periods ended September 30, 2008 as compared to the similar periods in 2007**

Net sales for the three- and nine-month periods ended September 30, 2008 decreased \$4.4 million and \$2.3 million, respectively, as compared to the similar periods in 2007. The decrease for the three-month period ended September 30, 2008 is primarily due to a 5% decrease in tonnage shipped, shifts in the product mix and lower raw material surcharges. A decline in shipments of aerospace products to service centers and rerollers partially offset increased shipments of power generation products to forgers, tool steel plate products to service centers and rod product to wire redrawers. The decrease for the nine-month period ended September 30, 2008 is primarily due to the same shifts in product mix experienced in the most recent quarter and the assessment of lower surcharges partially offset by the sale of excess scrap that generated \$1.1 million of other revenue during the three-month period ended June 30, 2008.



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Cost of products sold, as a percentage of net sales, was 88.6% and 82.0% for the three-month periods ended September 30, 2008 and 2007, respectively, and was 84.8% and 79.5% for the nine-month periods ended September 30, 2008 and 2007, respectively. The increase for the three- and nine-month periods ended September 30, 2008 in comparison to the prior year periods is primarily due to the shift in product mix described above and the reduction in raw material surcharges assessed on product shipments. In addition, a \$586,000 charge was recognized in the three-month period ended September 30, 2008 related to the relocation of the round bar finishing line from Bridgeville to Dunkirk. The balance of the relocation cost, estimated at \$214,000, will be recognized by December 31, 2008.

Selling and administrative expenses for the three- and nine-month periods ended September 30, 2008 decreased by \$138,000 and by \$390,000 as compared to the similar periods in 2007. The current year decrease is primarily due to one-time charges incurred in 2007 partially offset by higher employment costs, including stock-based compensation expense. During the three-month period ended June 30, 2007, a lawsuit between the Company and Teledyne Technologies Incorporated (Teledyne) was settled resulting in an \$800,000 charge. The current quarter decrease is primarily due to the timing of professional services provided.

Interest expense and other financing costs decreased by \$155,000 for the three-month period ended September 30, 2008 as compared to September 30, 2007 and decreased by \$522,000 for the nine-month period ended September 30, 2008 as compared to the nine-month period ended September 30, 2007. The decreases were primarily due to not having to borrow on the Company's revolving credit facility since August 2007 and the December 2007 retirement of the PNC Term Loan.

The effective income tax rate utilized in the three- and nine-month periods ended September 30, 2008 was 28.1% and 32.0%, respectively, as compared to 31.6% and 34.0% for the three- and nine-month periods ended September 30, 2007. The reduction in the effective income tax rate from 33.0% at June 30, 2008 is the result of lowering the Company's annual income estimate and an increase in the Company's permanent tax deductions related to state investment tax credits that will be generated from capital improvements made at the Dunkirk facility in 2008. The reduction in the 2007 effective income rate from 35.0% at June 30, 2007 reflects an increase in the Company's permanent tax deductions related to an increase in the manufacturer's production activities deduction against expected income levels in 2007.

**Business Segment Results**

An analysis of net sales and operating income for the reportable segments for the three- and nine-month periods ended September 30, 2008 and 2007 is as follows (dollars in thousands):

**Universal Stainless & Alloy Products Segment**

|                                     | For the<br>Three-month period ended<br>September 30, |           | For the<br>Nine-month period ended<br>September 30, |           |
|-------------------------------------|--|-----------|---|-----------|
|                                     | 2008   | 2007      | 2008  | 2007      |
| Net sales:                          |  |           |   |           |
| Stainless steel                     | \$ 29,168  | \$ 31,211 | \$ 85,379   | \$ 87,011 |
| Tool steel                          | 10,161   | 6,748     | 29,863  | 19,018    |
| High-strength low alloy steel       | 729  | 2,560     | 2,956   | 10,382    |
| High-temperature alloy steel        | 818  | 1,207     | 2,316   | 3,353     |
| Conversion services                 | 329  | 305       | 982   | 957       |
| Other                               | 252  | 107       | 1,524   | 229       |
|                                     | 41,457   | 42,138    | 123,020   | 120,950   |
| Intersegment                        | 10,777   | 13,797    | 30,504  | 38,244    |
| Total net sales                     | 52,234   | 55,935    | 153,524   | 159,194   |
| Material cost of sales              | 30,722   | 32,170    | 82,715  | 83,085    |
| Operation cost of sales             | 16,314   | 17,506    | 51,040  | 52,556    |
| Selling and administrative expenses | 1,933  | 2,022     | 5,940   | 6,311     |
| Operating income                    | \$ 3,265   | \$ 4,237  | \$ 13,829   | \$ 17,242 |





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Net sales for the three- and nine-month periods ended September 30, 2008 for this segment, which consists of the Bridgeville and Titusville facilities, decreased by \$3.7 million, or 6.6%, in comparison to the three-month period ended September 30, 2007 and \$5.7 million, or 3.6%, in comparison to the similar 2007 nine-month period. Tons shipped declined 6% for the three-month period ended September 30, 2008 in comparison to the similar 2007 period. Higher shipments of tool steel plate to service centers partially offset lower shipments of semi-finished products to rerollers, including intersegment sales to the Dunkirk Specialty Steel Segment, and of bar products to service centers. Tons shipped declined 3% for the nine-month period ended September 30, 2008 in comparison to the similar 2007 period. Higher shipments of tool steel plate to service centers partially offset lower shipments of semi-finished products to forgers and bar products to service centers. Lower raw material surcharges also impacted sales, led by a decrease in average nickel prices during the three- and nine-month periods ended September 30, 2008 in comparison to the similar periods in 2007. In addition, the sale of excess scrap in the second quarter of 2008 generated \$1.1 million of other revenue.

Operating income decreased by \$972,000, or 22.9% for the three-month period ended September 30, 2008 as compared to September 30, 2007, and by \$3.4 million, or 19.8%, for the nine-month period ended September 30, 2008 in comparison to the similar 2007 nine-month period. These results were primarily impacted by the reduction in shipments described above and higher material costs. Material costs, excluding inventory reserve adjustments, as a percentage of net sales increased from 56.1% and 51.9% for the three- and nine-month periods ended September 30, 2007 to 59.4% and 53.7% for the three- and nine-month periods ended September 30, 2008. The inventory reserve balance, primarily comprised of lower-of-cost-or-market reserves, was \$1.3 million at December 31, 2007, \$1.8 million at June 30, 2008, and \$1.5 million at September 30, 2008. This compares to \$1.4 million at December 31, 2006, \$1.0 million at June 30, 2007, and \$1.8 million at September 30, 2007. In addition, operating income for the nine-month period ended September 30, 2007 was negatively impacted by an \$800,000 settlement of a lawsuit between the Company and Teledyne.

**Dunkirk Specialty Steel Segment**

|                                     | For the<br>Three-month period ended<br>September 30, |           | For the<br>Nine-month period ended<br>September 30, |           |
|-------------------------------------|--|-----------|---|-----------|
|                                     | 2008   | 2007      | 2008  | 2007      |
| Net sales:                          |  |           |   |           |
| Stainless steel                     | \$ 12,926  | \$ 14,299 | \$ 42,503   | \$ 43,197 |
| Tool steel                          | 232  | 533       | 1,296   | 1,804     |
| High-strength low alloy steel       | 1,835  | 3,446     | 6,553   | 9,430     |
| High-temperature alloy steel        | 945  | 1,430     | 3,937   | 4,384     |
| Conversion services                 | 212  | 141       | 532   | 470       |
| Other                               | 32   | 21        | 125   | 68        |
|                                     | 16,182   | 19,870    | 54,946  | 59,353    |
| Intersegment                        | 758  | 1,398     | 3,220   | 3,676     |
| Total net sales                     | 16,940   | 21,268    | 58,166  | 63,029    |
| Material cost of sales              | 11,219   | 13,130    | 36,184  | 36,374    |
| Operation cost of sales             | 4,974  | 4,145     | 14,622  | 13,451    |
| Selling and administrative expenses | 919  | 968       | 2,621   | 2,640     |
| Operating (loss) income             | \$ (172)   | \$ 3,025  | \$ 4,739  | \$ 10,564 |

Net sales for the three- and nine-month periods ended September 30, 2008 for this segment decreased by \$4.3 million, or 20.3%, in comparison to the three-month period ended September 30, 2007 and by \$4.9 million, or 7.7%, in comparison to the similar 2007 nine-month period. Tons shipped decreased 16% and 4%, respectively, for the three- and nine-month periods ended September 30, 2008 in comparison to the similar 2007 periods. Higher shipments of rod and wire products to service centers and OEMs as well as finished bar products to OEMs, offset lower shipments of aerospace finished bar products to service centers.

Operating income for the three- and nine-month periods ended September 30, 2008 was impacted by a \$586,000 charge for the relocation of the Company's round bar finishing line from the Bridgeville to the Dunkirk facility and is expected to become operational before the end of 2008. Excluding the impact of the relocation charge, operating income decreased by \$2.6 million, or 86.3%, and by \$5.2 million, or 49.6%, in

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comparison to the three-and nine-month periods ended September 30, 2007 primarily due to the impact from lower production volumes and lower raw material surcharges. Material costs, excluding inventory reserve adjustments, as a percentage of net sales increased from 58.8% and 55.9% for the three- and nine-month periods ended September 30, 2007 to 63.7% and 62.3% for the three- and nine-month periods ended September 30, 2008. The inventory reserve balance, primarily comprised of lower-of-cost-or-market reserves, was \$927,000 at December 31, 2007, \$450,000 at June 30, 2008, and \$866,000 at September 30, 2008. This compares to \$200,000 at December 31, 2006, \$691,000 at June 30, 2007, and \$1.3 million at September 30, 2007.

**Table of Contents****Liquidity and Capital Resources**

The Company has financed its operating activities through cash on hand at the beginning of the period. At September 30, 2008, working capital approximated \$94.4 million as compared to \$85.9 million at December 31, 2007. Accounts receivable increased \$6.4 million, or 23%, as a result of a 16% increase in sales for the three-month period ended September 30, 2008 in comparison to the three-month period ended December 31, 2007. Accounts receivable levels in comparison to quarterly sales increased from 50 days of sales outstanding at December 31, 2007 to 53 days at September 30, 2008. The increase in inventory, principally raw materials, was more than offset by the increase in accounts payable. These increases are a result of increased melting activity and the impact of accelerating the receipt of operating supplies in the event of a work stoppage at the Bridgeville facility. Inventory levels in comparison to quarterly cost of sales declined from 143 days at December 31, 2007 to 124 days at September 30, 2008. The decline is primarily attributable to lower sales activity in the fourth quarter of 2007. The ratio of current assets to current liabilities decreased from 4.7:1 at December 31, 2007 to 4.2:1 at September 30, 2008. The debt to total capitalization ratio was 1.1% at September 30, 2008 and 1.4% at December 31, 2007.

Cash received from sales of \$58.4 million and \$170.8 million for the three- and nine-month periods ended September 30, 2008 and of \$61.8 million and \$174.5 million for the three- and nine-month periods ended September 30, 2007 represents the primary source of cash from operations. An analysis of the primary uses of cash is as follows (dollars in thousands):

|                           | For the   |                  | For the  |                   |
|---------------------------|---|------------------|--|-------------------|
|                           | Three-month period ended<br>September 30,<br>2008 | 2007             | Nine-month period ended<br>September 30,<br>2008 | 2007              |
| Raw material purchases    | \$ 28,332   | \$ 23,903        | \$ 84,838  | \$ 76,532         |
| Employment costs          | 8,658   | 8,112            | 28,837   | 27,002            |
| Utilities                 | 4,420   | 4,303            | 14,374   | 14,581            |
| Other                     | 10,084  | 10,140           | 30,924   | 36,862            |
| <b>Total uses of cash</b> | <b>\$ 51,494</b>                                  | <b>\$ 46,458</b> | <b>\$ 158,973</b>                                | <b>\$ 154,977</b> |

Cash used in raw material purchases increased in 2008 in comparison to 2007 primarily due to higher quantities of molybdenum purchased to support increased production of tool steel plate and of rod product to support increased shipments of wire products in Dunkirk. In addition, the Company experienced increased carbon scrap costs due to the higher market price of iron in 2008 as compared to 2007. The Company continuously monitors market price fluctuations of its key raw materials. The following table reflects the average market value per pound for selected months during the last twenty-one-month period.

|              | September<br>2008 | December<br>2007 | September<br>2007 | December<br>2006 |
|--------------|-------------------|------------------|-------------------|------------------|
| Nickel       | \$ 8.07           | \$ 11.79         | \$ 13.40          | \$ 15.68         |
| Chrome       | \$ 1.78           | \$ 1.66          | \$ 1.28           | \$ 0.64          |
| Molybdenum   | \$ 32.93          | \$ 32.54         | \$ 31.77          | \$ 24.87         |
| Carbon scrap | \$ 0.25           | \$ 0.14          | \$ 0.14           | \$ 0.10          |

The market prices for these raw materials and others continue to fluctuate based on supply and demand, market disruptions and other factors. During the three-month period ended September 30, 2008, the average market prices for nickel, chrome and carbon scrap decreased by 21%, 18% and 26%, respectively, due to reduced global demand for stainless steel products. In the month of October 2008, the average market prices for these materials decreased by 32%, 13% and 52%, respectively, from the September 2008 average prices. The Company maintains sales price surcharge mechanisms, priced at time of shipment, to mitigate the risk of substantial raw material cost fluctuations. There can be no assurance that these sales price adjustments will completely offset the Company's raw material costs.

Increased employment costs are primarily due to increased payouts under the Company's profit sharing and other incentive compensation plans, and higher employee-related insurance costs. Lower utility costs are primarily due to reduced consumption of electricity resulting from a decrease in vacuum-arc remelting production at the Bridgeville and Titusville facilities. The decrease in other uses of cash, the majority of which is cash for outside conversion services, plant maintenance and production supplies, is directly attributable to support lower production volumes. In addition, payments for income taxes for the nine-month period ended September 30, 2008 decreased by \$3.4 million over the same period in

2007.

The Company had capital expenditures for the nine-month period ended September 30, 2008 of \$9.6 million compared with \$6.4 million for the same period in 2007. The 2008 expenditures were primarily for Bridgeville plant improvements, the construction of a high temperature annealing system as well as certain planned infrastructure investments and equipment upgrades related to the round bar finishing line at the Dunkirk facility. Most of the 2007 expenditures were used to refurbish and equip an office building at the Bridgeville Facility that now represents the Company's corporate office.

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The Company maintains a credit agreement with PNC Bank for a \$15.0 million revolving credit facility with the term expiring June 30, 2009. At September 30, 2008, the Company had all of its \$15.0 million revolving line of credit with PNC Bank available for borrowings. The Company is required to be in compliance with three financial covenants: minimum leverage ratio, minimum debt service ratio and minimum tangible net worth. The Company is in compliance with its covenants as of September 30, 2008.

The Company does not maintain off-balance sheet arrangements other than operating leases nor does it participate in non-exchange traded contracts requiring fair value accounting treatment or material related-party transaction arrangements.

The Company anticipates that it will fund its 2008 working capital requirements and its capital expenditures primarily from funds generated from operations, borrowings and stock issuances resulting from the exercise of outstanding stock options. We have performed an evaluation of our current cash investments and debt agreements as well as customer credit exposure in response to the current global credit market crisis. We believe that our exposure is limited to customer credit and we have not identified any specific customer that may expose the Company to a material adverse change to its results of operations, business and financial condition. We will continue to monitor the economic and credit market crisis and take appropriate actions to limit our exposure. Financing the Company's long-term liquidity requirements, including capital expenditures, are expected from a combination of internally generated funds, borrowings and other sources of external financing, if needed.

## **Critical Accounting Policies**

Revenue recognition is the most critical accounting policy of the Company. Revenue from the sale of products is recognized when both risk of loss and title have transferred to the customer, which in most cases coincides with shipment of the related products, and collection is reasonably assured. The Company manufactures specialty steel product to customer purchase order specifications and in recognition of requirements for product acceptance. Material certification forms are executed, indicating compliance with the customer purchase orders, before the specialty steel products are packed and shipped to the customer. Occasionally customers request that the packed products be held at the Company's facility beyond the stated shipment date. In these situations, the Company receives written confirmation of the request, acknowledgement that title has passed to the customer and that normal payment terms apply. The impact on revenue was less than 1% of net sales in each period presented.

Revenue from conversion services is recognized when the performance of the service is complete. Invoiced shipping and handling costs are also accounted for as revenue.

In addition, management constantly monitors the ability to collect its unpaid sales invoices and the valuation of its inventory. The allowance for doubtful accounts includes specific reserves for the value of outstanding invoices issued to customers currently operating under the protection of the federal bankruptcy law and other amounts that are deemed potentially not collectible along with a reserve equal to 15% of 90-day or older balances not specifically reserved. However, the total reserve will not be less than 1% of trade accounts receivable. An inventory reserve is provided for material on hand for which management believes cost exceeds fair market value and for material on hand for more than one year not assigned to a specific customer order.

Long-lived assets are reviewed for impairment annually by each operating facility. An impairment write-down will be recognized whenever events or changes in circumstances indicate that the carrying value may not be recoverable through estimated future undiscounted cash flows.

Based on management's assessment of the carrying values of such long-lived assets, no impairment reserve had been deemed necessary as of September 30, 2008 and 2007. Retirements and disposals are removed from cost and accumulated depreciation accounts, with the gain or loss reflected in operating income.

In addition, management assesses the need to record a valuation allowance to reduce deferred tax assets to the amount that is more likely than not to be realized. The Company believes it will generate sufficient income in addition to taxable income generated from the reversal of its temporary differences to utilize the deferred tax assets recorded at September 30, 2008.

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### **2008 Outlook**

*These are forward-looking statements for purposes of the Private Securities Litigation Reform Act of 1995 and actual results may vary.*

The Company estimates that fourth quarter 2008 sales will range from \$45 to \$55 million and that diluted EPS will range from breakeven to \$0.15. The Company's initial forecast estimated the diluted EPS range to be \$0.20 to \$0.35. The revised estimates compare with sales of \$49.6 million and diluted EPS of \$0.65 in the fourth quarter of 2007. The following factors were considered in developing these estimates:

The Company's total backlog at September 30, 2008 approximated \$101 million compared to \$97 million at June 30, 2008. The increased backlog is primarily attributable to tool steel plate and electro-slag remelted products.

The Company's initial forecast was based on average September raw material costs. In the month of October 2008, the average market prices for nickel, chrome and carbon scrap decreased by 32%, 13% and 52%, respectively, from the September 2008 average prices due to reduced global demand for stainless steel products. The revised EPS estimate is based on October raw material costs and may be further impacted if raw material costs continue to decline.

Sales from the Dunkirk Specialty Steel segment are expected to approximate \$10 to \$12 million on lower shipments compared to the fourth quarter of 2007. The anticipated reduction in shipments is a result of lower demand from the effect of the Boeing labor situation on demand for aerospace products and very conservative buying patterns of service centers. Based on October raw material values, Dunkirk is now expected to generate an operating loss between \$1 to \$2 million for the quarter.

Under the Continued Dumping and Subsidy Act of 2000 (the CDSOA), the Company files claims each year to receive its appropriate share of the import duties collected by the U.S. Treasury. The Company's 2008 fourth quarter estimates do not include any receipts under the CDSOA program. During the three-month period ended December 31, 2007, the Company received \$586,000, net of expenses incurred, equivalent to \$0.06 per diluted share.

### **Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The Company has reviewed the status of its market risk and believes there are no significant changes from that disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2007, except as provided in this Form 10-Q in Management's Discussion and Analysis of Financial Condition and Results of Operations.

### **Item 4. CONTROLS AND PROCEDURES**

The Company's management, including the Company's Chief Executive Officer and the Vice President of Finance, Chief Financial Officer and Treasurer, performed an evaluation of the effectiveness of the Company's disclosure controls and procedures. Based on that evaluation, the Company's Chief Executive Officer and the Vice President of Finance, Chief Financial Officer and Treasurer concluded that, as of the end of the fiscal period covered by this quarterly report, the Company's disclosure controls and procedures are effective to ensure that information required to be disclosed in reports filed or submitted by the Company under the Exchange Act is recorded, processed, summarized and reported within the time limits specified in the SEC rules and forms, and that information required to be disclosed by the Company is accumulated and communicated to the Company's management to allow timely decisions regarding the required disclosure. During the quarter ended September 30, 2008, there were no changes in the Company's internal control over financial reporting which have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## **Part II. OTHER INFORMATION**

**Item 1. LEGAL PROCEEDINGS**

There are no material changes from the legal proceedings disclosed in Item 3. of the Company's Annual Report on Form 10-K for the year ended December 31, 2007.



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### **Item 1A. RISK FACTORS**

In addition to the risk factor discussed below and the other information set forth in this Quarterly Report, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2007, any of which could materially affect our business, financial condition or future results. The risk factors described below and in our Annual Report on Form 10-K are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results.

#### **Current Global Economic and Market Factors.**

Our results of operations are affected directly by the level of business activity of our customers, which in turn is affected by global economic and market factors impacting the industries and markets that they serve. As has been widely reported, the financial markets and overall economies in the United States and abroad are currently undergoing a period of significant uncertainty and volatility. Economic slowdowns in certain markets or an extension of the current credit crisis to additional industries, particularly in the United States, may adversely impact overall demand for our products, which could have a negative effect on our revenues. Further, there can be no assurance that any governmental responses to recent disruptions in the financial markets ultimately will stabilize the markets or increase our customers' liquidity or the availability of credit to our customers. The global financial crisis also may have an impact on our business and financial condition in ways that we currently cannot predict. As a result, there can be no assurance that global economic and market conditions will not adversely impact our results of operations, cash flow or financial position in the future.

### **Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None.

### **Item 3. DEFAULTS UPON SENIOR SECURITIES**

None.

### **Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

None.

### **Item 5. OTHER INFORMATION**

None.

### **Item 6. EXHIBITS**

#### **Exhibits**

- 31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)
- 31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)
- 32.1 Certification of Chief Executive Officer and Chief Financial Officer pursuant to Rule 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith)



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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

November 7, 2008

/s/ Dennis M. Oates  
Dennis M. Oates  
President and Chief Executive Officer

(Principal Executive Officer)

/s/ Richard M. Ubinger  
Richard M. Ubinger

Vice President of Finance, Chief Financial Officer and  
Treasurer  
(Principal Financial and Accounting Officer)