

UNIVERSAL STAINLESS & ALLOY PRODUCTS INC  
Form 10-Q  
November 13, 2006  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, DC 20549

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**FORM 10-Q**

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**X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Quarterly Period Ended September 30, 2006

OR

**.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Transition Period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 000-25032

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**UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.**

(Exact name of Registrant as specified in its charter)

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**DELAWARE**  
(State or other jurisdiction of  
incorporation or organization)

**600 Mayer Street**  
**Bridgeville, PA 15017**

**25-1724540**  
(IRS Employer  
Identification No.)

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(Address of principal executive offices, including zip code)

(412) 257-7600

(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES  NO

As of October 31, 2006, there were 6,482,336 shares outstanding of the Registrant's Common Stock, \$0.001 par value per share.

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**Table of Contents****UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.**

*Management's Discussion and Analysis and other sections of this Quarterly Report on Form 10-Q contain forward-looking statements that reflect the current views of Universal Stainless & Alloy Products, Inc. (the Company) with respect to future events and financial performance. Statements looking forward in time, including statements regarding future growth, cost savings, expanded production capacity, broader product lines, greater capacity to meet customer quality, price and delivery needs, enhanced competitive posture, effect of new accounting pronouncements and no material financial impact from litigation or contingencies are included in this Form 10-Q pursuant to the safe harbor provision of the Private Securities Litigation Reform Act of 1995.*

*The Company's actual results may be affected by a wide range of factors including compliance with Section 404 of the Sarbanes-Oxley Act of 2002; the concentrated nature of the Company's customer base to date and the Company's dependence on its significant customers; the receipt, pricing and timing of future customer orders; changes in product mix; the limited number of raw material and energy suppliers and significant fluctuations that may occur in raw material and energy prices; the Company's reliance on certain critical manufacturing equipment; the Company's ongoing requirement for continued compliance with environmental laws; compliance with newly promulgated workplace occupational exposure limit standards for hexavalent chromium in the stainless steel industry; and the ultimate outcome of the Company's current and future litigation matters. Many of these factors are not within the Company's control and involve known and unknown risks and uncertainties that may cause the Company's actual results in future periods to be materially different from any future performance suggested herein. Any unfavorable change in the foregoing or other factors could have a material adverse effect on the Company's business, financial condition and results of operations. Further, the Company operates in an industry sector where securities values may be volatile and may be influenced by economic and other factors beyond the Company's control.*

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**Table of Contents****Part I. FINANCIAL INFORMATION****Item 1. FINANCIAL STATEMENTS****UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.****CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS**

(Dollars in Thousands, Except Per Share Information)

(Unaudited)

|  | For the                  |           | For the                 |            |
|--|--------------------------|-----------|-------------------------|------------|
|  | Three-month period ended |           | Nine-month period ended |            |
|  | September 30,            |           | September 30,           |            |
|  | 2006                     | 2005      | 2006                    | 2005       |
| Net sales  | \$ 55,110                | \$ 43,097 | \$ 148,066              | \$ 127,979 |
| Cost of products sold                                  | 42,912                   | 35,692    | 116,924                 | 106,299    |
| Selling and administrative expenses                    | 3,038                    | 2,043     | 8,173                   | 6,335      |
| Operating income                                       | 9,160                    | 5,362     | 22,969                  | 15,345     |
| Interest expense                                       | (275)                    | (223)     | (810)                   | (595)      |
| Other income   | 2                        |           | 6                       | 63         |
| Income before taxes                                    | 8,887                    | 5,139     | 22,165                  | 14,813     |
| Income tax provision                                   | 3,199                    | 1,850     | 7,979                   | 5,333      |
| Net income   | \$ 5,688                 | \$ 3,289  | \$ 14,186               | \$ 9,480   |
| Earnings per share Basic                               | \$ 0.88                  | \$ 0.52   | \$ 2.21                 | \$ 1.49    |
| Earnings per share Diluted                             | \$ 0.86                  | \$ 0.51   | \$ 2.15                 | \$ 1.47    |
| Weighted average shares of<br>Common Stock outstanding |                          |           |                         |            |
| Basic  | 6,443,570                | 6,383,464 | 6,429,089               | 6,365,947  |
| Diluted  | 6,615,784                | 6,490,056 | 6,596,787               | 6,469,953  |

The accompanying notes are an integral part of these consolidated condensed financial statements.

**Table of Contents****UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.****CONSOLIDATED CONDENSED BALANCE SHEETS**

(Dollars in Thousands)

|  | September 30,<br>2006 | December 31,<br>2005                    |
|--|-----------------------|---|
|  | (Unaudited)           | (Derived from<br>Audited<br>Statements) |
| <b>ASSETS</b>  |                       |   |
| Current assets   |                       |   |
| Cash and cash equivalents  | \$ 614                | \$ 620                                  |
| Accounts receivable, (less allowance for doubtful accounts of \$380 and \$271, respectively)                                 | 37,784                | 27,963                                  |
| Inventory  | 63,455                | 51,398                                  |
| Deferred taxes   | 1,835                 | 1,084                                   |
| Other current assets   | 1,525                 | 1,706                                   |
| Total current assets   | 105,213               | 82,771                                  |
| Property, plant and equipment, net   | 49,381                | 45,761                                  |
| Other assets   | 500                   | 495                                     |
| Total assets   | \$ 155,094            | \$ 129,027                              |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>   |                       |   |
| Current liabilities  |                       |   |
| Trade accounts payable   | \$ 18,345             | \$ 12,579                               |
| Deferred revenue   | 2,882                 | 384                                     |
| Outstanding checks in excess of bank balance   | 2,547                 | 3,101                                   |
| Accrued employment costs   | 4,919                 | 2,958                                   |
| Current portion of long-term debt  | 2,414                 | 1,555                                   |
| Other current liabilities  | 2,037                 | 530                                     |
| Total current liabilities  | 33,144                | 21,107                                  |
| Long-term debt   | 16,580                | 17,317                                  |
| Deferred taxes   | 9,486                 | 9,600                                   |
| Total liabilities  | 59,210                | 48,024                                  |
| Commitments and contingencies  |                       |   |
| Stockholders equity  |                       |   |
| Senior Preferred Stock, par value \$0.001 per share; 1,980,000 shares authorized; 0 shares issued and outstanding            |                       |   |
| Common Stock, par value \$0.001 per share; 10,000,000 shares authorized; 6,719,955 and 6,686,783 shares issued, respectively | 7                     | 7                                       |
| Additional paid-in capital   | 30,410                | 29,712                                  |
| Retained earnings  | 67,104                | 52,918                                  |
| Treasury Stock at cost; 270,219 and 270,057 common shares held, respectively   | (1,637)               | (1,634)                                 |
| Total stockholders equity  | 95,884                | 81,003                                  |
| Total liabilities and stockholders equity  | \$ 155,094            | \$ 129,027                              |

The accompanying notes are an integral part of these consolidated condensed financial statements.

**Table of Contents****UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.****CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOW**

(Dollars in Thousands)

(Unaudited)

|   | <b>For the</b>                 |                 |
|---|--------------------------------|-----------------|
|   | <b>Nine-month period ended</b> |                 |
|   | <b>September 30,</b>           |                 |
|   | <b>2006</b>                    | <b>2005</b>     |
| <b>Cash flows from operating activities:</b>  |                                |                 |
| Net income  | \$ 14,186                      | \$ 9,480        |
| <b>Adjustments to reconcile to net cash provided by (used in) operating activities:</b> |                                |                 |
| Depreciation and amortization   | 2,460                          | 2,301           |
| Loss on retirement of fixed assets  |                                | 705             |
| Deferred income tax (decrease) increase   | (879)                          | 193             |
| Stock based compensation expense  | 193                            |                 |
| Tax benefit from exercise of stock options  |                                | 173             |
| Excess tax benefits from share-based payment arrangements                               | (179)                          |                 |
| <b>Changes in assets and liabilities:</b>   |                                |                 |
| Accounts receivable, net  | (9,821)                        | (4,530)         |
| Inventory   | (12,057)                       | (12,889)        |
| Trade accounts payable  | 5,766                          | (32)            |
| Deferred revenue  | 2,498                          | 310             |
| Accrued employment costs  | 1,961                          | 1,466           |
| Other, net  | 1,380                          | 1,483           |
| <b>Net cash provided by (used in) operating activities</b>                              | <b>5,508</b>                   | <b>(1,340)</b>  |
| <b>Cash flow from investing activities:</b>   |                                |                 |
| Capital expenditures  | (5,587)                        | (5,233)         |
| <b>Net cash used in investing activities</b>  | <b>(5,587)</b>                 | <b>(5,233)</b>  |
| <b>Cash flows from financing activities:</b>  |                                |                 |
| Revolving line of credit net borrowings (repayments)                                    | 1,036                          | (197)           |
| Proceeds from long-term debt  |                                | 8,050           |
| Deferred financing costs  |                                | (48)            |
| Long-term debt repayments   | (914)                          | (755)           |
| Increase (decrease) in outstanding checks in excess of bank balance                     | (554)                          | 248             |
| Proceeds from the issuance of common stock  | 326                            | 554             |
| Excess tax benefits from share-based payment arrangements                               | 179                            |                 |
| <b>Net cash provided by financing activities</b>  | <b>73</b>                      | <b>7,852</b>    |
| <b>Net (decrease) increase in cash and cash equivalents</b>                             | <b>(6)</b>                     | <b>1,279</b>    |
| <b>Cash and cash equivalents at beginning of period</b>                                 | <b>620</b>                     | <b>241</b>      |
| <b>Cash and cash equivalents at end of period</b>                                       | <b>\$ 614</b>                  | <b>\$ 1,520</b> |

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Supplemental disclosure of cash flow information:

|  |          |          |
|--|----------|----------|
| Interest paid                              | \$ 781   | \$ 502   |
| Income taxes paid, net of refunds received | \$ 7,641 | \$ 4,841 |

The accompanying notes are an integral part of these consolidated condensed financial statements.



**Table of Contents****UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.****NOTES TO THE UNAUDITED CONSOLIDATED CONDENSED FINANCIAL STATEMENTS****Note 1 - Basis of Presentation**

The accompanying unaudited consolidated condensed financial statements of operations for the three- and nine-month periods ended September 30, 2006 and 2005, balance sheets as of September 30, 2006 and December 31, 2005, and statements of cash flows for the nine-month periods ended September 30, 2006 and 2005, have been prepared in accordance with generally accepted accounting principles for interim financial information and pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in annual financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to those rules and regulation, although the Company believes that the disclosures made are adequate to make the information not misleading. Accordingly, these statements should be read in conjunction with the audited financial statements, and notes thereto, as of and for the year ended December 31, 2005 included in the Company's Annual Report on Form 10-K. In the opinion of management, the accompanying unaudited, consolidated condensed financial statements contain all adjustments, all of which were of a normal, recurring nature, necessary to present fairly, in all material respects, the consolidated financial position at September 30, 2006 and December 31, 2005 and the consolidated results of operations and of cash flows for the periods ended September 30, 2006 and 2005, and are not necessarily indicative of the results to be expected for the full year.

Certain prior year amounts have been reclassified to conform to the 2006 presentation.

**Note 2 - Common Stock**

The reconciliation of the weighted average number of shares of Common Stock outstanding utilized for the earnings per common share computations are as follows:

|  | <b>For the</b>                  |             | <b>For the</b>           |             |
|--|---------------------------------|-------------|--------------------------|-------------|
|  | <b>Three-month period ended</b> |             | <b>Nine-month period</b> |             |
|  | <b>September 30,</b>            |             | <b>ended</b>             |             |
|  | <b>2006</b>                     | <b>2005</b> | <b>2006</b>              | <b>2005</b> |
| Weighted average number of shares of Common Stock outstanding              | 6,443,570                       | 6,383,464   | 6,429,089                | 6,365,947   |
| Effect of dilutive securities  | 172,214                         | 106,592     | 167,698                  | 104,006     |
| Weighted average number of shares of Common Stock outstanding, as adjusted | 6,615,784                       | 6,490,056   | 6,596,787                | 6,469,953   |

**Note 3 - New Accounting Pronouncements**

On January 1, 2006, the Company adopted Statement of Financial Accounting Standards No. 123 (revised 2004), Share-Based Payment (SFAS 123R). This Statement replaces Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation (SFAS 123) and supersedes Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees (APB 25). In March 2005, the Securities and Exchange Commission (SEC) issued Staff Accounting Bulletin No. 107 (SAB 107) relating to SFAS 123R. In November 2005, the Financial Accounting Standards Board (FASB) issued FASB Staff Position No. FAS 123(R)-3, Transition Election Related to Accounting for Tax Effects of Share-Based Payment Awards (SOP 123R-3). The Company has applied the provisions of SAB 107 and of SOP 123R-3 in its adoption of SFAS 123R.

SFAS 123R requires companies to estimate the fair value of share-based payment awards on the date of grant using an option-pricing model. The Company has elected to use the Black-Scholes option-pricing model, which was previously used for the Company's pro forma information required under SFAS 123. The Company's determination of fair value of share-based payment awards on the date of grant is affected by the Company's stock price as well as assumptions regarding the Company's expected stock price volatility over the term of the awards, and actual and projected employee stock option exercise behaviors.

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The value of the portion of the award that is ultimately expected to vest is recognized as expense over the requisite service periods. The compensation expense recognized and its related tax effects are included in additional paid-in capital. Additional paid-in capital is further adjusted for the difference between compensation expense recorded under SFAS 123R and compensation expense reported for tax purposes upon actual exercise of employee stock options.

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Prior to the adoption of SFAS 123R, the Company accounted for stock-based awards to employees and directors using the intrinsic value method in accordance with APB 25 as allowed under SFAS 123. Under the intrinsic value method, no stock-based compensation expense had been recognized in the Company's Consolidated Statement of Operations because the exercise price of the Company's stock options granted to employees and directors equaled the fair market value of the underlying stock at the date of grant.

The Company's Consolidated Financial Statements as of and for the three- and nine-month periods ended September 30, 2006 reflect the impact of SFAS 123R. Stock-based compensation expense recognized under SFAS 123R for the three- and nine-month periods ended September 30, 2006 was \$67,000 and \$193,000, respectively. The tax benefit associated with the stock compensation expense recognized was \$23,000 and \$67,000, respectively. The effect of adopting SFAS 123R was a reduction in both Basic and Diluted Earnings per Common Share of approximately \$0.01 and \$0.02 per share for the three- and nine-month periods ended September 30, 2006. In accordance with SFAS 123R, the Company's Consolidated Financial Statements for prior periods have not been restated to reflect, and do not include, the impact of SFAS 123R. On a pro forma basis, the stock compensation expense for the three- and nine-month periods ended September 30, 2005, determined under the provisions of SFAS 123, net of taxes, was \$50,000, \$0.01 per share, and \$147,000, or \$0.02 per share, respectively.

In September 2006, the FASB issued a FASB Staff Position titled Accounting for Planned Major Maintenance Activities (FSP). The FSP amends an American Institute of Certified Public Accountants Industry Audit guide and is applicable to all industries that accrue for planned major maintenance activities. The FSP prohibits the use of the accrue-in-advance method of accounting for planned major maintenance costs, which is the policy we presently use to record planned plant outage costs on an interim basis within a fiscal year. The FSP is effective as of the beginning of the Company's 2007 fiscal year, with retrospective application to all prior periods presented. Under the FSP, the Company will report results using the deferral method whereby material major equipment maintenance costs are capitalized as incurred and amortized into expense over the subsequent six month period, while other maintenance costs are expensed as incurred. The Company is currently analyzing the retrospective effects of the FSP on prior periods.

In September 2006, the SEC staff issued Staff Accounting Bulletin 108 Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements (SAB 108). SAB 108 requires that public companies utilize a dual-approach when assessing the quantitative effects of financial misstatements. This dual approach includes both an income statement focused assessment and a balance sheet focused assessment. The guidance in SAB 108 is effective for annual financial statements for fiscal years ending after November 15, 2006. The adoption of SAB 108 will not have an effect on the Company's consolidated financial position or results of operations.

In June 2006, the FASB issued Interpretation No. 48, Accounting for Uncertainty in Income Taxes. This Interpretation provides clarification related to accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with FASB Statement No. 109, Accounting for Income Taxes. This Interpretation is effective for fiscal years beginning after December 15, 2006. The Company will be evaluating this Interpretation during the current fiscal year to determine its potential impact when effective.

In May 2005, The FASB issued SFAS No. 154, Accounting for Changes and Error Corrections A Replacement of APB Opinion No. 20 and FASB Statement No. 3, effective for years beginning after December 15, 2005. The adoption of this Statement will not have an effect on our financial statements.

**Note 4 - Inventory**

The major classes of inventory are as follows (dollars in thousands):

|   | September 30,<br>2006 | December 31,<br>2005 |
|---|-----------------------|----------------------|
| Raw materials and supplies                | \$ 8,863              | \$ 5,192             |
| Semi-finished and finished steel products | 52,690                | 44,010               |
| Operating materials                       | 1,902                 | 2,196                |
| Total inventory                           | \$ 63,455             | \$ 51,398            |

**Table of Contents****Note 5 - Property, Plant and Equipment**

Property, plant and equipment consists of the following (dollars in thousands):

|                                    | September 30,<br>2006 | December 31,<br>2005 |
|------------------------------------|-----------------------|----------------------|
| Land and land improvements         | \$ 1,396              | \$ 1,396             |
| Buildings                          | 8,323                 | 7,531                |
| Machinery and equipment            | 63,096                | 54,232               |
| Construction in progress           | 1,297                 | 4,892                |
|                                    | 74,112                | 68,051               |
| Accumulated depreciation           | (24,731)              | (22,290)             |
| Property, plant and equipment, net | \$ 49,381             | \$ 45,761            |

In March 2005, the Company incurred a write-off of \$342,000 at the Bridgeville facility, mainly for flat bar processing equipment. The write-off was a result of the Company's decision to move its small flat bar production to the Dunkirk facility. In September 2005, the Company wrote off \$259,000 of Bridgeville production-related fixed assets and \$104,000 of corporate software costs that were retired or being replaced.

**Note 6 Long-Term Debt**

Long-term debt consists of the following (dollars in thousands):

|                                    | September 30,<br>2006 | December 31,<br>2005 |
|------------------------------------|-----------------------|----------------------|
| PNC Bank term loan                 | \$ 9,500              | \$ 10,000            |
| PNC Bank revolving credit facility | 7,153                 | 6,117                |
| Government debt                    | 2,338                 | 2,742                |
| Capital lease obligations          | 3                     | 13                   |
|                                    | 18,994                | 18,872               |
| Less amounts due within one year   | (2,414)               | (1,555)              |
| Total long-term debt               | \$ 16,580             | \$ 17,317            |

The Company maintains a credit agreement with PNC Bank for a \$15.0 million revolving credit facility through June 30, 2009 and a term loan having an outstanding principal balance of \$9.5 million scheduled to mature in June 2011. The outstanding principal balance is payable in quarterly installments of \$500,000 beginning September 30, 2006. Interest on borrowings under the revolving credit facility and term loan is based on short-term market rates, which may be further adjusted, based upon the Company maintaining certain financial ratios. PNC Bank also charges a commitment fee payable on the unused portion of the revolving credit facility between 0.25% and 0.5%, based on certain financial ratios reported by the Company. The Company is required to be in compliance with three financial covenants: a minimum leverage ratio, a minimum debt service ratio and a minimum tangible net worth. The Company was in compliance with all such covenants at September 30, 2006.

**Note 7 Commitments and Contingencies**

On June 29, 2001, suit was filed against the Company in the Court of Common Pleas of Allegheny County, Pennsylvania by Teledyne Technologies, Incorporated (Teledyne). The suit alleges that steel product manufactured by the Company was defective and the Company was or should have been aware of the defects. Teledyne has alleged that the steel supplied by the Company caused certain crankshafts sold by Teledyne to be defective. As a result, Teledyne is claiming damages relating to the recall, replacement and repair of aircraft engines.

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After in-depth investigation, it is the Company's position that the suit is without merit, and it intends to vigorously defend that position. The Company is currently engaged in the pre-trial phase of the proceedings and believes that the final disposition of this suit will not have a material adverse effect on the financial condition and the results of operations of the Company.

In December 2005, the Company received a Notice of Violation from the Environmental Protection Agency ( EPA ) alleging violations of certain permitting issues. The Company is cooperating with the EPA to resolve these issues, and believes resolution of these issues will not have a material adverse effect on the Company's financial condition.

**Table of Contents****Note 8 - Business Segments**

The Company is comprised of two business segments: Universal Stainless & Alloy Products, which consists of the Bridgeville and Titusville facilities, and Dunkirk Specialty Steel LLC, the Company's wholly owned subsidiary located in Dunkirk, New York. The Universal Stainless & Alloy Products manufacturing process involves melting, remelting, treating and hot and cold rolling of semi-finished and finished specialty steels. Dunkirk Specialty Steel's manufacturing process involves hot rolling and finishing of specialty steel bar, rod and wire products. The segment data are as follows (dollars in thousands):

|   | For the                  |                   | For the                 |                   |
|---|--------------------------|-------------------|-------------------------|-------------------|
|   | Three-month period ended |                   | Nine-month period ended |                   |
|   | September 30,            |                   | September 30,           |                   |
|   | 2006                     | 2005              | 2006                    | 2005              |
| <b>Net sales:</b>                                       |                          |                   |                         |                   |
| Universal Stainless & Alloy Products                    | \$ 47,191                | \$ 39,972         | \$ 132,028              | \$ 115,554        |
| Dunkirk Specialty Steel                                 | 19,835                   | 13,990            | 50,001                  | 40,029            |
| Intersegment  | (11,916)                 | (10,865)          | (33,963)                | (27,604)          |
| <b>Consolidated net sales</b>                           | <b>\$ 55,110</b>         | <b>\$ 43,097</b>  | <b>\$ 148,066</b>       | <b>\$ 127,979</b> |
| <b>Operating income:</b>                                |                          |                   |                         |                   |
| Universal Stainless & Alloy Products                    | \$ 4,047                 | \$ 4,017          | \$ 14,840               | \$ 10,340         |
| Dunkirk Specialty Steel                                 | 3,811                    | 1,757             | 7,535                   | 5,455             |
| Intersegment  | 1,302                    | (412)             | 594                     | (450)             |
| <b>Total operating income</b>                           | <b>\$ 9,160</b>          | <b>\$ 5,362</b>   | <b>\$ 22,969</b>        | <b>\$ 15,345</b>  |
| <b>Interest expense and other financing costs:</b>      |                          |                   |                         |                   |
| Universal Stainless & Alloy Products                    | \$ 222                   | \$ 175            | \$ 653                  | \$ 408            |
| Dunkirk Specialty Steel                                 | 53                       | 48                | 157                     | 187               |
| <b>Total interest expense and other financing costs</b> | <b>\$ 275</b>            | <b>\$ 223</b>     | <b>\$ 810</b>           | <b>\$ 595</b>     |
| <b>Other income</b>                                     |                          |                   |                         |                   |
| Universal Stainless & Alloy Products                    | \$ 1                     | \$                | \$ 3                    | \$ 5              |
| Dunkirk Specialty Steel                                 | 1                        |                   | 3                       | 58                |
| <b>Total other income</b>                               | <b>\$ 2</b>              | <b>\$</b>         | <b>\$ 6</b>             | <b>\$ 63</b>      |
| <b>Total assets:</b>                                    |                          |                   |                         |                   |
| Universal Stainless & Alloy Products                    |                          | \$ 119,311        | \$ 101,652              |                   |
| Dunkirk Specialty Steel                                 |                          | 33,037            | 25,602                  |                   |
| Corporate assets  |                          | 2,746             | 1,773                   |                   |
|   |                          | <b>\$ 155,094</b> | <b>\$ 129,027</b>       |                   |

**Table of Contents****Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Results of Operations**

An analysis of the Company's operations for the three- and nine-month periods ended September 30, 2006 and 2005 is as follows (dollars in thousands):

|                                     | For the                  |                       | For the                 |                       |
|-------------------------------------|--------------------------|-----------------------|-------------------------|-----------------------|
|                                     | Three-month period ended |                       | Nine-month period ended |                       |
|                                     | September 30,<br>2006    | September 30,<br>2005 | September 30,<br>2006   | September 30,<br>2005 |
| Net sales:                          |                          |                       |                         |                       |
| Stainless steel                     | \$ 41,726                | \$ 35,573             | \$ 110,159              | \$ 103,397            |
| Tool steel                          | 5,408                    | 4,805                 | 18,645                  | 15,181                |
| High-strength low alloy steel       | 4,529                    | 1,506                 | 10,322                  | 4,270                 |
| High-temperature alloy steel        | 2,932                    | 587                   | 7,045                   | 2,323                 |
| Conversion services                 | 461                      | 569                   | 1,694                   | 2,533                 |
| Other                               | 54                       | 57                    | 201                     | 275                   |
| Total net sales                     | 55,110                   | 43,097                | 148,066                 | 127,979               |
| Cost of products sold               | 42,912                   | 35,692                | 116,924                 | 106,299               |
| Selling and administrative expenses | 3,038                    | 2,043                 | 8,173                   | 6,335                 |
| Operating income                    | \$ 9,160                 | \$ 5,362              | \$ 22,969               | \$ 15,345             |

**Market Segment Information**

|                                  | For the                  |                       | For the                 |                       |
|----------------------------------|--------------------------|-----------------------|-------------------------|-----------------------|
|                                  | Three-month period ended |                       | Nine-month period ended |                       |
|                                  | September 30,<br>2006    | September 30,<br>2005 | September 30,<br>2006   | September 30,<br>2005 |
| Net sales:                       |                          |                       |                         |                       |
| Service centers                  | \$ 26,394                | \$ 18,039             | \$ 75,750               | \$ 53,396             |
| Rerollers                        | 9,856                    | 9,762                 | 25,080                  | 33,040                |
| Forgers                          | 10,614                   | 8,572                 | 25,035                  | 22,742                |
| Original equipment manufacturers | 4,421                    | 3,148                 | 13,976                  | 8,070                 |
| Wire redrawers                   | 3,310                    | 2,949                 | 6,330                   | 7,934                 |
| Conversion services              | 461                      | 569                   | 1,694                   | 2,533                 |
| Miscellaneous                    | 54                       | 58                    | 201                     | 264                   |
| Total net sales                  | \$ 55,110                | \$ 43,097             | \$ 148,066              | \$ 127,979            |
| Tons Shipped                     | 13,636                   | 11,952                | 38,421                  | 40,565                |

**Three- and nine-month periods ended September 30, 2006 as compared to the similar periods in 2005**

Net sales for the three- and nine-month periods ended September 30, 2006 increased \$12.0 million and \$20.1 million, respectively, as compared to the similar periods in 2005. These increases are primarily due to increased shipments of higher value-added products to the service center and original equipment manufacturer markets, offset by decreased shipments to the other market segments served, as well as the impact of price increases implemented since January 1, 2005 and higher surcharges assessed due to increased raw material costs.

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Cost of products sold, as a percentage of net sales, was 77.9% and 82.8% for the three-month periods ended September 30, 2006 and 2005, respectively, and was 79.0% and 83.1% for the nine-month periods ended September 30, 2006 and 2005, respectively. The decreases are primarily due to an improved mix of higher-margin products shipped, in conjunction with the impact of raw material and natural gas surcharges and base price increases implemented since January 1, 2005, which more than offset higher raw material, labor, energy and other manufacturing costs.



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Selling and administrative expenses increased by \$995,000 and \$1.8 million in the three- and nine-month periods ended September 30, 2006, respectively, as compared to the similar periods in 2005. These increases are primarily due to higher employment costs related to continued growth of the business, and included \$67,000 and \$193,000, respectively related to the January 1, 2006 adoption of SFAS 123R. In addition, the Company expensed \$367,000 related to a software project the Company terminated during the three-month period ended September 30, 2006. The Company also expensed \$183,000 and \$413,000 for the three- and nine-month periods ended September 30, 2006 related to fees paid for outside consultants to assist the Company in evaluating its current system of internal accounting controls for purposes of future compliance with Section 404 of the Sarbanes-Oxley Act of 2002 at such time as Section 404 becomes applicable to the Company. These 2006 expenses were partially offset by a \$104,000 write-off of software development costs in the three-month period ended September 30, 2005; the write-off of an office building at the Dunkirk Specialty Steel facility and the receipt of an additional property tax invoice from AK Steel related to the Bridgeville Facility in 2005. As of March 31, 2005, attempts to sell the Dunkirk office building since February 2002 had not been successful, and the Company had no prospective buyers. The change in circumstances caused the Company's management to reduce the value of the Dunkirk office building by \$184,000 at that time. Under a previous lease agreement, the Company was responsible to reimburse AK Steel for a portion of the property taxes assessed against the Bridgeville Facility. In June 2005, the Company received an invoice for prior year property taxes that required the Company to record an additional expense of \$174,000.

Interest expense and other financing costs increased by \$52,000 for the three-month period ended September 30, 2006 as compared to September 30, 2005 and increased by \$215,000 for the nine-month period ended September 30, 2006 as compared to the nine-month period ended September 30, 2005. The increases were primarily due to an increased use of the revolving line of credit at higher interest rates, partially offset by the continued reduction in long-term debt outstanding.

The effective income tax rate utilized in the three-month and nine-month periods ended September 30, 2006 and 2005 was 36.0%. The effective income rate utilized in the current period reflects the anticipated effect of the Company's permanent tax deductions against expected income levels.

**Business Segment Results**

An analysis of the net sales and operating income for the reportable segments for the three- and nine-month periods ended September 30, 2006 and 2005 is as follows (dollars in thousands):

**Universal Stainless & Alloy Products Segment**

|                                     | For the   |           | For the  |           |
|-------------------------------------|---|-----------|--|-----------|
|                                     | Three-month period ended<br>September 30,<br>2006 | 2005      | Nine-month period ended<br>September 30,<br>2006 | 2005      |
| Net sales:                          |   |           |  |           |
| Stainless steel                     | \$ 28,342   | \$ 23,551 | \$ 74,353  | \$ 68,864 |
| Tool steel                          | 4,852   | 4,569     | 17,466   | 14,723    |
| High-strength low alloy steel       | 2,107   | 574       | 5,036  | 1,887     |
| High-temperature alloy steel        | 931   | 507       | 2,690  | 2,235     |
| Conversion services                 | 321   | 466       | 1,243  | 2,122     |
| Other                               | 39  | 57        | 151  | 217       |
|                                     | 36,592  | 29,724    | 100,939  | 90,048    |
| Intersegment                        | 10,599  | 10,248    | 31,089   | 25,506    |
| Total net sales                     | 47,191  | 39,972    | 132,028  | 115,554   |
| Material cost of sales              | 24,055  | 20,876    | 61,809   | 59,156    |
| Operation cost of sales             | 16,965  | 13,651    | 49,700   | 41,734    |
| Selling and administrative expenses | 2,124   | 1,428     | 5,679  | 4,324     |
| Operating income                    | \$ 4,047  | \$ 4,017  | \$ 14,840  | \$ 10,340 |

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Net sales for the three- and nine-month periods ended September 30, 2006 for this segment, which consists of the Bridgeville and Titusville facilities, increased by \$7.2 million, or 18.1%, in comparison to the three-month period ended

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September 30, 2005 and \$16.5 million, or 14.3%, in comparison to the similar 2005 nine-month period. These increases reflect increased shipments of higher value-added products to the service center and original equipment manufacturer markets, offset by decreased shipments to the other market segments served, as well as the impact of price increases implemented since January 1, 2005 and higher surcharges assessed due to increased raw material costs.

Operating income increased by \$30,000, or 0.8%, for the three-month period ended September 30, 2006 as compared to September 30, 2005 and increased by \$4.5 million, or 43.5%, for the nine-month period ended September 30, 2006 in comparison to the similar 2005 nine-month period. The increases are primarily due to an improved mix of higher margin products shipped, in conjunction with the impact of raw material and natural gas surcharges and base price increases implemented since January 1, 2005, which more than offset higher raw material, labor, energy and other manufacturing supply costs. In addition, the results for the three- and nine-month periods ended September 30, 2005 were negatively impacted by fixed asset write-offs of \$259,000 and \$601,000, respectively.

**Dunkirk Specialty Steel Segment**

|                                     | For the                  |                       | For the                 |                       |
|-------------------------------------|--------------------------|-----------------------|-------------------------|-----------------------|
|                                     | Three-month period ended |                       | Nine-month period ended |                       |
|                                     | September 30,<br>2006    | September 30,<br>2005 | September 30,<br>2006   | September 30,<br>2005 |
| Net sales:                          |                          |                       |                         |                       |
| Stainless steel                     | \$ 13,384                | \$ 12,022             | \$ 35,806               | \$ 34,533             |
| Tool steel                          | 556                      | 236                   | 1,179                   | 458                   |
| High-strength low alloy steel       | 2,422                    | 932                   | 5,286                   | 2,383                 |
| High-temperature alloy steel        | 2,001                    | 80                    | 4,355                   | 88                    |
| Conversion services                 | 140                      | 103                   | 451                     | 411                   |
| Other                               | 15                       |                       | 50                      | 58                    |
|                                     | 18,518                   | 13,373                | 47,127                  | 37,931                |
| Intersegment                        | 1,317                    | 617                   | 2,874                   | 2,098                 |
| Total net sales                     | 19,835                   | 13,990                | 50,001                  | 40,029                |
| Material cost of sales              | 10,847                   | 8,190                 | 27,756                  | 21,746                |
| Operation cost of sales             | 4,263                    | 3,428                 | 12,216                  | 10,817                |
| Selling and administrative expenses | 914                      | 615                   | 2,494                   | 2,011                 |
| Operating income                    | \$ 3,811                 | \$ 1,757              | \$ 7,535                | \$ 5,455              |

Net sales for the three- and nine-month periods ended September 30, 2006 for this segment increased by \$5.8 million, or 41.8%, in comparison to the three-month period ended September 30, 2005 and \$10.0 million, or 24.9%, in comparison to the similar 2005 nine-month period. These increases are due primarily to increased shipments of bar products, offset by decreased shipments of rod and wire products, as well as the impact of price increases implemented since January 1, 2005 and higher surcharges assessed due to increased raw material costs. The reduction in rod and wire shipments is primarily due to the Company's decision to not accept customer orders for certain products that did not meet its margin requirements. The Company expects this trend to continue based on increasing wire and rod import levels currently being experienced.

Operating income increased by \$2.1 million, or 116.9%, for the three-month period ended September 30, 2006 as compared to September 30, 2005 and by \$2.1 million, or 38.1%, for the nine-month period ended September 30, 2006 in comparison to the similar 2005 nine-month period. The increases are primarily due to increased shipments of higher margin products at higher selling prices, a reduction in shipments of lower margin rod and wire products and the positive impact recognized from the timing of feedstock procurement in relation to the raw material surcharge included in the selling prices. The 2005 nine-month period results were negatively impacted by the write-off of an office building that was part of the original purchase of the Dunkirk assets in February 2002. The asset value of \$184,000 was written off once it was determined that there were no prospective buyers for the property. The building had been available for sale since the Company purchased Dunkirk Specialty Steel in 2002.



**Table of Contents****Liquidity and Capital Resources**

The Company has financed its operating activities primarily through cash on hand at the beginning of the period and additional borrowings. At September 30, 2006, working capital approximated \$72.1 million, as compared to \$61.7 million at December 31, 2005. Inventory increased \$12.1 million due to higher material costs and the shift in product mix that requires a longer production cycle. Accounts receivable increased \$9.8 million as a result of increased sales for the three-month period ended September 30, 2006 in comparison to the three-month period ended December 31, 2005. The increase in current liabilities is primarily related to the timing and cost of raw material receipts, higher accrued employment costs and income taxes payable and the receipt of cash in advance of product shipments by certain customers, recorded as deferred revenue. The ratio of current assets to current liabilities decreased from 3.9:1 at December 31, 2005 to 3.2:1 at September 30, 2006. The debt to capitalization ratio was 16.5% at September 30, 2006 and 18.9% at December 31, 2005.

Cash received from sales of \$48.7 million and \$140.6 million for the three- and nine-month periods ended September 30, 2006 and of \$41.9 million and \$123.9 million for the three- and nine-month periods ended September 30, 2005 represent the primary source of cash from operations. An analysis of the primary uses of cash is as follows:

|                           | For the                  |                       | For the                 |                       |
|---------------------------|--------------------------|-----------------------|-------------------------|-----------------------|
|                           | Three-month period ended |                       | Nine-month period ended |                       |
|                           | September 30,<br>2006    | September 30,<br>2005 | September 30,<br>2006   | September 30,<br>2005 |
| Raw material purchases    | \$ 22,255                | \$ 29,426             | \$ 62,224               | \$ 69,948             |
| Employment costs          | 8,554                    | 7,866                 | 26,041                  | 22,885                |
| Utilities                 | 4,250                    | 3,897                 | 14,202                  | 11,950                |
| Other                     | 12,241                   | 4,424                 | 32,659                  | 20,474                |
| <b>Total uses of cash</b> | <b>\$ 47,300</b>         | <b>\$ 45,613</b>      | <b>\$ 135,126</b>       | <b>\$ 125,257</b>     |

Cash used in raw material purchases declined in 2006 in comparison to 2005 primarily due to lower air melt production and timing of raw material receipts and payments, partially offset by higher raw material prices. The Company continuously monitors market price fluctuations of its key raw materials. The following table reflects the average market value per pound for selected months during the last two-year period.

|              | September | December | September | December |
|--------------|-----------|----------|-----------|----------|
|              | 2006      | 2005     | 2005      | 2004     |
| Nickel       | \$ 13.67  | \$ 6.09  | \$ 6.45   | \$ 6.25  |
| Chrome       | \$ 0.63   | \$ 0.51  | \$ 0.59   | \$ 0.70  |
| Molybdenum   | \$ 27.26  | \$ 27.11 | \$ 33.72  | \$ 32.46 |
| Carbon Scrap | \$ 0.12   | \$ 0.12  | \$ 0.12   | \$ 0.18  |

The market values for these raw materials and others continue to fluctuate based on supply and demand, market disruptions and other factors.

The Company maintains sales price surcharge mechanisms, priced at time of shipment, to mitigate the risk of substantial raw material cost fluctuations. There can be no assurance that these sales price adjustments will completely offset the Company's raw material costs.

Increased employment costs are primarily due to higher production volumes and increased payouts under the Company's profit sharing and other incentive compensation plans, and higher employee-related insurance costs. Increased utility costs are primarily due to higher consumption and rates charged for electricity and natural gas. The increase in other uses of cash, the majority of which is cash for income taxes, outside conversion services, plant maintenance and production supplies, is directly attributable to support higher production volumes.

Natural gas charges have increased by \$1.5 million, or 24.6%, for the nine-month period ended September 30, 2006 in comparison to the similar 2005 period primarily due to higher transaction prices. Since the beginning of 2005, the settlement price per million Btu's for natural gas has fluctuated significantly, with settlement prices escalating to \$13.91 in October 2005. Effective October 1, 2005, the Company adopted a natural gas surcharge on shipments, necessitated by the unprecedented rise in natural gas prices. There can be no assurance that these sales price

adjustments will completely offset the Company's natural gas costs.

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The Company had capital expenditures for the nine-month period ended September 30, 2006 of \$5.6 million compared with \$5.2 million for the same period in 2005. Most of the 2006 expenditures were used to purchase additional equipment in response to increased demand, including a plate flattener, milling machines and a Vacuum-Arc Remelt furnace installed at the Bridgeville Facility.

The Company maintains a credit agreement with PNC Bank for a \$15.0 million revolving credit facility through June 30, 2009 and a term loan having an outstanding principal balance of \$9.5 million scheduled to mature in June 2011. At September 30, 2006, the Company had \$7.8 million of its \$15.0 million revolving line of credit with PNC Bank available for borrowings. The Company is in compliance with its covenants as of September 30, 2006.

The Company does not maintain off-balance sheet arrangements other than operating leases nor does it participate in non-exchange traded contracts requiring fair value accounting treatment or material related party transaction arrangements.

The Company anticipates that it will fund its 2006 working capital requirements and its capital expenditures primarily from funds generated from operations, borrowings and stock issuances resulting from the exercise of outstanding stock options. Financing the Company's long-term liquidity requirements, including capital expenditures, are expected from a combination of internally generated funds, borrowings and other sources of external financing, if needed.

## **Critical Accounting Policies**

Revenue recognition is the most critical accounting policy of the Company. Revenue from the sale of products is recognized when both risk of loss and title have transferred to the customer, which in most cases coincides with shipment of the related products, and collection is reasonably assured. The Company manufactures specialty steel product to customer purchase order specifications and in recognition of requirements for product acceptance. Material certification forms are executed, indicating compliance with the customer purchase orders, before the specialty steel products are packed and shipped to the customer. Occasionally customers request that the packed products be held at the Company's facility beyond the stated shipment date. In these situations, the Company receives written confirmation of the request, acknowledgement that title has passed to the customer and that normal payment terms apply. The impact on revenue approximates 1% of net sales in each period presented.

Revenue from conversion services is recognized when the performance of the service is complete. Invoiced shipping and handling costs are also accounted for as revenue. Customer claims are accounted for primarily as a reduction to gross sales after the matter has been researched and an acceptable resolution has been reached.

In addition, management constantly monitors the ability to collect its unpaid sales invoices and the valuation of its inventory. The allowance for doubtful accounts includes specific reserves for the value of outstanding invoices issued to customers currently operating under the protection of the federal bankruptcy law and other amounts that are deemed potentially not collectible along with a reserve equal to 15% of 90-day or older balances not specifically reserved. However, the total reserve will not be less than 1% of trade accounts receivable. An inventory reserve is provided for material on hand for which management believes cost exceeds fair market value and for material on hand for more than one year not assigned to a specific customer order.

Long-lived assets are reviewed for impairment annually by each operating facility. An impairment write-down will be recognized whenever events or changes in circumstances indicate that the carrying value may not be recoverable through estimated future undiscounted cash flows. Based on management's assessment of the carrying values of such long-lived assets, no impairment reserve had been deemed necessary as of September 30, 2006. Attempts to sell the Dunkirk office building since February 2002 have not been successful, and the Company had no prospective buyers. The change in circumstances caused the Company's management to write off the \$184,000 carrying value of the Dunkirk office building during first quarter 2005. Retirements and disposals are removed from cost and accumulated depreciation accounts, with the gain or loss reflected in operating income.

In addition, management assesses the need to record a valuation allowance to reduce deferred tax assets to the amount that is more likely than not to be realized. The Company believes it will generate sufficient income in addition to taxable income generated from the reversal of its temporary differences to utilize the deferred tax assets recorded at September 30, 2006.

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### **2006 Outlook**

*These are forward-looking statements for purposes of the Private Securities Litigation Reform Act of 1995 and actual results may vary.*

The Company estimates that fourth quarter 2006 sales will range from \$45 to \$50 million and that diluted EPS will range from \$0.70 to \$0.75. This compares with sales of \$42.0 million and diluted EPS of \$0.55 in the fourth quarter of 2005. The following factors were considered in developing these estimates:

The Company's total backlog at September 30, 2006 remained at high levels, approximating \$124 million compared to \$128 million at June 30, 2006.

Despite continued strong end market demand, the Company expects normal year-end plant closings and inventory adjustments by its customers as well as trucking constraints to impact its sales company-wide. In line with this, sales from the Dunkirk Specialty Steel segment are expected to approximate \$17 million in the fourth quarter of 2006.

### **Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The Company has reviewed the status of its market risk and believes there are no significant changes from that disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2005, except as provided in this Form 10-Q in Management's Discussion and Analysis of Financial Condition and Results of Operations.

### **Item 4. CONTROLS AND PROCEDURES**

The Company's management, including the Company's President and Chief Executive Officer and the Vice President of Finance, Chief Financial Officer and Treasurer, performed an evaluation of the effectiveness of the Company's disclosure controls and procedures. Based on that evaluation, the Company's President and Chief Executive Officer and the Vice President of Finance, Chief Financial Officer and Treasurer concluded that, as of the end of the fiscal period covered by this quarterly report, the Company's disclosure controls and procedures are effective in the timely identification of material information required to be included in the Company's periodic filings with the SEC. During the quarter ended September 30, 2006, there were no changes in the Company's internal control over financial reporting which have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## **Part II. OTHER INFORMATION**

### **Item 1. LEGAL PROCEEDINGS**

On June 29, 2001, suit was filed against the Company in the Court of Common Pleas of Allegheny County, Pennsylvania by Teledyne Technologies Incorporated (Teledyne). The suit alleges that steel product manufactured by the Company was defective and the Company was or should have been aware of the defects. Teledyne has alleged that the steel supplied by the Company caused certain crankshafts sold by Teledyne to be defective. As a result, Teledyne is claiming damages relating to the recall, replacement and repair of aircraft engines.

After in-depth investigation, it is the Company's position that the suit is without merit and it intends to vigorously defend that position. The Company is currently engaged in the pre-trial phase of the proceedings and believes that the final disposition of this suit will not have a material adverse effect on the financial condition and the results of operations of the Company.



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**Item 1A. RISK FACTORS**

There are no material changes from the risk factors disclosed in Item 1A. of the Company's Annual Report on Form 10-K for the year ended December 31, 2005.

**Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None.

**Item 3. DEFAULTS UPON SENIOR SECURITIES**

None.

**Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

None.

**Item 5. OTHER INFORMATION**

None.

**Item 6. EXHIBITS**

31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)

31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)

32.1 Certification of Chief Executive Officer and Chief Financial Officer pursuant to Rule 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith)

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.

Date: November 13, 2006

/s/ C. M. McAninch  
Clarence M. McAninch

President and Chief Executive Officer

(Principal Executive Officer)

Date: November 13, 2006

/s/ Richard M. Ubinger  
Richard M. Ubinger

Vice President of Finance,

Chief Financial Officer and Treasurer

(Principal Financial and Accounting Officer)