MAKITA CORP Form 6-K October 31, 2006

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549 Form 6-K

REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 or 15d-16 UNDER THE SECURITIES EXCHANGE ACT OF 1934

For the month of October, 2006 Commission file number 0-12602 MAKITA CORPORATION

(Translation of registrant s name into English) 3-11-8, Sumiyoshi-cho, Anjo City, Aichi Prefecture, Japan (Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F. Form 20-F b Form 40-F o

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101 (b)(1): b

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101 (b)(7): o

Indicate by check mark whether by furnishing the information contained in this Form, the registrant is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934. Yes o No b

If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82-0

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SIGNATURES

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

MAKITA CORPORATION

(Registrant)

/s/ Masahiko Goto

Masahiko Goto President and Representative Director

Date: October 31, 2006

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Makita Corporation
Consolidated Financial Results
for the six months
ended September 30, 2006
(U.S. GAAP Financial Information)
(English translation of KESSAN TANSHIN originally issued in Japanese language)

CONSOLIDATED FINANCIAL RESULTS FOR THE SIX MONTHS ENDED SEPTEMBER 30, 2006

October 31, 2006

Makita Corporation

Stock code: 6586

URL: http://www.makita.co.jp/ Masahiko Goto, President

Date of Board Meeting: October 31, 2006

(Consolidated financial information has been prepared in accordance with accounting principles generally accepted in the United States.)

1. Results of the six months ended September 30, 2006 (From April 1, 2006 to September 30, 2006)

(1) CONSOLIDATED FINANCIAL RESULTS

| | | | Yen (mi | llion) | | |
|----------------------|-------------|--------|-------------|---------|----------------|---------|
| | For the six | months | For the six | months | | |
| | ended Sep | tember | ended Sep | otember | For the year | r ended |
| | 30, 2005 | | 30, 2006 | | March 31, 2006 | |
| | | % | | % | | % |
| Net sales | 106,649 | 9.5 | 131,891 | 23.7 | 229,075 | 17.6 |
| Operating income | 25,897 | 33.1 | 21,387 | (17.4) | 45,778 | 45.8 |
| Income before income | | | | | | |
| taxes | 26,504 | 31.0 | 21,796 | (17.8) | 49,143 | 50.7 |
| Net income | 25,807 | 99.2 | 15,390 | (40.4) | 40,411 | 82.6 |

Notes: 1. Equity in net earnings of affiliated companies (including non-consolidated subsidiaries): None

 Six months ended September 30, 2006:
 143,709,479

 Six months ended September 30, 2005:
 143,757,513

 Year ended March 31, 2006:
 143,736,927

- 3. Change in accounting policies: None
- 4. The table above shows the change in the percentage ratio of Net sales, Operating income, Income before income taxes, and Net income against the corresponding period of the previous year.

(2) CONSOLIDATED FINANCIAL POSITION

| | | Yen (million) | |
|-----------------------------------------------|---------------|---------------|-------------|
| | As of | As of | As of |
| | September 30, | September 30, | March 31, |
| | 2005 | 2006 | 2006 |
| Total assets | 298,978 | 340,176 | 326,038 |
| Shareholders equity | 245,579 | 279,374 | 266,584 |
| Shareholders equity ratio to total assets (%) | 82.1% | 82.1% | 81.8% |
| | | Yen | |
| Shareholders equity per share | 1,708.67 | 1,944.05 | 1,854.99 |
| Note: Number of shares outstanding: | | | |
| As of September 30, 2006: | | | 143,707,241 |
| As of September 30, 2005: | | | 143,725,251 |

^{2.} Average number of shares outstanding:

As of March 31, 2006: 143,711,766

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(3) CONSOLIDATED CASH FLOWS

| | Yen (million) | | |
|-----------------------------------------------------|---------------|-------------|--------------|
| | For the six | For the six | |
| | months | months | For the year |
| | ended | ended | ended March |
| | September | September | 31, |
| | 30, 2005 | 30, 2006 | 2006 |
| Net cash provided by operating activities | 9,349 | 13,419 | 25,067 |
| Net cash provided by (used in) investing activities | 6,176 | (14,203) | 7,655 |
| Net cash used in financing activities | (14,540) | (3,978) | (19,548) |
| Cash and cash equivalents, end of period | 26,293 | 35,302 | 39,054 |

(4) SCOPE OF CONSOLIDATION AND EQUITY METHOD

Consolidated subsidiaries: 45 subsidiaries

Non-consolidated subsidiaries accounted for under the equity method: None

Affiliated companies accounted for under the equity method: None

(5) CHANGE IN SCOPE OF CONSOLIDATION AND EQUITY METHOD

Consolidation: None Equity method: None

Income before income taxes

Net sales

Net income

2. Consolidated forecast for the year ending March 31, 2007 (From April 1, 2006 to March 31, 2007)

Yen (million)

For the year ending March 31,

2007 260,000 42,000 29,000

Yen
Net income per share
201.80

FORWARD-LOOKING STATEMENTS

This document contains forward-looking statements based on Makita s own projections and estimates. The power tools market, where Makita is mainly active, is subject to the effects of rapid shifts in economic conditions, demand for housing, currency exchange rates, changes in competitiveness, and other factors. Due to the risks and uncertainties involved, actual results could differ substantially from the content of these statements. Therefore, these statements should not be interpreted as representation that such objectives will be achieved.

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GROUP STRUCTURE

Makita Corporation (the Company) and its consolidated subsidiaries (collectively Makita) mainly manufactures and sells portable electric power tools. Makita is comprised 46 companies (the Company and 45 consolidated subsidiaries).

Group Structure of Makita is outlined as follows:

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MANAGEMENT POLICIES

1. Basic Policies

Makita has set itself the goal of consolidating a strong position in the global power tool industry as a global supplier of a comprehensive range of power tools that assist people in creating homes and living environments. In order to achieve this, Makita has established strategic business approaches and quality policies such as A management approach in symbiosis with society Managing to take good care of our customers, Proactive, sound management and Emphasis on trustworthy and reliable corporate culture as well as management to draw out the capabilities of each employee. Makita aims to generate solid profitability so that it can promote its sustained corporate development and meet the needs of its shareholders, customers, and employees as well as regional societies where Makita operates.

2. Basic Policy Regarding Profit Distribution

Makita s basic policy on the distribution of profits is to maintain a dividend payout ratio of 30% or greater, with a lower limit on annual cash dividends of 18 yen per share. However, in the event special circumstances arise, computation of the amount of dividends will be based on consolidated net income after certain adjustments. With respect to repurchases of its outstanding shares, Makita aims to implement a flexible capital policy, augment the efficiency of its capital employment, and thereby boost shareholder profit. Also Makita continues to consider execution of own share repurchases in light of trends in stock prices.

Makita intends to maintain a financial position strong enough to withstand the challenges associated with changes in its operating environment and other changes and allocate funds for strategic investments aimed at expanding its global operations.

3. Policy Regarding Reducing the Basic Trading Unit of Shares

To expand the number of individual investors holding Makita shares and increase share liquidity, effective October 3, 2005 Makita reduced the size of its stock trading unit from 1,000 to 100.

As a result, the current number of company shareholders as of September 30, 2006 was 12,093. This represents an increase of 17.7% over the 10,275 shareholders as of September 30, 2005.

4. Target Management Indicators

Makita believes that attaining sustained growth and maintaining high profitability are the ways to increase corporate value. Makita s specific numerical target is to maintain a stable ratio of operating income to net sales on a consolidated basis of 10% or more.

5. Medium-to-Long-Term Management Strategy

Makita aims to build a strong brand equity that is unrivaled in the industry and to become what it refers to as a Strong Company. In other words, to become a company that can obtain and maintain worldwide market leadership as a global total supplier of tools such as power tools for professional use, gardening tools, and air tools. This is to be accomplished through the ability to develop new products that satisfy the professional user, a global production structure that achieves both high quality and cost competitiveness, as well as a sales and after-sales service structure that leads the industry both in the domestic and overseas markets.

In order to carry out this management strategy, Makita is focusing its management resources on the professional-use tool category, while maintaining its strong financial condition that can withstand any unpredictable changes in the operational environment including those related to foreign exchange risk and country risk.

6. Issues to Be Addressed

Makita will be striving to further improve its results by aggressively addressing such tasks as the continuous introduction of new products that will lead the industry, further improvement in the productivity of its Chinese factories, a smooth startup of the Romanian factory, which is Makita s new production base, improvement in brand equity in the U.S., enhancement of the air tool category, etc.

7. Parent Company Information

This item is not applicable because Makita Corporation has no parent company. English Translation of KESSAN TANSHIN originally issued in Japanese language

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OPERATING RESULTS AND FINANCIAL CONDIITION

1. Operating Results

(1) Outline of Operations and Business Results

Looking at the overseas economic conditions for this interim period, in the U.S., despite somewhat of a slowdown in the housing market, the overall economy kept its solid pace as personal consumption and capital expenditures remained strong. In Europe, amid the growth seen in the Eastern European and Russian economies, the economy maintained its recovery trend as the internal demand in Western Europe increased. In Japan, the economy showed a gradual expansion as capital expenditures continued to increase and individual consumption and the employment situation remained favorable.

Under these conditions Makita has mainly shifted production of its lithium ion battery products to factories in China from the Company in Japan. Makita also began construction of a new factory in Romania, aiming to start operations in the spring of the next year. In terms of operating activities, Makita strengthened its marketing and service networks, for example, Makita opened a sales base in Estonia in April of this year where the market has been expanding. In terms of development activities, Makita further expanded its lithium ion battery product line and concentrated on the development of high-pressure air tools.

Regarding consolidated results of operations for the interim period under review, net sales rose 23.7% over the same period of the previous year, to 131,891 million yen. Sales in Japan rose 14.5% to 22,927 million yen compared with the same period of the previous year, as a result of the added sales from the air tools related business which Makita acquired in January of this year. Meanwhile, overseas sales posted a 25.8% increase to 108,964 million yen due primarily to the introduction of new products in response to the market needs, enhanced sales activities, expansion of emerging markets including the Eastern European and Russian markets, as well as the foreign exchange market that transitioned toward depreciation of the yen. As a result, overseas sales accounted for 82.6% of net sales for the period.

Examining overseas sales by individual region, sales in Europe were up 35.3%, to 56,558 million yen, while sales in North America expanded 18.7%, to 24,513 million yen. Sales in Asia rose 15.4%, to 9,776 million yen, and sales in other regions increased 15.4%, to 18,117 million yen.

With regard to earnings, operating income amounted to 21,387 million yen (ratio of operating income to net sales; 16.2%), down 17.4% from the same period of the previous year, income before income taxes amounted to 21,796 million yen (ratio of income before income taxes to net sales; 16.5%), down 17.8% and net income for the interim period amounted to 15,390 million yen (ratio of net income to net sales; 11.7%), down 40.4%. These decreases from the same period of the previous year were mainly due to a special factor of a gain from the sale of the Company s golf course management subsidiary following the completion of the civil rehabilitation proceedings in May 2005. The gain of transfer of its ownership interests in the subsidiary resulted in approximately 8.5 billion yen in operating income and 11.9 billion yen in net income for the interim period of 2005.

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(2) Outlook for the Year Ending March 31, 2007

As to our opinions on what lies ahead, while the domestic economy is expected to stay on a gradual recovery path, the price of raw materials does not allow for optimism. The outlook for the environment in which the company does business is somewhat opaque, considering the worldwide trend toward rising interest rates as well as some concerns over the outlook for both the American and the Asian economy.

In light of this outlook, Makita will continue working to improve its performance by expanding its share of the professional-use tool market, and it will seek to accomplish this by bolstering its marketing and service networks and developing high-value-added products.

In forecasting performance for the year ending March 31, 2007, we have assumed the following:

The US housing market will slow down and a cautious approach will be occurred for inventory investment by customers.

In Europe, while the market in Eastern Europe and Russia continues to expand and the market environment in Western Europe will remain stable, the competition among corporations will intensify.

In Asia, public investments in some countries and areas will be restrained due to political instability.

The automatic nailer business acquired through a business transfer will contribute on a full-term basis. Based on these and other factors, Makita has prepared the following performance forecast.

Revised outlook for consolidated performance during the fiscal 2007 (from April 1, 2006, to March 31, 2007)

| | | | (1 | Million yen, %) |
|--------------------------------------------|-----------|-----------|--------------|-----------------|
| | | | Income | |
| | | | before | |
| | | Operating | | |
| | Net sales | income | income taxes | Net income |
| Outlook announced previously (A) | 250,000 | 38,300 | 39,300 | 27,000 |
| Revised outlook (B) | 260,000 | 41,000 | 42,000 | 29,000 |
| Change (B-A) | 10,000 | 2,700 | 2,700 | 2,000 |
| Percentage revision | 4.0% | 7.0% | 6.9% | 7.4% |
| Actual results for the previous year ended | | | | |
| March 31, 2006 | 229,075 | 45,778 | 49,143 | 40,411 |

Net income per share for the fiscal year is projected to be 201.80 yen.

Revised outlook for non-consolidated performance during the fiscal 2007 (from April 1, 2006, to March 31, 2007)

| | | | | (Million yen, %) |
|----------------------------------------------------|-----------------------|-----------|----------|------------------|
| | | Operating | | |
| | | | Ordinary | |
| | Net sales | income | profit | Net income |
| Outlook announced previously (A) | 120,000 | 15,400 | 26,200 | 18,000 |
| Revised outlook (B) | 125,000 | 19,000 | 31,000 | 21,000 |
| Change (B-A) | 5,000 | 3,600 | 4,800 | 3,000 |
| Percentage revision | 4.2% | 23.4% | 18.3% | 16.7% |
| Actual results for the previous year ended | | | | |
| March 31, 2006 | 111,197 | 15,136 | 22,273 | 17,176 |
| Net income per share for the fiscal year is projec | ted to be 146.13 year | 1. | | |

Assumptions

The above forecast is based on the assumption of exchange rates of 115 yen to US\$1 and 146 yen to 1 Euro for the second half of the year and the year ending March 31, 2007.

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Our forecasts for dividends are as follows:

| | For the year ended | For the year ending |
|------------------------------------------------|--------------------------|--------------------------|
| | March 31, 2006 | March 31, 2007 |
| | (Results) | (Forecast) |
| Cash dividend per share for the interim period | 19 yen | 19 yen (Note 1) |
| | (With a special dividend | (With a special dividend |
| | of 10 yen) | of 10 yen) |
| Cash dividend per share for the second half | 38 yen | |
| | (With a special dividend | (Note 2) |
| | of 29 yen) | |
| Total cash dividend per share for the year | 57 yen | |
| | (With a special dividend | (Note 2) |
| | of 39 ven) | |

Notes

- 1. At the meeting of the Board of Directors held on October 31, 2006, the decision was made to pay interim dividends of 19 yen per share (payable on November 27, 2006).
- 2. The annual dividend, as indicated on page 4, will be set according to the Company s policy for distribution of earnings, which is to maintain a consolidated dividend payout ratio* of 30% or more. The dividend for the second half of the year will be calculated by deducting the interim dividend from the annual dividend, and the final decision for the dividend will be made at the General Meeting of Shareholders to be held in June 2007.
- * The consolidated dividend payout ratio is calculated as annual dividends per share divided by consolidated net income per share (after adjustments for special factors).

FORWARD-LOOKING STATEMENTS

This document contains forward-looking statements based on Makita s own projections and estimates. The power tools market, where Makita is mainly active, is subject to the effects of rapid shifts in economic conditions, demand for housing, currency exchange rates, changes in competitiveness, and other factors. Due to the risks and uncertainties involved, actual results could differ substantially from the content of these statements. Therefore, these statements should not be interpreted as representation that such objectives will be achieved.

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2. Cash Flows and Financial Ratios

Total cash and cash equivalents (cash) at the end of the interim period under review totaled 35,302 million yen, down 3,752 million yen from the end of the previous year.

(Net Cash Provided by Operating Activities)

As mentioned in the Outline of Operations and Business Results section above, strong performance resulted in net cash from operating activities amounting to 13,419 million yen.

(Net Cash Used in Investing Activities)

Net cash used in investing activities amounted to 14,203 million yen. This reflected mainly purchase of securities as well as capital expenditures for metal molds for new products and the construction of new facilities at Okazaki plant.

(Net Cash Used in Financing Activities)

Net cash used in financing activities amounted to 3,978 million yen, reflecting the payment of cash dividends and other factors.

Financial Ratios

| | | | | | As of |
|----------------------------------------|------------------------------|-------|-------|-----------|----------|
| | As of (year ended) March 31, | | | September | |
| | 2003 | 2004 | 2005 | 2006 | 30, 2006 |
| Operating income to net sales ratio | 7.1% | 8.0% | 16.1% | 20.0% | 16.2% |
| Equity ratio | 65.5% | 69.5% | 75.8% | 81.8% | 82.1% |
| Equity ratio based on a current market | | | | | |
| price | 43.5% | 69.3% | 97.1% | 160.0% | 146.6% |
| Debt redemption (years) | 0.8 | 0.7 | 0.5 | 0.1 | 0.1 |
| Interest coverage ratio (times) | 40.4 | 47.8 | 28.4 | 54.7 | 82.3 |

Definitions

Operating income to net sales ratio: operating income/net sales

Equity ratio: shareholders equity/total assets

Equity ratio based on a current market price: total current market value of outstanding shares/total assets

Debt redemption: interest-bearing debt/net cash inflow from operating activities

Interest coverage ratio: net cash inflow from operating activities/interest expense

Notes

- 1. All figures are calculated based on a consolidated basis.
- 2. The total current market value of outstanding shares is calculated by multiplying the closing market price at the period end by the number of outstanding shares (after deducting the number of treasury stock.)
- 3. Interest-bearing debt includes all consolidated balance-sheet debt on which interest payments are made.
- 4. The debt redemption period for the interim period is calculated based on an estimate of operating cash flows computed by multiplying operating cash flow for the interim period by two.

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3. Risk factors

Among the various risk factors that may have an effect on the management performance and financial position of Makita, those that are believed likely to have a material impact on investor judgment are described below.

Note that items referring to the future reflect Makita s forecasts and assumptions as of September 30, 2006.

(1) Makita s sales are affected by the levels of construction activities and capital investments in its markets.

The demand for power tools, Makita s main products, is affected to a large extent by the levels of construction activities and capital investments in the relevant regions. Generally speaking, the levels of construction activities and capital investment depend largely on the economic conditions in the market. As a result, when economic conditions weaken in the principal markets for Makita s activities, including Japan, North America, Europe, and Asia, this may have an adverse impact on Makita s consolidated financial condition and results of operations.

(2) Geographic concentration of Makita s main facilities may have adverse effects on Makita s business activities.

Makita s principal management functions, including its headquarters, and the companies on which it relies for supplying major parts are located in Aichi Prefecture (Aichi), Japan. Makita s manufacturing facilities in Aichi and Kunshan, Jiangsu Province, China, collectively account for approximately 80% of Makita s total production volume on a consolidated basis in the interim period under review. Due to this geographic concentration of Makita s major functions, including plants and other operations in Japan and China, Makita s performance may be significantly affected by major natural disasters and other catastrophic events, including earthquakes, floods, fires, power outages, and suspension of water supplies. In addition, Makita s facilities in China may also be affected by changes in political and legal environments, changes in economic conditions, revisions in tariff rates, currency appreciation, labor disputes, emerging infectious diseases, power outages resulting from inadequacies in infrastructure, and other factors. In the event that such developments cannot be foreseen or measures taken to alleviate their damaging impact are inadequate, Makita s consolidated financial condition and results of operations may be adversely affected.

(3) Makita s overseas activities and entry into overseas markets entail risks, which may have a material adverse effect on Makita s business activities.

Makita derives a majority of its sales in markets located outside of Japan, including North America, Europe, Asia, Oceania, the Middle East, Central and South America, and emerging markets such as Russia and Eastern Europe. In the interim period under review, approximately 83% of Makita s consolidated net sales were derived from products sold overseas. The high percentage of overseas sales gives rise to a number of risks. If such risks occur, they may have a material adverse impact on Makita s consolidated financial condition and results of operations. Such risks include the following:

- 1. Unexpected changes in laws and regulations;
- 2. Disadvantageous political and economic factors;
- 3. The outflow of technical know-how and knowledge due to personnel turnover enabling Makita s competitors to strengthen their position;
- 4. Potentially unfavorable tax systems; and
- 5. Terrorism, war, and other factors that lead to social turbulence.

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(4) Environmental or other government regulations may have a material adverse impact on Makita s business activities.

Makita maintains strict compliance with environmental, commercial, export and import, tax, safety and other regulations that are applicable to its activities in all the countries in which Makita operates. If Makita is unable to continue its compliance with existing regulations or is unable to comply with any new or amended regulations, it may be subject to fines and other penalties and its activities may be significantly restricted. The costs related to compliance with any new or amended regulations may also result in significant increases in overall costs.

Beginning on July 1, 2006, a European directive entitled Restriction of the Use of Certain Hazardous Substances (RoHS) takes effect which forbids the sale in EU member countries of products containing six toxic substances, including lead. In addressing RoHS, we have abolished restricted substances through the cooperation of our parts suppliers. In addition, Makita itself is constantly reinforcing its system for inspecting parts as they are delivered and has addressed this issue at the present time. However, if Makita s suppliers have not fully shifted to alternative materials and Makita is not able to detect the presence of the forbidden substances, then, if these substances are confirmed within the EU, Makita may face a number of risks, including the need to replace the defective parts, conduct recalls, and sustain damage to its brand image. In such cases, Makita s consolidated financial condition and results of operations may be adversely affected.

(5) Currency exchange rate fluctuations may adversely affect Makita's financial results.

The functional currency for all of Makita's significant foreign operations is the local currency. The results of transactions denominated in local currencies of Makita's subsidiaries around the world are translated into yen using the average market conversion rate during each financial period. Assets and liabilities denominated in local currencies are converted into yen at the rate prevailing at the end of each financial period. As a result, Makita's operating results, assets, liabilities and shareholders equity are affected by fluctuation in values of the Japanese yen against these local currencies.

In an effort to minimize the impact of short-term exchange rate fluctuations between major currencies, mainly the U.S. dollar, the euro, and the yen, Makita engages in hedging transactions. However, medium-to-long-term fluctuations of exchange rates may make it difficult for Makita to execute procurement, production, logistics, and sales activities as planned and may have an adverse impact on Makita s consolidated financial condition and results of operations.

(6) Fluctuations in stock market prices may adversely affect Makita's financial statements.

Makita holds certain Japanese equities and equity-linked financial products and records these securities as marketable securities on its consolidated financial statements. The values of these investments are influenced by fluctuations in the quoted market prices. A significant depreciation in the value of these securities will have an adverse impact on Makita s consolidated financial condition and results of operations.

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(7) If Makita cannot respond to changes in construction method and trends in demand, Makita s sales may be materially and adversely affected.

In recent years, market trends in demand for various power tools have been changing significantly due to the adoption of new construction methods, especially in Japan. For example, as prefabricated housing construction becomes more common, the use of cutting tools at construction sites has been decreasing substantially, while demand for fastening tools has increased. If Makita does not or is unable to respond to these rapid shifts in demand for various power tools, Makita s sales may decline and this may have an adverse effect on Makita s consolidated financial condition and results of operations.

(8) The rapidly growing presence of China-based power tool manufacturers may adversely affect Makita s sales results.

In recent years, power tool companies in China have expanded their presence in the world market. In particular, in certain markets in Asia where purchasing power is relatively low, competition with power tools made by Chinese power tools manufacturer has intensified, with respect to lower end products. As the technology of Chinese power tool manufacturers improves, competition in the markets for high-end products for professional use may also intensify. As a result, Makita s market share, consolidated financial condition and results of operations may be adversely affected.

(9) If Makita is not able to develop attractive products, Makita's sales activities may be adversely affected.

Makita s principal competitive strengths are its diverse range of high-quality, high-performance power tools for professional use, and the good reputation of the MAKITA brand, both of which depend in part on Makita s ability to continue to develop attractive and innovative products that are well received by the market. There is no assurance that Makita will be able to continue to develop such products. If Makita is no longer capable of quickly developing new products that meet the changing needs of the market for high-end, professional users, it may have an adverse impact on Makita s consolidated financial condition and results of operations.

(10) If Makita fails to maintain cooperative relationships with significant customers, Makita s sales may be seriously affected.

Makita has a number of significant customers. If Makita loses these customers and is unable to develop new sales channels to take their place, sales may decline and have an adverse impact on Makita s business performance and financial position. In addition, if major customers of Makita select power tools and other items made in China and sell them under their own brand for professional use, this may have an adverse impact on Makita s consolidated financial condition and results of operations.

(11) If any of Makita s suppliers fail to deliver materials or parts required for production as scheduled, Makita s production activities may be adversely affected.

Makita s production activities are greatly dependent on the on-schedule delivery of materials and parts from its suppliers. Purchases of production-use materials from Chinese manufacturers have increased in recent years. When launching new products, sales commencement dates can slip if Chinese manufacturing technology does not satisfy our demands, or if it takes an inordinate amount of time in order to satisfy our demands. There is a concern that this can result in lost sales opportunities. Makita purchases some of its component parts from sole suppliers. There is no assurance that Makita will be able to find alternate suppliers that can provide materials and parts of similar quality and price in a sufficient quantity and in a timely

manner. In the event that any of these suppliers cannot deliver the required quality and quantity of parts on schedule, this will have an adverse effect on Makita's production schedules and cause a delay in Makita's own product deliveries. This may cause Makita to lose some customers or require Makita to purchase replacement materials or parts from alternate sources at a higher price. Any of these occurrences may have a detrimental effect on Makita's consolidated financial condition and results of operations.

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(12) When the procurement of raw materials used by Makita becomes difficult or prices of these raw materials rise sharply, this may have an adverse impact on performance.

In manufacturing power tools, Makita purchases raw materials and components, including silicon steel plates, aluminum, steel products, copper wire, and electronic parts. When sufficient amounts of these materials and parts are not available for purchase, this may have an impact on Makita s production schedules. In addition, the rise in crude oil prices in recent years has been a factor leading to increases in the prices of production materials. When these price increases are greater than Makita can absorb by increasing productivity or through other internal efforts and the prices of final products cannot be raised sufficiently, such circumstances may have a detrimental effect on the performance and financial position of Makita.

(13) Product liability litigation or recalls may harm Makita s financial statements and reputation.

Makita manufactures a wide range of power tools at factories worldwide according to ISO internationally accepted quality control standards. However, Makita cannot be certain that all of its products will be free of defects nor that it will be subject to product recalls in the future. A large-scale recall or a substantial product liability suit brought against Makita may result in severe damage to Makita s brand image and reputation. In addition, a major product recall or product liability lawsuit is likely to be very costly and would require a significant amount of management time and attention. Any of these occurrences may have a major adverse impact on Makita s consolidated financial condition and results of operations.

(14) Investor confidence and the value of Makita s ADRs and ordinary shares may be adversely impacted if Makita s management concludes that Makita s internal controls over financial reporting are not effective as of March 31, 2007, or if Makita s independent registered public accounting firm is unable to provide adequate attestation on management s assessment, or to provide unqualified opinion on the effectiveness of Makita s internal controls over financial reporting, as required by Section 404 of the Sarbanes-Oxley Act of 2002.

From the current fiscal year, when Makita files Form 20-F with the Securities and Exchange Commission (SEC), Section 404 of the United States—Sarbanes-Oxley Act of 2002 requires the inclusion of an assessment by management of the effectiveness of Makita s internal control over financial reporting. In addition, Makita s independent registered public accounting firm may be unable to attest to Makita s management s assessment or may issue a report that concludes that Makita s internal controls over financial reporting are not effective. Makita s failure to achieve and maintain effective internal controls over financial reporting, or Makita s independent registered public accounting firm s inability to attest to Makita s management s assessment, or the issuance of a report that concludes that Makita s internal controls over financial reporting are not effective, could result in the loss of investor confidence in the reliability of Makita s financial reporting process, which in turn could harm Makita s business and ultimately could negatively impact the market price of Makita s ADRs and ordinary shares.

English Translation of KESSAN TANSHIN originally issued in Japanese language

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CONDENSED CONSOLIDATED BALANCE SHEETS

| | Yen (millions) | | | | |
|-------------------------------------------|----------------------|--------------------|------------------------|--------------------|--|
| | As of | As of | | As of | |
| | March 31, 2006 | September 30, 2006 | Increase (Decrease) | September 30, 2005 | |
| ASSETS | | | | | |
| CURRENT ASSETS: | | | | | |
| Cash and cash equivalents | 39,054 | 35,302 | (3,752) | 26,293 | |
| Time deposits | 1,845 | 4,987 | 3,142 | 4,310 | |
| Marketable securities | 47,773 | 52,693 | 4,920 | 53,848 | |
| Trade receivables- | | | | | |
| Notes | 1,936 | 2,666 | 730 | 1,819 | |
| Accounts | 46,074 | 46,969 | 895 | 39,679 | |
| Less- Allowance for doubtful receivables | (1,016) | (1,038) | (22) | (1,025) | |
| Inventories | 79,821 | 88,700 | 8,879 | 73,395 | |
| Deferred income taxes | 3,661 | 3,967 | 306 | 6,612 | |
| Prepaid expenses and other current assets | 8,621 | 8,572 | (49) | 7,403 | |
| Total current assets | 227,769 | 242,818 | 15,049 | 212,334 | |
| PROPERTY, PLANT AND EQUIPMENT, at cost: | | | | | |
| Land | 17,737 | 16,733 | (1,004) | 17,437 | |
| Buildings and improvements | 55,470 | 55,508 | 38 | 51,948 | |
| Machinery and equipment | 74,501 | 74,109 | (392) | 74,047 | |
| Construction in progress | 2,340 | 3,030 | 690 | 1,973 | |
| | 150,048 | 149,380 | (668) | 145,405 | |
| Less- Accumulated depreciation | (90,845) | (89,803) | 1,042 | (90,363) | |
| | 59,203 | 59,577 | 374 | 55,042 | |
| INVESTMENTS AND OTHER ASSETS: | | | | | |
| Investment securities | 30,439 | 28,008 | (2,431) | 23,969 | |
| Deferred income taxes | 698 | 559 | (139) | 711 | |
| Other assets | 7,929 | 9,214 | 1,285 | 6,922 | |
| | 39,066 | 37,781 | (1,285) | 31,602 | |
| | 326,038 | 340,176 | 14,138 | 298,978 | |
| English Translation of KESSAN TANSHIN or | iginally issued in J | apanese language | | 10 | |

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CONDENSED CONSOLIDATED BALANCE SHEETS

| | Yen (ı | millions) | |
|-------|-----------|------------|-----------|
| As of | As of | | As of |
| March | | | |
| 31, | September | Increase | September |
| 2006 | 30, 2006 | (Decrease) | 30, 2005 |
| | | | |

LIABILITIES AND SHAREHOLDERS EQUITY CURRENT LIABILITIES:

