

EATON VANCE CORP  
Form 10-Q  
March 09, 2011

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

(Mark One)

**Quarterly Report Pursuant to Section 13 or 15(d)  
of The Securities Exchange Act of 1934**

**For the quarterly period ended January 31, 2011**

**or**

**Transition Report Pursuant to Section 13 or 15 (d)  
of The Securities Exchange Act of 1934**

**For the transition period from to**

**Commission file no. 1-8100**

**EATON VANCE CORP.**

(Exact name of registrant as specified in its charter)

Maryland  
(State or other jurisdiction of  
incorporation or organization)

04-2718215  
(I.R.S. Employer  
Identification No.)

**Two International Place, Boston, Massachusetts 02110**

(Address of principal executive offices) (zip code)

**(617) 482-8260**

(Registrant's telephone number, including area code)

Indicate by check-mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Shares outstanding as of January 31, 2011:

Voting Common Stock 399,240 shares

Non-Voting Common Stock 118,727,200 shares

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**Eaton Vance Corp.**  
**Form 10-Q**  
**As of January 31, 2011 and for the**  
**Three Month Period Ended January 31, 2011**  
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Consolidated Balance Sheets (unaudited)**

<i>(in thousands)</i>	January 31, 2011	October 31, 2010
Assets		
Cash and cash equivalents	\$ 450,328	\$ 307,886
Investment advisory fees and other receivables	134,834	129,380
Investments	296,795	334,409
Assets of consolidated collateralized loan obligation entity:		
Cash and cash equivalents	29,382	
Bank loans and other investments	471,244	
Other assets	2,670	
Deferred sales commissions	43,042	48,104
Deferred income taxes	12,796	97,274
Equipment and leasehold improvements, net	74,203	71,219
Other intangible assets, net	72,064	73,018
Goodwill	135,786	135,786
Other assets	57,047	61,464
Total assets	\$ 1,780,191	\$ 1,258,540

*See notes to Consolidated Financial Statements.*

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## Eaton Vance Corp. Consolidated Balance Sheets (unaudited) (continued)

<i>(in thousands, except share figures)</i>	January 31, 2011	October 31, 2010
Liabilities, Temporary Equity and Permanent Equity		
Liabilities:		
Accrued compensation	\$ 50,965	\$ 119,957
Accounts payable and accrued expenses	65,203	60,843
Dividend payable	21,451	21,319
Contingent purchase price liability	5,079	5,079
Debt	500,000	500,000
Liabilities of consolidated collateralized loan obligation entity:		
Senior and subordinated note obligations	456,963	
Other liabilities	13,540	
Other liabilities	81,306	73,468
Total liabilities	1,194,507	780,666
Commitments and contingencies		
Temporary Equity:		
Redeemable non-controlling interests	121,619	67,019
Permanent Equity:		
Voting Common Stock, par value \$0.00390625 per share:		
Authorized, 1,280,000 shares		
Issued and outstanding, 399,240 and 399,240 shares, respectively	2	2
Non-Voting Common Stock, par value \$0.00390625 per share:		
Authorized, 190,720,000 shares		
Issued and outstanding, 118,727,200 and 117,927,054 shares, respectively	464	461
Additional paid-in capital	53,612	50,225
Notes receivable from stock option exercises	(2,984 )	(3,158 )
Accumulated other comprehensive income (loss)	1,088	(435 )
Appropriated retained earnings	30,040	
Retained earnings	380,938	363,190
Total Eaton Vance Corp. shareholders' equity	463,160	410,285
Non-redeemable non-controlling interests	905	570
Total permanent equity	464,065	410,855
Total liabilities, temporary equity and permanent equity	\$ 1,780,191	\$ 1,258,540

*See notes to Consolidated Financial Statements.*

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## Eaton Vance Corp. Consolidated Statements of Income (unaudited)

<i>(in thousands, except per share figures)</i>	Three Months Ended January 31,	
	2011	2010
Revenue:		
Investment advisory and administration fees	\$ 242,734	\$ 210,387
Distribution and underwriter fees	27,327	25,034
Service fees	37,345	33,990
Other revenue	4,881	2,624
Total revenue	312,287	272,035
Expenses:		
Compensation of officers and employees	97,050	86,874
Distribution expense	32,697	29,111
Service fee expense	31,329	28,136
Amortization of deferred sales commissions	10,350	7,959
Fund expenses	4,544	4,293
Other expenses	33,299	28,315
Total expenses	209,269	184,688
Operating income	103,018	87,347
Other Income (Expense):		
Interest income	721	770
Interest expense	(8,413 )	(8,416 )
Gains and (losses) on investments and derivatives	(3,077 )	2,541
Foreign currency gains	3	134
Other income/(expense) of consolidated collateralized loan obligation entity:		
Interest income	5,220	
Interest expense	(1,514 )	
Net losses on investments and note obligations	(3,385 )	
Income before income taxes and equity in net income of affiliates	92,573	82,376
Income taxes	(34,522 )	(31,645 )
Equity in net income of affiliates, net of tax	1,234	814
Net income	59,285	51,545
Net income attributable to non-controlling and other beneficial interests	(21,750 )	(5,303 )
Net income attributable to Eaton Vance Corp. shareholders	\$ 37,535	\$ 46,242
Earnings Per Share:		
Basic	\$ 0.31	\$ 0.39
Diluted	\$ 0.30	\$ 0.37
Weighted Average Shares Outstanding:		
Basic	116,741	116,603
Diluted	122,175	122,920
Dividends Declared Per Share	\$ 0.180	\$ 0.160

*See notes to Consolidated Financial Statements.*





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## Eaton Vance Corp. Consolidated Statements of Comprehensive Income (unaudited)

<i>(in thousands)</i>	Three Months Ended January 31,	
	2011	2010
Net income	\$59,285	\$ 51,545
Other comprehensive income (loss):		
Amortization of loss on derivative instrument, net of income taxes of \$39 and \$39, respectively	72	72
Unrealized holding gains (losses) on investments, net of income taxes of \$(886) and \$309, respectively	1,444	(609 )
Foreign currency translation adjustments, net of income taxes of \$0 and \$67, respectively	7	(95 )
Total comprehensive income	60,808	50,913
Comprehensive income attributable to non-controlling and other beneficial interests	(21,750)	(5,303 )
Total comprehensive income attributable to Eaton Vance Corp. shareholders	\$39,058	\$ 45,610

*See notes to Consolidated Financial Statements.*

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## Eaton Vance Corp. Consolidated Statements of Shareholders Equity (unaudited)

(in thousands)	Permanent Equity							Non-Controlling Interests	Total Equity	Temporary Equity	Redeemable Non-Controlling Interests
	Voting Common Stock	Non-Voting Common Stock	Additional Paid-In Capital	Notes Receivable from Stock Option Exercises	Accumulated Other Comprehensive Income (Loss)	Appropriated Retained Earnings	Retained Earnings				
Balance, November 1, 2010	\$ 2	\$ 461	\$ 50,225	\$(3,158)	\$(435 )	\$	\$ 363,190	\$ 570	\$ 410,855	\$ 67,019	
Cumulative effect of adoption of new accounting principle						30,666	1,665		32,331		
Net income						(626 )	37,535	599	37,508	21,777	
Other comprehensive income					1,523				1,523		
Dividends declared							(21,452 )		(21,452 )		
Issuance of Non-Voting Common Stock:											
In exercise of stock options		2	10,147	(490 )					9,659		
Under employee stock purchase plan			1,876						1,876		
Under employee incentive plan			2,567						2,567		
Under restricted stock plan, net of forfeitures		4							4		
Stock-based compensation			14,973						14,973		
Tax benefit of stock option exercises			1,484						1,484		
Repurchase of Non-Voting Common Stock		(3 )	(26,803)						(26,806 )		
Principal repayments				664					664		
Subscriptions											
Redemptions/distributions of non-controlling interest holders								(198)	(198 )	60,235	
Reconsolidation										(28,335)	
Reclass to temporary equity								(66 )	(66 )	66	
Other changes in non-controlling interests			(857 )						(857 )	857	
Balance, January 31, 2011	\$ 2	\$ 464	\$ 53,612	\$(2,984)	\$ 1,088	\$ 30,040	\$ 380,938	\$ 905	\$ 464,065	\$ 121,619	

*See notes to Consolidated Financial Statements.*



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## Eaton Vance Corp. Consolidated Statements of Shareholder s Equity (unaudited) (continued)

	Permanent Equity						Non- Redeemable Non- Controlling Interests	Total Permanent Equity	Tempora Equity  Redeema Non- Controlli Interests
	Voting Common Stock	Non-Voting Common Stock	Additional Paid-In Capital	Notes Receivable from Stock Option Exercises	Accumulated Other Comprehen Loss	Retained Earnings			
Balance, November 1, 2009	\$ 2	\$ 457	\$ 44,786	\$ (3,078)	\$ (1,394)	\$ 266,196	\$ 91	\$ 307,060	\$ 43,871
Net income						46,242	279	46,521	5,024
Other comprehensive loss					(632 )			(632 )	
Dividends declared						(18,957 )		(18,957 )	
Issuance of Non-Voting Common Stock:									
On exercise of stock options		2	7,227	(155 )				7,074	
Under employee stock purchase plan			1,992					1,992	
Under employee incentive plan			1,729					1,729	
Under restricted stock plan, net of forfeitures		4						4	
Stock-based compensation			13,284					13,284	
Tax benefit of stock option exercises			832					832	
Repurchase of Non-Voting Common Stock		(2 )	(17,558)					(17,560 )	
Principal repayments				196				196	
Subscriptions (redemptions/distributions) of non-controlling interest holders							(22 )	(22 )	(1,659 )
Reclass to temporary equity							(5 )	(5 )	5
Other changes in non-controlling interests			(102 )			797		695	(695 )
Balance, January 31, 2010	\$ 2	\$ 461	\$ 52,190	\$ (3,037)	\$ (2,026)	\$ 294,278	\$ 343	\$ 342,211	\$ 46,546

*See notes to Consolidated Financial Statements.*

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## Eaton Vance Corp. Consolidated Statements of Cash Flows (unaudited)

<i>(in thousands)</i>	Three Months Ended January 31,	
	2011	2010
Cash and cash equivalents, beginning of period	\$307,886	\$310,586
Cash Flows From Operating Activities:		
Net income	59,285	51,545
Adjustments to reconcile net income to net cash provided by operating activities:		
(Gains) losses on investments	741	(3,970 )
Amortization of investments	86	(25 )
Equity in net income of affiliates	(1,985 )	(1,314 )
Dividends received from affiliates		142
Amortization of debt issuance costs	252	255
Deferred income taxes	82,678	(6,792 )
Stock-based compensation	14,973	13,284
Depreciation and other amortization	5,886	5,468
Amortization of deferred sales commissions	10,332	7,963
Payment of capitalized sales commissions	(6,657 )	(8,259 )
Contingent deferred sales charges received	1,377	1,349
Proceeds from the sale of trading investments	41,213	7,560
Purchase of trading investments	(82,527 )	(10,775 )
Consolidated collateralized loan obligation entity operating activities:		
(Gains) losses	3,385	
Amortization of investments	(400 )	
Net decrease in other assets and liabilities, including cash	(8,303 )	
Changes in other assets and liabilities:		
Investment advisory fees and other receivables	(3,506 )	(7,153 )
Other assets	(20,782 )	1,213
Accrued compensation	(68,981 )	(40,902 )
Accounts payable and accrued expenses	3,929	7,559
Taxes payable	36,089	37,814
Other liabilities	(8,948 )	933
Net cash provided by operating activities	58,137	55,895
Cash Flows From Investing Activities:		
Additions to equipment and leasehold improvements	(3,316 )	(3,171 )
Net cash paid for intellectual property acquired	(1,000 )	
Payments received on note receivable from affiliate		5,500
Proceeds from the sale of available-for-sale investments and investments in affiliates	59,135	7,687
Purchase of available-for-sale investments and investments in affiliates	(638 )	(1,203 )
Consolidated collateralized loan obligation entity investing activities:		
Proceeds from sales and maturities of investments	85,264	
Purchase of investments	(80,162 )	

Net cash provided by investing activities	59,283	8,813
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*See notes to Consolidated Financial Statements.*

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## Eaton Vance Corp. Consolidated Statements of Cash Flows (unaudited) (continued)

<i>(in thousands)</i>	Three Months Ended January 31,	
	2011	2010
Cash Flows From Financing Activities:		
Distributions to non-controlling interest holders	(1,187 )	(1,819 )
Excess tax benefit of stock option exercises	1,484	832
Proceeds from issuance of Non-Voting Common Stock	14,106	10,799
Repurchase of Non-Voting Common Stock	(26,806 )	(17,560 )
Principal repayments on notes receivable from stock option exercises	664	196
Dividends paid	(21,319 )	(18,812 )
Proceeds from the issuance of mutual fund subsidiaries capital stock	58,778	137
Redemption of mutual fund subsidiaries capital stock	(616 )	
Net cash provided by (used for) financing activities	25,104	(26,227 )
Effect of currency rate changes on cash and cash equivalents	(82 )	(40 )
Net increase in cash and cash equivalents	142,442	38,441
Cash and cash equivalents, end of period	\$450,328	\$349,027
Supplemental Cash Flow Information:		
Cash paid for interest	\$36	\$36
Cash paid for interest by consolidated collateralized loan obligation entity	1,792	
Cash paid for income taxes	63	292
Supplemental Schedule of Non-Cash Operating Transactions:		
Increase in other assets, net of other liabilities, due to consolidation of collateralized loan obligation entity	\$10,418	\$
Supplemental Schedule of Non-Cash Investing Transactions:		
Decrease in investments due to net deconsolidations of sponsored investment funds	\$(28,599 )	\$
Decrease in non-controlling interests due to net deconsolidations of sponsored investment funds	(28,335 )	
Increase in fixed assets due to non-cash fixed asset additions	5,791	1,735
Increase in investments due to consolidation of collateralized loan obligation entity	466,440	
Supplemental Schedule of Non-Cash Financing Transactions:		
Exercise of stock options through issuance of notes receivable	\$490	\$155
Increase in borrowings due to consolidation of collateralized loan obligation entity	446,192	

*See notes to Consolidated Financial Statements.*

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## **Eaton Vance Corp.**

# **Notes to Consolidated Financial Statements (unaudited)**

## **1. Basis of Presentation**

In the opinion of management, the accompanying unaudited interim Consolidated Financial Statements of Eaton Vance Corp. ( the Company ) include all adjustments necessary to present fairly the results for the interim periods in accordance with accounting principles generally accepted in the United States of America ( GAAP ). Such financial statements have been prepared in accordance with the instructions to Form 10-Q pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ). Certain information and footnote disclosures have been omitted pursuant to such rules and regulations. As a result, these financial statements should be read in conjunction with the audited Consolidated Financial Statements and related notes included in the Company s latest annual report on Form 10-K.

In the quarter ended January 31, 2011 the Company changed its balance sheet presentation from classified (distinguishing between short-term and long-term accounts) to unclassified (no such distinction). This change was precipitated by factors including (i) the presentation complexities inherent in the consolidation of variable interest entities ( VIEs ); and (ii) a desire to conform the Company s balance sheet presentation to that of other companies within its peer group. Such a change is a presentation election made by management; the October 31, 2010 balance sheet has also been presented in an unclassified format comparable to the first quarter presentation.

## **2. Principles of Consolidation**

As described further in Note 3, the Company adopted the provisions of a new consolidation standard on November 1, 2010. In conjunction with the adoption, the Company concluded that it was the primary beneficiary of one of the consolidated loan obligation ( CLO ) entities for which it acts as collateral manager. As a result, the Company consolidated the assets, liabilities and results of operations of that entity in the Company s Consolidated Financial Statements beginning on November 1, 2010. The assets of the CLO entity cannot be used by the Company, and the note holders of the entity have no recourse to the general credit or assets of the Company.

The Consolidated Financial Statements include the accounts of the Company and its controlled subsidiaries. The Company consolidates all investments in affiliates in which the Company s ownership exceeds 50 percent or where the Company has control. In addition, the Company consolidates any VIE (including the above-mentioned CLO) for which the Company is considered the primary beneficiary. The Company provides for non-controlling and other beneficial interests in consolidated subsidiaries for which the Company s ownership is less than 100 percent. The equity method of accounting is used for investments in non-controlled affiliates in which the Company s ownership ranges from 20 to 50 percent, or in instances in which the Company is able to exercise significant influence but not control (such as representation on the investee s Board of Directors). All intercompany accounts and transactions have been eliminated.





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### **3. Adoption of New Accounting Standards**

The Company adopted the following accounting standard in the three months ended January 31, 2011:

#### **VIEs**

The Company adopted the provisions of a new accounting standard on November 1, 2010. This standard prescribed a new consolidation model. While the new consolidation model did not change the Company's conclusions regarding consolidation for the majority of VIEs in which it is involved, it did require that the Company consolidate one CLO entity with non-recourse assets of \$487.0 million and non-recourse liabilities of \$456.3 million into its Consolidated Financial Statements. The Company irrevocably elected the fair value option for all assets and liabilities of this CLO entity upon adoption. The change in accounting had no effect on the terms of the Company's management contract with this entity, the revenue the Company is contractually entitled to receive from this entity or the Company's exposure to liability with respect to this entity. The Company's maximum exposure to loss related to this entity remains limited to its direct investment and beneficial interest in this entity of \$2.3 million and investment management fees receivable of \$0.5 million as of January 31, 2011.

In conjunction with the adoption, the Company recorded a cumulative effect adjustment to retained earnings of \$1.7 million, representing an adjustment to the carrying value of the Company's direct investment in the CLO entity, and a cumulative effect adjustment to appropriated retained earnings of \$30.7 million, equal to the difference between the fair value of the CLO's assets and the fair value of its liabilities that can be attributed to external investors. This amount was recorded as appropriated retained earnings since the CLO's external note holders, not the Company, will receive the benefits or absorb the losses associated with their proportionate share of the CLO's assets and liabilities. In subsequent reporting periods, the net change in the fair value of the CLO's assets and liabilities that can be attributed to those note holders will be recorded as net income (loss) attributable to those note holders and as an adjustment to appropriated retained earnings.

### **4. Acquisitions**

#### **Tax Advantaged Bond Strategies ( TABS )**

The Company will make its second contingent payment of \$11.6 million in the second quarter of fiscal 2011 to the selling group based upon prescribed multiples of TABS revenue for the twelve months ended December 31, 2010. The payment will reduce the contingent purchase price liability and any residual will be recorded as goodwill. The Company will be obligated to make five additional annual contingent payments to the selling group based on prescribed multiples of TABS's revenue for the twelve months ending December 31, 2011, 2012, 2014, 2015 and 2016. All future payments will be in cash and will result in an addition to goodwill. These payments are not contingent upon any member of the selling group remaining an employee of the Company.

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The following is a summary of other intangible assets at January 31, 2011 and October 31, 2010:

**January 31, 2011**

<i>(dollars in thousands)</i>	Weighted- average amortization period (in years)	Gross carrying amount	Accumulated amortization	Net carrying amount
Amortizing intangible assets:				
Client relationships acquired	8.6	\$ 109,177	\$ (44,821 )	\$ 64,356
Intellectual property acquired	15.5	1,000		1,000
Non-amortizing intangible assets:				
Mutual fund management contract acquired		6,708		6,708
Total		\$ 116,885	\$ (44,821 )	\$ 72,064

**October 31, 2010**

<i>(dollars in thousands)</i>	Weighted- average amortization period (in years)	Gross carrying amount	Accumulated amortization	Net carrying amount
Amortizing intangible assets:				
Client relationships acquired	8.8	\$ 109,177	\$ (42,867 )	\$ 66,310
Non-amortizing intangible assets:				
Mutual fund management contract acquired		6,708		6,708
Total		\$ 115,885	\$ (42,867 )	\$ 73,018

Amortization expense was \$2.0 million for both the three months ended January 31, 2011 and 2010.

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The following is a summary of investments at January 31, 2011 and October 31, 2010:

<i>(in thousands)</i>	January 31, 2011	October 31, 2010
Investments:		
Corporate debt securities	\$ 4,845	\$ 4,732
Consolidated funds:		
Debt securities	127,413	111,585
Equity securities	54,226	88,184
Separately managed accounts:		
Debt securities	8,370	3,666
Equity securities	31,938	28,692
Sponsored funds	38,998	37,541
Collateralized loan obligation entities	1,208	1,391
Investments in affiliates	22,290	51,111
Other investments	7,507	7,507
Total investments	\$ 296,795	\$ 334,409

**Investments classified as trading**

The following is a summary of the cost and fair value of investments classified as trading at January 31, 2011 and October 31, 2010. These investments include corporate debt securities held directly by the Company, debt and equity securities held in the portfolios of consolidated funds and separately managed accounts seeded for product development purposes and investments in sponsored funds held by the Company's wholly owned broker dealer.

**January 31, 2011**

<i>(in thousands)</i>	Cost	Fair Value
Debt securities	\$ 141,349	\$ 140,628
Equity securities	79,487	86,164
Sponsored funds	10,171	9,245
Total investments	\$ 231,007	\$ 236,037

**October 31, 2010**

<i>(in thousands)</i>	Cost	Fair Value
Debt securities	\$ 119,159	\$ 119,983
Equity securities	111,814	116,876
Total investments	\$ 230,973	\$ 236,859

Investment gains and losses on debt and equity securities held in the portfolios of consolidated sponsored funds and on investments in sponsored funds held by the Company's wholly owned broker dealer have been reported in income as a component of other revenue. Investment gains and losses on the Company's investments in corporate debt securities and on debt and equity securities held in the portfolios of the Company's separately managed accounts have

been reported in income as a component of gains and (losses) on investments and derivatives (below operating income). The specific identified cost method is used to determine the realized gain or loss on all trading securities sold.

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The Company recognized \$0.2 million and \$1.2 million of net unrealized gains related to investments classified as trading for the three months ended January 31, 2011 and 2010, respectively.

During the first quarter of fiscal 2011, the Company deconsolidated its investment in Eaton Vance International (Ireland) U.S. Research Fund upon the closing of the fund. The underlying portfolio holdings were liquidated and the Company redeemed its shares.

During the first quarter of fiscal 2011, the Company deconsolidated its investment in Eaton Vance Richard Bernstein Multi-Market Equity Strategy Fund when the Company redeemed all of its shares.

During the first quarter of fiscal 2011, the Company deconsolidated its investment in Eaton Vance Option Absolute Return LLC upon the closing of the fund. The underlying portfolio holdings were transferred from Eaton Vance Option Absolute Return LLC to a separately managed account as a redemption-in-kind.

**Investments classified as available-for-sale**

The following is a summary of the cost and fair value of investments classified as available-for-sale at January 31, 2011 and October 31, 2010:

**January 31, 2011**

<i>(in thousands)</i>	Cost	Gross Unrealized		Fair Value
		Gains	Losses	
Sponsored funds	\$ 24,187	\$ 5,611	\$ (45 )	\$ 29,753

**October 31, 2010**

<i>(in thousands)</i>	Cost	Gross Unrealized		Fair Value
		Gains	Losses	
Sponsored funds	\$ 34,300	\$ 3,655	\$ (414 )	\$ 37,541

Gross unrealized gains and losses on investments in sponsored funds classified as available-for-sale have been excluded from earnings and reported as a component of accumulated other comprehensive income (loss), net of deferred taxes. No investment with a gross unrealized loss has been in a loss position for greater than one year.

The Company reviewed the gross unrealized losses of \$45,000 at January 31, 2011 and determined that these losses were not other-than-temporary, primarily because the Company has both the ability and intent to hold the investments for a period of time sufficient to recover such losses. The aggregate fair value of investments associated with the unrealized losses was \$0.8 million at January 31, 2011.

The following is a summary of the Company's realized gains and losses upon disposition of sponsored funds classified as available-for-sale for the three months ended January 31, 2011 and 2010. The specific identified cost method is used to determine the realized gain or loss on the sale of shares of sponsored funds.



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<i>(in thousands)</i>	Three Months Ended January 31,	
	2011	2010
Gains	\$ 2,021	\$ 2,025
Losses	(1,554 )	(1 )
Net realized gains	\$ 467	\$ 2,024

**Investments in collateralized loan obligation entities**

The Company did not recognize any impairment losses related to its investments in non-consolidated collateralized loan obligation entities in either the three months ended January 31, 2011 or 2010.

**Investments in affiliates**

The Company has a 19 percent equity interest in Lloyd George Management (BVI) Limited ( LGM ), an independent investment management company based in Hong Kong that primarily manages Asia Pacific and emerging market equity funds and separate accounts, including several funds sponsored by the Company. The Company's investment in LGM was \$8.3 million and \$8.0 million at January 31, 2011 and October 31, 2010, respectively. Although the Company's investment in LGM has dropped below 20 percent, the Company continues to have representation on LGM's Board of Directors and therefore continues to exercise significant influence.

The Company has a 7 percent equity interest in a private equity partnership that invests in companies in the financial services industry. The Company's investment in the partnership was \$14.0 million and \$12.8 million at January 31, 2011 and October 31, 2010, respectively.

The Company had a 33 percent equity interest in Eaton Vance Global Macro Absolute Return Advantage Fund at October 31, 2010. At January 31, 2011, the Company's interest in this fund dropped below 20 percent and the Company's remaining investment is now classified as available-for-sale.

The Company reviews its equity method investments annually for impairment in the fourth quarter of each fiscal year.

**Other investments**

Included in other investments are certain investments carried at cost totaling \$7.5 million for the periods ended January 31, 2011 and October 31, 2010, respectively. Management believes that the fair value of its other investments approximates their carrying value.



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## 7. Fair Value Measurements

A portion of the Company's assets and financial liabilities are carried at fair value, including investments in sponsored products, derivative positions and certain other investments.

Accounting standards define fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The standards establish a hierarchy that prioritizes inputs to valuation techniques to measure fair value and gives the highest priority to quoted prices in active markets for identical assets or liabilities and the lowest priority to unobservable inputs.

Assets and liabilities measured and reported at fair value are classified and disclosed in one of the following categories based on the nature of the inputs that are significant to the fair value measurement in its entirety. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an investment's classification within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement.

- Level 1 Unadjusted quoted market prices in active markets for identical assets at the reporting date.
- Level 2 Observable inputs other than Level 1 unadjusted quoted market prices, such as quoted market prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities that are not active, and inputs other than quoted prices that are observable or corroborated by observable market data.
- Level 3 Unobservable inputs that are supported by little or no market activity.
- Substantially all of the Company's investments are carried at fair value, with the exception of its investments in non-consolidated CLO entities that have not been impaired in the current fiscal period and certain non-marketable investments, which are accounted for using the equity or cost method.

The Company has recorded all eligible assets and liabilities in its consolidated CLO entity at fair value. In connection with the adoption of the new accounting literature, the Company has elected and applied the fair value option to measure all of the eligible assets and liabilities of the entity at fair value upon adoption and thereafter. The Company elected the fair value option in order to mitigate any accounting mismatches between the carrying value of the senior and subordinated note obligations and the carrying value of the assets that are held to provide the cash flows for those note obligations. The Company has also concluded that the measurement of the note obligations issued by the entity at fair value better correlates with the fair value of the assets held by the entity, which are held to provide the cash flows for the note obligations of the entity.

The Company recognizes transfers between levels at the end of each quarter. There were no significant transfers between Level 1 and Level 2 during the three months ended January 31, 2011.

The following is a description of the valuation methodologies used for financial assets and liabilities measured at fair value, as well as the general classification of such financial assets and liabilities pursuant to the valuation hierarchy.

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Financial Instrument	Hierarchy	Valuation Methodology
Cash Equivalents	Level 1	Includes investments in money market funds. Fair value is determined based upon unadjusted quoted market prices.
	Level 2	Includes agency securities. Fair value is determined based upon observable inputs other than Level 1 unadjusted quoted market prices, such as quoted market prices for similar assets in active markets, quoted prices for identical or similar assets that are not active, and inputs other than quoted prices that are observable or corroborated by observable market data.
Investments	Level 1	Includes certain debt and certain equity securities held in the portfolios of consolidated funds and separately managed accounts, which are classified as trading, and investments in sponsored funds. Fair value is determined based upon unadjusted quoted market prices.
	Level 2	Includes commercial paper, certain debt securities, certain equity securities, investments in privately offered equity funds that are not listed but have a net asset value that is comparable to mutual funds and investments in portfolios that have a net asset value that is comparable to mutual funds. Fair value is determined using observable inputs other than Level 1 unadjusted quoted market prices, such as quoted market prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities that are not active, and inputs other than quoted prices that are observable or corroborated by observable market data. If events occur after the close of the primary market for any security, the quoted market prices may be adjusted for the observable price movements of country-specific market proxies.
Derivative assets and liabilities	Level 2	Includes foreign exchange contracts, stock index futures contracts and commodity futures contracts. Foreign exchange contract pricing is determined by interpolating a value using the spot foreign currency rate based on spot rate and currency exchange rate differentials, which are all observable inputs. Index futures contracts and commodity futures contracts pricing is determined by a third-party pricing service that determines fair value based on bid and ask prices.

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Financial Instrument	Hierarchy	Valuation Methodology
Securities sold, not yet purchased	Level 2	Pricing is determined by a third-party pricing service that determines fair value based on bid and ask prices.
Assets of consolidated collateralized loan obligation entity	Level 1	Includes investments in money market funds and certain equity securities. Fair value is determined based upon unadjusted quoted market prices.
	Level 2	Includes bank loans and debt securities. Fair value is determined based upon valuations obtained from independent third-party broker or dealer prices.
	Level 3	Includes warrants, bank loans and equity securities. In certain instances the fair value has been determined using discounted cash flow analyses. Fair value in which pricing is received from one non-binding broker quote is also considered to be Level 3.
Liabilities of consolidated collateralized loan obligation entity	Level 3	Includes senior and subordinated note obligations. Fair value is determined primarily from model-based valuation techniques in which one or more significant inputs are unobservable in the market.
Other assets not held at fair value includes investments in equity method investees and other investments carried at cost which, in accordance with GAAP, are not measured at fair value.		

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The following table summarizes the assets measured at fair value on a recurring basis and their assigned levels within the hierarchy at January 31, 2011.

<i>(in thousands)</i>	Level 1	Level 2	Level 3	Other Assets Not Held at Fair Value	Total
Cash equivalents	\$2,149	\$280,069	\$	\$	\$282,218
Investments:					
Corporate debt securities	\$	\$4,845	\$	\$	\$4,845
Consolidated funds:					
Debt securities		127,413			127,413
Equity securities	9,768	44,458			54,226
Separately managed accounts:					
Debt securities	4,256	4,114			8,370
Equity securities	31,783	155			31,938
Sponsored funds	35,367	3,631			38,998
Collateralized loan obligation entities				1,208	1,208
Investments in affiliates				22,290	22,290
Other investments		37		7,470	7,507
Total investments	\$81,174	\$184,653	\$	\$30,968	\$296,795
Other financial assets:					
Derivative financial assets	\$	\$336	\$	\$	\$336
Assets of consolidated collateralized loan obligation entity:					
Cash equivalents	28,874				28,874
Bank loans and other investments	163	466,702	4,379		471,244
Total other financial assets	\$29,037	\$467,038	\$4,379	\$	\$500,454
Financial liabilities:					
Derivative financial liabilities	\$	\$2,529	\$	\$	\$2,529
Securities sold, not yet purchased		1,734			1,734
Liabilities of consolidated collateralized loan obligation entity:					
Senior and subordinated note obligations			456,963		456,963
Total financial liabilities	\$	\$4,263	\$456,963	\$	\$461,226

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The following table summarizes the assets measured at fair value on a recurring basis and their assigned levels within the hierarchy at October 31, 2010:

<i>(in thousands)</i>	Level 1	Level 2	Level 3	Other Assets Not Held at Fair Value	Total
Cash equivalents	\$ 1,291	\$ 90,416	\$	\$	\$ 91,707
Investments:					
Corporate debt securities	\$	\$ 4,732	\$	\$	\$ 4,732
Consolidated funds:					
Debt securities	9,372	102,213			111,585
Equity securities	45,135	43,049			88,184
Separately managed accounts:					
Debt securities		3,666			3,666
Equity securities	27,724	968			28,692
Sponsored funds	34,194	3,347			37,541
Collateralized loan obligation entities				1,391	1,391
Investments in affiliates				51,111	51,111
Other investments		37		7,470	7,507
Total investments	\$ 116,425	\$ 158,012	\$	\$ 59,972	\$ 334,409
Derivative financial assets	\$	\$ 582	\$	\$	\$ 582
Financial liabilities:					
Derivative financial liabilities	\$	\$ 3,519	\$	\$	\$ 3,519
Securities sold, not yet purchased		731			731
Total financial liabilities	\$	\$ 4,250	\$	\$	\$ 4,250

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The changes in Level 3 assets and liabilities measured at fair value on a recurring basis for the three months ended January 31, 2011 were as follows:

<i>(in thousands)</i>	Bank loans and other investments of consolidated CLO	Senior and subordinated note obligations of consolidated CLO
Balance at November 1, 2010	\$	\$
Adjustment for adoption of new consolidation guidance	5,265	444,087
Net losses on investments and note obligations <sup>(1)</sup>	429	12,876
Purchases, sales and settlements, net	(1,315 )	
Balance at January 31, 2011	\$ 4,379	\$ 456,963
Change in unrealized gains and (losses) included in net income relating to assets and liabilities held at January 31, 2011	\$ 429	\$ 12,876

*Net losses on investments and note obligations attributable to the assets and borrowings of the Company's (1) consolidated CLO entity are allocated to non-controlling and other beneficial interests on the Company's Consolidated Statement of Income.*

While the Company believes the valuation methods described above are appropriate, the use of different methodologies or assumptions to determine fair value could result in a different estimate of fair value at the reporting date.

The Company had investments in two non-consolidated CLO entities totaling \$1.2 million at January 31, 2011. The Company's investments in these CLO entities are carried at amortized cost unless facts and circumstances indicate that the investment has been impaired, at which point the investment is written down to fair value.

## 8. Fair Value Measurements of Other Financial Instruments

Certain financial instruments are not required to be carried on the balance sheet at fair value. The following is a summary of the carrying amounts and estimated fair values of these financial instruments at January 31, 2011 and October 31, 2010:

<i>(in thousands)</i>	January 31, 2011		October 31, 2010	
	Carrying Value	Fair Value	Carrying Value	Fair Value
Other investments	\$ 7,507	\$ 7,507	\$ 7,507	\$ 7,507
Notes receivable from stock option exercises	\$ 2,984	\$ 2,984	\$ 3,158	\$ 3,158
Debt	\$ 500,000	\$ 566,792	\$ 500,000	\$ 590,692

For fair value purposes the carrying value of the other investments and notes receivable from stock option exercises approximates fair value. The carrying value of the Company's debt has been valued utilizing publicly available market prices, which are considered Level 1 inputs.

## **9. Variable Interest Entities**

In the normal course of business, the Company maintains investments in sponsored CLO entities and privately offered equity funds that are considered VIEs. These variable interests generally represent seed investments

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made by the Company, as collateral manager or investment advisor, to launch or market these vehicles. The Company receives management fees for the services it provides as collateral manager or investment advisor to these entities.

These fees may also be considered variable interests.

A company is the primary beneficiary of a VIE if it has a controlling financial interest in the entity. A company is deemed to have a controlling financial interest in the entity if it has both (i) the power to direct the activities of the entity that most significantly impact the entity's economic performance, and (ii) the obligation to absorb a majority of the entity's expected losses, receive a majority of the entity's expected residual returns, or both, that potentially could be significant to the entity.

To determine whether or not the Company should be treated as the primary beneficiary of a VIE, management must make significant estimates and assumptions regarding probable future cash flows of the VIE. These estimates and assumptions relate primarily to market interest rates, credit default rates, pre-payment rates, discount rates, the marketability of certain securities and the probability of certain outcomes.

## Investments in VIEs That Are Consolidated

### CLO Entities

As described in Note 3, the Company adopted the provisions of a new consolidation standard on November 1, 2010.

The Company irrevocably elected the fair value option for all assets and liabilities of this CLO entity upon adoption of the new accounting guidance. The Company elected the fair value option to mitigate any accounting mismatches between the carrying value of the senior and subordinated note obligations and the carrying value of the assets that are held to provide the cash flows for those note obligations. Unrealized gains and losses on assets and liabilities for which the fair value option has been elected are reported in earnings. Although the subordinated note obligations of the CLO entity have certain equity characteristics, the Company has determined that the subordinated notes should be recorded as liabilities on the Company's consolidated balance sheet.

The assets of this CLO entity are held solely as collateral to satisfy the obligations of the entity. The Company has no right to the benefits from, nor does the Company bear the risks associated with, the assets held by the entity beyond the Company's minimal direct investment and beneficial interest therein and management fees generated from the entity. The note holders of the CLO entity have no recourse to the Company's general assets. There are neither explicit arrangements nor does the Company hold implicit variable interests that would require the Company to provide any ongoing financial support to the entity.

The following table presents, as of January 31, 2011, the fair value of the CLO entity's assets and liabilities subject to fair value accounting:

<i>(in thousands)</i>	CLO Bank Loan Investments		
	Total CLO bank loan investments	90 days or more past due	Senior and subordinated note obligations
Unpaid principal balance	\$ 467,989	\$ 1,947	\$ 499,832



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Excess unpaid principal balance over fair value	(2,627 )	(1,601 )	(42,869 )
Fair Value	\$ 465,362	\$ 346	\$ 456,963

During the three months ended January 31, 2011, the change in fair value of the CLO entity's investments resulted in a net gain of \$9.5 million. This net gain was offset by a net loss of \$12.9 million resulting from an increase in the fair value of the CLO's note obligations. The combined net loss of \$3.4 million was recorded as net losses on investments and note obligations of consolidated collateralized loan obligation entity on the

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Company's Consolidated Statement of Income for the three months ended January 31, 2011. Substantially all of the gains and losses related to the CLO entity's investments and note obligations recorded in earnings for the period were attributable to changes in instrument-specific credit risk due to the credit spreads for these instruments tightening while benchmarked interest rates remained relatively unchanged.

The CLO note obligations bear interest at variable rates based on LIBOR plus a pre-defined spread, which ranges from 0.21% to 1.50%. The principal amounts outstanding of the note obligations issued by the CLO mature on April 20, 2019. The CLO entity may prepay its note obligations prior to contractual maturity date as a result of collateral asset repayments.

Interest income and expense are recorded on an accrual basis and reported as interest income and interest expense in other income/(expense) of consolidated collateralized loan obligation entity on the Company's Consolidated Statements of Income for the three months ended January 31, 2011.

At January 31, 2011, the following carrying amounts related to this CLO entity were included in the Company's consolidated balance sheet:

<i>(in thousands)</i>	January 31, 2011
Assets of consolidated collateralized loan obligation entity:	
Cash and cash equivalents	\$ 29,382
Bank loans and other investments	471,244
Other assets	2,670
Liabilities of consolidated collateralized loan obligation entity:	
Senior and subordinated note obligations	456,963
Other liabilities	13,540
Appropriated retained earnings	30,040
Total net interest in consolidated collateralized loan obligation entity	\$ 2,753

For the three months ended January 31, 2011, the Company recorded net income of \$0.2 million related to the CLO entity. A net loss of \$0.6 million for the period was included in net income attributable to non-controlling interests and other beneficial interests, reflecting the interests of third-party note holders of the CLO entity.

**Other Entities**

Parametric Portfolio Associates maintains a 51 percent economic interest in Parametric Risk Advisors, which meets the definition of a VIE. The Company made the determination at the date of acquisition that Parametric Portfolio Associates is the primary beneficiary of the VIE based on the fact that Parametric Portfolio Associates is committed to providing ongoing working capital and infrastructure support and is obligated to absorb all of the losses of Parametric Risk Advisors.

Parametric Risk Advisors had assets of \$3.8 million on January 31, 2011 and October 31, 2010, respectively, consisting primarily of cash and cash equivalents and investment advisory fees receivable, and current liabilities of \$1.5 million and \$1.7 million on January 31, 2011 and October 31, 2010, respectively, consisting primarily of accrued compensation, accounts payable, accrued expenses and intercompany payables. Neither the Company's variable interest nor maximum risk of loss related to this VIE was material to the Company's Consolidated Financial Statements at either balance sheet date.

## Investments in VIEs That Are Not Consolidated

### CLO Entities

The Company is not deemed the primary beneficiary of three CLO entities in which it holds variable interests. These non-consolidated entities had total assets of \$1.9 billion as of January 31, 2011 and October 31, 2010, respectively. The Company's variable interests in these entities consist of the Company's direct ownership in these entities and any collateral management fees earned but uncollected. The Company held investments in

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these entities totaling \$1.2 million and \$1.3 million on January 31, 2011 and October 31, 2010, respectively, and collateral management fees receivable totaling \$1.8 million on January 31, 2011 and October 31, 2010, respectively. In the first quarter of fiscal 2011, the Company did not provide any financial or other support to these entities that it was not previously contractually required to provide. The Company's risk of loss with respect to these managed CLO entities is limited to the carrying value of its investments in and collateral management fees receivable from the CLO entities as of January 31, 2011.

The Company's investments in the CLO entities identified above are carried at amortized cost and collectively disclosed as a component of investments in Note 6. Income from these entities is recorded as a component of interest income based upon projected investment yields.

### **Other Entities**

The Company holds variable interests in but is not deemed to be the primary beneficiary of 15 privately offered equity funds with total assets of \$10.6 billion and \$10.9 billion as of January 31, 2011 and October 31, 2010, respectively. The Company's variable interests in these entities consist of the Company's direct ownership in these entities and any investment advisory fees earned but uncollected. The Company held investments in these entities totaling \$3.6 million and \$3.3 million on January 31, 2011 and October 31, 2010, respectively, and collateral management fees receivable totaling \$0.4 million on January 31, 2011 and October 31, 2010, respectively. In the first quarter of fiscal 2011, the Company did not provide any financial or other support to these entities that it was not previously contractually required to provide. The Company's risk of loss with respect to these managed entities is limited to the carrying value of its investments in and investment advisory fees receivable from the entities as of January 31, 2011.

The Company's investments in privately offered equity funds are carried at fair value and included in investments in sponsored funds, which are disclosed as a component of investments in Note 6. These investments are classified as available-for-sale and the Company records any change in fair value, net of tax, in other comprehensive income (loss).

## **10. Non-controlling Interests**

Non-controlling interests are as follows:

### **Non-redeemable Non-controlling Interests**

Non-redeemable non-controlling interests consist entirely of unvested interests granted to employees of the Company's majority-owned subsidiaries under subsidiary-specific long-term equity plans. These grants become subject to put rights upon vesting and will be reclassified to temporary equity as vesting occurs.

### **Redeemable Non-controlling Interest at Other Than Fair Value**

Interests in the Company's majority-owned subsidiaries are not subject to mandatory redemption. The purchase of non-controlling interests is predicated, for each subsidiary, on the exercise of a complex series of puts held by non-controlling interest holders and calls held by the Company. The puts provide non-controlling interest holders the right to require the Company to purchase these retained interests at specific intervals over time, while the calls provide the Company the right to require the non-controlling interest holders to sell their retained equity interests to the Company at specific intervals over time, as well as upon the occurrence of certain events such as death or permanent disability. As a result, there is significant uncertainty as to timing of any non-controlling interest purchase in the future. The value assigned to the purchase of a non-controlling interest is based, in each case, on a multiple of

earnings before interest and taxes of the subsidiary at specific points in the future. As a result, these interests are considered redeemable at other than fair value and changes in the redemption value of these interests are recognized in net income attributable to non-controlling interests.

### **Redeemable Non-controlling Interest at Fair Value**

Interests in the Company's consolidated funds and interests granted to employees of the Company's majority-owned subsidiaries under subsidiary-specific long-term equity plans are considered redeemable at fair value. The recognition of the estimated redemption value of these redeemable non-controlling interests upon adoption of the new accounting guidance was effected through an increase to estimated redeemable non-controlling

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interests and a charge to additional paid in capital. Future changes in the redemption value of these interests will be recognized as increases or decreases to additional paid in capital. Any future payments made to these non-controlling interest holders will reduce temporary equity.

## 11. Stock-Based Compensation Plans

The Company's stock-based compensation plans include the 2008 Omnibus Incentive Plan, as amended and restated (the 2008 Plan), the Employee Stock Purchase Plan, the Incentive Plan Stock Alternative, the Atlanta Capital Management Company, LLC Long-term Equity Incentive Plan (the ACM Plan) and the Parametric Portfolio Associates LLC, Long-term Equity Incentive Plan (the PPA Plan). The Company recognized total compensation cost related to its plans as follows:

<i>(in thousands)</i>	Three Months Ended	
	January 31,	
	2011	2010
2008 Plan:		
Stock options	\$ 9,548	\$ 8,533
Restricted shares	4,367	3,886
Phantom stock units	99	76
Employee Stock Purchase Plan	253	360
Incentive Plan Stock Alternative	265	223
ACM Plan	160	102
PPA Plan	380	180
Total stock-based compensation expense	\$ 15,072	\$ 13,360

The total income tax benefit recognized for stock-based compensation arrangements was \$4.9 million and \$4.2 million for the three months ended January 31, 2011 and 2010, respectively.

### 2008 Omnibus Incentive Plan

The 2008 Plan, which is administered by the Compensation Committee of the Board, allows for awards of stock options, restricted shares and phantom stock units to eligible employees and non-employee Directors. Options to purchase Non-Voting Common Stock granted under the 2008 Plan expire ten years from the date of grant, vest over five years and may not be granted with an exercise price that is less than the fair market value of the stock as of the close of business on the date of grant. Restricted shares of Non-Voting Common Stock granted under the 2008 Plan vest over five years and may be subject to performance goals. Phantom stock units granted under the 2008 Plan vest over two years. The 2008 Plan contains change in control provisions that may accelerate the vesting of awards. A total of 12.5 million shares of Non-Voting Common Stock have been reserved for issuance under the 2008 Plan. Through January 31, 2011, 3.0 million restricted shares and options to purchase 8.5 million shares have been issued pursuant to the 2008 Plan.

### Stock Options

The fair value of each stock option award is estimated on the date of grant using the Black-Scholes option valuation model. The Black-Scholes option valuation model incorporates assumptions as to dividend yield, volatility, an appropriate risk-free interest rate and the expected life of the option.

Many of these assumptions require management's judgment. The Company's stock volatility assumption is based upon its historical stock price fluctuations. The Company uses historical data to estimate option forfeiture rates and the expected term of options granted. The risk-free rate for periods within the contractual life of the option is based on the U.S. Treasury yield curve in effect at the time of grant.

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The weighted-average fair value per share of stock options granted during the three months ended January 31, 2011 and 2010 using the Black-Scholes option pricing model were as follows:

	2011	2010
Weighted-average grant date fair value of options granted	\$ 8.54	\$ 8.83
Assumptions:		
Dividend yield	2.3% to 2.4 %	2.0% to 2.3 %
Volatility	34 %	33 %
Risk-free interest rate	2.2% to 2.9 %	3.3% to 3.4 %
Expected life of options	7.3 years	7.3 years

Stock option transactions under the 2008 Plan and predecessor plans for the three months ended January 31, 2011 are summarized as follows:

<i>(share and intrinsic value figures in thousands)</i>	Shares	Weighted-Average Exercise Price	Weighted-Average Remaining Contractual Term	Aggregate Intrinsic Value
Options outstanding, beginning of period	28,712	\$ 25.16		
Granted	2,773	29.39		
Exercised	(540 )	18.78		
Forfeited/expired	(111 )	33.51		
Options outstanding, end of period	30,834	\$ 25.62	5.3	\$ 200,712
Options exercisable, end of period	20,962	\$ 23.18	3.9	\$ 175,363
Vested or expected to vest	30,439	\$ 25.55	5.2	\$ 199,698

The Company received \$9.7 million and \$7.1 million related to the exercise of options for the three months ended January 31, 2011 and 2010, respectively. Options exercised represent newly issued shares. The total intrinsic value of options exercised during the three months ended January 31, 2011 and 2010 was \$6.4 million and \$4.8 million, respectively. The total fair value of options that vested during the three months ended January 31, 2011 was \$30.7 million.

As of January 31, 2011, there was \$59.2 million of compensation cost related to unvested stock options granted under the 2008 Plan and predecessor plans not yet recognized. That cost is expected to be recognized over a weighted-average period of 2.8 years.

### Restricted Shares

Compensation expense related to restricted share grants is recorded over the forfeiture period of the restricted shares, as they are contingently forfeitable. As of January 31, 2011, there was \$58.0 million of compensation cost related to unvested awards not yet recognized. That cost is expected to be recognized over a weighted-average period of 3.7 years.

A summary of the Company's restricted share activity for the three months ended January 31, 2011 under the 2008 Plan and predecessor plans is presented below:





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<i>(share figures in thousands)</i>	Shares	Weighted-Average Grant Date Fair Value
Unvested, beginning of period	1,792	\$ 25.73
Granted	986	29.39
Vested	(280 )	25.48
Forfeited/expired	(21 )	25.61
Unvested, end of period	2,477	\$ 27.24

**Phantom Stock Units**

In the three months ended January 31, 2011, 8,622 phantom stock units were issued to non-employee Directors pursuant to the 2008 Plan. Because these units are contingently forfeitable, compensation expense is recorded over the forfeiture period. As of January 31, 2011, there was \$0.3 million of compensation cost related to unvested awards not yet recognized. That cost is expected to be recognized over a weighted-average period of 1.4 years.

**12. Common Stock Repurchases**

The Company's current share repurchase program was announced on January 15, 2010. The Board authorized management to repurchase and retire up to 8.0 million shares of its Non-Voting Common Stock on the open market and in private transactions in accordance with applicable securities laws. The Company's stock repurchase program is not subject to an expiration date.

In the first three months of fiscal 2011, the Company purchased and retired approximately 0.9 million shares of its Non-Voting Common Stock under the current repurchase authorization. Approximately 3.9 million additional shares may be repurchased under the current authorization.

**13. Income Taxes**

The provision for income taxes for the three months ended January 31, 2011 and 2010 was \$34.5 million and \$31.6 million, or 37.3 percent and 38.4 percent of pre-tax income, respectively. The provision for income taxes in the three months ended January 31, 2011 and 2010 is comprised of federal, state, and foreign taxes. The primary difference between the Company's effective tax rate and the statutory federal rate of 35.0 percent is state income taxes.

Long-term deferred income taxes consist principally of deferred income tax benefits associated with stock-based compensation and, prior to the first quarter of fiscal 2011, expenses incurred in the launch of new closed-end funds, which were capitalized and amortized for tax purposes over a 15-year period following a change in tax accounting method filed in fiscal 2008. These deferred income tax benefits are generally offset by deferred income tax liabilities associated with deferred sales commissions and certain deferred tax liabilities associated with a change in tax accounting method related to certain closed-end fund expenses, and differences between the book and tax bases of goodwill and intangibles that are amortizable for tax.

During the three months ended January 31, 2011, the Company received approval from the Internal Revenue Service to change the Company's tax accounting for certain closed-end fund expenses. This change in tax accounting allows for the immediate tax deduction of current year closed-end fund expenses, as well as a tax deduction in the Company's

fiscal 2010 federal tax return for previously deferred expenses. This change in accounting resulted in a decrease in deferred tax assets and a corresponding decrease in taxes payable of \$94.7 million. In conjunction with the approval of the change in tax accounting, the Company filed for and received a refund of \$85.0 million in the first three months of fiscal 2011.

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The Company records a valuation allowance, when necessary, to reduce deferred tax assets to an amount that is more likely than not to be realized. There is no valuation allowance recorded as of January 31, 2011 or 2010.

The Company is currently under audit by several states. One state has provided the Company with a draft position that may result in a proposed adjustment to the Company's previously filed tax returns. The Company believes that its tax positions related to this potential adjustment were correct, and if an adjustment is proposed, the Company intends to vigorously defend its positions. It is possible the ultimate resolution of the proposed adjustment, if unfavorable, may be material to the results of operations in the period it occurs. Pending receipt of a formal assessment, an estimate of the range of the reasonably possible change in unrecognized tax benefits over the next twelve months cannot be made.

## 14. Earnings per Share

Earnings per basic share is calculated pursuant to the two-class method to determine income attributable to common shareholders. Earnings per basic share is calculated by dividing net distributed and undistributed earnings allocated to common shareholders by the weighted-average number of common shares outstanding during the period. Earnings per diluted share is computed on the basis of the weighted-average number of common shares outstanding during the period plus the dilutive effect of any potential common shares outstanding during the period using the more dilutive of the treasury method or two-class method. The weighted-average number of restricted stock awards that have vested within the period are included in the calculation of earnings per basic and diluted share. Unvested restricted stock awards are not included as incremental shares in the calculation of earnings per diluted share.

The following table provides a reconciliation of common shares used in the earnings per basic share and earnings per diluted share computations as follows:

<i>(in thousands, except per share data)</i>	Three Months Ended	
	January 31,	
	2011	2010
Net income allocated to:		
Common shares	\$36,752	\$45,517
Participating restricted shares	783	725
Total net income attributable to Eaton Vance Corp. shareholders	\$37,535	\$46,242
Weighted-average shares outstanding basic	116,741	116,603
Incremental common shares	5,434	6,317
Weighted-average shares outstanding diluted	122,175	122,920
Earnings per common share attributable to Eaton Vance Corp. shareholders:		
Basic	\$0.31	\$0.39
Diluted	\$0.30	\$0.37

The Company uses the treasury stock method to account for the dilutive effect of unexercised stock options in earnings per diluted share. Antidilutive common shares related to stock options excluded from the computation of earnings per diluted share were approximately 11.1 million and 9.2 million for the three months ended January 31, 2011 and 2010, respectively.

TABLE OF CONTENTS**15. Derivative Financial Instruments****Derivative Financial Instruments Designated as Cash Flow Hedges**

During the three months ended January 31, 2011 and 2010, the Company reclassified \$0.1 million and \$0.1 million, respectively, of the loss on the Treasury lock transaction into interest expense. At January 31, 2011, the remaining unamortized loss on this transaction was \$3.0 million. During the next twelve months, the Company expects to reclassify approximately \$0.4 million of the loss on the Treasury lock transaction into interest expense.

**Other Derivative Financial Instruments not Designated for Hedge Accounting**

The Company has entered into a series of foreign exchange contracts, stock index futures contracts and commodity futures contracts to structurally hedge currency risk exposure and market risk associated with its investments in separate accounts and consolidated funds seeded for new product development purposes.

At January 31, 2011, the Company had ten outstanding foreign exchange contracts with four counterparties with an aggregate notional value of approximately \$38.6 million. At January 31, 2011, the Company had eight outstanding stock index futures contracts with one counterparty with an aggregate notional value of approximately \$53.4 million.

In addition, at January 31, 2011 the Company had twenty-two outstanding commodity futures contracts with one counterparty with an aggregate notional value of approximately \$11.7 million.

The following table presents the fair value as of January 31, 2011 of derivative instruments not designated as hedging instruments:

<i>(in thousands)</i>	Assets		Liabilities	
	Balance Sheet Location	Fair Value	Balance Sheet Location	Fair Value
Foreign exchange contracts	Other assets	\$ 9	Other liabilities	\$ 761
Stock index futures contracts	Other assets	178	Other liabilities	1,117
Commodity futures contracts	Other assets	149	Other liabilities	651
Total		\$ 336		\$ 2,529

The following table presents the fair value as of October 31, 2010, of derivative instruments not designated as hedging instruments:

<i>(in thousands)</i>	Assets		Liabilities	
	Balance Sheet Location	Fair Value	Balance Sheet Location	Fair Value
Foreign exchange contracts	Other assets	\$ 12	Other liabilities	\$ 1,187
Stock index futures contracts	Other assets	489	Other liabilities	1,415
Commodity futures contracts	Other assets	81	Other liabilities	917
Total		\$ 582		\$ 3,519

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The following is a summary of the gains (losses) recognized in income for the three month periods ended January 31, 2011 and 2010:

<i>(in thousands)</i>	Income Statement Location	Three Months Ended	
		January 31, 2011	2010
Foreign exchange contracts	Gains and (losses) on investments and derivatives	\$ 279	\$
Stock index futures contracts	Gains and (losses) on investments and derivatives	(4,468 )	(408 )
Commodity futures contracts	Gains and (losses) on investments and derivatives	(1,464 )	
Total		\$ (5,653 )	\$ (408 )

## 16. Commitments and Contingencies

In the normal course of business, the Company enters into agreements that include indemnities in favor of third parties, such as engagement letters with advisors and consultants, information technology agreements, distribution agreements and service agreements. In certain circumstances, these indemnities in favor of third parties relate to service agreements entered into by investment funds managed and/or advised by Eaton Vance Management or Boston Management and Research. The Company has also agreed to indemnify its directors, officers and employees in accordance with the Company's Articles of Incorporation, as amended. Certain agreements do not contain any limits on the Company's liability and, therefore, it is not possible to estimate the Company's potential liability under these indemnities. In certain cases, the Company has recourse against third parties with respect to these indemnities. Further, the Company maintains insurance policies that may provide coverage against certain claims under these indemnities.

The Company and its subsidiaries are subject to various legal proceedings. In the opinion of management, after discussions with legal counsel, the ultimate resolution of these matters will not have a material adverse effect on the consolidated financial condition or results of operations of the Company.

In July 2006, the Company committed to invest \$15.0 million in a private equity partnership that invests in companies in the financial services industry. The Company had invested \$13.3 million of the total \$15.0 million of committed capital at January 31, 2011. The Company believes the remaining \$1.7 million will likely be invested by March 2015.

The Company has entered into transactions in financial instruments in which it has sold securities, not yet purchased as part of its corporate hedging program. As of January 31, 2011 the Company has \$1.7 million included within other liabilities on its Consolidated Balance Sheet related to securities sold, not yet purchased.

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## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

*This Item includes statements that are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including statements regarding our expectations, intentions or strategies regarding the future. All statements, other than statements of historical facts, included in this Form 10-Q regarding our financial position, business strategy and other plans and objectives for future operations are forward-looking statements. The terms may, will, could, anticipate, plan, continue, project, intend, estimate, believe, expect and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such words. Although we believe that the assumptions and expectations reflected in such forward-looking statements are reasonable, we can give no assurance that they will prove to have been correct or that we will take any actions that may now be planned. Certain important factors that could cause actual results to differ materially from our expectations are disclosed in the Risk Factors section of this Form 10-Q. All subsequent written or oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by such factors.*

### General

Our principal business is managing investment funds and providing investment management and counseling services to high-net-worth individuals and institutions. Our core strategy is to develop and sustain management expertise across a range of investment disciplines and to offer leading investment products and services through multiple distribution channels. In executing this strategy, we have developed a broadly diversified product line and a powerful marketing, distribution and customer service capability. Although we manage and distribute a wide range of products and services, we operate in one business segment, namely as an investment adviser to funds and separate accounts.

We are a market leader in a number of investment areas, including tax-managed equity, value equity, equity income, emerging market equity, floating-rate bank loan, municipal bond, investment grade, global and high-yield bond investing. Our diversified product line offers fund shareholders, retail managed account investors, institutional investors and high-net-worth clients a wide range of products and services designed and managed to generate attractive risk-adjusted returns over the long term. Our equity strategies encompass a diversity of investment objectives, risk profiles, income levels and geographic representation. Our income investment strategies cover a broad duration and credit quality range and encompass both taxable and tax-free investments. As of January 31, 2011, we had \$191.7 billion in assets under management.

Our principal retail marketing strategy is to distribute funds and separately managed accounts through financial intermediaries in the advice channel. We have a broad reach in this marketplace, with distribution partners including national and regional broker/dealers, independent broker/dealers, independent financial advisors, banks and insurance companies. We support these distribution partners with a team of more than 130 sales professionals covering U.S. and international markets.

We also commit significant resources to serving institutional and high-net-worth clients who access investment management services on a direct basis. Through our wholly owned affiliates and consolidated subsidiaries we manage investments for a broad range of clients in the institutional and high-net-worth marketplace, including corporations, endowments, foundations, family offices and public and private employee retirement plans. Specialized sales teams at our affiliates develop relationships in this market and deal directly with these clients.





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Our revenue is derived primarily from investment advisory, administration, distribution and service fees received from Eaton Vance funds and investment advisory fees received from separate accounts. Our fees are based primarily on the value of the investment portfolios we manage and fluctuate with changes in the total value and mix of assets under management. Such fees are recognized over the period that we manage these assets. Our major expenses are employee compensation, distribution-related expenses, amortization of deferred sales commissions, facilities expense and information technology expense.

Our discussion and analysis of our financial condition and results of operations are based upon our Consolidated Financial Statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America ( GAAP ). The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenue and expenses and related disclosures of contingent assets and liabilities. On an ongoing basis, we evaluate our estimates, including those related to deferred sales commissions, goodwill and intangible assets, income taxes, investments and stock-based compensation. We base our estimates on historical experience and on various assumptions that we believe to be reasonable under current circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily available from other sources. Actual results may differ from these estimates.

## **Market Developments**

Prevailing market conditions affect our managed asset levels, operating results and the recoverability of our investments. Since financial markets bottomed in the first half of fiscal 2009, we have experienced significant improvement in our key financial metrics. Average assets under management increased 17 percent in the first quarter of fiscal 2011 relative to the first quarter of fiscal 2010 despite turmoil in the municipal bond market, reflecting strong net flows and positive market action. Gross inflows were well diversified among major investment categories and well balanced between funds and separate accounts. Revenue increased faster than our overall expenses in the first quarter of fiscal 2011 compared to the first quarter of fiscal 2010, resulting in higher operating margins.

### **Managed Asset Levels**

Average assets under management were \$187.2 billion in the first quarter of fiscal 2011 compared to \$160.0 billion in the first quarter of fiscal 2010, reflecting positive net flows and favorable market action. Growth in separate account assets, which earn lower fees on average than funds, contributed to a decline in our average effective fee rate to 66 basis points in the first quarter of fiscal 2011 from 67 basis points in the first quarter of fiscal 2010.

As a matter of course, investors in our sponsored open-end funds and separate accounts have the ability to redeem their shares or investments at any time, without prior notice, and there are no material restrictions that would prevent them from doing so.

### **Operating Results**

In the first quarter of fiscal 2011, our revenue increased by \$40.3 million, or 15 percent, from the first quarter of fiscal 2010. Our operating expenses increased by \$24.6 million, or 13 percent, in the same period, reflecting increases in asset-based expenses that increase as assets under management increase, such as certain distribution and service fees, and increases in expenses that adjust to increases in operating earnings, such as the performance-based management incentives we accrue. The increase in our operating expenses also reflects an increase in our sales-related expenses, including sales incentives, which vary with the level of sales and the acquisition costs of new assets.



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### **Recoverability of our Investments**

Our \$296.8 million of investments consist primarily of positions in Eaton Vance-managed funds and separate accounts entered into for investment and business development purposes. These investments are generally in liquid debt or equity securities and are carried at fair market value. We test our investments, including our investments in non-consolidated collateralized loan obligation ( CLO ) entities and investments classified as available-for-sale, for impairment on a quarterly basis. Our investments in non-consolidated CLO entities, which have been the subject of past impairments, totaled \$1.2 million on January 31, 2011. We evaluate our investments in non-consolidated CLO entities and investments classified as available-for-sale for impairment using quantitative factors, including how long the investment has been in a net unrealized loss position, and qualitative factors, including the underlying credit quality of the issuer and our ability and intent to hold the investment. If markets deteriorate during the quarters ahead, our assessment of impairment on a quantitative basis may lead us to impair investments in non-consolidated CLO entities or investments classified as available-for-sale in future quarters that were in an unrealized loss position at January 31, 2011.

We test our investments in affiliates and goodwill in the fourth quarter of each fiscal year, or as facts and circumstances indicate that additional analysis is warranted. There have been no significant changes in financial condition in the first quarter of fiscal 2011 that would indicate that an impairment loss exists at January 31, 2011.

We periodically review our deferred sales commissions and identifiable intangible assets for impairment as events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. There have been no significant changes in financial condition in the first quarter of fiscal 2011 that would indicate that an impairment loss exists at January 31, 2011.

### **Assets Under Management**

Assets under management of \$191.7 billion on January 31, 2011 were 19 percent higher than the \$161.6 billion reported a year earlier, reflecting improving securities prices and strong open-end fund and institutional net inflows. Long-term fund net inflows of \$11.3 billion over the last twelve months reflect \$12.3 billion of open-end fund net inflows and \$0.6 billion of closed-end fund net inflows offset by \$1.6 billion of private fund net outflows. Gross outflows from private and closed-end funds include net reductions in fund leverage of \$0.7 billion in the last twelve months. Institutional separate account net inflows were \$4.1 billion, high-net-worth separate account net inflows were \$0.2 billion, and retail managed account net outflows were \$0.6 billion. Market price appreciation, reflecting recovering equity and income markets, contributed \$15.8 billion to growth in managed assets, while a decrease in cash management assets reduced assets under management by \$0.7 billion.

In prior fiscal quarters we have shown managed assets and flow data by major investment class (equity, fixed income and floating-rate income), using portfolio classification as the primary driver. In the first quarter of fiscal 2011, we began reporting managed assets and flow data by investment mandate, using fund investment strategy as the primary driver. Concurrent with this change, we have added a new Alternative category, to reflect the growing importance to our business of investment mandates that are designed to exhibit low correlation to stock and bond market performance. The Alternative category includes a range of absolute return and market neutral strategies, as well as commodity-linked investments.

TABLE OF CONTENTS**Ending Assets Under Management by Investment Mandate<sup>(1)</sup>**

<i>(in millions)</i>	January 31,							
	2011	% of Total	2010	% of Total	% Change			
Equity	\$ 114,722	60 %	\$ 98,461	61 %	17 %			
Fixed income	43,022	23 %	42,051	26 %	2 %			
Floating-rate income	21,939	11 %	16,270	10 %	35 %			
Alternative	11,358	6 %	3,397	2 %	234 %			
Cash management	703	0 %	1,405	1 %	-50 %			
Total	\$ 191,744	100 %	\$ 161,584	100 %	19 %			

(1) *Includes funds and separate accounts.*

Equity assets under management included \$32.1 billion and \$31.0 billion of equity funds managed for after-tax returns on January 31, 2011 and 2010, respectively. Fixed income assets included \$14.3 billion and \$16.5 billion of tax-exempt municipal bond fund assets on January 31, 2011 and 2010, respectively.

Assets under management for which we estimate fair value are not material relative to the total value of the assets we manage.

**Long-Term Fund and Separate Account Net Flows**

<i>(in millions)</i>	Three Months Ended January 31,		% Change	
	2011	2010		
Long-term funds:				
Open-end funds	\$ 2,061	\$ 2,493	-17	%
Closed-end funds	(111 )	(20 )	455	%
Private funds	(598 )	(1,014 )	-41	%
Total long-term fund net inflows	1,352	1,459	-7	%
Institutional accounts	471	390	21	%
High-net-worth accounts	156	631	-75	%
Retail managed accounts	(131 )	551	NM	(1)
Total separate account net inflows	496	1,572	-68	%
Total net inflows	\$ 1,848	\$ 3,031	-39	%

(1) *Not meaningful ( NM )*

Net inflows totaled \$1.8 billion in the first quarter of fiscal 2011 compared to \$3.0 billion in the first quarter of fiscal 2010. Open-end fund net inflows of \$2.1 billion and \$2.5 billion in the first quarter of fiscal 2011 and 2010, respectively, reflect gross inflows of \$8.8 billion and \$6.6 billion, respectively, net of redemptions of \$6.7 billion and \$4.1 billion. Private funds, which include privately offered equity and income funds as well as CLO entities, had net outflows of \$0.6 billion and \$1.0 billion in the first quarter of fiscal 2011 and 2010, respectively. Approximately \$0.7 billion and \$0.5 billion of private fund outflows in the first quarter of fiscal 2011 and 2010, respectively, can be attributed to reductions in portfolio leverage. Reductions in portfolio



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leverage in private and closed-end funds reflect paydowns to maintain required asset coverage ratios as well as other portfolio activity.

Separate account net inflows totaled \$0.5 billion in the first quarter of fiscal 2011 compared to net inflows of \$1.6 billion in the first quarter of fiscal 2010. Institutional net inflows totaled \$0.5 billion in the first quarter of fiscal 2011 compared to \$0.4 billion in the first quarter of fiscal 2010, reflecting gross inflows of \$2.2 billion and \$1.6 billion in the first quarter of fiscal 2011 and 2010, respectively, net of redemptions of \$1.7 billion and \$1.2 billion, respectively. High-net-worth net inflows totaled \$0.2 billion in the first quarter of fiscal 2011 compared to \$0.6 billion in the first quarter of fiscal 2010, reflecting gross inflows of \$0.8 billion and \$1.1 billion in the first quarter of fiscal 2011 and 2010, respectively, net of redemptions of \$0.6 billion and \$0.5 billion, respectively. Retail managed account net outflows totaled \$0.1 billion in the first quarter of fiscal 2011 reflecting gross inflows of \$1.6 billion net of redemptions of \$1.7 billion. Retail managed account net inflows totaled \$0.5 billion in the first quarter 2010, reflecting gross inflows of \$1.7 billion net of redemptions of \$1.2 billion. Retail managed account redemptions in the first quarter of fiscal 2011 reflect residual redemptions of \$0.2 billion in Parametric Portfolio Associates retail managed account overlay assets as a result of the integration of Bank of America's retail managed account program into the Merrill Lynch retail managed account program following Bank of America's 2009 acquisition of Merrill Lynch. Unlike the former Bank of America program, the Merrill Lynch retail managed account program does not currently utilize outside overlay managers.

The following table summarizes the asset flows by investment mandate for the three months ended January 31, 2011 and 2010:

TABLE OF CONTENTS**Asset Flows**

<i>(in millions)</i>	Three Months Ended		% Change	
	January 31, 2011	2010		
Equity fund assets beginning	\$ 58,434	\$ 53,829	9	%
Sales/inflows	4,178	3,208	30	%
Redemptions/outflows	(4,142 )	(3,310 )	25	%
Exchanges	66	459	-86	%
Market value change	2,813	1,269	122	%
Equity fund assets ending	61,349	55,455	11	%
Fixed income fund assets beginning	29,421	26,076	13	%
Sales/inflows	1,679	1,680	0	%
Redemptions/outflows	(2,577 )	(1,387 )	86	%
Exchanges	(229 )	104	NM	
Market value change	(1,692 )	313	NM	
Fixed income fund assets ending	26,602	26,786	-1	%
Floating-rate income fund assets beginning	16,128	14,361	12	%
Sales/inflows	1,967	828	138	%
Redemptions/outflows	(561 )	(616 )	-9	%
Exchanges	118	2	NM	
Market value change	251	380	-34	%
Floating-rate income fund assets ending	17,903	14,955	20	%
Alternative fund assets beginning	9,995	1,938	416	%
Sales/inflows	1,811	1,111	63	%
Redemptions/outflows	(1,003 )	(55 )	NM	
Exchanges	(20 )	23	NM	
Market value change	93	(27 )	NM	
Alternative fund assets ending	10,876	2,990	264	%
Total long-term fund assets beginning	113,978	96,204	18	%
Sales/inflows	9,635	6,827	41	%
Redemptions/outflows	(8,283 )	(5,368 )	54	%
Exchanges	(65 )	588	NM	
Market value change	1,465	1,935	-24	%
Total long-term fund assets ending	116,730	100,186	17	%
Separate accounts beginning	70,126	57,278	22	%
Inflows institutional	2,184	1,612	35	%
Outflows institutional	(1,713 )	(1,222 )	40	%
Inflows high-net-worth	798	1,087	-27	%
Outflows high-net-worth	(642 )	(456 )	41	%
Inflows retail managed accounts	1,584	1,714	-8	%
Outflows retail managed accounts	(1,715 )	(1,163 )	47	%
Exchanges	3	(579 )	NM	
Market value change	3,686	1,722	114	%
Separate accounts ending	74,311	59,993	24	%
Cash management fund assets ending	703	1,405	-50	%

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Assets under management ending	\$ 191,744	\$ 161,584	19	%
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<i>(in millions)</i>	January 31,		2010			% Change
	2011	% of Total		% of Total		
Open-end funds:						
Class A	\$ 37,623	20 %	\$ 36,091	22 %	4 %	
Class B	1,716	1 %	2,206	2 %	-22 %	
Class C	10,305	5 %	8,623	5 %	19 %	
Class I	25,299	13 %	12,870	8 %	97 %	
Other <sup>(1)</sup>	1,053	1 %	1,086	1 %	-3 %	
Total open-end funds	75,996	40 %	60,876	38 %	25 %	
Private funds <sup>(2)</sup>	17,653	9 %	17,522	11 %	1 %	
Closed-end funds	23,784	12 %	23,193	14 %	3 %	
Total fund assets	117,433	61 %	101,591	63 %	16 %	
Institutional account assets	36,928	19 %	27,512	17 %	34 %	
High-net-worth account assets	12,931	7 %	10,801	7 %	20 %	
Retail managed account assets	24,452	13 %	21,680	13 %	13 %	
Total separate account assets	74,311	39 %	59,993	37 %	24 %	
Total	\$ 191,744	100 %	\$ 161,584	100 %	19 %	

(1) *Includes other classes of Eaton Vance open-end funds.*

(2) *Includes privately offered equity and bank loan funds and CLO entities.*

We currently sell our sponsored open-end mutual funds under four primary pricing structures: front-end load commission ( Class A ); spread-load commission ( Class B ); level-load commission ( Class C ); and institutional no-load ( Class I ). We waive the front-end sales load on Class A shares under certain circumstances. In such cases, the shares are sold at net asset value.

Fund assets represented 61 percent of total assets under management on January 31, 2011, down from 63 percent on January 31, 2010, while separate account assets, which include institutional, high-net-worth and retail managed account assets, increased to 39 percent of total assets under management on January 31, 2011, from 37 percent on January 31, 2010. Fund assets under management increased \$2.3 billion, or 2 percent, from \$115.1 billion on October 31, 2010, reflecting annualized internal growth before deleveraging of 8 percent, market appreciation of \$1.5 billion and net reductions in fund leverage of \$0.8 billion. Separate account assets under management increased \$4.2 billion, or 6 percent, from \$70.1 billion on October 31, 2010, reflecting annualized internal growth of 3 percent and market appreciation of \$3.7 billion.

Average assets under management presented in the following table represent a monthly average by asset class. This table is intended to provide information useful in the analysis of our asset-based revenue and distribution expenses. With the exception of our separate account investment advisory fees, which are generally calculated as a percentage of either beginning, average or ending quarterly assets, our investment advisory, administration, distribution and service fees, as well as certain expenses, are generally calculated as a percentage of average daily assets.

TABLE OF CONTENTS**Average Assets Under Management by Asset Class**

<i>(in millions)</i>	Three Months Ended		% Change	
	January 31, 2011	2010		
Open-end funds:				
Class A	\$ 37,619	\$ 35,722	5	%
Class B	1,782	2,269	-21	%
Class C	10,315	8,404	23	%
Class I	23,595	11,920	98	%
Other <sup>(1)</sup>	1,049	1,100	-5	%
Total open-end funds	74,360	59,415	25	%
Private funds <sup>(2)</sup>	17,360	17,846	-3	%
Closed-end funds	23,706	23,414	1	%
Total fund assets	115,426	100,675	15	%
Institutional account assets	35,472	27,414	29	%
High-net-worth account assets	12,316	10,555	17	%
Retail managed account assets	23,941	21,313	12	%
Total separate account assets	71,729	59,282	21	%
Total	\$ 187,155	\$ 159,957	17	%

(1) *Includes other classes of Eaton Vance open-end funds.*

(2) *Includes privately offered equity and bank loan funds and CLO entities.*

**Results of Operations**

<i>(in thousands, except per share data)</i>	Three Months Ended		% Change	
	January 31, 2011	2010		
Net income attributable to Eaton Vance Corp. shareholders	\$ 37,535	\$ 46,242	-19	%
Earnings per share:				
Basic	\$ 0.31	\$ 0.39	-21	%
Diluted	\$ 0.30	\$ 0.37	-19	%
Operating margin	33	%	32	%
				NM

We reported net income attributable to Eaton Vance Corp. shareholders of \$37.5 million, or \$0.30 per diluted share, in the first quarter of fiscal 2011 compared to net income attributable to Eaton Vance Corp. shareholders of \$46.2 million, or \$0.37 per diluted share, in the first quarter of fiscal 2010. Earnings were reduced \$19.1 million, or \$0.15 per diluted share, in the first quarter of fiscal 2011 and by \$2.3 million, or \$0.02 per diluted share, in the first quarter of fiscal 2010 by increases in the estimated redemption value of non-controlling interests in our subsidiary Parametric Portfolio Associates held by its senior management and other current and former employees that are redeemable at other than fair value, reflecting the subsidiary's year-over-year profit

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growth. The remaining change in net income attributable to Eaton Vance Corp. shareholders can be primarily attributed to the following:

An increase in revenue of \$40.3 million, or 15 percent, primarily due to the 17 percent increase in average assets under management offset by a decrease in our annualized effective fee rate to 66 basis points in the first quarter of fiscal 2011 from 67 basis points in the first quarter of fiscal 2010. The decrease in our annualized effective fee rate can be primarily attributed to the increase in average separate account assets under management as a percentage of total average assets under management.

An increase in expenses of \$24.6 million, or 13 percent, due to increases in compensation expense, distribution expense, service fee expense, the amortization of deferred sales commissions, fund expenses and other expenses.

An increase in losses on investments and derivatives of \$5.6 million, primarily reflecting losses on derivative positions entered into by the Company to hedge seed investments partially offset by investment gains recognized on those seed investments.

An increase in other income (expense) of the Company's consolidated CLO entity of \$0.3 million, reflecting the initial consolidation of the entity in the first quarter of fiscal 2011.

An increase in income taxes of \$2.9 million, or 9 percent, reflecting the 12 percent increase in taxable income year-over-year, partially offset by a decrease in the Company's effective tax rate for the quarter.

A decrease in weighted average diluted shares outstanding of 0.7 million shares, or 1 percent, primarily reflecting a decrease in the number of in-the-money share options included in the calculation of weighted average diluted shares outstanding.

In evaluating operating performance we consider operating income and net income, which are calculated on a basis consistent with GAAP, as well as adjusted operating income, an internally derived non-GAAP performance measure.

We define adjusted operating income as operating income excluding the results of consolidated funds and CLO entities and adding back stock-based compensation, closed-end fund structuring fees, any write-off of intangible assets or goodwill associated with our acquisitions and other items we consider non-operating in nature. We believe that adjusted operating income is a key indicator of our ongoing profitability and therefore use this measure as the basis for calculating performance-based management incentives. Adjusted operating income is not, and should not be construed to be, a substitute for operating income computed in accordance with GAAP. However, in assessing the performance of the business, our management and our Board of Directors look at adjusted operating income as a measure of underlying performance, since operating results of consolidated funds and CLO entities and amounts resulting from one-time events do not necessarily represent normal results of operations. In addition, when assessing performance, management and the Board look at performance both with and without stock-based compensation, a non-cash operating expense.

The following table provides a reconciliation of operating income to adjusted operating income for the three months ended January 31, 2011 and 2010:

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<i>(in thousands)</i>	Three Months Ended		% Change	
	January 31, 2011	2010		
Operating income	\$ 103,018	\$ 87,347	18	%
Operating income of consolidated funds	(3,211 )	(1,555 )	106	%
Stock-based compensation <sup>(1)</sup>	14,973	13,284	13	%
Adjusted operating income	\$ 114,780	\$ 99,076	16	%
Adjusted operating margin	37 %	36 %		

(1) Excludes stock-based compensation associated with phantom stock granted to directors, which is settled in cash.

**Revenue**

Our average overall effective fee rate (total revenue, excluding other revenue, as a percentage of average assets under management) was 66 basis points in the first quarter of fiscal 2011, compared to 67 basis points in the first quarter of fiscal 2010. The decrease in our average overall effective fee rate can be primarily attributed to the increase in separate account assets under management as a percentage of total average assets under management.

<i>(in thousands)</i>	Three Months Ended		% Change	
	January 31, 2011	2010		
Investment advisory and administration fees	\$ 242,734	\$ 210,387	15	%
Distribution and underwriter fees				