

FORMFACTOR INC  
Form 10-Q  
May 08, 2018

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 10-Q

(Mark one)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2018

Or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 000-50307

FormFactor, Inc.

(Exact name of registrant as specified in its charter)

Delaware 13-3711155

(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

7005 Southfront Road, Livermore, California 94551

(Address of principal executive offices, including zip code)

(925) 290-4000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of the Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer", "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

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(Do not check if a smaller reporting company)

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of May 3, 2018, 73,031,864 shares of the registrant's common stock, par value \$0.001 per share, were outstanding.

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FORMFACTOR, INC.  
FORM 10-Q FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2018  
INDEX

|                 |  |           |
|-----------------|--|-----------|
| <u>Part I.</u>  | <u>Financial Information</u>   |           |
| <u>Item 1.</u>  | <u>Financial Statements (Unaudited):</u>   |           |
|                 | <u>Condensed Consolidated Balance Sheets as of March 31, 2018 and December 30, 2017</u>                                      | <u>3</u>  |
|                 | <u>Condensed Consolidated Statements of Income for the three months ended March 31, 2018 and April 1, 2017</u>               | <u>4</u>  |
|                 | <u>Condensed Consolidated Statements of Comprehensive Income for the three months ended March 31, 2018 and April 1, 2017</u> | <u>5</u>  |
|                 | <u>Condensed Consolidated Statements of Cash Flows for the three months ended March 31, 2018 and April 1, 2017</u>           | <u>6</u>  |
|                 | <u>Notes to Condensed Consolidated Financial Statements</u>  | <u>7</u>  |
| <u>Item 2.</u>  | <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>                                 | <u>19</u> |
| <u>Item 3.</u>  | <u>Quantitative and Qualitative Disclosures About Market Risk</u>  | <u>27</u> |
| <u>Item 4.</u>  | <u>Controls and Procedures</u>   | <u>27</u> |
| <u>Part II.</u> | <u>Other Information</u>   | <u>28</u> |
| <u>Item 1A.</u> | <u>Risk Factors</u>  | <u>28</u> |
| <u>Item 6.</u>  | <u>Exhibits</u>  | <u>28</u> |
|                 | <u>Signatures</u>  | <u>29</u> |

## PART I - FINANCIAL INFORMATION

## Item 1. Financial Statements

## FORMFACTOR, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except share and per share amounts)

(Unaudited)

|  | March 31,<br>2018 | December 30,<br>2017 |
|--|-------------------|----------------------|
| <b>ASSETS</b>  |                   |                      |
| Current assets:  |                   |                      |
| Cash and cash equivalents  | \$93,699          | \$ 91,184            |
| Marketable securities  | 48,370            | 48,988               |
| Accounts receivable, net of allowance for doubtful accounts of \$200 and \$200                             | 78,524            | 81,515               |
| Inventories, net   | 73,780            | 67,848               |
| Restricted cash  | 663               | 372                  |
| Refundable income taxes  | 2,307             | 2,242                |
| Prepaid expenses and other current assets  | 14,452            | 13,705               |
| Total current assets   | 311,795           | 305,854              |
| Restricted cash  | 1,020             | 1,170                |
| Property, plant and equipment, net of accumulated depreciation and amortization of \$259,608 and \$255,755 | 47,851            | 46,754               |
| Goodwill   | 190,367           | 189,920              |
| Intangibles, net   | 90,649            | 97,484               |
| Deferred tax assets  | 3,145             | 3,133                |
| Other assets   | 1,361             | 2,259                |
| Total assets   | \$646,188         | \$ 646,574           |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>  |                   |                      |
| Current liabilities:   |                   |                      |
| Accounts payable   | \$38,889          | \$ 35,046            |
| Accrued liabilities  | 23,496            | 33,694               |
| Current portion of term loan, net of unamortized issuance cost of \$270 and \$307                          | 29,730            | 18,443               |
| Deferred revenue   | 4,515             | 4,978                |
| Total current liabilities  | 96,630            | 92,161               |
| Term loan, less current portion, net of unamortized issuance cost of \$185 and \$272                       | 67,315            | 87,228               |
| Deferred tax liabilities   | 3,487             | 3,379                |
| Deferred rent and other liabilities  | 7,746             | 5,169                |
| Total liabilities  | 175,178           | 187,937              |
| Stockholders' equity:  |                   |                      |
| Preferred stock, \$0.001 par value:  |                   |                      |
| 10,000,000 shares authorized; no shares issued and outstanding   | —                 | —                    |
| Common stock, \$0.001 par value:   |                   |                      |
| 250,000,000 shares authorized; 73,013,842 and 72,532,176 shares issued and outstanding                     | 74                | 73                   |
| Additional paid-in capital   | 851,249           | 843,116              |
| Accumulated other comprehensive income   | 5,185             | 3,021                |
| Accumulated deficit  | (385,498 )        | (387,573 )           |
| Total stockholders' equity   | 471,010           | 458,637              |

|  |           |            |
|--|-----------|------------|
| Total liabilities and stockholders' equity | \$646,188 | \$ 646,574 |
|--|-----------|------------|

The accompanying notes are an integral part of these condensed consolidated financial statements.

3

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## FORMFACTOR, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except per share amounts)

(Unaudited)

|   | Three Months Ended |               |
|---|--------------------|---------------|
|   | March 31, 2018     | April 1, 2017 |
| Revenues  | \$ 118,290         | \$ 128,829    |
| Cost of revenues  | 73,161             | 81,258        |
| Gross profit  | 45,129             | 47,571        |
| Operating expenses:   |                    |               |
| Research and development  | 18,046             | 17,414        |
| Selling, general and administrative                               | 23,449             | 22,829        |
| Restructuring and impairment charges                              | —                  | 269           |
| Total operating expenses  | 41,495             | 40,512        |
| Operating income  | 3,634              | 7,059         |
| Interest income   | 257                | 67            |
| Interest expense  | (967)              | (1,174)       |
| Other expense, net  | (512)              | (400)         |
| Income before income taxes  | 2,412              | 5,552         |
| Provision for income taxes  | 287                | 367           |
| Net income  | \$ 2,125           | \$ 5,185      |
| Net income per share:   |                    |               |
| Basic   | \$ 0.03            | \$ 0.07       |
| Diluted   | \$ 0.03            | \$ 0.07       |
| Weighted-average number of shares used in per share calculations: |                    |               |
| Basic   | 72,826             | 71,423        |
| Diluted   | 74,342             | 72,922        |

The accompanying notes are an integral part of these condensed consolidated financial statements.

FORMFACTOR, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE  
 INCOME

(In thousands)

(Unaudited)

|   | Three Months<br>Ended |          |
|---|-----------------------|----------|
|   | March 31,             | April 1, |
|   | 2018                  | 2017     |
| Net income  | \$2,125               | \$ 5,185 |
| Other comprehensive income, net of tax:                       |                       |          |
| Foreign currency translation adjustments                      | 2,166                 | 1,447    |
| Unrealized losses on available-for-sale marketable securities | (174 )                | —        |
| Unrealized gains on derivative instruments                    | 172                   | 157      |
| Other comprehensive income, net of tax                        | 2,164                 | 1,604    |
| Comprehensive income  | \$4,289               | \$ 6,789 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

FORMFACTOR, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (In thousands)  
 (Unaudited)

|   | Three Months Ended |           |
|---|--------------------|-----------|
|   | March 31, April 1, |           |
|   | 2018               | 2017      |
| Cash flows from operating activities:   |                    |           |
| Net income  | \$2,125            | \$5,185   |
| Adjustments to reconcile net income to net cash provided by operating activities: |                    |           |
| Depreciation  | 3,525              | 3,162     |
| Amortization  | 7,194              | 8,349     |
| Accretion of discount on investments  | 23                 | —         |
| Stock-based compensation expense  | 3,756              | 3,302     |
| Amortization of debt issuance costs   | 123                | 171       |
| Deferred income tax provision   | 59                 | 81        |
| Provision for excess and obsolete inventories                                     | 2,045              | 2,797     |
| Acquired inventory step-up amortization   | —                  | 190       |
| Loss on disposal of long-lived assets   | 15                 | 22        |
| Gain on derivative instruments  | —                  | (65 )     |
| Foreign currency transaction gains  | (561 )             | (729 )    |
| Changes in assets and liabilities:  |                    |           |
| Accounts receivable   | 3,354              | (8,888 )  |
| Inventories   | (7,408 )           | (3,345 )  |
| Prepaid expenses and other current assets   | (247 )             | 3,068     |
| Refundable income taxes   | (52 )              | 286       |
| Other assets  | 662                | 615       |
| Accounts payable  | 2,988              | 7,220     |
| Accrued liabilities   | (9,521 )           | (4,780 )  |
| Income tax payable  | (829 )             | (419 )    |
| Deferred rent and other liabilities   | 2,515              | 71        |
| Deferred revenues   | (444 )             | 1,510     |
| Net Cash provided by operating activities   | 9,322              | 17,803    |
| Cash flows from investing activities:   |                    |           |
| Acquisition of property, plant and equipment                                      | (3,831 )           | (3,465 )  |
| Proceeds from sale of a subsidiary  | 20                 | 14        |
| Purchases of marketable securities  | (3,587 )           | —         |
| Proceeds from maturities of marketable securities                                 | 4,007              | —         |
| Net cash used in investing activities   | (3,391 )           | (3,451 )  |
| Cash flows from financing activities:   |                    |           |
| Proceeds from issuances of common stock   | 4,754              | 7,437     |
| Purchase and retirement of common stock   | —                  | (2,733 )  |
| Tax withholdings related to net share settlements of equity awards                | (357 )             | (480 )    |
| Principal repayments on term loan   | (8,750 )           | (6,875 )  |
| Net cash used in financing activities   | (4,353 )           | (2,651 )  |
| Effect of exchange rate changes on cash, cash equivalents and restricted cash     | 1,078              | 1,260     |
| Net increase in cash, cash equivalents and restricted cash                        | 2,656              | 12,961    |
| Cash, cash equivalents and restricted cash, beginning of period                   | 92,726             | 102,596   |
| Cash, cash equivalents and restricted cash, end of period                         | \$95,382           | \$115,557 |



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Non-cash investing and financing activities:

|   |       |         |
|---|-------|---------|
| Change in accounts payable and accrued liabilities related to property, plant and equipment purchases | \$601 | \$2,035 |
|---|-------|---------|

Supplemental disclosure of cash flow information:

|                                 |       |         |
|---------------------------------|-------|---------|
| Cash paid for income taxes, net | \$771 | \$338   |
| Cash paid for interest          | \$826 | \$1,016 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

6

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FORMFACTOR, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Note 1 — Basis of Presentation and New Accounting Pronouncements

Basis of Presentation

The condensed consolidated financial information included herein has been prepared by FormFactor, Inc. without audit, in accordance with accounting principles generally accepted in the United States of America (“GAAP”) and pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”). However, such information reflects all adjustments, consisting only of normal recurring adjustments, which are, in the opinion of management, necessary for a fair presentation of the financial position, results of operations and cash flows for the interim periods. The financial information as of December 30, 2017 is derived from our 2017 Annual Report on Form 10-K. The condensed consolidated financial statements included herein should be read in conjunction with the consolidated financial statements and the notes thereto included in our 2017 Annual Report on Form 10-K. The results of operations for the interim periods presented are not necessarily indicative of the results to be expected for the full year.

Fiscal Year

We operate on a 52/53 week fiscal year, whereby the fiscal year ends on the last Saturday of December. Fiscal 2018 and 2017 each contain 52 weeks and the three months ended March 31, 2018 and April 1, 2017 each contained 13 weeks. Fiscal 2018 will end on December 29, 2018.

Reclassifications

Certain immaterial reclassifications were made to the prior period financial statements to conform to the current period presentation.

Critical Accounting Policies

Our critical accounting policies have not changed during the three months ended March 31, 2018 from those disclosed in our Annual Report on Form 10-K for the year ended December 30, 2017, except for:

Revenue Recognition

Revenue is recognized upon transferring control of products and services, and the amounts recognized reflect the consideration we expect to be entitled to receive in exchange for these products and services. Revenue is recognized net of any taxes collected from customers, which are subsequently remitted to governmental authorities. An arrangement may include some or all of the following products and services: probe cards, systems, accessories, installation services, service contracts and extended warranty contracts. We sell our products and services direct to customers and to partners in two distribution channels: global direct sales force and through a combination of manufacturers’ representatives and distributors.

A performance obligation is a promise in a contract to transfer a distinct good or service to the customer. In contracts with multiple performance obligations, we identify each performance obligation and evaluate whether the performance obligation is distinct within the context of the contract at contract inception. Performance obligations that are not distinct at contract inception are combined and accounted for as one unit of account. Generally, the performance obligations in a contract are considered distinct within the context of the contract and are accounted for as separate units of account.

Our products may be customized to our customers’ specifications, however, control of our products are typically transferred to the customer at the point in time the product is either shipped or delivered, depending on the terms of

the arrangement, as the criteria for overtime recognition are not met. In limited circumstances, substantive acceptance by the customer exists which results in the deferral of revenue until acceptance is formally received from the customer. Judgment may be required in determining if the acceptance clause is substantive.

Installation services are routinely provided to customers purchasing our systems. Installation services are a distinct performance obligation apart from the systems and recognized in the period they are performed. Service contracts, which include repair and maintenance service contracts, and extended warranty contracts are also distinct performance obligations and recognized as our performance obligations are satisfied. This is typically the contractual service period, which ranges from one to two years. For these service contracts recognized over time, we use an input measure, days elapsed, to measure progress.

A contract's transaction price is allocated to each distinct performance obligation and recognized as revenue when, or as, the performance obligation is satisfied. In determining the transaction price, we evaluate whether the price is subject to refund or adjustment to determine the net consideration to which we expect to be entitled. We generally do not grant return privileges, except

for defective products during the warranty period. Sales incentives and other programs that we may make available to these customers are considered to be a form of variable consideration, which is estimated in determining the contract's transaction price to be allocated to the performance obligations. We have elected the practical expedient under ASC 606-10-32-18 to not assess whether a contract has a significant financing component as our standard payment terms are less than one year.

For contracts with multiple performance obligations, we allocate the contract's transaction price to each performance obligation based on its relative standalone selling price. The stand-alone selling prices are determined based on the prices at which we separately sell these products. For items that are not sold separately, we estimate the stand-alone selling prices using our best estimate of selling price.

Transaction price allocated to the remaining performance obligations: On March 31, 2018, we had \$3.6 million of remaining performance obligations, which were comprised of deferred service contracts and extended warranty contracts not yet delivered. We expect to recognize approximately 20.6% of our remaining performance obligations as revenue in fiscal 2019, and additional 8.7% in fiscal 2020 and thereafter. The foregoing excludes the value of other remaining performance obligations as they have original durations of one year or less, and also excludes information about variable consideration allocated entirely to a wholly unsatisfied performance obligation.

Contract balances: The timing of revenue recognition may differ from the timing of invoicing to customers. Accounts receivable is recorded at the invoiced amount, net of an allowance for doubtful accounts. A receivable is recognized in the period we deliver goods or provide services or when our right to consideration is unconditional. A contract asset is recorded when we have performed under the contract but our right to consideration is conditional on something other than the passage of time. Contract assets as of March 31, 2018 and December 30, 2017 were \$1.5 million and \$1.6 million, respectively, and are reported on the Condensed Consolidated Balance Sheet as a component of Prepaid expenses and other current assets.

Contract liabilities include payments received in advance of performance under a contract and are satisfied as the associated revenue is recognized. Contract liabilities are reported on the Condensed Consolidated Balance Sheets on a contract-by-contract basis at the end of each reporting period as a component of Deferred revenue and Deferred rent and other liabilities. Contract liabilities as of March 31, 2018 and December 30, 2017 were \$5.2 million and \$5.7 million, respectively. During the period ended March 31, 2018, we recognized \$2.4 million of revenue that was included in contract liabilities as of December 30, 2017.

Costs to obtain a contract: We generally expense sales commissions when incurred as a component of Selling, general and administrative expense as the amortization period is typically less than one year.

Revenue by Category: Refer to Note 12 of Notes to Consolidated Financial Statements for further details.

#### New Accounting Pronouncements

ASU 2016-10, ASU 2015-14 and ASU 2014-09

In May 2014, the Financial Accounting Standard Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-09, "Revenue from Contracts with Customers," and, in August 2015, the FASB issued ASU 2015-14, "Revenue from Contracts with Customers (Topic 606): Deferral of the Effective Date," which defers the effective date of ASU 2014-09 by one year. ASU 2014-09 requires an entity to recognize revenue to depict the transfer of goods or services to customers in an amount that reflects the consideration to which an entity expects to be entitled in exchange for those goods or services. The guidance also requires expanded disclosures relating to the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. Additionally, qualitative and quantitative disclosures are required about customer contracts, significant judgments and changes in judgments, and assets

recognized from the costs to obtain or fulfill a contract. The standard permits the use of either the retrospective or modified retrospective transition methods. In April 2016, the FASB issued ASU 2016-10, "Revenue from Contracts with Customers (Topic 606): Identifying Performance Obligations and Licensing" which was issued to clarify ASC Topic 606, "Revenue from Contracts with Customers" related to (i) identifying performance obligations; and (ii) the licensing implementation guidance. We adopted Accounting Standards Codification ("ASC") 606, Revenue from Contracts with Customers and all related amendments (collectively "ASC 606"), on December 31, 2017, the first day of fiscal 2018, using the modified retrospective method. We applied ASC 606 to all contracts not completed as of the date of adoption in order to determine any adjustment to the opening balance of retained earnings. Under the modified retrospective adoption method, the comparative financial information has not been restated and continues to be reported under the accounting standards in effect for those periods, ASC 605, "Revenue Recognition", which is also referred to herein as "legacy GAAP."

The adoption of ASC 606 did not have a material impact on our consolidated financial statements as of December 31, 2017. No adjustment was recorded to accumulated deficit as of the adoption date and reported revenue would not have been different under

legacy GAAP. Additionally, we do not expect the adoption of the revenue standard to have a material impact to our net income on an ongoing basis.

#### ASU 2017-12

In August 2017, the FASB issued ASU 2017-12, "Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities," which changes the recognition and presentation requirements of hedge accounting, including eliminating the requirement to separately measure and report hedge ineffectiveness and changing the presentation to include all items that affect earnings in the same income statement line item as the hedged item. ASU 2017-12 also provides new alternatives for applying hedge accounting to additional hedging strategies, measuring the hedged item in fair value hedges of interest rate risk, reducing the cost and complexity of applying hedge accounting and reducing the risk of material error correction if a company applies the shortcut method inappropriately. ASU 2017-12 is effective for fiscal years, including interim periods within those fiscal years, beginning after December 15, 2018, on a prospective basis. We early adopted ASU 2017-12 on December 31, 2017, the first day of fiscal 2018, resulting in an immaterial adjustment in our accumulated deficit on December 30, 2017. The adjustment was reflected in our Condensed Consolidated Balance Sheets as of that date.

#### ASU 2017-09

In May 2017, the FASB issued ASU 2017-09, "Compensation - Stock Compensation (Topic 718) - Scope of Modification Accounting," which provides clarity and reduces both diversity in practice and the cost and complexity when accounting for a change to the terms of a stock-based award. ASU 2017-09 is effective for fiscal years, including interim periods within those fiscal years, beginning after December 15, 2017, on a prospective basis. We adopted ASU 2017-09 on December 31, 2017, the first day of fiscal 2018. There were no modifications to any stock-based awards during the three months ended March 31, 2018.

#### ASU 2017-04

In January 2017, the FASB issued ASU 2017-04, "Intangibles - Goodwill and Other (Topic 350) - Simplifying the Test for Goodwill Impairment," which simplifies the subsequent measurement of goodwill by eliminating Step 2 from the goodwill impairment test. An entity should perform its annual, or interim, goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount, and recognize an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value, if applicable. The loss recognized should not exceed the total amount of goodwill allocated to the reporting unit. The same impairment test also applies to any reporting unit with a zero or negative carrying amount. An entity still has the option to perform the qualitative assessment for a reporting unit to determine if the quantitative impairment test is necessary. ASU 2017-04 is effective for fiscal years, including interim periods within those fiscal years, beginning after December 15, 2019, on a prospective basis. Early adoption is permitted for interim or annual goodwill impairment tests performed after January 1, 2017. We do not expect the adoption of ASU 2017-04 to have a material effect on our financial position, results of operations or cash flows.

#### ASU 2016-18

In November 2016, the FASB issued ASU 2016-18, "Statement of Cash Flows (Topic 230) - Restricted Cash," which requires that a statement of cash flows explain the change during the period in the total of cash, cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. Therefore, an entity should include amounts generally described as restricted cash or restricted cash equivalents within cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows. Prior to this ASU, there was no guidance to address how to classify and present changes in restricted cash or restricted cash equivalents. The updated guidance is effective for interim and annual periods beginning after December 15, 2017. We adopted ASU 2016-18 as of December 31, 2017, the first day of fiscal 2018 and retrospectively applied such guidance to our Consolidated Statements of Cash Flows.

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The following table provides a reconciliation of Cash and cash equivalents as previously reported within the Condensed Consolidated Statements of Cash Flows to Cash, cash equivalents and restricted cash as currently reported in the Condensed Consolidated Statements of Cash Flows (in thousands):

|   | December 30,<br>2017 | April 1,<br>2017 | December 31,<br>2016 |
|---|----------------------|------------------|----------------------|
| Cash, cash equivalents as previously reported in the Condensed Consolidated Statements of Cash Flows                    | \$ 91,184            | \$ 114,437       | \$ 101,408           |
| Current assets - Restricted cash  | 372                  | 4                | 106                  |
| Restricted cash   | 1,170                | 1,116            | 1,082                |
| Cash, cash equivalents and restricted cash as currently reported in the Condensed Consolidated Statements of Cash Flows | \$ 92,726            | \$ 115,557       | \$ 102,596           |

As of March 31, 2018, Restricted cash was comprised primarily of funds held by our foreign subsidiaries for employee obligations, office leases and customer deposits.

ASU 2016-02

In February 2016, the FASB issued ASU 2016-02, "Leases," which requires the recognition of right-of-use assets and lease liabilities for all long-term leases, including operating leases, on the balance sheet. The new standard also provides additional guidance on the measurement of the right-of-use assets and lease liabilities and will require enhanced disclosures about the Company's leasing arrangements. Under current accounting standards, substantially all of the Company's leases are considered operating leases and, as such, are not recognized on the Consolidated Balance Sheet. This new standard is effective for the Company beginning on January 1, 2019, with early adoption permitted. As initially issued, the standard required a "modified retrospective" adoption, meaning the standard is applied to leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements. In March 2019, the FASB approved an amendment to Topic 842 that permits a company to use its effective date as the date of initial application, and therefore, not restate comparative prior period financial information. The Company is currently assessing the impact of the new standard on its Consolidated Financial Statements and has not yet determined its transition method.

Note 2 — Concentration of Credit and Other Risks

Each of the following customers accounted for 10% or more of our revenues for the periods indicated:

|   | Three Months<br>Ended |                  |
|---|-----------------------|------------------|
|   | March 31,<br>2018     | April 1,<br>2017 |
| Intel   | 14.0%                 | 26.7 %           |
| SK Hynix  | 10.1                  | —                |
| Samsung   | —                     | 10.3             |
| Total revenues attributable to 10% or greater customers | 24.1 %                | 37.0 %           |

At March 31, 2018, three customers accounted for 13.7%, 12.7% and 10.4% of gross accounts receivable, respectively. At December 30, 2017, two customers accounted for 24.1% and 13.6% of gross accounts receivable, respectively. No other customers accounted for 10% or more of gross accounts receivable at either of these fiscal period ends.

Note 3 — Inventories

Inventories are stated at the lower of cost (principally standard cost, which approximates actual cost on a first in, first out basis) or net realizable value.

Inventories consisted of the following (in thousands):

|                  | March 31, December 30, |           |
|------------------|------------------------|-----------|
|                  | 2018                   | 2017      |
| Raw materials    | \$ 37,156              | \$ 33,101 |
| Work-in-progress | 21,719                 | 20,134    |
| Finished goods   | 14,905                 | 14,613    |
|                  | \$ 73,780              | \$ 67,848 |





Note 4 — Goodwill and Intangible Assets

Goodwill by reportable segment was as follows (in thousands):

|  | Probe<br>Cards | Systems  | Total     |
|--|----------------|----------|-----------|
| Goodwill, gross, as of December 31, 2016 | \$172,482      | \$15,528 | \$188,010 |
| Foreign currency translation             | —              | 1,910    | 1,910     |
| Goodwill, gross, as of December 30, 2017 | 172,482        | 17,438   | 189,920   |
| Foreign currency translation             | —              | 447      | 447       |
| Goodwill, gross, as of March 31, 2018    | \$172,482      | \$17,885 | \$190,367 |

We have not recorded any goodwill impairments as of March 31, 2018.

Intangible assets were as follows (in thousands):

| Other Intangible Assets         | March 31, 2018 |                             |          | December 30, 2017 |                             |          |
|---------------------------------|----------------|-----------------------------|----------|-------------------|-----------------------------|----------|
|                                 | Gross          | Accumulated<br>Amortization | Net      | Gross             | Accumulated<br>Amortization | Net      |
| Existing developed technologies | \$144,319      | \$82,091                    | \$62,228 | \$143,966         | \$76,826                    | \$67,140 |
| Trade name                      | 12,126         | 6,430                       | 5,696    | 12,086            | 5,735                       | 6,351    |
| Customer relationships          | 40,419         | 17,694                      | 22,725   | 40,313            | 16,320                      | 23,993   |
| Backlog                         | —              | —                           | —        | 15,811            | 15,811                      | —        |
|                                 | \$196,864      | \$106,215                   | \$90,649 | \$212,176         | \$114,692                   | \$97,484 |

Amortization expense was included in our Condensed Consolidated Statements of Income as follows (in thousands):

|                                     | Three Months<br>Ended |                  |
|-------------------------------------|-----------------------|------------------|
|                                     | March 31,<br>2018     | April 1,<br>2017 |
| Cost of revenues                    | \$5,157               | \$6,324          |
| Selling, general and administrative | 2,037                 | 2,025            |
|                                     | \$7,194               | \$8,349          |

The estimated future amortization of intangible assets is as follows (in thousands):

| Fiscal Year       | Amount   |
|-------------------|----------|
| Remainder of 2018 | \$21,590 |
| 2019              | 26,122   |
| 2020              | 24,052   |
| 2021              | 13,212   |
| 2022              | 3,602    |
| Thereafter        | 2,071    |
|                   | \$90,649 |

## Note 5 — Accrued Liabilities

Accrued liabilities consisted of the following (in thousands):

|  | March 31, December 30, |           |
|--|------------------------|-----------|
|  | 2018                   | 2017      |
| Accrued compensation and benefits                    | \$ 11,344              | \$ 18,141 |
| Accrued warranty                                     | 2,839                  | 3,662     |
| Accrued withholding for employee stock purchase plan | 1,298                  | 3,279     |
| Accrued income and other taxes                       | 1,877                  | 3,965     |
| Other accrued expenses                               | 6,138                  | 4,647     |
|  | \$ 23,496              | \$ 33,694 |

## Note 6 — Restructuring Charges

Restructuring charges are comprised of costs related to employee termination benefits as well as contract termination costs, and are included in Restructuring and impairment charges, net in the Consolidated Statements of Income.

Restructuring charges were \$0.3 million in the first quarter of fiscal 2017 and related to the consolidation of an acquired subsidiary into our operations.

There were no restructuring charges in the first quarter of fiscal 2018. Changes to the restructuring accrual in the three months ended March 31, 2018 were as follows (in thousands):

|                              | Employee Severance and Benefits | Contract Termination and Other Costs | Total  |
|------------------------------|---------------------------------|--------------------------------------|--------|
| Accrual at December 30, 2017 | \$ 398                          | \$ 1                                 | \$ 399 |
| Cash payments                | (398 )                          | (1 )                                 | (399 ) |
| Accrual at March 31, 2018    | \$ —                            | \$ —                                 | \$—    |

## Note 7 — Fair Value and Derivative Instruments

Whenever possible, the fair values of our financial assets and liabilities are determined using quoted market prices of identical securities or quoted market prices of similar securities from active markets. The three levels of inputs that may be used to measure fair value are as follows:

Level 1 valuations are obtained from real-time quotes for transactions in active exchange markets involving identical securities;

Level 2 valuations utilize significant observable inputs, such as quoted prices for similar assets or liabilities, quoted prices near the reporting date in markets that are less active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities; and

Level 3 valuations utilize unobservable inputs to the valuation methodology and include our own data about assumptions market participants would use in pricing the asset or liability based on the best information available under the circumstances.

We did not have any transfers of assets or liabilities measured at fair value on a recurring basis to or from Level 1, Level 2 or Level 3 during the three months ended March 31, 2018 or the year ended December 30, 2017.

The carrying values of Cash, Accounts receivable, net, Restricted cash, Prepaid expenses and other current assets, Accounts payable and Accrued liabilities approximate fair value due to their short maturities.

No changes were made to our valuation techniques during the first three months of fiscal 2018.

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Assets and Liabilities Measured at Fair Value on a Recurring Basis

Assets and liabilities measured at fair value on a recurring basis were as follows (in thousands):

| March 31, 2018                          | Level<br>1 | Level 2  | Total    |
|---|------------|----------|----------|
| Assets:                                 |            |          |          |
| Cash equivalents:                       |            |          |          |
| Money market funds                      | \$2,422    | \$—      | \$2,422  |
| Marketable securities:                  |            |          |          |
| U.S. Treasuries                         | 4,473      | —        | 4,473    |
| Certificates of deposit                 | —          | 955      | 955      |
| Agency securities                       | —          | 9,901    | 9,901    |
| Corporate bonds                         | —          | 31,544   | 31,544   |
| Commercial paper                        | —          | 1,497    | 1,497    |
|   | 4,473      | 43,897   | 48,370   |
| Interest rate swap derivative contracts | —          | 1,170    | 1,170    |
| Total assets                            | \$6,895    | \$45,067 | \$51,962 |
| Liabilities:                            |            |          |          |
| Foreign exchange derivative contracts   | \$—        | \$(327 ) | \$(327 ) |

| December 30, 2017                       | Level<br>1 | Level 2  | Total    |
|---|------------|----------|----------|
| Assets:                                 |            |          |          |
| Cash equivalents:                       |            |          |          |
| Money market funds                      | \$1,064    | \$—      | \$1,064  |
| Corporate bonds                         | —          | 774      | 774      |
|   | 1,064      | 774      | 1,838    |
| Marketable securities:                  |            |          |          |
| U.S. Treasuries                         | 3,963      | —        | 3,963    |
| Certificates of deposit                 | —          | 957      | 957      |
| Agency securities                       | —          | 10,432   | 10,432   |
| Corporate bonds                         | —          | 30,636   | 30,636   |
| Commercial paper                        | —          | 3,000    | 3,000    |
|   | 3,963      | 45,025   | 48,988   |
| Foreign exchange derivative contracts   | —          | 31       | 31       |
| Interest rate swap derivative contracts | —          | 1,043    | 1,043    |
| Total                                   | \$5,027    | \$46,873 | \$51,900 |

We did not have any liabilities measured at fair value on a recurring basis at December 30, 2017.

Cash Equivalents

The fair value of our cash equivalents is determined based on quoted market prices for similar or identical securities.

Marketable Securities

We classify our marketable securities as available-for-sale and value them utilizing a market approach. Our investments are priced by pricing vendors who provide observable inputs for their pricing without applying significant judgment. Broker pricing is used mainly when a quoted price is not available, the investment is not priced by our pricing vendors or when a broker price is more reflective of fair value. Our broker-priced investments are categorized as Level 2 investments because fair value is based on similar assets without applying significant judgments. In

addition, all of our investments have a sufficient level of trading volume to demonstrate that the fair value is appropriate.

Unrealized gains and losses were immaterial and were recorded as a component of Accumulated other comprehensive income in

13

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our Condensed Consolidated Balance Sheets. We did not have any other-than-temporary unrealized gains or losses at either period end included in these financial statements.

#### Interest Rate Swaps

The fair value of our interest rate swap contracts is determined at the end of each reporting period based on valuation models that use interest rate yield curves as inputs. For accounting purposes, our interest rate swap contracts qualify for, and are designated as, cash flow hedges. The cash flows associated with the interest rate swaps are reported in Net cash provided by operating activities in our Condensed Consolidated Statements of Cash Flows and the fair value of the interest rate swap contracts is recorded within Prepaid expenses and other current assets and Other assets in our Condensed Consolidated Balance Sheets.

The impact of the interest rate swaps on our Condensed Consolidated Statements of Income was as follows (in thousands):

|                                   | Amount of<br>Gain or<br>(Loss)<br>Recognized<br>in OCI on<br>Derivative | Location of Gain or (Loss) Reclassified from Accumulated OCI into Income | Amount of<br>Gain or<br>(Loss)<br>Reclassified<br>from<br>Accumulated<br>OCI into<br>Income |
|-----------------------------------|---|--|---|
| Three Months Ended March 31, 2018 | \$ 255  | Interest expense   | \$ 132  |
| Three Months Ended April 1, 2017  | \$ 120  | Interest expense   | \$ (37 )  |

#### Foreign Exchange Derivative Contracts

We operate and sell our products in various global markets. As a result, we are exposed to changes in foreign currency exchange rates. We utilize foreign currency forward contracts to hedge against future movements in foreign exchange rates that affect certain existing foreign currency denominated assets and liabilities and forecasted foreign currency revenue and expense transactions. Under this program, our strategy is to have increases or decreases in our foreign currency exposures mitigated by gains or losses on the foreign currency forward contracts in order to mitigate the risks and volatility associated with foreign currency transaction gains or losses.

We do not use derivative financial instruments for speculative or trading purposes. For accounting purposes, our foreign currency forward contracts are not designated as hedging instruments and, accordingly, we record the fair value of these contracts as of the end of our reporting period in our Condensed Consolidated Balance Sheets with changes in fair value recorded within Other expense, net in our Condensed Consolidated Statement of Income for both realized and unrealized gains and losses.

The fair value of our foreign exchange derivative contracts was determined based on current foreign currency exchange rates and forward points. All of our foreign exchange derivative contracts outstanding at March 31, 2018 will mature in the second quarter of fiscal 2018.

The following table provides information about our foreign currency forward contracts outstanding as of March 31, 2018 (in thousands):

| Currency | Contract Position | Contract Amount<br>(Local | Contract Amount<br>(U.S. |
|----------|-------------------|---------------------------|--------------------------|
|----------|-------------------|---------------------------|--------------------------|

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|   | Currency)   | Dollars) |
|---|-------------|----------|
| Japanese Yen Sell   | 983,753     | \$9,268  |
| Taiwan Dollar Buy   | (11,683 )   | (404 )   |
| Korean Won Buy  | (1,871,575) | (1,772 ) |
| Euro Dollar Sell  | 16,187      | 19,621   |
| Total USD notional amount of outstanding foreign exchange contracts |             | \$26,713 |

Our foreign currency contracts are classified within Level 2 of the fair value hierarchy as they are valued using pricing models that utilize observable market inputs.

The location and amount of net loss related to non-designated derivative instruments in the Condensed Consolidated Statements of Income were as follows (in thousands):



| Derivatives Not Designated as Hedging Instruments |                    | Location of Loss Recognized on Derivatives | Three Months Ended |
|---|--------------------|--|--------------------|
|   |                    |  | March 31, 2018     |
|   |                    |  | April 1, 2017      |
| Foreign exchange forward contracts                | Other expense, net |  | \$862 \$ 886       |

#### Assets and Liabilities Measured at Fair Value on a Non-Recurring Basis

We measure and report goodwill and intangible assets at fair value on a non-recurring basis if we determine these assets to be impaired or in the period when we make a business acquisition. There were no assets or liabilities measured at fair value on a nonrecurring basis during the three months ended March 31, 2018 or April 1, 2017.

#### Note 8 — Warranty

We offer warranties on certain products and record a liability for the estimated future costs associated with warranty claims at the time revenue is recognized. The warranty liability is based upon historical experience and our estimate of the level of future costs. While we engage in product quality programs and processes, our warranty obligation is affected by product failure rates, material usage and service delivery costs incurred in correcting a product failure. We continuously monitor product returns for warranty and maintain a reserve for the related expenses based upon our historical experience and any specifically identified field failures. As we sell new products to our customers, we must exercise considerable judgment in estimating the expected failure rates. This estimating process is based on historical experience of similar products, as well as various other assumptions that we believe to be reasonable under the circumstances.

We provide for the estimated cost of product warranties at the time revenue is recognized as a component of Cost of revenues in our Condensed Consolidated Statement of Income.

A reconciliation of the changes in our warranty liability was as follows (in thousands):

|                                | Three Months Ended |               |
|--------------------------------|--------------------|---------------|
|                                | March 31, 2018     | April 1, 2017 |
| Balance at beginning of period | \$3,662            | \$2,972       |
| Accruals                       | 1,025              | 1,127         |
| Settlements                    | (1,848 )           | (1,517 )      |
| Balance at end of period       | \$2,839            | \$2,582       |

#### Note 9 — Stockholders' Equity and Stock-Based Compensation

##### Common Stock Repurchase Program

In February 2017, our Board of Directors authorized a program to repurchase up to \$25 million of outstanding common stock to offset potential dilution from issuances of common stock under our employee stock purchase plan and equity incentive plan. The share repurchase program will expire on February 1, 2020. Repurchased shares are retired upon the settlement of the related transactions with the excess of cost over par value charged to additional paid-in capital. All repurchases are made in compliance with Rule 10b-18 under the Securities Exchange Act of 1934, as amended.

During the three months ended March 31, 2018, we did not repurchase any shares. As of March 31, 2018, \$6.0 million remained available for future repurchases.



### Restricted Stock Units

Restricted stock unit ("RSU") activity under our equity incentive plan was as follows:

|                           | Units      | Weighted<br>Average<br>Grant<br>Date Fair<br>Value |
|---------------------------|------------|--|
| RSUs at December 30, 2017 | 3,148,061  | \$ 11.22   |
| Awards granted            | 46,500     | 14.95  |
| Awards vested             | (59,246 )  | 6.73   |
| Awards forfeited          | (258,599 ) | 11.60  |
| RSUs at March 31, 2018    | 2,876,716  | \$ 11.34   |

The total fair value of RSUs vested during the three months ended March 31, 2018 was \$0.9 million.

### Performance Restricted Stock Units

We may grant Performance RSUs ("PRSUs") to certain executives, which vest based upon us achieving certain market performance criteria. There were no PRSUs granted during the three months ended March 31, 2018.

### Stock Options

Stock option activity under our equity incentive plan was as follows:

|                                  | Options<br>Outstanding | Weighted<br>Average<br>Exercise<br>Price | Weighted Average Remaining<br>Contractual Life<br>in Years | Aggregate<br>Intrinsic<br>Value |
|----------------------------------|------------------------|--|--|---------------------------------|
| Outstanding at December 30, 2017 | 659,334                | \$ 8.12                                  |  |                                 |
| Options exercised                | (105,610 )             | 9.93                                     |  |                                 |
| Outstanding at March 31, 2018    | 553,724                | \$ 7.77                                  | 4.06   | \$3,253,558                     |
| Exercisable at March 31, 2018    | 429,270                | \$ 7.66                                  | 4.04   | \$2,572,312                     |

### Employee Stock Purchase Plan

Information related to activity under our Employee Stock Purchase Plan ("ESPP") was as follows:

|   |   |
|---|---|
|   | Three<br>Months<br>Ended<br>March 31,<br>2018 |
| Shares issued   | 341,670                                       |
| Weighted average per share purchase price   | \$ 10.84                                      |
| Weighted average per share discount from the fair value of our common stock on the date of issuance | \$ 3.51                                       |

### Stock-Based Compensation

Stock-based compensation was included in our Condensed Consolidated Statements of Income as follows (in thousands):

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|                                     | Three Months |          |
|-------------------------------------|--------------|----------|
|                                     | Ended        |          |
|                                     | March 31,    | April 1, |
|                                     | 2018         | 2017     |
| Cost of revenues                    | \$920        | \$ 854   |
| Research and development            | 1,302        | 1,082    |
| Selling, general and administrative | 1,534        | 1,366    |
| Total stock-based compensation      | \$3,756      | \$ 3,302 |

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Unrecognized Compensation Costs

At March 31, 2018, the unrecognized stock-based compensation was as follows (in thousands):

|   | Unrecognized Expense | Average Expected Recognition Period in Years |
|---|----------------------|--|
| Stock options                                       | \$ 398               | 0.90   |
| Restricted stock units                              | 21,556               | 2.00   |
| Employee stock purchase plan                        | 691                  | 0.30   |
| Total unrecognized stock-based compensation expense | \$ 22,645            | 1.90   |

Note 10 — Net Income per Share

The following table reconciles the shares used in calculating basic net income per share and diluted net income per share (in thousands):

|  | Three Months Ended |               |
|--|--------------------|---------------|
|  | March 31, 2018     | April 1, 2017 |
| Weighted-average shares used in computing basic net income per share   | 72,826             | 71,423        |
| Add potentially dilutive securities                                    | 1,516              | 1,499         |
| Weighted-average shares used in computing diluted net income per share | 74,342             | 72,922        |
| Securities not included as they would have been antidilutive           | 19                 | 126           |

Note 11 — Commitments and Contingencies

Contractual Commitments and Purchase Obligations

Our lease commitments, purchase obligations and other contractual obligations have not materially changed as of March 31, 2018 from those disclosed in our Annual Report on Form 10-K for the year ended December 30, 2017.

Legal Matters

From time to time, we may be subject to legal proceedings and claims in the ordinary course of business. As of March 31, 2018, and as of the filing of this Quarterly Report on Form 10-Q, we were not involved in any material legal proceedings.

Note 12 — Operating Segments and Enterprise-Wide Information

Our chief operating decision maker ("CODM") is our Chief Executive Officer, who reviews operating results to make decisions about allocating resources and assessing performance for the entire company. We operate in two reportable segments consisting of the Probe Cards Segment and the Systems Segment.

The following table summarizes the operating results by reportable segment (dollars in thousands):

|              | Three Months Ended |          |            |           | April 1, 2017 |          |                     |           |       |
|--------------|--------------------|----------|------------|-----------|---------------|----------|---------------------|-----------|-------|
|              | March 31, 2018     |          | Total      |           | Probe Cards   |          | Corporate and Other |           | Total |
| Revenues     | \$94,928           | \$23,362 | \$—        | \$118,290 | \$106,496     | \$22,333 | \$—                 | \$128,829 |       |
| Gross profit | \$40,071           | \$11,135 | \$(6,077 ) | \$45,129  | \$42,820      | \$12,090 | \$(7,339 )          | \$47,571  |       |
| Gross margin | 42.2 %             | 47.7 %   | — %        | 38.2 %    | 40.2 %        | 54.1 %   | — %                 | 36.9 %    | %     |

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|                            |          |          |            |         |          |         |            |         |
|----------------------------|----------|----------|------------|---------|----------|---------|------------|---------|
| Operating income<br>(loss) | \$18,832 | -\$4,283 | \$(19,481) | \$3,634 | \$21,742 | \$5,122 | \$(19,805) | \$7,059 |
|----------------------------|----------|----------|------------|---------|----------|---------|------------|---------|

Operating results provide useful information to our management for assessment of our performance and results of operations. Certain components of our operating results are utilized to determine executive compensation along with other measures.

Corporate and Other includes unallocated expenses relating to general and administrative costs, amortization of intangible assets, share-based compensation, acquisition-related costs, including charges related to inventory stepped up to fair value and other costs, which are not used in evaluating the results of, or in allocating resources to, our reportable segments. Acquisition-related costs include transaction costs and any costs directly related to the acquisition and integration of acquired businesses.

Certain revenue category information by reportable segment was as follows (in thousands):

|   | Three Months Ended |          |           |                |          |           |
|---|--------------------|----------|-----------|----------------|----------|-----------|
|   | March 31, 2018     |          |           | April 1, 2017  |          |           |
|   | Probe<br>Cards     | Systems  | Total     | Probe<br>Cards | Systems  | Total     |
| Type of good/ service:                  |                    |          |           |                |          |           |
| Foundry & Logic                         | \$58,439           | \$—      | \$58,439  | \$74,310       | \$—      | \$74,310  |
| DRAM                                    | 30,266             | —        | 30,266    | 28,956         | —        | 28,956    |
| Flash                                   | 6,223              | —        | 6,223     | 3,230          | —        | 3,230     |
| Systems                                 | —                  | 23,362   | 23,362    | —              | 22,333   | 22,333    |
|   | \$94,928           | \$23,362 | \$118,290 | \$106,496      | \$22,333 | \$128,829 |
| Timing of revenue recognition:          |                    |          |           |                |          |           |
| Products transferred at a point in time | \$94,434           | \$22,521 | \$116,955 | \$106,049      | \$21,543 | \$127,592 |
| Services transferred over time          | 494                | 841      | 1,335     | 447            | 790      | 1,237     |
|   | \$94,928           | \$23,362 | \$118,290 | \$106,496      | \$22,333 | \$128,829 |
| Geographical region:                    |                    |          |           |                |          |           |
| United States                           | \$26,557           | \$6,375  | \$32,932  | \$32,687       | \$7,154  | \$39,841  |
| Taiwan                                  | 25,897             | 1,751    | 27,648    | 18,153         | 1,392    | 19,545    |
| South Korea                             | 14,285             | 1,074    | 15,359    | 18,154         | 583      | 18,737    |
| Asia-Pacific <sup>1</sup>               | 12,154             | 4,572    | 16,726    | 21,371         | 4,635    | 26,006    |
| Europe                                  | 5,573              | 5,929    | 11,502    | 4,503          | 4,246    | 8,749     |
| Japan                                   | 10,132             | 3,540    | 13,672    | 11,195         | 4,038    | 15,233    |
| Rest of the world                       | 330                | 121      | 451       | 433            | 285      | 718       |
|   | \$94,928           | \$23,362 | \$118,290 | \$106,496      | \$22,333 | \$128,829 |

<sup>1</sup> Asia-Pacific includes all countries in the region except Taiwan, South Korea, and Japan, which are disclosed separately.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### Cautionary Statement Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of the Securities Exchange Act of 1934 and the Securities Act of 1933, which are subject to risks and uncertainties. The forward-looking statements include statements concerning, among other things, our business strategy, financial and operating results, gross margins, liquidity and capital expenditure requirements, impact of accounting standards and our share repurchase plan. In some cases, you can identify these statements by forward-looking words, such as "may," "might," "will," "could," "should," "expect," "plan," "anticipate," "believe," "estimate," "predict," "intend" and "continue," the negative or plural of these words and other comparable terminology.

The forward-looking statements are only predictions based on our current expectations and our projections about future events. All forward-looking statements included in this Quarterly Report on Form 10-Q are based upon information available to us as of the filing date of this Quarterly Report on Form 10-Q. You should not place undue reliance on these forward-looking statements. We have no obligation to update any of these statements. These forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance or achievements to differ materially from those expressed or implied by these statements, including risks related to general market trends, our ability to execute our business strategy and other risks discussed in the section titled "Risk Factors" and elsewhere in our Annual Report on Form 10-K for the year ended December 30, 2017 and in this Quarterly Report on Form 10-Q. You should carefully consider the numerous risks and uncertainties described under these sections.

The following discussion and analysis should be read in conjunction with our condensed consolidated financial statements and the accompanying notes contained in this Quarterly Report on Form 10-Q. Unless expressly stated or the context otherwise requires, the terms "we," "our," "us" and "FormFactor" refer to FormFactor, Inc. and its subsidiaries.

### Overview

FormFactor, Inc., headquartered in Livermore, California, is a leading provider of test and measurement solutions. We provide a broad range of high-performance probe cards, analytical probes, probe stations and thermal sub-systems to both semiconductor companies and scientific institutions. Our products provide electrical information from a variety of semiconductor and electro-optical devices and integrated circuits (devices) from development to production. Customers use our products and services to lower production costs, improve yields, and enable development of complex next-generation devices.

We operate in two reportable segments consisting of the Probe Cards segment and the Systems segment. Sales of our probe cards and analytical probes are included in the Probe Cards Segment, while sales of our probe stations and thermal sub-systems are included in the Systems Segment.

We generated net income of \$2.1 million in the first three months of fiscal 2018 as compared to \$5.2 million in the first three months of fiscal 2017. The decrease in net income was primarily due to decreased revenue from our Probe Cards segment and increased operating expenses, partially offset by improved gross margins.

### Critical Accounting Policies and the Use of Estimates

Management's Discussion and Analysis and Note 2 to the Consolidated Financial Statements in our 2017 Annual Report on Form 10-K describe the significant accounting estimates and critical accounting policies used in preparation of the Consolidated Financial Statements. Actual results in these areas could differ from management's estimates.



During the three months ended March 31, 2018, other than the adoption of new revenue recognition guidance as described in Note 1, there were no significant changes in our critical accounting policies or estimates from those reported in our Annual Report on Form 10-K for the year ended December 30, 2017, which was filed with the Securities and Exchange Commission on February 27, 2018.

## Results of Operations

The following table sets forth our operating results as a percentage of revenues for the periods indicated:

|                                      | Three Months<br>Ended |                  |
|--------------------------------------|-----------------------|------------------|
|                                      | March 31,<br>2018     | April 1,<br>2017 |
| Revenues                             | 100.0 %               | 100.0 %          |
| Cost of revenues                     | 61.8                  | 63.1             |
| Gross profit                         | 38.2                  | 36.9             |
| Operating expenses:                  |                       |                  |
| Research and development             | 15.3                  | 13.5             |
| Selling, general and administrative  | 19.8                  | 17.7             |
| Restructuring and impairment charges | —                     | 0.2              |
| Total operating expenses             | 35.1                  | 31.4             |
| Operating income                     | 3.1                   | 5.5              |
| Interest income                      | 0.2                   | —                |
| Interest expense                     | (0.8 )                | (0.9 )           |
| Other expense, net                   | (0.5 )                | (0.3 )           |
| Income before income taxes           | 2.0                   | 4.3              |
| Provision for income taxes           | 0.2                   | 0.3              |
| Net income                           | 1.8                   | 4.0 %            |

## Revenues by Segment

|             | Three Months<br>Ended |                  |
|-------------|-----------------------|------------------|
|             | March<br>31, 2018     | April 1,<br>2017 |
|             | (In thousands)        |                  |
| Probe Cards | \$94,928              | \$106,496        |
| Systems     | 23,362                | 22,333           |
|             | \$118,290             | \$128,829        |

The decrease in Probe Cards Segment revenue for the three months ended March 31, 2018, compared to the three months ended April 1, 2017 was primarily the result of decreased unit sales in the Foundry & Logic market, offset partially by increased unit sales in the DRAM and Flash markets.

The increase in Systems Segment revenue for the three months ended March 31, 2018 compared to the three months ended April 1, 2017 was driven by increased unit sales of thermal sub-systems due to increased customer demand, offset partially by lower revenue from probe stations due to changes in product sales mix which decreased the average selling price of unit sold.

## Revenues by Market

|  | Three<br>Months<br>Ended<br>March<br>31, 2018 | % of<br>Revenues | Three<br>Months<br>Ended<br>April 1,<br>2017 | % of<br>Revenues | Change<br>\$ | % |
|--|---|------------------|--|------------------|--------------|---|
|--|---|------------------|--|------------------|--------------|---|

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(In thousands, except percentages)

Probe Cards Markets:

|                 |          |      |   |          |      |   |            |         |
|-----------------|----------|------|---|----------|------|---|------------|---------|
| Foundry & Logic | \$58,439 | 49.4 | % | \$74,310 | 57.7 | % | \$(15,871) | (21.4)% |
| DRAM            | 30,266   | 25.6 |   | 28,956   | 22.5 |   | 1,310      | 4.5     |
| Flash           | 6,223    | 5.3  |   | 3,230    | 2.5  |   | 2,993      | 92.7    |

Systems Market:

|                |           |       |   |           |       |   |            |         |
|----------------|-----------|-------|---|-----------|-------|---|------------|---------|
| Systems        | 23,362    | 19.7  |   | 22,333    | 17.3  |   | 1,029      | 4.6     |
| Total revenues | \$118,290 | 100.0 | % | \$128,829 | 100.0 | % | \$(10,539) | (8.2 )% |

20

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The decrease in Foundry & Logic product revenue for the three months ended March 31, 2018, compared to the three months ended April 1, 2017 was primarily the result of lower demand from one major customer.

The increase in DRAM and Flash product revenue for the three months ended March 31, 2018, compared to the three months ended April 1, 2017 was the result of increased customer demand.

The increase in Systems product revenue for the three months ended March 31, 2018 compared to three months ended April 1, 2017 was driven by increased unit sales of thermal sub-systems due to increased customer demand, offset partially by lower revenue from probe stations due to changes in product sales mix which decreased the average selling price of units sold.

#### Revenues by Geographic Region

|                             | Three Months Ended     |         |           |         |      |  |
|-----------------------------|------------------------|---------|-----------|---------|------|--|
|                             | March 31, % of         |         | April 1,  |         | % of |  |
|                             | 2018                   | Revenue | 2017      | Revenue |      |  |
|                             | (Dollars in thousands) |         |           |         |      |  |
| United States               | \$32,932               | 27.8 %  | \$39,841  | 30.9 %  |      |  |
| Taiwan                      | 27,648                 | 23.4    | 19,545    | 15.2    |      |  |
| South Korea                 | 15,359                 | 13.0    | 18,737    | 14.5    |      |  |
| Asia-Pacific <sup>(1)</sup> | 16,726                 | 14.1    | 26,006    | 20.2    |      |  |
| Europe                      | 11,502                 | 9.7     | 8,749     | 6.8     |      |  |
| Japan                       | 13,672                 | 11.6    | 15,233    | 11.8    |      |  |
| Rest of the world           | 451                    | 0.4     | 718       | 0.6     |      |  |
| Total revenues              | \$118,290              | 100.0 % | \$128,829 | 100.0 % |      |  |

<sup>(1)</sup> Asia-Pacific includes all countries in the region except Taiwan, South Korea and Japan, which are disclosed separately.

Geographic revenue information is based on the location to which we ship the product. For example, if a certain South Korean customer purchases through their U.S. subsidiary and requests the products to be shipped to an address in South Korea, this sale will be reflected in the revenue for South Korea rather than U.S.

Changes in revenue by geographic region for the three months ended March 31, 2018 compared to three months ended April 1, 2017 were primarily attributable to changes in customer demand and product sales mix as previously described.

#### Cost of Revenues and Gross Margins

Cost of revenues consists primarily of manufacturing materials, payroll, shipping and handling costs, manufacturing-related overhead and amortization of certain intangible assets. Our manufacturing operations rely on a limited number of suppliers to provide key components and materials for our products, some of which are a sole source. We order materials and supplies based on backlog and forecasted customer orders. Tooling and setup costs related to changing manufacturing lots at our suppliers are also included in the cost of revenues. We expense all warranty costs, inventory provisions and amortization of certain intangible assets as cost of revenues.

Corporate and Other includes unallocated expenses relating to amortization of intangible assets, share-based compensation expense, acquisition-related costs, including charges related to inventory stepped up to fair value, and other costs, which are not used in evaluating the results of, or in allocating resources to, our reportable segments.

Acquisition-related costs include transaction costs and any costs directly related to the acquisition and integration of acquired businesses.

Our gross profit and gross margin were as follows (dollars in thousands):

|              | Three Months Ended |                  |              |             |
|--------------|--------------------|------------------|--------------|-------------|
|              | March 31,<br>2018  | April 1,<br>2017 | \$<br>Change | %<br>Change |
| Gross profit | \$45,129           | \$47,571         | \$(2,442)    | (5.1)%      |
| Gross margin | 38.2%              | 36.9%            |              |             |

Our gross profit and gross margin by segment were as follows (dollars in thousands):

|              | Three Months Ended |          |                     |          | April 1, 2017  |          |                     |          |
|--------------|--------------------|----------|---------------------|----------|----------------|----------|---------------------|----------|
|              | March 31, 2018     |          | April 1, 2017       |          | March 31, 2018 |          | April 1, 2017       |          |
|              | Probe Cards        | Systems  | Corporate and Other | Total    | Probe Cards    | Systems  | Corporate and Other | Total    |
| Gross profit | \$40,071           | \$11,135 | \$(6,077)           | \$45,129 | \$42,820       | \$12,090 | \$(7,339)           | \$47,571 |
| Gross margin | 42.2 %             | 47.7 %   | — %                 | 38.2 %   | 40.2 %         | 54.1 %   | — %                 | 36.9 %   |

#### Probe Cards

For the three months ended March 31, 2018, gross profit in the Probe Cards segment decreased due to decreased sales, while gross margins increased due to favorable product mix, lower amortization of intangibles and lower inventory reserves, offset partially by decreased factory utilization.

#### Systems

For the three months ended March 31, 2018, gross profit and gross margin in the Systems segment decreased due to changes in foreign currency exchange rates and changes in product sales mix.

#### Overall

Gross profit and gross margin fluctuate with revenue levels, product mix, selling prices, factory loading and material costs. For the three months ended March 31, 2018 compared to the three months ended April 1, 2017, gross profit decreased due to lower revenue, and gross margins increased due to favorable product mix and lower amortization of intangibles.

Cost of revenues included stock-based compensation expense as follows (in thousands):

|                          | Three Months Ended | April 1, 2017 |
|--------------------------|--------------------|---------------|
|                          | March 31, 2018     | April 1, 2017 |
| Stock-based compensation | \$920              | \$ 854        |

Future gross margins may be adversely impacted by lower revenues and lower factory utilization even though we have taken significant steps to reduce our operating cost structure. Our gross margins may also be adversely affected if we are required to record additional inventory write-downs for estimated average selling prices of products held in finished goods and work in process inventories that are below the manufacturing cost of those products.

#### Research and Development

|                          | Three Months Ended |               | Change | %     |
|--------------------------|--------------------|---------------|--------|-------|
|                          | March 31, 2018     | April 1, 2017 |        |       |
| Research and development | \$18,046           | \$17,414      | \$ 632 | 3.6 % |
| % of revenues            | 15.3 %             | 13.5 %        |        |       |

(Dollars in thousands)

The increase in the three months ended March 31, 2018 when compared to corresponding period in the prior year was primarily due to an increase in project related costs.

A detail of the changes is as follows (in thousands):

Three  
Months

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|  | Ended<br>March 31,<br>2018<br>compared<br>to Three<br>Months<br>Ended<br>April 1,<br>2017 |
|--|---|
| Stock-based compensation                           | \$ 220  |
| Project material costs                             | 233   |
| Depreciation                                       | 93  |
| Employee compensation and other general operations | 86  |
|  | \$ 632  |

22

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Research and development included stock-based compensation expense as follows (in thousands):

|                          | Three Months Ended |               |
|--------------------------|--------------------|---------------|
|                          | March 31, 2018     | April 1, 2017 |
| Stock-based compensation | \$ 1,302           | \$ 1,082      |

Selling, General and Administrative

|                                     | Three Months Ended     |               |           |          |
|-------------------------------------|------------------------|---------------|-----------|----------|
|                                     | March 31, 2018         | April 1, 2017 | \$ Change | % Change |
|                                     | (Dollars in thousands) |               |           |          |
| Selling, general and administrative | \$ 23,449              | \$ 22,829     | \$ 620    | 2.7 %    |
| % of revenues                       | 19.8 %                 | 17.7 %        |           |          |

The increase in the three months ended March 31, 2018 when compared to the corresponding period in the prior year was primarily due to higher integration costs and consulting fees, offset partially by reduction in travel related costs. A detail of the changes is as follows (in thousands):

|   | Three Months Ended March 31, 2018 compared to Three Months Ended April 1, 2017 |
|---|--|
| Integration related                                     | \$ 428   |
| Consulting fees   | 279  |
| Stock-based compensation                                | 168  |
| Travel related costs                                    | (333 )   |
| Employee compensation and other general operating costs | 63   |
| Depreciation and amortization                           | 15   |
|   | \$ 620   |

Selling, general and administrative included stock-based compensation expense as follows (in thousands):

|                          | Three Months Ended |               |
|--------------------------|--------------------|---------------|
|                          | March 31, 2018     | April 1, 2017 |
| Stock-based compensation | \$ 1,534           | \$ 1,366      |

Restructuring Charges, net

Three Months Ended



March 31, 2018  
April 1, 2017

|                            |     |       |
|----------------------------|-----|-------|
| Restructuring charges, net | \$— | \$269 |
| % of revenues              | —%  | 0.2 % |

Restructuring charges are comprised of costs related to employee termination benefits, cost of long-lived assets abandoned or impaired, as well as contract termination costs.

Restructuring charges in the first quarter of fiscal 2017 were related to the consolidation of Cascade Microtech into our operations.

## Interest Income and Interest Expense

|  | Three Months Ended     |   |               |   |
|--|------------------------|---|---------------|---|
|  | March 31, 2018         |   | April 1, 2017 |   |
|  | (Dollars in thousands) |   |               |   |
| Interest income                                  | \$257                  |   | \$67          |   |
| Weighted average balance of cash and investments | \$133,634              |   | \$111,808     |   |
| Weighted average yield on cash and investments   | 1.50                   | % | 0.48          | % |
| Interest expense                                 | \$967                  |   | \$1,174       |   |
| Average debt outstanding                         | \$106,058              |   | \$139,224     |   |
| Weighted average interest rate on debt           | 3.61                   | % | 2.78          | % |

Interest income is earned on our cash, cash equivalents, restricted cash and marketable securities. The increase in interest income for the three months ended March 31, 2018 compared with corresponding period of prior year is attributable to higher investment yields.

Interest expense primarily includes interest on our term loan and interest-rate swap derivative contracts and term loan issuance costs amortization charges. The decrease in interest expense for the three months ended March 31, 2018 compared to three months ended April 1, 2017 was due to a lower outstanding debt balance as a result of principal payments made.

## Other Income (Expense), Net

Other income (expense), net primarily includes the effects of foreign currency impact and various other gains and losses.

## Provision for Income Taxes

|                            | Three Months Ended     |               |
|----------------------------|------------------------|---------------|
|                            | March 31, 2018         | April 1, 2017 |
|                            | (Dollars in thousands) |               |
| Provision for income taxes | 287                    | 367           |
| Effective income tax rate  | 11.9%                  | 6.6%          |

Provision for income taxes reflects the tax provision on our operations in foreign and U.S. jurisdictions, offset by tax benefits from lapsing of statute of limitations related to uncertain tax positions in foreign jurisdictions. We continue to maintain a full valuation allowance against our U.S. Federal and State deferred tax assets. The change in provision for taxes primarily relates to higher profits in foreign jurisdictions and an increase in state income taxes due to fully utilized net operating losses in certain state jurisdictions.

## Liquidity and Capital Resources

## Capital Resources

Our working capital was \$215.2 million at March 31, 2018 which did not change significantly with \$213.7 million at December 30, 2017.

Cash and cash equivalents primarily consist of deposits held at banks and money market funds. Marketable securities primarily consist of U.S. agency securities and corporate bonds. We typically invest in highly-rated securities with low probabilities of default. Our investment policy requires investments to be rated single A or better, and limits the types of acceptable investments, issuer concentration and duration of the investment.

Our cash, cash equivalents and marketable securities totaled approximately \$142.1 million at March 31, 2018, as compared to \$140.2 million at December 30, 2017. We believe that we will be able to satisfy our working capital requirements for at least the next twelve months with the liquidity provided by our existing cash, cash equivalents, marketable securities and cash provided by operations. To the extent necessary, we may consider entering into short and long-term debt obligations, raising cash through a stock issuance, or obtaining new financing facilities, which may not be available on terms favorable to us. Our future capital requirements may vary materially from those now planned.

If we are unsuccessful in maintaining or growing our revenues, maintaining or reducing our cost structure (in response to an industry demand downturn or other event), or increasing our available cash through debt or equity financings, our cash, cash equivalents and marketable securities may decline in fiscal 2018.

We utilize a variety of tax planning and financing strategies in an effort to manage our worldwide cash and deploy funds to locations where they are needed. As part of these strategies, we indefinitely reinvest a significant portion of our foreign earnings and our current plans do not demonstrate a need to repatriate these earnings. Should we require additional capital in the United States, we may elect to repatriate indefinitely-reinvested foreign funds or raise capital in the United States.

#### Cash Flows

The following table sets forth our net cash flows from operating, investing and financing activities:

|   | Three Months<br>Ended |               |
|---|-----------------------|---------------|
|   | March 31, 2018        | April 1, 2017 |
|   | (In thousands)        |               |
| Net Cash provided by operating activities | \$9,322               | \$17,803      |
| Net cash used in investing activities     | \$(3,391)             | \$(3,451)     |
| Net cash used in financing activities     | \$(4,353)             | \$(2,651)     |

#### Operating Activities

Net cash provided by operating activities for the three months ended March 31, 2018 was primarily attributable to our operations generating \$18.3 million of cash (a net income of \$2.1 million, which included \$16.2 million of net non-cash expenses), offset by operating assets and liabilities using \$9.0 million of cash as discussed in more detail below.

Accounts receivable, net, decreased \$3.0 million to \$78.5 million at March 31, 2018 compared to \$81.5 million at December 30, 2017 as a result of decreased revenues, timing of customer shipments and contractual payment terms.

Inventories, net, increased \$5.9 million to \$73.8 million at March 31, 2018 compared to \$67.8 million at December 30, 2017 as a result of increased inventory build in anticipation of future revenue growth.

Accounts payable increased \$3.8 million to \$38.9 million at March 31, 2018 compared to \$35.0 million at December 30, 2017 as a result of timing of payments.

Accrued liabilities decreased \$10.2 million to \$23.5 million at March 31, 2018 compared to \$33.7 million at December 30, 2017 as a result of decreases in accruals for employee stock purchase plan, salaries and bonuses.

#### Investing Activities

Net cash used in investing activities for the three months ended March 31, 2018 was primarily related to \$3.8 million of cash used in the acquisition of property, plant and equipment, partially offset by \$0.4 million of net maturities of marketable securities.

#### Financing Activities

Net cash used in financing activities for the three months ended March 31, 2018 primarily related to \$8.8 million of principal payments made towards the repayment of our term loan and \$0.4 million related to tax withholdings associated with the net share settlements of our equity awards, partially offset by \$4.8 million of proceeds received

from issuances of common stock under our employee stock purchase plan and exercise of stock options.

#### Debt Facility

On June 24, 2016, we entered into a credit agreement (the "Credit Agreement") with HSBC Bank USA, National Association ("HSBC"). Pursuant to the Credit Agreement, the lenders provided us with a senior secured term loan facility of \$150 million (the "Term Loan"). The proceeds of the Term Loan were used to finance a portion of the purchase price paid in connection with the acquisition of Cascade Microtech.

The Term Loan bears interest at a rate equal to, at our option, (i) the applicable London Interbank Offered Rate ("LIBOR") rate plus 2.00% per annum or (ii) Base Rate (as defined in the Credit Agreement) plus 1.00% per annum. We have currently elected to pay interest at 2.00% over the one-month LIBOR rate. Interest payments are payable in quarterly installments over a five-year

period. The Term Loan amortizes in equal quarterly installments, which began June 30, 2016, in annual amounts equal to 5% for year one, 10% for year two, 20% for year three, 30% for year four and 35% for year five.

The obligations under the Term Loan are guaranteed by substantially all of our assets and the assets of our domestic subsidiaries, subject to certain customary exceptions.

The Credit Agreement contains negative covenants customary for financing of this type, as well as certain financial maintenance covenants. As of March 31, 2018, the balance outstanding pursuant to the term loan was \$97.5 million at an interest rate of 3.65% and we were in compliance with all covenants under the Credit Agreement.

The Credit Agreement allows voluntary prepayment to be made at any time and from time to time to prepay the Term Loan in whole or in part without penalty or premium. As of March 31, 2018, we have made prepayments of \$30.0 million in addition to scheduled installments per the Credit Agreement. For the three months ended March 31, 2018, we made prepayment of \$5.0 million in addition to scheduled installment.

#### Stock Repurchase Program

In February 2017, our Board of Directors authorized a program to repurchase up to \$25 million of outstanding common stock to offset potential dilution from issuances of common stock under our stock-based compensation plans. The share repurchase program will expire on February 1, 2020. During the three months ended March 31, 2018, we did not repurchase any shares of common stock. As of March 31, 2018, \$6.0 million remained available for future repurchases.

Repurchased shares are retired upon the settlement of the related trade transactions with the excess of cost over par value charged to additional paid-in capital. All repurchases were made in compliance with Rule 10b-18 under the Securities Exchange Act of 1934, as amended.

#### Contractual Obligations and Commitments

Our contractual obligations and commitments have not materially changed as of March 31, 2018 from those disclosed in our Annual Report on Form 10-K for the year ended December 30, 2017.

#### Off-Balance Sheet Arrangements

Historically, we have not participated in transactions that have generated relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. As of March 31, 2018, we were not involved in any such off-balance sheet arrangements.

## Recent Accounting Pronouncements

See Note 1 of Notes to Condensed Consolidated Financial Statements.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk

For financial market risks related to changes in interest rates and foreign currency exchange rates, reference is made to Item 7A “Quantitative and Qualitative Disclosures about Market Risk” contained in Part II of our Annual Report on Form 10-K for the fiscal year ended December 30, 2017. Our exposure to market risk has not changed materially since December 30, 2017.

## Item 4. Controls and Procedures

### Evaluation of Disclosure Controls and Procedures

Based on our management’s evaluation (with the participation of our principal executive officer and principal financial officer), as of the end of the period covered by this report, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, (the “Exchange Act”)) are effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms and is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

### Changes in Internal Control over Financial Reporting

Beginning December 31, 2017, we implemented ASC 606, "Revenue from Contracts with Customers", which required the implementation of internal controls to ensure we adequately evaluated our contracts and properly assessed the impact on the new accounting standard. In addition, although the new revenue standard is expected to have an immaterial impact on our ongoing revenue or net income, we implemented changes to our policies and internal controls related to revenue recognition.

### Limitations on the Effectiveness of Controls

Control systems, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control systems’ objectives are being met. Further, the design of any control systems must reflect the fact that there are resource constraints, and the benefits of all controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within our company have been detected. These inherent limitations include the realities that judgments in decision making can be faulty and that breakdowns can occur because of simple error or mistake. Control systems can also be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls is based, in part, on certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with policies or procedures.

### CEO and CFO Certifications

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We have attached as exhibits to this Quarterly Report on Form 10-Q the certifications of our Chief Executive Officer and Chief Financial Officer, which are required in accordance with the Exchange Act. We recommend that this Item 4 be read in conjunction with the certifications for a more complete understanding of the subject matter presented.



## PART II - OTHER INFORMATION

## Item 1A. Risk Factors

There have been no material changes during the three months ended March 31, 2018 to the risk factors discussed in our Annual Report on Form 10-K for the year ended December 30, 2017. If any of the identified risks actually occur, our business, financial condition and results of operations could suffer. The trading price of our common stock could decline and you may lose all or part of your investment in our common stock. The risks and uncertainties described in our Annual Report on Form 10-K for the year ended December 30, 2017 are not the only ones we face. Additional risks that we currently do not know about or that we currently believe to be immaterial may also impair our business operations.

## Item 6. Exhibits

The following exhibits are filed herewith and this list constitutes the exhibit index.

| Exhibit Number | Exhibit Description   | Incorporated by Reference Filed |      |        |          |
|----------------|---|---------------------------------|------|--------|----------|
|                |   | Form                            | Date | Number | Herewith |
| 10.01+         | <u>Employment Offer Letter, dated February 15, 2018 to Shai Shahar</u>  |                                 |      |        | X        |
|                | <u>Certification of Chief Executive Officer pursuant to 15 U.S.C.</u>   |                                 |      |        |          |
| 31.01          | <u>Section 7241, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u>                       |                                 |      |        | X        |
|                | <u>Certification of Chief Financial Officer pursuant to 15 U.S.C.</u>   |                                 |      |        |          |
| 31.02          | <u>Section 7241, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u>                       |                                 |      |        | X        |
|                | <u>Certification of Chief Executive Officer and Chief Financial Officer</u>                                     |                                 |      |        |          |
| 32.01          | <u>pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u> |                                 |      |        | *        |
| 101.INS        | XBRL Instance Document  |                                 |      |        | X        |
| 101.SCH        | XBRL Taxonomy Extension Schema Document   |                                 |      |        | X        |
| 101.CAL        | XBRL Taxonomy Extension Calculation Linkbase Document   |                                 |      |        | X        |
| 101.DEF        | XBRL Taxonomy Extension Definition Linkbase Document  |                                 |      |        | X        |
| 101.LAB        | XBRL Taxonomy Extension Label Linkbase Document   |                                 |      |        | X        |
| 101.PRE        | XBRL Taxonomy Extension Presentation Linkbase Document  |                                 |      |        | X        |

This exhibit shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934, whether made before or after the date hereof and irrespective of any general incorporation language in any filings.

+ Indicates a management contract or compensatory plan or arrangement.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

FormFactor, Inc.

Date: May 8, 2018 By: /s/ SHAI SHAHAR

Shai Shahar  
Chief Financial Officer  
(Duly Authorized Officer, Principal Financial Officer, and Principal Accounting Officer)