

PACIFIC PREMIER BANCORP INC

Form 10-Q

November 08, 2018

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 0-22193

(Exact name of registrant as specified in its charter)

DELAWARE

33-0743196

(State or other jurisdiction of incorporation or organization) (I.R.S Employer Identification No.)

17901 VON KARMAN AVENUE, SUITE 1200, IRVINE, CALIFORNIA 92614

(Address of principal executive offices and zip code)

(949) 864-8000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer", "accelerated filer", "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act).

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>	Non-accelerated filer	<input type="checkbox"/>	(Do not check if a smaller reporting company)	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>	Emerging growth company	<input type="checkbox"/>
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If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2). Yes [ ]  
No [X]

The number of shares outstanding of the registrant's common stock as of November 6, 2018 was 62,472,897.

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## PART I - FINANCIAL INFORMATION

## Item 1. Financial Statements

PACIFIC PREMIER BANCORP, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

(dollars in thousands, except share data)

(unaudited)

ASSETS	September 30, 2018	December 31, 2017
Cash and due from banks	\$ 39,485	\$ 39,606
Interest-bearing deposits with financial institutions	223,727	157,558
Cash and cash equivalents	263,212	197,164
Interest-bearing time deposits with financial institutions	6,386	6,633
Investments held-to-maturity, at amortized cost (fair value of \$45,138 as of September 30, 2018 and \$18,082 as of December 31, 2017, respectively)	46,385	18,291
Investment securities available-for-sale, at fair value	1,054,877	787,429
FHLB, FRB and other stock, at cost	112,649	65,881
Loans held for sale, at lower of cost or fair value	52,880	23,426
Loans held for investment	8,759,204	6,196,224
Allowance for loan losses	(33,306)	(28,936)
Loans held for investment, net	8,725,898	6,167,288
Accrued interest receivable	37,683	27,060
Other real estate owned	356	326
Premises and equipment	66,103	53,155
Deferred income taxes, net	26,848	13,265
Bank owned life insurance	110,354	75,976
Intangible assets	105,187	43,014
Goodwill	807,892	493,329
Other assets	87,171	52,264
Total assets	\$ 11,503,881	\$ 8,024,501
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>LIABILITIES</b>		
Deposit accounts:		
Noninterest-bearing checking	\$ 3,434,674	\$ 2,226,876
Interest-bearing:		
Checking	495,483	365,193
Money market/savings	3,261,544	2,409,007
Retail certificates of deposit	1,045,334	714,751
Wholesale/brokered certificates of deposit	265,110	370,059
Total interest-bearing	5,067,471	3,859,010
Total deposits	8,502,145	6,085,886
FHLB advances and other borrowings	861,972	536,287
Subordinated debentures	110,244	105,123
Accrued expenses and other liabilities	113,143	55,209
Total liabilities	9,587,504	6,782,505
<b>STOCKHOLDERS' EQUITY</b>		
Preferred stock, \$.01 par value; 1,000,000 authorized; none issued and outstanding	—	—
Common stock, \$.01 par value; 150,000,000 shares authorized; 62,472,721 shares at September 30, 2018 and 46,245,050 shares at December 31, 2017 issued and outstanding	617	458

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Additional paid-in capital	1,671,673	1,063,974
Retained earnings	260,764	177,149
Accumulated other comprehensive (loss) income	(16,677	) 415
Total stockholders' equity	1,916,377	1,241,996
Total liabilities and stockholders' equity	\$ 11,503,881	\$ 8,024,501

Accompanying notes are an integral part of these consolidated financial statements.

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PACIFIC PREMIER BANCORP, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF INCOME  
(dollars in thousands, except share data)  
(unaudited)

INTEREST INCOME

Loans

Investment securities and other interest-earning assets

Total interest context

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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 or 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2018

Commission file number 1-9278

[www.carlisle.com](http://www.carlisle.com)

## CARLISLE COMPANIES INCORPORATED

(Exact name of registrant as specified in its charter)

Delaware

31-1168055

(State of incorporation) (I.R.S. Employer Identification No.)

(480)

781-5000

(Telephone  
Number)

16430 North

Scottsdale

Road, Suite

400,

Scottsdale,

Arizona

85254

(Address of  
principal  
executive  
office,  
including zip  
code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.  
Large accelerated filer Accelerated filer

Non-accelerated filer Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with the requirements of Rule 12b-2 of the Exchange Act provided pursuant to Section 13(a) of the Exchange Act.

Yes No

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

On July 19, 2018, there were 59,736,717 shares of the registrant's common stock outstanding, par value \$1.00 per share.

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Table of Contents**PART I****Item 1. Financial Statements****Carlisle Companies Incorporated****Condensed Consolidated Statements of Income and Comprehensive Income (Unaudited)**

	Three Months Ended June 30,		Six Months Ended June 30,	
	2018	2017	2018	2017
<i>(in millions, except share and per share amounts)</i>				
Revenues	\$1,236.1	\$983.9	\$2,220.8	\$1,757.9
Cost of goods sold	903.9	697.4	1,639.2	1,245.3
Selling and administrative expenses	159.9	127.0	308.5	251.9
Research and development expenses	14.2	13.1	28.1	25.1
Other operating (income) expense, net	(1.6 )	0.1	(9.4 )	(0.2 )
Operating income	159.7	146.3	254.4	235.8
Interest expense, net	14.2	7.0	28.7	13.6
Other non-operating (income) expense, net	(0.7 )	(0.4 )	1.2	(1.8 )
Income from continuing operations before income taxes	146.2	139.7	224.5	224.0
Provision for income taxes	31.5	45.0	51.9	71.4
Income from continuing operations	114.7	94.7	172.6	152.6
Discontinued operations:				
(Loss) income before income taxes	(1.3 )	12.1	297.7	18.3
(Benefit) provision for income taxes	(0.3 )	4.5	47.0	6.8
(Loss) income from discontinued operations	(1.0 )	7.6	250.7	11.5
Net income	\$113.7	\$102.3	\$423.3	\$164.1
Basic earnings per share attributable to common shares:				
Income from continuing operations	\$1.88	\$1.47	\$2.80	\$2.35
(Loss) income from discontinued operations	(0.02 )	0.12	4.07	0.18
Basic earnings per share	\$1.86	\$1.59	\$6.87	\$2.53
Diluted earnings per share attributable to common shares:				
Income from continuing operations	\$1.87	\$1.46	\$2.78	\$2.34
(Loss) income from discontinued operations	(0.02 )	0.12	4.04	0.18
Diluted earnings per share	\$1.85	\$1.58	\$6.82	\$2.52
Average shares outstanding (in thousands):				
Basic	60,641	63,746	61,159	64,048
Diluted	61,059	64,140	61,593	64,473
Dividends declared and paid per share	\$0.37	\$0.35	\$0.74	\$0.70
Comprehensive income:				
Net income	\$113.7	\$102.3	\$423.3	\$164.1
Other comprehensive income (loss)				
Foreign currency translation	(35.4 )	19.8	(13.2 )	31.2
Accrued post-retirement benefit liability, net of tax	1.1	0.4	2.0	0.8

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Other, net of tax	0.3	(0.6	) 0.5	(0.7	)
Other comprehensive income (loss)	(34.0	) 19.6	(10.7	) 31.3	
Comprehensive income	\$79.7	\$121.9	\$412.6	\$195.4	

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)

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Table of Contents**Carlisle Companies Incorporated  
Condensed Consolidated Balance Sheets (Unaudited)***(in millions, except share and per share amounts)*

	<b>June 30,</b>	<b>2018</b>	<b>2017</b>
<b>ASSETS</b>			
Current assets:			
Cash and cash equivalents	\$ 762.4	\$	631.1
Receivables, net of allowance of \$5.6 million and \$6.5 million, respectively	841.6	631.1	631.1
Inventories	491.2	441.2	441.2
Prepaid expenses	19.9	21.1	21.1
Other current assets	54.3	73.1	73.1
Discontinued operations	—	99.1	99.1
Total current assets	2,169.4	1,366.7	1,366.7
Property, plant, and equipment, net	752.5	731.1	731.1
Goodwill, net	1,448.0	1,448.0	1,448.0
Other intangible assets, net	1,019.2	1,019.2	1,019.2
Other long-term assets	39.1	39.1	39.1
Discontinued operations	—	39.1	39.1
Total assets	\$5,428.2	\$	\$5,428.2
<b>LIABILITIES AND EQUITY</b>			
Current liabilities:			
Accounts payable	\$415.6	\$	\$415.6
Accrued expenses	253.5	253.5	253.5
Deferred revenue	31.3	21.1	21.1
Discontinued operations	—	41.1	41.1
Total current liabilities	700.4	631.3	631.3
Long-term liabilities:			
Long-term debt	1,586.9	1,586.9	1,586.9
Deferred revenue	193.1	193.1	193.1
Other long-term liabilities	275.5	275.5	275.5
Discontinued operations	—	50.1	50.1
Total long-term liabilities	2,055.5	2,055.5	2,055.5
Shareholders' equity:			
Preferred stock, \$1 par value per share (5,000,000 shares authorized and unissued)	—	—	—
Common stock, \$1 par value per share (200,000,000 shares; 59,817,890 and 61,839,734 shares outstanding, respectively)	78.7	78.7	78.7
Additional paid-in capital	365.8	365.8	365.8
Deferred compensation equity	7.8	7.8	7.8
Treasury shares, at cost (18,668,973 and 16,613,193 shares, respectively)	(888.6)	(888.6)	(888.6)
Accumulated other comprehensive loss	(102.9)	(102.9)	(102.9)
Retained earnings	3,211.5	3,211.5	3,211.5
Total shareholders' equity	2,672.3	2,672.3	2,672.3
Total liabilities and equity	\$5,428.2	\$	\$5,428.2
See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)			





Table of Contents**Carlisle Companies Incorporated  
Condensed Consolidated Statements of Cash Flows (Unaudited)**

<i>(in millions)</i>	<b>Six Months Ended June 30,</b>	
	<b>2018</b>	<b>2017</b>
Operating activities:		
Net income	\$ 423.3	\$ 164.1
Reconciliation of net income to net cash provided by operating activities:		
Depreciation	43.8	40.2
Amortization	53.5	38.9
Stock-based compensation, net of tax benefit	13.4	7.3
Deferred taxes	(8.9 )	(1.5 )
Gain on sale of discontinued operation, net of tax	(247.6 )	—
Other operating activities, net	(9.4 )	7.9
Changes in assets and liabilities, excluding effects of acquisitions:		
Receivables	(194.9 )	(167.6 )
Inventories	(60.2 )	(38.7 )
Prepaid expenses and other assets	3.2	6.4
Accounts payable	66.3	71.7
Accrued expenses	(91.1 )	(6.8 )
Deferred revenues	8.7	13.1
Other long-term liabilities	(2.9 )	(0.3 )
Net cash (used in) provided by operating activities	(2.8 )	134.7
Investing activities:		
Proceeds from sale of discontinued operation	754.6	—
Capital expenditures	(66.9 )	(66.1 )
Acquisitions, net of cash acquired	(19.3 )	(225.9 )
Other investing activities, net	5.7	0.1
Net cash provided by (used in) investing activities	674.1	(291.9 )
Financing activities:		
Proceeds from revolving credit facility	—	263.0
Repayments of revolving credit facility	—	(153.0 )
Repurchases of common stock	(235.7 )	(150.0 )
Dividends paid	(45.6 )	(45.8 )
Withholding tax paid related to stock-based compensation	(9.6 )	(8.1 )
Proceeds from exercise of stock options	5.0	3.5
Net cash used in financing activities	(285.9 )	(90.4 )
Effect of foreign currency exchange rate changes on cash and cash equivalents	—	2.1
Change in cash and cash equivalents	385.4	(245.5 )
Less: change in cash and cash equivalents of discontinued operations	(1.3 )	(3.7 )
Cash and cash equivalents at beginning of period	378.3	385.3
Cash and cash equivalents at end of period	\$ 762.4	\$ 136.1
See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)		



Table of Contents**Carlisle Companies Incorporated  
Condensed Consolidated Statement of Shareholders' Equity (Unaudited)**

<i>(in millions, except per share amounts)</i>	Common Stock		Additional Paid-In Capital	Deferred Compensation Equity	Accumulated Other Comprehensive Income (Loss)	Retained Earnings	Shares in Tr	
	Shares	Amount					Shares	Cost
Balance as of December 31, 2016	64.3	\$ 78.7	\$ 335.3	\$ 10.3	\$ (122.2 )	\$2,547.4	14.2	\$ (38
Net income	—	—	—	—	—	164.1	—	—
Other comprehensive income, net of tax	—	—	—	—	31.3	—	—	—
Cash dividends - \$0.70 per share	—	—	—	—	—	(45.8 )	—	—
Repurchases of common stock	(1.5 )	—	—	—	—	—	1.5	(150
Issuances and deferrals, net for stock based compensation <sup>(1)</sup>	0.2	—	6.3	2.8	—	—	(0.2 )	(3.1
Balance as of June 30, 2017	63.0	\$ 78.7	\$ 341.6	\$ 13.1	\$ (90.9 )	\$2,665.7	15.5	\$ (53
Balance as of December 31, 2017	61.8	\$ 78.7	\$ 353.7	\$ 10.4	\$ (85.7 )	\$2,820.8	16.6	\$ (64
Adoption of accounting standards <sup>(2)</sup>	—	—	—	—	(6.5 )	13.0	—	—
Net income	—	—	—	—	—	423.3	—	—
Other comprehensive loss, net of tax	—	—	—	—	(10.7 )	—	—	—
Cash dividends - \$0.74 per share	—	—	—	—	—	(45.6 )	—	—
Repurchases of common stock	(2.2 )	—	—	—	—	—	2.2	(240
Issuances and deferrals, net for stock based compensation <sup>(1)</sup>	0.2	—	12.1	(2.6 )	—	—	(0.2 )	1.6
Balance as of June 30, 2018	59.8	\$ 78.7	\$ 365.8	\$ 7.8	\$ (102.9 )	\$3,211.5	18.6	\$ (88

<sup>(1)</sup> Issuances and deferrals, net for stock based compensation reflects share activity related to option exercises, restricted and performance shares vested and compensation equity.

<sup>(2)</sup> Refer to Note 2 for further information regarding new accounting standards adopted.

See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited)

Table of Contents**Carlisle Companies Incorporated****Notes to Condensed Consolidated Financial Statements (Unaudited)****Note 1—Basis of Presentation**

The accompanying unaudited Condensed Consolidated Financial Statements have been prepared by Carlisle Companies Incorporated ("Carlisle"). The accompanying unaudited Condensed Consolidated Financial Statements do not include all disclosures generally accepted in the United States of America ("United States" or "U.S."), and should be read in conjunction with the audited Financial Statements and notes thereto included in the Annual Report on Form 10-K for the year ended December 31, 2017. The accompanying unaudited Condensed Consolidated Financial Statements are prepared in conformity with accounting principles generally accepted in the U.S. and, of necessity, include some amounts that are based upon management estimates and judgments. The accompanying Condensed Consolidated Financial Statements include assets, liabilities, revenues and expenses of all majority-owned subsidiaries. Intercompany accounts and transactions are eliminated in consolidation.

In the Company's opinion, the accompanying unaudited Condensed Consolidated Financial Statements contain all adjustments, if any, of a normal, recurring nature, except as disclosed in Note 2 for new accounting standards adopted, necessary to present fairly the Company's operations and cash flows for the periods presented. During the fourth quarter of 2017, the Company revised (i) the Condensed Consolidated Statements of Income to include a subtotal of operating income, with other non-operating (income) expense, net reflected as a separate line item, and (ii) its segment measure of profit and loss to operating income (previously earnings before interest and taxes). The accompanying Condensed Consolidated Financial Statements for the period amounts to conform to the current period presentation of operating income, including other operating (income) and non-operating (income) expense, net in the Condensed Consolidated Statements of Income and operating income (income) expense, net, to better reflect the Company's results of operations and to be consistent with the change in the measure of operating income. Operating Decision Maker, the Company's Chief Executive Officer.

***Discontinued Operations***

The results of operations for the Company's Carlisle FoodService Products ("CFS") segment have been classified as discontinued operations and presented in the Condensed Consolidated Statements of Income. Assets and liabilities subject to the completed sale of the CFS segment are presented as discontinued operations for all periods presented in the Condensed Consolidated Balance Sheets. Refer to Note 5 for further information.

**Note 2—New Accounting Pronouncements*****New Accounting Standards Adopted***

In May 2014, the Financial Accounting Standards Board ("FASB") issued ASU 2014-09, *Revenue from Contracts with Customers*. ASU 2014-09 outlines a single, comprehensive model for entities to use in accounting for revenue arising from contracts with customers and replaces the revenue recognition guidance issued by the FASB, including industry specific guidance. ASU 2014-09 provides accounting guidance for contracts with customers and affects all entities that enter into contracts with customers to provide goods and services. On January 1, 2018, the Company adopted ASU 2014-09 and all the related amendments ("ASC 606") to all unconmpleted contracts using the retrospective method. The Company recognized the cumulative effect of initially applying ASC 606 as an adjustment to the opening balance sheet totaling \$6.5 million. The comparative information has not been adjusted and continues to be reported under the accounting standards in effect at the end of the reporting period. The Company expects the impact of the adoption of ASC 606 to be immaterial to its reported revenue on an ongoing basis. A majority of the Company's revenues continue to be recognized when products are shipped from its manufacturing facilities. For certain highly customized product contracts in the Carlisle Interconnect Technology segment, revenue is recognized as billed, at the point products were shipped and title and associated risk and rewards of ownership pass to the customer.

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606, the Company now recognizes revenue over time, for those highly customized products, using the input method. A summary of the effects of adopting ASC 606 on the Condensed Consolidated Financial Statements follows:

(in millions)	Three Months Ended June 30, 2018		
	As Reported	Balances Without Adoption of ASC 606	Effect of Change Higher/(Lower)
Condensed Consolidated Statement of Income			
Revenues	\$ 1,236.1	\$ 1,227.1	\$ 9.0
Cost of goods sold	903.9	896.9	7.0
Operating income	159.7	157.7	2.0
Provision for income taxes	31.5	31.0	0.5
Income from continuing operations	114.7	113.2	1.5
Net income	113.7	112.2	1.5

(in millions)	Six Months Ended June 30, 2018		
	As Reported	Balances Without Adoption of ASC 606	Effect of Change Higher/(Lower)
Condensed Consolidated Statement of Income			
Revenues	\$ 2,220.8	\$ 2,200.8	\$ 20.0
Cost of goods sold	1,639.2	1,625.3	13.9
Operating income	254.4	248.3	6.1
Provision for income taxes	51.9	50.4	1.5
Income from continuing operations	172.6	168.0	4.6
Net income	423.3	418.7	4.6

(in millions)	June 30, 2018		
	As Reported	Balances Without Adoption of ASC 606	Effect of Change Higher/(Lower)
Condensed Consolidated Balance Sheet			
Receivables	\$ 841.6	\$ 799.6	\$ 42.0
Inventories	491.2	519.5	(28.3 )
Other current assets	54.3	53.4	0.9
Accrued expenses	253.5	252.0	1.5
Other long-term liabilities	275.5	273.5	2.0
Retained earnings	3,211.5	3,205.0	6.5

In March 2017, the FASB issued ASU 2017-07, *Compensation—Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Postretirement Benefit Cost* ("ASU 2017-07"), which requires employers to include only the service cost component of net periodic postretirement benefit cost in operating income, if such measure is presented. The other components of net periodic postretirement benefit cost, including prior service cost/credit, and settlement and curtailment effects, are to be included in non-operating income. ASU 2017-07 also requires that the service cost component of net benefit cost is eligible for capitalization into inventory or other tangible assets.

On January 1, 2018, the Company adopted ASU 2017-07 using a retrospective approach for the presentation in the Condensed Consolidated Statement of Income to include only the service cost component of net periodic pension costs and net periodic postretirement benefit costs. As a practical expedient, the amounts disclosed in its defined benefit plan note for the prior comparative periods were adjusted by applying the retrospective presentation requirements. As a result of adopting ASU 2017-07, net periodic benefit income was increased by \$(0.6) million and \$(1.2) million was reclassified from other



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operating (income) expense, net to other non-operating (income) expense, net for the three and six months ended June 30, 2018. In February 2018, the FASB issued ASU 2018-02, *Income Statement - Reporting Comprehensive Income (Topic 220) - Recognition and Reclassification of Certain Items* ("ASU 2018-02") which allows entities to reclassify from accumulated other comprehensive income earnings for stranded tax effects related to the change in federal tax rate for all items accounted for in other comprehensive income, including other stranded tax effects that relate to the Tax Cuts and Jobs Act, but do not directly relate to the change in federal tax rate and changing from a worldwide tax system to a territorial system. Tax effects that are stranded in other comprehensive income are reclassified.

Effective January 1, 2018, the Company early adopted ASU 2018-02 using a modified retrospective approach for the Consolidated Balance Sheets to reclassify \$6.5 million related to the change in federal tax rate from accumulated other comprehensive income.

***New Accounting Standards Issued But Not Yet Adopted***

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)* ("ASU 2016-02") which requires lessees to recognize lease liabilities, measured at the present value on a discounted basis, and a right-of-use ("ROU") asset for the duration of the lease term, measured at the lease liability amount adjusted for lease prepayments, lease incentives and other adjustments. Lease liability and ROU asset are recognized in the balance sheet at the commencement of the lease. For income statement purposes, the Company will use the modified retrospective approach, requiring leases to be classified as either operating or finance. Operating leases will result in straight-line expense over the lease term, resulting in a front-loaded expense pattern. Classification will be based on criteria that are largely similar to those applied in current practice. The ASU is required for the Company beginning January 1, 2019, and requires the use of a modified retrospective approach for leases that are entered into at the beginning of the earliest comparative period presented in the financial statements. Early application of the ASU is permitted. The Company adopted on January 1, 2019. The Company continues to evaluate the impact of adopting the standard on the Consolidated Financial Statements.

**Note 3—Segment Information**

The Company has organized its operations into four primary segments, based on the products it sells, each of which is a reportable segment. **Carlisle Construction Materials ("CCM")**—the principal products of this segment are insulation materials, rubber roofing, polyvinyl chloride (PVC) roofing membranes used predominantly on non-residential low-sloped roofs, related roofing accessories, sealing tapes and coatings and waterproofing products. CCM also manufactures and distributes energy-efficient rigid foam insulation for roofing applications. The markets served primarily include new construction, re-roofing and maintenance of low-sloped roofs and coatings and waterproofing. In addition, CCM offers a broad range of specialty polyurethane products and solutions for various applications.

**Carlisle Interconnect Technologies ("CIT")**—the principal products of this segment are high-performance wire, cable and assemblies for the transfer of power and data primarily for the aerospace, medical, defense electronics, test and measurement markets.

**Carlisle Fluid Technologies ("CFT")**—the principal products of this segment are industrial liquid and powder finishing solutions for spraying, pumping, mixing, metering and curing of a variety of coatings used in the general industrial, automotive, wood coating, wood and specialty markets.

**Carlisle Brake & Friction ("CBF")**—the principal products of this segment include high-performance brakes and friction material for the construction, agriculture, mining, on-highway, aerospace and motor sports markets.

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A summary of segment information follows:

	Three Months Ended June 30,			
	2018	Operating	2017	Operating
(in millions)	Revenues	Income (Loss)	Revenues	Income (Loss)
Carlisle Construction Materials	\$ 828.6	\$ 141.4	\$ 631.2	\$ 129.1
Carlisle Interconnect Technologies	237.7	27.5	201.8	20.2
Carlisle Fluid Technologies	73.3	7.8	71.0	7.4
Carlisle Brake & Friction	96.5	2.9	79.9	1.3
Segment Total	1,236.1	179.6	983.9	158.0
Corporate and unallocated <sup>(1)</sup>	—	(19.9 )	—	(11.7 )
Total	\$ 1,236.1	\$ 159.7	\$ 983.9	\$ 146.3

	Six Months Ended June 30,			
	2018	Operating	2017	Operating
(in millions)	Revenues	Income (Loss)	Revenues	Income (Loss)
Carlisle Construction Materials	\$ 1,427.2	\$ 217.2	\$ 1,077.3	\$ 209.8
Carlisle Interconnect Technologies	462.0	54.7	396.0	41.7
Carlisle Fluid Technologies	136.8	13.5	131.5	12.3
Carlisle Brake & Friction	194.8	7.4	153.1	2.5
Segment total	2,220.8	292.8	1,757.9	266.3
Corporate and unallocated <sup>(1)</sup>	—	(38.4 )	—	(30.5 )
Total	\$ 2,220.8	\$ 254.4	\$ 1,757.9	\$ 235.8

(1) Corporate operating loss includes other unallocated costs, primarily general corporate expenses.

**Note 4—Acquisitions****Accella Holdings LLC**

On November 1, 2017, the Company acquired 100% of the equity of Accella Holdings LLC, the parent company to Accella (collectively "Accella"), a specialty polyurethane platform, from Accella Performance Materials LLC, a subsidiary of Carlisle, in consideration of \$671.4 million, including a cash, working capital and indebtedness settlement, which was finalized in December 2017. Accella provides a wide range of polyurethane products and solutions across a broad diversity of markets and applications. The Company is financed by the Revolving Credit Facility.

In the three and six months ended June 30, 2018, Accella contributed revenues of \$121.9 million and \$228.4 million and operating income of \$1.7 million and \$0.1 million, respectively, to the Company's consolidated results. The results of operations of the Accella amounts are included in the CCM segment.

The Accella amounts included in the pro forma financial information below are based on Accella's historical results and are not necessarily indicative of actual results if owned by Carlisle. The pro forma adjustments represent management's best estimates based on information available at the time the information was prepared and may differ from the adjustments that may actually have been required. Accordingly, the pro forma information should be viewed upon as being indicative of the historical results that would have been realized had the acquisition occurred as of the beginning of the period presented and the future.



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The unaudited combined pro forma financial information presented below includes revenues and income from continuing operations as if the business combination had occurred on January 1, 2016, based on the purchase price allocation presented below.

(in millions)	Unaudited Pro Forma as of June 30, 2017	
	Three Months Ended	Six Months Ended
Revenues	\$ 1,092.6	\$ 1,953.0
Income from continuing operations	90.3	140.9

The pro forma financial information reflects adjustments to Accella's historical financial information to apply the Company's accounting policy for depreciation and amortization related to the preliminary fair value adjustments of the acquired net assets and six months ended June 30, 2017, respectively, together with the associated tax effects. Also, the pro forma financial information reflects the costs described above as if they occurred in 2016.

The following table summarizes the consideration transferred to acquire Accella and the preliminary allocation of the consideration to the assets and liabilities assumed. The acquisition has been accounted for using the acquisition method of accounting in accordance with *Business Combinations*, which requires that consideration be allocated to the acquired assets and assumed liabilities based on their fair values, with the remainder allocated to goodwill. The fair values are preliminary and subject to change pending receipt of the final valuation.

(in millions)	Preliminary Allocation As of 11/1/2017	Measurement Period Adjustments	Revised Preliminary Allocation As of 6/30/2018
Total cash consideration transferred	\$ 670.7	\$ 0.7	\$ 671.4
Recognized amounts of identifiable assets acquired and liabilities assumed:			
Cash and cash equivalents	\$ 16.5	\$ —	\$ 16.5
Receivables, net	66.8	—	66.8
Inventories	48.5	(1.0 )	47.5
Prepaid expenses and other current assets	0.9	—	0.9
Property, plant and equipment	59.6	—	59.6
Definite-lived intangible assets	240.0	—	240.0
Other long-term assets	15.6	—	15.6
Accounts payable	(45.5 )	—	(45.5 )
Income tax payable	2.0	—	2.0
Accrued expenses	(23.2 )	9.5	(13.7 )
Other long-term liabilities	(15.6 )	—	(15.6 )
Deferred income taxes	(83.5 )	—	(83.5 )
Total identifiable net assets	282.1	8.5	290.6
Goodwill	\$ 388.6	\$ (7.8 )	\$ 380.8

The goodwill recognized in the acquisition of Accella is attributable to its significant purchase synergies, other administrative services provided by the Accella workforce to Carlisle, in addition to opportunities for product line expansions. The Company acquired \$68.5 million of goodwill, of which \$1.7 million was not expected to be collected at the date of acquisition. Goodwill of \$38.5 million is tax deductible. The remaining goodwill has been preliminarily assigned to the CCM reporting unit which aligns with the CCM reportable segment. The Company's definite-lived intangible assets consists of \$146.0 million of customer relationships with useful lives ranging from 9 to 14 years and \$66.0 million with useful lives ranging from 3 to 14 years and trade names of \$28.0 million with useful lives ranging from 3 to 14 years. Pursuant to the purchase agreement, Carlisle is indemnified for up to \$25.0 million, and recorded an indemnification asset of \$15.6 million for the indemnification for a pre-acquisition income tax liability. The Company has also recorded, as part of the purchase price allocation, related to intangible assets of approximately \$83.5 million.



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Excluding Accella, proforma results of operations for the 2017 acquisitions have not been presented because the effect on the Company's financial condition or results of operations for any of the periods presented.

***Drexel Metals***

On July 3, 2017, the Company acquired 100% of the equity of Drexel Metals, Inc., ("Drexel Metals") for cash consideration. Drexel Metals is a leading provider of architectural standing seam metal roofing systems for commercial, institutional and residential applications. In the three and six months ended June 30, 2018, Drexel Metals contributed revenues of \$19.0 million and \$31.0 million, respectively, and expenses of \$1.8 million and \$2.3 million, respectively, to the Company's consolidated results. The results of operations of the acquired business are included in the CCM segment.

Consideration has been allocated to goodwill of \$26.9 million, \$19.0 million to definite-lived intangible assets, \$10.4 million to inventory, \$8.8 million to accounts receivable, \$5.3 million to accounts payable and \$10.8 million to other liabilities. Definite-lived intangible assets consist of customer relationships with an estimated useful life of nine years. Of the \$19.0 million of goodwill for tax purposes. All of the goodwill was assigned to the CCM reporting unit, which aligns with the reportable segment.

***Arbo***

On January 31, 2017, the Company acquired 100% of the equity of Arbo Holdings Limited ("Arbo") for estimated consideration of \$10.0 million, including the estimated fair value of contingent consideration of GBP 2.0 million or \$2.5 million and a working capital adjustment in the second quarter of 2017. Arbo is a provider of sealants, coatings, and membrane systems used for waterproofing applications. In the three and six months ended June 30, 2018, Arbo contributed revenues of \$4.9 million and \$9.4 million, respectively, and expenses of \$0.5 million, respectively, to the Company's consolidated results. The results of operations of the acquired business are included in the CCM segment. Consideration has been allocated to goodwill of \$4.7 million, \$2.2 million to definite-lived intangible assets, \$2.1 million to inventory, \$1.5 million to accounts receivable, \$1.4 million to accounts payable, and \$1.4 million to deferred income tax liabilities. Definite-lived intangible assets consist of customer relationships with an estimated useful life of 15 years. Of the \$4.7 million of goodwill for tax purposes. All of the goodwill was assigned to the CCM reporting unit, which aligns with the reportable segment.

**Note 5—Discontinued Operations**

As previously announced, the Company completed the sale of CFS to the Jordan Company of New York, NY, on March 31, 2018, for \$10.0 million, subject to a working capital adjustment. The sale of CFS is consistent with the Company's vision of operating in high-growth engineered manufacturing products in strong growth markets.

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A summary of the results from discontinued operations included in the Condensed Consolidated Statements of Income

<i>(in millions)</i>	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
Revenues	\$—	\$87.4	\$69.5	\$170.6
Cost of goods sold	—	60.0	49.5	121.7
Other operating expenses, net	1.0	15.3	15.8	30.5
Operating (loss) income	(1.0 )	12.1	4.2	18.4
Other non-operating (income) expense, net	—	—	—	0.1
(Loss) income from discontinued operations before income taxes	(1.0 )	12.1	4.2	18.3
(Loss) gain on sale of discontinued operations	(0.3 )	—	293.5	—
(Benefit) provision for income taxes	(0.3 )	4.5	47.0	6.8
(Loss) income from discontinued operations	\$(1.0)	\$7.6	\$250.7	\$11.5

A summary of the carrying amounts of CFS's major assets and liabilities, which were classified as discontinued operations, is presented in the Balance Sheet follows:

<i>(in millions)</i>	<b>December 31, 2017</b>
<b>ASSETS</b>	
Cash and cash equivalents	\$ 1.3
Receivables, net	32.0
Inventories	59.0
Prepaid other current assets	4.2
Total current assets	\$ 96.5
Property, plant, and equipment, net	\$ 49.7
Goodwill, net	149.7
Other intangible assets, net	169.4
Other long-term assets	3.3
Total long-term assets	\$ 372.1
<b>LIABILITIES</b>	
Accounts payable	\$ 20.4
Accrued expenses	20.5
Total current liabilities	\$ 40.9
Other long-term liabilities	\$ 50.0
Total long-term liabilities	\$ 50.0

A summary of cash flows from discontinued operations included in the Condensed Consolidated Statements of Cash Flows

<i>(in millions)</i>	<b>Six Months Ended June 30,</b>	
	<b>2018</b>	<b>2017</b>
Net cash (used in) provided by operating activities	\$(1.5)	\$24.9
Net cash used in investing activities	(8.1 )	(217.6)
Net cash provided by financing activities <sup>(1)</sup>	10.9	196.4
Change in cash and cash equivalents from discontinued operations	\$1.3	\$3.7

<sup>(1)</sup> Represents borrowings from the Carlisle cash pool to fund capital expenditures and acquisitions.



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The Company's restricted shares and restricted stock units contain non-forfeitable rights to dividends and are considered in computing earnings per share pursuant to the two-class method. The computation below of earnings per share includes deferred restricted shares in the numerator and includes the dilutive impact of those underlying shares in the denominator. Earnings per share excludes the income attributable to the unvested restricted shares and restricted stock units from the numerator and excludes those underlying shares from the denominator. Stock options are included in the calculation of diluted earnings per share. Performance share awards are included in the calculation of diluted earnings per share considering those are continuing participating security as they do not contain non-forfeitable dividend rights.

The following reflects income from continuing operations and share data used in the basic and diluted earnings per share computation method:

	<b>Three Months Ended June 30,</b>	<b>Six Months Ended June 30,</b>	<b>2018</b>	<b>2017</b>	<b>2018</b>
<i>(in millions, except share and per share amounts)</i>					
Income from continuing operations	\$ 114.7	\$ 94.7	\$ 172.0	\$ 150.0	\$ 150.0
Less: dividends declared on common stock outstanding, restricted shares and restricted share units	(22.5 )	(23.1 )	(45.6 )	(45.6 )	(45.6 )
Undistributed earnings	92.2	71.6	127.0	104.4	104.4
Percent allocated to common shareholders <sup>(1)</sup>	99.3 %	99.4 %	99.4 %	99.4 %	99.4 %
	91.6	71.2	126.2	103.8	103.8
Add: dividends declared on common stock	22.4	22.4	45.2	45.2	45.2
Income from continuing operations attributable to common shares	\$ 114.0	\$ 93.6	\$ 171.0	\$ 148.6	\$ 148.6
Shares (in thousands):					
Weighted-average common shares outstanding	60,641	63,746	61,153	63,746	61,153
Effect of dilutive securities:					
Performance awards	103	69	103	69	103
Stock options	315	325	331	325	331
Adjusted weighted-average common shares outstanding and assumed conversion	61,059	64,140	61,593	64,140	61,593
Per share income from continuing operations attributable to common shares:					
Basic	\$ 1.88	\$ 1.47	\$ 2.80	\$ 2.30	\$ 2.30
Diluted	\$ 1.87	\$ 1.46	\$ 2.78	\$ 2.29	\$ 2.29
<sup>(1)</sup> Basic weighted-average common shares outstanding	60,641	63,746	61,153	63,746	61,153
Basic weighted-average common shares outstanding, unvested restricted shares expected to vest and restricted share units	61,038	64,160	61,556	64,160	61,556
Percent allocated to common shareholders	99.3 %	99.4 %	99.4 %	99.4 %	99.4 %

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To calculate earnings per share for income from discontinued operations and for net income, the denominator for both is the same as used in the above table. Income from discontinued operations and net income used in the basic and diluted

	Three Months Ended June 30,	
	2018	2017
<i>(in millions, except share amounts presented in thousands)</i>		
(Loss) income from discontinued operations attributable to common shareholders for basic and diluted earnings per share	\$(0.9)	\$ 7.5
Net income attributable to common shareholders for basic and diluted earnings per share	113.0	101.1
Anti-dilutive stock options excluded from EPS calculation <sup>(1)</sup>	711	379

<sup>(1)</sup> Represents stock options excluded from the calculation of diluted earnings per share, as such options' assumed proceeds upon exercise would result in the

**Note 7—Revenue Recognition**

Revenue is recognized when obligations under the terms of a contract with a customer are satisfied; generally this occurs when the Company's products or services are provided. Revenue is measured as the amount of total consideration expected to be received from the customer for providing services. Total expected consideration, in certain cases, is estimated at each reporting period, including in certain cases, variability dependent on future events, such as customer behavior related to future purchase volumes, returns, early terminations, allowances. Estimates for rights of return, discounts and rebates to customers and other adjustments for variable consideration are made as a deduction to revenue, based on an analysis of historical experience and actual sales data. Changes in the estimate are recognized to revenue in the period identified. Sales, value added and other taxes collected concurrently with revenue-producing contracts. The Company receives payment at the inception of the contract for separately priced extended service warranties, which are amortized on a straight-line basis over the life of the contracts. The term of these warranties range from 5 to 40 years. The weighted average term for 2018, is approximately 19 years.

**Performance Obligations**

A performance obligation is a promise in a contract to transfer a distinct good or service to the customer in exchange for consideration. The contract's transaction price is allocated to each distinct performance obligation and recognized as revenue when or as the performance obligation is satisfied. The majority of the Company's contracts have a single performance obligation to transfer individual goods or services. For contracts with multiple performance obligations, the contract's transaction price is allocated to each performance obligation using the Company's best estimate of the standalone selling price of each distinct good or service in the contract. The primary method used to estimate standalone selling price is observable market prices. The Company's performance obligations are satisfied, and control is transferred, either at a point in time or over time. For the Company's products, control is transferred and revenue is recognized when the product is shipped from the manufacturer, depending on shipping terms.

Revenue is recognized over time primarily for separately priced extended service warranties in the CCM segment and for contracts in the CIT segment. Revenues for separately priced extended service warranties are recognized over the term of the warranty. Customized product contracts are recognized based on the proportion of costs incurred to date, relative to total estimated costs. Costs are generally incurred over twelve months or less. Highly customized product contract costs generally include labor, materials and overhead.

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A summary of the timing of revenue recognition and reconciliation of disaggregated revenue by reportable segment

	<b>Three Months Ended June 30, 2018</b>				
<i>(in millions)</i>	<b>CCM</b>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
Products transferred at a point in time	\$823.3	\$219.9	\$73.3	\$96.5	\$1,213.0
Products and services transferred over time	5.3	17.8	—	—	23.1
Total revenues	\$828.6	\$237.7	\$73.3	\$96.5	\$1,236.1

	<b>Three Months Ended June 30, 2017</b>				
<i>(in millions)</i>	<b>CCM</b>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
Products transferred at a point in time	\$626.1	\$200.4	\$71.0	\$79.9	\$977.4
Products and services transferred over time	5.1	1.4	—	—	6.5
Total revenues	\$631.2	\$201.8	\$71.0	\$79.9	\$983.9

	<b>Six Months Ended June 30, 2018</b>				
<i>(in millions)</i>	<b>CCM</b>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
Products transferred at a point in time	\$1,416.7	\$433.5	\$136.8	\$194.8	\$2,181.8
Products and services transferred over time	10.5	28.5	—	—	39.0
Total revenues	\$1,427.2	\$462.0	\$136.8	\$194.8	\$2,220.8

	<b>Six Months Ended June 30, 2017</b>				
<i>(in millions)</i>	<b>CCM</b>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
Products transferred at a point in time	\$1,067.3	\$393.0	\$131.5	\$153.1	\$1,744.9
Products and services transferred over time	10.0	3.0	—	—	13.0
Total revenues	\$1,077.3	\$396.0	\$131.5	\$153.1	\$1,757.9

Remaining performance obligations for extended service warranties represent the transaction price for the remaining services. A summary of estimated revenue expected to be recognized in the future related to performance obligations as of June 30, 2018, follows:

<i>(in millions)</i>	<b>Remainder of 2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Thereafter</b>
Extended service warranties	\$ 10.2	\$ 19.6	\$ 18.6	\$ 17.6	\$ 16.4	\$ 15.2	\$ 115.7

The Company has applied the practical expedient to not disclose information about remaining performance obligations one year or less. Additionally, the Company has applied the transition practical expedient to not disclose the amount of remaining performance obligations and an expectation of when the Company expects to recognize associated revenue in 2018.

**Contract Balances**

Contract liabilities relate to payments received in advance of performance under a contract, primarily related to extended service warranties and systems contracts in the CFT segment. Contract liabilities are recognized as revenue as (or when) the Company recognizes the change in contract liabilities for the six months ended June 30, follows:

<i>(in millions)</i>	<b>2018</b>	<b>2017</b>
Balance as of January 1	\$215.8	\$195.2
Revenue recognized	(31.2 )	(32.2 )
Revenue deferred	39.6	45.5
Acquired liabilities	0.2	—
Balance as of June 30	\$224.4	\$208.5





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Contract assets relate to the Company's right to payment for performance completed to date under a contract, primarily contracts within the CIT segment. Accounts receivable are recorded when the right to payment becomes unconditional. Contract assets for the six months ended June 30, follows:

<i>(in millions)</i>	<b>2018</b>
Balance as of January 1	\$—
Adoption of ASC 606	22.8
Revenue recognized and unbilled	69.5
Revenue billed	(49.5 )
Balance as of June 30	\$42.8

Contract assets were immaterial as of June 30, 2017.

**Costs to Obtain a Contract**

The Company has applied the practical expedient to recognize costs of obtaining or fulfilling a contract as expense primarily sales commissions and are included in selling, general and administrative costs in the Condensed Consolidated Statement of Operations.

**Revenues by End-Market**

A summary of revenues disaggregated by major end-market industries and reconciliation of disaggregated revenues to total revenues is as follows:

	<b>Three Months Ended June 30, 2018</b>				
<i>(in millions)</i>	<b>CCM</b>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
General construction	\$768.1	\$—	\$—	\$—	\$768.1
Aerospace	—	150.8	—	3.5	154.3
Heavy equipment	31.6	—	—	79.3	110.9
Transportation	—	—	39.9	11.5	51.4
Medical	—	34.6	—	—	34.6
General industrial and other	28.9	52.3	33.4	2.2	116.8
Total revenues	\$828.6	\$237.7	\$73.3	\$96.5	\$1,236.1

	<b>Three Months Ended June 30, 2017</b>				
<i>(in millions)</i>	<b>CCM</b>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
General construction	\$631.2	\$—	\$—	\$—	\$631.2
Aerospace	—	126.4	—	4.2	130.6
Heavy equipment	—	—	—	61.8	61.8
Transportation	—	—	39.8	10.8	50.6
Medical	—	32.1	—	—	32.1
General industrial and other	—	43.3	31.2	3.1	77.6
Total revenues	\$631.2	\$201.8	\$71.0	\$79.9	\$983.9

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	<b>Six Months Ended June 30, 2018</b>				
<i>(in millions)</i>	<b>CCM</b>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
General construction	\$1,314.4	\$—	\$—	\$—	\$1,314.4
Aerospace	—	305.6	—	9.8	315.4
Heavy equipment	57.8	—	—	158.5	216.3
Transportation	—	—	73.1	21.3	94.4
Medical	—	69.3	—	—	69.3
General industrial and other	55.0	87.1	63.7	5.2	211.0
Total revenues	\$1,427.2	\$462.0	\$136.8	\$194.8	\$2,220.8

	<b>Six Months Ended June 30, 2017</b>				
<i>(in millions)</i>	<b>CCM</b>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
General construction	\$1,077.3	\$—	\$—	\$—	\$1,077.3
Aerospace	—	257.9	—	9.1	267.0
Heavy equipment	—	—	—	116.8	116.8
Transportation	—	—	71.7	20.1	91.8
Medical	—	60.4	—	—	60.4
General industrial and other	—	77.7	59.8	7.1	144.6
Total revenues	\$1,077.3	\$396.0	\$131.5	\$153.1	\$1,757.9

**Revenues by Geographic Area**

A summary of revenues based on the country to which the product was delivered and reconciliation of disaggregate

	<b>Three Months Ended June 30, 2018</b>				
<i>(in millions)</i>	<b>CCM</b>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
United States	\$733.6	\$164.7	\$30.7	\$38.7	\$967.7
International:					
Europe	52.4	23.0	15.0	28.9	119.3
Asia	3.6	25.6	24.6	20.6	74.4
Canada	29.5	1.4	1.7	0.7	33.3
Mexico and Latin America	1.4	12.4	0.5	3.9	18.2
Middle East and Africa	5.8	6.7	0.8	0.3	13.6
Other	2.3	3.9	—	3.4	9.6
Total international	95.0	73.0	42.6	57.8	268.4
Total revenues	\$828.6	\$237.7	\$73.3	\$96.5	\$1,236.1

	<b>Three Months Ended June 30, 2017</b>				
<i>(in millions)</i>	<b>CCM</b>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
United States	\$564.7	\$129.0	\$29.1	\$33.9	\$756.7
International:					
Europe	43.2	21.9	13.7	23.2	102.0
Asia	2.5	30.5	22.5	16.0	71.5
Canada	14.8	0.9	2.0	1.1	18.8
Mexico and Latin America	0.5	12.0	1.9	3.0	17.4
Middle East and Africa	4.6	5.9	0.6	0.2	11.3
Other	0.9	1.6	1.2	2.5	6.2
Total international	66.5	72.8	41.9	46.0	227.2
Total revenues	\$631.2	\$201.8	\$71.0	\$79.9	\$983.9



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	<b>Six Months Ended June 30, 2018</b>				
<i>(in millions)</i>	<b>CCM</b>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
United States	\$ 1,262.6	\$ 320.3	\$ 56.3	\$ 80.2	\$ 1,719.4
International:					
Europe	91.8	45.3	28.3	59.2	224.6
Asia	8.8	48.5	44.4	39.5	141.2
Canada	47.9	2.5	3.3	1.4	55.1
Mexico and Latin America	2.3	24.4	2.6	7.5	36.8
Middle East and Africa	8.9	14.3	1.4	0.5	25.1
Other	4.9	6.7	0.5	6.5	18.6
Total international	164.6	141.7	80.5	114.6	501.4
Total revenues	\$ 1,427.2	\$ 462.0	\$ 136.8	\$ 194.8	\$ 2,220.8

	<b>Six Months Ended June 30, 2017</b>				
<i>(in millions)</i>	<b>CCM</b>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
United States	\$ 959.3	\$ 254.7	\$ 54.2	\$ 63.4	\$ 1,331.6
International:					
Europe	79.5	48.4	26.7	45.7	200.3
Asia	4.4	50.5	40.3	29.3	124.5
Canada	24.8	2.3	3.6	2.3	33.0
Mexico and Latin America	0.9	23.6	3.6	5.9	34.0
Middle East and Africa	6.9	13.3	1.0	1.8	23.0
Other	1.5	3.2	2.1	4.7	11.5
Total international	118.0	141.3	77.3	89.7	426.3
Total revenues	\$ 1,077.3	\$ 396.0	\$ 131.5	\$ 153.1	\$ 1,757.9

**Note 8—Exit and Disposal Activities**

Beginning in the fourth quarter of 2016, and through 2018, the Company has undertaken operational restructuring and cost reduction processes and manage costs throughout various departments. These actions resulted in exit, disposal and employee termination costs from planned reductions in workforce, facility consolidations and relocations, and lease termination costs, as further discussed below.

**CIT**

The Company continues to incur costs to relocate certain of its medical manufacturing operations in Shenzhen, China and Dongguan, China. During the three and six months ended June 30, 2018, employee termination benefit costs associated with these operations were \$1.2 million, respectively. Cumulative exit and disposal costs recognized are \$15.3 million through June 30, 2018, with \$1.2 million remaining. The remaining costs are expected to be incurred principally through the second half of 2018.

During 2017, the Company entered into a letter of undertaking with the Chinese government, whereby the Company agreed to provide for the payment of employee termination benefits associated with the Chinese medical business action discussed above. The funds began in August 2017 and were complete as of June 30, 2018.

**CFT**

During 2017, the Company initiated plans to restructure its global footprint. These plans involve exiting manufacturing operations in Germany, and relocating the manufacturing operations in Angola, Indiana, to its existing manufacturing operations. All facility closures were completed in the first quarter of 2018 and production moved to existing Bournemouth facilities. During the six months ended June 30, 2018, exit and disposal costs totaled \$0.5 million, primarily consisting of employee termination costs and legal fees. This project was substantially complete as of June 30, 2018, with cumulative exit and disposal costs of \$0.5 million.

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During 2017, the Company announced that it would exit its manufacturing operations in Tulsa, Oklahoma, and relocate its existing manufacturing facility in Medina, Ohio. This action is expected to take approximately 18 to 21 months to complete. Total costs are expected to be between \$17.0 million to \$20.5 million, including:

- Non-cash accelerated depreciation of long-lived assets at the Oklahoma facility, primarily related to property, plant and equipment (between \$3.5 million to \$4.0 million expected to be recognized ratably through the remainder of 2018),
- Costs to relocate and install equipment (between \$4.5 million to \$6.5 million, expected to be incurred primarily in mid-2018),
- Employee retention and termination benefits (approximately \$3.0 million, expected to be incurred ratably through the remainder of 2018),
- Other associated costs related to the closure of the facility and internal administration of the project (between \$6.0 million to \$7.0 million, expected to be incurred primarily in the second half of 2018).

During the three and six months ended June 30, 2018, exit and disposal costs totaled \$3.3 million and \$5.3 million, respectively, primarily consisting of moving expenses, accelerated depreciation and employee termination benefits. Remaining costs of approximately \$17.0 million are expected to be incurred principally through the second half of 2018.

**Consolidated Summary**

The Company's exit and disposal costs by activity follows:

<i>(in millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2018	2017	2018	2017
Employee severance and benefit arrangements	\$1.0	\$3.0	\$1.7	\$5.4
Accelerated depreciation	\$0.3	\$—	\$1.1	\$—
Relocation costs	0.2	0.6	0.4	0.9
Other restructuring costs	3.1	1.4	4.5	1.9
Total exit and disposal costs	\$4.6	\$5.0	\$7.7	\$8.2

The Company's exit and disposal activities costs by segment follows:

<i>(in millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2018	2017	2018	2017
Carlisle Brake & Friction	\$3.3	\$1.7	\$5.3	\$2.0
Carlisle Interconnect Technologies	0.8	2.5	1.9	4.8
Carlisle Fluid Technologies	0.5	0.5	0.5	1.0
Corporate	—	0.3	—	0.4
Total exit and disposal costs	\$4.6	\$5.0	\$7.7	\$8.2

The Company's exit and disposal activities costs by financial statement line item follows:

<i>(in millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2018	2017	2018	2017
Cost of goods sold	\$3.7	\$2.0	\$6.0	\$3.8
Selling and administrative expenses	0.7	3.0	1.3	4.3
Other operating (income) expense, net	0.2	—	0.4	—
Research and development expenses	—	—	—	0.1
Total exit and disposal costs	\$4.6	\$5.0	\$7.7	\$8.2

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The Company's change in exit and disposal activities liability follows:

<i>(in millions)</i>	<b>CIT</b>	<b>CFT</b>	<b>CBF</b>	<b>Total</b>
Balance as of December 31, 2017	\$4.9	\$6.7	\$1.5	\$13.1
Charges	1.9	0.5	5.3	7.7
Cash payments	(5.6 )	(5.3 )	(1.1 )	(12.0 )
Other adjustments and non-cash settlements	(0.6 )	—	(1.1 )	(1.7 )
Balance as of June 30, 2018	\$0.6	\$1.9	\$4.6	\$7.1

The liability of \$7.1 million primarily relates to employee severance and benefit arrangements, and is included in our Consolidated Balance Sheet.

**Note 9—Income Taxes**

The effective income tax rate on continuing operations for the six months ended June 30, 2018, was 23.1%. The year-to-date effective income tax rate on earnings at an anticipated rate of approximately 24.7% and a year-to-date net discrete tax benefit of \$3.5 million. The effective income tax rate on continuing operations for the six months ended June 30, 2017, was 31.9% and income tax expense was \$5.1 million. The change in the rate from June 30, 2017 to June 30, 2018, was primarily caused by the reduction to 21% from 35% as part of the Tax Cuts and Jobs Act ("Tax Act") signed in December 2017.

The changes included in the Tax Act are broad and complex. As such, on December 22, 2017, the Securities and Exchange Commission issued Staff Advisory Bulletin 118. SAB 118 expresses views of the SEC regarding ASC Topic 740, Income Taxes in the reporting period that includes the Tax Act. The company does not have the necessary information available, prepared or analyzed for certain income tax effects of the Tax Act to report provisional numbers and adjust those amounts during the measurement period not to extend beyond one year. The company is reporting provisional amounts for all known and estimable impacts of the Tax Act that are effective for the year ended December 31, 2017. The provisional numbers included in the current quarter as calculations have not been finalized nor have there been any additional guidance regarding the law that would materially impact the Company's provisional amount.

The Company continues to review the anticipated impacts of the global intangible low taxed income ("GILTI") and Foreign-Domestic Income ("FDII") on the Company for 2018. The combined forecasted net impact of both GILTI and FDII are not anticipated to be material.

**Note 10—Inventories**

The summarized components of inventory follows:

<i>(in millions)</i>	<b>June 30, 2018</b>	<b>December 31, 2017</b>
Raw Materials	\$200.7	\$ 177.7
Work-in-process	74.2	62.9
Finished goods	249.1	238.5
Reserves	(32.8 )	(30.3 )
Inventories	\$491.2	\$ 448.8

Table of Contents**Note 11—Goodwill and Other Intangible Assets, net**

As a result of the sale of CFS on March 20, 2018, the Company reclassified \$149.7 million of goodwill and \$169.4 million of other intangible assets to the CFS segment as of December 31, 2017, to discontinued operations within long-term assets on the Condensed Balance Sheet. The changes in the carrying amount of goodwill, net for the six months ended June 30, 2018, follows:

<i>(in millions)</i>	CCM	CIT	CFT	CBF (1)	Total
Balance as of December 31, 2017	\$544.3	\$640.3	\$171.0	\$96.5	\$1,452.1
Goodwill acquired during year <sup>(2)</sup>	2.8	2.6	—	—	5.4
Measurement period adjustments <sup>(3)</sup>	(7.8 )	—	—	—	(7.8 )
Currency translation and other	(1.4 )	0.3	(0.6 )	—	(1.7 )
Balance as of June 30, 2018	\$537.9	\$643.2	\$170.4	\$96.5	\$1,448.0

(1) CBF goodwill balance as of December 31, 2017, is presented net of accumulated impairment losses of \$130.0 million recorded in 2016. No other segments have CBF goodwill.

(2) For the first six months of 2018, Carlisle acquired three businesses for an aggregate purchase price of \$20.0 million.

(3) Refer to Note 4 for further information on goodwill adjustments resulting from recent acquisitions.

A summary of the Company's other intangible assets, net follows:

<i>(in millions)</i>	June 30, 2018			December 31, 2017		
	Acquired Cost	Accumulated Amortization	Net Book Value	Acquired Cost	Accumulated Amortization	Net Book Value
Assets subject to amortization:						
Customer relationships	\$845.6	\$ (258.6 )	\$587.0	\$844.8	\$ (230.8 )	\$614.0
Technology and intellectual property	232.6	(106.1 )	126.5	272.0	(95.6 )	176.4
Trade names and other	79.7	(18.7 )	61.0	40.1	(9.6 )	30.5
Assets not subject to amortization:						
Trade names	244.7	—	244.7	244.1	—	244.1
Other intangible assets, net	\$1,402.6	\$ (383.4 )	\$1,019.2	\$1,401.0	\$ (336.0 )	\$1,065.0

The net book values of other intangible assets, net by reportable segment follows:

<i>(in millions)</i>	June 30, 2018	December 31, 2017
Carlisle Construction Materials	\$307.9	\$ 325.1
Carlisle Interconnect Technologies	329.2	344.5
Carlisle Fluid Technologies	292.0	302.5
Carlisle Brake & Friction	89.8	92.9
Corporate	0.3	—
Total	\$1,019.2	\$ 1,065.0

**Note 12—Commitments and Contingencies****Litigation**

Over the years, the Company has been named as a defendant, along with numerous other defendants, in lawsuits involving alleged injury due to exposure to asbestos-containing brakes, which Carlisle manufactured in limited amounts between 1980 and 2000. In addition to compensatory awards, these lawsuits may also seek punitive damages. Generally, the Company has obtained favorable results in asbestos-related lawsuits with no material effect on its financial condition, results of operations, or cash flows. The Company's policy applies to the Company's defense costs and payments of settlements or judgments in connection with asbestos-related lawsuits. The reasonably possible additional asbestos claims, if any, is not material to the Company's financial position, results of operations, or cash flows. These matters could result in the Company being subject to monetary damages, costs or expenses, and charges against earnings.



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The Company may occasionally be involved in various other legal actions arising in the normal course of business. The outcome of such actions, either individually or in the aggregate, will not have a material adverse effect on the consolidated financial statements for a particular period, or annual operating cash flows of the Company.

**Environmental Matters**

The Company is subject to increasingly stringent environmental laws and regulations, including those relating to air and hazardous waste management, and disposal. Some of these environmental laws hold owners or operators of land for previous owners' or operators' releases of hazardous or toxic substances or wastes. Other environmental laws and regulations require compliance with, environmental permits. To date, costs of complying with environmental, health, and safety requirements. The Company did not have any significant accruals related to potential future costs of environmental remediation as of June 30, 2018. Retirement obligations recorded as of that date. However, the nature of the Company's operations and its long history at current and former facilities, as well as those acquired, could potentially result in material environmental liabilities or obligations. While the Company must comply with existing and pending climate change legislation, regulation, international treaties, and other laws, we do not have a material impact on its business, capital expenditures or financial position. Future events, including those related to gas regulation, could require the Company to incur expenses related to the modification or curtailment of operations at certain investigation and cleanup of contaminated sites.

**Note 13—Long-term Debt**

A summary of the Company's long-term debt follows:

<i>(in millions)</i>	June 30, 2018	December 31, 2017	Fair Value <sup>(1)</sup>	
			June 30, 2018	December 31, 2017
3.75% Notes due 2027	\$600.0	\$ 600.0	\$571.9	\$ 607.1
3.5% Notes due 2024	400.0	400.0	386.4	403.7
3.75% Notes due 2022	350.0	350.0	349.6	358.9
5.125% Notes due 2020	250.0	250.0	258.5	264.8
Unamortized discount, debt issuance costs, and other	(13.1 )	(13.8 )		
Total long term-debt	\$1,586.9	\$ 1,586.2		

<sup>(1)</sup> The fair value is estimated based on current yield rates plus the Company's estimated credit spread available for financings with similar terms and maturities, as Level 2 in the fair value hierarchy.

**Revolving Credit Facility (the "Facility")**

During the six months ended June 30, 2018, there were no borrowings under the Facility. As of June 30, 2018, and December 31, 2017, the outstanding balance and \$1.0 billion available for use.

**Covenants and Limitations**

Under the Company's debt and credit facilities, the Company is required to meet various restrictive covenants and limitations, including leverage ratios, interest coverage, and limits on outstanding debt balances held by certain subsidiaries. The Company's covenants and limitations as of June 30, 2018 and December 31, 2017.

**Letters of Credit and Guarantees**

During the normal course of business, the Company enters into commitments in the form of letters of credit and bank performance assurance to third parties. As of June 30, 2018 and December 31, 2017, the Company had \$25.9 million of bank guarantees outstanding, respectively. The Company has multiple arrangements to obtain letters of credit, which are subject to availability and separate agreements for up to \$80.0 million in letters of credit, of which \$55.9 million was available for use as of June 30, 2018.

Table of Contents**Note 14—Defined Benefit Plan**

The Company recognizes net periodic benefit cost based on the actuarial analysis performed at the previous year end during the year.

The components of net periodic benefit cost follows:

<i>(in millions)</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2018	2017	2018	2017
Service cost	\$0.8	\$0.6	\$1.6	\$1.3
Interest cost	1.4	1.3	2.8	2.6
Expected return on plan assets	(2.6 )	(2.6 )	(5.2 )	(5.1 )
Amortization of unrecognized loss <sup>(1)</sup>	1.2	0.7	2.3	1.3
Net periodic benefit cost	\$0.8	\$—	\$1.5	\$0.1

<sup>(1)</sup> Includes amortization of unrecognized actuarial (gain) loss and prior service credits and excludes provision for income tax of \$(0.3) million for the six months ended June 30, 2018, and \$(0.3) million for the three and six months ended June 30, 2017, respectively.

The components of net periodic benefit cost, other than the service cost component, are included in other non-operating income in the Condensed Consolidated Statements of Income.

**Note 15—Standard Product Warranties**

The Company offers various standard warranty programs on its products, primarily for certain installed roofing systems, assemblies, fluid technologies and braking products. The Company's liability for such warranty programs is included in other non-operating liabilities in the Consolidated Balance Sheets.

The change in standard product warranty liabilities for the six months ended June 30, follows:

<i>(in millions)</i>	2018	2017
Balance as of January 1	\$30.4	\$29.1
Current year provision	9.1	8.9
Current year claims	(7.8 )	(7.9 )
Currency translation	(0.2 )	0.5
Balance as of June 30	\$31.5	\$30.6

**Note 16—Financial Instruments****Foreign Currency Forward Contracts**

The Company uses foreign currency forward contracts to hedge a portion of its foreign currency exchange rate exposure on certain denominated cash flows. These instruments are not held for speculative or trading purposes.

A summary of the Company's designated and non-designated cash flow hedges follows:

<i>(in millions)</i>	June 30, 2018		December 31, 2017	
	Fair Value <sup>(1)</sup>	Notional Value	Fair Value <sup>(1)</sup>	Notional Value
Designated hedges	\$0.1	\$ 10.5	\$(0.2)	\$ 22.3
Non-designated hedges	(2.0 )	55.6	0.2	38.6

<sup>(1)</sup> The fair value of foreign currency forward contracts is included in other current assets. The fair value was estimated using observable market inputs such as forward rates. Based on these inputs, derivative assets and liabilities are classified as Level 2 in the fair value hierarchy.

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For instruments that are designated and qualify as cash flow hedges, the Company had foreign forward contracts with changes in the fair value of the contracts are recorded in accumulated other comprehensive income (loss) on the Company's Shareholders' Equity and recognized in the same Condensed Consolidated Statements of Income line item as the underlying goods sold, when the underlying forecasted transaction impacts earnings. Gains and losses on the contracts representing an assessment of hedged effectiveness are recognized in the same Condensed Consolidated Statements of Income line item as the underlying goods sold, currently.

The change in accumulated other comprehensive income (loss) related to cash flow hedges for the three and six months ended June 30, 2018 and 2017 is as follows:

<i>(in millions)</i>	2018	2017
Balance as of April 1	\$(3.8)	\$0.8
Other comprehensive income before reclassifications	—	(0.3)
Amounts reclassified from accumulated other comprehensive loss	0.3	(0.3)
Other comprehensive income (loss)	0.3	(0.6)
Balance as of June 30	\$(3.5)	\$0.2

<i>(in millions)</i>	2018	2017
Balance as of January 1	\$(4.0)	\$0.9
Other comprehensive income before reclassifications	0.3	(0.2)
Amounts reclassified from accumulated other comprehensive loss	0.2	(0.5)
Other comprehensive income (loss)	0.5	(0.7)
Balance as of June 30	\$(3.5)	\$0.2

For instruments that are not designated as a cash flow hedge, the Company had foreign exchange contracts with gains and losses resulting from these contracts were immaterial and are recognized in other non-operating (income) or loss. The corresponding foreign exchange gains and losses on these balances.

**Rabbi Trust**

The Company has established a Rabbi Trust to provide for a degree of financial security to cover its obligations associated with the Rabbi Trust. Contributions to the Rabbi Trust by the Company are made at the discretion of management and generally are made from the Rabbi Trust funds. The Company consolidates the Rabbi Trust and therefore includes the investments in its Condensed Consolidated Statements of Income and December 31, 2017, the Company had \$10.7 million and \$13.2 million of cash, respectively, and \$4.8 million and \$4.8 million of short-term investments, respectively. The short-term investments are measured at fair value using quoted market prices in active markets (if available) or fair value recorded in net income and the associated cash flows presented as operating cash flows.

**Other Financial Instruments**

Other financial instruments include cash and cash equivalents, accounts receivable, net, accounts payable, accrued expenses, and other assets and liabilities. The fair value for cash and cash equivalents, accounts receivable, net, accounts payable and accrued expenses approximates carrying value and generally negligible credit losses (refer to Note 13 for the fair value of long-term debt).

Table of Contents**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

Carlisle Companies Incorporated ("Carlisle", the "Company", "we", "us" or "our") is a multi-national company that develops and manufactures a wide range of products primarily throughout North America, Western Europe and the Asia Pacific region. Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is designed to provide a reader of our financial statements with a narrative from the perspective of management. All references to "Notes" refer to our Notes to Condensed Consolidated Financial Statements in this quarterly report on Form 10-Q.

**Executive Overview**

We are pleased with Carlisle's record second quarter sales and diluted earnings per share results. Carlisle experienced strong growth in the second quarter, driven by robust U.S. commercial construction demand at our Carlisle Construction Materials segment ("CCM"), robust commercial and industrial demand at our Carlisle Technologies segment ("CIT"), strengthening of Carlisle Brake & Friction's ("CBF") off-highway vehicle markets, and price realization at Carlisle Fluid Technologies ("CFT"). We are very encouraged by CCM's ability to drive meaningful price discipline.

Progress and momentum continue to build on the deployment of Vision 2025. Consistent with our key strategic initiatives, organic growth was almost double our goal of 5%; we made three small but meaningful acquisitions; two metal roofing acquisitions in Europe and a European aerospace engineering firm within CIT. During the first six months of 2018, we continued to return capital to shareholders through dividends and repurchasing \$240.6 million of Carlisle shares. Additionally, recognizing the important contribution of our employees, we announced a stock option grant to U.S. employees, and a stock appreciation right grant to all employees outside the U.S. We expect to engage 14,000 global employees to be engaged in, and benefit from our success. The cost of this grant, which includes approximately 50% cash settled stock appreciation rights, is expected to approximate \$2 million to \$3 million in the second-half of 2018, subject to the fluctuations of Carlisle stock price and employee forfeitures. These costs will be reported within Corporate and other

**Summary of Financial Results**

	Three Months Ended June 30,		Six Months Ended June 30,	
	2018	2017	2018	2017
<i>(in millions, except per share amounts)</i>				
Revenues	\$1,236.1	\$983.9	\$2,220.8	\$1,757.9
Operating income	\$159.7	\$146.3	\$254.4	\$235.8
Operating margin percentage	12.9	% 14.9	% 11.5	% 13.4
Income from continuing operations	\$114.7	\$94.7	\$172.6	\$152.6
(Loss) income from discontinued operations	\$(1.0)	) \$7.6	\$250.7	\$11.5
Diluted earnings per share attributable to common shares:				
Income from continuing operations	\$1.87	\$1.46	\$2.78	\$2.34
(Loss) income from discontinued operations	\$(0.02)	) \$0.12	\$4.04	\$0.18

Items affecting comparability: <sup>(1)</sup>

Impact to operating income	\$7.7	\$8.5	\$12.1	\$15.5
Impact to income from continuing operations	\$5.7	\$5.9	\$9.1	\$10.8
Impact on diluted EPS from continuing operations	\$0.10	\$0.09	\$0.15	\$0.17

<sup>(1)</sup> Items affecting comparability primarily include acquisition related costs, exit and disposal costs, facility rationalization costs, litigation costs and gains from operations where the expense is deductible. Refer to *Items Affecting Comparability* in this MD&A for further discussion.

Revenues increased in the second quarter and first six months of 2018 primarily reflecting contribution from the acquisition of higher sales volumes. Increased revenues also reflect the adoption of Accounting Standards Codification 606, *Revenue Recognition* ("ASC 606") in 2018 and favorable foreign currency effects. Refer to Notes 2 and 7, and *Critical Accounting Estimates* with respect to the impact of adoption of ASC 606.

The increase in operating income and diluted earnings per share from continuing operations in the second quarter and first six months of 2018 was primarily driven by higher sales volumes, price realization, contributions from acquisitions, and

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continued operational improvements and cost savings from Carlisle Operating System ("COS"), partially offset by rising costs, and unfavorable product mix. Diluted earnings per share from continuing operations also benefited from a lower number of shares outstanding.

**Outlook**

Following our strong second quarter performance, we enter the second half of 2018 well-positioned to achieve our goals and continue to have a positive outlook for 2018, bolstered by the strong commitment of our CCM team to maintaining profitability, improved profitability at CFT, and the progress made on our restructuring efforts. We now expect overall revenue growth. Favorably positioned with our ample liquidity and strong balance sheet, we remain committed to pursuing growth opportunities, acquisitions, and returning capital to shareholders.

**Disposition**

On March 20, 2018, the Company completed the sale of its CFS operations to The Jordan Company for gross proceeds of \$20.0 million, net of certain adjustments. In the first six months of 2018, CFS used \$1.5 million and \$8.1 million in operating and investing activities, respectively, in the Condensed Consolidated Statements of Cash Flows. Refer to Note 5 for additional information regarding dispositions.

**Acquisitions**

During the second quarter of 2018, we acquired three businesses for an aggregate purchase price of \$20.0 million, including two in the CCM segment and one European aerospace engineering firm in the CIT segment.

On November 1, 2017, we acquired Accella, a specialty polyurethane platform, for total consideration of \$671.4 million. Accella provides polyurethane products and solutions across a broad diversity of markets and applications. Accella provides an excellent growth opportunity in the polyurethane market, which includes spray polyurethane foam and liquid applied roofing. The results of operations of the acquired business are reported within the CCM segment.

On July 3, 2017, we acquired Drexel Metals, Inc., ("Drexel Metals") for consideration of \$55.8 million. Drexel Metals manufactures seam metal roofing systems for commercial, institutional and residential applications. The results of operations of the acquired business are reported within the CCM segment.

On January 31, 2017, we acquired Arbo Holdings Limited ("Arbo") for consideration of \$11.5 million, including the cash of \$2.5 million. Arbo is a leading provider of sealants, coatings and membrane systems used for waterproofing and roofing. The results of operations of the acquired business are reported within the CCM segment.

**Consolidated Results of Operations****Revenues**

<i>(in millions)</i>	Three Months Ended June 30,				Acquisition Effect	Price / Volume Effect	Exchange Rate Effect
	2018	2017	Change	%			
Revenues	\$1,236.1	\$983.9	\$252.2	25.6%	14.3 %	10.6 %	0.7 %

The increase in revenues from acquired businesses in the second quarter of 2018 primarily reflected contribution of Accella and Drexel in the CCM segment. The increase in sales volume in the second quarter of 2018 primarily reflected favorable market conditions for CCM, an increase in demand for SatCom and aerospace products at CIT and higher demand for our products.

<i>(in millions)</i>	Six Months Ended June 30,				Acquisition Effect	Price / Volume Effect	Exchange Rate Effect
	2018	2017	Change	%			
Revenues	\$2,220.8	\$1,757.9	\$462.9	26.3%	14.8 %	10.4 %	1.1 %

The increase in revenues from acquired businesses in the first six months of 2018 primarily reflected contribution of Accella and Drexel in the CCM segment. The increase in sales volume in the first six months of 2018 primarily reflected contribution of Accella and Drexel in the CCM segment. The increase in sales volume in the first six months of 2018 primarily reflected contribution of Accella and Drexel in the CCM segment.

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first six months of 2018 primarily reflected favorable commercial roofing market conditions for CCM, an increase in revenues at CIT and higher demand for our heavy equipment products at CBF.

**Gross Margin**

<i>(in millions)</i>	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Change	%	2018	2017	Change	%
Gross margin	\$332.2	\$286.5	\$ 45.7	16.0%	\$581.6	\$512.6	\$ 69.0	13.5%
Gross margin percentage	26.9	% 29.1	%		26.2	% 29.2	%	
Depreciation and amortization	\$24.1	\$20.4			\$50.3	\$39.6		

The decrease in gross margin percentage (gross margin expressed as a percentage of revenues) in the second quarter of 2018 was primarily driven by unfavorable changes in mix and unfavorable raw material dynamics. Also included in cost of goods sold were expenses of \$2.0 million in the second quarter of 2018, compared with \$2.0 million in the second quarter of 2017, and \$6.0 million in the first six months of 2018, compared with \$2.0 million in the second quarter of 2017, and \$6.0 million in the first six months of 2017, primarily at CIT and CBF attributable to our restructuring initiatives. The decrease was also partially offset by savings resulting from higher capacity utilization as a result of higher sales volume in the CCM and CIT segments and savings in other areas.

**Selling and Administrative Expenses**

<i>(in millions)</i>	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Change	%	2018	2017	Change	%
Selling and administrative expenses	\$159.9	\$127.0	\$ 32.9	25.9%	\$308.5	\$251.9	\$ 56.6	22.5%
As a percentage of revenues	12.9	% 12.9	%		13.9	% 14.3	%	
Depreciation and amortization	\$21.9	\$13.7			\$41.2	\$27.7		

The increase in selling and administrative expense in the second quarter and first six months of 2018 primarily reflected increased administrative costs from the acquisition of Accella, increased stock-based and other compensation costs, and charges related to restructuring projects at CIT. The selling and administrative costs from the acquired businesses also included non-current assets. Refer to Note 8 for further information on exit and disposal activities.

**Research and Development Expenses**

<i>(in millions)</i>	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Change	%	2018	2017	Change	%
Research and development expenses	\$14.2	\$13.1	\$ 1.1	8.4%	\$28.1	\$25.1	\$ 3.0	12.0%
As a percentage of revenues	1.1	% 1.3	%		1.3	% 1.4	%	
Depreciation and amortization	\$0.3	\$0.3			\$0.7	\$0.6		

The increase in research and development expenses primarily reflected acquired research and development expenses and product development at our CFT and CCM segments in the second quarter and first six months of 2018.

**Other Operating (Income) Expense, Net**

<i>(in millions)</i>	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Change	%	2018	2017	Change	%
Other operating (income) expense, net	\$(1.6)	\$0.1	\$(1.7)	NM	\$(9.4)	\$(0.2)	\$(9.2)	NM

The increase in other operating (income) expense, net in the second quarter of 2018 primarily reflected \$2.0 million of losses on sales of assets at CCM and CFT.

The increase in other operating (income) expense, net in the first six months of 2018 primarily reflected the \$4.9 million of gains on sales of assets primarily at CCM, CIT and CFT.

Table of Contents**Operating Income**

<i>(in millions)</i>	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Change	%	2018	2017	Change	%
Operating income	\$159.7	\$146.3	\$13.4	9.2%	\$254.4	\$235.8	\$18.6	7.9%
Operating margin percentage	12.9	% 14.9	%		11.5	% 13.4	%	

The decrease in operating margin percentage in the second quarter and first six months of 2018 primarily reflected percentage, acquired selling, general and administrative costs from Accella, and higher stock-based and other compensation expense. The increase in operating income from legal settlements and gains on sales of assets. Refer to *Segment Results of Operations* with segment operating income results.

**Interest Expense, Net**

<i>(in millions)</i>	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Change	%	2018	2017	Change	%
Interest expense	\$17.5	\$7.0			\$32.9	\$13.8		
Interest income	(3.3)	—			(4.2)	(0.2)		
Interest expense, net	\$14.2	\$7.0	\$7.2	102.9%	\$28.7	\$13.6	\$15.1	111.0%

The increase in interest expense, net during the second quarter and first six months of 2018 primarily reflected the increase in the stated interest rate of 3.75% and \$400.0 million of notes with a stated interest rate of 3.5% that were issued in November 2017.

**Other Non-operating (Income) Expense, Net**

<i>(in millions)</i>	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Change	%	2018	2017	Change	%
Other non-operating (income) expense	\$(0.7)	\$(0.4)	\$(0.3)	75.0%	\$1.2	\$(1.8)	\$3.0	(166.7)%

Other non-operating (income) expense, net in the first six months of 2018 primarily reflected the weakening of the U.S. dollar, exchange losses and higher amortization of unrecognized pension cost, compared with the the first six months of 2017.

**Income Taxes**

<i>(in millions)</i>	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Change	%	2018	2017	Change	%
Provision for income taxes	\$31.5	\$45.0	\$(13.5)	(30.0)%	\$51.9	\$71.4	\$(19.5)	(27.3)%
Effective tax rate	21.5	% 32.2	%		23.1	% 31.9	%	

The effective income tax rate on continuing operations for the first six months of 2018 was 23.1%. The year-to-date effective tax rate on continuing operations for the first six months of 2018 was 24.7% and a year-to-date discrete tax benefit of \$3.5 million. The effective income tax rate on continuing operations for the first six months of 2017 was 31.9% and included a year-to-date discrete tax benefit of \$3.5 million. The change in the rate from the first six months of 2017 to the first six months of 2018 was primarily caused by the change in the U.S. federal income tax rate from 35% to 21% as part of the Tax Cuts and Jobs Act ("Tax Act") signed in December 2017. The changes included in the Tax Act are broad and complex. As such, on December 22, 2017, the Securities and Exchange Commission ("SEC") issued Staff Advisory Bulletin ("SAB") 118. SAB 118 expresses views of the SEC regarding ASC Topic 740, Income Taxes in the reporting period that includes the Tax Act. The company does not have the necessary information available, prepared or analyzed for certain income tax effects of the Tax Act to report provisional numbers and adjust those amounts during the measurement period not to extend beyond one year. The company is reporting all known and estimable impacts of the Tax Act that are effective for the year ended December 31, 2017. There are no changes included in the current quarter, as calculations have not been finalized nor have there been any changes in the interpretation of the law regarding the law that would materially impact our provisional amount.

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We continue to review the anticipated impacts of the global intangible low taxed income ("GILTI") and Foreign-Derived Income ("FDII") on the Company for 2018. The combined forecasted net impact of both GILTI and FDII are not anticipated to be material.

**Income from Discontinued Operations**

(in millions)	Three Months Ended June 30,				Six Months Ended June 30,			
	2018	2017	Change	%	2018	2017	Change	%
(Loss) income from discontinued operations before taxes	\$(1.3)	\$12.1			\$297.7	\$18.3		
(Benefit) provision for income taxes	(0.3 )	4.5			47.0	6.8		
(Loss) income from discontinued operations	\$(1.0)	\$7.6	\$(8.6 )	NM	\$250.7	\$11.5	\$239.2	NM

Income from discontinued operations primarily reflects the pre-tax gain on sale of CFS totaling \$293.5 million. Excluding the impact of income tax expense, income from discontinued operations primarily reflects activity from January 1, 2018 through March 20, 2018, the date that the sale of CFS was completed. The full second quarter and first six months of 2017.

**Segment Results of Operations****Carlisle Construction Materials ("CCM")**

(in millions)	Three Months Ended June 30,				Acquisition Effect	Price / Volume Effect	Exchange Rate Effect
	2018	2017	Change	%			
Revenues	\$828.6	\$631.2	\$197.4	31.3%	22.3 %	8.5 %	0.5 %
Operating income	\$141.4	\$129.1	\$12.3	9.5 %			
Operating margin percentage	17.1 %	20.5 %					
Depreciation and amortization	\$19.5	\$8.7					
Items affecting comparability <sup>(1)</sup>	\$0.7	\$0.3					

<sup>(1)</sup> Items affecting comparability include acquisition related costs of \$0.7 million in the second quarter of 2018, and \$0.3 million in the second quarter of 2017. CCM's revenue growth in the second quarter of 2018 primarily reflected revenue contributions from the acquisitions. CCM's operating margin percentage decrease in the second quarter of 2018 was driven by higher raw material, labor and overhead costs. CCM's revenue growth primarily reflected higher volume driven by strong U.S. commercial construction demand in addition to continued international growth.

(in millions)	Six Months Ended June 30,				Acquisition Effect	Price / Volume Effect	Exchange Rate Effect
	2018	2017	Change	%			
Revenues	\$1,427.2	\$1,077.3	\$349.9	32.5%	24.2 %	7.6 %	0.7 %
Operating income	\$217.2	\$209.8	\$7.4	3.5 %			
Operating margin percentage	15.2 %	19.5 %					
Depreciation and amortization	\$38.6	\$17.4					
Items affecting comparability <sup>(1)</sup>	\$(1.1 )	\$0.9					

<sup>(1)</sup> Items affecting comparability include gains from divestitures of \$(1.8) million in the first six months of 2018, and acquisition related costs of \$0.7 million in the first six months of 2017, refer to *Items Affecting Comparability*.

CCM's revenue growth in the first six months of 2018 primarily reflected revenue contributions from the acquisitions. CCM's operating margin percentage decrease in the first six months of 2018 was also driven by rising raw material, labor and overhead costs. CCM's revenue growth primarily reflected higher volume driven by strong U.S. commercial construction demand.

CCM's operating margin percentage decrease in the first six months of 2018 was also driven by rising raw material, labor and overhead costs.



Table of Contents**Outlook**

We now expect CCM revenues to grow in the mid-to-high single digits.

CCM's revenues and operating income are generally higher in the second and third quarters of the year due to increased demand in the second and third quarters. CCM's commercial roofing business is comprised predominantly of revenues from reroofing, which derives from buildings requiring replacement in a given year, and less extensively from roofing for new commercial construction. Demand is driven by increased enforcement of building codes related to energy efficiency. Growth in demand in the commercial roofing market is also impacted by changes in fiscal policy and increases in interest rates. The availability of labor to fulfill installations may also impact the commercial roofing market.

CCM's ability to increase current selling price and volume levels is subject to significant competition, in particular from new entrants with manufacturing capacity of commercial roofing and commercial insulation products. Raw material input costs are exposed to crude oil and related commodity pricing. Despite recent price realization, price competition could negatively impact operating income margin levels or obtain incremental operating margin.

**Carlisle Interconnect Technologies ("CIT")**

We continue to relocate certain of our medical manufacturing operations in Shenzhen, China, to a new manufacturing facility. We also completed the relocation of certain of our aerospace manufacturing operations in Littleborough, United Kingdom, to a new facility. As a result of these efforts, focused on improving operational efficiencies throughout the business, we anticipate continued facility rationalization throughout 2018. Refer to Note 8 for further information regarding exit and disposal activities.

(in millions)	Three Months Ended June 30,				Acquisition Effect	Price / Volume Effect	Exchange Rate Effect
	2018	2017	Change	%			
Revenues	\$237.7	\$201.8	\$ 35.9	17.8%	0.1 %	17.6 %	0.1 %
Operating income	\$27.5	\$20.2	\$ 7.3	36.1%			
Operating margin percentage	11.6 %	10.0 %					
Depreciation and amortization	\$14.7	\$13.9					
Items affecting comparability <sup>(1)</sup>	\$1.9	\$5.6					

<sup>(1)</sup> Items affecting comparability include gains from divestitures of \$(1.6) million and litigation costs of \$1.4 million in the second quarter of 2018, and exit and disposal costs of \$(1.6) million in the second quarter of 2018 and \$5.6 million in the second quarter of 2017, refer to *Items Affecting Comparability*.

CIT's revenue increased in the second quarter of 2018 primarily reflecting increased volumes driven largely by the aerospace markets, inclusive of CIT's adoption of the new revenue recognition standard. Refer to Notes 2 and 7, and *Critical Accounting Policies* for further information regarding the impact of adoption of ASC 606.

CIT's operating income and operating margin percentage increase in the second quarter of 2018 was primarily related to increased volumes, partially offset by lower restructuring and facility rationalization costs, partially offset by foreign exchange pressure related to the Chinese Renminbi.

(in millions)	Six Months Ended June 30,				Acquisition Effect	Price / Volume Effect	Exchange Rate Effect
	2018	2017	Change	%			
Revenues	\$462.0	\$396.0	\$ 66.0	16.7%	— %	16.6 %	0.1 %
Operating income	\$54.7	\$41.7	\$ 13.0	31.2%			
Operating margin percentage	11.8 %	10.5 %					
Depreciation and amortization	\$29.3	\$27.3					
Items affecting comparability <sup>(1)</sup>	\$4.5	\$9.9					

<sup>(1)</sup> Items affecting comparability include gains from divestitures of \$(1.6) million and litigation costs of \$1.4 million in the first six months of 2018, and exit and disposal costs of \$(1.6) million in the first six months of 2018 and \$9.9 million in the first six months of 2017, refer to *Items Affecting Comparability*.

CIT's revenue increased in the first six months of 2018 primarily reflecting increased volumes as a result of recovery in the aerospace market, inclusive of CIT's adoption of the new revenue recognition standard.

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standard. Refer to Notes 2 and 7, and *Critical Accounting Estimates* within this MD&A for further information regarding CIT's operating income and operating margin percentage increase in the first six months of 2018 was primarily related to lower restructuring and facility rationalization costs, partially offset by foreign exchange pressure related to the Chinese Renminbi.

**Outlook**

The longer term outlook in the commercial aerospace market remains favorable with a strong delivery cycle for new aircraft orders over several years. The outlook for the market for in-flight entertainment and connectivity ("IFEC") applications also remains strong as on-board connectivity applications used in both installed aircraft seating and through personal mobile devices using cloud-based services. CIT is actively pursuing new products, customers and complementary technologies to support its expansion into the medical technology markets in which CIT competes are experiencing vendor consolidation trends among larger medical equipment ("OEM's"), to whom CIT offers improved product verification capabilities and value added vertical integration through its manufacturing operations. We continue to expect CIT revenues to exceed 10% growth in 2018.

**Carlisle Fluid Technologies ("CFT")**

Driven by focus on improving operational efficiencies throughout the business, we initiated facility consolidation efforts in 2017 that involved exiting our manufacturing operations in Brazil and Mexico, exiting the systems sales business in Germany, and consolidating our currently in Angola, Indiana, to our existing Bournemouth, United Kingdom, manufacturing operations. All facility closures were completed in 2018 and production moved to either our Jackson, Tennessee, or Bournemouth facilities. Refer to Note 8 for further information on these activities.

(in millions)	Three Months Ended June 30,				Acquisition Effect	Price / Volume Effect	Exchange Rate Effect
	2018	2017	Change	%			
Revenues	\$73.3	\$71.0	\$ 2.3	3.2%	—	0.4 %	2.8 %
Operating income	\$7.8	\$7.4	\$ 0.4	5.4%			
Operating margin percentage	10.6 %	10.4 %					
Depreciation and amortization	\$6.0	\$5.4					
Items affecting comparability <sup>(1)</sup>	\$1.0	\$0.5					

<sup>(1)</sup> Items affecting comparability include exit and disposal and facility rationalization costs (\$1.3 million in the second quarter of 2018 and \$0.5 million in the second quarter of 2017, refer to *Items Affecting Comparability*).

CFT's revenues in the second quarter of 2018, excluding foreign exchange impacts, increased slightly. Strong growth in industrial markets was offset by weakness in the transportation market.

CFT's operating income and operating margin percentage for the second quarter of 2018 benefited from previous actions from our multiple facility rationalization efforts, progress on vertical integration, and sourcing initiatives.

(in millions)	Six Months Ended June 30,				Acquisition Effect	Price / Volume Effect	Exchange Rate Effect
	2018	2017	Change	%			
Revenues	\$136.8	\$131.5	\$ 5.3	4.0%	—	0.1 %	3.9 %
Operating income	\$13.5	\$12.3	\$ 1.2	9.8%			
Operating margin percentage	9.9 %	9.4 %					
Depreciation and amortization	\$11.4	\$10.8					
Items affecting comparability <sup>(1)</sup>	\$1.5	\$1.0					

<sup>(1)</sup> Items affecting comparability include exit and disposal and facility rationalization costs (\$2.0 million in the first six months of 2018 and \$1.0 million in the first six months of 2017), refer to *Items Affecting Comparability*.

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CFT's revenues in the first six months of 2018, excluding foreign exchange impacts, increased slightly. Price realization was partially offset by lower volumes.

CFT's operating income and operating margin percentage for the first six months of 2018 also benefited from the price realization efficiencies from our multiple facility rationalization efforts, progress on vertical integration, and sourcing initiatives.

**Outlook**

The longer term outlook in the transportation and general industrial markets remains steady with a stable backlog of work over the next year. We expect the opportunity for growth in the Asia-Pacific markets to continue to increase in conjunction with new opportunities.

We continue to expect CFT revenues to grow mid-single digits in 2018.

**Carlisle Brake & Friction ("CBF")**

In 2017, we announced that we would exit our manufacturing operations in Tulsa, Oklahoma, and relocate the major manufacturing facility in Medina, Ohio, which is on track to be completed by year end. Refer to Note 8 for further information.

As part of the relocation effort, we are also investing additional capital in our Medina, Ohio, facility. The capital investment is \$19.0 million to expand the facility and between \$17.0 million to \$19.0 million to purchase new, more efficient equipment to be being relocated.

<i>(in millions)</i>	Three Months Ended June 30,				Acquisition Effect	Price / Volume Effect	Exchange Rate Effect
	2018	2017	Change	%			
Revenues	\$96.5	\$79.9	\$ 16.6	20.8 %	— %	17.7 %	3.1 %
Operating income	\$2.9	\$1.3	\$ 1.6	123.1 %			
Operating margin percentage	3.0 %	1.6 %					
Depreciation and amortization	\$5.4	\$5.8					
Items affecting comparability <sup>(1)</sup>	\$3.9	\$1.7					

<sup>(1)</sup> Items affecting comparability and include exit and disposal and facility rationalization costs (\$3.9 million in the second quarter of 2018 and \$1.7 million in the second quarter of 2017). See *Comparability*.

CBF achieved strong organic revenue growth in the second quarter of 2018, reflecting a continued recovery in off-highway vehicle end markets of construction, agriculture, and mining.

CBF's operating income and operating margin percentage growth in the second quarter of 2018 was largely driven by price realization, partially offset by higher restructuring and facility rationalization costs, associated with the exit of our Tulsa, Oklahoma, manufacturing facility.

<i>(in millions)</i>	Six Months Ended June 30,				Acquisition Effect	Price / Volume Effect	Exchange Rate Effect
	2018	2017	Change	%			
Revenues	\$194.8	\$153.1	\$ 41.7	27.2 %	— %	22.8 %	4.4 %
Operating income	\$7.4	\$2.5	\$ 4.9	196.0 %			
Operating margin percentage	3.8 %	1.6 %					
Depreciation and amortization	\$11.5	\$11.1					
Items affecting comparability <sup>(1)</sup>	\$5.9	\$2.0					

<sup>(1)</sup> Items affecting comparability and include exit and disposal and facility rationalization costs (\$5.9 million in the first six months of 2018 and \$2.0 million in the first six months of 2017). See *Comparability*.

CBF's revenue growth in the first six months of 2018 also reflected a continued recovery in off-highway vehicle markets of construction, mining, construction and agriculture.

CBF's operating income and operating margin percentage also increased in the first six months of 2018 primarily due to price realization, partially offset by higher restructuring and facility rationalization costs, associated with the exit of our Tulsa, Oklahoma, manufacturing facility.

Table of Contents**Outlook**

We remain cautiously optimistic that CBF has emerged from the bottom of the cycle in our key end-markets and is aggressively realigning its cost structure through plant consolidations and seeking to realize associated savings.

We continue to expect CBF revenues to grow in the mid-teens in 2018.

**Liquidity and Capital Resources**

A summary of our cash and cash equivalents by region follows:

<i>(in millions)</i>	<b>June 30, 2018</b>	<b>December 31, 2017</b>
Europe	\$34.9	\$ 38.1
China	19.0	17.6
Asia Pacific region (excluding China)	13.0	21.0
Other international regions	15.6	21.7
Non-U.S. subsidiaries cash and cash equivalents	82.5	98.4
U.S. subsidiaries cash and cash equivalents	679.9	279.9
Cash and cash equivalents	\$762.4	\$ 378.3

We maintain liquidity sources primarily consisting of cash and cash equivalents as well as availability under the Facility as our primary source of liquidity. Another potential source of liquidity is access to public capital markets via our automatic shelf registration filed on November 8, 2017, subject to market conditions at that time. The increase in cash and cash equivalents compared to the cash consideration received for the disposition of CFS, which was completed on March 20, 2018. During the period, we used cash on hand to fund share repurchases, capital expenditures and pay dividends to shareholders.

Cash held by subsidiaries in China is subject to local laws and regulations that require government approval for conversion of such cash to U.S. Dollars, as well as for transfer of such cash to entities that are outside of China.

In December 2017, the U.S. enacted comprehensive tax legislation that included significant changes to existing tax law, including a reduction to the U.S. federal corporate income tax rate from 35% to 21% and a one-time tax on deferred foreign income. We recorded reinvestment assertions due to the impact of tax reform and recorded a deferred tax liability of \$7.9 million in the fourth quarter of 2017. The repatriation primarily related to foreign withholding taxes. We expect the "Tax Cuts and Jobs Act" will allow greater tax savings in future years.

We believe we have sufficient financial resources to meet our business requirements for at least the next 12 months, including manufacturing, working capital requirements, dividends, common stock repurchases, acquisitions and strategic investments. We also anticipate we will have sufficient cash on hand, as well as available liquidity under our revolving credit facilities to meet our existing notes by the respective maturity dates. We intend to obtain additional liquidity by accessing the capital markets. These sources of liquidity have been used for other strategic purposes by the time of maturity. Refer to *Debt Instruments*.

**Sources and Uses of Cash and Cash Equivalents**

<i>(in millions)</i>	<b>Six Months Ended June 30,</b>	
	<b>2018</b>	<b>2017</b>
Net cash (used in) provided by operating activities	\$(2.8 )	\$134.7
Net cash provided by (used in) investing activities	674.1	(291.9 )
Net cash used in financing activities	(285.9 )	(90.4 )
Effect of foreign currency exchange rate changes on cash	—	2.1
Change in cash and cash equivalents	\$385.4	\$(245.5)

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### *Operating Activities*

We used operating cash flows totaling \$2.8 million for the first six months of 2018 (including working capital uses of \$2.8 million and cash inflows totaling \$134.7 million for the first six months of 2017 (including working capital uses of \$135.0 million). The first six months of 2018 primarily reflect higher tax payments for taxes on the sale of CFS and increased accounts receivable in our CCM segment.

### *Investing Activities*

Cash provided by investing activities of \$674.1 million for the first six months of 2018 primarily reflected the sale of CFS, partially offset by capital expenditures of \$66.9 million. Cash used in investing activities of \$291.9 million for the first six months of 2018 primarily reflected acquisitions of San Jamar in the CFS segment for \$213.7 million, net of cash acquired, and Arbo in the CCM segment for \$78.2 million, and capital expenditures of \$66.1 million.

### *Financing Activities*

Cash used in financing activities of \$285.9 million in the first six months of 2018 primarily reflected \$235.7 million of dividend payments, reflecting the increased dividend of \$0.74 per share. Cash used in financing activities of \$90.4 million for the first six months of 2017 primarily reflected \$150.0 million of share repurchases and \$45.8 million of dividend payments, partially offset by net borrowings from the Credit Facility.

### *Outlook*

Our priorities for the use of cash are to invest in growth and performance improvement opportunities for our existing businesses and to pursue strategic acquisitions that meet shareholder return criteria, pay dividends to shareholders and return value to shareholders.

### **Debt Instruments**

#### *Senior Notes*

We have senior unsecured notes outstanding of \$250.0 million due 2020 (at a stated interest rate of 5.125%), \$350.0 million due 2021 (at a stated interest rate of 3.75%), \$400.0 million due 2024 (at a stated interest rate of 3.5%) and \$600.0 million due 2027 (at a stated interest rate of 3.5%). All notes are rated Standard & Poor's and Baa2 by Moody's.

#### *Revolving Credit Facility (the "Facility")*

During second quarter of 2018, we had no borrowings or repayments under the Facility. As of June 30, 2018, the Facility had \$1.0 billion available for use.

We are required to meet various restrictive covenants and limitations under our senior notes and revolving credit facility, including coverage ratios and limits on outstanding debt balances held by certain subsidiaries. We were in compliance with all covenants and limitations as of June 30, 2018 and December 31, 2017.

Refer to Note 13 for further information on our debt instruments.

### **Critical Accounting Estimates**

In preparing the Condensed Consolidated Financial Statements in conformity with accounting principles generally accepted in the United States, management must make informed decisions which impact the reported amounts and related disclosures. Such decisions require the application of accounting principles to be applied and assumptions on which to base estimates and judgments that affect the reported amounts of assets and liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. We evaluate our estimates, including those related to product warranties, goodwill and indefinite-lived intangible assets, valuation of long-lived assets and income taxes on a regular basis. Our estimates are based on historical experience, terms of existing contracts, our observation of trends in the industry, information available from other outside sources, that are believed to be reasonable under the circumstances, the results of which may differ from the carrying values of assets and liabilities. Actual results

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may differ from these estimates under different assumptions or conditions. Management believes the critical accounting policies discussed in "Management's Discussion and Analysis of Financial Condition and Results of Operations" of the Company's 2017 Form 10-K are important to the fair presentation of the Company's financial conditions and results of operations. These estimates require management's judgments in the preparation of our Condensed Consolidated Financial Statements.

**Revenue Recognition**

Beginning January 1, 2018, the Company began recognizing revenues under the guidance in ASC 606. Revenue is recognized when the performance obligations of a contract with a customer are satisfied; generally this occurs with the transfer of control of the Company's product to the customer for the amount of total consideration expected to be received in exchange for transferring goods or providing services. Total revenue is estimated at each reporting period, including interim periods, and is subject to change with variability dependent on customer behavior related to future purchase volumes, returns, early payment discounts and other customer allowances. Estimates for variable consideration for customers and other adjustments for variable consideration are provided for at the time of sale as a deduction to revenue based on our experience and actual sales data. Changes in these estimates are reflected as an adjustment to revenue in the period of change. Sales taxes collected concurrently with revenue-producing activities are excluded from revenue.

The Company receives payment at the inception of the contract for separately priced extended service warranties, which are amortized on a straight-line basis over the life of the contracts. The term of these warranties range from 5 to 40 years. The weighted average term of these warranties in 2018, is approximately 19 years.

**New Accounting Pronouncements**

Refer to Note 2 for more information regarding new accounting pronouncements.

**Items Affecting Comparability**

Items affecting comparability include costs, and losses or gains related to, among other things, growth and profitability outside of core business operations (such as asset impairments, exit and disposal and facility rationalization charges, litigation costs, gains and losses from and costs related to divestitures, and discrete tax items). Because these items affect the Company's segment's, financial condition or results in a specific period in which they are recognized, we believe it is appropriate to disclose this information regarding the comparability of results of operations period to period.

The components of items affecting comparability follows:

	Three Months Ended June 30, 2018			Three Months Ended June 30, 2017		
	Impact to Operating Income	Impact to Income from Continuing Operations	Impact to Diluted EPS from Continuing Operations	Impact to Operating Income	Impact to Income from Continuing Operations	Impact to Diluted EPS from Continuing Operations
<i>(in millions, except per share amounts)</i>						
Exit and disposal costs	\$4.6	\$ 3.4	\$ 0.05	\$5.0	\$ 3.4	\$ 0.06
Other facility rationalization costs	2.7	2.0	0.04	3.1	2.2	0.02
Acquisition related costs:						
Inventory step-up amortization	0.4	0.3	0.01	—	—	—
Other acquisition costs	0.5	0.5	0.01	0.4	0.3	0.01
Litigation costs	1.4	1.1	0.02	—	—	—
(Gains) losses from divestitures	(1.9 )	(1.6 )	(0.03 )	—	—	—
Total items affecting comparability	\$7.7	\$ 5.7	\$ 0.10	\$8.5	\$ 5.9	\$ 0.09

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<i>(in millions, except per share amounts)</i>	Six Months Ended June 30, 2018			Six Months Ended June 30, 2017		
	Impact to Operating Income	Impact to Income from Continuing Operations	Impact to Diluted EPS	Impact to Operating Income	Impact to Income from Continuing Operations	Impact to Diluted EPS
Exit and disposal costs	\$7.7	\$ 5.8	\$0.09	\$8.2	\$ 5.6	\$ 0.09
Other facility rationalization costs	4.9	3.7	0.06	5.1	3.7	0.05
Acquisition related costs:						
Inventory step-up amortization	0.4	0.3	0.01	0.5	0.4	0.01
Other acquisition costs	1.6	1.3	0.02	1.7	1.1	0.02
Litigation costs	1.4	1.1	0.02	—	—	—
(Gains) losses from divestitures	(3.9 )	(3.1 )	(0.05 )	—	—	—
Total items affecting comparability	\$12.1	\$ 9.1	\$0.15	\$15.5	\$ 10.8	\$ 0.17

The tax effect of items affecting comparability is based on the statutory rate in the jurisdiction in which the expense share impact of items affecting comparability to each period is based on diluted shares outstanding using the two-cl

**Forward-Looking Statements**

This report contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. We use words such as "expect," "foresee," "anticipate," "believe," "project," "should," "estimate," "will," "plans," "intends" to reflect our expectations concerning the future. Such statements are made based on known events and circumstances, but are subject in the future to unforeseen risks and uncertainties. It is possible that our future performance may differ materially from these forward-looking statements, due to a variety of factors such as: increasing price and product/service competition, including new entrants; technological developments and changes; the ability to continue to introduce competitive new products on a cost-effective basis; our mix of products/services; increases in raw material costs which cannot be recovered in product sales; governmental and public policy changes including environmental and industry regulations; threats associated with a loss of validity of patent and other intellectual property rights; the successful integration and identification of our strategic acquisitions and businesses; and the outcome of pending and future litigation and governmental proceedings. In addition, such statements are also affected by and market conditions and growth rates, the condition of the financial and credit markets, and general domestic and international interest rate and currency exchange rate fluctuations. Further, any conflict in the international arena may adversely affect our future performance. We undertake no duty to update forward-looking statements.

**Item 3. Quantitative and Qualitative Disclosure about Market Risk**

There have been no material changes in the Company's market risk for the six months ended June 30, 2018. For additional information, see "Item 7A. Quantitative and Qualitative Disclosures About Market Risk" of the Company's 2017 Annual Report on Form 10-K.

**Item 4. Controls and Procedures**

**Evaluation of disclosure controls and procedures.** Under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, the Company carried out an evaluation of the effectiveness of the Company's disclosure controls and procedures pursuant to Exchange Act Rule 13a-15. Based upon that evaluation and as required by Rule 13a-15, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective.

**Changes in internal controls.** During fourth quarter of 2017, the Company completed its acquisition of Accella Holdings, Inc. Performance Materials Inc. (collectively "Accella"). This acquisition is material to the Company's results of operations. As of June 30, 2018, the assets of Accella represented 14.7 percent of total assets, and for the six months ended June 30, 2018, Accella represented 10.3 percent of total revenues. Refer to Note 4 for additional information regarding the Accella acquisition.

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The Company is currently in the process of integrating Accella, including internal controls and procedures and external compliance program to include Accella. The Company anticipates a successful integration of Accella's operations and will continue to evaluate its internal control over financial reporting as the Company executes integration activities. The design of controls and procedures for the year ended December 31, 2018, will include Accella.

During the first and second quarters of 2018, there have been no changes in the Company's internal control over financial reporting or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**PART II**

**Item 1. Legal Proceedings**

***Litigation***

Over the years, we have been named as a defendant, along with numerous other defendants, in lawsuits in various jurisdictions regarding injury due to exposure to asbestos-containing brakes, which Carlisle manufactured in limited amounts between the years 1989 and 2000. In compensatory awards, these lawsuits may also seek punitive damages. We typically obtain dismissals or settlements that have no material effect on our financial condition, results of operations, or cash flows. We maintain insurance coverage that covers the cost of settlements or judgments in connection with asbestos-related lawsuits, excluding punitive damages. Based on an analysis, the resolution of our pending asbestos claims will not have a material impact on our financial condition, results of operations, or cash flows. However, the resolution could result in the Company being subject to monetary damages, costs or expenses, and charges against earnings. In addition, we may occasionally be involved in various other legal actions arising in the normal course of business. The outcome of such actions, either individually or in the aggregate, will not have a material adverse effect on the consolidated financial condition, results of operations, or cash flows of the Company, but may have a more than inconsequential impact on our results of operations for a particular period.

***Environmental Matters***

We are subject to increasingly stringent environmental laws and regulations, including those relating to air emissions, hazardous waste management and disposal. Some of these environmental laws hold owners or operators of land or property responsible for previous owners' or operators' releases of hazardous or toxic substances or wastes. Other environmental laws and regulations require compliance with, environmental permits. To date, costs of complying with environmental, health and safety requirements have not had a material effect on our operations and our long history of industrial activities at certain of our current or former facilities, as well as those of our subsidiaries, have not resulted in any material environmental liabilities.

While we must comply with existing and pending climate change legislation, regulation, international treaties or agreements, we do not expect this to have a material impact on its business, capital expenditures or financial position. Future events, including those relating to climate change regulation could require the Company to incur expenses related to the modification or curtailment of operations, investigation and cleanup of contaminated sites.

**Item 1A. Risk Factors**

During the six months ended June 30, 2018, there were no material changes to the risk factors disclosed in "PART II. Risk Factors" of the Company's 2017 Annual Report on Form 10-K.



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The following table summarizes the repurchase of common stock during the three months ended June 30, 2018:

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs <sup>(1)</sup>
April 2018	90,000	\$ 107.54	90,000	5,838,308
May 2018	498,267	107.03	495,000	5,343,308
June 2018	492,473	108.71	460,000	4,883,308
Total	1,080,740		1,045,000	

<sup>(1)</sup> Represents the number of shares that can be repurchased under the Company's stock repurchase program. On February 6, 2018, the Board approved an additional 10 million shares.

The Company may also reacquire shares outside of the repurchase program from time to time in connection with the vesting of share-based compensation. There were 35,740 shares reacquired in connection with the stock repurchase program during the three months ended June 30, 2018.

**Item 3. Defaults Upon Senior Securities**

Not applicable.

**Item 4. Mine Safety Disclosures**

Not applicable.

**Item 5. Other Information**

None.

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**Item 6. Exhibits**

**Exhibit**

**Number**

**Exhibit Title**

<u>2.1</u> *	Stock Purchase Agreement, dated as of January 31, 2018, by and among Carlisle, LLC, Carlisle Foodservice Products, Incorporated, CFSP Acquisition, LLC, and Carlisle Companies Incorporated.
<u>3.1</u>	Restated Certificate of Incorporation of the Company.
<u>3.2</u>	Amended and Restated Bylaws of the Company.
4.1 <sup>P</sup>	Form of Trust Indenture between the Company and Fleet National Bank.
<u>4.2</u>	First Supplemental Indenture, dated as of August 18, 2006, among the Company, U.S. Bank National Association (as successor to State Street Bank, N.A. and Fleet National Bank), as successor to Fleet National Bank) and The Bank of New York Mellon Trust Company, N.A.
<u>4.3</u>	Second Supplemental Indenture, dated as of December 9, 2010, among the Company, U.S. Bank National Association (as successor to State Street Bank, N.A. and Fleet National Bank), as successor to Fleet National Bank) and The Bank of New York Mellon Trust Company, N.A.
<u>4.4</u>	Third Supplemental Indenture, dated as of November 20, 2012, among the Company, U.S. Bank National Association (as successor to State Street Bank, N.A. and Fleet National Bank), as successor to Fleet National Bank) and The Bank of New York Mellon Trust Company, N.A.
<u>4.5</u>	Form of 3.500% Notes due 2024.
<u>4.6</u>	Form of 3.750% Notes due 2027.
<u>10.1</u>	Form of Trademark License Agreement between Carlisle Intangible Company, LLC and Carlisle FoodService Products, Incorporated.
<u>31.1</u>	Certification of Principal Executive Officer pursuant to Rule 13a-14(a)/15d-14(a).
<u>31.2</u>	Certification of Principal Financial Officer pursuant to Rule 13a-14(a)/15d-14(a).
<u>32.1</u>	Section 1350 Certifications pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS	XBRL Instance Document - the instance document does not appear in the Interactive Data file because its XBRL tags are embedded within the Inline XBRL document.
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document

\* Schedules and exhibits have been omitted pursuant to Item 601(b)(2) of Regulation S-K. A copy of any omitted schedule or exhibit will be furnished supplementarily upon request.

<sup>P</sup> Indicates paper filing.

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**Signature**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be  
thereunto duly authorized.

Carlisle Companies Incorporated

July 26, 2018

By: /s/ Robert M. Roche

Name: Robert M. Roche

Title: Vice President and Chief

Financial Officer

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