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TOTAL ENTERTAINMENT RESTAURANT CORP  
Form 10-Q  
July 30, 2004

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D. C. 20549

-----  
FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934

For the quarterly period ended  
June 15, 2004  
-----

Commission file number  
000-22753  
-----

TOTAL ENTERTAINMENT RESTAURANT CORP.  
-----

(Exact Name of Registrant as Specified in its Charter)

Delaware  
-----

52-2016614  
-----

(State or Other Jurisdiction of  
Incorporation or Organization)

(I.R.S. Employer  
Identification Number)

9300 East Central Avenue  
Suite 100  
Wichita, Kansas 67206  
-----

(Address of principal executive offices) (Zip code)

(316) 634-0505  
-----

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class  
-----  
Common Stock, \$.01 par value

Outstanding at July 27, 2004  
  
9,908,519 shares

TOTAL ENTERTAINMENT RESTAURANT CORP.

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TOTAL ENTERTAINMENT RESTAURANT CORP.  
Condensed Consolidated Balance Sheets  
(in thousands)  
(Unaudited)

	June 15, 2004 -----	December 30, 2003 -----
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 654	\$ 81

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Inventories	2,125	2,09
Prepaid income taxes	--	99
Deferred income taxes	204	28
Other current assets	2,052	1,53
	-----	-----
Total current assets	5,035	5,72
Property and equipment:		
Land	600	60
Buildings	703	70
Leasehold improvements	49,800	45,09
Equipment	26,444	25,10
Furniture and fixtures	7,972	7,51
	-----	-----
	85,519	79,01
Less accumulated depreciation and amortization	25,211	22,61
	-----	-----
	60,308	56,40
Other assets:		
Goodwill, net of accumulated amortization	3,661	3,66
Advances to developer	545	84
Other assets	1,374	98
	-----	-----
Total other assets	5,580	5,48
	-----	-----
Total assets	\$ 70,923	\$ 67,61
	=====	=====
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$ 4,082	\$ 5,51
Sales tax payable	1,143	1,18
Accrued payroll	1,336	1,67
Accrued payroll taxes	792	82
Accrued income taxes	1,462	--
Other accrued liabilities	2,802	2,39
	-----	-----
Total current liabilities	11,617	11,58
Notes payable	4,960	3,63
Deferred taxes	1,610	2,50
Deferred revenue	7	2
Accrued rent	657	54
Stockholders' equity:		
Preferred stock	--	--
Common stock	99	9
Additional paid-in capital	29,146	28,55
Retained earnings	22,827	20,66
	-----	-----
Total stockholders' equity	52,072	49,32
	-----	-----
Total liabilities and stockholders' equity	\$ 70,923	\$ 67,61
	=====	=====

See accompanying notes.

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TOTAL ENTERTAINMENT RESTAURANT CORP.  
Condensed Consolidated Statements of Operations  
(in thousands, except per share information)  
(Unaudited)

	Twelve weeks ended June 15, 2004 -----	Twelve weeks ended June 17, 2003 -----
Sales:		
Food and beverage	\$ 29,021	\$ 23,264
Entertainment and other	2,120	1,985
	-----	-----
Total net sales	31,141	25,249
Costs and expenses:		
Costs of sales	8,616	6,565
Restaurant operating expenses	16,998	13,504
Depreciation and amortization	1,554	1,403
Preopening costs	638	372
Asset impairment	2,365	--
	-----	-----
Restaurant costs and expenses	30,171	21,844
	-----	-----
Restaurant operating income	970	3,405
General and administrative expenses	1,749	1,429
Loss on disposal of assets	--	17
	-----	-----
Income (loss) from operations	(779)	1,959
Other income (expense):		
Other income/(expense)	--	--
Interest expense	(27)	(45)
	-----	-----
Income (loss) before income taxes	(806)	1,914
Income tax expense (benefit)	(290)	678
	-----	-----
Net income (loss)	(516)	1,236
	=====	=====
Basic earnings (loss) per share	(\$ 0.05)	\$ 0.13
	=====	=====
Diluted earnings (loss) per share	(\$ 0.05)	\$ 0.12
	=====	=====

See accompanying notes.

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TOTAL ENTERTAINMENT RESTAURANT CORP.  
Condensed Consolidated Statements of Operations  
(in thousands, except per share information)  
(Unaudited)

Twenty-four weeks  
ended

Twenty-four weeks  
ended

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	June 15, 2004	June 17, 2003
	-----	-----
Sales:		
Food and beverage	\$ 60,442	\$ 48,130
Entertainment and other	4,546	4,160
	-----	-----
Total net sales	64,988	52,290
Costs and expenses:		
Costs of sales	17,732	13,514
Restaurant operating expenses	33,970	27,019
Depreciation and amortization	3,058	2,759
Preopening costs	1,070	659
Asset impairment	2,365	--
	-----	-----
Restaurant costs and expenses	58,195	43,951
	-----	-----
Restaurant operating income	6,793	8,339
General and administrative expenses	3,494	2,796
Loss on disposal of assets	--	17
	-----	-----
Income from operations	3,299	5,526
Other income (expense):		
Other income/(expense)	3	--
Interest expense	(62)	(70)
	-----	-----
Income before income taxes	3,240	5,456
Provision for income taxes	1,082	1,953
	-----	-----
Net income	2,158	3,503
	=====	=====
Basic earnings per share	\$ 0.22	\$ 0.36
	=====	=====
Diluted earnings per share	\$ 0.21	\$ 0.34
	=====	=====

See accompanying notes.

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TOTAL ENTERTAINMENT RESTAURANT CORP.  
Condensed Consolidated Statements of Cash Flows  
(in thousands)  
(Unaudited)

	Twenty-Four weeks ended June 15, 2004	Twenty-Four weeks ended June 17, 2003
	-----	-----
Net income	2,158	3,503
Adjustments to reconcile net income to net cash provided by operating activities:		
Asset impairment	2,365	--

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Loss on disposal of assets	--	17
Depreciation and amortization	3,102	2,791
Deferred income taxes	(816)	65
Net change in operating assets and liabilities:		
Change in operating assets	221	(953)
Change in operating liabilities	84	(223)
	-----	-----
Net cash provided by operating activities	7,114	5,200
Purchases of property and equipment	(9,274)	(6,605)
Advances to developer	297	(532)
	-----	-----
Net cash used in investing activities	(8,977)	(7,137)
Proceeds from revolving note payable to bank	18,975	15,610
Payments of revolving note payable to bank	(17,650)	(13,005)
Proceeds from exercise of stock options	379	94
Purchase of common stock	--	(1,266)
	-----	-----
Net cash provided by financing activities	1,704	1,433
	-----	-----
Net decrease in cash and cash equivalents	(159)	(504)
Cash and cash equivalents at beginning of period	813	1,116
	-----	-----
Cash and cash equivalents at end of period	654	612
	=====	=====
Supplemental disclosure of cash flow information:		
Cash paid for interest	65	77
Cash paid for income taxes, net of refunds received	(729)	1,279
Supplemental disclosure of non cash activity:		
Additions to property and equipment in accounts payable	43	113
Tax benefit related to stock options exercised	215	--

See accompanying notes

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TOTAL ENTERTAINMENT RESTAURANT CORP.  
Notes to Condensed Consolidated FINANCIAL STATEMENTS  
(IN THOUSANDS, EXCEPT SHARE AND PER SHARE INFORMATION)

1. Basis of Presentation and Description of Business  
-----

The unaudited condensed consolidated financial statements have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission. The information furnished herein reflects all adjustments (consisting of normal recurring accruals and adjustments) which are, in the opinion of management, necessary to fairly present the operating results

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for the respective periods. Certain information and footnote disclosures normally presented in annual financial statements prepared in accordance with generally accepted accounting principles have been omitted pursuant to such rules and regulations. These financial statements should be read in conjunction with the Company's audited consolidated financial statements in its 2003 Form 10-K. The results of the twelve weeks ended June 15, 2004 are not necessarily indicative of the results to be expected for the full year ending December 28, 2004.

### 2. Impairment of Long-Lived Assets

-----

Long-lived assets and certain intangibles, including goodwill, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. The Company reviews applicable intangible assets and long-lived assets related to each restaurant on a periodic basis. When events or changes in circumstances indicate an asset may not be recoverable, the Company estimates the future cash flows expected to result from the use of the asset. If the sum of the expected undiscounted cash flows is less than the carrying value of the asset, an impairment loss is recognized. The impairment loss is recognized by measuring the difference between the carrying value of the assets and the fair value of the assets. The Company's estimates of fair values are based on the best information available and require the use of estimates, judgments and projections as considered necessary. The actual results may vary significantly. A provision for impairment amounting to \$2,365 (\$1,514 net of income tax effect of \$851) has been recorded for the twelve-weeks ended June 15, 2004. The Company does not intend to close the related restaurants.

### 3. Accounting for Stock-Based Compensation

-----

In accordance with Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees, the Company uses the intrinsic value-based method for measuring stock-based compensation cost which measures compensation cost as the excess, if any, of the quoted market price of Company's common stock at the grant date over the amount the employee must pay for the stock. The Company's policy is to grant stock options with grant prices equal to the fair value of the Company's common stock at the date of grant. Proceeds from the exercise of common stock options issued to officers, directors and key employees under the Company's stock option plans are credited to common stock to the extent of par value and to additional paid-in capital for the excess.

Pro forma information regarding net income and earnings per share is required by Statement No. 123, which also requires the information be determined as if the Company has accounted for its employee stock options granted under the fair value of that Statement. The fair value method for these options were estimated at the date of grant using a Black-Scholes option pricing model with the following weighted-average assumptions: risk-free interest rate ranging from 2.9% to 5.3%; no dividend yields; volatility factor ranging from 0.281 to 0.853; and a weighted-average expected life of the option of 5 years.

The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options which have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions, including the expected stock price volatility. Because the Company's employee stock options have characteristics significantly different from those of traded options, and because changes in the subjective input assumptions can materially affect the fair value estimate, in management's opinion, the existing models do not necessarily provide a reliable single measure of the fair value of its employee stock options.

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For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the option's vesting period. The Company's pro forma information is as follows:

	Twelve Weeks Ended		Twenty-four Weeks Ended	
	June 15, 2004	June 17, 2003	June 15, 2004	June 17, 2003
Net income (loss), as reported	\$ (516)	\$ 1,236	\$ 2,158	\$ 3,503
Pro forma stock-based employee compensation cost, net of tax	155	138	318	228
Pro forma net income (loss)	\$ (671)	\$ 1,098	\$ 1,840	\$ 3,275
Earnings per share:				
Basic, as reported	\$ (0.05)	\$ 0.13	\$ 0.22	\$ 0.36
Basic, pro forma	(0.07)	0.11	0.19	0.33
Diluted, as reported	(0.05)	0.12	0.21	0.34
Diluted, pro forma	(0.06)	0.11	0.18	0.32
Weighted average fair value of options granted during the period	\$ 5.33	\$ 5.21	\$ 5.17	\$ 5.34

3. Stock Options

During the twelve week period ended June 15, 2004, the Company granted to certain key employees stock options for 93,570 shares of Common Stock at a weighted-average exercise price of \$13.54 per share and options to purchase 17,903 shares were exercised at a weighted-average exercise price of \$3.80 per share pursuant to its 1997 Incentive and Nonqualified Stock Option Plan. Options to purchase 55,000 shares were granted at a weighted-average exercise price of \$13.26 per share and options to purchase 12,611 shares were exercised at a weighted-average exercise price of \$5.80 per share pursuant to its 1997 Directors Stock Option Plan.

4. Earnings Per Share

Basic earnings per share amounts are computed based on the weighted average number of shares actually outstanding. The number of weighted averaged shares outstanding for the twelve week periods ended June 15, 2004 and June 17, 2003 were 9,888,512 and 9,736,841, respectively; the number of weighted average shares outstanding for the twenty-four week periods ended June 15, 2004 and June 17, 2003 were 9,869,512 and 9,800,749, respectively.

Diluted earnings per share are computed similar to basic earnings per share except that the weighted average shares outstanding are increased to include additional shares for the assumed exercise of stock options, if dilutive. The number of additional shares is calculated by assuming that outstanding stock options were exercised and the proceeds from such exercises were used to acquire common shares at an average price during the reporting period. The number of shares resulting from this computation of diluted earnings per share for the



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twelve weeks ended June 15, 2004 and June 17, 2003 were 10,487,462 and 10,088,751, respectively, and for the twenty-four week periods ended June 15, 2004 and June 17, 2003 were 10,465,002 and 10,168,216, respectively.

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### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

-----

#### General

The following discussion and analysis should be read in conjunction with the Financial Statements and Notes thereto included elsewhere in this Form 10-Q.

As of June 15, 2004, the Company owned and operated 69 restaurants under the Fox and Hound Smokehouse & Tavern, Fox and Hound English Pub & Grille, and Fox and Hound Pub & Grille ("Fox and Hound"), Bailey's Smokehouse & Tavern, Bailey's Sports Grille and Bailey's Pub & Grille ("Bailey's") brand names. The Company's restaurants offer a broad menu of mid-priced appetizers, entrees, and desserts served in generous portions. In addition, each location features a full-service bar and offers a wide selection of major domestic, imported and specialty beers. Each restaurant emphasizes a high energy environment with multiple billiard tables and satellite and cable coverage of a variety of sporting events and music videos. In addition to our food, the Company believes that customers are attracted to the elegant yet comfortable atmosphere of dark wood interiors, polished brass, embroidered chairs and booths, and etched glass. The Fox and Hound and Bailey's restaurants share identical design and operational principles and menus. As of June 15, 2004, the Company owned and operated 52 Fox and Hound restaurants and 17 Bailey's restaurants located in Alabama, Arizona, Arkansas, Colorado, Georgia, Illinois, Indiana, Kansas, Louisiana, Michigan, Missouri, Nebraska, New Mexico, North Carolina, Ohio, Oklahoma, Pennsylvania, South Carolina, Tennessee, Texas and Virginia. As of June 17, 2003, the Company owned and operated 44 Fox and Hound restaurants and 14 Bailey's restaurants.

The components of the Company's net sales are food and non-alcoholic beverages, alcoholic beverages, and entertainment and other (principally billiard table rental fees). For the twelve weeks ended June 15, 2004, food and non-alcoholic beverages were 35.3% of total sales, alcoholic beverages were 57.9% of total sales and entertainment and other were 6.8% of total sales. For the twelve weeks ended June 17, 2003, food and non-alcoholic beverages were 33.0% of total sales, alcoholic beverages were 59.1% of total sales and entertainment and other were 7.9% of total sales.

The components of the Company's cost of sales primarily include direct costs of food, non-alcoholic beverages and alcoholic beverages. These costs are generally variable and will fluctuate with changes in sales volume and sales mix.

Components of restaurant operating expenses include operating payroll and fringe benefits, and occupancy, maintenance and utilities. All but one of the Company's locations are leased and provide for a minimum annual rent, with some leases calling for additional rent based on sales volume at the particular location in excess of specified minimum sales levels.

Depreciation and amortization costs primarily include depreciation and amortization of capital expenditures for restaurants.

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Preopening costs include labor costs, costs of hiring and training personnel and certain other costs relating to opening new restaurants.

General and administrative expenses include all corporate and administrative functions that support existing operations and provide an infrastructure to support future growth. Management, supervisory and staff salaries, employee benefits, travel, information systems, training, rent and office supplies as well as accounting services fees are major items of costs in this category.

In calculating comparable restaurant sales, the Company includes a restaurant in the comparable restaurant base after it has been in operation for 18 full months. As of June 15, 2004, there were 54 restaurants in the comparable restaurant base. Annualized average weekly sales are computed by dividing net sales during the period by the number of store operating weeks and multiplying the result by 52.

### Results of Operations

The following table sets forth for the periods indicated (i) the percentages which certain items included in the Condensed Consolidated Statement of Operations bear to net sales, and (ii) other selected operating data. The Company operates on a 52 or 53 week fiscal year ending the last Tuesday in December. Fiscal years 2003 and 2004 each consists of 52 weeks. Fiscal quarters consist of three accounting periods of 12 weeks each and a final period of 16 or 17 weeks.

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	Twelve Weeks Ended		Twenty-four
	June 15, 2004	June 17, 2003	June 15, 2004
Operating Statement Data:			
Net sales .....	100.0%	100.0%	100.0%
Costs and expenses:			
Costs of sales .....	27.7	26.0	27.3
Restaurant operating expenses .....	54.6	53.5	52.3
Depreciation and amortization .....	5.0	5.5	4.7
Preopening costs .....	2.0	1.5	1.6
Asset impairment .....	7.6	--	3.6
	96.9	86.5	89.5
Restaurant operating income .....	3.1	13.5	10.5
General and administrative expenses .....	5.6	5.6	5.4
Loss on disposal of assets .....	--	0.1	--
	(2.5)	7.8	5.5
Interest expense .....	0.1	0.2	0.1
	(2.6)	7.6	5.0
Income (loss) before income taxes .....	(0.9)	2.7	1.7
Income tax expense (benefit) .....			

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Net income (loss) .....	(1.7)%	4.9%	3.3%
Restaurant Operating Data (dollars in thousands):			
Annualized average weekly sales per location ...	\$ 2,019	\$ 1,928	\$ 2,137
Number of restaurants at end of the period .....	69	58	69

### Twelve Weeks Ended June 15, 2004 Compared to Twelve Weeks Ended June 17, 2003

Net sales increased \$5,892,000 (23.3%) for the twelve weeks ended June 15, 2004 to \$31,141,000 from \$25,249,000 for the twelve weeks ended June 17, 2003. This increase was due to a 17.8% increase in store weeks (802 versus 681) as a result of eleven restaurants opened since June 17, 2003 and a 4.7% increase in annualized average weekly sales per location. Comparable restaurant sales decreased 0.2% for the quarter ended June 15, 2004.

Costs of sales increased \$2,051,000 (31.2%) for the twelve weeks ended June 15, 2004 to \$8,616,000 from \$6,565,000 in the twelve weeks ended June 17, 2003, and increased as a percentage of sales to 27.7% from 26.0%. This increase as a percentage of sales is principally attributable to an increase in the cost of certain raw products and increased promotional activities.

Restaurant operating expenses increased \$3,494,000 (25.9%) for the twelve weeks ended June 15, 2004 to \$16,998,000 from \$13,504,000 in the twelve weeks ended June 17, 2003, and increased as a percentage of net sales to 54.6% from 53.5%. This increase as a percentage of sales is principally attributable to higher occupancy costs on new units and higher labor and benefits expense.

Depreciation and amortization increased \$151,000 (10.8%) for the twelve weeks ended June 15, 2004 to \$1,554,000 from \$1,403,000 in the twelve weeks ended June 17, 2003, and decreased as a percentage of sales to 5.0% from 5.5%. This decrease in expense as a percentage of sales is due to additional depreciation on eleven restaurants opened since June 17, 2003 offset by lower depreciation on assets impaired in the fourth quarter of fiscal 2003 as well as assets which became fully depreciated in the past year.

Preopening costs increased \$266,000 (71.5%) for the twelve weeks ended June 15, 2004 to \$638,000 from \$372,000 in the twelve weeks ended June 17, 2003. These costs are attributable to three units that opened during the twelve weeks ended June 15, 2004 and partial preopening expenses for four restaurants which have yet to open. Two restaurants were opened in the twelve weeks ended June 17, 2003.

The provision for asset impairment of \$2,365,000 for the twelve weeks ended June 15, 2004, reflects the charges made for the write down of restaurant assets related to two underperforming units. We periodically review our long-lived assets that are held and used in our restaurant operations for indications of impairment. As of June 15, 2004, we have no plans to close either of these units.

General and administrative expenses increased \$320,000 (22.4%) for the twelve weeks ended June 15, 2004 to \$1,749,000 from \$1,429,000 in the twelve weeks ended June 17, 2003, due to an increase in corporate infrastructure to support the Company's expansion. General and administrative expenses as a percentage of net sales remained at 5.6%.

Loss on disposal of assets was \$17,000 for the twelve weeks ended June 17,

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2003. The loss reflects the disposal of certain point of sale equipment.

Interest expense was \$27,000 for the twelve weeks ended June 15, 2004 and \$45,000 for the twelve weeks ended June 17, 2003. This decrease is due mainly to a lower average balance applicable to the revolving note payable in the current fiscal year compared with the prior fiscal year as well as a lower interest rate.

The effective income tax rate was 36.0% for the twelve weeks ended June 15, 2004 and 35.4% for the twelve weeks ended June 17, 2003. This increase is due primarily to the impact of the credit for social security taxes paid on tips in excess of minimum wage relative to the amount of income before taxes.

Twenty-four Weeks Ended June 15, 2004 Compared to Twenty-four Weeks Ended June 17, 2003

Net sales increased \$12,698,000 (24.3%) for the twenty-four weeks ended June 15, 2004 to \$64,988,000 from \$52,290,000 for the twenty-four weeks ended June 17, 2003. This increase was due to a 18.1% increase in store weeks (1,581 versus 1,339) as a result of eleven restaurants opened since June 17, 2003 and a 5.2% increase in annualized average weekly sales per location. Comparable restaurant sales increased 0.8% for the twenty-four weeks ended June 15, 2004.

Costs of sales increased \$4,218,000 (31.2%) for the twenty-four weeks ended June 15, 2004 to \$17,732,000 from \$13,514,000 in the twenty-four weeks ended June 17, 2003, and increased as a percentage of sales to 27.3% from 25.8%. This increase as a percentage of sales is principally attributable to an increase in the cost of certain raw products and increased promotional activities.

Restaurant operating expenses increased \$6,951,000 (25.7%) for the twenty-four weeks ended June 15, 2004 to \$33,970,000 from \$27,019,000 in the twenty-four weeks ended June 17, 2003, and increased as a percentage of net sales to 52.3% from 51.7%. This increase as a percentage of sales is principally attributable to higher occupancy costs on new units and higher labor and benefits expense.

Depreciation and amortization increased \$299,000 (10.8%) for the twenty-four weeks ended June 15, 2004 to \$3,058,000 from \$2,759,000 in the twenty-four weeks ended June 17, 2003, and decreased as a percentage of sales to 4.7% from 5.3%. This decrease in expense as a percentage of sales is due to additional depreciation on eleven restaurants opened since June 17, 2003 offset by lower depreciation on assets impaired in the fourth quarter of fiscal 2003 as well as assets which became fully depreciated in the past year.

Preopening costs increased \$411,000 (62.4%) for the twenty-four weeks ended June 15, 2004 to \$1,070,000 from \$659,000 in the twenty-four weeks ended June 17, 2003. These costs are attributable to five units that opened during the twenty-four weeks ended June 15, 2004 and partial preopening expenses for four restaurants which have yet to open. Four restaurants were opened in the twenty-four weeks ended June 17, 2003.

The provision for asset impairment of \$2,365,000 for the twenty-four weeks ended June 15, 2004, reflects the charges made for the write down of restaurant assets related to two underperforming units. We periodically review our long-lived assets that are held and used in our restaurant operations for indications of impairment. As of June 15, 2004, we have no plans to close either of these units.

General and administrative expenses increased \$698,000 (25.0%) for the twenty-four weeks ended June 15, 2004 to \$3,494,000 from \$2,796,000 in the twenty-four weeks ended June 17, 2003 and remained at 5.4% as a percentage of sales.

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Loss on disposal of assets was \$17,000 for the twenty-four weeks ended June 17, 2003. The loss reflects the disposal of certain point of sale equipment.

Interest expense was \$62,000 for the twenty-four weeks ended June 15, 2004 and \$70,000 for the twenty-four weeks ended June 17, 2003. This decrease is due mainly to a lower average balance applicable to the revolving note payable in the current fiscal year compared with the prior fiscal year as well as a lower interest rate.

The effective income tax rate was 33.4% for the twenty-four weeks ended June 15, 2004 and 35.8% for the twenty-four weeks ended June 17, 2003. This decrease is due primarily to the impact of the credit for social security taxes paid on tips in excess of minimum wage relative to the amount of income before taxes.

### Quarterly Fluctuations, Seasonality and Inflation

The timing of new unit openings will result in significant fluctuations in quarterly results. The Company expects seasonality continue to be a factor in the results of its business in the future due to expected lower second and third quarter revenues due to the summer season. The primary inflationary factors affecting the Company's operations include food, liquor and labor costs. A large number of the Company's restaurant personnel are tipped employees who are paid

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at the federal subminimum wage level; therefore, future subminimum wage changes will have a significant effect on labor costs. Historically, inflation has not had a material impact on operating margins. As costs of food and labor have increased, the Company has previously been able to offset these increases through economies of scale, improved operating procedures and menu price changes. However, during fiscal 2004, the Company has experienced significant increases in certain commodity prices above historical levels which has negatively impacted our costs of food and operating margins. Additionally, competitive pressures may limit the Company's ability to fully recover cost increases with the implementation of menu price increases. To the extent that we continue to experience significant increases in commodity prices, it may have a material negative impact on operating margins.

### Liquidity and Capital Resources

As is customary in the restaurant industry, the Company operates with negative working capital. Negative working capital increased \$721,000 to \$6,582,000 as of June 15, 2004 from \$5,861,000 as of December 30, 2003. This increase is attributable to the costs of purchasing property and equipment in excess of cash provided by operations and net proceeds from the line of credit. Cash decreased \$159,000 to \$654,000 at June 15, 2004 compared to the balance of \$813,000 at December 30, 2003. The Company does not have significant receivables or inventory and receives trade credit based upon negotiated terms in purchasing food and supplies. Because funds available from cash sales are not needed immediately to pay for food and supplies, or to finance inventory, they may be considered as a source of financing for noncurrent capital expenditures.

On September 1, 1998 the Company entered into a loan agreement with Intrust Bank, N.A. (the "Line of Credit") which provides for a line of credit of \$20,000,000 subject to certain limitations based on earnings before interest, taxes, depreciation and amortization of the past fifty-two weeks and the amount of capital lease obligations on personal property. The Line of Credit is secured by substantially all of the Company's assets. The Line of Credit requires monthly payments of interest only until November 1, 2006, at which time equal

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monthly installments of principal and interest are required as necessary to fully amortize the outstanding indebtedness plus future interest over a period of four years. Interest is accrued at 1/2% below the prime rate as published in The Wall Street Journal. As of June 15, 2004 the Company had borrowed \$4,960,000 under the Line of Credit. The Company is in compliance with all debt covenants.

Cash flows from operations were \$7,114,000 in the twenty-four weeks ended June 15, 2004 compared to \$5,200,000 in the twenty-four weeks ended June 17, 2003. Purchases of property and equipment were \$9,274,000 in the twenty-four weeks ended June 15, 2004 compared to \$6,605,000 in the twenty-four weeks ended June 17, 2003. Advances made to the developer of two build-to-suit locations were \$532,000 in the twenty-four weeks ended June 17, 2003. Net proceeds from the revolving note payable to bank was \$1,325,000 for the twenty-four week period ending June 15, 2004 compared to \$2,605,000 for the twenty-four weeks ending June 17, 2003. At June 15, 2004, the Company had \$654,000 in cash and cash equivalents.

The Company intends to open eleven to twelve new locations in fiscal year 2004 and twelve to fifteen new locations in fiscal year 2005. At June 15, 2004, five units had been opened in fiscal 2004, five units were under construction, leases had been executed on five additional sites, and lease negotiations had begun on five additional sites. The Company is currently evaluating locations in markets familiar to its management team. However, the number of locations actually opened and the timing thereof may vary depending upon the ability of the Company to locate suitable sites and negotiate favorable leases. The Company expects to expend approximately \$20.0 to \$25.0 million to open new locations over the next twelve months.

The Company believes the funds available from the Line of Credit and its cash flow from operations will be sufficient to satisfy its working capital and capital expenditure requirements for at least the next twelve months. There can be no assurance, however, that changes in the Company's operating plans, the acceleration or modification of the Company's expansion plans, lower than anticipated revenues, increased expenses, stock repurchases, potential acquisitions or other events will not cause the Company to seek additional financing sooner than anticipated, prevent the Company from achieving the goals of its expansion strategy or prevent any newly opened locations from operating profitably. There can be no assurance that additional financing will be available on terms acceptable to the Company or at all.

### Forward Looking Statements

This report contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbors created thereby. Although the Company believes that the assumptions underlying the forward-looking statements contained herein are

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reasonable, any of the assumptions could be inaccurate, and, therefore, there can be no assurance that the forward-looking statements included in this report will prove to be accurate. Our actual results may differ materially from the forward-looking statements contained herein. Factors that could cause actual results to differ from the results discussed in the forward-looking statements include, but are not limited to, potential increases in food, alcohol, labor, and other operating costs, changes in competition, the inability to find suitable new locations, changes in consumer preferences or spending patterns, changes in demographic trends, the effectiveness of our operating and growth initiatives and promotional efforts, and changes in government regulation. Further information about the factors that might affect the Company's financial

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and other results are included in the Company's 10-K, filed with the Securities and Exchange Commission. In light of the significant uncertainties inherent in the forward-looking statements included herein, the inclusion of such information should not be regarded as a representation by the Company or any other person that the objectives and plans of the Company will be achieved.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

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#### Interest Rate Risk

The Company's Line of Credit has a variable rate which is directly affected by changes in U.S. interest rates. The average interest rate of the Line of Credit was 3.50% for the twelve weeks ended June 15, 2004. The interest rate at June 15, 2004 was 3.50%. The following table presents the quantitative interest rate risks at June 15, 2004:

	Principal Amount by Expected Maturity					
(dollars in thousands)	(In thousands)					
-----	2004	2005	2006	2007	2008	There- after
-----	-----	-----	-----	-----	-----	-----
Variable rate debt	\$ -	\$ -	\$ 193	\$1,183	\$1,225	\$2,359
Average Interest Rate-- 1/2% below prime	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%

### Item 4. Procedures and Controls

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As of the end of the period covered by this report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Exchange Act Rule 13a-14. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective. There were no significant changes in the Company's internal controls or in other factors that could significantly affect these controls subsequent to the date of their evaluation.

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## PART II. OTHER INFORMATION

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### Item 4. Submission of Matters to a Vote of Stockholders

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On May 19, 2004, the Company held its Annual Meeting of Stockholders (the "Meeting"). At the Meeting, the stockholders elected Dennis L. Thompson, Stephen P. Hartnett, and Nestor R. Weigand, Jr. to the Board of Directors to serve until the 2007 Annual Meeting of Stockholders and until their successors have been duly elected and qualified. As to the new elected Directors, there were 8,268,544 votes "For" and 355,233 votes "Withheld" for Dennis L. Thompson,

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7,487,105 votes "For" and 1,136,672 votes "Withheld" for Stephen P. Hartnett, and 8,336,200 votes "For" and 287,577 votes "Withheld" for Nestor R. Weigand, Jr. The continuing directors and the expiration of their current terms as directors are as follows:

Steven M. Johnson.....2005  
Gary M. Judd.....2005  
John D. Harkey, Jr.....2005  
James K. Zielke.....2006  
C. Wells Hall III.....2006  
E. Gene Street.....2006

The stockholders also ratified the appointment of KPMG LLP as the Company's independent auditors for the year ending December 28, 2004. As to the ratification of auditors, there were 8,614,952 votes "For," 4,950 votes "Against," and 3,875 votes "Abstained."

The stockholders also approved an amendment to the Company's 1997 Incentive and Non-Qualified Option Plan to approve an increase in authorized shares reserved for issuance pursuant to the Plan from 1,600,000 shares to 2,000,000 shares of common stock. As to the amendment, there were 5,379,944 votes "For", 714,224 votes "Against", and 271,879 votes "Abstained."

### Item 6. Exhibits and Reports on Form 8-K

#### Exhibits

Exhibit 10.1 - Second Amendment to 1997 Incentive and Non-Qualified Stock Option Plan of Total Entertainment Restaurant Corp.

Exhibit 31.1 - Certification by Steven M. Johnson pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Exhibit 31.2 - Certification by James K. Zielke pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Exhibit 32.1 - Certification by Steven M. Johnson pursuant to Rule 13a-14(b) and 15d-14(b) and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

Exhibit 32.2 - Certification by James K. Zielke pursuant to Rule 13a-14(b) and 15d-14(b) 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

#### Reports on Form 8-K

A Current Report on Form 8-K (Item 5) dated April 7, 2004, reporting the filing of Exhibit 99.1-Press release of Total Entertainment Restaurant Corp.

A Current Report on Form 8-K (Item 12) dated April 12, 2004, reporting the filing of Exhibit 99.1-Press release of Total Entertainment Restaurant Corp.

A Current Report on Form 8-K (Item 5) dated May 17, 2004, reporting the filing of Exhibit 99.1-Press release of Total Entertainment Restaurant Corp.



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TOTAL ENTERTAINMENT RESTAURANT CORP.  
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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed in its behalf by the undersigned thereunto duly authorized.

Total Entertainment Restaurant Corp.  
(Registrant)

Date July 30, 2004  
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/s/ JAMES K. ZIELKE  
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James K. Zielke  
Chief Financial Officer,  
Secretary and Treasurer  
(Duly Authorized Officer)

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